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DLN: 93491320041566

Return of Private Foundation

OMB No 1545-0052

or Section 4947(a)(1) Trust Treated as Private Foundation Department of the Treasury Do not enter social security numbers on this form as it may be made public. Internal Revenue Service ▶ Information about Form 990-PF and its instructions is at www.irs.gov/form990pf. Inspection , and ending 12-31-2015 For calendar year 2015, or tax year beginning 01-01-2015 A Employer identification number Name of foundation The Robert and Janice McNair Foundation d/b/a McNair Medical Institute 76-6050185 % DEBRA W STRAIT BTelephone number (see instructions) Number and street (or P O box number if mail is not delivered to street address) 109 N Post Oak Lane Suite 600 Room/suite (713) 336-7840 C If exemption application is pending, check here City or town, state or province, country, and ZIP or foreign postal code Houston, TX 77024 G Check all that apply Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return A mended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change If private foundation status was terminated \checkmark Section 501(c)(3) exempt private foundation **H** Check type of organization under section 507(b)(1)(A), check here Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation JA ccounting method ✓ A ccrual IFair market value of all assets at end Cash If the foundation is in a 60-month termination under section 507(b)(1)(B), check here of year (from Part II, col (c), Other (specify) line 16) ▶\$ 90,598,913 (Part I, column (d) must be on cash basis) Part I Analysis of Revenue and Expenses Disbursements Revenue and (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see Adjusted net Net investment for chantable expenses per books ıncome ıncome purposes (d) (cash basis only) 1 Contributions, gifts, grants, etc , received (attach 27,995,200 2 Check ► ☐ If the foundation is **not** required to attach 3,834 3,834 Interest on savings and temporary cash investments 3 2,704,268 2,704,268 4 Dividends and interest from securities Gross rents Net rental income or (loss)_ b -154.920 Net gain or (loss) from sale of assets not on line 10 6a b Gross sales price for all assets on line 6a 1,384,989 0 7 Capital gain net income (from Part IV, line 2) . Net short-term capital gain . 8 40,000 9 Income modifications . 10a Gross sales less returns and allowances b Less Cost of goods sold . . . Gross profit or (loss) (attach schedule) . c 11 Other income (attach schedule) <u>چ</u> 165 165 30.548.547 2.708.267 40.000 12 Total.Add lines 1 through 11 179.907 163,717 13 Compensation of officers, directors, trustees, etc 45,509 Other employee salaries and wages 45,509 14 12,355 Pension plans, employee benefits. 15 Operating and Administrative Expenses وو 1.582 0 1.204 16a Legal fees (attach schedule). Accounting fees (attach schedule). b 156,615 90,000 Other professional fees (attach schedule) (چە 246,615 c 17 **وچه** 57,219 5,158 13,039 18 Taxes (attach schedule) (see instructions) Depreciation (attach schedule) and depletion 20 Occupancy Travel, conferences, and meetings. 5.471 21 22 Printing and publications . . (چە 10.905 517 4.200 23 Other expenses (attach schedule). Total operating and administrative expenses. 24 162,290 317.669 Add lines 13 through 23 . . 18.733.369 18.733.369 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. Add lines 24 and 162,290 0 19.051.038 19.292.932 27 Subtract line 26 from line 12 11.255.615 а Excess of revenue over expenses and disbursements Net investment income (if negative, enter -0-) 2.545.977 b

Adjusted net income(if negative, enter -0-)

40 000

| Pa | rt II | Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions) | Beginning of year | (b) Book Value | nd of year |
|--------------|--------|---|-----------------------|----------------|---------------------------|
| | 1 | Cash—non-interest-bearing | (a) Book Value | (D) BOOK Value | (c) Fair Market Value |
| | 2 | Savings and temporary cash investments | 556,409 | 959, | ,866 959,866 |
| | 3 | Accounts receivable ▶ | | | |
| | | Less allowance for doubtful accounts ▶ | 5,992 | | |
| | 4 | Pledges receivable ▶ | , | | |
| | - | Less allowance for doubtful accounts ▶ | | | |
| | 5 | Grants receivable | 960,000 | | |
| | 6 | Receivables due from officers, directors, trustees, and other | , | | |
| | | disqualified persons (attach schedule) (see instructions) | | | |
| | 7 | Other notes and loans receivable (attach schedule) | | | |
| | | Less allowance for doubtful accounts | | | |
| | 8 | Inventories for sale or use | | | |
| GS | 9 | Prepaid expenses and deferred charges | 0 | | |
| 455015 | 10a | Investments—U S and state government obligations (attach | | | |
| • | | schedule) | | | |
| | b | Investments—corporate stock (attach schedule) | 91,824,420 | 89,639, | ,047 89,639,047 |
| | С | Investments—corporate bonds (attach schedule) | | | |
| | 11 | Investments—land, buildings, and equipment basis ▶ | | | |
| | | Less accumulated depreciation (attach schedule) ▶ | | | |
| | 12 | Investments—mortgage loans | | | |
| | 13 | Investments—other (attach schedule) | | | |
| | 14 | Land, buildings, and equipment basis | | | |
| | | Less accumulated depreciation (attach schedule) ▶ | | | |
| | 15 | Other assets (describe | | | |
| | 16 | Total assets(to be completed by all filers—see the | 93,346,821 | 90,598, | ,913 90,598,913 |
| | 17 | Instructions Also, see page 1, item I) Accounts payable and accrued expenses | 93,340,821 | | ,735 |
| | 18 | Grants payable | 100 | 30, | |
| ŝ | 19 | Deferred revenue | | | |
| Ē | 20 | Loans from officers, directors, trustees, and other disqualified persons | | | |
| ᇛ | 21 | Mortgages and other notes payable (attach schedule) | | | |
| _ | 22 | | 77,393 | ∞ , 5, | ,054 |
| | 23 | Total liabilities(add lines 17 through 22) | | | ,789 |
| | | Foundations that follow SFAS 117, check here | | | |
| ie S | | and complete lines 24 through 26 and lines 30 and 31. | | | |
| Fund Balance | 24 | Unrestricted | | | |
| 8 | 25 | Temporarily restricted | | | |
| <u> </u> | 26 | Permanently restricted | | | |
| Ξ | | Foundations that do not follow SFAS 117, check here ▶ □ | | | |
| ŏ | | and complete lines 27 through 31. | | | |
| | 27 | Capital stock, trust principal, or current funds | 1,628,435 | 1,628, | ,435 |
| Assets | 28 | Paid-in or capital surplus, or land, bldg , and equipment fund | | | |
| | 29 | Retained earnings, accumulated income, endowment, or other funds | 91,640,513 | 88,906, | ,689 |
| Š | 30 | Total net assets or fund balances (see instructions) | 93,268,948 | | <u></u> |
| | 31 | Total liabilities and net assets/fund balances(see instructions) | 93,346,821 | 90,598, | .913 |
| Pa | rt III | Analysis of Changes in Net Assets or Fund Balances | | | |
| 1 | | Total net assets or fund balances at beginning of year—Part II, column | ` '' | - I | 22.5 |
| _ | | with end-of-year figure reported on prior year's return) | | | 93,268,948 |
| 2 | | Enter amount from Part I, line 27a | | | 11,255,615 |
| 3 | | Other increases not included in line 2 (itemize) ► | | | 40,000 |
| 4 5 | | Add lines 1, 2, and 3 | | · · · · 4 | 104,564,563 |
| 5 6 | | Decreases not included in line 2 (itemize) ► | | | 90,535,124 |
| _ | | Total fiel assets of fand barances at end of year (fine 4 finings fine 5)—r | are 11, column (b), i | 30 . 3 | Form 990-PF (2015) |
| | | | | | (/ |

the Part VI instructions

Part IV Capital Gains and Losses for Tax on Investment Income

| | | e kınd(s) of property sold (e g , r use, or common stock, 200 shs | | How acquired P—Purchase (b) D—Donation | Date acqu | Date sold yr) (d) (mo, day, yr) |
|---------------------|---|---|------------------------|---|-----------|--------------------------------------|
| 1 a | SNYDER CAPITAL MGM | AT NET LTCG | | P D D D D D D D D D D D D D D D D D D D | | |
| b | SNYDER CAPITAL MGN | | | P | | |
| с | SNYDER STCL | | | P | | |
| d | FAYEZ SAROFIM LTCL | | | P | | |
| e | KINDER MORGAN, INC | STCG | | P | | |
| | KINDEK TO KOM, INC | Depreciation allows | ad Cos | <u>l</u> t or other basıs | <u> </u> | Gain or (loss) |
| (e |) Gross sales price | (f) (or allowable) | | expense of sale | | plus (f) minus (g) |
| а | 712, | 005 | | 432,062 | 2 | 279,943 |
| b | 532, | 399 | | 748,961 | 1 | -216,562 |
| С | 95, | 506 | | 165,768 | 3 | -70,262 |
| d | 45, | 053 | | 193,118 | 3 | -148,065 |
| e | | 26 | | | | 26 |
| Со | mplete only for assets sho | wing gain in column (h) and own | ed by the foundation | n on 12/31/69 | Gains | (Col (h) gain minus |
| | · | Adjusted basis | Exc | cess of col (ı) | | ut not less than -0-) or |
| (1) | FMV as of 12/31/69 | (j) as of 12/31/69 | (k) ove | rcol (j), ıfany | (I) Loss | ses (from col (h)) |
| а | | | | | | 279,943 |
| b | | | | | | -216,562 |
| С | | | | | | -70,262 |
| d | | | | | | -148,065 |
| ее | | | | | | 26 |
| 2 3 | · - | lain or (loss) as defined in section | . , , | in Part I, line 7 | 2 | -154,920 |
| | ın Part I, line 8 | t I, line 8, column (c) (see instr | | } | 3 | -70,236 |
| Part | V Qualification Und | der Section 4940(e) for l | Reduced Tax or | Net Investme | nt Income | |
| If sections was the | on 4940(d)(2) applies, leaver foundation liable for the se | ate foundations subject to the s ve this part blank ection 4942 tax on the distribul qualify under section 4940(e) D | table amount of any | year in the base pe | • | ┌ Yes 🗸 No |
| | | in each column for each year, s | | | 100 | |
| | | in each column of each year, s | T | To making any cha | | (4) |
| | (a) period years Calendar or tax year beginning in) | (b) Adjusted qualifying distributions | Net value of noncha | | | (d) Ibution ratio Ivided by col (c)) |
| | 2014 | 16,239,893 | | 82,305,881 | | 0 197311 |
| | 2013 | 11,892,933 | | 72,348,069 | | 0 164385 |
| | 2012 | 12,614,128 | | 58,451,973 | | 0 215803 |
| | 2011 | 8,686,719 6,319,431 | | 43,010,922 | | 0 201965 |
| | |) | | | 2 | 0 988678 |
| 3 | A verage distribution rati | io for the 5-year base period—d foundation has been in existence | ıvıde the total on lın | e 2 by 5, or by | 3 | 0 197736 |
| 4 | | oncharitable-use assets for 201 | | 'ઁ ⊢ | 4 | 89,141,753 |
| 5 | | | , | | 5 | 17,626,534 |
| 6 | | nent income (1% of Part I, line 2 | | | 6 | 25,460 |
| 7 | | | • | | 7 | 17,651,994 |
| 8 | | tions from Part XII, line 4 | | | 8 | 19,051,038 |

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See

Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)?

. Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names

If "Yes," complete Part XIV

and addresses

No

No

9

10

| Par | t VII-A Statements Regarding Activities (continued) | | | |
|------------|--|--------|--------|--------|
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the | | | |
| | meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) | 11 | | No |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had | | | |
| | advisory privileges? If "Yes," attach statement (see instructions) | 12 | | No |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? | 13 | Yes | |
| | Website address ▶mcnairfoundation org | | | |
| 14 | The books are in care of ▶DEBRA W STRAIT Telephone no ▶(713 |) 336- | 7840 | |
| | Located at ►109 N POST OAK LANE STE 600 HOUSTON TX ZIP+4 ►77024 | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —Check here | | ▶ ┌ | _ |
| | and enter the amount of tax-exempt interest received or accrued during the year | | | |
| 16 | At any time during calendar year 2015, did the foundation have an interest in or a signature or other authority over | | Yes | No |
| | a bank, securities, or other financial account in a foreign country? | 16 | | No |
| | See instructions for exceptions and filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR) If "Yes", enter the name of the foreign country ▶ | | | |
| | | | | |
| Pal | rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required | 1 | l | T |
| | File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. During the year did the foundation (either directly or indirectly) | | Yes | No |
| Ia | | | | |
| | (1) Engage in the sale or exchange, or leasing or property with a disqualified person? Yes Vo (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) | i | ! | i i |
| | a disqualified person? | | | |
| | (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Very Yes No | İ | İ | j |
| | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? | i | ! | İ |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available | İ | | İ |
| | for the benefit or use of a disqualified person)? Yes V No | | | |
| | (6) Agree to pay money or property to a government official? (Exception. Check "No" | İ | İ | Ì |
| | ıf the foundation agreed to make a grant to or to employ the official for a period | | | |
| | after termination of government service, if terminating within 90 days) Yes 🔽 No | | | ļ |
| b | If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations | | | |
| | section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? | 1b | | No |
| | Organizations relying on a current notice regarding disaster assistance check here | I | l | l |
| С | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, | 1 | | I |
| | that were not corrected before the first day of the tax year beginning in 2015? | 1c | | No |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private | | | |
| | operating foundation defined in section 4942(j)(3) or 4942(j)(5)) | | | |
| а | At the end of tax year 2015, did the foundation have any undistributed income (lines 6d | | | |
| | and 6e, Part XIII) for tax year(s) beginning before 2015? Yes ▼ No | | | |
| b | If "Yes," list the years > 20, 20, 20, 20 Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) | | | |
| | (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) | | | |
| | to all years listed, answer "No" and attach statement—see instructions) | 2b | | |
| c | If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here | | | |
| | ▶ 20, 20, 20 | | | |
| 3a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at | | | |
| | any time during the year? | | [[| [[|
| b | If "Yes," did it have excess business holdings in 2015 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved | | | |
| | by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) | | | |
| | the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine | | | |
| | If the foundation had excess business holdings in 2015) | 3b | | |
| 4 a | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | 4a | | No |
| b | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its | | | |
| | charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2015? | 4b | | No |

5

1

4

1

5

Part XII

Part XI

89,461,584

90,499,242

90,499,242

1,357,489

89,141,753

4,457,088

4,457,088

25,460

40,000

4,431,628

4.471.628

4,471,628

19,051,038

19.051.038

19,025,578

Form **990-PF** (2015)

25,460

0

n

1,037,658

1a

1b

1c 1d

> 2 3

> 4

5

1

2c

3

4

5

6

7

1a

1b

2

3а

3b

4

5

25,460

| - | N4! ! | Investment | D - 4 |
|---|----------|------------|-------|
| | Minimiim | INVESTMENT | MOTI |
| | | | |

Part X rn

Distributable Amount

art. Foreign foundations, see instructions.)

