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efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Department of the

Internal Revenue Service

Treasury

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

DLN: 93493314033326 OMB No 1545-0047

> Open to Public Inspection

foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www IRS qov/form990</u>

A F	or the 2015 ca	C Name of organization	r beginning 01-01-2015 , and ending 12	-31-2015	1		
_	eck if applicable	Children's Medical Center	r of Dallas		D Emp	loyer ide	entification number
<u> </u>	ddress change ame change				75-0	080062	8
_	nitial return	Doing business as Children's Health					
Fi		Number and street (or P	O box if mail is not delivered to street address)	Room/suite	E Telep	hone nun	nber
	/terminated nended return	1935 Medical District Driv		Noonny suite	(214	1)456-	7000
	plication pending		ovince, country, and ZIP or foreign postal code				
		Dallas, TX 75235			<b>G</b> Gros.	s receipts	\$ 1,234,255,326
		<b>F</b> Name and address	•		H(a) Is this a grou	ıp returr	n for
		Christopher J Durovic 1935 Medical Distric			subordinates	7	☐ Yes 🗸
		Dallas,TX 75235			No <b>H(b)</b> Are all subor	dinates	
I Ta	x-exempt status	<b>√</b> 501(c)(3)	(c) ( ) ◀ (insert no )		included?		□Yes □ No
J W	ebsite: ► ww	w childrens com					(see instructions)
					H(c) Group exem		
<b>K</b> Fon	m of organization	✓ Corporation   Trust	Association Other >		L Year of formation	1986	State of legal domicile T
Pa	rt I Sum	ımary					
			s mission or most significant activities				
	Dedicated	d to making life better fo	or children				
)Ce							
nai							
Ver	2 Check th	nis box 🕨 🧀 if the organ	ization discontinued its operations or dis	sposed of r	more than 25% of i	ts net a	ssets
Activities & Governance							ı
<b>&gt;</b> 8		-	e governing body (Part VI, line 1a) .			3	19
<u>te</u>		-	nembers of the governing body (Part VI, I	•		4	18
₹.		·	loyed in calendar year 2015 (Part V, line			5	5,000
A			mate if necessary)			6	2,500
			ue from Part VIII, column (C), line 12 . ncome from Form 990-T, line 34			7a 7b	606,544
	<b>b</b> Net unrea	ated business taxable ii	income nom Form 990-1, line 34	· · ·	Prior Year	<u> </u>	-199,695 Current Year
	• Contr	ibutions and grants (Dai	rt VIII line 1h)	}	16,871	010	
σį		<del>-</del>	rt V I I I , line 1 h)	F	1,113,687		1,160,541,223
Ravenue	_	·	I, column (A), lines 3, 4, and 7d)	-	71,238		29,017,573
ç		·	lumn (A), lines 5, 6d, 8c, 9c, 10c, and 11	-	34,557	<del>- +</del>	38,531,392
			rough 11 (must equal Part VIII, column	· · · · · · · · · · · · · · · · · · ·	· · ·	<u> </u>	
	12)			(**),	1,236,355	,292	1,234,166,570
	13 Grant	s and sımılar amounts p	paid (Part IX, column (A), lines 1-3) .	[	182	2,000	207,000
	14 Benef	its paid to or for membe	rs (Part IX, column (A), line 4)	[			(
ç			, employee benefits (Part IX, column (A)	, lines	506,775	5,200	548,268,592
Expenses	5-10 <b>16a</b> Profe:	,	(Part IX, column (A), line 11e)	-			
e d		-					
Д		undraising expenses (Part IX,	umn (A), lines $11a-11d$ , $11f-24e$ )		483,210	0.74	499,936,093
		•	H-17 (must equal Part IX, column (A), lin	F	990,167	<u> </u>	1,048,411,685
		•	tract line 18 from line 12	·	246,188		185,754,885
~ <del>o</del> o		, 34 - 240			Beginning of Curren		End of Year
anc anc				-	Beginning of Curren	t real	
Net Assets or Fund Balances				-	2,590,186	,076	3,354,427,732
<u>=</u>			6)	F	640,494		558,327,414
			Subtract line 21 from line 20		1,949,691	.,599	2,796,100,318
		nature Block	have examined this return, including acc	companyir	ng schedules and s	tatemer	ots and to the hest of
my k	nowledge and	belief, it is true, correct	c, and complete Declaration of preparer (				
prepa	arer has any k	nowledge					
	***	* * *			2016-11-09		
Sigr	Sign	ature of officer			Date		
Her	- I.	/ Lee CHST VP, Accounting &	. Treasury				
		or print name and title					
	l F	Print/Type preparer's name RACHEL SPURLOCK	Preparer's signature RACHEL SPURLOCK	Date	Check if	PTIN P0052	0729
Pai	d <sub> -</sub>				self-employe	d	
	parer	Firm's name ► CROWE HO Firm's address ► 750 N St Pa			Firm's EIN ► Phone no (2		
Use	Only i	Suite 850 Dallas TX			Filone no (2	± <i>¬</i> ; ///-3	,200

Other program services (Describe in Schedule O)

Total program service expenses ▶

including grants of \$

782,775,619

) (Revenue \$

Form 990 (2015)

(Expenses \$

Form	990 (2015)			Page <b>3</b>
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 👲	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 뉯	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-197$	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of			No

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII . . . . . . . . . . . . .

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets

Did the organization's separate or consolidated financial statements for the tax year include a footnote that

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🥦

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . 🔧 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other

IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

**b** If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If

addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

**14a** Did the organization maintain an office, employees, or agents outside of the United States? .

for any foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . .

assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . .

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . .

If "Yes," complete Schedule D, Part X

16

17

18

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X



Νo

Nο

Nο

Νo

Νo

Νo

Nο

11c

**11**d

11e

11f

12a

12b

13

14a

14b

15

16

17

18

19

20a

20h

Yes

Form 990 (2015)

Yes

Yes

Yes

Yes

, , , , , ,	2013)
rt IV	Checklist of Required Schedules (continued)
Did th	ne organization report more than \$5,000 of grants or other assistance to any domestic organization or

22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part 22 IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . . . . . 💆 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . .

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

Yes 23

24b

**24**c

24d

25a

25b

37

38

Yes

Form 990 (2015)

21

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d 24a

Yes

Νo

Νo

Nο

Yes

or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? 26 Νo Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family 27 Νo Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 28a Νo b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 28b Nο c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was Νo **28**c an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . . Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . 29 Νo Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I. Nο 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? Nο 32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Nο 33 sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I . . . . . . . . . . . . . Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, 34 Yes 35a Yes 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? **b** If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled 35b Yes entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . 🔰 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related Νo 36 

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Par

orm	990 (2015)			Page !
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   1,349		Yes	No
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered			
b	by this return	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
Ь	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	were not tax deductible?	<b>U</b>		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7</b> c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7</b> g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter  Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
c	Enter the amount of reserves on hand			

14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . .

**b** If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*.

Νo

14a

14b

year by the following The governing body? . .

Section C. Disclosure

. 🔽

0 (2015)	
Governance, Management, and Disclosure	

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check it Schedule O contains a response or note to any line in this Part VI			 						ı
Se	ection A. Governing Body and Management									
								Ye	es	
1a	Enter the number of voting members of the governing body at the end of the tax year	18	а			1	9			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee									

or similar committee, explain in Schedule O Enter the number of voting members included in line 1a, above, who are 1h 18 independent

Did the organization contemporaneously document the meetings held or written actions undertaken during the

**b** Each committee with authority to act on behalf of the governing body? . . . . . . . . . . . . .

**b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters,

**12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . . . . . .

**b** Describe in Schedule O the process, if any, used by the organization to review this Form 990

Did the organization have a written document retention and destruction policy? . . . . .

a The organization's CEO, Executive Director, or top management official . . . . .

f b Other officers or key employees of the organization  $\ldots \ldots \ldots \ldots$ 

List the States with which a copy of this Form 990 is required to be filed▶

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)

interest policy, and financial statements available to the public during the tax year

▶Jeffrey Vawrinek 1935 Medical District Drive Dallas, TX 75235 (214) 456-7000

affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing

**b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give

c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe

Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website Upon request Other (explain in Schedule O)

State the name, address, and telephone number of the person who possesses the organization's books and records

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

**b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 

Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . . . . . . . . .

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any

2 3

7b

10b

11a

12a

12h

**12**c

13

14

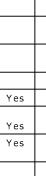
15a

15b

**16**a

16b

Г	
ı	
ı	
Г	
	Yes
	Yes
	Yes



Yes

Yes

Yes

Yes

Yes

Yes

Yes

Nο

Νo

Νo

Nο

Nο

Νo

Form 990 (2015)

Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? . . . . . . . . . 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a

Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, 

**10a** Did the organization have local chapters, branches, or affiliates? . . . .

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours	more t	tion ( han d in is l	one l both	oox, an d	officer	i	( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						<b>(D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
1b Sub-Total			٠.		-	<b>&gt;</b>				<u> </u>
c Total from continuation s		ection A	١.	٠	•	. 🔪		0	19 261 014	729 577

\$100,000 of reportable compensation from the organization  $\blacktriangleright$  0

Total number of individuals (including but not limited to those listed above) who received more than

# Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

DPR CONSTRUCTION

Austin, TX 78759

PO Box 677638

9606 MOPAC EXPRESSWAY STE 300

PRESIDIO NETWORKED SOLUTIONS

compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

compensation from the organization response compensation for the cure many from the organizations tan year									
(A) Name and business address	(B) Description of services	(C) Compensation							
	Phys & Medical Svcs	94,296,354							
HI 108 5323 Harry Hines Blvd Dallas, TX 753908886									
RIGHT SOURCING INC	Staffing/Consulting Svcs	15,778,148							
PO Box 515743 Los Angeles, CA 900515118									
JE DUNN CONSTRUCTION COMPANY	Contruction Services	12,852,014							
16000 Dallas Pkwy 500 Dallas TX 75248									

