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|                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|
| <p>Form <b>990</b></p> <p></p> <p>Department of the Treasury<br/>Internal Revenue Service</p> | <p><b>Return of Organization Exempt From Income Tax</b></p> <p><b>Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)</b></p> <p>▶ Do not enter social security numbers on this form as it may be made public<br/>▶ Information about Form 990 and its instructions is at <a href="http://www.irs.gov/form990">www.irs.gov/form990</a></p> | <p>OMB No 1545-0047</p> <p><b>2015</b></p> <p><b>Open to Public Inspection</b></p> |
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|                                                                                                                                                                                                                                                                                                           |                                                                                                              |                                                                                                                                                  |                                                           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|
| <b>A For the 2015 calendar year, or tax year beginning 01-01-2015 , and ending 12-31-2015</b>                                                                                                                                                                                                             |                                                                                                              |                                                                                                                                                  |                                                           |
| <b>B</b> Check if applicable<br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Final return/terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | <b>C</b> Name of organization<br>PROVIDENCE HEALTH PLAN                                                      |                                                                                                                                                  | <b>D</b> Employer identification number<br><br>93-0863097 |
|                                                                                                                                                                                                                                                                                                           | Doing business as                                                                                            |                                                                                                                                                  | <b>E</b> Telephone number<br><br>(503) 574-6330           |
|                                                                                                                                                                                                                                                                                                           | Number and street (or P O box if mail is not delivered to street address)<br>4400 NE Halsey Bldg 2           | Room/suite                                                                                                                                       |                                                           |
|                                                                                                                                                                                                                                                                                                           | City or town, state or province, country, and ZIP or foreign postal code<br>Portland, OR 97213               |                                                                                                                                                  | <b>G</b> Gross receipts \$ 2,802,671,760                  |
|                                                                                                                                                                                                                                                                                                           | <b>F</b> Name and address of principal officer<br>Mike Cotton<br>4400 NE Halsey Bldg 2<br>Portland, OR 97213 |                                                                                                                                                  |                                                           |
| <b>I</b> Tax-exempt status <input type="checkbox"/> 501(c)(3) <input checked="" type="checkbox"/> 501(c) ( 4 ) ◀ (insert no ) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527                                                                                                         |                                                                                                              | <b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                         |                                                           |
| <b>J</b> Website: ▶ healthplans.providence.org/individuals-families/                                                                                                                                                                                                                                      |                                                                                                              | <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No<br>If "No," attach a list (see instructions) |                                                           |
| <b>K</b> Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶                                                                                                                        |                                                                                                              | <b>H(c)</b> Group exemption number ▶                                                                                                             |                                                           |
|                                                                                                                                                                                                                                                                                                           |                                                                                                              | <b>L</b> Year of formation 1998                                                                                                                  | <b>M</b> State of legal domicile OR                       |

| Part I Summary                                                                                                       |                                                                                                                                          |
|----------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|
| Activities & Governance                                                                                              | 1 Briefly describe the organization's mission or most significant activities<br>Healthcare Service Contractor                            |
|                                                                                                                      | 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets |
|                                                                                                                      | 3 Number of voting members of the governing body (Part VI, line 1a) . . . . . 3 14                                                       |
|                                                                                                                      | 4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . . 4 14                                           |
|                                                                                                                      | 5 Total number of individuals employed in calendar year 2015 (Part V, line 2a) . . . . . 5 0                                             |
|                                                                                                                      | 6 Total number of volunteers (estimate if necessary) . . . . . 6 0                                                                       |
|                                                                                                                      | 7a Total unrelated business revenue from Part VIII, column (C), line 12 . . . . . 7a 0                                                   |
|                                                                                                                      | 7b Net unrelated business taxable income from Form 990-T, line 34 . . . . . 7b 0                                                         |
| Revenue                                                                                                              | 8 Contributions and grants (Part VIII, line 1h) . . . . . 0 0                                                                            |
|                                                                                                                      | 9 Program service revenue (Part VIII, line 2g) . . . . . 1,160,588,562 1,276,156,814                                                     |
|                                                                                                                      | 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . . 13,298,963 11,765,681                                         |
|                                                                                                                      | 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . . 3,095,308 674,671                                  |
|                                                                                                                      | 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . . 1,176,982,833 1,288,597,166                |
|                                                                                                                      | Expenses                                                                                                                                 |
| 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . 0 0                                       |                                                                                                                                          |
| 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) . . . . . 68,866,430 82,776,768 |                                                                                                                                          |
| 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . 0 0                                      |                                                                                                                                          |
| b Total fundraising expenses (Part IX, column (D), line 25) ▶ 0                                                      |                                                                                                                                          |
| 17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) . . . . . 1,086,757,811 1,270,238,489                |                                                                                                                                          |
| 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) . . . . . 1,159,935,771 1,353,574,832    |                                                                                                                                          |
| 19 Revenue less expenses Subtract line 18 from line 12 . . . . . 17,047,062 -64,977,666                              |                                                                                                                                          |
| Net Assets or Fund Balances                                                                                          | 20 Total assets (Part X, line 16) . . . . . Beginning of Current Year End of Year                                                        |
|                                                                                                                      | 21 Total liabilities (Part X, line 26) . . . . . 767,033,517 768,004,114                                                                 |
|                                                                                                                      | 22 Net assets or fund balances Subtract line 21 from line 20 . . . . . 214,018,492 271,705,490                                           |
|                                                                                                                      |                                                                                                                                          |

|                                                                                                                                                                                                                                                                                                                     |                                                                |  |                                                   |  |                                                 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|--|---------------------------------------------------|--|-------------------------------------------------|
| <b>Part II Signature Block</b>                                                                                                                                                                                                                                                                                      |                                                                |  |                                                   |  |                                                 |
| Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge |                                                                |  |                                                   |  |                                                 |
| <b>Sign Here</b>                                                                                                                                                                                                                                                                                                    | Signature of officer                                           |  |                                                   |  | 2016-11-15                                      |
|                                                                                                                                                                                                                                                                                                                     | Michael White COO/Interim CFO                                  |  |                                                   |  | Date                                            |
| Type or print name and title                                                                                                                                                                                                                                                                                        |                                                                |  |                                                   |  |                                                 |
| <b>Paid Preparer Use Only</b>                                                                                                                                                                                                                                                                                       | Print/Type preparer's name<br>Sara Elizabeth J Hyre CPA        |  | Preparer's signature<br>Sara Elizabeth J Hyre CPA |  | Date                                            |
|                                                                                                                                                                                                                                                                                                                     | Firm's name ▶ Clark Nuber PS                                   |  | Firm's EIN ▶ 91-1194016                           |  | Check <input type="checkbox"/> if self-employed |
|                                                                                                                                                                                                                                                                                                                     | Firm's address ▶ 10900 NE 4th Suite 1700<br>Bellevue, WA 98004 |  | Phone no (425) 454-4919                           |  | PTIN<br>P00235495                               |

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☒

1

Briefly describe the organization's mission

As People of Providence, we reveal God's love for all, especially the poor and vulnerable, through our compassionate service Healthcare Service Contractor

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 746,074,861 including grants of \$ 0 ) (Revenue \$ 704,756,144 )

Commercial group is offered to employers who provide access to health coverage to their employees Products include Personal Option and Open Option plans For the Individual and Family plans offered to those who are not eligible for Medicare and Medicaid, PHP served approximately 119,000 members This product is health underwritten to manage risk appropriately

4b

(Code ) (Expenses \$ 500,681,654 including grants of \$ 0 ) (Revenue \$ 495,161,500 )

Providence Medicare Plans are solutions for people who are eligible for Medicare, supporting affordable access and easier administration for members PHP advocates for evidence-based and cost effective treatments for patients and appropriate payment levels to providers to keep access to health care available to people who are eligible for Medicare This program served approximately 45,000 members in 2015

4c

(Code ) (Expenses \$ 67,868,121 including grants of \$ 0 ) (Revenue \$ 76,239,170 )

Providence offers Providence Administrative Services Only (ASO) for large groups capable of self-funding the risk experience of the group, but want claims administration and often skilled medical management, and consumer choice plans which offer qualified Health Savings Account (HSA) options This program served approximately 217,000 members in 2015

See Additional Data

4d

Other program services (Describe in Schedule O )

(Expenses \$ 559,575 including grants of \$ 559,575 ) (Revenue \$ 0 )

4e

Total program service expenses ▶ 1,315,184,211

Part IV Checklist of Required Schedules

|                                                                                                                                                                                                                                                                                                                                                                                                    | Yes            | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .                                                                                                                                                                                                                                               | <b>1</b>       | No |
| <b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . . . .                                                                                                                                                                                                                                                                               | <b>2</b>       | No |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .                                                                                                                                                                                            | <b>3</b>       | No |
| <b>4 Section 501(c)(3) organizations.</b><br>Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . .                                                                                                                                                                                 | <b>4</b>       |    |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III . . . . .                                                                                                                                                     | <b>5</b>       | No |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  . . . . .                                        | <b>6</b>       | No |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  . . . . .                                                                              | <b>7</b>       | No |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III  . . . . .                                                                                                                                             | <b>8</b>       | No |
| <b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  . . . . . | <b>9</b>       | No |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V  . . . . .                                                                                         | <b>10</b>      | No |
| <b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                                                                                           |                |    |
| <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI  . . . . .                                                                                                                                                           | <b>11a</b> Yes |    |
| <b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  . . . . .                                                                                         | <b>11b</b>     | No |
| <b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  . . . . .                                                                                         | <b>11c</b>     | No |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  . . . . .                                                                                                        | <b>11d</b>     | No |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  . . . . .                                                                                                                                                                        | <b>11e</b> Yes |    |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  . . . . .                                              | <b>11f</b> Yes |    |
| <b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII  . . . . .                                                                                                                                          | <b>12a</b> Yes |    |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  . . . . .                                                           | <b>12b</b> Yes |    |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .                                                                                                                                                                                                                                                                              | <b>13</b>      | No |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? . . . . .                                                                                                                                                                                                                                                                                   | <b>14a</b>     | No |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . .                                                                       | <b>14b</b>     | No |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . .                                                                                                                                                                                 | <b>15</b>      | No |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . . .                                                                                                                                                                           | <b>16</b>      | No |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . . .                                                                                                                                                                  | <b>17</b>      | No |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .                                                                                                                                                                                                 | <b>18</b>      | No |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .                                                                                                                                                                                                                           | <b>19</b>      | No |
| <b>20a</b> Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .                                                                                                                                                                                                                                                                                   | <b>20a</b>     | No |
| <b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                                                                                                              | <b>20b</b>     |    |