Fair market value of assets not used (or held for use) directly in carrying out charitable, etc. purposes

Fair market value of all other assets (see instructions).

Reduction claimed for blockage or other factors reported on lines 1a and 1e

2 3 Subtract line 2 from line 1d.

Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see

Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4

(see instructions) (Section 4942(1)(3) and (1)(5) private operating foundations and certain foreign organizations

2a

2b

Tax on investment income for 2015 from Part VI, line 5.

Recoveries of amounts treated as qualifying distributions.

Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes

Expenses, contributions, qifts, etc —total from Part I, column (d), line 26.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for

Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4

Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

check here ► and do not complete this part.)

2a

Income tax for 2015 (This does not include the tax from Part VI). . . 3 Distributable amount before adjustments Subtract line 2c from line 1.

5 Deduction from distributable amount (see instructions).

Qualifying Distributions (see instructions)

Amounts set aside for specific charitable projects that satisfy the

the section 4940(e) reduction of tax in those years

6 7 Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1. . .

2 A mounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,

| Р | art XIIII Undistributed Income (see | instructions) | | | | |
|----|--|---------------|------------|----------------------------|-------------|-------------------------|
| | | (a) Corp | | (b) Years prior to 2014 | (c) 2014 | (d) 2015 |
| 1 | Distributable amount for 2015 from Part XI, lin | e 7 | | | | 4,471,62 |
| 2 | Undistributed income, if any, as of the end of 2 | 15 | | | | |
| а | Enter amount for 2014 only | | | | 0 | |
| b | Total for prior years 2013, 2012, 201 | 1 | | 0 | | |
| 3 | Excess distributions carryover, if any, to 2015 | | | | | |
| а | | 23,361 | | | | I |
| b | | 55,052 | | | | I |
| c | From 2012 10,00 | 37,736 | | | | I |
| d | From 2013 8,25 | 54,321 | | | | I |
| | | 55,854 | | | | I |
| f | Total of lines 3a through e | | 11,926,324 | | | I |
| | Qualifying distributions for 2015 from Part | | | | | |
| - | XII, line 4 > \$ 19,051,038 | | | | | |
| а | Applied to 2014, but not more than line 2a | | | | 0 | |
| | Applied to undistributed income of prior years | | | | | |
| _ | (Election required—see instructions) | | | | | I |
| c | Treated as distributions out of corpus (Election | | | | | |
| | required—see instructions) | | | | | I |
| d | Applied to 2015 distributable amount | | | | | 4,471,628 |
| е | Remaining amount distributed out of corpus | | 14,579,410 | | | |
| | Excess distributions carryover applied to 2015 | ; | | | | |
| | (If an amount appears in column (d), the same amount must be shown in column (a)) | | | | | |
| 6 | Enter the net total of each column as indicated below: | | | | | |
| а | Corpus Add lines 3f, 4c, and 4e Subtract line 5 | 5 | 56,505,734 | | | |
| b | Prior years' undistributed income Subtract line 4b from line 2b | | | 0 | | |
| c | Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed | | | | | |
| d | Subtract line 6c from line 6b Taxable amount—see instructions | | | О | | |
| е | Undistributed income for 2014 Subtract line 4a from line 2a Taxable amount—see instructions | | | | 0 | |
| f | Undistributed income for 2016 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2015 | | | | | |
| 7 | A mounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election m be required - see instructions) | | | | | |
| 8 | Excess distributions carryover from 2010 not applied on line 5 or line 7 (see instructions). | | 4,823,361 | | | |
| 9 | Excess distributions carryover to 2016. Subtract lines 7 and 8 from line 6a | | 51,682,373 | | | |
| 10 | Analysis of line 9 | | | | | |
| а | Excess from 2011 6,55 | 55,052 | | | | |
| b | Excess from 2012 10,00 | 37,736 | | | | |
| c | Excess from 2013 8,25 | 54,321 | | | | |
| d | Excess from 2014 12,25 | 55,854 | | | | |
| е | Excess from 2015 14,55 | 79,410 | | | | |
| | <u>, </u> | • | | | F | orm 990-PF (2015 |

| For | m 990-PF (2015) | | | | | Page 1 0 |
|----------|--|---------------------|----------------------------------|---|----------------------|-----------------|
| | Part XIV Private Operating Foundat | ions (see instr | uctions and Part | t VII-A, question | 9) | |
| 1a | If the foundation has received a ruling or determ foundation, and the ruling is effective for 2015, | | · | | | |
| b | Check box to indicate whether the organization | ıs a private opera | tıng foundatıon de | escribed in section | 4942(J)(3) or | 4942(j)(5) |
| 2a | Enter the lesser of the adjusted net | Tax year | | Prior 3 years | | (a) Tatal |
| | income from Part I or the minimum | (a) 2015 | (b) 2014 | (c) 2013 | (d) 2012 | (e) Total |
| | investment return from Part X for each | (-7 | (-, | (-, | (, | |
| L | yearlisted | | | | | |
| | 85% of line 2a | | | | | |
| Ľ | line 4 for each year listed | | | | | |
| а | Amounts included in line 2c not used | | | | | |
| u | directly for active conduct of exempt | | | | | |
| | activities | | | | | |
| е | Qualifying distributions made directly | | | | | |
| | for active conduct of exempt activities | | | | | |
| | Subtract line 2d from line 2c | | | | | |
| 3 | Complete 3a, b, or c for the | | | | | |
| | alternative test relied upon | | | | | |
| а | "Assets" alternative test—enter | | | | | |
| | (1) Value of all assets | | | | | |
| | (2) Value of assets qualifying | | | | | |
| | under section 4942(j)(3)(B)(i) | | | | | |
| b | "Endowment" alternative test— enter 2/3 | | | | | |
| | of minimum investment return shown in | | | | | |
| _ | Part X, line 6 for each year listed "Support" alternative test—enter | | | | | |
| C | • • | | | | | |
| | (1) Total support other than gross investment income (interest, | | | | | |
| | dividends, rents, payments | | | | | |
| | on securities loans (section | | | | | |
| | 512(a)(5)), or royalties) | | | | | |
| | (2) Support from general public | | | | | |
| | and 5 or more exempt | | | | | |
| | organizations as provided in | | | | | |
| | section 4942(j)(3)(B)(III) | | | | | |
| | (3) Largest amount of support | | | | | |
| | from an exempt organization | | | | | |
| | (4) Gross investment income | <u> </u> | | <u> </u> | | |
| 26 | rt XV Supplementary Information (| | | ne organizatio | n had \$5,000 o | r more in |
| _ | assets at any time during the | year—see ins | tructions.) | | | |
| 1 | Information Regarding Foundation Managers: List any managers of the foundation who have c | ontributed more th | nan 2% of the tota | al contributions red | served by the found | ation |
| ۰ | before the close of any tax year (but only if they | | | | | acion |
| | | , | | , (000000000000000000000000000000000000 | - (- / (- / / | |
| | ROBERT JANICE MCNAIR | | | | | |
| h | List any managers of the foundation who own 10 | 1% or more of the | stock of a cornora | ation (or an equally | large portion of th | |
| _ | ownership of a partnership or other entity) of wh | | • | , , , | range portion or th | C |
| | ,,, | | , | | | |
| | NONE | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| 2 | Information Regarding Contribution, Grant, Gif | t, Loan, Scholarsh | ip, etc., Programs: | : | | |
| | Check here ► ☐ If the foundation only makes of | ontributions to pr | eselected charita <mark>l</mark> | ble organizations a | nd does not accept | t |
| | unsolicited requests for funds If the foundation | ı makes gıfts, grar | its, etc (see instr | uctions) to individ | uals or organizatior | ns under |
| | other conditions, complete items 2a, b, c, and c | i | | | | |
| | | | | | | |
| а | The name, address, and telephone number or e | -mail address of t | he person to whon | m applications sho | uld be addressed | |
| _ | · · · · · · | man address or c | ne person to mion | п аррисаціона зно | ara be addressed | |
| | Ms Cynthia Canevaro 109 N Post Oak Lane Ste 600 | | | | | |
| | Houston,TX 77024 | | | | | |
| | (713) 336-7834 | | | | | |
| | The form in which applications should be subm | itted and informat | ion and materials | they chould includ | Δ | |
| ט | • • | | | chey should includ | c | |
| | ONE PAGE SYNOPSIS OF PROGRAM GOALS | AND GRANT RE | QUIREMENTS | | | |
| c | Any submission deadlines | | | | | |
| | NONE | | | | | |
| -4 | Any restrictions or limitations on awards, such | as by deodraphic | al areas charitabl | le fields, kinds of i | astitutions, or othe | r |
| | factors | , 53 apine | , | , | , 5. 56116 | |

LIMITED BY GEOGRAPHY IN GENERAL TO HOUSTON, TX AREA AND BY FIELD IN GENERAL TO EDUCATIONAL, MEDICAL, SCIENTIFIC & LITERARY APPLICATIONS

Form 990-PF (2015)

Part XV Supplementary Information(continued)

| 3 Grants and Contributions Paid | | roved for F | uture Payment | |
|--------------------------------------|--|------------------------|----------------------------------|---------------------------|
| Recipient | If recipient is an individual, | Foundation | | |
| Name and address (home or business) | show any relationship to any foundation manager | status of recipient | Purpose of grant or contribution | A mount |
| a Paid during the year | or substantial contributor | | | |
| See Additional Data Table | | | | |
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| | | | | |
| Total | <u> </u> | | ▶ 3a | 18,733,369 |
| b Approved for future payment | | | | |
| See Additional Data Table | | | | |
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| Total | | | ▶ 3b | 36,750,000 |
| | | | | Form 990-PF (2015) |

| Part XVI-A Analysis of Income-Produc | ing Activitie | s | | | |
|--|----------------------|----------------|-----------------------|-------------------------|--|
| Enter gross amounts unless otherwise indicated | Unrelated b | usiness income | Excluded by section | 512, 513, or 514 | (e) Related or exempt |
| 1 Program service revenue | (a) Business code | (b) A mount | (c) Exclusion code | (d) A mount | function income (See |
| a | | | | | macraectons y |
| b | | | | | |
| c | | | | | Related or exempt function income (See instructions) 3,834 2,704,268 -154,920 165 2,553,347 2,553,347 |
| d | | | | | |
| e | | | | | |
| fg Fees and contracts from government agencies | | | | | |
| 2 Membership dues and assessments | | | | | |
| 3 Interest on savings and temporary cash investments | | | 14 | 3,834 | |
| 4 Dividends and interest from securities | | | 14 | | |
| 5 Net rental income or (loss) from real estate | | | | | |
| a Debt-financed property | | | | | |
| b Not debt-financed property | | | | | |
| 6 Net rental income or (loss) from personal property | | | | | |
| 7 Other investment income | | | | | |
| inventory | | | 18 | -154,920 | |
| 10 Gross profit or (loss) from sales of inventory | | | | | |
| 11 Other revenue a proceeds from SECURITIES LITIGATION | | | | 165 | |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e 12 Subtotal Add columns (b), (d), and (e) | | | | 2 552 247 | |
| 13 Total. Add line 12, columns (b), (d), and (e) | | | | 2,553,547 L 3 | |
| (See worksheet in line 13 instructions to verify | calculations) | | | • | |
| Part XVI-B Relationship of Activities to | | - | | | |
| Line No. Explain below how each activity for whith the accomplishment of the foundation's instructions) | | | | | |
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| Part X\ | | | enardin | n Tra | ncforc | To and | Trans | action | s and | Relationsh | ins Wi | th | | Ра | ge I |
|-------------------------|---------|---|------------------------|-----------|------------|------------------|----------|---------------------------------------|----------|----------------|-------------|-------------------|-----------|----------|-------------|
| Part A | V. T. 1 | | | | | | IIans | action | is alla | Relationsii | ips w | CII | | | |
| | | ganızatıon dırectly or ı | ndırectly e | engage | ın any o | f the follo | | | | | | | | Yes | No |
| organi | zatı | ons? | | | | | | | | | | | | | |
| a Transf | fers | from the reporting four | ndation to | a nonc | harıtable | e exempt | organıza | ition of | | | | | | | |
| (1) C | ash | | | | | | | | | | | | 1a(1) | | No |
| (2) 0 | the | rassets | | | | | | | | | | | 1a(2) | | No |
| b Other | trar | nsactions | | | | | | | | | | | | | |
| (1) Sa | ales | of assets to a noncha | ritable exe | empt o | rganızatı | on | | | | | | | · · · | | No |
| | | | | | | - | | | | | | | | | No |
| | | | | | | | | | | | | | | | No |
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| | | | | | | | | | | | | | | | No |
| | - | | _ | · · | | | | | | | | | | l | No |
| | trai | | angement | , show | ın colum | n (d) the | value of | the goo | ds, othe | rassets, or se | rvices | receive | d | | nts |
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| descri √ No | bed | in section $501(c)$ of the complete the following: | ne Code (d schedule | | an secti | on 501(c |)(3)) or | ın sectio | | | | | · | es | |
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| Sign t | he l | best of my knowledge a | and belief, | ıt ıs tru | ue, corre | ct, and co | mplete | | | | | axpayer May th |) is bas | ed on | all |
| Here | | | | | | 2016- | 11-12 | _ \ | | | | | ne prepar | rer shov | vn |
| | , | Signature of officer or t | rustee | • | | Date | | , , , , , , , , , , , , , , , , , , , | Title | _ | | below (see ır | nstr)? | Yes [| No |
| | | Print/Type preparer's Melanie A McPeak | name | Prepa | ırer¹s Sıg | ınature | | Date | | I | | | 13460 | 34 | |
| Paid Prepare Use | er | | LLP | | | | | | | Firm's EIN | > | | | | |
| Only | | manustro directive or indirective o | | | | | | | | | | | | | |