Contruction Services

Staffing/Consulting Svcs

Dallas, TX 75267

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 358

11,851,829

5,841,262

Yes

No

Form 99	•	*						Page <b>S</b>
Part V	/1111	Statement of			and the Doub Will			_
		Check if Schedu	lle O contains a respo	nse or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s	1a	Federated camp	paigns 1a					
ants	b	Membership due	es <b>1b</b>					
Contributions, Gifts, Grants and Other Similar Amounts	С	Fundraising eve	ents <b>1c</b>					
ifts, ar∆	d	Related organiza	ations 1d	5,694,220				
a, G	e	Government grants	(contributions) <b>1e</b>	382,162				
ions r Si	f	All other contributio	ns, gifts, grants, and <b>1f</b>					
but		similar amounts not Noncash contributio						
n tri	g	1a-1f \$	ms included in lines					
Co an	h	<b>Total.</b> Add lines	1a-1f		6,076,382			
=				Business Code				
Program Service Revenue	2a	Net Patient Revenu Provisional for Doub		622110	1,195,493,858	1,195,493,858		
o <u>r</u>	b c	Provisional for Doub	duri Accounts	622110	-34,952,635	-34,952,635		
Ť.	d		_					
ૐ =	e							
gran	f	All other progra	m service revenue		0	0	0	(
Ě	g	Total. Add lines	2a-2f	•	1,160,541,223			
	3	Investment inco	ome (including divider	nds, interest,	29,106,329		-222,970	29,329,299
	4		ar amounts)		29,100,329		-222,970	29,329,29
	5			· · · ·				
		[	(ı) Real	(II) Personal				
	<b>6</b> a	Gross rents	130,664					
	ь	Less rental expenses						
	c	Rental income or (loss)	130,664	0				
	d		me or (loss)	•	130,664			130,664
		_	(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory						
	b	Less cost or	00.756					
		other basis and sales expenses	88,756					
	c d	Gain or (loss)  Net gain or (loss	-88,756	0	-88,756			-88,756
ne	8a		om fundraising					
Other Revenue		\$of contributions See Part IV , line	reported on line 1c)					
her		1	a					
ŏ	b c	•	penses <b>b</b> loss) from fundraising					
		·	rom gaming activities					
		Less direct exp						
	10a	Gross sales of I returns and allo	wances .	<b>&gt;</b>				
	L	loco seet s	a sods sold					
	b c	Less cost of go Net income or (I	oods sold <b> b</b> loss) from sales of inv	entory ▶				
		Miscellaneous		Business Code				
	11a	Other Medical S	Service Revenue	622110	33,272,194	32,442,680	829,514	
	b	Dietary Revenue	e	621990	4,903,177	4,903,177		
	C .	Vending Revenu		454210	225,357	-		225,357
	d e	All other revenue Total. Add lines		▶	0	0	0	(
	12			-	38,400,728			
		rocar revenue. S	See Instructions .	· · · · •	1,234,166,570	1,197,887,080	606,544	29,596,564

### Part IX Statement of Functional Expenses

Grants and other assistance to domestic individuals See Part IV, line 22

and 16 . . . . . . . . . . . . . Benefits paid to or for members . . . .

key employees . . .

Other salaries and wages

Fees for services (non-employees)

Investment management fees . . . .

Professional fundraising services See Part IV, line 17

Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) . . . .

Payments of travel or entertainment expenses for any federal,

Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on

Total functional expenses. Add lines 1 through 24e

Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720)

state, or local public officials . . . . .

Conferences, conventions, and meetings . .

Payments to affiliates . . . . .

Depreciation, depletion, and amortization .

Interest . . . . . . .

Payroll taxes

. . . . .

Management . . .

Legal . . . . . .

Accounting . . . .

Advertising and promotion . .

Office expenses . . .

Information technology .

Royalties . .

Occupancy .

Schedule O )

Medical Surgical Supplies

Community Relations

All other expenses

Dietary and Food Costs

Special Events & Projects

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14

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16

17

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Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15

Compensation of current officers, directors, trustees, and

Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . .

and 403(b) employer contributions) . . . . Other employee benefits . . . . .

Pension plan accruals and contributions (include section 401(k)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

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448,193,720

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154,341,400

13,837,198

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30,769,231

37,094,803

2,301,399

4.275.768

17,182,979

57,102,714

6,652,960

112,707,440

41,396,582

5,013,578

2,682,949

7,615,728

1,048,411,685

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347,238,332

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11,831

1,971,779

6,707,382

1,735,028

12,190,376

40,511,226

112,707,440

41,396,582

4,392,637

3,851,929

782,775,619

399,776

141,320

665,082

782,245

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100,955,388

3.843.057

11,711,316

6,987,437

1,646,834

24,008,808

13,825,367

3,091,220

29,986,986

30,387,421

1,636,317

2.540.740

4,992,603

16,591,488

6,511,640

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620,941

2,283,173

3,763,799

265,636,066

251,531

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Form 990 (2015)

	Check if Schedule O contains a response or note to any line in	this Part IX			
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and				

- domestic governments. See Part IV , line 21

	990 (2	•				Page <b>11</b>
Par	t X	Balance Sheet				
		Check if Schedule O contains a response or note to a	ny line in this Part X			
				(A) Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing		202,842,139	1	11,174,170
	2	Savings and temporary cash investments		135,934,761	2	261,599,892
	3	Pledges and grants receivable, net		0	3	C
	4	Accounts receivable, net		180,818,409	4	206,296,994
	5	Loans and other receivables from current and former trustees, key employees, and highest compensated of II of				
Assets		Schedule L		0	5	C
	6	Loans and other receivables from other disqualified psection 4958(f)(1)), persons described in section 49 contributing employers and sponsoring organizations voluntary employees' beneficiary organizations (see Part II of Schedule L	958(c)(3)(B), and s of section 501(c)(9)	0	6	
	7	Notes and loans receivable, net		0	7	(
-	8	Inventories for sale or use		9,827,641	8	12,866,673
	9	Prepaid expenses and deferred charges		14,890,158	9	4,101,245
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 1,176,346,802	14,000,100	9	4, 101,240
	Ь	Less accumulated depreciation	<b>10b</b> 424,355,578	765,349,087	10c	751,991,224
	11	Investments—publicly traded securities		570,021,564	11	458,598,760
	12	Investments—other securities See Part IV, line 11		30,379,232	12	122,528,343
	13	Investments—program-related See Part IV, line 11		0	13	
	14	Intangible assets		0	14	0
	15	Other assets See Part IV, line 11		680,123,085	15	1,525,270,431
	16	Total assets. Add lines 1 through 15 (must equal line		2,590,186,076	16	3,354,427,732
	17	Accounts payable and accrued expenses		180,169,849	17	97,999,340
	18	Grants payable		, ,	18	
	19	Deferred revenue		0	19	0
	20	Tax-exempt bond liabilities		365,548,074	20	362,405,595
	21	Escrow or custodial account liability Complete Part		, ,	21	
ities	22	Loans and other payables to current and former office key employees, highest compensated employees, an	ers, directors, trustees,			
		persons Complete Part II of Schedule L	· '	0	22	
Liabil	23	Secured mortgages and notes payable to unrelated t		2,534,057	23	1,292,324
_	24	Unsecured notes and loans payable to unrelated thir	· '	0	24	
	25	Other liabilities (including federal income tax, payab and other liabilities not included on lines 17-24) Complete Part X of Schedule D	· ·	20.040.407		00 000 455
				92,242,497	25	96,630,155
	26	<b>Total liabilities.</b> Add lines 17 through 25		640,494,477	26	558,327,414
Fund Balances		Organizations that follow SFAS 117 (ASC 958), chec lines 27 through 29, and lines 33 and 34.	k here ▶ 🔽 and complete			
lan	27	Unrestricted net assets		1,440,397,479	27	2,226,514,820
ထိ	28	Temporarily restricted net assets		403,513,990	28	453,821,626
2	29	Permanently restricted net assets		105,780,130	29	115,763,872
Ē		Organizations that do not follow SFAS 117 (ASC 958	t) check here > = and	, ,		, ,

complete lines 30 through 34.

Page **12** 

t XI	Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				

Net unrealized gains (losses) on investments .

Part XIII Financial Statements and Reporting

a separate basis, consolidated basis, or both

Single Audit Act and OMB Circular A-133?

Other changes in net assets or fund balances (explain in Schedule O) .

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

1 Accounting method used to prepare the Form 990 ☐ Cash ☐ Accrual ☐ Other

Consolidated basis

**b** Were the organization's financial statements audited by an independent accountant?

✓ Consolidated basis

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Check if Schedule O contains a response or note to any line in this Part XII . . . . .

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in

Both consolidated and separate basis

Both consolidated and separate basis

If the organization changed its method of accounting from a prior year or checked "Other," explain in

Donated services and use of facilities .

Investment expenses

column (B))

Schedule O

Schedule O

Separate basis

Separate basis

basis, consolidated basis, or both

Prior period adjustments .

2

1,048,411,685

1,234,166,570

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1,949,691,599 -45,384,990 0

0

No

Νo

Νo

Form 990 (2015)

722,645,004 -16,606,180 2,796,100,318

Yes

Yes

Yes

2a

2b

2c

3a

3b

**Software ID:** 15000238

**Software Version:** 2015v2.1

**EIN:** 75-0800628

Name: Children's Medical Center of Dallas

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Posi more t perso	tion ( han c n is l	(C) do none both ctor	an o	officer stee)	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
Rıchard Knıght Jr Chaırman	1 0	×		x			0	0	0
Christopher J Durovich  President CEO CHST and CEO CMC, Ex Officio Vtg Mbr	1 0	x		х			0	3,387,269	42,143
David W Biegler  Ex Officio Voting Mbr	1 0	×					0	0	0
Richie L Butler	1 0	×					0	0	0
Jeremy Ford	1 0	×					0	0	0
Director Steven M Gruber	0 1 0								
Director	1 0	×					0	0	0
Caren Kline Director	1 0	х					0	0	0
Charles Koetting	10	x					0	0	0
Director Tracey Kozmetsky	0 10								
Director	1 0	х					0	0	0
Jeff Lamb Director	1 0	х					0	0	0
		•	•		•	•	'	•	•

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Emp Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F) Name and Average Position (do not check Reportable Estimated Reportable Title hours per more than one box, compensation compensation amount of week (list unless person is both an from the from related other organization any hours officer and a organizations compensation (W-2/1099for related director/trustee) (W-2/1099from the MISC) MISC) organizations organization ্ Officer Former Key employee emplovee Highest compensated Individual trustee Institutional Trustee below and related dotted line) organizations 10 CS Lee Х Director Thomas A 10 Montgomery Х 10 Director Anne 10 Motsenbocker Х 0 0 0 Director P Scott 10 Ozanus Х 0 Director Javier 10 Palomarez Х 0 Director Robert 10 Peterson Х 0 0 Director 10 Mary Suhm Χ 0 Director 0 10 Gregg Tanner Χ Director 0 10 Mark Zacheis Χ Director 10 Douglas G Hock 53 0 39.97 President Χ 1,013,374 COO CMC 20 and EVP

CHST

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Emp Compensated Employees, and Independent Contractors (A) (B) (D) (E) (F) Reportable Estimated Name Average Position (do not check Reportable and Title hours per more than one box, compensation compensation amount of week (list unless person is both an from the from related other any hours officer and a organization organizations compensation director/trustee) (W-2/1099-(W-2/1099for related from the MISC) MISC) organizations organization emplovee ndividual trustee below lighest compensated and related Institutional Trustee - director dotted line) organizations employee Michele Chulick 10 Χ 0 905,805 10,600 President 54 0 CHST Ventures Lawrence L Foust 10 Х 0 573,322 22,249 EVP and Chief Legal 54 0 Officer W Robert Morrow MD 10 Χ 0 798,164 19,499 Pres Phys 54 0 Orgs Acdmc Rel CCO Kern 10 Wildenthal Χ 0 871,992 13,751 Pres CMC 54.0 Foundation David G Biggerstaff 54 0 Χ 0 613,435 23,697 Pres System 1.0 Clin Operations David E Eager 10 Х 0 781,951 22,956 **EVP** Chief 54 0 Finanacial Officer Mary E 53.0 Stowe Х 0 579,519 30,654 SVP and 2 0 CNO Michael 54 0 Wiggins 11,193 Χ 0 268,038 SVP Plano 1.0 Administrator Jeffrey Vawrinek 1 0 Χ n 421,555 13,108 VP Assoc 49 0 General Counsel Peter W Roberts 10 Former CMCD Χ 0 1,021,968 26,295 Officer, Pres 54 0