**Part IV** Checklist of Required Schedules (continued)

|            |                                                                                                                                                                                                                                                                                                                                                           |            |     |    |
|------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|----|
| <b>21</b>  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                          | <b>21</b>  | Yes |    |
| <b>22</b>  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                             | <b>22</b>  |     | No |
| <b>23</b>  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .  | <b>23</b>  | Yes |    |
| <b>24a</b> | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . . . . .                                                           | <b>24a</b> |     | No |
| <b>b</b>   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                                                                                 | <b>24b</b> |     |    |
| <b>c</b>   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                                                      | <b>24c</b> |     |    |
| <b>d</b>   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                                                                                           | <b>24d</b> |     |    |
| <b>25a</b> | <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b><br>Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                                                                     | <b>25a</b> |     | No |
| <b>b</b>   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                      | <b>25b</b> |     | No |
| <b>26</b>  | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                                                | <b>26</b>  |     | No |
| <b>27</b>  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . .                                | <b>27</b>  |     | No |
| <b>28</b>  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                                                                                              |            |     |    |
| <b>a</b>   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                                                                  | <b>28a</b> |     | No |
| <b>b</b>   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                                               | <b>28b</b> |     | No |
| <b>c</b>   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . .                                                                                                                     | <b>28c</b> |     | No |
| <b>29</b>  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . .                                                                                                                                                                                                                                   | <b>29</b>  |     | No |
| <b>30</b>  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                                 | <b>30</b>  |     | No |
| <b>31</b>  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                                                                                       | <b>31</b>  |     | No |
| <b>32</b>  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                                                                                     | <b>32</b>  |     | No |
| <b>33</b>  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                | <b>33</b>  |     | No |
| <b>34</b>  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> . . . . .                                                                                                            | <b>34</b>  | Yes |    |
| <b>35a</b> | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                                                   | <b>35a</b> | Yes |    |
| <b>b</b>   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                   | <b>35b</b> |     | No |
| <b>36</b>  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                                                          | <b>36</b>  |     |    |
| <b>37</b>  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>                                 | <b>37</b>  |     | No |
| <b>38</b>  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                                                                                             | <b>38</b>  | Yes |    |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☒

|     |                                                                                                                                                                                                                                            | Yes | No |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1a  | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.                                                                                                                                                              | 0   |    |
| b   | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                                                                                           | 0   |    |
| c   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                   | 1c  |    |
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.                                                             | 0   |    |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).        | 2b  |    |
| 3a  | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                              | 3a  | No |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.                                                                                                                               | 3b  |    |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a  | No |
| b   | If "Yes," enter the name of the foreign country: _____<br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                                                              |     |    |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                      | 5a  | No |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                           | 5b  | No |
| c   | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                         | 5c  |    |
| 6a  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                    | 6a  | No |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                              | 6b  |    |
| 7   | <b>Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                       |     |    |
| a   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                            | 7a  |    |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                            | 7b  |    |
| c   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                       | 7c  |    |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                         | 7d  |    |
| e   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                            | 7e  |    |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                               | 7f  |    |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                           | 7g  |    |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                         | 7h  |    |
| 8   | <b>Sponsoring organizations maintaining donor advised funds.</b><br>Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?                                          | 8   |    |
| 9a  | Did the sponsoring organization make any taxable distributions under section 4966?                                                                                                                                                         | 9a  |    |
| b   | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                          | 9b  |    |
| 10  | <b>Section 501(c)(7) organizations.</b> Enter                                                                                                                                                                                              |     |    |
| a   | Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                  | 10a |    |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                               | 10b |    |
| 11  | <b>Section 501(c)(12) organizations.</b> Enter                                                                                                                                                                                             |     |    |
| a   | Gross income from members or shareholders.                                                                                                                                                                                                 | 11a |    |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                               | 11b |    |
| 12a | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                          | 12a |    |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                     | 12b |    |
| 13  | <b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                    |     |    |
| a   | Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                              | 13a |    |
| b   | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                 | 13b |    |
| c   | Enter the amount of reserves on hand.                                                                                                                                                                                                      | 13c |    |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                 | 14a | No |
| b   | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                 | 14b |    |

**Part VI Governance, Management, and Disclosure**

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

|                                                                                                                                                                                                                                                                                                                   |              | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-----|----|
| <b>1a</b> Enter the number of voting members of the governing body at the end of the tax year<br>If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | <b>1a</b> 14 |     |    |
| <b>b</b> Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                                                                                                       | <b>1b</b> 14 |     |    |
| <b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                                                                                                                    | <b>2</b>     |     | No |
| <b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?                                                                                      | <b>3</b>     |     | No |
| <b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                                                                                                         | <b>4</b>     |     | No |
| <b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                                                                                                               | <b>5</b>     |     | No |
| <b>6</b> Did the organization have members or stockholders?                                                                                                                                                                                                                                                       | <b>6</b>     | Yes |    |
| <b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                                                                                                      | <b>7a</b>    | Yes |    |
| <b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                                                                                                                | <b>7b</b>    | Yes |    |
| <b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                                                                                                         |              |     |    |
| <b>a</b> The governing body?                                                                                                                                                                                                                                                                                      | <b>8a</b>    | Yes |    |
| <b>b</b> Each committee with authority to act on behalf of the governing body?                                                                                                                                                                                                                                    | <b>8b</b>    | Yes |    |
| <b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O                                                                                             | <b>9</b>     | Yes |    |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                                                                                                                                                                                                                                       | Yes        | No  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----|
| <b>10a</b> Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                         | <b>10a</b> | No  |
| <b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   | <b>10b</b> |     |
| <b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                | <b>11a</b> | Yes |
| <b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990                                                                                                                                                                                                 |            |     |
| <b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                    | <b>12a</b> | Yes |
| <b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                          | <b>12b</b> | Yes |
| <b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done                                                                                                                                           | <b>12c</b> | Yes |
| <b>13</b> Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                   | <b>13</b>  | Yes |
| <b>14</b> Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                              | <b>14</b>  | Yes |
| <b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                        |            |     |
| <b>a</b> The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       | <b>15a</b> | No  |
| <b>b</b> Other officers or key employees of the organization                                                                                                                                                                                                                                          | <b>15b</b> | No  |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)                                                                                                                                                                                                                    |            |     |
| <b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                      | <b>16a</b> | No  |
| <b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | <b>16b</b> |     |

**Section C. Disclosure**

**17** List the States with which a copy of this Form 990 is required to be filed **OR**

**18** Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

**20** State the name, address, and telephone number of the person who possesses the organization's books and records  
 ►Karl E Fritschel CPA 2001 Lind Ave SW 9016 Renton, WA 980579016 (425) 525-3339

Check if Schedule O contains a response or note to any line in this Part VII ☒

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]



## Part VII

|           |                                                                        |   |   |           |         |
|-----------|------------------------------------------------------------------------|---|---|-----------|---------|
| <b>1b</b> | <b>Sub-Total . . . . .</b>                                             | ▶ |   |           |         |
| <b>c</b>  | <b>Total from continuation sheets to Part VII, Section A . . . . .</b> | ▶ |   |           |         |
| <b>d</b>  | <b>Total (add lines 1b and 1c) . . . . .</b>                           | ▶ | 0 | 7,199,554 | 773,241 |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 0

|          |                                                                                                                                                                                                                                               | Yes      | No  |
|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-----|
| <b>3</b> | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        | <b>3</b> | No  |
| <b>4</b> | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | <b>4</b> | Yes |
| <b>5</b> | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       | <b>5</b> | No  |

## **Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)                                                                               | (B)                     | (C)          |
|-----------------------------------------------------------------------------------|-------------------------|--------------|
| Name and business address                                                         | Description of services | Compensation |
| Multiplan Inc<br>115 Fifth Avenue<br>New York, NY 10003                           | Healthcare Cost Mgmt    | 4,675,349    |
| Colibrium Partners<br>PO BOX 11618<br>Eugene, OR 97440                            | Contract Labor          | 1,372,519    |
| HealthyRoads Inc<br>Dept LA 23445<br>Pasadena, CA 91185                           | Healthcare Services     | 1,351,326    |
| Optumhealth Financial Services<br>2525 Lake Park Blvd<br>Salt Lake City, UT 84120 | Financial Services      | 1,242,243    |
| CDW Direct<br>200 N Milwaukee Ave<br>Vernon Hills, IL 60061                       | Computer Services       | 823,361      |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 14

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

|                                                           |                                           |                                                                                                                                   |                                                  | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512-514 |  |
|-----------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------|--|
| Contributions, Gifts, Grants<br>and Other Similar Amounts | 1a                                        | Federated campaigns . . .                                                                                                         | 1a                                               |                      |                                                    |                                         |                                                                     |  |
|                                                           | b                                         | Membership dues . . . .                                                                                                           | 1b                                               |                      |                                                    |                                         |                                                                     |  |
|                                                           | c                                         | Fundraising events . . . .                                                                                                        | 1c                                               |                      |                                                    |                                         |                                                                     |  |
|                                                           | d                                         | Related organizations . . .                                                                                                       | 1d                                               |                      |                                                    |                                         |                                                                     |  |
|                                                           | e                                         | Government grants (contributions)                                                                                                 | 1e                                               |                      |                                                    |                                         |                                                                     |  |
|                                                           | f                                         | All other contributions, gifts, grants, and<br>similar amounts not included above                                                 | 1f                                               |                      |                                                    |                                         |                                                                     |  |
|                                                           | g                                         | Noncash contributions included in lines<br>1a-1f \$                                                                               |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | h                                         | Total. Add lines 1a-1f . . . . .                                                                                                  |                                                  |                      |                                                    |                                         |                                                                     |  |
| Program Service Revenue                                   |                                           |                                                                                                                                   | Business Code                                    |                      |                                                    |                                         |                                                                     |  |
|                                                           | 2a                                        | EPO Premiums                                                                                                                      | 900099                                           | 701,757,975          | 701,757,975                                        |                                         |                                                                     |  |
|                                                           | b                                         | Medicare Payments                                                                                                                 | 900099                                           | 498,159,666          | 498,159,666                                        |                                         |                                                                     |  |
|                                                           | c                                         | ASO Fees                                                                                                                          | 900099                                           | 76,239,173           | 76,239,173                                         |                                         |                                                                     |  |
|                                                           | d                                         |                                                                                                                                   |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | e                                         |                                                                                                                                   |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | f                                         | All other program service revenue                                                                                                 |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | g                                         | Total. Add lines 2a-2f . . . . .                                                                                                  |                                                  | 1,276,156,814        |                                                    |                                         |                                                                     |  |
| Other Revenue                                             | 3                                         | Investment income (including dividends, interest,<br>and other similar amounts) . . . . .                                         |                                                  | 15,659,027           |                                                    |                                         | 15,659,027                                                          |  |
|                                                           | 4                                         | Income from investment of tax-exempt bond proceeds . .                                                                            |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | 5                                         | Royalties . . . . .                                                                                                               |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | 6a                                        | (i) Real                                                                                                                          |                                                  | (ii) Personal        |                                                    |                                         |                                                                     |  |
|                                                           |                                           | Gross rents                                                                                                                       |                                                  | 4,384,118            |                                                    |                                         |                                                                     |  |
|                                                           |                                           | b                                                                                                                                 | Less rental expenses                             | 3,709,447            |                                                    |                                         |                                                                     |  |
|                                                           |                                           | c                                                                                                                                 | Rental income or (loss)                          | 674,671              |                                                    |                                         |                                                                     |  |
|                                                           | d                                         | Net rental income or (loss) . . . . .                                                                                             |                                                  | 674,671              |                                                    |                                         | 674,671                                                             |  |
|                                                           | 7a                                        | (i) Securities                                                                                                                    |                                                  | (ii) Other           |                                                    |                                         |                                                                     |  |
|                                                           |                                           | Gross amount from sales of assets other than inventory                                                                            |                                                  | 1,506,471,801        |                                                    |                                         |                                                                     |  |
|                                                           |                                           | b                                                                                                                                 | Less cost or other basis and sales expenses      | 1,510,365,147        |                                                    |                                         |                                                                     |  |
|                                                           |                                           | c                                                                                                                                 | Gain or (loss)                                   | -3,893,346           |                                                    |                                         |                                                                     |  |
|                                                           | d                                         | Net gain or (loss) . . . . .                                                                                                      |                                                  | -3,893,346           |                                                    |                                         | -3,893,346                                                          |  |
|                                                           | 8a                                        | Gross income from fundraising events (not including<br>\$ of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | b                                         | Less direct expenses . . . .                                                                                                      |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | c                                         | Net income or (loss) from fundraising events . .                                                                                  |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | 9a                                        | Gross income from gaming activities<br>See Part IV, line 19 . . . .                                                               |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | b                                         | Less direct expenses . . . .                                                                                                      |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | c                                         | Net income or (loss) from gaming activities . . .                                                                                 |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | 10a                                       | Gross sales of inventory, less<br>returns and allowances . . . . .                                                                |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           |                                           | b                                                                                                                                 | Less cost of goods sold . . . .                  |                      |                                                    |                                         |                                                                     |  |
|                                                           |                                           | c                                                                                                                                 | Net income or (loss) from sales of inventory . . |                      |                                                    |                                         |                                                                     |  |
|                                                           | Miscellaneous Revenue                     |                                                                                                                                   | Business Code                                    |                      |                                                    |                                         |                                                                     |  |
|                                                           | 11a                                       |                                                                                                                                   |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | b                                         |                                                                                                                                   |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | c                                         |                                                                                                                                   |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | d                                         | All other revenue . . . .                                                                                                         |                                                  |                      |                                                    |                                         |                                                                     |  |
|                                                           | e                                         | Total. Add lines 11a-11d . . . . .                                                                                                |                                                  |                      |                                                    |                                         |                                                                     |  |
| 12                                                        | Total revenue. See Instructions . . . . . |                                                                                                                                   | 1,288,597,166                                    | 1,276,156,814        | 0                                                  | 12,440,352                              |                                                                     |  |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