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

| (a) Name and address | Title, and average hours per week (b) devoted to position | (c) Compensation(If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | Expense account, (e) other allowances |
|---|---|--|---|--|
| Robert C McNaır | TRUSTEE | 0 | 0 | 0 |
| 109 N Post Oak Lane Ste 600 Houston,TX 77024 | 0 | | | |
| JOANIE HALEY | EXECUTIVE | 162,500 | 17,407 | 0 |
| 109 N Post Oak Lane Ste 600 Houston,TX 77024 | DIRECTOR 40 0 | | | |
| Janice S McNair | Trustee | 0 | 0 | 0 |
| 109 N Post Oak Lane Ste 600 Houston,TX 77024 | 0 0 | | | |
| Ruth McNair Smith | Trustee | 0 | 0 | 0 |
| 109 N Post Oak Lane Ste 600 Houston,TX 77024 | 0 0 | | | |
| Robert Cary McNaır Jr | Trustee & MMI | 0 | 0 | 0 |
| 109 N Post Oak Lane Ste 600 Houston,TX 77024 | Manager / Pres 0 0 | | | |
| Daniel Calhoun McNair | Trustee | 0 | 0 | 0 |
| 109 N Post Oak Lane Ste 600 Houston,TX 77024 | 0 0 | | | |
| Melissa Eileen McNair Reichert | Trustee | 0 | 0 | 0 |
| 109 N Post Oak Lane Ste 600 Houston,TX 77024 | 0 0 | | | |
| Cynthia Canevaro | Executive Director | 0 | 0 | 0 |
| 109 N Post Oak Lane Ste 600 Houston,TX 77024 | 0 | | | |

| Recipient | If recipient is an individual, | | Purpose of grant or | A mount |
|--|--|------------------------|---|------------|
| Name and address (home or business) | show any relationship to any foundation manager or substantial contributor | status of recipient | contribution | |
| Paid during the year | | | | |
| American Heritage Educational Fdn 3501 West Alabama Suite 200 Houston,TX 77027 | None | PC | Support for lesson plans that teach America's founding principles in public schools | 50,000 |
| BAYLOR COLLEGE OF MEDICINE ONE BAYLOR PLAZA-ROOM 171A HOUSTON,TX 77031 | Mr Robert C McNair is a trustee of BCM | PC | 15,000 is in support of BCM's annual fund drive | 15,000 |
| BCM - Dr Arenkiel Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | Mr McNair-trustee of Baylor College of Medicine | PC | Dr Arenkiel, a Baylor College of Medicine appointed McNair Scholar, specializes in the areas of neuroscience and genetics | 100,000 |
| SCM - Dr M Bondy Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | Mr McNair-trustee of Baylor College of Medicine | PC | For research by Dr Bondy in the area of breast cancer | 100,000 |
| BCM - Dr M Borowiak Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | Mr McNair-trustee of Baylor College of Medicine | PC | Dr Borowiak, a designated McNair Scholar at Baylor College of Medicine, is pursuing research in the area of juvenile diabetes | 100,000 |
| 3CM - Dr Xiang Zhang Baylor College of Medicine Dne Baylor Plaza Houston,TX 77030 | Mr McNair-trustee Baylor College of Medicine | PC | As part of the McNair Scholars Program at Baylor College of Medicine, Dr Xiang Zhang was awarded a scholarship for research in breast cancer | 100,000 |
| Brookwood Community Volunteers 1752 FM 1489 Road Brookshire,TX 77423 | None | PC | Programs and living facilities for adults with special needs Capital campaign - portion earmarked for the "Education & Enterprise Building" | 205,000 |
| Columbia College 1301 Columbia College Drive Columbia, SC 29203 | None | PC | McNair scholarship funds for deserving students | 449,259 |
| Faith in Practice 1500 Beechnut St Houston,TX 77074 | None | PC | Support for mission trip to Guatemala | 5,000 |
| GIRL SCOUTS OF SAN JACINTO B110 SOUTHWEST FREEWAY HOUSTON,TX 77098 | Janice McNair is on the Board | PC | Funding for horseback arena and herd manager as well as Camp Misty Meadows medical building Also to provide support towards Girl Scounts in five schools | 75,000 |
| HERITAGE SOCIETY 1100 BAGBY HOUSTON,TX 77002 | None | PC | Educational program for the study of Houston's heritage, specifically support for stabilization & preservation of the Keelum-Noble House Foundation and for roof replacement for St John Church | 42,950 |
| Houston Grand Opera 510 Preston St Houston,TX 77002 | None | PC | To contribute to the cultural enrichment of Houston and the nation by producing and performing world-class opera, and by creating a diverse, innovative, and balanced program of performances, events, and community and education projects that reach the widest possible public | 256,000 |
| nterfaith Ministries of Greater Houston 1303 Main St Houston,TX 77002 | None | PC | Annual support towards growing meals on Wheels program | 5,000 |
| (9s4copsorg 1210 West Clay St Unit 9 Houston,TX 77019 | None | PC | To ensure that every law enforcement officer in need of a K-9 has one and is well trained for action | 5,000 |
| . O P E - Lonestar Outreach 1551 Highway 21 west Cedar Creek,TX 77030 | None | PC | Program support for safe place for ex-racehorses | 8,000 |
| Total | | | ▶ 3a | 18,733,369 |

| orm 990PF Part XV Line 3 - G | Ī | | 1 | <u>-</u> |
|--|--|--------------------------------------|--|------------|
| Recipient Name and address (home or | If recipient is an individual, show any relationship to any foundation manager | Foundation status of recipient | Purpose of grant or contribution | A mount |
| business) | or substantial contributor | | | |
| Menninger Clinic - McNair Scholar 2801 Gessner Drive Houston,TX 77080 | None | PC | Research grant for Menninger Clinic appointed McNair Scholar in the areas of psychiatric and mental health Dr Alok Madan is the McNair Scholar | 144,768 |
| Montreat Conference Center PO Box 969 Montreat,TX 78746 | None | PC | \$20,000 per year for five years for Montreat's capital campaign | 20,000 |
| Neuhaus Education Center 4433 Bissonnet Bellaire,TX 77401 | None | PC | Support for teacher education programs that improve literacy | 10,000 |
| Phi Beta Kappa Alumni PO Box 25283 Houston,TX 77265 | None | PC | Scholarships for deserving high school students | 5,000 |
| Recipe for Success PO Box 56405 Houston,TX 77256 | None | PC | To fight childhood obesity by educating and mobilizing the community to provide healthier diets for children | 10,000 |
| Small Steps Nurturing Center 1709 DePelchin Houston,TX 77007 | None | PC | To provide an exemplary early childhood program to instill and foster the social, emotional, physical, intellectual, and spiritual growth of economically at-risk children and their families | 10,000 |
| Souper Bowl of Caring 106 North Post Oak Lane Houston,TX 77024 | None | PC | To mobilize youth in a united national effort to care for people in their local communities who are hungry and those in need | 84,007 |
| Teach for America 4669 Southwest Frwy Suite 600 Houston,TX 77027 | None | PC | Support for placing top level teachers at low-income, under-performing schools | 10,000 |
| Texas Heart Institute - McNair Scholar 6770 Bertner MC3-116 Room C550J Houston,TX 77005 | Honorary Advisory Board Member of THI | PC | Research grant for Texas Heart Institute McNair Scholar, Dr Emersen Perin, in areas of cardiovascular disease and stem cell research | 137,145 |
| The Prayer Institute 6011 W Orem Houston, CO 77085 | None | PC | Dedicated to the practice and education of prayer To help support prayer line (Windsor United Methodist Church) | 25,000 |
| UNIVERSITY OF SOUTH CAROLINA DIRECTOR OF PLANNED GIVING- USC DEV 1600 Hampton Street Room 7381 COLUMBIA,SC 29208 | None | PC | McNair Scholars program for honor students at USC | 1,500,000 |
| A D Players 2710 West Alabama Houston,TX 77098 | None | PC | \$400,000 is the fourth of five payments for \$2 million to support the capital campaign | 400,000 |
| H I S D Foundation 4400 West 18th St Houston,TX 77092 | None | PC | To provide resources to advance the core initiatives of the district's strategic direction | 1,500 |
| Holocaust Museum Houston 5401 Caroline St Houston,TX 77004 | None | PC | To support the education of people about the Holocaust, remembering the victims and honoring the legacy and teaching about the dangers of hatred, prejudice, and apathy To fund a family access program for Title 1 School families re tours | 31,980 |
| KIPP Houston 10711 Kipp Way Houston,TX 77099 | None | PC | Support of development in under-served students the academic skills, intellectual habits, and qualities of character necessary to succeed in all grade school levels, college, and the competitive world beyond | 20,000 |
| Total | | | ▶ 3a | 18,733,369 |

| Form 990PF Part XV Line 3 - G | rants and Contributions | Paid During | the Year or Approved for | Future Payment |
|--|--|--------------------------------------|---|----------------|
| Recipient Name and address (home or | If recipient is an individual, show any relationship to any foundation manager | Foundation status of recipient | Purpose of grant or contribution | A mount |
| business) a Paid during the year | or substantial contributor | | | |
| Buffalo Bayou Partnership 1113 Vine St Ste 200 Houston,TX 77002 | None | PC | Support of revitalizing and transforming Buffalo Bayou in Houston | 20,000 |
| Glenwood Cemetary Historical Society 2525 Washington Avenue Houston,TX 77007 | None | PC | Preservation and restoration of historic cemetary | 5,000 |
| Kiawah Conservancy 80 Kestrel Ct Kiawah Island, SC 29455 | None | PC | To provide the vision, leadership and resources necessary to preserve and enhance Kiawah Island's unique balance of nature and development | 1,000 |
| A merican Cancer Society 250 Williams Street Atlanta, GA 30303 | None | PC | Support of a voluntary health organization dedicated to eliminating cancer as a major health problem by preventing cancer, saving lives, and diminishing suffering from cancer thru research, education, advocacy, and service Funds will to used to construct & operate lodging at no cost to visiting cancer patients | 200,000 |
| Houston Baptist University 7502 Fondren Rd Houston,TX 77074 | None | PC | Support for the construction of a new football stadium This is the second of three \$1 million payments | 1,000,000 |
| Houston Police Foundation 1200 Travis St Houston,TX 77002 | None | PC | To foster visible and direct community support for the Houston Police Dept by strengthening pride in and connection to the Department's mission of excellence | 20,000 |
| Baylor College of Medicine - Specialty Care Ctr Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | Robert C McNair is a board member of BCM | PC | This is the fourth of five \$2 million payments to fund the improvements to the new Specialty Care Center on the McNair campus | 2,000,000 |
| BCM - Endowed Chair in Molecular & Human Genetics Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | Robert C McNair is on the BCM board | PC | This is the fourth of five annual payments of \$400,000 to fund this chair Dr Brendan Lee is the first recipient | 400,000 |
| BCM - Dr Mohit Khera Baylor Clinic Scott Department of U 7200 Cambridge 10th Floor Houston,TX 77030 | Robert C McNair, trustee, is member of BCM Board | PC | Baylor College of Medicine chose Dr Khera to perform research in the area of Urology | 100,000 |
| BCM - Dr Russell Ray Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | Mr McNair is Trustee of Baylor College of Medicine | PC | Dr Ray was appointed by BCM as a McNair Scholar whose work focuses on neuroscience and more specifically addiction, learning and memory biochemistry | 250,000 |
| Texas Childrens Hospital - McNair Scholar 6701 Fannin Street Houston,TX 77030 | None | PC | To support Texas Childrens Hospital appointed McNair Scholars, Drs Maria and Matt Bettini, for research in their area of concentration of Juvenile diabetes | 250,000 |
| BCM - Dr Koen Venken One Baylor Plaza Houston,TX 77030 | Mr McNair is trustee of Baylor College of Medicine | PC | Dr Venken is a BCM appointed McNair Scholar whose research work focuses on neuroscience and more specifically addiction, learning, and memory biochemistry | 250,000 |
| BCM - MD PHD Program One Baylor Plaza Houston,TX 77030 | Mr McNair is trustee of Baylor College of Medicine | PC | One of the foundation's endowments is this effort which provides scholarships to combined MD/PHD program students for \$250,000 | 250,000 |
| BCM - Dr Xaq Pitkow Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | Mr McNair is trustee of Baylor College of Medicine | PC | Baylor College of Medicine appointed Dr Pitkow to perform research in his area of study which is computational neuroscience Dr Pitkow is a designated BCM McNair Scholar | 250,000 |
| BCM - Dr Chenghang Zong Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | Mr McNair is trustee of Baylor College of Medicne | PC | Dr Zong, appointed as a McNair Scholar by Baylor College of Medicne, is to conduct research in the area of molecular and human genetics | 500,000 |
| Total | | | ▶ 3a | 18,733,369 |