Pop Hith Insurance Svcs

Form 990 Compens	), Part VII - ated Emplo	Com yees	pen , an	sat id I	tior nd	ı of (	Off 1de	ficers, Directo	ors,Trustees ors	, Key Emplo
<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours for related	Position (do not check more than one box, unless person is both an officer and a director/trustee)					an	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Pamela Arora  Former CMCD  Officer, SVP and CIO	1 0 54 0						х	0	645,827	27,18
Cynthia Bassel  Former CMCD  Officer, SVP  Foundation	1 0 54 0						х	0	522,904	15,91
Kimberly Besse Former CMCD Officer, SVP Chief HR Officer	1 0 54 0						x	0	548,475	32,78
Ken A Kaiser Former CMCD Officer, SVP Marketing Communications	1 0 54 0						x	0	336,619	27,27
Patricia U Winning Former CMCD Officer, SVP Business Development	0 0 55 0						x	0	762,893	41,07
Daniel T Carney Former CMCD Officer, VP Facilities Dev_Ops	49 0						х	0	686,849	21,11
Kenneth R Carr Former CMCD Officer, VP Clinical Support Srvcs	49 0						х	0	300,215	29,52
Joe D Cavender Former CMCD Officer, VP and ASSOCCNO	49 0						х	0	285,043	26,20
Jaquetta B Clemons Former CMCD Officer, VP Finance	1 0						х	0	324,702	12,70
Douglas D Duwe Former CMCD Officer, VP Academic Relations	1 0						x	0	287,226	17,46

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Em Compensated Employees, and Independent Contractors (A) (F) (B) (C) (D) (E) Name Average Position (do not check Reportable Reportable Estimated and more than one box, amount of hours per compensation compensation week (list unless person is both an Title from the from related other officer and a any hours organization organizations compensation for related director/trustee) (W-2/1099-(W-2/1099from the organizations MISC) MISC) organization Highest compensated emple Individual below and related 으로 stitutional dotted line) employ organizations ψė trustee ě Trustee Joseph Egan 1 0 CMCD Х 0 316,685 12,233 Officer, VP 49 0 Bus Dev Strat Affiliations Dorothy Foglia 49 0 Former Х 0 293,693 26,165 CMCD 1.0 Officer, VP and ASSOCCNO Michael W Hefton 49 0 Former 0 33,597 Х 279.968 CMCD Officer, VP 10 and **ASSOCCNO** Jerry D Lee Former 10 CMCD Χ 0 393,636 33,484 Officer, VP 49 0 Accounting and Treasury Rustin Morse MD 49 0 Former 0 463,084 0 CMCD 1 0 Officer, VP Quality Beth A Peters 10 CMCD Х 0 300,902 16,073 Officer, VP 49 0 Corp and CCO Stephanie Slaughter 10 Former CMCD Х 0 366,246 23,397 Officer, VP 49 0 Managed Care Strategy Stephanie K Smith 10 Former Х 0 121,525 11,465 CMCD Officer, Sr 49 0 Legal Counsel Vanessa U Walls 49 0 Former CMCD Х 0 357,095 20,146 Officer, VP 20 Regional Specialty Care Svc Thomas Zellers MD 49 0 Former Х 0 154,000 0 CMCD Officer, VP 10 Medical Staff Affairs

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key En Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F) Position (do not check Name Average Reportable Reportable Estimated hours per more than one box, compensation compensation and amount of Title unless person is both an from the from related week (list other any hours officer and a organization organizations compensation for related director/trustee) (W-2/1099-(W-2/1099from the organizations MISC) MISC) organization Officer <u>\$</u> or director Individual trustee Highest compensated Institutional below and related dotted line) organizations employee Trustee

Mark F Ziemianski. 10

Analytics

Former Х 277,035 25,646 CMCD

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Officer, VP Business

efil	e GR	APHIC pr	int - DO I	NOT PROCES	SS As Filed Da	ta -		DLN: 93	3493314033326
(Fo 990 Depar Treas	rm ( )EZ) tment d		<b>&gt;</b>	Public Charity Status and Public Support  Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  Attach to Form 990 or Form 990-EZ.  Information about Schedule A (Form 990 or 990-EZ) and its instructions is <a href="https://www.irs.gov/form990">www.irs.gov/form990</a> .					2015 Open to Public Inspection
		enue Service						Fundamental	-ti
		<b>ne organizat</b> dical Center of						Employer identific	ation number
								75-0800628	
Pa	rt I	Reason	for Publi	c Charity S	<b>tatus</b> (All organıza	tions must c	omplete this i	part.) See instruction	ons.
The	organı	zation is not	a private fo	oundation beca	ause it is (For lines 1	through 11, c	heck only one b	ox)	
1					r association of churc		-		
Į.					)(1)(A)(ii).(Attach So	•		• •	
3	<b>✓</b>	•			service organization of				
4					erated in conjunction v	vith a hospital	described in <b>se</b>	ction 170(b)(1)(A)(ii	i). Enter the
5	Γ	An organi: <b>170(b)(1)</b>	(A)(iv). (C	ated for the bei omplete Part I	· ·	·		-	described in <b>section</b>
6				-	or governmental unit				
7					es a substantial part <b>ii).</b> (Complete Part II		rom a governm	ental unit or from the	general public
8					ion 170(b)(1)(A)(vi)		rt II )		
9	F	receipts fr from gross	om activitie investmen	es related to it nt income and i	ves (1) more than 33 s exempt functions—sunrelated business ta: eesection 509(a)(2).	subject to cert xable income (	ain exceptions, less section 51	and (2) no more than	331/3% of its support
10	Г	An organiz	atıon organ	ızed and opera	ted exclusively to tes	t for public sa	fety Śee <b>sectio</b>	n 509(a)(4).	
11	_	one or mor the box in	e publicly s lines 11a th	upported orga rrough 11d tha	ted exclusively for the nizations described in it describes the type of erated, supervised, of	section 509(a of supporting o	a)(1) or section rganization and	509(a)(2) See <b>sectio</b> complete lines 11e,	on <b>509(a)(3).</b> Check 11f, and 11g
а		supported	organizatio	n(s) the power	to regularly appoint o	r elect a majoi			
b		manageme	nt of the su		upervised or controlle nization vested in the s and <b>C</b> .				
c	Г	Type III f	unctionally i	integrated. A	supporting organizatio				grated with, its
	_				uctions) You must co				ranization(a) that is
đ					<ol> <li>A supporting organi nization generally mu</li> </ol>				
					te Part IV, Sections A				
e					ceived a written deter			ıs a ⊤ype I,⊤ype II,⊤	ype III functionally
f	Ente	_			ally integrated suppor ns				
g	Linco			_	out the supported orga			· · · · · · · · —	
_					11 3	,			
(i) Name of supported orga		ganızatıon	(ii)EIN	(iii) Type of organization (described on lines 1 - 9 above (see instructions))	(iv Is the orga listed in you docum	anızatıon r governıng	(v) A mount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
						Yes	No		
							+	1	
T									
Tota	·			l					
For P	aperv	vork Reducti	on Act Not	ice, see the In	structions for Form 99	90 or 990EZ.	Cat No 112		1 990 or 990-EZ) 2015

Schedule A (Form 990 or 990-EZ) 2015 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) ▶ 1 Gifts, grants, contributions, and membership fees received (Do not include any unusual grants ) 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 **5** The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column Public support. Subtract line 5 from line 4 Section B. Total Support Calendar vear **(b)**2012 (a)2011 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) Amounts from line 4 Gross income from interest. dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on gain or loss from the sale of capital assets (Explain in Part VI) 11 Total support. Add lines 7 through 10 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) 14 Public support percentage for 2014 Schedule A, Part II, line 14 15 16a 33 1/3% support test-2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶□ b 33 1/3% support test - 2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain

# 10 Other income Do not include

in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

supported organization

instructions

▶□

Part III

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	II. If the organization	n fails to qualify	under the tes	ts listea below,	please comple	ete Part II.)	
Se	ction A. Public Support						
	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	( <b>d)</b> 2014	<b>(e)</b> 2015	<b>(f)</b> ⊤otal
(or t	iscal year beginning in) > Gifts, grants, contributions, and	. ,	. ,	. ,	. ,	. ,	
-	membership fees received (Do						
	not include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2,						
	and 3 received from disqualified						
_	persons						
b	Amounts included on lines 2 and 3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of						
	the amount on line 13 for the year						
	Add lines 7a and 7b						
8	<b>Public support.</b> (Subtract line 7c from line 6)						
Se	ction B. Total Support			l			
	Calendar year	4.32.44	412242	4.3004.0	4 10004 4	4 22045	(5) =
(or f	iscal year beginning in) ▶	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	<b>(e)</b> 2015	<b>(f)</b> Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
с 11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	business is regularly carried on Other income Do not include						
12	business is regularly carried on Other income Do not include gain or loss from the sale of						
12	business is regularly carried on Other income Do not include						
12	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c,						
13	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12)	For the organization	an's first second	third fourth or	ifth tay year ac	section 501/cV	2) organization
	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is the same of the same o	or the organization	on's first, second	, third, fourth, or f	ifth tax year as a	section 501(c)(3	3) organization,
13 14	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is the check this box and stop here			, third, fourth, or 1	ifth tax year as a	section 501(c)(	3) organization, ▶
13 14	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is to check this box and stop here  Ction C. Computation of Pub	lic Support P	ercentage		ifth tax year as a		B) organization, ▶    □
13 14 Se 15	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is facheck this box and stop here  ction C. Computation of Pub  Public support percentage for 2015	lic Support Position (line 8, column	ercentage (f) divided by line		ifth tax year as a	15	3) organization, ▶ □
13 14 Se 15 16	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is the check this box and stop here  ction C. Computation of Pub  Public support percentage for 2015	lic Support Po (line 8, column of 14 Schedule A, P	ercentage (f) divided by line art III, line 15	13, column (f))	ifth tax year as a		3) organization, ▶    T
13 14 Se 15 16	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is to check this box and stop here  ction C. Computation of Pub  Public support percentage from 2015  Ction D. Computation of Inv	lic Support Post (line 8, column of 14 Schedule A, Postment Inco	ercentage (f) divided by line art III, line 15 me Percenta	13, column (f))	· · · · · · · · · · · · · · · · · · ·	15	3) organization, ▶ □
13 14 Se 15 16	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is to check this box and stop here  Ction C. Computation of Pub  Public support percentage for 2015  Public support percentage from 20;  ction D. Computation of Inv  Investment income percentage for	lic Support Position 8, column of 14 Schedule A, Postment Inco	ercentage (f) divided by line art III, line 15 me Percenta olumn (f) divided	13, column (f)) <b>ge</b> by line 13, colum	· · · · · · · · · · · · · · · · · · ·	15	3) organization, ▶ □
13 14 Se 15 16	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is to check this box and stop here  ction C. Computation of Pub  Public support percentage from 2015  Ction D. Computation of Inv	lic Support Position 8, column of 14 Schedule A, Postment Inco	ercentage (f) divided by line art III, line 15 me Percenta olumn (f) divided	13, column (f)) <b>ge</b> by line 13, colum	· · · · · · · · · · · · · · · · · · ·	15 16	3) organization, ▶ □

more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2015

### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?  If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section	2		
3а	509(a)(1) or (2)  Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	<b>3</b> c		
4a	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use  Was any supported organization not organized in the United States ("foreign supported organization")?  If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?  If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)?  If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9с		
	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10b		
.1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	· ·			