☐

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                                | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.                                                                                                                                          | 559,575               | 559,575                         |                                        |                             |
| 2                                                                              | Grants and other assistance to domestic individuals. See Part IV, line 22.                                                                                                                                                                     |                       |                                 |                                        |                             |
| 3                                                                              | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.                                                                                                              |                       |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members.                                                                                                                                                                                                               |                       |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees.                                                                                                                                                                      | 4,337,387             | 1,307,933                       | 3,029,454                              |                             |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).                                                                                                 |                       |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages.                                                                                                                                                                                                                      | 57,284,623            | 52,903,836                      | 4,380,787                              |                             |
| 8                                                                              | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).                                                                                                                                            |                       |                                 |                                        |                             |
| 9                                                                              | Other employee benefits.                                                                                                                                                                                                                       | 21,154,758            | 16,022,090                      | 5,132,668                              |                             |
| 10                                                                             | Payroll taxes.                                                                                                                                                                                                                                 |                       |                                 |                                        |                             |
| 11                                                                             | Fees for services (non-employees):                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| a                                                                              | Management.                                                                                                                                                                                                                                    |                       |                                 |                                        |                             |
| b                                                                              | Legal.                                                                                                                                                                                                                                         | 917,208               | 917,208                         |                                        |                             |
| c                                                                              | Accounting.                                                                                                                                                                                                                                    | 328,819               |                                 | 328,819                                |                             |
| d                                                                              | Lobbying.                                                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| e                                                                              | Professional fundraising services. See Part IV, line 17.                                                                                                                                                                                       |                       |                                 |                                        |                             |
| f                                                                              | Investment management fees.                                                                                                                                                                                                                    | 1,709,802             |                                 | 1,709,802                              |                             |
| g                                                                              | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).                                                                                                                                    | 33,668,595            | 25,529,063                      | 8,139,532                              |                             |
| 12                                                                             | Advertising and promotion.                                                                                                                                                                                                                     | 2,475,390             | 2,438,657                       | 36,733                                 |                             |
| 13                                                                             | Office expenses.                                                                                                                                                                                                                               | 7,871,848             | 5,459,354                       | 2,412,494                              |                             |
| 14                                                                             | Information technology.                                                                                                                                                                                                                        | 9,935,472             | 6,512,261                       | 3,423,211                              |                             |
| 15                                                                             | Royalties.                                                                                                                                                                                                                                     |                       |                                 |                                        |                             |
| 16                                                                             | Occupancy.                                                                                                                                                                                                                                     | 6,255,135             | 4,070,510                       | 2,184,625                              |                             |
| 17                                                                             | Travel.                                                                                                                                                                                                                                        | 508,683               | 458,533                         | 50,150                                 |                             |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials.                                                                                                                                                |                       |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings.                                                                                                                                                                                                        | 173,803               | 101,417                         | 72,386                                 |                             |
| 20                                                                             | Interest.                                                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| 21                                                                             | Payments to affiliates.                                                                                                                                                                                                                        | 7,700,391             | 2,323,698                       | 5,376,693                              |                             |
| 22                                                                             | Depreciation, depletion, and amortization.                                                                                                                                                                                                     | 1,835,745             |                                 | 1,835,745                              |                             |
| 23                                                                             | Insurance.                                                                                                                                                                                                                                     | 40,510                |                                 | 40,510                                 |                             |
| 24                                                                             | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O).                                              |                       |                                 |                                        |                             |
| a                                                                              | Medical Claims.                                                                                                                                                                                                                                | 1,153,509,106         | 1,153,509,106                   |                                        |                             |
| b                                                                              | Commission Fees.                                                                                                                                                                                                                               | 16,636,311            | 16,636,311                      |                                        |                             |
| c                                                                              | ACA Tax.                                                                                                                                                                                                                                       | 10,192,346            | 10,192,346                      |                                        |                             |
| d                                                                              | ACA Reinsurance.                                                                                                                                                                                                                               | 6,974,829             | 6,974,829                       |                                        |                             |
| e                                                                              | All other expenses.                                                                                                                                                                                                                            | 9,504,496             | 9,267,484                       | 237,012                                |                             |
| 25                                                                             | <b>Total functional expenses.</b> Add lines 1 through 24e.                                                                                                                                                                                     | 1,353,574,832         | 1,315,184,211                   | 38,390,621                             | 0                           |
| 26                                                                             | <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                       |                                 |                                        |                             |

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

☐

|                             |                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                               |     | (A)               |     | (B)         |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-------------------|-----|-------------|
|                             |                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                               |     | Beginning of year |     | End of year |
| Assets                      | 1                                                                                                                                                      | Cash—non-interest-bearing                                                                                                                                                                                                                                                                                                     |     |                   | 1   |             |
|                             | 2                                                                                                                                                      | Savings and temporary cash investments                                                                                                                                                                                                                                                                                        |     | 38,484,115        | 2   | 67,348,091  |
|                             | 3                                                                                                                                                      | Pledges and grants receivable, net                                                                                                                                                                                                                                                                                            |     |                   | 3   |             |
|                             | 4                                                                                                                                                      | Accounts receivable, net                                                                                                                                                                                                                                                                                                      |     |                   | 4   | 25,855,802  |
|                             | 5                                                                                                                                                      | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L                                                                                                                                                           |     |                   | 5   |             |
|                             | 6                                                                                                                                                      | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L |     |                   | 6   |             |
|                             | 7                                                                                                                                                      | Notes and loans receivable, net                                                                                                                                                                                                                                                                                               |     |                   | 7   |             |
|                             | 8                                                                                                                                                      | Inventories for sale or use                                                                                                                                                                                                                                                                                                   |     |                   | 8   |             |
|                             | 9                                                                                                                                                      | Prepaid expenses and deferred charges                                                                                                                                                                                                                                                                                         |     | 105,270           | 9   | 105,270     |
|                             | 10a                                                                                                                                                    | Land, buildings, and equipment—cost or other basis. Complete Part VI of Schedule D                                                                                                                                                                                                                                            | 10a | 107,323,330       |     |             |
|                             | b                                                                                                                                                      | Less: accumulated depreciation                                                                                                                                                                                                                                                                                                | 10b | 38,319,853        | 10c | 69,003,477  |
|                             | 11                                                                                                                                                     | Investments—publicly traded securities                                                                                                                                                                                                                                                                                        |     | 579,543,081       | 11  | 563,180,495 |
|                             | 12                                                                                                                                                     | Investments—other securities. See Part IV, line 11                                                                                                                                                                                                                                                                            |     |                   | 12  |             |
|                             | 13                                                                                                                                                     | Investments—program-related. See Part IV, line 11                                                                                                                                                                                                                                                                             |     | 17,709,407        | 13  | 22,220,362  |
|                             | 14                                                                                                                                                     | Intangible assets                                                                                                                                                                                                                                                                                                             |     |                   | 14  |             |
|                             | 15                                                                                                                                                     | Other assets. See Part IV, line 11                                                                                                                                                                                                                                                                                            |     | 60,684,268        | 15  | 20,290,617  |
|                             | 16                                                                                                                                                     | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34)                                                                                                                                                                                                                                                              |     | 767,033,517       | 16  | 768,004,114 |
| Liabilities                 | 17                                                                                                                                                     | Accounts payable and accrued expenses                                                                                                                                                                                                                                                                                         |     | 2,493,253         | 17  | 2,664,597   |
|                             | 18                                                                                                                                                     | Grants payable                                                                                                                                                                                                                                                                                                                |     |                   | 18  |             |
|                             | 19                                                                                                                                                     | Deferred revenue                                                                                                                                                                                                                                                                                                              |     | 10,331,168        | 19  | 24,749,664  |
|                             | 20                                                                                                                                                     | Tax-exempt bond liabilities                                                                                                                                                                                                                                                                                                   |     |                   | 20  |             |
|                             | 21                                                                                                                                                     | Escrow or custodial account liability. Complete Part IV of Schedule D                                                                                                                                                                                                                                                         |     |                   | 21  |             |
|                             | 22                                                                                                                                                     | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L                                                                                                                                          |     |                   | 22  |             |
|                             | 23                                                                                                                                                     | Secured mortgages and notes payable to unrelated third parties                                                                                                                                                                                                                                                                |     |                   | 23  |             |
|                             | 24                                                                                                                                                     | Unsecured notes and loans payable to unrelated third parties                                                                                                                                                                                                                                                                  |     |                   | 24  |             |
|                             | 25                                                                                                                                                     | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D                                                                                                                                                         |     | 201,194,071       | 25  | 244,291,229 |
|                             | 26                                                                                                                                                     | <b>Total liabilities.</b> Add lines 17 through 25                                                                                                                                                                                                                                                                             |     | 214,018,492       | 26  | 271,705,490 |
| Net Assets or Fund Balances | <b>Organizations that follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b> |                                                                                                                                                                                                                                                                                                                               |     |                   |     |             |
|                             | 27                                                                                                                                                     | Unrestricted net assets                                                                                                                                                                                                                                                                                                       |     |                   | 27  |             |
|                             | 28                                                                                                                                                     | Temporarily restricted net assets                                                                                                                                                                                                                                                                                             |     |                   | 28  |             |
|                             | 29                                                                                                                                                     | Permanently restricted net assets                                                                                                                                                                                                                                                                                             |     |                   | 29  |             |
|                             | <b>Organizations that do not follow SFAS 117 (ASC 958), check here</b> <input checked="" type="checkbox"/> <b>and complete lines 30 through 34.</b>    |                                                                                                                                                                                                                                                                                                                               |     |                   |     |             |
|                             | 30                                                                                                                                                     | Capital stock or trust principal, or current funds                                                                                                                                                                                                                                                                            |     | 0                 | 30  | 0           |
|                             | 31                                                                                                                                                     | Paid-in or capital surplus, or land, building or equipment fund                                                                                                                                                                                                                                                               |     | 73,716,441        | 31  | 73,716,441  |
|                             | 32                                                                                                                                                     | Retained earnings, endowment, accumulated income, or other funds                                                                                                                                                                                                                                                              |     | 479,298,584       | 32  | 422,582,183 |
|                             | 33                                                                                                                                                     | <b>Total net assets or fund balances</b>                                                                                                                                                                                                                                                                                      |     | 553,015,025       | 33  | 496,298,624 |
|                             | 34                                                                                                                                                     | <b>Total liabilities and net assets/fund balances</b>                                                                                                                                                                                                                                                                         |     | 767,033,517       | 34  | 768,004,114 |

**Part XI**   **Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI . . . . . ☐

|           |                                                                                                               |           |               |
|-----------|---------------------------------------------------------------------------------------------------------------|-----------|---------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12) . . . . .                                           | <b>1</b>  | 1,288,597,166 |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25) . . . . .                                            | <b>2</b>  | 1,353,574,832 |
| <b>3</b>  | Revenue less expenses Subtract line 2 from line 1 . . . . .                                                   | <b>3</b>  | -64,977,666   |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . .                 | <b>4</b>  | 553,015,025   |
| <b>5</b>  | Net unrealized gains (losses) on investments . . . . .                                                        | <b>5</b>  | 8,261,265     |
| <b>6</b>  | Donated services and use of facilities . . . . .                                                              | <b>6</b>  |               |
| <b>7</b>  | Investment expenses . . . . .                                                                                 | <b>7</b>  |               |
| <b>8</b>  | Prior period adjustments . . . . .                                                                            | <b>8</b>  |               |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O) . . . . .                                | <b>9</b>  | 0             |
| <b>10</b> | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <b>10</b> | 496,298,624   |

**Part XII**   **Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☒

|           |                                                                                                                                                                                                                                                                                                                                                                                                                          | Yes | No |
|-----------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1</b>  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                                                                                        |     |    |
| <b>2a</b> | Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | No |
| <b>2b</b> | Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input checked="" type="checkbox"/> Both consolidated and separate basis                | Yes |    |
| <b>2c</b> | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O                                                                    | Yes |    |
| <b>3a</b> | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                 |     | No |
| <b>3b</b> | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                                                                                                     |     |    |

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 93-0863097  
**Name:** PROVIDENCE HEALTH PLAN

**Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)**

|                                       |                |         |                        |                       |     |
|---------------------------------------|----------------|---------|------------------------|-----------------------|-----|
| (Code                                 | ) (Expenses \$ | 559,575 | including grants of \$ | 559,575 ) (Revenue \$ | 0 ) |
| Grants & Allocations - See Schedule I |                |         |                        |                       |     |



Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                                      | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                            |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| Martha Diaz Aszkenazy<br>.....<br>Director                 | 0 10<br>.....<br>7 70                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 18,360                                                                     | 0                                                                                             |
| Kirby McDonald<br>.....<br>Director                        | 0 10<br>.....<br>4 60                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 15,360                                                                     | 0                                                                                             |
| Dave Olsen<br>.....<br>Director                            | 0 10<br>.....<br>5 50                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 17,860                                                                     | 0                                                                                             |
| Charles Chuck Watts<br>.....<br>Director                   | 0 10<br>.....<br>4 60                                                                      | X                                                                                                         |                       |         |              |                              |        | 0                                                                     | 18,360                                                                     | 0                                                                                             |
| Jack Friedman Thru 615<br>.....<br>President/CEO           | 17 00<br>.....<br>33 00                                                                    |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 770,782                                                                    | 117,919                                                                                       |
| Mike Cotton Eff 715<br>.....<br>President/CEO              | 17 00<br>.....<br>33 00                                                                    |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 291,815                                                                    | 57,765                                                                                        |
| Jeffrey Butcher Thru 915<br>.....<br>Treasurer / CFO       | 17 00<br>.....<br>33 00                                                                    |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 363,146                                                                    | 19,302                                                                                        |
| Cindy Strauss<br>.....<br>EVP/Chief Legal Officer          | 0 10<br>.....<br>59 90                                                                     |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 1,526,357                                                                  | 64,699                                                                                        |
| Alison S Schrupp<br>.....<br>CSO                           | 19 00<br>.....<br>36 00                                                                    |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 392,027                                                                    | 58,892                                                                                        |
| Barbara L Chnstensen<br>.....<br>Chief Sales & Mkt Officer | 15 00<br>.....<br>30 00                                                                    |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 258,750                                                                    | 69,338                                                                                        |



Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                                | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                      |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                       |                                                                            |                                                                                               |
| Michael G White<br>.....<br>COO / Interim CFO        | 17 00<br>.....<br>33 00                                                                    |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 654,462                                                                    | 39,279                                                                                        |
| Bruce W Wilkinson<br>.....<br>CIO                    | 15 00<br>.....<br>30 00                                                                    |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 300,851                                                                    | 47,448                                                                                        |
| Robert A Gluckman<br>.....<br>CMO                    | 17 00<br>.....<br>33 00                                                                    |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 837,985                                                                    | 71,296                                                                                        |
| Carrie Smith<br>.....<br>Chief Compliance Officer    | 17 00<br>.....<br>33 00                                                                    |                                                                                                           |                       | X       |              |                              |        | 0                                                                     | 268,496                                                                    | 39,614                                                                                        |
| Stephanie C Dreyfuss<br>.....<br>Dir Network Develop | 14 00<br>.....<br>26 00                                                                    |                                                                                                           |                       |         |              | X                            |        | 0                                                                     | 286,497                                                                    | 23,951                                                                                        |
| Mark A Whitaker<br>.....<br>Medical Director         | 14 00<br>.....<br>26 00                                                                    |                                                                                                           |                       |         |              | X                            |        | 0                                                                     | 287,596                                                                    | 26,525                                                                                        |
| Rakesh Pai<br>.....<br>Medical Director              | 14 00<br>.....<br>26 00                                                                    |                                                                                                           |                       |         |              | X                            |        | 0                                                                     | 266,680                                                                    | 23,234                                                                                        |
| Susan Abate<br>.....<br>Dir Quality Med Mgr          | 14 00<br>.....<br>26 00                                                                    |                                                                                                           |                       |         |              | X                            |        | 0                                                                     | 233,129                                                                    | 78,674                                                                                        |
| Sally Marsh<br>.....<br>Account Executive            | 14 00<br>.....<br>26 00                                                                    |                                                                                                           |                       |         |              | X                            |        | 0                                                                     | 232,521                                                                    | 35,305                                                                                        |

SCHEDULE D

(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2015

Open to Public Inspection

|                                                    |                                              |
|----------------------------------------------------|----------------------------------------------|
| Name of the organization<br>PROVIDENCE HEALTH PLAN | Employer identification number<br>93-0863097 |
|----------------------------------------------------|----------------------------------------------|

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                 | (b) Funds and other accounts |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                             |                              |
| 2 | Aggregate value of contributions to (during year)                                                                                                                                                                                                                                                                                       |                              |
| 3 | Aggregate value of grants from (during year)                                                                                                                                                                                                                                                                                            |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                          |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                            |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> |                              |

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |    |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|
| 1 | Purpose(s) of conservation easements held by the organization (check all that apply) <div><input type="checkbox"/> Preservation of land for public use (e g , recreation or education)<div><input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of open space</div><input type="checkbox"/> Preservation of an historically important land area <input type="checkbox"/> Preservation of a certified historic structure</div> |    |
| 2 | Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year                                                                                                                                                                                                                                                                                                    |    |
| a | Total number of conservation easements                                                                                                                                                                                                                                                                                                                                                                                                                                | 2a |
| b | Total acreage restricted by conservation easements                                                                                                                                                                                                                                                                                                                                                                                                                    | 2b |
| c | Number of conservation easements on a certified historic structure included in (a)                                                                                                                                                                                                                                                                                                                                                                                    | 2c |
| d | Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register                                                                                                                                                                                                                                                                                                                              | 2d |
| 3 | Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►                                                                                                                                                                                                                                                                                                                               |    |
| 4 | Number of states where property subject to conservation easement is located ►                                                                                                                                                                                                                                                                                                                                                                                         |    |
| 5 | Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                                                                                                                                                                                        |    |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year<br>►                                                                                                                                                                                                                                                                                                                        |    |
| 7 | Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year<br>► \$                                                                                                                                                                                                                                                                                                                           |    |
| 8 | Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                                                                                                                                                                                                                     |    |
| 9 | In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements                                                                                                                                                           |    |

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

|      |                                                                                                                                                                                                                                                                                                                                                                                      |      |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|
| 1a   | If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items |      |
| b    | If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items                                                      |      |
| (i)  | Revenue included on Form 990, Part VIII, line 1                                                                                                                                                                                                                                                                                                                                      | ► \$ |
| (ii) | Assets included in Form 990, Part X                                                                                                                                                                                                                                                                                                                                                  | ► \$ |
| 2    | If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items                                                                                                                                                          |      |
| a    | Revenue included on Form 990, Part VIII, line 1                                                                                                                                                                                                                                                                                                                                      | ► \$ |
| b    | Assets included in Form 990, Part X                                                                                                                                                                                                                                                                                                                                                  | ► \$ |

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

(continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

Amount

1c

1d

1e

1f

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds.

Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    | (a)Current year                                          | (b)Prior year | b (c)Two years back | (d)Three years back | (e)Four years back |
|----|----------------------------------------------------------|---------------|---------------------|---------------------|--------------------|
| 1a | Beginning of year balance . . . . .                      |               |                     |                     |                    |
| b  | Contributions . . . . .                                  |               |                     |                     |                    |
| c  | Net investment earnings, gains, and losses               |               |                     |                     |                    |
| d  | Grants or scholarships . . . . .                         |               |                     |                     |                    |
| e  | Other expenditures for facilities and programs . . . . . |               |                     |                     |                    |
| f  | Administrative expenses . . . . .                        |               |                     |                     |                    |
| g  | End of year balance . . . . .                            |               |                     |                     |                    |

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations . . . . .

(ii) related organizations . . . . .

3a(i)

3a(ii)

3b

Yes

No

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                                      | (a)<br>Cost or other basis<br>(investment) | (b)<br>Cost or other basis<br>(other) | Accumulated<br>(c) depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------------------|--------------------------------------------|---------------------------------------|---------------------------------|----------------|
| 1a Land . . . . .                                                                                            |                                            |                                       |                                 |                |
| b Buildings . . . . .                                                                                        |                                            | 79,730,868                            | 19,154,316                      | 60,576,552     |
| c Leasehold improvements . . . . .                                                                           |                                            | 4,558,256                             | 2,224,577                       | 2,333,679      |
| d Equipment . . . . .                                                                                        |                                            | 21,261,603                            | 16,940,960                      | 4,320,643      |
| e Other . . . . .                                                                                            |                                            | 1,772,603                             |                                 | 1,772,603      |
| Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c) ) . . . . . ▶ |                                            |                                       |                                 | 69,003,477     |



Part II

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|   |                                                                                         |    |            |               |
|---|-----------------------------------------------------------------------------------------|----|------------|---------------|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .      |    | 1          | 1,205,912,201 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12                      |    |            |               |
| a | Net unrealized gains (losses) on investments . . . . .                                  | 2a |            |               |
| b | Donated services and use of facilities . . . . .                                        | 2b |            |               |
| c | Recoveries of prior year grants . . . . .                                               | 2c |            |               |
| d | Other (Describe in Part XIII ) . . . . .                                                | 2d | -4,948,659 |               |
| e | Add lines 2a through 2d . . . . .                                                       |    | 2e         | -4,948,659    |
| 3 | Subtract line 2e from line 1 . . . . .                                                  |    | 3          | 1,210,860,860 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1                     |    |            |               |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .              | 4a | 1,709,802  |               |
| b | Other (Describe in Part XIII ) . . . . .                                                | 4b | 76,026,504 |               |
| c | Add lines 4a and 4b . . . . .                                                           |    | 4c         | 77,736,306    |
| 5 | Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12 ) . . . . . |    | 5          | 1,288,597,166 |

Part II

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|   |                                                                                           |    |            |               |
|---|-------------------------------------------------------------------------------------------|----|------------|---------------|
| 1 | Total expenses and losses per audited financial statements . . . . .                      |    | 1          | 1,268,954,743 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                          |    |            |               |
| a | Donated services and use of facilities . . . . .                                          | 2a |            |               |
| b | Prior year adjustments . . . . .                                                          | 2b |            |               |
| c | Other losses . . . . .                                                                    | 2c |            |               |
| d | Other (Describe in Part XIII ) . . . . .                                                  | 2d | -6,671,117 |               |
| e | Add lines 2a through 2d . . . . .                                                         |    | 2e         | -6,671,117    |
| 3 | Subtract line 2e from line 1 . . . . .                                                    |    | 3          | 1,275,625,860 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                        |    |            |               |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                | 4a | 1,709,802  |               |
| b | Other (Describe in Part XIII ) . . . . .                                                  | 4b | 76,239,170 |               |
| c | Add lines 4a and 4b . . . . .                                                             |    | 4c         | 77,948,972    |
| 5 | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 ) . . . . . |    | 5          | 1,353,574,832 |

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part X, Line 2   | The Plan's management evaluates tax positions taken by the Plan and recognize a tax liability if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the IRS. Management has analyzed tax positions taken by the Plan and concluded that as of December 31, 2015, there are no uncertain positions taken or expected to be taken that would require recognition of a liability or disclosure in the financial statements. |

**Part XIII**   **Supplemental Information** *(continued)*

| Return Reference                      | Explanation                                                                                                                       |
|---------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
| Part XI, Line 4b - Other Adjustments  | ASO Fees 76,239,170   Misc Investment Income -212,666                                                                             |
| Part XII, Line 2d - Other Adjustments | Ceded Reinsurance Premiums -4,304,060   Gross-up for Risk Corridor Reserve -1,498,731   Federal Transitional Reinsurance -868,326 |
| Part XII, Line 4b - Other Adjustments | ASO Fees 76,239,170                                                                                                               |
|                                       |                                                                                                                                   |
|                                       |                                                                                                                                   |
|                                       |                                                                                                                                   |
|                                       |                                                                                                                                   |
|                                       |                                                                                                                                   |
|                                       |                                                                                                                                   |

Additional Data

Software ID:

Software Version:

EIN: 93-0863097

Name: PROVIDENCE HEALTH PLAN

Form 990, Schedule D, Part X, - Other Liabilities

| 1 | (a) Description of Liability                   | (b) Book Value |
|---|------------------------------------------------|----------------|
|   | Unpaid Claims & Withholdings                   | 132,091,267    |
|   | Due to Affiliates                              | 25,421,993     |
|   | Miscellaneous Payables                         | 1,858,564      |
|   | Claim Refunds in Process                       | 2,514,776      |
|   | ASO Client Health Improvement Fund             | 683,757        |
|   | Aggregate Health Policy Reserves               | 29,312,805     |
|   | Amounts held under Uninsured plans             | 27,169,866     |
|   | Accrued medical incentive pool & bonus amounts | 14,782,944     |
|   | Alternative funding arrangements               | 6,084,020      |
|   | Due to CMS                                     | 3,781,146      |
|   | Unclaimed property                             | 453,908        |
|   | ASO Refunds to groups                          | 136,183        |

# 2015

93-0863097

## Schedule I (Form 990) 2015



**Part III**

**Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22  
Part III can be duplicated if additional space is needed

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |

**Part IV**

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

| Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part I, Line 2   | We request and condition grants upon each of the following 1) The program summary and budget, 2) Verification of malpractice and liability coverage, 3) Updates provided every six months, 4) Documentation evidencing tax-exempt or municipal status, 5) Documentation showing that they serve the low income and uninsured regardless of ability to pay for services, 6) Provide upon request, financial reporting of the budgeted use of grant funds |

## Additional Data

**Software ID:**  
**Software Version:**  
**EIN:** 93-0863097  
**Name:** PROVIDENCE HEALTH PLAN

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

| <b>(a)</b> Name and address of organization or government                             | <b>(b)</b> EIN | <b>(c)</b> IRC section if applicable | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of non-cash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of non-cash assistance | <b>(h)</b> Purpose of grant or assistance     |
|---------------------------------------------------------------------------------------|----------------|--------------------------------------|---------------------------------|------------------------------------------|--------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Neighborhood Health Center<br>6420 SW Macadam Ave Suite 300<br>Portland, OR 97239     | 27-3524752     | 501 (c) (3)                          | 250,000                         |                                          |                                                              |                                               | Support access to primary & oral care         |
| Providence Portland Medical Foundation<br>4805 NE Glisan Street<br>Portland, OR 97213 | 93-1231494     | 501 (c) (3)                          | 200,000                         |                                          |                                                              |                                               | Assist with medical bills for the needy       |
| Stand for Children<br>1732 NW Quimby No 200<br>Portland, OR 97209                     | 52-1957214     | 501 (c) (3)                          | 25,000                          |                                          |                                                              |                                               | Serving underserved youth of Multnomah County |

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

| <b>(a)</b> Name and address of organization or government                           | <b>(b)</b> EIN | <b>(c)</b> IRC section if applicable | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of non-cash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of non-cash assistance | <b>(h)</b> Purpose of grant or assistance                     |
|-------------------------------------------------------------------------------------|----------------|--------------------------------------|---------------------------------|------------------------------------------|--------------------------------------------------------------|-----------------------------------------------|---------------------------------------------------------------|
| Community Transitional School<br>6601 NE Killingsworth Street<br>Portland, OR 97218 | 93-1246605     | 501 (c) (3)                          | 14,276                          |                                          |                                                              |                                               | Community support                                             |
| Mt Hood Kiwanis Camp Inc<br>10725 SW Barbur Blvd Ste 50<br>Portland, OR 97219       | 93-0422242     | 501 (c) (3)                          | 14,276                          |                                          |                                                              |                                               | Community support                                             |
| Rose Haven<br>PO Box 10405<br>Portland, OR 97296                                    | 20-5922682     | 501 (c) (3)                          | 10,000                          |                                          |                                                              |                                               | Housing/Transportation for women/children of Multnomah County |

**Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.**

| <b>(a)</b> Name and address of organization or government | <b>(b)</b> EIN | <b>(c)</b> IRC section if applicable | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of non-cash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of non-cash assistance | <b>(h)</b> Purpose of grant or assistance |
|-----------------------------------------------------------|----------------|--------------------------------------|---------------------------------|------------------------------------------|--------------------------------------------------------------|-----------------------------------------------|-------------------------------------------|
| Urban Gleaners<br>PO Box 6344<br>Portland, OR 97228       | 20-4641665     | 501 (c) (3)                          | 10,000                          |                                          |                                                              |                                               | Serve the poor and uninsured of Portland  |

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
▶ Attach to Form 990.  
▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization  
PROVIDENCE HEALTH PLAN

Employer identification number  
93-0863097

Part I Questions Regarding Compensation

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.<br><div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Tax indemnification and gross-up payments</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div> |     |    |
| <b>b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |    |
| <b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |    |
| <b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.<br><div><div><input type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Written employment contract</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input type="checkbox"/> Compensation survey or study</div><div><input type="checkbox"/> Form 990 of other organizations</div><div><input type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                     |     |    |
| <b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:<br><b>a</b> Receive a severance payment or change-of-control payment?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Yes |    |
| <b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Yes |    |
| <b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?<br>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     | No |
| <b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |     |    |
| <b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:<br><b>a</b> The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |     | No |
| <b>b</b> Any related organization?<br>If "Yes," on line 5a or 5b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     | No |
| <b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:<br><b>a</b> The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     | No |
| <b>b</b> Any related organization?<br>If "Yes," on line 6a or 6b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     | No |
| <b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     | No |
| <b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |     | No |
| <b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |     |    |

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title        | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column(B) reported as deferred on prior Form 990 |
|---------------------------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|----------------------------------------------------------------------|
|                           | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                      |
| See Additional Data Table |                                                    |                                     |                                     |                                                |                         |                                 |                                                                      |

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference                                                     | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Part I, Line 1a                                                      | Providence Health & Services Expense Reimbursement Procedures include the following policies: First Class Travel or Charter Travel or Travel of Companions. Air travel is reimbursable for tourist or economy class and should be at the least expensive airfare, which permits departures and arrivals at reasonable times and reasonable distance traveled. Employees are encouraged to plan in advance to get available discounts. Airline frequent flyer upgrades will never be reimbursed. First class air travel will only be reimbursed when tourist or economy class air travel is not available and business travel is mandated by a supervisor. In the rare circumstance that an executive must fly on a first class full fare ticket, their senior level supervisor must approve this expense. Companion travel will only be reimbursed by the organization for travel related to relocation, and should not exceed two relocation-related visits, unless approved by the Executive Vice President/Chief People and Experience Officer. Spouse or Companion Travel: Travel expenses incurred by a PH&S employee's spouse or companion will not be reimbursed by PH&S unless the spouse or companion is required to, or invited to attend a PH&S System-sponsored meeting. These expenses may be considered a taxable benefit by the IRS and if so, will be included on the employee's W-2. During 2015, there was one First Class ticket utilized by Officers, Directors or Key Employees listed on Form 990, Part VII. Tax Indemnifications or Gross-Up Payments: Providence Health & Services follows the federal and state taxation laws related to relocation expenses paid to the employee or to a third party on the employee's behalf. They are considered income and are therefore subject to payroll taxes. Based on the way Providence has chosen to pay the relocation expenses, Providence reports reimbursements and payments to vendors as income and these expense payments are reflected on the executive's Form W-2. Providence will gross-up the relocation benefits to offset the personal tax burden to the employee for IRS allowable expenses. During 2015, the following Listed Person received gross-up payments: Mike Cotton. The amounts reported for these gross-up payments are included on Schedule J, Part II, Column B (iii) - Other Reportable Compensation. Housing Allowance or Residence for Personal Use: Providence Health & Services provides housing allowances for purposes of relocation assistance only. Providence may pay temporary living expenses for the employee up to a maximum of 90 calendar days. Covered expenses are rent (excluding "rent" which may be paid in order to occupy a new permanent residence until the title clears) and utilities, including heat, electricity, gas, water, local internet and local telephone and garbage services. The Executive Vice President, Chief People/Experience Officer may approve temporary housing assistance for up to six months when family relocation is delayed to accommodate the school year or equivalent circumstances. Only in extenuating circumstances is housing extended beyond this six month period. During 2015, the following Listed Person received relocation/housing program payments: Mike Cotton. The amounts reported for these relocation/housing payments are included on Schedule J, Part II, Column B (iii) - Other Reportable Compensation. |
| Part I, Lines 4a-b                                                   | NONQUALIFIED RETIREMENT PLANS: A) SERP = Supplemental Executive Retirement Plan; B) CBRP = Cash Balance Restoration Plan; C) ESP = Elective Survivor Plan. 1) Cindy Strauss: a) SERP Vested but not Paid - \$796,632; b) SERP Interest Credit - \$20,200. 2) Jack Friedman: a) Taxable SERP Earned but not Paid - \$69,453; b) SERP Interest Credit - \$54,261. 3) Alison S. Schrupp: a) SERP Interest Credit - \$12,791; b) Taxable SERP Earned but Not Paid - \$39,857; c) Non Taxable SERP Earned but Not Paid - \$57; d) Taxable CBRP Earned but Not Paid - \$17; e) ESP Interest Credit - \$3,617. 4) Barbara L. Christensen: a) SERP Interest Credit - \$3,249; b) Taxable SERP Earned but Not Paid - \$10,344; c) Non Taxable SERP Earned but Not Paid - \$5,142; d) ESP Interest Credit - \$3,240. 5) Michael G. White: a) Taxable CBRP Earned but Not Paid - \$13,800; b) Taxable SERP Earned but Not Paid - \$169,242. 6) Bruce W. Wilkinson: a) SERP Interest Credit - \$20,327; b) Taxable SERP Earned but Not Paid - \$31,998; c) Non Taxable SERP Earned but Not Paid - \$221. 7) Robert A. Gluckman: a) SERP Interest Credit - \$16,911; b) Taxable SERP Earned but not Paid - \$369,027; c) Taxable CBRP Paid - \$2. 10) Mark Whitaker: a) Taxable CBRP Paid - \$974.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Part I, Lines 4a-b                                                   | SEVERANCE: 1) Jeffrey Butcher - \$80,096.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| FORM 990, SCHEDULE J, PART II - EXECUTIVE PERFORMANCE AWARDS PROGRAM | The Providence Executive Incentive Program provides a lump sum award annually as a percent of the executive's base pay. Percent opportunities are aligned with our total compensation philosophy as outlined in Part VI, Section B, Line 15 (Process for determining compensation of top management, officers & key employees). The performance award is based on the level of accomplishment of annual system objectives, in combination with personal goals for top executives. In 2015, 50 percent of the participant awards were based on pre-determined organizational goals consistent with Providence's six strategic priorities of: creating healthier communities together, inspire and develop our people, building enduring relationships with consumers, create alignment with clinicians & care teams, develop and thrive under new care delivery & economic models, and grow by optimizing expert-to-expert capabilities. The remaining 50% was based on a robust set of personal goals designed to align critical mission and business drivers, executive team talent development (deepening talent pipeline for top 200+leaders) and professional development. In 2015 the percent allocation for each of these strategic priorities was as outlined below: * Success Measures - System Goals: 50% Community Benefit - 5% Caregiver (Employee) Engagement - 7.5% MyChart Activations - 5% Patient Loyalty Index - 5% Clinical Excellence Index - 7.5% Free Cash Flow - 5% Salary Expense / Net Operating Revenue - 2.5% Primary Care Panel Size - 5% Total Growth in Operating Revenue - 7.5% * Success Measures - Personal Goals: 50% Mission/Business Driver - 15% Exec Talent Development - 20% Professional Development - 15% TOTAL ALLOCATION: 100%.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

Additional Data

Software ID:

Software Version:

EIN: 93-0863097

Name: PROVIDENCE HEALTH PLAN

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name and Title                              |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|-------------------------------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|-----------------------------------------------------------------------|
|                                                 |      | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                                       |
| 1Jack Friedman Thru 615 President/CEO           | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 364,689                                            | 388,093                             | 18,000                              | 103,565                                        | 14,354                  | 888,701                         | 0                                                                     |
| 1Mike Cotton Eff 715 President/CEO              | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 115,554                                            | 80,000                              | 96,261                              | 53,711                                         | 4,054                   | 349,580                         | 0                                                                     |
| 2Jeffrey Butcher Thru 915 Treasurer / CFO       | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 205,762                                            | 35,484                              | 121,900                             | 4,630                                          | 14,672                  | 382,448                         | 0                                                                     |
| 3Cindy Strauss EVP/Chief Legal Officer          | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 526,875                                            | 981,482                             | 18,000                              | 40,075                                         | 24,624                  | 1,591,056                       | 524,784                                                               |
| 4Alison S SchruppCSO                            | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 295,321                                            | 78,852                              | 17,854                              | 45,872                                         | 13,020                  | 450,919                         | 0                                                                     |
| 5Barbara L Chnstensen Chief Sales & Mkt Officer | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 126,283                                            | 88,966                              | 43,501                              | 60,465                                         | 8,873                   | 328,088                         | 0                                                                     |
| 6Michael G White COO / Interim CFO              | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 318,290                                            | 318,172                             | 18,000                              | 33,663                                         | 5,616                   | 693,741                         | 0                                                                     |
| 7Bruce W WilkinsonCIO                           | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 213,666                                            | 67,954                              | 19,231                              | 31,381                                         | 16,067                  | 348,299                         | 0                                                                     |
| 8Robert A GluckmanCMO                           | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 410,771                                            | 423,187                             | 4,027                               | 50,545                                         | 20,751                  | 909,281                         | 0                                                                     |
| 9Came Smith Chief Compliance Officer            | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 222,393                                            | 29,318                              | 16,785                              | 24,958                                         | 14,656                  | 308,110                         | 0                                                                     |
| 10Stephanie C Dreyfuss Dir Network Develop      | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 235,989                                            | 32,508                              | 18,000                              | 11,050                                         | 12,901                  | 310,448                         | 0                                                                     |
| 11Mark A Whitaker Medical Director              | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 261,209                                            | 9,006                               | 17,381                              | 10,965                                         | 15,560                  | 314,121                         | 0                                                                     |
| 12Rakesh PaiMedical Director                    | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 247,905                                            | 775                                 | 18,000                              | 3,842                                          | 19,392                  | 289,914                         | 0                                                                     |
| 13Susan Abate Dir Quality Med Mgr               | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 194,533                                            | 26,623                              | 11,973                              | 71,089                                         | 7,585                   | 311,803                         | 0                                                                     |
| 14Sally Marsh Account Executive                 | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                                     |
|                                                 | (ii) | 231,753                                            | 743                                 | 25                                  | 24,133                                         | 11,172                  | 267,826                         | 0                                                                     |



**SCHEDULE O**  
**(Form 990 or**  
**990-EZ)**Department of the  
Treasury  
Internal Revenue  
Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at  
[www.irs.gov/form990](http://www.irs.gov/form990).**2015****Open to Public  
Inspection**Name of the organization  
PROVIDENCE HEALTH PLAN**Employer identification number**

93-0863097

**Return Reference**

Form 990, Part VI, Section A, line 6

**Explanation**

The sole Corporate Member is Providence Plan Partners

| Return Reference                         | Explanation                                                                                                                                                                                |
|------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI,<br>Section A, line 7a | The powers of the Corporate Member include the provision to appoint the number of Directors, appoint the Board of Directors and to remove such Directors at any time with or without cause |

| Return<br>Reference                   | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|---------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section A, line 7b | <p>The following powers reside with the Member</p> <ul style="list-style-type: none"><li>* To adopt or change the mission, philosophy, and values of the Corporation</li><li>* To amend or repeal the Articles of Incorporation and the Bylaws of the Corporation</li><li>* To approve the acquisition of assets, the incurrence of indebtedness or the lease, sale, transfer, assignment or encumbering of the assets, in excess of a specified amount</li><li>* To approve the dissolution and/or liquidation or the consolidation or merger of the Corporation</li><li>* To approve the annual operating and capital budget and approval any deviations from the budget exceeding a specified amount</li><li>* To appoint the Corporation's certified public accountants after receiving recommendation of the Board of Directors</li><li>* To approve the lending of Corporate funds, other than the purchase of publicly traded securities, to unaffiliated organizations</li><li>* To approve the closure of any institution or major ministry or work within this Corporation</li></ul> |

| Return Reference                         | Explanation                                                                                                                                                                                                   |
|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI,<br>Section B, line 11 | The Form 990 is prepared internally by experienced staff and reviewed by the internal Director of Taxes and external tax advisors. The Board of Directors reviewed the Form 990 prior to filing with the IRS. |

| Return<br>Reference                    | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section B, line 12c | <p>Providence Health &amp; Services maintains a conflict of interest policy that applies to board members and management of all Providence-related organizations. The purpose of the policy is to guide and direct those serving the Providence Health &amp; Services' corporations and other legal entities so they can (1) fulfill their fiduciary responsibilities and exercise stewardship in ways that promote and protect the best interests of Providence and, (2) avoid situations that create a conflict, or the appearance of a conflict, between the interests of an individual associated with Providence and Providence. On an annual basis, each board member and management level employee must complete and submit an updated conflict of interest statement. Conflict of interest disclosures are reviewed by the System Integrity Department working in conjunction with the Department of Legal Affairs. If it is determined that an actual conflict exists, appropriate follow-up action is taken with the individual to rectify the conflict.</p> |

| Return Reference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI, Section B, line 15 | <p>It is Providence's intention to make financial information accessible and transparent. Although the filing of Form 990 provides insight into how Providence achieves its Mission, delivers its programs and stewards its finances, deciphering the information directly from Form 990 can be challenging. The following paragraphs provide further information about the process we use to determine compensation for top management, officers and key employees. Providence has a single fiduciary Board, with responsibility for financial oversight associated with fulfillment of the Providence Mission, developing system policies, protecting the assets entrusted to the organization and overseeing the strategic and operational affairs of Providence's legal entities. Providence also maintains a network of community ministry boards with responsibility for quality of care oversight, community relations, advocacy and community needs assessments. Providence has a consistent compensation philosophy for all of its employees, including our senior executives. Salaries for senior executives are reviewed by the Providence Board's Human Resources Committee and approved by the full Board of Directors, none of whom is a Providence employee. The Board retains an independent consultant each year to review salaries of those in the most significant leadership roles in the organization. Part of the consultant's role is to review an extensive array of compensation surveys of large, not-for-profit health care systems in the United States. Providence is one of the larger health systems in the country, and as such, the Board benchmarks executive compensation against other large, not-for-profit health systems whose revenue is similar to that of Providence. Base salaries for Providence executives are set at the median level of the market, as identified by the independent consultant and reviewed with the Human Resources Committee. Each year, the Board Chair conducts a formal performance evaluation of the President/CEO that considers input from the other directors and senior leaders reporting to the President. The evaluation is discussed with the Human Resources Committee and then a recommendation is made by the committee to the full Board. The Board Chair and the Chair of the Human Resources Committee also meet with an independent consultant to develop a salary recommendation, which is reviewed and approved first by the committee and then by the Board of Directors. Additionally, the President/CEO utilizes the market information provided by the consultant along with formal performance evaluations, to determine salary recommendations for other senior executives. This process includes a rigorous analysis of those recommendations with the Human Resources Committee as a part of the review and approval process. Performance incentives allow executives to earn additional compensation if they achieve specific organizational goals for furthering Providence operating commitments and strategic objectives - advancing the Providence Mission and core values, meeting benchmarks for charity care, achieving quality targets, delivering top-rated patient satisfaction, meeting employee satisfaction goals and reaching financial performance objectives. The Board of Directors conducts a thorough process to ensure performance incentives are aligned with appropriate practices for not-for-profit health care systems. The Board's process for executive compensation fully complies with IRS standards and mirrors the best practices recommended in the "Report to Congress and the Nonprofit Sector on Governance, Transparency, and Accountability" submitted to the Senate Finance Committee by the Panel on the Nonprofit Sector.</p> |

| Return<br>Reference                      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                   |
|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990, Part VI,<br>Section C, line 19 | Public disclosure of governing documents, conflict of interest policy and 990 filings are made available to the public upon request. The consolidated financial statements are available on our public Internet site <a href="http://www2.providence.org">www2.providence.org</a> . All governing policies including the conflict of interest policy, as well as 990 filings are available to employees on the Intranet site. |

| Return<br>Reference   | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Form 990,<br>Part VII | Michael Holcomb - 1801 Lind Avenue SW, Renton, WA 98057   Chauncey Boyle, SP - 1801 Lind Avenue SW, Renton, WA 98057<br>Marian Schubert, CSJ - 1801 Lind Avenue SW, Renton, WA 98057   Phyllis Hughes, RSM - 1801 Lind Avenue SW, Renton, WA<br>98057   Carolina Reyes, MD - 1801 Lind Avenue SW, Renton, WA 98057   Michael A   Stein - 1801 Lind Avenue SW, Renton, WA<br>98057   Eugene "Al" Parrish - 1801 Lind Avenue SW, Renton, WA 98057   Bob Wilson - 1801 Lind Avenue SW, Renton, WA<br>98057   Sallye Liner - 1801 Lind Avenue SW, Renton, WA 98057   Isiaah Crawford - 1801 Lind Avenue SW, Renton, WA 98057<br>Martha Diaz Aszkenazy - 1801 Lind Avenue SW, Renton, WA 98057   Kirby McDonald - 1801 Lind Avenue SW, Renton, WA<br>98057   Dave Olsen - 1801 Lind Avenue SW, Renton, WA 98057   Charles (Chuck) Watts - 1801 Lind Avenue SW, Renton, WA<br>98057   Cindy Strauss - 1801 Lind Avenue SW, Renton, WA 98057 |



| Return Reference                                       | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|--------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART XII,<br>LINE 2C - AUDIT &<br>COMPLIANCE | The Providence Health & Services Audit and Compliance Committee assists the Board of Directors with the oversight of the integrity of the financial statements and reporting, the audit process and the internal financial controls and policies, compliance with ethical, legal and regulatory standards and requirements, the independence, qualifications and performance of the internal and external auditors, the investment committee, and informs the Board of Directors of critical risk areas and recommended mitigation |

| Return Reference                                                | Explanation                                                                                                                                                                                                                                                                                                         |
|-----------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART IV, LINE 12 -<br>AUDITED FINANCIAL<br>STATEMENTS | The audited financial statements of Providence Health Plan are prepared on a statutory basis in conformity with insurance accounting practices prescribed or permitted by the National Association of Insurance Commissioners and the Insurance Division of the Oregon Department of Consumer and Business Services |

| Return Reference                                                          | Explanation                                                                                                                                                                                                                                                    |
|---------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART II, LINE 5 & PART V,<br>LINE 2A - EMPLOYEE<br>COMPENSATION | The employees working at Providence Health Plan are paid by Providence Health & Services - Oregon EIN# 51-0216587 or Providence Health & Services - WA dba Health System Office EIN# 91-0725998<br>Therefore, no W-2s are issued by the reporting organization |

| Return Reference                                       | Explanation                                                                                                                                                                                                                                                                                                           |
|--------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART VII -<br>RELIGIOUS COMMUNITY<br>MEMBERS | As members of the Religious Community, each Sister has taken a vow of poverty as a compulsory part of her religious life. Any compensation for services of a Sister inures only for the benefit of the Community, not the individual members. All payments for services are made directly to the Religious Community. |

SCHEDULE R  
(Form 990)

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2015

Open to Public  
Inspection

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

Name of the organization  
PROVIDENCE HEALTH PLAN

Employer identification number

93-0863097

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|---------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled entity? |    |
|-------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|----------------------------------------------|----|
|                                                       |                         |                                                  |                            |                                                     |                                  | Yes                                          | No |
| See Additional Data Table                             |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |
|                                                       |                         |                                                  |                            |                                                     |                                  |                                              |    |

Part III

Identification of Related Organizations Taxable as a Partnership

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections 512-<br>514) | (f)<br>Share of<br>total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in box<br>20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------|-------------------------|--------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-----------------------------------------|----|----------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          | Yes                                     | No |                                                                            | Yes                                       | No |                                |
| See Additional Data Table                                |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S<br>corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-<br>of-year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512<br>(b)(13)<br>controlled<br>entity? |    |
|----------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|-----------------------------------------------------------|---------------------------------|-------------------------------------------|--------------------------------|--------------------------------------------------------|----|
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                | Yes                                                    | No |
| See Additional Data Table                                |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |

Part V

Transactions With Related Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity . . . . .

1a

No

b Gift, grant, or capital contribution to related organization(s) . . . . .

1b

Yes

c Gift, grant, or capital contribution from related organization(s) . . . . .

1c

No

d Loans or loan guarantees to or for related organization(s) . . . . .

1d

No

e Loans or loan guarantees by related organization(s) . . . . .

1e

No

f Dividends from related organization(s) . . . . .

1f

No

g Sale of assets to related organization(s) . . . . .

1g

No

h Purchase of assets from related organization(s) . . . . .

1h

No

i Exchange of assets with related organization(s) . . . . .

1i

No

j Lease of facilities, equipment, or other assets to related organization(s) . . . . .

1j

Yes

k Lease of facilities, equipment, or other assets from related organization(s) . . . . .

1k

No

l Performance of services or membership or fundraising solicitations for related organization(s)  
. . . . .

1l

Yes

m Performance of services or membership or fundraising solicitations by related organization(s) . . . . .

1m

No

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .

1n

No

o Sharing of paid employees with related organization(s) . . . . .

1o

Yes

p Reimbursement paid to related organization(s) for expenses . . . . .

1p

Yes

q Reimbursement paid by related organization(s) for expenses . . . . .

1q

No

r Other transfer of cash or property to related organization(s) . . . . .

1r

No

s Other transfer of cash or property from related organization(s) . . . . .

1s

No

| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds |                               |                        |                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|------------------------|----------------------------------------------|
| (a)<br>Name of related organization                                                                                                                                           | (b)<br>Transaction type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|                                                                                                                                                                               |                               |                        |                                              |
|                                                                                                                                                                               |                               |                        |                                              |
|                                                                                                                                                                               |                               |                        |                                              |
|                                                                                                                                                                               |                               |                        |                                              |
|                                                                                                                                                                               |                               |                        |                                              |
|                                                                                                                                                                               |                               |                        |                                              |
|                                                                                                                                                                               |                               |                        |                                              |

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]



**Part VII** **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

Additional Data

Software ID:

Software Version:

EIN: 93-0863097

Name: PROVIDENCE HEALTH PLAN

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                           | (b)<br>Primary activity      | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512 (b)(13) controlled entity? |    |
|-----------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|-----------------------------------------------|----|
|                                                                                                                 |                              |                                                  |                            |                                                     |                                  | Yes                                           | No |
| Providence Health & Services - Washington<br>1801 Lind Avenue SW 9016<br>Renton, WA 980579016<br>51-0216586     | Healthcare System            | WA                                               | 501( c)(3)                 | Line 3                                              | Providence Health & Services     |                                               | No |
| Providence Health & Services - Oregon<br>1801 Lind Avenue SW 9016<br>Renton, WA 980579016<br>51-0216587         | Healthcare System            | OR                                               | 501( c)(3)                 | Line 3                                              | Providence Health & Services     |                                               | No |
| Providence Health System - So California<br>1801 Lind Avenue SW 9016<br>Renton, WA 980579016<br>51-0216589      | Healthcare System            | CA                                               | 501( c)(3)                 | Line 3                                              | Providence Health & Services     |                                               | No |
| Everett Transitional Care Services<br>PO Box 5128<br>Everett, WA 982065128<br>94-3264605                        | Transitional Care            | WA                                               | 501( c)(3)                 | Line 9                                              | N/A                              |                                               | No |
| Providence Oregon Management Corporation<br>1801 Lind Avenue SW 9016<br>Renton, WA 980579016<br>93-0813977      | Shell Corporation            | OR                                               | 501( c)(3)                 | Line 1                                              | PH & S - Oregon                  |                                               | No |
| Providence Plan Partners<br>4400 NE Halsey Bldg 2<br>Portland, OR 97213<br>91-1861964                           | Healthcare Services          | WA                                               | 501( c)(4)                 | N/A                                                 | PH & S - Oregon                  |                                               | No |
| Providence Health Assurance<br>4400 NE Halsey Bldg 2<br>Portland, OR 97213<br>55-0828701                        | Medicaid Healthcare Provider | OR                                               | 501( c)(4)                 | N/A                                                 | Providence Health Plan           | Yes                                           |    |
| Providence Medical Institute<br>4101 Torrance Blvd<br>Torrance, CA 90503<br>33-0283773                          | Healthcare                   | CA                                               | 501( c)(3)                 | Line 11/Type I                                      | PHS - So California              |                                               | No |
| Little Company of Mary Ancillary Services Corporation<br>4101 Torrance Blvd<br>Torrance, CA 90503<br>33-0844408 | Imaging Services             | CA                                               | 501( c)(3)                 | Line 9                                              | PHS - So California              |                                               | No |
| Providence TrinityCare Hospice<br>5315 Torrance Blvd Suite B1<br>Torrance, CA 90503<br>95-3264139               | Hospice                      | CA                                               | 501( c)(3)                 | Line 9                                              | PHS - So California              |                                               | No |
| Providence Blanchet Association<br>1700 Providence Pl<br>Centralia, WA 98531<br>91-1789266                      | Supportive Housing           | WA                                               | 501( c)(3)                 | Line 7                                              | PH & S - Washington              |                                               | No |
| St Luke Association<br>350 Washington Ave SE<br>Chehalis, WA 98352<br>94-3176618                                | Supportive Housing           | WA                                               | 501( c)(3)                 | Line 7                                              | PH & S - Washington              |                                               | No |
| Providence Rossi Association<br>1700 Providence Pl<br>Centralia, WA 98531<br>31-1584166                         | Supportive Housing           | WA                                               | 501( c)(3)                 | Line 9                                              | PH & S - Washington              |                                               | No |
| Lundberg Association<br>5921 E Burnside<br>Portland, OR 97215<br>91-1562797                                     | Supportive Housing           | OR                                               | 501( c)(3)                 | Line 7                                              | PH & S - Oregon                  |                                               | No |
| Providence St Francis Association<br>3415 12th Avenue NE<br>Olympia, WA 98506<br>94-3244854                     | Supportive Housing           | WA                                               | 501( c)(3)                 | Line 7                                              | PH & S - Washington              |                                               | No |
| Providence Peter Claver Association<br>7101 38th Avenue South<br>Seattle, WA 98118<br>31-1629656                | Supportive Housing           | WA                                               | 501( c)(3)                 | Line 7                                              | PH & S - Washington              |                                               | No |
| Providence St Elizabeth House Association<br>3201 SW Graham St<br>Seattle, WA 98126<br>91-2171539               | Supportive Housing           | WA                                               | 501( c)(3)                 | Line 7                                              | PH & S - Washington              |                                               | No |
| Providence Gamelin House Association<br>4515 MLK Jr Way S Ste 200<br>Seattle, WA 98108<br>31-1744654            | Supportive Housing           | WA                                               | 501( c)(3)                 | Line 7                                              | PH & S - Washington              |                                               | No |
| The Gamelin Association<br>312 North Fourth St<br>Yakima, WA 98901<br>91-1180824                                | Supportive Housing           | WA                                               | 501( c)(3)                 | Line 7                                              | PH & S - Washington              |                                               | No |
| The Gamelin Oregon Association<br>5520 NE Glisan<br>Portland, OR 97213<br>91-1214491                            | Supportive Housing           | OR                                               | 501( c)(3)                 | Line 9                                              | PH & S - Oregon                  |                                               | No |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                         | (b)<br>Primary activity                             | (c)<br>Legal domicile<br>(state<br>or foreign country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status<br>(if section 501(c)<br>(3)) | (f)<br>Direct controlling<br>entity | (g)<br>Section 512<br>(b)(13)<br>controlled<br>entity? |    |
|---------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------------------|-------------------------------|---------------------------------------------------------------|-------------------------------------|--------------------------------------------------------|----|
|                                                                                                               |                                                     |                                                        |                               |                                                               |                                     | Yes                                                    | No |
| The Gamelin California Association<br>540 23rd St<br>Oakland, CA 94612<br>91-1293869                          | Supportive Housing                                  | CA                                                     | 501( c)(3)                    | Line 9                                                        | PHS - So California                 |                                                        | No |
| Gamelin Washington Association<br>1423 First Avenue<br>Seattle, WA 98101<br>20-1910170                        | Supportive Housing                                  | WA                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Washington                 |                                                        | No |
| Providence Dethman House<br>1205 Montello Ave<br>Hood River, OR 97031<br>47-3385506                           | Supportive Housing                                  | WA                                                     | 501( c)(3)                    | Pending                                                       | N/A                                 |                                                        | No |
| Providence Foundation<br>1801 Lind Avenue SW 9016<br>Renton, WA 980579016<br>94-3078543                       | Support PH&S<br>Institutions                        | WA                                                     | 501( c)(3)                    | Line 11/Type II                                               | PH & S - Washington                 |                                                        | No |
| Providence Alaska Foundation<br>3300 Providence Drive - B Tower2<br>Anchorage, AK 99508<br>92-0093565         | Support PHS-Alaska                                  | AK                                                     | 501( c)(3)                    | Line 11/Type I                                                | PH & S - Washington                 |                                                        | No |
| Providence St Peter Foundation<br>413 Lilly Road NE<br>Olympia, WA 985065166<br>91-1097056                    | Support Affiliated Tax-<br>Exempt Organization      | WA                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Washington                 |                                                        | No |
| Providence Health Care Foundation (Centralia)<br>914 S Scheuber Road<br>Centralia, WA 98531<br>91-1433382     | Support Providence<br>Centralia Hospital            | WA                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Washington                 |                                                        | No |
| Providence Mount St Vincent Foundation<br>4831 - 35th Avenue SW<br>Seattle, WA 981262799<br>91-1188119        | Support Providence<br>Mount St Vincent              | WA                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Washington                 |                                                        | No |
| Providence Marianwood Foundation<br>3725 Providence Point Drive SE<br>Issaquah, WA 980297219<br>93-1554288    | Support Providence<br>Marianwood                    | WA                                                     | 501( c)(3)                    | Line 11/Type I                                                | PH & S - Washington                 |                                                        | No |
| Providence Newberg Health Foundation<br>1001 Providence Drive<br>Newberg, OR 97132<br>93-0889144              | Support Providence<br>Newberg Medical<br>Center     | OR                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Oregon                     |                                                        | No |
| Providence Seaside Hospital Foundation<br>725 S Wahanna Rd<br>Seaside, OR 97138<br>93-0927320                 | Support Providence<br>Seaside Hospital              | OR                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Oregon                     |                                                        | No |
| Providence Community Health Foundation<br>1111 Crater Lake Ave<br>Medford, OR 97504<br>93-0692907             | Support Providence<br>Medford Medical<br>Center     | OR                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Oregon                     |                                                        | No |
| Providence Benedictine Nursing Center Foundation<br>540 South Main St<br>Mt Angel, OR 973629532<br>91-1940286 | Support Providence<br>Benedictine Nursing<br>Center | OR                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Oregon                     |                                                        | No |
| Providence Portland Medical Foundation<br>4805 NE Glisan St<br>Portland, OR 972132967<br>93-1231494           | Support Providence<br>Portland Medical<br>Center    | OR                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Oregon                     |                                                        | No |
| Providence St Vincent Medical Foundation<br>9205 SW Barnes Rd<br>Portland, OR 97225<br>93-0575982             | Support Providence St<br>Vincent Medical<br>Center  | OR                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Oregon                     |                                                        | No |
| Providence Milwaukie Foundation<br>10150 SE 32nd<br>Milwaukie, OR 97222<br>94-3079515                         | Support Providence<br>Milwaukie Hospital            | OR                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Oregon                     |                                                        | No |
| Providence Child Center Foundation<br>830 NE 47th<br>Portland, OR 97213<br>93-0800140                         | Support Providence<br>Child Center                  | OR                                                     | 501( c)(3)                    | Line 7                                                        | PH & S - Oregon                     |                                                        | No |
| Providence TrinityCare Hospice Foundation<br>5315 Torrance Blvd Suite B1<br>Torrance, CA 90503<br>33-0261016  | Support TrinityCare<br>Hospice                      | CA                                                     | 501( c)(3)                    | Line 7                                                        | Providence<br>TrinityCare Hospice   |                                                        | No |
| Providence Little Company of Mary Foundation<br>4101 Torrance Blvd<br>Torrance, CA 90503<br>51-0224944        | Support Little<br>Company of Mary<br>Service Area   | CA                                                     | 501( c)(3)                    | Line 7                                                        | PHS - So California                 |                                                        | No |
| PH&S FoundationSFVSA & SCVSA<br>501 S Buena Vista Street<br>Burbank, CA 91505<br>95-3544877                   | Support Program &<br>Activities of SFVSA &<br>SCVSA | CA                                                     | 501( c)(3)                    | Line 7                                                        | PHS - So California                 |                                                        | No |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                                 | (b)<br>Primary activity                         | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512 (b)(13) controlled entity? |    |
|-----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|-----------------------------------------------|----|
|                                                                                                                       |                                                 |                                                  |                            |                                                     |                                  | Yes                                           | No |
| Providence Hospice of Seattle Foundation<br>425 Pontius Avenue North 300<br>Seattle, WA 981095452<br>91-2077378       | Support Hospice of Seattle                      | WA                                               | 501(c)(3)                  | Line 11/Type I                                      | PH & S - Washington              |                                               | No |
| Providence Health & Services - Western Washington<br>1801 Lind Avenue SW 9016<br>Renton, WA 980579016<br>91-1303277   | Healthcare                                      | WA                                               | 501(c)(3)                  | Line 3                                              | Providence MinistriesWHC         |                                               | No |
| Providence Health & Services<br>1801 Lind Avenue SW 9016<br>Renton, WA 980579016<br>91-1549796                        | Shell Corporation                               | WA                                               | 501(c)(3)                  | Line 11/Type II                                     | Providence Ministries            |                                               | No |
| Providence Health & Services - Montana<br>500 W Broadway PO Box 4587<br>Missoula, MT 598064587<br>81-0231793          | Healthcare                                      | MT                                               | 501(c)(3)                  | Line 3                                              | PH & S - Washington              |                                               | No |
| Providence St Joseph Medical Center<br>PO Box 1010<br>Polson, MT 598601010<br>81-0463482                              | Healthcare                                      | MT                                               | 501(c)(3)                  | Line 3                                              | PH & S - Washington              |                                               | No |
| St Thomas Child and Family Center<br>1710 Benefis Court<br>Great Falls, MT 59405<br>81-0233495                        | Early Childhood Education                       | MT                                               | 501(c)(3)                  | Line 9                                              | PH & S - Washington              |                                               | No |
| Sisters of Providence of Montana Corporation<br>1801 Lind Avenue SW 9016<br>Renton, WA 980579016<br>26-2612415        | Shell Corporation                               | MT                                               | 501(c)(3)                  | Line 1                                              | PH & S - Washington              |                                               | No |
| Providence Health Care Foundation - Eastern Washington<br>101 W 8th Ave<br>Spokane, WA 99204<br>32-0014330            | Support PH&S-WA Ministries in E WA              | WA                                               | 501(c)(3)                  | Line 7                                              | PH & S - Washington              |                                               | No |
| St Patrick Hospital Foundation<br>500 West Broadway PO Box 4587<br>Missoula, MT 598064587<br>23-7056976               | Support Healthcare in W Montana                 | MT                                               | 501(c)(3)                  | Line 7                                              | PH & S - Washington              |                                               | No |
| University of Great Falls<br>1301 20th Street South<br>Great Falls, MT 59405<br>81-0231777                            | Post Secondary Education                        | MT                                               | 501(c)(3)                  | Line 2                                              | Providence Health & Services     |                                               | No |
| E WA & MT Unemployment Compensation Insurance Trust<br>1801 Lind Avenue SW 9016<br>Renton, WA 980579016<br>91-1082119 | Unemployment Benefits                           | WA                                               | 501(c)(3)                  | Line 11/Type I                                      | PH & S - Washington              |                                               | No |
| Providence Willamette Falls Medical Foundation<br>1500 Division Street<br>Oregon City, OR 97045<br>93-1003750         | Support Willamette Falls Hospital               | OR                                               | 501(c)(3)                  | Line 11/Type I                                      | PH & S - Oregon                  |                                               | No |
| Providence Hood River Memorial Hospital Foundation Inc<br>811 13th St<br>Hood River, OR 97031<br>93-0921990           | Support Providence Hood River Memorial Hospital | OR                                               | 501(c)(3)                  | Line 7                                              | PH & S - Oregon                  |                                               | No |
| Providence Hospice and Home Care Foundation<br>2731 Wetmore Avenue Suite 500<br>Everett, WA 98201<br>27-2552749       | Support Program & Ministries of PHHC            | WA                                               | 501(c)(3)                  | Line 7                                              | PH & S - Washington              |                                               | No |
| Providence St Mary Foundation<br>401 W Poplar St<br>Walla Walla, WA 99362<br>45-2841492                               | Support Program & Ministries of SMMC            | WA                                               | 501(c)(3)                  | Line 7                                              | PH & S - Washington              |                                               | No |
| Facey Medical Foundation<br>15451 San Fernando Mission Blvd 200<br>Mission Hills, CA 913451420<br>95-4322584          | Support Facey Medical Group                     | CA                                               | 501(c)(3)                  | Line 7                                              | PHS - So California              |                                               | No |
| Swedish Health Services<br>747 Broadway<br>Seattle, WA 98122<br>91-0433740                                            | Healthcare                                      | WA                                               | 501(c)(3)                  | Line 3                                              | Western HealthConnect            |                                               | No |
| Swedish Edmonds<br>21601 76th Ave W<br>Edmonds, WA 98026<br>27-2305304                                                | Healthcare                                      | WA                                               | 501(c)(3)                  | Line 3                                              | Western HealthConnect            |                                               | No |
| Swedish Medical Center Foundation<br>747 Broadway<br>Seattle, WA 98122<br>91-0983214                                  | Support Swedish Health Services                 | WA                                               | 501(c)(3)                  | Line 7                                              | Swedish Health Services          |                                               | No |
| Global To Local Health Initiative<br>2800 South 192nd St 104<br>SeaTac, WA 98188<br>27-3133200                        | Healthcare                                      | WA                                               | 501(c)(3)                  | Line 7                                              | Swedish Health Services          |                                               | No |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                           | (b)<br>Primary activity                 | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity      | (g)<br>Section 512 (b)(13) controlled entity? |    |
|-----------------------------------------------------------------------------------------------------------------|-----------------------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|---------------------------------------|-----------------------------------------------|----|
|                                                                                                                 |                                         |                                                  |                            |                                                     |                                       | Yes                                           | No |
| Swedish MJM Holdings<br>747 Broadway<br>Seattle, WA 98122<br>27-3139262                                         | Holding Company                         | WA                                               | 501(c )(3)                 | Line 11/Type I                                      | Swedish Health Services               |                                               | No |
| Marsha Rivkin Center for Ovarian Cancer Research<br>747 Broadway<br>Seattle, WA 98122<br>91-2054035             | Ovarian Cancer Research                 | WA                                               | 501(c )(3)                 | Line 7                                              | Swedish Health Services               |                                               | No |
| Western HealthConnect<br>747 Broadway<br>Seattle, WA 98122<br>45-4171900                                        | Shell Corporation                       | WA                                               | 501(c )(3)                 | Line 11/Type II                                     | PH&S Western Washington               |                                               | No |
| Inland Northwest Health Services<br>601 W 1st Avenue<br>Spokane, WA 99201<br>91-1307555                         | Healthcare                              | WA                                               | 501( c )(3)                | Line 3                                              | PH&S - Washington                     |                                               | No |
| Kadlec Regional Medical Center<br>888 Swift Blvd<br>Richland, WA 99352<br>91-0655392                            | Healthcare                              | WA                                               | 501(c )(3)                 | Line 3                                              | Western HealthConnect                 |                                               | No |
| Kadlec Neurological Resource Center<br>1268 Lee Blvd<br>Richland, WA 99352<br>91-1266345                        | Healthcare                              | WA                                               | 501(c )(3)                 | Line 9                                              | Western HealthConnect                 |                                               | No |
| Kadlec Foundation<br>888 Swift Blvd<br>Richland, WA 99352<br>23-7005501                                         | Support Kadlec Regional Medical Center  | WA                                               | 501(c )(3)                 | Line 11/Type I                                      | Kadlec Regional Medical Center        |                                               | No |
| PacMed Clinics<br>1200 12th Ave S<br>Seattle, WA 98144<br>56-2290878                                            | Healthcare                              | WA                                               | 501(c )(3)                 | Line 9                                              | Western HealthConnect                 |                                               | No |
| Seattle Science Foundation<br>550 17th Ave<br>Seattle, WA 98122<br>61-1502822                                   | Physician Collaboration                 | WA                                               | 501(c )(3)                 | Line 7                                              | Western HealthConnect                 |                                               | No |
| Providence Saint John's Health Center<br>2121 Santa Monica Blvd<br>Santa Monica, CA 90404<br>95-1684082         | Healthcare                              | CA                                               | 501(c )(3)                 | Line 3                                              | PHS - So California                   |                                               | No |
| John Wayne Cancer Institute<br>2200 Santa Monica Blvd<br>Santa Monica, CA 90404<br>95-4291515                   | Cancer Treatment                        | CA                                               | 501(c )(3)                 | Line 4                                              | Providence Saint John's Health Center |                                               | No |
| Saint John's HospitalHealth Center Foundation<br>2121 Santa Monica Blvd<br>Santa Monica, CA 90404<br>95-6100079 | Support Saint John Health Center & JWCI | CA                                               | 501(c )(3)                 | Line 7                                              | Providence Saint John's Health Center |                                               | No |
| Providence St Joseph Health<br>1801 Lind Avenue SW 9016<br>Renton, WA 98057<br>81-1244422                       | Shell Corporation                       | WA                                               | 501(c )(3)                 | Pending                                             | N/A                                   |                                               | No |





Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

| (a)<br>Name, address, and EIN of<br>related organization                                            | (b)<br>Primary activity           | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S<br>corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section<br>512(b)(13)<br>controlled<br>entity? |    |
|-----------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------------------------------------------|-------------------------------------|-----------------------------------------------------------|---------------------------------|-------------------------------------------|--------------------------------|-------------------------------------------------------|----|
|                                                                                                     |                                   |                                                           |                                     |                                                           |                                 |                                           |                                | Yes                                                   | No |
| (1) Providence Health Ventures Inc<br>4101 Torrance Blvd<br>Torrance, CA 90503<br>33-0122216        | Investment                        | CA                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |
| (1) Caron Health Corporation<br>510 W Front St<br>Missoula, MT 59802<br>81-0486082                  | Medical<br>Physician<br>Service   | MT                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |
| (2) Providence Health Care Ventures Inc<br>101 W 8th Ave TAF C-9<br>Spokane, WA 99204<br>90-0155714 | Clinical/Medical<br>Lab           | WA                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |
| (3) Providence Physician Services Co<br>101 W 8th Ave TAF C-9<br>Spokane, WA 99204<br>91-1216033    | Clinical/Medical<br>Lab           | WA                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |
| (4) Yakima Medical Arts Inc<br>611 N Perry 100<br>Spokane, WA 99202<br>91-0787963                   | Rental Real<br>Estate             | WA                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |
| (5) Bourget Health Services Inc<br>PO Box 2687<br>Spokane, WA 99220<br>91-1354431                   | Clinical/Medical<br>Lab           | WA                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |
| (6) 1221 Madison Street Owners Assoc<br>747 Broadway<br>Seattle, WA 98122<br>20-1954319             | Owners'<br>Association            | WA                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |
| (7) Western HealthConnect Ventures Inc<br>1801 Lind Ave SW 9016<br>Renton, WA 98057<br>80-0953654   | Investment                        | WA                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |
| (8) PHN Holdings<br>20555 Earl Street<br>Torrance, CA 90503<br>46-1814184                           | Strategic<br>Planning<br>Services | CA                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |
| (9) Providence Health Network<br>20555 Earl Street<br>Torrance, CA 90503<br>80-0886966              | Prepaid<br>Healthcare             | CA                                                        | N/A                                 | C                                                         |                                 |                                           |                                |                                                       | No |