| orm 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment | | | | |
|---|--|--------------------------------------|---|------------|
| Recipient Name and address (home or business) | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | A mount |
| a Paid during the year | | | | |
| Rice University PO Box 2932 Houston,TX 77252 | NONE | PC | These include miscellaneous contributions to Rice University to support Friends of the Library, summer school program and certain Rice atheletic programs | 10,000 |
| Junior Achievement of the Southwest 2115 East Governors Circle Houston,TX 77092 | None | PC | Support various charitable prgrams of Junior League | 5,000 |
| Houston Public Media 4343 Elgin St Houston,TX 77204 | None | PC | To support free access to educational programming for children and adults regardless of ability to pay | 10,000 |
| Young Life 900 Town Country Lane Suite 302 Houston,TX 77024 | None | PC | Support for multicultural programs for under-resourced youth, and targeting Hispanics | 10,000 |
| Pathways for Little Feet Greenway Plaza Suite 1000 Houston,TX 77046 | None | PC | To provide monetary assistance in the final expenses of adoption | 5,000 |
| Gaillard Performance Hall 40 Calhoun St Suite 230 Charleston, SC 29401 | None | PC | Third of five payments in support of reconstruction of Gaillard Center | 200,000 |
| Dr Marnie Rose Foundation 5090 Richmond Ave PMB-291 Houston,TX 77056 | None | PC | To provide support for brain cancer research at MD Anderson Cancer Center | 10,000 |
| Mental Health America 2000 N Beauregard St 6th Floor Alexandria, VA 22311 | None | PC | Support in promoting mental health, preventing mental disorders, and achieving victory over mental and substance use conditions thorugh advocacy, education, research and service | 1,000 |
| Hermann Park Conservancy 6201-A Hermann Park Dr Houston,TX 77030 | None | PC | To support the stewardship and improvement of Hermann Park | 20,000 |
| Memorial Park Conservancy 601 Memorial Dr Houston,TX 77007 | None | PC | Support to continue recovery and restoration efforts from 2011's record-breaking temperatures and record-low rainfall which devastated the park | 10,000 |
| American Eagle Foundation PO Box 333 Pigeon Forge,TN 37868 | None | PC | Support for the caring, protection, and restoration of the bald eagle and other endangered brd species and to educate the public about these birds | 10,000 |
| Baylor College of Medicine - Glutathione Project Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | Robert C McNair is member of board of trustees | PC | Research the efficacy of glutathione for extension of life in humans | 50,000 |
| BCM - Dr Aiden Baylor College of Medicne One Baylor Plaza Houston,TX 77030 | Robert C McNair is member of board of trustees | PC | Focuses on interrogating genomes in three dimensions De Aiden is a designated McNair Scholar 2/8 payments | 500,000 |
| Menninger Clinic Menninger Clinic 12301 Main Street Houston,TX 77035 | None | PC | The payment goes to support the Miracles in Mind Clinic Development Campaign | 200,000 |
| MD Anderson - McNair Scholar MD Anderson Hospital 1515 Holcombe Blvd Houston,TX 77030 | None | PC | Purpose of grant is to fund research in the area of pancreatic cancer performed by Dr Cullen Taniguchi, a designated McNair Scholar | 143,640 |
| Total | | | ▶ 3a | 18,733,369 |

| Recipient Name and address (home or | If recipient is an individual, show any relationship to any foundation manager | Foundation status of recipient | Purpose of grant or contribution | A mount |
|---|--|--------------------------------------|--|---------|
| business) | or substantial contributor | | | |
| a Paid during the year BCM - Dr Matthew Ellis | Robert C McNair is on the | PC | Raylor Callage of Medicine has | 500,000 |
| Baylor College of Medicine One Baylor Plaza Houston,TX 77030 | board of trustess | PC . | Baylor College of Medicine has appointed Dr Ellis as a McNair Scholar His area of investigationa and research is breast cancer | 300,000 |
| BCM - Dr Massimo Pietropaolo Baylor College of Medicine One Baylor Plaza Housotn,TX 77030 | Robert C Mcnair is member of board of trustees | PC | Baylor College of Medicine has appointed Dr Pietropaolo as a McNair Scholar with his area of investigative research being juvenile diabetes | 500,000 |
| Greater Houston Community Foundation 5120 Woodway Drive Suite 600 Houston,TX 77056 | None | PC | Funding for Robert A Mosbacher Bridge Fund as a memorial along Buffalo Bayou to the late Commerce Secretary | 25,000 |
| Institute for Humane Studies Institute for Humane Studies 3351 Fairfax Drive MSN 1C5 Arlington,VA 22201 | None | PC | Support to inspire, educate and identify young talent for liberty-advancing opportunities with allies in policy and the media | 10,000 |
| Rice UniversityJones School - McNair Scholars Rice University-Jones Graduate Scho 6100 Main Street Houston,TX 77005 | None | PC | During 2014 the foundation committed \$2 million as an endowment to fund two McNair Scholars each year in the Jones Graduate School of Business The annual setaside is \$500,000 over 4 years When fully ramped up the foundation will support annually two McNair Scholars at a cost of \$50,000 each | 100,000 |
| Luis Palau Evangelistic Association PO Box 50 Portland, OR 97207 | None | PC | Support of campaign to spread the Gospel to the Spanish- speaking world in Latin and South America | 25,000 |
| Malachi Destiny & Purpose PO Box 14012 Houston,TX 77221 | None | PC | Program support for Summer Leadership Program at Yates High School serving teens, middle and elementary school children and 30 inner city families | 15,000 |
| Prayers of the People 1110 Lovett blvd Houston,TX 77006 | None | PC | To help with operations and training of more Lay Chaplains needed for out-of-town patients and their families coping with crisis, disease and suffering in the Medical Center hospitals by supporting a new position, Director of Spiritual Care, to assist in the training and placement of Chaplains | 5,000 |
| College of Biblical Studies 7000 Regency Square Blvd Houston,TX 77036 | None | PC | Program support to provide biblically based education with a focus on the African-American and other ethnic minority groups, and to equip students with a biblical worldview for Christian service to the church and the world | 20,000 |
| Fuller Theological Seminary 10200 Richmond Ave Suite 170 Houston,TX 77042 | None | PC | Program support to an evangelical institution committed to equip men men and women for the ministries of Christ and his Church Funds support scholarships and administrative activities | 35,000 |
| Home Encouragement Ministries 29910 commercial Center Blvd Suite Katy,TX 77494 | None | PC | Support for strengthing of marriages in four programs as well as to provide scholarships for couples needing assistance | 5,000 |
| Boy Scouts of America 2225 North Loop West Houston,TX 77008 | None | PC | Support toward the Boy Scouts of Sam Houston Area Council Centennial Gala honoring past recognized Distinguished Citizens or Families | 100,000 |
| Houston Arts Partners 4550 Post Oak Place Suite 230 Houston,TX 77027 | None | PC | To provide support for the Houston Arts Partners Conference (2014) with presentations on how fine arts can supply tools to teachers of core foundation subjects | 5,000 |
| Depression Bipolar Support Alliance PO Box 27607 Houston,TX 77227 | None | PC | Program support for operation and to fund free and confidential support groups for individuals living with and family & friends affected by, depression and bipolar disorders | 10,000 |
| Star of Hope Mission 6897 Ardmore St Houston,TX 77054 | None | PC | 2nd of 5 payments for construction and land purchase for Family Place, for | 200,000 |

| Form 990PF Part XV Line 3 - G | 1 | 1 | 1 | |
|--|--|--------------------------------------|--|-----------|
| Recipient Name and address (home or | If recipient is an individual, show any relationship to any foundation manager | Foundation status of recipient | Purpose of grant or contribution | A mount |
| business) a Paid during the year | or substantial contributor | - Conpression | | |
| St Luke's Foundation PO Box 20269 MC 3-206 Houston, TX 77225 | None | PC | Support for Friends of Nursing | 1,000 |
| Mission of Yahweh 10247 Algiers Houston,TX 77041 | None | PC | Program support for providing homeless women and mothers and children with food, clothing, sheleter, and services in a Christian environment | 10,000 |
| Crime Stoppers PO Box 541654 Houston,TX 77254 | None | PC | Support for Safe School Program and the expansion of the pilot program into additional Houston area elementary schools | 10,000 |
| Cancare 9575 Katy Frwy Ste 428 Houston,TX 77024 | None | PC | Support to volunteer training program and program brochures for cance4r support for patients and caregivers one-on-one emotional support to cancer patients and their families from a trained volunteer who has survived a similar diagnosis | 5,000 |
| United Way of Greater Houston PO Box 27459 Houston,TX 77227 | None | PC | 2nd payment of 5 which commits to the construction of a new facility for the 2-1-1 Texas/United Way HELPLINE | 200,000 |
| Big Brothers - Big Sisters 6437 High Star Drive Houston,TX 77074 | None | PC | Program support for matching volunteer mentors to children who face adversity | 10,000 |
| Houston Area Women's Center 1010 Waugh Drive Houston,TX 77019 | None | PC | Program support for counseling, career development, early childhood education, an onsite HISD school, parenting classes, nutritious meals, and access to a wide range of resources for abused women | 5,000 |
| Houston Wilderness 550 Westcott St Suite 305 Houston,TX 77007 | None | PC | To provide program support in convening groups to promote, protect and preserve the biodiversity in our 10 ecoregions, provide collaborative problem-solving opportunities on environmental issues, and to educate the public on outdoor opportunities in the Greater Houston Region | 5,000 |
| Houston Parks Board 300 N Post Oak Lane Houston,TX 77024 | None | PC | This is second of five annual \$200,000 payments to support enhancement of Houston public parks | 200,000 |
| Houston Zoo 1513 Cambridge St Houston,TX 77030 | None | PC | This is the first of five annual \$400,000 payments to fund the Phase II African Forest Campaign | 400,000 |
| BCM - Baylor Genome Center BAYLOR COLLEGE OF MEDICINE ONE BAYLOR PLAZA HOUSTON,TX 77030 | MR MCNAIR-TRUSTEE BAYLOR COLLEGE OF MEDICINE | PC | To explore individual DNA sequence variation and its association with human diseases Assistance to purchase Next Seq 500/250 machine | 522,795 |
| BCM-Baylor Legacy Project One Baylor Plaza Houston, AL 77030 | MR MCNAIR-TRUSTEE OF BAYLOR COLLEGE OF MEDICINE | PC | To support the funding of the Legacy Project at BCM, which project studies stress among high performers | 50,000 |
| BCM-Kushner One Baylor Plaza Houston,TX 77030 | MR MCNAIR-TRUSTEE BAYLOR COLLEGE OF MEDICINE | PC | To support McNair Scholar, Dr Kushner, in his work regarding juvenile diabetes | 1,100,000 |
| Bayside Area Little League PO Box 3257 Seabrook,TX 77586 | None | PC | To sponsor the 2015 7 year old All Star team | 300 |
| Bridges to Life PO Box 570895 Houston,TX 77257 | None | PC | To help make the community a safer place by bringing healing to victims of crime and reducing the recidivism rate among offender graduates of the program | 25,000 |

| Form 990PF Part XV Line 3 - Gr | ants and Contributions | Paid During | the Year or Approved for | Future Payment |
|--|--|--------------------------------------|--|----------------|
| Recipient Name and address (home or | If recipient is an individual, show any relationship to any foundation manager | Foundation status of recipient | Purpose of grant or contribution | A mount |
| business) a Paid during the year | or substantial contributor | | | |
| BCM-St-Pierre Francois One Baylor Plaza Houston,TX 77030 | MR MCNAIR - TRUSTEE OF BAYLOR COLLEGE OF MEDICINE | PC | To support the research work of Dr St-Pierre regarding his research in the neurosciences | 250,000 |
| BCM-MIND Project-Core for Advanced MR Imaging One Baylor Plaza Houston,TX 77030 | MR MCNAIR-TRUSTEE BAYLOR COLLEGE OF MEDICINE | PC | Provides neuroimaging for the MIND MB research project by purchasing the Platinum Package of Imaging Services for a certain time period Data collected is being utilized by Dr Madan as part of the McNair initiative for Neuroscience Discovery at Menninger & Baylor | 100,000 |
| Cesar Kleberg Wildlife Research Institute Texas AM University Kingsville 700 University Blvd MSC 173 Kingsville,TX 78363 | None | PC | Support for the \$40 million endowment campaign to provide science based information for enhancing the conservation and management of wildlife in south Texas, northern Mexico and related environments | 25,000 |
| Central Carolina Community Foundation 2711 Middleburg Drive 213 Columbia,SC 29204 | None | PC | To help rebuild SC after 1000 year floods - provides relief and recovery assistance in the 24 FEMA designated emergency counties | 100,000 |
| Childrens' Assessment Center 2500 Bolsover Houston,TX 77005 | None | PC | Support to provide prevention, assessment, investigation and treatment of child sexual abuse with a mission to provide a professional, compassionate and coordinated approach to the treatment of sexually abused children and their familie and to serve as an advocate | 15,000 |
| Columbia College 1301 Columbia college Drive Columbia,SC 29203 | None | PC | 1/3 payments dedicated to renaming Aumnae Hall in honor of Janet Alexander Cotter '56 and support general oprations of the colloeg | 250,000 |
| Dan Pastorini Charity 5868 Westheimer 533 Houston,TX 70057 | None | PC | Title sponsorship of the Bum Philips Opera at the Stafford Centre with all proceeds going to Bum Philips Charity which deals primarily with activities and events for deaf children | 50,000 |
| Discover the World PO Box 90275 Pasadena,CA 91109 | None | PC | Support for efforts on rescuing, educating, and motivating children who come out of impoverished communities in Kenya | 10,000 |
| Easter Seals of Greater Houston 4500 Bissonnet Suite 340 Bellaire, TX 77401 | None | PC | Support for the 5K Walk With Me event which helps raise awareness and resources for programs of Easter Seals, which help children and adults living with all types of disabilities | 50,000 |
| Friends of the American University of Afghanistan 1901 Pennsylvania Ave NW Ste 207 Washington, DC 20006 | None | PC | To support higher education in Afghanistan through the American University of Afghanistan | 5,000 |
| Greater Houston Community Foundation 5120 Woodway Drive Suit 6000 Houston,TX 77056 | None | PC | To support the mission of connecting and inspiring the next generation of philanthropic leaders, helping them to develop an understanding their own philanthropic journey & needs of the community | 2,500 |
| Greater Houston Prayer Breakfast 8300 Katy Freeway Houston,TX 77024 | None | PC | To sponsor keynote speaker for the prayer breakfast | 25,000 |
| Houston Symphony 615 Lousiana St Ste 102 Houston,TX 77002 | None | PC | To support Community Embedded Musicians which will seek out orchestral musicians of color for performances but also to serve as musical ambassadors throughout greater Houston | 100,000 |
| I Am Waters Foundation 3262 Westheimer Rd Box 229 Houston,TX 77098 | None | PC | Subsidizes program expense for distributing 366,384 bottles of water to homeless men, women, and children in Houston | 10,000 |
| Inner-City Scholarship fund 1011 First Ave Suite 1400 New York, NY 10022 | None | PC | To provide families with financial needs the opportunity to give their children a quality, values-based K-12 Catholic education | 10,000 |
| Total | | | ▶ 3a | 18,733,369 |