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI

11c

Yes

Yes

2a

2b

No

No

Part IV	Supporting Organizations (continued)
Section	B. Type I Supporting Organizations

Section D. All Type III Supporting Organizations

Yes No 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year 1 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that 2 operated, supervised or controlled the supporting organization Section C. Type II Supporting Organizations

1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or		ı
	trustees of each of the organization's supported organization(s)?		ı
	If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons		ı
	that controlled or managed the supported organization(s)	1	

Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in **Part VI** how the organization maintained a close and continuous working relationship with the 2 supported organization(s)

3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? 3 If "Yes," describe in **Part VI** the role the organization's supported organizations played in this regard Section E. Type III Functionally-Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)
  - The organization satisfied the Activities Test Complete line 2 below а

  - The organization is the parent of each of its supported organizations. Complete line 3 below b

  - The organization supported a governmental entity Describe in Part VI how you supported a government entity (see
  - instructions)
- 2 Activities Test\_Answer (a) and (b) below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the

- - supported organization(s) to which the organization was responsive?
- - If "Yes," then in Part VI identify those supported organizations and explain how these activities directly
- furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities
- b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of
- the organization's supported organization(s) would have been engaged in?
- If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have
- engaged in these activities but for the organization's involvement
- 3 Parent of Supported Organizations Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of 3a each of the supported organizations? Provide details in Part VI
- **b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each 3b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

Page **6** 

1	Check here if the organization satisfied the Integral Part Test as a qualifying tr	uston	Nov 20, 1970 <b>See inst</b>	ructions. All other
	Type III non-functionally integrated supporting organizations must complete S	ection	s A through E	
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

6	gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Section B - Minimum Asset Amount  Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	(A) Prior Year	1 ' '

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		, , , , , , ,
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	<b>1</b> c		
d	Total (add lines 1a, 1b, and 1c)	<b>1</b> d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater			

U	A verage monthly cash balances		
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	<b>1</b> d	
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

е	(explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
-	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	

7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
			_
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	

1	Adjusted net income for prior year (from Section A, line 8, Column A)	_1_		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable A mount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-	ıntegra	ted Type III supporting o	rganızatıon (see
	Instructions)			

Section D - Distributions			Current Year			
A mounts paid to supported organizations to accom	plish exempt purposes					
2 Amounts paid to perform activity that directly furthe excess of income from activity	2 A mounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity					
3 Administrative expenses paid to accomplish exemp	ot purposes of supported orga	anızatıons				
4 Amounts paid to acquire exempt-use assets						
5 Qualified set-aside amounts (prior IRS approval rec	uured)					
6 Other distributions (describe in Part VI) See instru	ictions					
7 Total annual distributions. Add lines 1 through 6						
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is re	esponsive (provide				
9 Distributable amount for 2015 from Section C, line	6					
10 Line 8 amount divided by Line 9 amount						
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015			
f 1 Distributable amount for 2015 from Section C, line $f 6$						
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)						
<b>3</b> Excess distributions carryover, if any, to 2015						
a						
b						
_ с						
<b>d</b> From 2013						
<b>e</b> From 2014						
f Total of lines 3a through e						
<ul> <li>g Applied to underdistributions of prior years</li> <li>h Applied to 2015 distributable amount</li> </ul>						
i Carryover from 2010 not applied (see						
instructions)						
<b>j</b> Remainder Subtract lines 3g, 3h, and 3i from 3f						
<b>4</b> Distributions for 2015 from Section D, line 7						
\$ <u></u>						
A pplied to underdistributions of prior years						
<b>b</b> Applied to 2015 distributable amount						
c Remainder Subtract lines 4a and 4b from 4						
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)						
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)						
<b>7 Excess distributions carryover to 2016.</b> Add lines 31 and 4c						
8 Breakdown of line 7						
a						
b						
c Excess from 2013						
<b>d</b> From 2014						
<b>e</b> From 2015						
		Schedule A	(Form 990 or 990-EZ) (2015			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Schedule A	chedule A (Form 990 or 990-EZ) 2015 Page <b>8</b>						
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).							
		Facts And Circumstances Test					
R	eturn Reference	Explanation					
		Schedule A (Form 990 or 990-i	Z) 2015				

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493314033326 Political Campaign and Lobbying Activities OMB No 1545-004 **SCHEDULE C** (Form 990 or For Organizations Exempt From Income Tax Under section 501(c) and section 527 990-EZ) ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at Open to Public Department of the **Inspection** www.irs.gov/form990. Treasury Internal Revenue Service If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-区, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization Employer identification number Children's Medical Center of Dallas 75-0800628 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures Volunteer hours Complete if the organization is exempt under section 501(c)(3). Part I-B Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes □ No Was a correction made? □ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 2 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b 4 Did the filing organization fileForm 1120-POL for this year? Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) A mount paid from (e) A mount of political filing organization's contributions received funds If none, enter -0and promptly and directly delivered to a separate political organization If none, enter -0-

# under section 501(h)). Check 🕨 🗔 If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

3	Check Fifthe filing organization checked box A and "limited control" provisions apply		
	Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b	Total lobbying expenditures to influence a legislative body (direct lobbying)		
c	Total lobbying expenditures (add lines 1a and 1b)		

Other exempt purpose expenditures

Total exempt purpose expenditures (add lines 1c and 1d)

Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is:

Grassroots nontaxable amount (enter 25% of line 1f) Subtract line 1g from line 1a If zero or less, enter -0-Subtract line 1f from line 1c If zero or less, enter -0-

Calendar year (or fiscal year

beginning in)

Not over \$500,000

Over \$17,000,000

Over \$500,000 but not over \$1,000,000

Over \$1,000,000 but not over \$1,500,000

Over \$1,500,000 but not over \$17,000,000

reporting section 4911 tax for this year?

Lobbying nontaxable amount

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

Lobbying ceiling amount (150% of line 2a, column(e))

2a

20% of the amount on line 1e

\$1,000,000

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720

\$100,000 plus 15% of the excess over \$500,000

\$175,000 plus 10% of the excess over \$1,000,000

\$225,000 plus 5% of the excess over \$1,500,000

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) **Lobbying Expenditures During 4-Year Averaging Period** 

**(b)**2013

(a)2012

Yes

(c)2014

☐ No

(d)2015

Schedule C (Form 990 or 990-EZ) 2015

(e) Total

Sche	edule C (Form 990 or 990-EZ) 2015				Page	e <b>3</b>
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has filed Form 5768 (election under section 501(h)).	ТОИ				
or e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	( a	a)	1	(b)	_
ctiv			No	<u></u>	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum,	Yes				
	through the use of					
а	Volunteers?			-		
Ь	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			-		
C	Media advertisements?					
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?			1		
f	Grants to other organizations for lobbying purposes?			1		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			-		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			_		
i	Other activities?	Yes		_		5,14
j	Total Add lines 1c through 1i				355	,14
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	4		
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c	)(5), (	or s		
1	Were substantially all (90% or more) dues received nondeductible by members?			1	Yes I	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization make only in-nouse lobbying expenditures of \$2,000 of less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
		01/0	\/F\			
Рап	**TIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					,
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				_
	art IV Supplemental Information					_
Pro	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou	ıp lıst),	Part II	-A,I	ınes 1 ar	— nd
2 (	see instructions), and Part II-B, line 1 Also, complete this part for any additional information					

Return Reference	Explanation
DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	In 2015, CMCD paid membership dues to organizations in which a portion of the membership dues were related to lobbying activities NACH (National Association of Children's Hospitals), AHA (American Hospital Association), THA (Texas Hospital Association), TAVH (Texas Association of Voluntary Hospitals), THOT (Teaching Hospitals of Texas), and CHAT (Children's Hospital Association of Texas) identified a portion of their membership dues as being related to lobbying activities. Lobbying percentages were identified by said organizations and applied to 2015 membership dues. In addition, CMCD paid professional, consulting fees related to other lobbying activities.
DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	In 2015, CMCD paid membership dues to organizations in which a portion of the membership dues were related to lobbying activities NACH (National Association of Children's Hospitals), AHA (American Hospital Association), THA (Texas Hospital Association), TAVH (Texas Association of Voluntary Hospitals), THOT (Teaching Hospitals of Texas), and CHAT (Children's Hospital Association of Texas) identified a portion of their membership dues as being related to lobbying activities Lobbying percentages were identified by said organizations and applied to 2015 membership dues. In addition, CMCD paid professional, consulting fees related to other lobbying activities.

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(Form 990)

DLN: 93493314033326 OMB No 1545-0047

Inspection

**Supplemental Financial Statements** ▶ Complete if the organization answered "Yes," on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service **Employer identification number** Name of the organization Children's Medical Center of Dallas 75-0800628 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Yes Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶\_ Number of states where property subject to conservation easement is located ▶\_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4) (B)(I) and section 170(h)(4)(B)(II)? ☐ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 52283D Schedule D (Form 990) 2015

**▶** \$ \_

Sche	edule D (Form 990) 2015									Page 2
Par	Organizations Maintaining (continued)	Collections of A	Art, His	torica	I Treas	sures,	or C	ther Simila	r As	sets
3	Using the organization's acquisition, acce collection items (check all that apply)	ession, and other re	cords,ch	eck any	y of the fo	llowing	that	are a significar	nt use	of its
а	Public exhibition		d		Loan or e	xchange	prog	ırams		
b	Scholarly research		e	$\Gamma$	Other					
c	Preservation for future generations									
4	Provide a description of the organization's	collections and ex	plaın hov	v they fu	urther the	e organiz	atıor	ı's exempt purp	ose ir	ו
5	During the year, did the organization solid assets to be sold to raise funds rather that								Yes	□No
Par 1a	Escrow and Custodial Arra Complete if the organization a Part X, line 21.  Is the organization an agent, trustee, cus	<b>ngements.</b> nswered "Yes" or	n Form '	990, Pa	art IV, lı	ne 9, o	r rep	ported an am		on Form 990,
	included on Form 990, Part X?		,curu. y	101 0011	er i bacioni	or other	. 455	_	Yes	☐ No
b	If "Yes," explain the arrangement in Pa	art XIII and complet	te the fol	lowing t	able				A mou	ınt
c	Beginning balance						<b>1</b> c			
d	Additions during the year						1d			
е	Distributions during the year						<b>1</b> e			
f	Ending balance						<b>1</b> f			
2a b Da	If "Yes," explain the arrangement in Part  rt V Endowment Funds. Comple	XIII Check here ıf	the expla	anation	has been	ı provide	d ın l	Part XIII		_ No □
	znaovinene i anaor comple	(a)Current year		or year				(d)Three years b		(e)Four years back
<b>1</b> a	Beginning of year balance	, ,				· ·				
b	Contributions									
c	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities and programs									
f	Administrative expenses								_	
g	End of year balance									
2	Provide the estimated percentage of the	current year end bal	ance (lın	e 1g, co	olumn (a)	) held as	;			
а	Board designated or quasi-endowment <b>&gt;</b>									
b	Permanent endowment ▶									
c	Temporarily restricted endowment ► The percentages on lines 2a, 2b, and 2c	should equal 100%								
3а	Are there endowment funds not in the posorganization by		nızatıon t	hat are	held and	l adminis	tere	d for the		Yes No
	(i) unrelated organizations								3a(i	
ь 4	(ii) related organizations	ations listed as requ							3a(ii 3b	<del>`                                    </del>

Land, Buildings, and Equipment.

**b** Buildings

**d** Equipment .

 $\boldsymbol{c} \hspace{0.2cm} \text{Leasehold improvements} \\$ 

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a.See Form 990, Part X, line 10.

Description of property

(a) Cost or other basis (investment)

**1a** Land . .

(b) Cost or other basis (other)

(d)Book value

Accumulated (c) depreciation

**Total.** Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

41,433,851

9,325,353

224,278,120

80,041,831

41,433,851

821,267,647 275,891,608 545,376,039

4,762,393

143,701,577

80,041,831 751,991,224

4,562,960

80,576,543

Part VIII Investments—Other Securities. Complete See Form 990, Part X, line 12.	if the organization answered 'Ye	s' on Form 990,	Part IV, line 11b.
(a) Description of security or category	(b)Book value		of valuation
(including name of security)  (1)Financial derivatives		Cost or end-of-	year market value
(2)Closely-held equity interests			
<b>(3)</b> O ther			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related.  Complete if the organization answered 'Yes' or	on Form 990, Part IV, line 11c.se	se Form 990 Pa	rt V line 13
(a) Description of investment	(b) Book value	(c) Method	l of valuation
		Cost or end-of-	year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )	•		
Part IX Other Assets. Complete if the organization answer	ered 'Yes' on Form 990, Part IV, line		
(a) Description (1) NET ASSETS OF THE FOUNDATION		(b)	Book value
(2) OTHER ASSETS			
(3) LT ADVANCES TO AFFILIATES  (4) PROFESSIONAL RISK LIABILITY DEPOSIT - CIC			
(5) Net Assets of Foundation			569,558,254
(6) LT Advances to Affliates			944,712,336
(7) Def Loan Costs - Urban Ventur (8) Def Bond Iss Costs			475,101 3,530,849
(9) Other Assets			6,993,891
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)  Part X Other Liabilities. Complete if the organization	on answered 'Yes' on Form 990	▶  Part IV line 11e	1,525,270,431 or 11f
See Form 990, Part X, line 25.			
1. (a) Description of liability	(b) Book value		
Federal income taxes			
UTSW PHYS GUARANTEES			
RETIREMENT PLAN ACCR			
RSV FOR PROFESSIONAL LIAB			
RSV FOR PROFESSIONAL LIAB			
RSV FOR PROFESSIONAL LIAB			
RSV FOR PROFESSIONAL LIAB  LT DEFERRED RENT  LT-LOAN PAY-URBAN VENTURES	76,396,297		
RSV FOR PROFESSIONAL LIAB  LT DEFERRED RENT  LT-LOAN PAY-URBAN VENTURES  Retirement Plan Accrual	76,396,297 7,468,248		
RSV FOR PROFESSIONAL LIAB  LT DEFERRED RENT  LT-LOAN PAY-URBAN VENTURES  Retirement Plan Accrual  Reserve for Professional Liability	7,468,248		
RSV FOR PROFESSIONAL LIAB  LT DEFERRED RENT  LT-LOAN PAY-URBAN VENTURES  Retirement Plan Accrual  Reserve for Professional Liability  LT Deferred Rent	7,468,248 2,580,610		
RETIREMENT PLAN ACCR  RSV FOR PROFESSIONAL LIAB  LT DEFERRED RENT  LT-LOAN PAY-URBAN VENTURES  Retirement Plan Accrual  Reserve for Professional Liability  LT Deferred Rent  LT - Loan Pay - Urban Ventures  Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	7,468,248		

1

2

3

а

b

Page 4

C	Recoveries of prior year grants		
d	Other (Describe in Part XIII ) 2d		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII ) 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part :	Reconciliation of Expenses per Audited Financial Statements With Expenses Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	per	Return.
1	Total expenses and losses per audited financial statements	1	
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		

Total revenue, gains, and other support per audited financial statements . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b.

Net unrealized gains (losses) on investments . .

Donated services and use of facilities . .

d Other (Describe in Part XIII) . Add lines 2a through 2d .

Subtract line 2e from line 1 .

Prior year adjustments .

Donated services and use of facilities

2c 2d

2a

2b

2b

2e 3 4c

Other (Describe in Part XIII ) . . . . . Add lines 4a and 4b . . Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . **Supplemental Information** Part XIII Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

information

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional Return Reference Explanation Schedule D, Part X, Line 2 In 2015, Children's Medical Center of Dallas was not required to have a FIN48 footnote disclosure



## **Additional Data**

**UTSW PHYS GUARANTEES** 

RETIREMENT PLAN ACCR

LT DEFERRED RENT

Retirement Plan Accrual

LT Deferred Rent

RSV FOR PROFESSIONAL LIAB

LT-LOAN PAY-URBAN VENTURES

Reserve for Professional Liability

LT - Loan Pay - Urban Ventures

Software Version: 2015v2.1 **EIN:** 75-0800628 Name: Children's Medical Center of Dallas

**Software ID:** 15000238

orm	990,	Schedule	D, Part	: IX, -	Other	Assets	
, and the second			•		(a	) Description	٦

(1) NET ASSETS OF THE FOUNDATION

(2) OTHER ASSETS

(3) LT ADVANCES TO AFFILIATES (4) PROFESSIONAL RISK LIABILITY DEPOSIT - CIC

(5) Net Assets of Foundation (6) LT Advances to Affliates (7) Def Loan Costs - Urban Ventur

(8) Def Bond Iss Costs (9) Other Assets

Form 990, Schedule D, Part X, - Other Liabilities

(a) Description of Liability

(b) Book Value

10,185,000

(b) Book value

569,558,254

944,712,336

475,101

3,530,849

6,993,891

76,396,297 7,468,248 2,580,610

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SCHEDULE F Star	tement of	ment of Activities Outside the United States			
(FOIIII 990)	► Complete i	Part IV, line	n answered "Yes" to Form 14b, 15, or 16. o Form 990.	990,	2015
Department of the Treasury Internal Revenue Service  ▶ Information	on about Schedu		nd its instructions is at w	ww.irs.gov/form990.	Open to Public Inspection
Name of the organization Children's Medical Center of Dallas				75-0800628	ntification number
Part I General Informatio Complete if the organ				L	
1 For grantmakers. Does the and other assistance, the grused to award the grants or	antees' eligibil			-	┌ Yes ┌ No
<ul> <li>For grantmakers. Describe I assistance outside the Unite</li> <li>Activites per Region (The follow</li> </ul>	d States				nts and other
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	
(1) Europe (Including Iceland and Greenland)			Investments		650,103
(2) Central America and the Caribbean			Investments		122,561,514
(3)					
(4)					
(5)					
3a Sub-total  b Total from continuation sheets to Part I	0	0			123,211,617
c Totals (add lines 3a and 3b)  For Paperwork Reduction Act Notice, see	0	for Form 000		No 50082W <b>Sche</b>	123,211,617 dule F (Form 990) 2015

Schedule F (Form 990) 2015

Page 2

1	(a) Name of	
	addıtıonal	s
	Complete	ш

orga





Enter	

)	
	Ente
	tax-e

	2)	
Ī	3)	
(	4)	
2		E
		ta

(1)

•	if the organiz space is need	ation answered "Ye: led.	s" to Form 990, Par	t IV, line 15, for an	y recipient who rece	eived more than \$5,	.000. Part II can be	duplicated if
lame of nization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method o valuation (book, FMV, appraisal, othe

total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter  $\ldots$   $\ldots$   $\blacktriangleright$ 

Part III

(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18)

Schedule F (Form 990) 2015

Part III can be duplicated if additional space is needed. (a) Type of grant or (b) Region (c) Number of (d) A mount of (e) Manner of cash (f) A mount of (g) Description (h) Method of assistance recipients cash grant disbursement of non-cash valuation non-cash assistance assistance (book, FMV, appraisal, other)

Sch	edule F (Form 990) 2015			Рa	ge <b>4</b>
Pa	rt IV Foreign Forms				
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<b>√</b>	Yes	Г	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)	_	Yes	V	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	<b>√</b>	Yes	Г	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Г	Yes	l <b>√</b>	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	<b>√</b>	Yes	Г	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If				

Did the organization have any operations in or related to any boycotting countries during the tax year? If

5713, do not file with Form 990)

"Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form Yes

Schedule F (Form 990) 2015

#### Additional Data

Software ID: 15000238

Software Version: 2015v2.1

**EIN:** 75-0800628

Name: Children's Medical Center of Dallas

Schedule F (Form 990) 2015

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Page 5

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DLN: 93493314033326

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

# **Hospitals**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

	Inspectio	n								
	e of the organization en's Medical Center of Dallas				Emplo	yer identificati	on nu	mber		
Do	rt I Financial Assis	tance and Cout	ain Othor Com	munity Donofit		300628				
Pa	rt I Financial Assis	tance and Cert	am other com	munity benefit	s at Cost			Yes	No	
1a	Did the organization have a	financial assistanc	ce policy during the	e tax year? If "No,"	skip to question 6	a	1a	Yes	110	
b	If "Yes," was it a written po	olicy?								
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year  Applied uniformly to all hospital facilities  Generally tailored to individual hospital facilities									
3	Answer the following based organization's patients duri		sistance eligibility	criteria that applie	d to the largest nu	mber of the				
а	Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>fiee</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for <i>free</i> care									
	┌ 100% ┌ 150% ┌ 20	00% <b>F</b> Other		%						
b	Did the organization use FP which of the following was the		,		ounted care? If "Ye	s," indicate	3b	Yes		
	□ 200%   □ 250%   □ 30	00% L 320% L	-400% <b>┌</b> Other			_ %				
c	If the organization used facused for determining eligibits used an asset test or other discounted care	lity for free or disco	ounted care Includ	le in the description	n whether the organ	nization				
4	Did the organization's finan			the largest number	of its patients dur	ing the tax year	4	Yes		
5a	provide for free or discounted care to the "medically indigent"?  Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?									
b	If "Yes," did the organization	on's financial assist	tance expenses ex	ceed the budgeted	amount?		5b		Νo	
c	If "Yes" to line 5b, as a res care to a patient who was e			organization unable	e to provide free or	discounted	5c			
6a	Did the organization prepar	e a community ben	efit report during tl	he tax year?			6a	Yes		
b	If "Yes," did the organization	on make it available	e to the public?				6b	Yes		
	Complete the following tabl worksheets with the Schedu		eets provided in th	e Schedule H ınstrı	ıctıons Do not sub	mit these				
7	Financial Assistance ar	nd Certain Other	Community Bene	efits at Cost			l			
	nancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net commun benefit expense		(f) Perce total exp		
	Financial Assistance at cost (from Worksheet 1)			20,692,399	291,157	20,401,	242		1 95 %	
h	Medicaid (from Worksheet 3, column a)			623,974,417	559,285,229	64,689,			6 17 %	
c	Costs of other means-tested government programs (from Worksheet 3, column b)			49,665,960	38,508,420	11,157,540				
	<b>Total</b> Financial Assistance and Means-Tested Government Programs	0	0	694,332,776	598,084,806	96,247,	970			
_	Other Benefits				. ,	·				
е	Community health improvement services and community benefit operations (from Worksheet 4)			7,773,016	1,081,944	6,691,072		I	0 64 %	
	Health professions education (from Worksheet 5)			36,441,598	2,014,556	34,427,			3 28 %	
	Subsidized health services (from Worksheet 6)			,	7-1-11-00	2 1, 127	0		0 %	
	Research (from Worksheet 7)			6,012,856	1,334,063	4,678,			0 45 %	
1	Cash and in-kind contributions for community benefit (from Worksheet 8)			2,137,868	156,321	1,981,	547	-	0 19 %	
	<b>Total.</b> Other Benefits	0	0		4,586,884	47,778,			4 56 %	
k	<b>Total.</b> Add lines 7d and 7j	0	0	746,698,114	602,671,690	144,026,			3 74 %	
_					Cat Na FO103T	Callandada			\ 2015	