| Recipient | If recipient is an individual, | Foundation | Purpose of grant or | A mount |
|---|--|------------------------|---|------------|
| Name and address (home or business) | show any relationship to any foundation manager or substantial contributor | status of recipient | contribution | |
| a Paid during the year | or substantial contributor | | | |
| Inspire Women 1415 S Voss Rd 110-516 Houston,TX 77057 | None | PC | To support the training of women for ministry through scholarships | 7,50 |
| International African American Museum 25 Calhoun Street Ste 320 Charleston, SC 29401 | None | PC | To support operational expenses as well as development & implementation of programs and services that will portray the role played by enslaved A Fricans and their descendants in the building of Charleston and the nation | 5,001 |
| Keep Houston Beautiful 3000 Richmond Ave Ste 350 Houston,TX 77098 | None | PC | Underwrite the Mayor's Proud partners Luncheon & Awards competition which recognizes volunteer groups, nonprofit & government organizations, corporations and individuals who are committed to making Houston a cleaner more beautiful place to live | 5,000 |
| Leukemia & Lymphoma Society 5433 Westheimer Ste 300 Houston,TX 77056 | None | PC | To support research for a cure for leukemia, lymphoma, and other blood cancers and improve the quality of life for the patient and family. This donation goes toward the 2015 Man and Woman of the Year Grand Finale Gala recognizing fundraisers for the organization. | 3,500 |
| Manhattan Institute for Policy Research 52 Vanderbilt Ave new York, NY 10017 | None | PC | Goes toward launching the Adam Smith Society at Rice University Promotes business, entrepreneurship, and commerce as wellsprings that keep our country vibrant, creative, prosperous, and free | 25,000 |
| Columbia College - MEC 1301 Columbia College Dr Columbia,SC 29203 | None | PC | Funding towards the McNair Center for Entrepreneurism Fund | 200,000 |
| Northwood University - MEC 4000 Whiting Drive Midland, MI 48640 | None | PC | Towards the McNair Center for the Advancement of Free Enterprise and Entrepreneurship Fund at Northwood University | 200,000 |
| Rice University - MEC 6100 S Main St MS-40 Houston,TX 77005 | None | PC | Goes toward establishing the McNair Center for Entrepreneurship and Economic Growth at the James Baker Institute at Rice University | 400,000 |
| University of SC - MEC Osborne Administration Bldg Ste 10 Columbia, SC 29208 | None | PC | Goes toward establishing the McNair Entrepreneur Center | 400,000 |
| University of St Thomas - MEC 3800 Montrose Blvd Houston,TX 77006 | None | PC | To go towards establishing the McNair Center for Free Enterprise and Entrepreneurship at St Thomas University | 200,000 |
| Menninger Clinic 12301 Main St Houston,TX 77035 | None | PC | Support for annual luncheon | 10,00 |
| Methodist Hospital Foundation PO Box 658 Pebble Beach, CA 93953 | None | PC | To provide funding for the Nantz National Alzheimer Center, established to slow memory loss progression and improve the quality of life for every patient | |
| Neighborhood Centers PO Box 271389 Houston,TX 77277 | None | PC | Payment towards new Baker- Ripley Community Center where students attend a charter school, parents enroll in English & skills training, children have a community health center, and a credit union is provided for savings | 250,000 |
| Newberry College 2100 College St Newberry,SC 29108 | None | PC | To increase the McNair Scholars Endowment program and teach leadership, ethics, critical thinking and provide a sense of purpose and an understanding of vocation and focus on serving others | 300,000 |
| OpHeart 2307 Arbor St 2 Houston,TX 77004 | None | PC | To support pediatric heart teams by providing them the tools needed to support pediatric cardiac work | 5,000 |
| | 1 | <u> </u> | 3a | 18,733,369 |

| Form 990PF Part XV Line 3 - G | ants and Contributions | Paid During | the Year or Approved for | Future Payment |
|--|---|-------------------------|--|----------------|
| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | A mount |
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | Continuation | |
| a Paid during the year | | | | |
| PARTNERS Program UTHealth School of Nursing 6901 Bertner Ave Rm 868 Houston,TX 77030 | None | PC | To support nurses and the mission of the UTHealth School of Nursing | 1,000 |
| Sigma Chi Foundation 17114 Hinman Ave Evanston, IL 60201 | None | PC | To benefit the Horizon's Leadership Program which provides a leadership development experience | 250,000 |
| Spoleto Festival USA 14 George St Charleston, SC 29401 | None | PC | Funding for Spoleto Festival USA's 2016 production of Porgy and Bess | 333,000 |
| Texas 4000 PO Box 6459 Austin,TX 78762 | None | PC | To cultivate student leaders and engage communities in the fight against cancer Riders will present cancer awareness programs on prevention and early detection | 10,000 |
| Texas Children's Hospital PO Box 300630 Houston,TX 77230 | None | PC | To purchase Flow Cytometer needed with the McNair Scholars Program | 142,775 |
| Texas Education Works 1511 Butlercrest St Houston,TX 77080 | None | PC | Program support allowing faculty to participate in Free Enterprise Institute programs and two scholarships | 35,000 |
| Texas State History Museum Foundation PO Box 12456 Austin,TX 78711 | None | PC | To raise private funds and promote statewide awareness to support the Bob Bullock Texas State History Museum Funds support a variety of educationl programs and provide school tour scholarships | 10,000 |
| The Alamo Endowment Foundation PO Box 13273 Austin,TX 78711 | None | PC | Funds dedicated to ensuring the future of the Alamo by looking at the immediate needs and the options for future expansion | 100,000 |
| The Junior League of Houston 1811 Briar Oaks Lane Houston,TX 77027 | None | PC | To promote voluntarism, developing the potential of women, and improving communities through the action and leadership of trained volunteers | 1,000 |
| Yellowstone Academy 3000 Trulley St Houston,TX 77004 | None | PC | To support event enabling Yellowstone to continue programs in a Christian school for underserved youth | 5,000 |
| Young Audiences of Houston 4550 Post Oak Place Ste 230 Houston,TX 77027 | None | PC | To educate children thru the arts, to make the arts an integral part of the school curricumum, and to advane the field of arts in education thru professional development and community partnerships | 4,000 |
| Texas Department of Public Safety Foundation 6714 North New Braunfels Ave 206 San Antonio, TX 78209 | None | PC | Support for law enforcement efforts, to strengthen overall services and performance of the Department, to recognize employee valor and sacrifice, and to provide scholarships to Department employees and their families | 5,000 |
| Barnham Graduate School and Seminary PO Box 5441 Katy,TX 77491 | None | PC | Scholarship award | 7,750 |
| Houston Golf Association 5810 Wilson Rd Ste 112 Humble,TX 77396 | None | PC | To restore Gus Wortham Park Golf Course | 100,000 |
| Total | | | ▶ 3a | 18,733,369 |

TY 2015 Contractor Compensation Explanation

Name: The Robert and Janice McNair Foundation

d/b/a McNair Medical Institute **EIN:** 76-6050185

Contractor **Explanation**

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

SNYDER CAPITAL SNYDER CAPITAL IS A SMALL CAP EQUITY MANAGER FOR THE FOUNDATION.

MANAGEMENT LP

The Reverend Dave Peterson

THE REVEREND DAVE PETERSON HAS BEEN ENGAGED TO CONDUCT THE FOUNDATION'S COMMUNITY OUTREACH PROGRAM. THE PURPOSE OF THE PROGRAM IS TO BETTER

DLN: 93491320041566

PREPARE YOUTH THROUGH EDUCATIONAL MEANS FOR PRODUCTIVE AND ENRICHED LIVES WITH RESPECT TO WORK, FAMILY, AND SERVICE TO OTHERS.

Fayez Sarofim Co FAYEZ SAROFIM & CO. IS A SMALL CAP EQUITY MANAGER FOR THE FOUNDATION.

lefile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93491320041566 Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. TY 2015 Depreciation Schedule **Name:** The Robert and Janice McNair Foundation d/b/a McNair Medical Institute

EIN: 76-6050185

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - |
|--------------------------------------|----------------------|
| TY 2015 Investments Corporat | e Stock Schedule |
| Name . T | be Debort and Januar |

PHILIP MORRIS INTL INC

WEATHERFORD INTL INC

SNYDER CAPITAL EQUITIES

KINDER MORGAN MGMNT LLC

CONSOLIDATED GRAPHICS INC

GOLDMAN SACHS & CO MMA

FMC TECHNOLOGIES INC

PLAINS GP HOLDINGS LP

ALTRIA GROUP INC

Name: The Robert and Janice McNair Foundation

DLN: 93491320041566

10,552,871

21,907,283

12,410,539

2,619,504

3,081,395

264,974

232,080

3,477,600

11,874,840

21,907,283

12,410,539

2,619,504

3,081,395

264,974

232,080

3,477,600

11,874,840

0

d/b/a McNair Medical Institute

| EIN: 76-6050185 | | |
|------------------------|---------------------------|----------------------------------|
| Name of Stock | End of Year Book Value | End of Year Fair Market Value |
| FAYEZ SAROFIM EQUITIES | 23,217,961 | 23,217,961 |

| Nume of Stock | Value |
|------------------------|------------|
| FAYEZ SAROFIM EQUITIES | 23,217,961 |
| EXXONMOBIL CORPORATION | 10,552,871 |

| TY 2015 Legal Fees Schedule | | |
|-----------------------------|--|--|
|-----------------------------|--|--|

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LEGAL FEES

Name: The Robert and Janice McNair Foundation d/b/a McNair Medical Institute FIN: 76-6050185

DLN: 93491320041566

1,204

| EIN: 76-6050185 | | | | | |
|------------------------|--------|--------------------------|------------------------|---|--|
| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes | |

1,582

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93491320041566 |
|--------------------------------------|---|---------------------|
| TY 2015 Other Decreases Sch | edule | |
| | The Robert and Janice McNair Foundation | |
| | d/b/a McNair Medical Institute | |

| Doo | | Amount |
|------|------------|--------|
| EIN: | 76-6050185 | |
| | | |

Description YTD UNREALIZED LOSS FMV EQUITIES

Amount 14,029,439

DLN: 93491320041566

Name: The Robert and Janice McNair Foundation

d/b/a McNaır Medical Institute

ETN: 76-6050195

| EIN: /0-0030183 | | | | | |
|----------------------------|--------------------------------|--------------------------|---------------------|--|--|
| Description | Revenue and Expenses per Books | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes | |
| SUPPLIES & SMALL EQUIPMENT | 278 | 139 | | | |
| MEMBERSHIPS & SEMINARS | 9 | | | | |
| POSTAGE AND DELIVERY | 652 | | | | |
| MISCELLANEOUS | 2,632 | | | | |
| DATA COMMUNICATIONS | 2,379 | | | | |
| IT COSTS | 4,200 | | | 4,200 | |
| INSURANCE | 755 | 378 | | | |

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | | DLN: 93491320041566 |
|--------------------------------------|------------------|-------------------------|---------------------|
| TY 2015 Other Income Schedu | ıle | | |
| | T. B | M N . E . L . | |
| name: | The Robert and J | anice McNair Foundation | |
| | d/b/a McNaır Med | dical Institute | |
| EIN: | 76-6050185 | | |

| EIN: /6-6050185 |) | | |
|---------------------|-----------------------------------|--------------------------|---------------------|
| Description | Revenue And Expenses Per Books | Net Investment Income | Adjusted Net Income |
| Litigation proceeds | 165 | 165 | |

| eme diaffile print - Do Not Frocess | A3 i lieu bata - | | DEN. 55451520041500 |
|-------------------------------------|-------------------|-------------------------|---------------------|
| TY 2015 Other Increases Sche | edule | | |
| Name: | The Robert and Ja | anice McNair Foundation | |