Part III Community Building Activitie
---------------------------------------

Complete	this table	of the organization	conducted any	community b	ouilding activities	during the tax year, and
describe ii	n Part VI	how its community	building activiti	es promoted	the health of the	communities it serves.

	ion A. Rad Dobt Evnonce	•					V N-
Pai	t IIII Bad Debt, Medicare	e, & Collection	Practices				
10	Total	0	0	1,000,554	0	1,000,554	0 10 %
9	Other					0	0 %
8	Workforce development					0	0 %
7	Community health improvement advocacy					0	0 %
6	Coalition building			1,000,554	0	1,000,554	0 10 %
5	Leadership development and training for community members					0	0 %
4	Environmental improvements					0	0 %
3	Community support					0	0 %
2	Economic development					0	0 %
1	Physical improvements and housing					0	0 %
		(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
	describe in Part VI ho		,	,		,	•
	Complete this table if	t the organizatioi	n conducted anv	' commiini <del>t</del> y niiii	aina activities a	uring the tax ve:	ar and

201	Bad Debt, Medicare, & Collection Practices							
Sect	ion A. Bad Debt Expense						Yes	No
1	Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement No. 15?							
2	Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount	2		13,	991,787			
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit							
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements							
Sect	ion B. Medicare							
5	Enter total revenue received from Medicare (including DSH and IME)	5		5,	163,940			
6	Enter Medicare allowable costs of care relating to payments on line 5	6		4,	432,314			
7	Subtract line 6 from line 5 This is the surplus (or shortfall)	7			731,626			
8								
	☐ Cost accounting system ☐ Cost to charge ratio ☐ Other							
Sect	ion C. Collection Practices							
9a	Did the organization have a written debt collection policy during the tax year?					9a	Yes	
b								

Part IV Management Comp (owned 10% or more by office	ers, directors, trustees, key employees, and physician	s—see instructions)	T	T
(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

## Part V Facility Information

Clist in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  2 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	Licensed hospital	General medical & surgical	Children s hospital	Teaching hospital	Ortical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
See Additional Data Table										
									Schedule	e H (Form 990) 2015

# Part V Facility Information (continued)

#### **Section B. Facility Policies and Practices**

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Children's Medical Center of Dallas

Nam	ne of hospital facility or letter of facility reporting group			
	number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A):			
			Yes	No
Com	munity Health Needs Assessment			
L	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C			
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	2		No
	If "Yes," indicate what the CHNA report describes (check all that apply)  A definition of the community served by the hospital facility	3	Yes	
ı	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	F How data was obtained			
	The significant health needs of the community			
	groups			
ģ	p ┌The process for identifying and prioritizing community health needs and services to meet the community health needs			
	$_{1}$ $arphi$ The process for consulting with persons representing the community's interests			
	$_{ m i}$ $_{ m \Gamma}$ Information gaps that limit the hospital facility's ability to assess the community's health needs			
	F → O ther (describe in Section C)			
<b>4</b> 5	Indicate the tax year the hospital facility last conducted a CHNA 20 13 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted			
5 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	5	Yes	
t	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6a 6b	Yes	No
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	NO
á	Hospital facility's website (list url) www.childrens.com			
	Cother website (list url)			
	Made a paper copy available for public inspection without charge at the hospital facility			
	Cother (describe in Section C)			
3	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9 10	Indicate the tax year the hospital facility last adopted an implementation strategy 20 <u>13</u> Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
			103	
_	If "Yes" (list url) www.childrens.com			
t	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		No
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
128	i Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?			
ŀ	•	12a		No
(		12b		

Yes

No

#### Part V Facility Information (continued)

#### Financial Assistance Policy (FAP)

Children's Medical Center of Dallas

Name of hospital facility or letter of facility reporting group

		Did the hospital facility have in place during the tax year a written financial assistance policy that			
13		Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
		If "Yes," indicate the eligibility criteria explained in the FAP			
	а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
		200 0 % and FPG family income limit for eligibility for discounted care of			
		400 0%  _ Income level other than FPG (describe in Section C)			
		·			
		Asset level			
		Medical indigency			
		Insurance status			
		T. Underinsurance discount			
	_	r Residency			
	h	Cother (describe in Section C)			
14		Explained the basis for calculating amounts charged to patients?	14	Yes	
15		Explained the method for applying for financial assistance?	15	Yes	
		If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
		Described the information the hospital facility may require an individual to provide as part of his or her application			
		Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	c	Frovided the contact information of hospital facility staff who can provide an individual with information about the			
		FAP and FAP application process			
	d	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	_	Other (describe in Section C)			
		' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '		.,	
16		Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
		If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	а	The FAP was widely available on a website (list url)			
	b	The FAP application form was widely available on a website (list url)			
	c	A plain language summary of the FAP was widely available on a website (list url)			
	_				
	d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	e	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
		and by mail)			
	f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
		hospital facility and by mail)  Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
	_				
		Notified members of the community who are most likely to require financial assistance about availability of the FAP			
_	_	Cother (describe in Section C)			
		ng and Collections			ı
17		Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	17	Yes	
18		Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	а	Reporting to credit agency(ies)			
	b	Selling an individual's debt to another party			
		Actions that require a legal or judicial process			
		Cother similar actions (describe in Section C)			
				1	1
		None of these actions or other similar actions were permitted			

a - Reporting to credit agency(ies)

Part V

individuals'

Facility Information (continued)

(whether or not checked) in line 19 (check all that apply)

a ┌ Notified individuals of the financial assistance policy on admission  $\mathbf{b} \hspace{0.2cm} \boldsymbol{\sqsubset} \hspace{0.2cm} ext{Notified individuals of the financial assistance policy prior to discharge}$ 

regardless of their eligibility under the hospital facility's financial assistance policy?

a \_ The hospital facility did not provide care for any emergency medical conditions

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

eligible individuals for emergency or other medically necessary care

Name of	nospicai	racility	or letter c	я тасшісу	reporting	group

- Selling an individual's debt to another party c - Actions that require a legal or judicial process d ┌ Other similar actions (describe in Section C)

facility's financial assistance policy

the maximum amounts that can be charged

any service provided to that individual? . . . .

e - Other (describe in Section C) f ┌ None of these efforts were made Policy Relating to Emergency Medical Care

d - Other (describe in Section C)

d - Other (describe in Section C)

insurance covering such care?

If "Yes," explain in Section C

If "Yes," explain in Section C

If "No," indicate why

C)

that

can be charged

name or nospical racincy or letter or racincy reporting group	

Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed

 $_{f c}$   $_{f \Gamma}$  Notified individuals of the financial assistance policy in communications with the individuals regarding the

f d  $\ dash$  Documented its determination of whether individuals were eligible for financial assistance under the hospital

Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals

 $_{f c}$   $_{f \Gamma}$  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section

Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-

a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts

b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating

During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had

During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for

 $_{f c}$   $_{f \Gamma}$ The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged

Nai	Name of hospital facility or letter of facility reporting group							
19	Did the hospital facility or other authorized party perform any of the following actions during the tax reasonable efforts to determine the individual's eligibility under the facility's FAP?							
	If "Yes," check all actions in which the hospital facility or a third party engaged							

n	of the	following	actions	during	the tax	year	before	makını	a l

Children's	Medical Center of Dallas

Children's	Medical	Center o	of Dallas	

Children's	Medical	Center of	Dallas

	Yes	
10		

No

Nο

Yes

21

Nο

Νo

23

24

## Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Nam	ne of hospital facility or letter of facility reporting group			
	number of hospital facility, or line numbers of hospital facilities in a facility			
epo	orting group (from Part V, Section A):		Yes	No
Com	munity Health Needs Assessment		1.00	
L	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		Van	
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	1	Yes	
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	V	No
ŀ	If "Yes," indicate what the CHNA report describes (check all that apply)  A definition of the community served by the hospital facility  Demographics of the community  Existing health care facilities and resources within the community that are available to respond to the health needs	3	Yes	
	of the community    Flow data was obtained			
•	下The significant health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
ģ	p □The process for identifying and prioritizing community health needs and services to meet the community health needs			
	The process for consulting with persons representing the community's interests			
	Finformation gaps that limit the hospital facility's ability to assess the community's health needs			
-	j ┌ O ther (describe in Section C)			
<b>4</b> 5	Indicate the tax year the hospital facility last conducted a CHNA 20 13  In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	_	V 2.2	
5 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	5 6a	Yes	
t	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b	103	No
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	110
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
a	Hospital facility's website (list url) www.childrens.com			
	Other website (list url)			
•	Made a paper copy available for public inspection without charge at the hospital facility  ☐ ○ Other (describe in Section C)			
3	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
) 10	Indicate the tax year the hospital facility last adopted an implementation strategy 20 13  Is the hospital facility's most recently adopted implementation strategy posted on a website?			
		10	Yes	
2	If "Yes" (list url) www.childrens.com			
_	o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	405		,
l1	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed	10b		No
<b>12</b> a	n Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?			
t	If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12a		No
•		12b		

Yes

No

#### Part V Facility Information (continued)

## Financial Assistance Policy (FAP)

CHILDREN'S MEDICAL Center Plano

Name of hospital facility or letter of facility reporting group

Did the hospital facility have in place during the tax year a written financial assistance policy that

13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	$\Gamma$ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
	% and FPG family income limit for eligibility for discounted care of			
	400 0 %  Insome level other than EBG (describe in Section C)			
	Income level other than FPG (describe in Section C)			
	- Asset level			
	Medical indigency			
	Insurance status			
-	Underinsurance discount			
_	☐ Residency			
	COther (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
е	COther (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The FAP was widely available on a website (list url)			
	The EAD application form was undely available on a website (list url)			
Ь	⊢The FAP application form was widely available on a website (list url)			
c	⊢ A plain language summary of the FAP was widely available on a website (list url)			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
g	F. Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	$_{ extsf{I}}$ $\sqsubset$ Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	C Other (describe in Section C)			
Billi	ng and Collections			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP		. 55	
а	Reporting to credit agency(ies)			
	Calling an individual's debt to another party			
	— Actions that require a legal or judicial process			
	Other similar actions (describe in Section C)			
	None of these actions or other similar actions were permitted			
e	E Notice of these actions of other similar actions were permitted			

a - Reporting to credit agency(ies)

individuals'

## Facility Information (continued)

b — Selling an individual's debt to another party c - Actions that require a legal or judicial process d 

☐ Other similar actions (describe in Section C)

facility's financial assistance policy

the maximum amounts that can be charged

any service provided to that individual? . . . .

e - Other (describe in Section C) f ┌ None of these efforts were made Policy Relating to Emergency Medical Care

d - Other (describe in Section C)

d - Other (describe in Section C)

insurance covering such care?

If "Yes," explain in Section C

If "Yes," explain in Section C

If "No," indicate why

C)

that

can be charged

(whether or not checked) in line 19 (check all that apply)

a ┌ Notified individuals of the financial assistance policy on admission  $\mathbf{b} \hspace{0.2cm} \boldsymbol{\sqsubset} \hspace{0.2cm} ext{Notified individuals of the financial assistance policy prior to discharge}$ 

Nai	me of hospital facility or letter of facility reporting group			
4.0		6.1	c 11	

If "Yes," check all actions in which the hospital facility or a third party engaged

regardless of their eligibility under the hospital facility's financial assistance policy?

a \_ The hospital facility did not provide care for any emergency medical conditions

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

eligible individuals for emergency or other medically necessary care

Name o	ii iiospicai	I acilic	y or let	Lei Oi i	acility i	epoi	ung g	ioup _				
_								_	 			

9	Did the hospital fa	cility or other	authorized part	v perform anv	of the following	actions during

- reasonable efforts to determine the individual's eligibility under the facility's FAP? .
- g the tax year before making

Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed

 $_{f c}$   $_{f \Gamma}$  Notified individuals of the financial assistance policy in communications with the individuals regarding the

d 「Documented its determination of whether individuals were eligible for financial assistance under the hospital

Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals

 $_{f c}$   $_{f \Gamma}$  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section

Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-

a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts

b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating

During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had

During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for

 $_{f c}$   $_{f \Gamma}$ The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged

- CHILDREN'S MEDICAL Center Plano

Yes No 19 Nο

Yes

21

23

24

Schedule H (Form 990) 2015

Nο

Νo

Schedule H (Form 990) 2015					
Part V Facility Information	(continued)				
21d, 22d, 23, and 24. If applicable	Part V, Section B, lines 2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, e, provide separate descriptions for each hospital facility in a facility reporting group, oup letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2,"				
Form and Line Reference	Explanation				
	Schedule H (Form 990) 2015				

10

Schedule H (Form 990) 2015

### Part VI Supplemental Informat

CHNAs reported in Part V, Section B

board, use of surplus funds, etc.)

Provide the following information

constituents it serves

Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
 Community information. Describe the community the organization serves, taking into account the geographic area and demographic

**Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any

**Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community).

Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference Explanation

Schedule H, Part I, Line 6a

The Children's Health Community Benefit Report is prepared by our Public Relations department with collaboration from numerous departments within the hospital

Form and Line Reference	Explanation
ISCHEGUIE II, FAIL I, LIHE / CUSTIII	Children's uses Worksheet 2 from the Form 990 Schedule H instructions to calculate the costs for Part I, Line 7 and ratio of patient care cost to charges attributable to community benefits

Form and Line Reference	Explanation
Schedule H, Part II Community Building Activities	Children's is passionate about maintaining a vocal presence in legislative affairs on the local, state and federal levels and is at the forefront of governmental efforts that affect the community at large, from booster seat and car safety measures to critical funding initiatives. Additionally, Children's collaborates extensively with our partners in coalitions such as the Children's Hospital Association of Texas (CHAT) and the Texas Hospital Association (THA) at the state level, as well as the Children's Hospital Association (formerly the National Association of Children's Hospitals and Related Institutions). Children's President and Chief Executive Officer also serves on the Board of Trustees for the American Hospital Association. Through these affiliations, Children's is better able to advocate the development of an effective, comprehensive and appropriately funded children's health care system in Texas and across the country.

Form and Line Reference	Explanation
Schedule H, Part III, Line 2 Bad debt expense - methodology used to estimate amount	Children's Health uses Worksheet 2 from the Form 990 Schedule H instructions to calculate the bad debt expense and ratio of patient care cost to charges attributable to community benefits

Form and Line Reference	Explanation
Expense Methodology	Children's Health uses its cost accounting system and the actual costs that are written off by patient accounts to calculate the bad debt expense attributable to patients eligible under the organization's charity care policy. Children's rationale for including a portion of bad debt as community benefit is that, bad debt expense should be treated as a community benefit as it is similar to other unreimbursed financial assistance, as reported in Part I, Line 7a, but for a different population (namely, those patients who would qualify for charity care if they completed the financial assistance application)

Form and Line Reference	Explanation
expense - financial statement footnote	The following is the footnote disclosure related to the Allowance for Doubtful Accounts, provided with Children's Audited Financial Statements Children's maintains allowances for doubtful accounts to reserve for potential write-offs relating to a patient's inability to make payments on an account Accounts are written off when collection efforts have been exhausted Children's routinely monitors its accounts receivable balances and utilizes historical collection experience to support the basis for its estimates of the provision for doubtful accounts

Form and Line Reference	Explanation
Schedule H, Part III, Line 8 Community benefit & methodology for determining medicare costs	Children's Health uses Worksheet A from the As Filed Medicare Cost Report and the IRS Schedule H Instructions to determine Medicare allowable costs

Form and Line Reference	Explanation
Collection practices for patients eligible for financial assistance	Children's Health has written debt collection policies which identify collection practices to be followed. The collection practices determine for what financial assistance a patient qualifies, and if a patient does not qualify for financial assistance, Children's Health also has written collection practices to be followed to determine if a patient qualifies for charity care. As part of the collection practice, Children's Health financial counselors review with the patient and their family the various state and federal programs available to them

Form and Line Reference	Explanation
assessment	In addition to the 2013 Community Health Needs Assessment, Children's Health has produced a comprehensive quality-of life report on area children, Beyond ABC Growing Up in Dallas County, since 1994 Beginning in 2008, a separate study has been published to focus on youth in Collin County as well. These biennial reports provide 10 years of trended data on the many factors facing children in our community. Beyond ABC analyzes more than 50 indicators of well-being with respect to health, education, safety and security for the more than 900,000 children that call those areas

Form and Line Reference	Explanation
Schedule H, Part VI, Line 3 Patient education of eligibility for assistance	Children's Health Financial Counselors or Customer Service Representatives work with patients' guardians/guarantors to ensure that all public and voluntary assistance programs are fully explored Children's Health has a financial program for patients who are considered indigent and do not qualify for a federal or state program. The eligibility criteria for financial assistance is based upon Federal Poverty Guidelines published annually. Patients eligible for financial assistance will have charges reduced to the lowest level charged to individuals who have insurance covering such care. Gross charges will not be used to calculate patient's bills.

Form and Line Reference	Explanation
Schedule H, Part VI, Line 4 Community information	Community Served by Children's Medical Center - Children's main campus is located at 1935 Medical District Drive, Dallas, Texas The city of Dallas is the county seat of Dallas County. The city of Dallas is one of the most populous cities in Texas, as well as the United States. Children's also has an inpatient facility located at a second campus in Plano, Texas Plano is in Collin County, which is also home to fast-growing cities like Finsco, Allen, McKinney and Prosper Identification and Description of Geographical Community - The city of Dallas is stope Identification and Description of Geographical Community - The city of Dallas is accessible from I-30, I-35E, I-45 and I-635 Patients primarily originate from Crava (94 8 percent) Nearly 50 percent (48 8 percent) of Children's discharges originate in Dallas County, Texas Collin County is one of the fastest growing areas in the United States, with its population between 2000 and 2010 growing from 491,000 to over 782,000. Community Population and Demographics - The U.S. Bureau of Census has compiled population and demographic data based on the 2010 census. The Nielsen Company, a firm specializing in the analysis of demographic data, has extrapolated this data to estimate population trends from 2013 through 2018. Based on the data, the overall population for Children's service area is projected to increase over the five-year period from 3,20,715 to 3,608,755. The age categories that represent youth and adolescents (0-14 and 15-20) is projected to increase 7.0 percent and 8.9 percent, respectively. According to the American Community Survey, 670,217 children under the age of 18 lived in Dallas County in 2012. Nearly 54 percent of all the children in Dallas County were Caucasian, followed by 23 percent African-American Although more than half of the children in Dallas County were Caucasian, followed by 23 percent African-American Although more than half of the children in Dallas county were Caucasian, followed by 23 percent African-American Although more than half of

of the community served, Children's Health promotes health and benefits the community through its two licensed hospitals - Children's Medical Center Dallas and Children's Medical Center Plano Children's Health medical staff is open to physicians in the community who meet all requirements outlined in the Children's Health Medical/Dental Staff Bylaws Children's Health considers it a privilege and responsibility to serve as ardent advocates for kids in Texas and across the country. To that end, we work tirelessly to en sure that children's voices are heard and that their needs are met. Our efforts to influen ce public policies that impact children's health are comprehensive and ongoing. Through programmatic initiatives, organizational partnerships and community events, Children's Health spreads its influence throughout the region and provides area children with much-needed access to a better quality of life. Whether that means establishing programs to increase services to the area's under served children or fostering partnerships with existing organizations, Children's Health is committed to connecting families to the services they need. Community Outreach - Through the efforts of the Community Relations staff at Children's Health, more area children who are eligible for Medicaid or the Children's Health Insurance Program (CHIP) are receiving coverage. Almost 18 percent of the children iving in Dallas County are uninsured. Lack of health insurance leads to poorer health in childhood, greate r rates of avoidable hospitalizations and higher childhood mortality. Uninsured children are 8 times more likely to have delayed care and 12 times more likely to have an unmet medical need than children with private insurance. Children's Health is committed to helping families obtain health insurance, an important factor in the health and well-being for our entire community. Children's Health has a vision to help address the shortage of primary p ediatric medical care for families with limited	Form and Line Reference	Explanation
Health Insurance Program Coalition, a n alliance of more than 90 organizations focused on helping families of uninsured children apply for CHIP or Medicaid. In addition, the coalition provides community leadership on p ublic policy issues that affect the crisis of uninsured children in our community. MEDICAI D/CHIP Outreach Events - Annually, Children's Health coordinates two large community outre ach events targeting the families of uninsured children. Working with the Dallas Children's Health Insurance Program Coalition, these events are promoted through school flyers and the media. Since 2005, these events have helped more than 12,000 families apply for covera ge for more than 24,000 children. The coalition has trained more than 250 volunteers to as sist families with applications for CHIP or Medicaid. School Based Medicaid/Chip Outreach. Children's Health outreach team conducts. Medicaid/Children's Health Insurance Program outreach at area school districts with a combined enrollment of more than 350,000. Each studen t's family receives communications during a school year with information on the importance of health insurance and the tools to apply for CHIP/Medicaid. Children's Health serves as a liasion with the state for families who could not successfully navigate the state's eli gibility system. Tackling an epidemic Texas ranks sixth in the nation for obesity in 10 to 17 year-olds, and the problem is even more pressing in Dallas County. More than one-third (36.1 percent) of Dallas Independent.	Schedule H, Part VI, Line 5 Promotion of community health	children With oversight from a board of directors comprised of individuals who are representative of the community served, Children's Health promotes health and benefits it he community into two licensed hospitals - Children's Medical Center Dallas and Children's Medical Center Plano Children's Health medical staff is open to physicians in the community who meet all requirements outlined in the Children's Health Medical/Dental Staff Bylaws. Children's Health considers it a privilege and responsibility to serve as andent advocates for kids in Texas and across the country. To that end, we work trielessly to en sure that children's voices are heard and that their needs are met. Our efforts to influence public policies that impact children's health are comprehensive and ongoing. Through programmatic initiatives, organizational partnerships and community events, Children's Health is preads its influence throughout the region and provides area children with much-needed access to a better quality of life. Whether that means establishing programs to increase services to the area's under served children or fostering partnerships with existing organizations, Children's Health is committed to connecting families to the services they eneed. Community Outreach - Through the efforts of the Community Relations staff at Children's Health, more area children who are eligible for Medicaid or the Children's Health Insurance Program (CHIP) are receiving coverage. Almost 18 percent of the children living in Dallas County are unisured. Lack of health insurance leads to poorer health in childhood, greate r rates of avordable hospitalizations and higher childhood mortality. Uninsured children are 8 times more likely to have delayed care and 12 times more likely to have an unmet medical need than children with private insurance. Children's Health is community outreach may be added to the children's Health insurance, and insurance, and insurance, and higher childhood mortality. Our entire community children's Health has a vision to help