DI N: 93491320041566

Amount

40,000

| De | scription | |
|------|--------------------------------|--|
| EIN: | 76-6050185 | |
| | d/b/a McNair Medical Institute | |

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RETURNED CONTRIBUTIONS

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | | DLN: 93491320041566 |
|--------------------------------------|------------------|-------------------------|---------------------|
| TY 2015 Other Liabilities Scheo | dule | | |
| Name: | The Robert and J | anice McNair Foundation | |
| | d/b/a McNair Med | lical Institute | |
| EIN: | 76-6050185 | | |

| EIN: 76-6050185 | | |
|------------------------|-----------------------------------|-----------------------------|
| Description | Beginning of Year - Book Value | End of Year - Book Value |

77,393

ACCRUED FEDERAL EXCISE TAX

| ΓΥ | 2015 | Other | Professional | Fees Sch | iedule | |
|----|------|-------|---------------------|----------|--------|--|

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INVESTMENT CONSULTING

PROGRAM CONSULTING FEES

FEES

| EIN: 76-6050185 | | | | | | |
|------------------------|--------|--------------------------|----------------------|--|--|--|
| Category | Amount | Net Investment Income | Adjusted N Income | | | |

Disbursements for Net Charitable Purposes

90,000

DLN: 93491320041566

156,615

90,000

d/b/a McNair Medical Institute

Name: The Robert and Janice McNair Foundation

156,615

| TY 2015 Taxes Schedule | | | | | | |
|------------------------|---------|--|--|--|--|--|
| | Name: T | he Robert and Janice McNair Foundation | | | | |

DLN: 93491320041566

13,039

| Category | Amount | Net Investment | Adjusted Net | |
|------------------------|--------------------------------|----------------|--------------|--|
| EIN: 76-6050185 | | | | |
| | d/b/a McNaır Medical Institute | | | |

5,158

13,039

FOREIGN DIVIDEND WITHHOLDING

EMPLOYEE WITHHOLDING TAXES

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes | | |
|------------------------------|--------|--------------------------|------------------------|---|--|--|
| EXCISE TAX ON INVESTMENT INC | 39,022 | | | | | |

5,158

| efile GRAPHIC print - | DO NOT PROCESS | As Filed Data - | | | DLN: 93491320041566 | | |
|--|---|--|---|--|---|--|--|
| Schedule B | Schedule of Contributors | | | OMB No 1545-0047 | | | |
| (Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service | ▶ Information abo | ► Attach to Form 990, 990-EZ, or 990-PF bout Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990 | | | 2015 | | |
| Name of the organizati The Robert and Janice | | | | Employer id | entification number | | |
| d/b/a McNair Medical I | | | | 76-605018 | 35 | | |
| Organization type (ch | eck one) | | | | | | |
| Filers of: | Section: | Section: | | | | | |
| Form 990 or 990-EZ | Form 990 or 990-EZ | | | | | | |
| | - 4947(a)(1) | nonexempt charita | able trust not treated as a private fo | undation | | | |
| | ☐ 527 politica | 527 political organization | | | | | |
| Form 990-PF | √ 501(c)(3) € | exempt private four | ndation | | | | |
| | T 4947(a)(1) | ☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | |
| | ─ 501(c)(3) t | axable private four | ndation | | | | |
| other property | _ | | hat received, during the year, contril s I and Ⅱ See instructions for detern | - | | | |
| Special Rules | | | | | | | |
| under sections treceived from a | 509(a)(1) and 170(b)(1 |)(A)(vi), that checking the year, total of | form 990 or 990-EZ that met the 33 ¹ /2 ked Schedule A (Form 990 or 990-E contributions of the greater of (1) \$5 s I and II | Z), Part II, line 13, 16a | i, or 16b, and that | | |
| during the year, | | nore than \$1,000 ex | r (10) filing Form 990 or 990-EZ that xclusively for religious, charitable, so ete Parts I, II, and III | | | | |
| during the year, this box is check purpose Do not | contributions exclusive ked, enter here the total complete any of the particular to | <i>ely</i> for religious, ch al contributions that arts unless the Ge l | r (10) filing Form 990 or 990-EZ that naritable, etc., purposes, but no such were received during the year for a neral Rule applies to this organization of the during the year | n contributions totaled an <i>exclusively</i> religion on because it receive | I more than \$1,000 If us, charitable, etc , ed <i>nonexclusively</i> | | |
| 990-EZ, or 990-PF), but | ıt must answer "No" o | on Part IV, line 2, of | e and/or the Special Rules does not f fits Form 990, or check the box on li oes not meet the filing requirements | ne H of its | | | |

Name of organization

The Robert and Janice McNair Foundation

d/b/a McNair Medical Institute

Employer identification number 76-6050185

| Part I | Contributors (see instructions) Use duplicate copies of Part I if | additional space is needed | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | | Person √ |
| | Robert C McNair 109 N Post Oak Lane Ste 600 | \$ 16,000,000 | Payroll |
| | Houston, TX77024 | | Noncash |
| | | | (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | | Person |
| | Robert C McNair 109 N Post Oak Lane Ste 600 | 2 11 225 222 | Payroll |
| | Houston, TX77024 | \$ 11,995,200 | Noncash ✓ |
| | | | (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | | Person |
| | | s | Payroll |
| | | | Noncash |
| | | | (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | | Person |
| | | | Payroll |
| | | | Noncash |
| | | | (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | | Person |
| | | | Payroll |
| | | | Noncash |
| | | | (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | | Person |
| | | | Payroll |
| | | <u>\$</u> | Noncash |
| | | | (Complete Part II for noncash contributions) |

| Name of organiza | | Employer identification n | umber |
|--|--|--|----------------------|
| i ne Robert and Ja d/b/a McNair Med | anice McNair Foundation dical Institute | 76-6050185 | |
| Part II | Noncas h Property (see instructions) Use duplicate copies of Part II if additional space is needed | | |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| 1 | 204,000 shares of Altria ("MO") FMV equals the average of high and low on date of receipt | \$ 11,995 200 | 2015-12-30 |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | | |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | <u> </u> | _ |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | | |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No.from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | | |
| | | | |

| (8), or (10) that I the following tc., contributions tion of how gift is held to transferee |
|---|
| the following tc., contributions tion of how gift is held |
| the following tc., contributions tion of how gift is held |
| |
| to transferee |
| to transferee |
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Schedule B (Form 990, 990-EZ, or 990-PF) (2015)



ROBERT & JANICE MCNAIR FDN - SNYDER

Holdings

Period Ended December 31, 2015

CASH, DEPOSITS & MONEY MARKET FUNDS

| | Quantity | Market Price | Market Value / Accrued Income | Unit Cost | Adjusted Cost / Original Cost | Unrealized Gain (Loss) | Yield to Maturity / | Estimated Annual Income |
|---|------------|--------------|----------------------------------|-----------|----------------------------------|---------------------------|---------------------|----------------------------|
| CASH | | | | | | | | |
| USDOLLAR | 28,616 29 | 1 0000 | 28,616 29 | | 28,616 29 | | | |
| DEPOSITS & MONEY MARKET FUNDS | | | | | | | | |
| DEPOSITS | | | | | | | | |
| GOLDMAN SACHS BANK DEPOSIT (BDA)14 | 927,915 05 | 1 0000 | 927,915 05 | 1 0000 | 927,915 05 | 00 0 | 0 2509 | 2,328 20 |
| TOTAL CASH, DEPOSITS & MONEY MARKET FUNDS | | | 956,531.34 | | 956,531.34 | | | 2,328.20 |
| PUBLIC EQUITY | | | | | | | | |
| | Ollantity | Market Price | Market Value / | Haut Cost | Cost Basis | Unrealized | Dividend | Estimated |
| US EQUITY | | | | | | 2000 | | Aillings HICOHE |
| US STOCKS | | | | | | | | |
| FCB FINANCIAL HOLDINGS INC CMN (FCB) | 2,622 00 | 35 7900 | 93,841 38 | 30.8839 | 80,977.46 | 12,863.92 | | |
| ANALOGIC CORP (NEW) CMN (ALOG) | 1,720 00 | 82 6000 | 142,072 00 | 78 6691 | 135,310 80 | 6,761 20 | 0 4843 | 00 889 |
| | | | 172 00 | | | | | |
| ASCENA RETAIL GROUP INC CMN (ASNA) | 18,260 00 | 9 8500 | 179,861 00 | 9 9484 | 181,657 02 | (1,796 02) | | |
| AZZ INC CMN (AZZ) | 1,620 00 | 55 5700 | 90,023 40 | 43 4518 | 70,391 95 | 19,631 45 | 1 0797 | 972 00 |
| CABOT CORP CMN (CBT) | 5,460 00 | 40 8800 | 223,204.80 | 28 9860 | 158,263 44 | 64,941 36 | 2 1526 | 4,804 80 |
| CABOT MICROELECTRONICS CORP CMN (CCMP) | 3,841 00 | 43 7800 | 168,158 98 | 31 2019 | 119,846 52 | 48,312 46 | | |
| CARDTRONICS, INC CMN (CATM) | 9,311 00 | 33 6500 | 313,315 15 | 29 1796 | 271,691 28 | 41,623 87 | | |
| CLEAN HARBORS INC CMN (CLH) | 8,775 00 | 41 6500 | 365,478 75 | 28 6411 | 251,325 25 | 114,153 51 | | |
| COGNEX CORP CMN (CGNX) | 4,735 00 | 33 7700 | 159,900 95 | 12 6103 | 59,709 95 | 100,191 00 | 0 8291 | 1,325 80 |
| COPART INC CMN (CPRT) | 13,745 00 | 38 0100 | 522,447 45 | 17 0121 | 233,830 66 | 288,616 79 | | |
| COVANTA HOLDING CORP CMIN (CVA) | 14 163 00 | 15 4900 | 219,384 87 | 15 0038 | 212,498 93 | 6,885 94 | 6 4558 | 14,163 00 |
| | | | 3,540 75 | | | | | |
| DORMAN PRODUCTS INC CMN (DORM) | 4,622 00 | 47 4700 | 219,406 34 | 46 2482 | 213,759 21 | 5,647 13 | | |
| EMERGENT BIOSOLUTIONS INC CMN (EBS) | 3,063 00 | 40 0100 | 122,550.63 | 34 4315 | 105,463 78 | 17,086 85 | | |

EMPENDENT BIODOLUTIONS INCLAININ (EBS) 3,003 00 40 0100 122,330,03 34 4315 103,463 /8 17,086 85

Not a Deposit. Not FDIC Insured. May Lose Value (Excluding Goldman Sachs Bank Deposit Account. Term Deposits and Certificates of Deposit).
Brokerage and securities services provided by Goldman. Sachs. & Co. Bank Deposit Account. Certificates of Deposit and Term Deposits offered by Goldman Sachs. Bank USA, Member FDIC.

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ROBERT & JANICE MCNAIR FDN - SNYDER Holdings (Continued)

Period Ended December 31, 2015

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| PUBLIC EQUITY (Continued) | | | | | | | relion cinea December 31, 2013 | ember 31, 2013 |
|---|-----------|--------------|----------------------------------|-----------|------------|---------------------------|--------------------------------|----------------------------|
| | Quantity | Market Price | Market Value / Accrued Income | Unit Cost | Cost Basis | Unrealized Gain (Loss) | Bividend | Estimated Annual Income |
| US EQUITY | | | | | | | | |
| US STOCKS | | | | | | | | |
| ENTEGRIS, INC. CMN (ENTG) | 26,812 00 | 13 2700 | 355,795 24 | 8 5253 | 228,581 08 | 127,214 16 | | |
| ESSENDANT INC CMN (ESND) | 6,460 00 | 32 5100 | 210,014 60 | 27 1866 | 175,625 65 | 34,388 95 | 1 7225 | 3,617 60 |
| | | | 904 40 | | | | | |
| ESTERLINE TECHNOLOGIES CORP CMN (ESL) | 4,471 00 | 81 0000 | 362,151 00 | 49 3114 | 220,471 31 | 141,679 69 | | |
| GENERAC HOLDINGS INC CMN (GNRC) | 6,419 00 | 29 7700 | 191,093 63 | 45 6352 | 292,932 41 | (101,838 78) | | |
| GENESCO INC CMN (GCO) | 2,335 00 | 56 8300 | 132,698 05 | 66 8248 | 156,035 84 | (23,337 79) | | |
| GRACO INC CMN (GGG) | 5 234 00 | 72 0700 | 377,214 38 | 32 1176 | 168,103 67 | 209,110 71 | 1 8316 | 6,908 88 |
| HEICO CORP CL-A CMN CLASS A (HEIA) | 00 896'6 | 49 2000 | 490,425 60 | 12 3057 | 122,663 05 | 367,762 55 | 0 3252 | 1,594 88 |
| | | | 797 44 | | | | | |
| HELEN OF TROY LTD (NEW) CMN (HELE) | 1,733 00 | 94 2500 | 163,335 25 | 95 2708 | 165,104 24 | (1,768 99) | | |
| IDEX CORPORATION COMMON STOCK (IEX) | 00 008'9 | 76 6100 | 520,948 00 | 31 0917 | 211,423 81 | 309,524 19 | 1 6708 | 8,704 00 |
| INGREDION INC CMN (INGR) | 6,955 00 | 95 8400 | 666,567 20 | 34 7333 | 241,570 35 | 424,996 85 | 18781 | 12,519 00 |
| | | | 3,210 75 | | | | | |
| KAMAN CORP CMN (KAMN) | 5,687 00 | 40 8100 | 232,086 47 | 29 1297 | 165,660 62 | 66,425 85 | 1 7643 | 4,094 64 |
| | | | 901 62 | | | | | |
| KAR AUCTION SERVICES, INC CMN (KAR) | 18,136 00 | 37 0300 | 671,576 08 | 14 8618 | 269,533 18 | 402,042 90 | 2 9166 | 19,586 88 |
| | | | 4,972 86 | | | | | |
| LEGACYTEXAS FINANCIAL GROUP, I CMN (LTXB) | 6,155 00 | 25 0200 | 153,998 10 | 21 2126 | 130,563 75 | 23,434 35 | 2 2382 | 3,446 80 |
| OMNICELL INC CMN (OMCL) | 1,053 00 | 31 0800 | 32,727 24 | 29 0200 | 30,589 65 | 2,137 59 | | |
| ORTHOFIX INTERNATIONAL CMN (OFIX) | 1,925 00 | 39 2100 | 75,479 25 | 28 0175 | 53,933.78 | 21,545 47 | | |
| PDF SOLUTIONS INC CMN (PDFS) | 11,631 00 | 10 8400 | 126,080 04 | 18 9479 | 220,383 40 | (94,303 36) | | |
| POWER INTEGRATIONS INC CMN (POWI) | 5,050 00 | 48.6300 | 245,581 50 | 36 9178 | 186,434 70 | 59,146 80 | 0.9870 | 2,424 00 |
| RBC BEARINGS INCORPORATED CMN (ROLL) | 7,001 00 | 64.5900 | 452,194 59 | 27 5154 | 192,635 11 | 259,559 48 | | |
| RLI CORP CMN (RLI) | 5,658 00 | 61 7500 | 349,381 50 | 37 7449 | 213,560 71 | 135,820 79 | 1 2308 | 4,300 08 |
| SIMPSON MANUFACTURING CO INC CMN (SSD) | 8,995 00 | 34 1500 | 307,179.25 | 28 1753 | 253,436 71 | 53,742 54 | 18741 | 5,756 80 |
| SOTHEBY'S CMN CLASS A (BID) | 1,523 00 | 25 7600 | 39,232 48 | 41 5575 | 63,292 07 | (24,059 59) | 1 5528 | 609 20 |
| SYNTEL INC CMN (SYNT) | 5,485 00 | 45 2500 | 248,196 25 | 44 4502 | 243,809 50 | 4,386 75 | | |
| TELEDYNE TECHNOLOGIES INC CMN (TDY) | 3,275 00 | 88 7000 | 290,492 50 | 37 8319 | 123,899 43 | 166,593 07 | | |
| THERMON GROUP HOLDINGS, INC. CMN (THR) | 11,240 00 | 16 9200 | 190,180 80 | 20 4484 | 229,840 37 | (39,659 57) | | |
| | | | | | | | | |



ROBERT & JANICE MCNAIR FDN - SNYDER Holdings (Continued)

Period Ended December 31, 2015

| PUBLIC EQUITY (Continued) | | | | | | | | |
|--|-----------|--------------|----------------|-----------|-------------------|---------------------------|----------|---------------|
| | Ouantity | Market Price | Market Value / | Unit Cost | Cost Basis | Unrealized Gain (Locs) | Dividend | Estimated |
| US EQUITY | | | | | | | | |
| US STOCKS | | | | | | | | |
| UGI CORPORATION (HOLDING CO) CMN (UGI) | 13,110 00 | 33 7600 | 442,593 60 | 15 2749 | 200,254 16 | 242,339 44 | 2 6955 | 11,930 10 |
| | | | 2,982 53 | | | | | |
| WASTE CONNECTIONS INC CMN (WCN) | 11,585 00 | 56 3200 | 652,467 20 | 24 9009 | 288,477 41 | 363,989 79 | 1 0298 | 6,719 30 |
| WOODWARD INC CMN (WWD) | 7,656 00 | 49 6600 | 380,196 96 | 32 6894 | 250,269 78 | 129,927 18 | 0 8055 | 3,062 40 |
| TOTAL US STOCKS | | | 11,179,532 46 | | 7,193,811 99 | 3,985,720 48 | 1 7832 | 117,228 16 |
| | | | 17,482 35 | | | | | |
| US REAL ESTATE SECURITIES (PUBLIC) | | | | | | | | |
| MID-AMERICA APT CMNTYS INC CMN (MAA) | 2,830 00 | 90 8100 | 256,992 30 | 56 3672 | 159,519 21 | 97,473 09 | 3 6119 | 9,282 40 |
| TOTAL US EQUITY | | | 11,436,524.76 | | 7,353,331.20 | 4,083,193.57 | 1.8520 | 126,510.56 |
| | | | 17,482.35 | | | | | |
| | | | | | Adjusted Cost / 6 | Unrealized | | Estimated |
| | | | Market Value | | Original Cost | Gain (Loss) | | Annual Income |
| TOTAL PORTFOLIO | | | 12,410,538.45 | | 8,309,862.54 | 4,083,193.57 | | 128,838.76 |

Page 8 of 26

E Original Cost is price paid by purchaser adjusted for annual original issue discount inclusions and/or return of capital adjustments if applicable. Adjusted Cost reflects adjustments to Original Cost for market discount accretion and/or premium amortization. Adjusted cost for GMS Portfolios and Attendative Investments are determined by inception to date contributions minus inception to date distributions.
 Portfolio No. XXX-XX315-3



MCNAIR FOUNDATION - FAYEZ

Holdings

Period Ended December 31, 2015

CASH, DEPOSITS & MONEY MARKET FUNDS

| | | | Market Value / | | Adjusted Cost / | Unrealized | Yield to Maturity / | Estimated |
|---|---|--------------|----------------|-----------|-----------------|---------------|---------------------|---------------|
| | Quantity | Market Price | Accrued Income | Unit Cost | Original Cost | Gain (Loss) | Current Yield | Annual Income |
| CASH | | | | | | | | |
| U S DOLLAR | 462 00 | 1 0000 | 462 00 | | 462 00 | | | |
| DEPOSITS & MONEY MARKET FUNDS | 111111111111111111111111111111111111111 | | | | | | | |
| DEPOSITS | | | | | | | | |
| GOLDMAN SACHS BANK DEPOSIT (BDA)14 | 739,794 43 | 1 0000 | 739,794 43 | 1 0000 | 739,794 43 | 00 0 | 0 2344 | 1,734 05 |
| TOTAL CASH, DEPOSITS & MONEY MARKET FUNDS | | | 740,256.43 | | 740,256.43 | | | 1,734.05 |
| PUBLIC EQUITY | | | | | | | | |
| | | | Market Value / | | | Unrealized | Dividend | Estimated |
| IIS FOIIITY | Cuantity | Market Price | Accrued Income | Unit Cost | Cost Basis | Gain (Loss) | Vield | Annual Income |
| US STOCKS | | | | | | | | |
| ABBOTT LABORATORIES CMN (ABT) | 2,700 00 | 44 9100 | 121,257.00 | 21 7484 | 58,720.67 | 62,536 33 | 2 3157 | 2,808 00 |
| ABBVIE INC CMN (ABBV) | 2,700 00 | 59 2400 | 159,948.00 | 23.5843 | 63,677.56 | 96,270,44 | 3.8488 | 6,156 00 |
| AIR PRODUCTS & CHEMICALS INC CMN (APD) | 00 008 | 130 1100 | 104,088.00 | 84 1363 | 67,309.01 | 36,778 99 | 2 4902 | 2,592 00 |
| | | | 648.00 | | | | | |
| ALTRIA GROUP, INC CMIN (MO) | 00 000'9 | 58 2100 | 349,260 00 | 10 8041 | 64,824.64 | 284,435 36 | 3 8825 | 13,560 00 |
| AMERICAN EXPRESS CO CMN (AXP) | 1,500 00 | 69.5500 | 104,325.00 | 49.2721 | 73,908 15 | 30,416.85 | 1 6679 | 1,740 00 |
| APPLE, INC CMN (AAPL) | 123,000 00 | 105 2600 | 12,946,980 00 | 13 4909 | 1,659,382 00 | 11,287,598 00 | 1 9761 | 255,840 00 |
| AT&T INC CMN (T) | 1,800 00 | 34 4100 | 61,938 00 | 47 8889 | 86,200 00 | (24,262 00) | 5 5798 | 3,456 00 |
| AUTOMATIC DATA PROCESSING INC CMN (ADP) | 1,500 00 | 84.7200 | 127,080.00 | 42 2595 | 63,389 29 | 63,690 71 | 2 5024 | 3,180 00 |
| | | | 795.00 | | | | | |
| BECTON DICKINSON & CO CMN (BDX) | 700 00 | 154 0900 | 107,863 00 | 70 2500 | 49,175 00 | 58,688 00 | 1 7133 | 1,848 00 |
| BLACKROCK, INC CMN (BLK) | 300 00 | 340 5200 | 102,156 00 | 154 5667 | 46,370 00 | 55,786 00 | 2 5608 | 2,616 00 |
| CATERPILLAR INC (DELAWARE) CMN (CAT) | 1,500 00 | 67 9600 | 101,940 00 | 74 3780 | 111,567 00 | (9,627.00) | 4 5321 | 4,620 00 |
| CDK GLOBAL INC CMN (CDK) | 200 00 | 47 4700 | 23,735 00 | 18 3434 | 9,171 71 | 14,563 29 | 1 1376 | 270 00 |

^{1/}Ins represents a bank deposit of an affiliated bank reflected here for your convenience and is not cash held in your brokerage or custoby account. Please see the enclosed Bank Statement page(s) for specific information related to your bank deposit

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Not a Deposit Not FDIC Insured May Lose Value (Excluding Goldman Sachs Bank Deposit Account. Term Deposits and Certificates of Deposit)

Brokerage and securities services provided by Goldman. Sachs & Co. Bank Deposit Account. Certificates of Deposit and Term Deposits offered by Goldman Sachs Bank USA. Member FDIC

MCNAIR FOUNDATION - FAYEZ Holdings (Continued)

Period Ended December 31, 2015

| PUBLIC EQUITY (Continued) | | | | |
|----------------------------------|----------|--------------|--|-----------|
| | | | Market Value / | |
| | Quantity | Market Price | Quantity Market Price Accrued income Unit Cost | Unit Cost |
| US EQUITY | | | | |
| US STOCKS | | | | |
| CHEVRON CORPORATION CMN (CVX) | 2,800 00 | 0096 68 | 89 9600 251,888 00 | 56 8893 |
| COCA-COLA COMPANY (THE) CMN (KO) | 00 000'6 | 42 9600 | 386,640 00 | 25 9852 |

| | Quantity | Market Price | Market Value / Accrued Income | Unit Cost | Cost Basis | Unrealized Gain (Loss) | Dividend | Estimated Annual Income |
|--|----------|--------------|----------------------------------|-----------|------------|---------------------------|----------|----------------------------|
| JS EQUITY | | | | | | | | |
| JS STOCKS | | | | | | | | |
| CHEVRON CORPORATION CMN (CVX) | 2,800 00 | 89 9600 | 251,888 00 | 56 8893 | 159,290 01 | 92,597 99 | 4 7577 | 11,984 00 |
| COCA-COLA COMPANY (THE) CMN (KO) | 00 000'6 | 42 9600 | 386,640 00 | 25 9852 | 233,867 00 | 152,773 00 | 3.0726 | 11,880 00 |
| CONOCOPHILLIPS CMN (COP) | 2,500 00 | 46 6900 | 116,725 00 | 43 7933 | 109,483 22 | 7,241 78 | 6 3397 | 7,400 00 |
| ESTEE LAUDER COS INC CL-A CMN CLASS A (EL) | 1,200 00 | 98 0600 | 105,672 00 | 19 7750 | 23,730 00 | 81,942 00 | 1 3627 | 1,440 00 |
| EXXON MOBIL CORPORATION CMN (XOM) | 5,600 00 | 77 9500 | 436,520 00 | 40 8929 | 229,000 00 | 207,520 00 | 3 7460 | 16,352 00 |
| GENERAL DYNAMICS CORP CMN (GD) | 700 00 | 137 3600 | 96,152 00 | 91 4929 | 64,045 03 | 32,106 97 | 2 0093 | 1,932 00 |
| GENERAL ELECTRIC CO CMN (GE) | 3,800 00 | 31 1500 | 118,370 00 874 00 | 50 1372 | 190,521 25 | (72,151 25) | 2 9535 | 3,496 00 |
| GILEAD SCIENCES CMN (GILD) | 1,000 00 | 101 1900 | 101,190 00 | 81 9022 | 81,902 20 | 19,287 80 | 1 6998 | 1,720 00 |
| INTEL CORPORATION CMN (INTC) | 9,000 00 | 34 4500 | 206,700.00 | 9680 29 | 402,537 50 | (195,837 50) | 2 7866 | 5,760 00 |
| INTL BUSINESS MACHINES CORP CMN (IBM) | 800 00 | 137 6200 | 110,096 00 | 130 8464 | 104,677 12 | 5,418 88 | 3 7785 | 4,160 00 |
| JOHNSON & JOHNSON CMN (JNJ) | 3,200 00 | 102 7200 | 328,704 00 | 56 4336 | 180,587 48 | 148,116 52 | 2 9206 | 9,600 00 |
| JPMORGAN CHASE & CO CMN (JPM) | 2,500 00 | 66 0300 | 165,075 00 | 49 3760 | 123,440 00 | 41,635 00 | 2 6655 | 4,400 00 |
| MC DONALDS CORP CMN (MCD) | 2,500 00 | 118 1400 | 295,350 00 | 40 0600 | 100,150 00 | 195,200 00 | 3 0134 | 8,900 00 |
| MCGRAW-HILL COMPANIES INC CMN (MHFI) | 2,400 00 | 98 5800 | 236,592 00 | 26 0750 | 62,580 00 | 174,012 00 | 1 3390 | 3,168 00 |
| MERCK & CO , INC CMN (MRK) | 2,500 00 | 52 8200 | 132,050 00 | 59 3336 | 148,334 05 | (16,284 05) | 3 4835 | 4,600 00 |
| | | | 1,150 00 | | | ; | | |
| MICROSOFT CORPORATION CMN (MSFT) | 4,000 00 | 55 4800 | 221,920 00 | 34 2734 | 137,093 65 | 84,826 35 | 2 5955 | 5,760 00 |
| NEWS CORPORATION CMN SERIES CLASS A (NWSA) | 1,000 00 | 13 3600 | 13,360 00 | 7 5198 | 7,519 79 | 5,840 21 | 0 7485 | 100 00 |
| OCCIDENTAL PETROLEUM CORP CMN (OXY) | 2,100 00 | 67 6100 | 141,981 00 1,575 00 | 54 5682 | 114,593 21 | 27,387 79 | 4 4372 | 6,300 00 |
| PEPSICO INC CIMIN (PEP) | 2,500 00 | 99 9200 | 249,800 00 1,756 25 | 40 0875 | 100,218 75 | 149,581 25 | 2 8122 | 7,025 00 |
| PHILIP MORRIS INTL INC CMN (PM) | 7,000 00 | 87 9100 | 615,370 00 7,140 00 | 27 4641 | 192,248 72 | 423,121 28 | 4 6411 | 28,560 00 |
| PHILLIPS 66 CMN (PSX) | 1,250 00 | 81 8000 | 102,250 00 | 26 0294 | 32,536 78 | 69,713 22 | 2 7384 | 2,800 00 |
| PRAXAIR, INC CMN SERIES (PX) | 1,000 00 | 102 4000 | 102,400 00 | 29 9880 | 29,988 00 | 42,412 00 | 2 7930 | 2,860 00 |
| PROCTER & GAMBLE COMPANY (THE) CMN (PG) | 3,500 00 | 79 4100 | 277,935 00 | 44 6281 | 156,198 50 | 121,736 50 | 3 3391 | 9,280 60 |
| DUALCOMM INC CMN (QCOM) | 800 00 | 49 9850 | 39,988 00 | 42 8500 | 34,280 00 | 5,708 00 | 3 8412 | 1,536 00 |
| TARGET CORPORATION CMN (TGT) | 2,500 00 | 72 6100 | 181,525 00 | 35 8074 | 89,518 50 | 92,006 50 | 3 0850 | 2,600 00 |

Portfolio No XXX-XX517-9



MCNAIR FOUNDATION - FAYEZ

Holdings (Continued)

Period Ended December 31, 2015

Estimated Annual Income

Dividend Yield

Unrealized Gain (Loss)

4,560 00 2,100 00

27732 1 6165

62,966 00

81,566 03

2,200 00 4,608 00

2 8133 2 6647 3 1974

(11,013 75)

45,771 00 13,141 25

50,484 79

4,312 00

5,680 00

1 3514

165,974 50 106,170 98

488,759 60

2 3906

14,367,848 01

| PUBLIC EQUILY (Continued) | | | | | |
|--|----------|--------------|----------------------------------|-----------|--------------|
| | Quantity | Market Price | Market Value / Accrued Income | Unit Cost | Cost Basis |
| US EQUITY | | | | | |
| US STOCKS | | | | | |
| TEXAS INSTRUMENTS INC CMN (TXN) | 3,000 00 | 54 8100 | 164,430 00 | 33 8213 | 101,464 00 |
| TIME WARNER CABLE INC CMN (TWC) | 700 00 | 185 5900 | 129,913 00 | 69 0671 | 48,346 97 |
| TAKENITY EIDST CENTILIBY ENV. INC. CAAN CLASS A (ENVA) | 00 000 7 | 77 1Enn | 108 6/0 00 | 17 5388 | 58 155 21 |
| INHIGHT DACIETY CODE CHANTIND | 00 000,1 | 70 2000 | 00 010,851 | 80 2138 | 89 213 75 |
| LINITED TECHNOLOGIES CORP CMN (LITX) | 1 800 00 | 0027 07 | 172.926.00 | 70 6417 | 127,155,00 |
| WAL MART STORES INC CMN (WMT) | 2,200 00 | 61 3000 | 134,860 00 | 55 3267 | 121,718 75 |
| | | | 1,078 00 | | |
| WALGREENS BOOTS ALLIANCE, INC. CMN (WBA) | 3,000 00 | 85 1550 | 255,465 00 | 29 8302 | 89,490 50 |
| WALT DISNEY COMPANY (THE) CMN (DIS) | 4,000 00 | 105 0800 | 420,320 00 | 78 5373 | 314,149 02 |
| | | | 1,278 00 | | |
| TOTAL US STOCKS | | | 20,809,577.00 | | 6,441,728 99 |
| | | , | 20,209.25 | | |
| NON-US EQUITY | | | | | |
| NON-US STOCKS | | | | | |
| ACE LIMITED CMN (ACE) | 4,000 00 | 116 8500 | 467,400 00 | 116 1453 | 464,581 20 |
| DIAGEO PLC SPON ADR (NEW) SPONSORED ADR CMN (DEO) | 00 006 | 109 0700 | 98,163 00 | 55 7978 | 50,218 00 |
| HSBC HOLDINGS PLC SPONSORED ADR CMN (HSBC) | 2,463 00 | 39 4700 | 97,21461 | 66 6338 | 164,11911 |
| NESTLE SA SPONSORED ADR (REP 1/20 CHF 10 REGD SHS) | 3,000 00 | 74 4760 | 223,428.00 | 37 3700 | 112,110 00 |
| NESTLE SA SPUNSURED AUR (REF 1/20 CHF 10 REGU SHS) | 3,000 00 | /4 4/6U | 723,428.00 | χ. | 3/00 |

| (NSRGY) | | | | | | | | |
|---|----------|---------|------------|---------|------------|-------------|--------|----------|
| NOVO-NORDISK A/S ADR ADR CMN (NVO) | 00 000'9 | 58 0800 | 348,480 00 | 18 5915 | 111,549 00 | 236,931 00 | 0 9175 | 3,197.31 |
| ROCHE HOLDING AG ADR B SHS(NOM CHF 100) VAL 224 184 | 4,000 00 | 34 5160 | 138,064 00 | 22.4870 | 89,947 80 | 48,116 20 | 2 3925 | 3,303 18 |
| (яннву) | | | | | | | | |
| ROYAL DUTCH SHELL PLC SPONSORED ADR CMN SERIES A | 2,500 00 | 45 7900 | 114,475 00 | 56.0853 | 140,213 23 | (25,738 23) | 6 9797 | 7,990 00 |
| (RDSA) | | | | | | | | |
| | | | | | | | | |

6,157 50 5,729 45

47,945 00 (66,904 50) 111,318 00

3,072 61

3 1301

Page 10 of 32

10,720 00

2 2935

2,818 80

Portfolio No XXX-XX517-9



MCNAIR FOUNDATION - FAYEZ Holdings (Continued)

Period Ended December 31 2015

| PUBLIC EQUITY (Continued) | | | | ı | | | | |
|----------------------------------|----------|--------------|----------------|-----------|-----------------|---------------|----------|----------------|
| | Q | Market Print | Market Value / | Hart Coet | Poet Racie | Unrealized | Dividend | Estimated |
| NON-US EQUITY | | | 1 | | | | | Simpoli Income |
| NON-US STOCKS | | | | | | | | |
| TOTAL SA SPONSORED ADR CMN (TOT) | 3,500 00 | 44 9500 | 157,325 00 | 58 3582 | 204,253 61 | (46,928 61) | 5 0618 | 7,963 49 |
| | | | 1,626 61 | | | | | |
| TOTAL NON-US STOCKS | | | 1,644,549 61 | | 1,336,991 95 | 307,557 66 | 2 9269 | 48,133 53 |
| | | | 3,368 61 | | | | | |
| TOTAL PUBLIC EQUITY | | | 22,454,126.61 | | 7,778,720.94 | 14,675,405.67 | 2.4305 | 536,893.13 |
| | | | 23,577.86 | | | | | |
| | | | | | Adjusted Cost/5 | Unrealized | | Estimated |
| | | | Market Value | | Original Cost | Gain (Loss) | | Annual Income |
| TOTAL PORTFOLIO | | | 23,217,960.90 | | 8,518,977.37 | 14,675,405.67 | | 538,627.18 |

⁶ Original Cost is price paid by purchaser adjusted for amulal original issue discount inclusions and/or return of capital adjustments if applicable. Adjusted Cost reflects adjustments are determined by inception to date contributions minus inception to date distributions.

Portfolio No. XXX-XX517-9



MCNAIR FOUNDATION Holdings

Period Ended December 31, 2015

CASH, DEPOSITS & MONEY MARKET FUNDS

| | | | Market Value / | | Adjusted Cost / | Unrealized | Yield to Maturity / | Estimated |
|-------------------------------------|------------|--------------|----------------|----------------|-----------------|----------------|---------------------|---------------|
| DEPOSITS & MONEY MARKET FUNDS | Cuantity | Market Price | Accrued Income | Onit Cost | Uriginal Cost | Garn (Loss) | Current Yield | Annual Income |
| DEPOSITS | | | | | | | | |
| GOLDMAN SACHS BANK DEPOSIT (BDA)14 | 264,974 20 | 1 0000 | 264,974 20 | 1 0000 | 264,974 20 | 00.0 | 0 2604 | 690 01 |
| PUBLIC EQUITY | | | | | | | | |
| | | | Market Value / | | | Unrealized | Dividend | Estimated |
| | Quantity | Market Price | Accrued Income | Unit Cost | Cost Basis | Garn (Loss) | Yield | Annual Income |
| US EQUITY | | | | | | | | |
| US STOCKS | | | | | | | | |
| ALTRIA GROUP, INC CMN (MO) | 204,000 00 | 58 2100 | 11,874,840 00 | 13 2089 | 2,694,612 36 | 9 180,227 64 | 3 8825 | 461,040 00 |
| EXXON MOBIL CORPORATION CMN (XOM) | 135,380 00 | 77 9500 | 10,552 871 00 | 60 2763 | 8,160,208 50 | 2 392,662 50 | 3 7460 | 395,309 60 |
| FMC TECHNOLOGIES INC CMN (FTI) | 8,000 00 | 29 0100 | 232,080 00 | 15 0470 | 120,376 00 | 111,704 00 | | |
| KINDER MORGAN INC CMN CLASS P (KMI) | 175,570 00 | 14 9200 | 2,619 504 40 | 19 3868 | 3,403,733 89 | (784,229 49) | 13 6729 | 358,162 80 |
| PHILIP MORRIS INTL INC CMN (PM) | 246,343 00 | 87 9100 | 21,656,013 13 | 48 1561 | 11,862,910 26 | 9,793,102 87 | 4 6411 | 1,005,079 44 |
| | | | 251,269 86 | | | | | |
| TOTAL US STOCKS | | | 46,935,308 53 | | 26,241,841 01 | 20,693,467 52 | 4 7525 | 2,219,591 84 |
| | | | 251,26986 | | | | | |
| MLPS | | | | | | | | |
| PLAINS GP HOLDINGS, LP CMN (PAGP) | 368,000 00 | 9 4500 | 3,477,600 00 | 29 5070 | 10,858,574 60 | (7,380,974 60) | 97778 | 340,032 00 |
| TOTAL US EQUITY | | | 50,412,908.53 | | 37,100,415.61 | 13,312,492.92 | 5.1008 | 2,559,623.84 |
| | | | 251,269.86 | | | | | |
| | | | | | | | | |

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Portfolio No XXX-XX870-7

[&]quot;This represents a bank deposit of an affiliated bank reflected here for your convenience and is not cash held in your brokeage or custody account. Please see the enclosed Bank Statement page(s) for specific information related to your bank between the possit Account. Term Deposits and Certificates of Deposit. Not a Deposit Not Bank Deposit and Certificates of Deposit and Term Deposits offered by Goldman Sachs & Co. Bank Deposit Account. Certificates of Deposit and Term Deposits offered by Goldman Sachs & Co. Bank Deposit Account. Certificates of Deposit and Term Deposits offered by Goldman Sachs.

MCNAIR FOUNDATION Holdings (Continued)

Period Ended December 31, 2015

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| | | | Market Value / | | | Unrealized | Dividend | Estimated |
|---|------------|--------------|-------------------------------|-----------|--|--|----------|--|
| | Quantity | Market Price | Accrued Income | Unit Cost | Cost Basis | Gain (Loss) | Yield | Annual Income |
| NON-US EQUITY | | | | | | | | |
| NON-US STOCKS | | | | | | | | |
| WEATHERFORD INTERNATIONAL PLC CMN (WFT) | 367,270 00 | 8 3900 | 3,081,395 30 | 11 8729 | 4,360,568 78 | (1,279 173 48) | | |
| TOTAL PUBLIC EQUITY | | | 53,494,303.83 251,269.86 | | 41,460,984.39 | 12,033,319.44 | 5.1008 | 2,559,623.84 |
| TOTAL PORTFOLIO | | | Market Value 54,010,547.89 | | Adjusted Cost /6 Original Cost 41,725,958.59 | Unrealized Garn (Loss) 12,033,319.44 | | Estimated Annual Income 2,560,313.85 |

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Enginal Cost is price paid by purchaser adjusted for annual original issue discount inclusions and/or return of capital adjustments if applicable. Adjusted Cost reflects adjustments to Original Cost for market discount accretion and/or premium amortization. Adjusted cost for GMS Portfolios and Alternative Investments are determined by inception to date contributions minus inception to date distributions.

Portfolio No. XXX.XX870-7