Explanation

Form and Line Reference

	'
Schedule H, Part VI, Line 5 Promotion of community health	Illnesses, prevention, treatment and services available at the hospital. More than 1,300 common pediatric topics are addressed on the Web site. Also available are interactive guide spromoting healthy living that target both children and their parents. Reaching out to support the families of our communities is at the heart of the Children's Health mission. The challenge of ensuring the safety and well-being of all children is a diriving force for the hospital, its employees and its medical staff. Assessing how many lives our services touch requires a look into our community, where the Children's Health influence has impact far beyond the hospital's walls. Disease Management and Wellness The Disease Management and Wellness Department at Children's Health improves quality of life and decreases the use of healthcare services through education and pro-active self management. Children's Health has seven disease-specific certifications, the most of any pediatric center in the United States. The programs offer access to evidence-based care and support that is needed for the management of conditions like asthma, diabetes and obesity. The disease management initiative is part of the hospital's ongoing efforts to reduce emergency department use, decre ase admissions, curtail healthcare costs and ultimately, improve the quality of life for children with chronic conditions. Each program provides a family-centered environment that focuses on providing quality care to patients and overall increased disease awareness. Coa ching coaches, athletes and parents. Children's Health is committed to educating coaches, parents and young athletes on the importance of sports injury prevention. The hospital has a presence at dozens of coaches' clinics each year at facilities such as the Plano Sports. Authority and Dallas Baseball Academy of Texas. During the clinics, Children's provides sp ortspecific injury-prevention cards and clipboards to thousands of coaches each year So far, we have impacted the health and safety of 400,000 young at

Explanation

Form and Line Reference

Form and Line Reference	Explanation
health care system	Children's Medical Center Dallas and Children's Medical Center Plano are a part of Children's Health System of Texas. Children's Health System of Texas is the leading pediatric health care system in North Texas, the seventh largest pediatric health care provider in the nation (according to Modern Healthcare 2014), and the second busiest in terms of admissions and pediatric Emergency Department visits. A private, not-for-profit organization, Children's Health is anchored by two full-service hospitals and encompasses a full range of pediatric health, wellness and acute care services for children from birth to age 18, including specialty care, primary care, home health, a pediatric research institute and community outreach services, among other forms of health care delivery

Form and Line Reference	Explanation
Schedule H, Part VI, Line 7 State filing of community benefit report	тх

Schedule H (Form 990) 2015

#### **Additional Data**

PLANO,TX 75024

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**Software ID:** 15000238 Software Version: 2015v2.1

**EIN:** 75-0800628

Name: Children's Medical Center of Dallas

Form 990 Schedule H. Bart V. Section A. Hospital Excilities

rollii 990 Scheddle n, Part V Section A. nospital Facilities								
Section A. Hospital Facilities	Fice	Gene	Childr	Teaching	Critic	∏e æ	ER-2	FF-0
(list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?	nsed hospital	eral medical &	ren s hospital	hing hospital	al access ho	arch facility	4 hours	ther
Name, address, primary website address,		ยากล			spital			

Section A. Hospital Facilities	Fe	Gen	Chile	Tead	Cra	Te se	ER-2	ER-	
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  2	ensed hospital	neral medical &	dren s hospital	ching hospital	cal access hos	earch facility	24 hours	other	
Name, address, primary website address,		en gr			ptal				

ist in order of size from largest to mallest—see instructions) ow many hospital facilities did the ganization operate during the tax year?  2  ame, address, primary website address, and state license number	icensed hospital	eneral medical & surgical	nidren s hospital	eaching hospital	ritical access hospital	esearch facility	1–24 hours	R-other	Other (Describe)
1									

	address, primary website address, te license number		surgical	_		spital			Other (Describe)	Facility reporti
1	Children's Medical Center of Dallas 1935 Medical District Drive Dallas,TX 75235 www.childrens.com 138910807	x		x	x		x	x		
2	CHILDREN'S MEDICAL Center Plano 7601 PRESTON ROAD									

2		<u> </u>	30	ĕ	ਹੁੰ	hospit	Ş		
me, address, primary website address, d state license number			รนา gical			pital			Other (Describe)
1	Children's Medical Center of Dallas 1935 Medical District Drive Dallas,TX 75235 www.childrens.com 138910807	x		x	x		X	X	
2	CHILDDEN'S MEDICAL Contor Diano								

efile GRAPHIC print - DO NOT PROCESS As Filed Data DLN: 93493314033326 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) 2015 Governments and Individuals in the United States Complete if the organization answered "Yes." on Form 990, Part IV, line 21 or 22. Open to Public Attach to Form 990. Department of the Inspection ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Treasury Internal Revenue Service Name of the organization Employer identification number Children's Medical Center of Dallas 75-0800628 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and √ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient Part II that received more than \$5,000 Part II can be duplicated if additional space is needed (a) Name and address of (c) IRC section (f) Method of (b) EIN (d) A mount of cash (e) A mount of non-(a) Description of (h) Purpose of grant organization if applicable grant cash valuation non-cash assistance or assistance or government assistance (book, FMV, appraisal, other) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50055P Schedule I (Form 990) 2015

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed

(a)Type of grant or assistance	(b)Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) May Smith	9	45,000			
(2) Women's Auxiliary	10	20,000			
(3) James J Farnsworth	3	6,000			
(4) Grace Lee	3	9,000			
(5) Milonovich	2	7,000			
(6) Nursing Dividion Tuition Assistance	65	120,000			

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

#### Return Reference

#### Explanation

Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds

May Smith Scholars Program The heritage of nursing is rich at Children's, which traces its roots back to a clinic started by nurse May Forster Smith This scholarship is named for Smith, who began an open-air clinic for infants in 1913. That pioneering spirit continues in the 21st century. The May Smith Scholars Program provides financial assistance for baccalaureate students interested in pediatric nursing Eligibility Applicants must meet all of the following criteria to be eligible to apply for this scholarship \*Be a current sophomore or junior undergraduate baccalaureate nursing student \*Have a cumulative 3 0 GPA on a 4 0 scale Award Details \*A limited number of scholarships in the amount of \$5,000 will be awarded each year \*Students may reapply each year as long as they continue to meet the eligibility criteria \*The scholarships will be applied to tuition, fees, books, supplies and eguipment required for course load at accredited, nonprofit four-year colleges/universities in the United States \*Students may transfer from one institution to another Women's Auxiliary Educational Assistance Program The Women's Auxiliary to Children's offers educational support to nursing and allied health students who are registered for, or currently enrolled in, an accredited program through the Educational Assistance program for Nursing and Allied Health Students Eligibility Applicants must meet all of the following criteria to be eligible to apply for this scholarship \*Be a current junior, senior or graduate student enrolled full or part-time in an accredited undergraduate, or graduate, nursing or allied health program \*Have a cumulative 3 0 GPA on a 4 0 scale Award Details \*A limited number of scholarships in the amount of \$2,000 will be awarded each year \*Students may reapply each year as long as they continue to meet the eligibility criteria \*The scholarships will be applied to tuition, fees, books, supplies and equipment required for course load at accredited, nonprofit four-year colleges/universities in the United States \*Students may transfer from one institution to another and retain the award James J Farnsworth Health Career Scholarship Program The James J Farnsworth Health Career Scholarship offers educational support to students planning careers in pediatric healthcare. The scholarship is named in honor of James J. Farnsworth and was established from gifts to endowments made in tribute to Mr. Farnsworth by his friends and colleagues. Mr. Farnsworth served as president of Children's Medical Center Dallas for more than 30 years and was a fellow in the College of Healthcare Executives Eligibility Applicants must meet all of the following criteria to be eligible to apply for this scholarship \*Be a current sophomore, junior, senior or graduate student, planning a career in pediatric healthcare \*Preference will be given to students who fall into the following categories -Former patients of Children's -Current full or part-time employees -Former or current volunteers at Children's -Parent is employed at Children's -Parent is a volunteer at Children's -Students demonstrating strong academic achievement Award Details \*A limited number of scholarships in the amount of \$1,000 will be awarded each year \*Students may reapply each year as long as they continue to meet the eligibility criteria \*The scholarships will be applied to tuition, fees, books, supplies and equipment required for course load at accredited, nonprofit four-year colleges/universities in the United States \*Students may transfer from one institution to another and retain the award Grace Lee Scholarship for Clinical Education The Grace Lee Scholarship for Clinical Education recently was established in honor of Grace Lee, a former patient at Children's and in recognition of the exemplary care provided by clinical staff members who contributed to her comprehensive care. The scholarship will provide financial assistance for the continuing education of clinical employees who are direct caregivers at Children's Eligibility Applicants must meet all of the following criteria to be eligible to apply for this scholarship \*Be a full-time clinical employee of Children's with two years of continuous employment at Children's as of the application deadline \*Be enrolled in or accepted into an accredited healthcare education program \*Be recommended by an immediate supervisor or department director \*Have a cumulative 3 0 GPA on a 4 0 scale Award Details \*A limited number of scholarships in the amount of \$3,000 will be awarded each year \*Students may reapply each year as long as they continue to meet the eligibility criteria \*The scholarships will be applied to tuition, fees, books, supplies and equipment required for course load at accredited, nonprofit two or four-year colleges/universities in the United States \*Students may transfer from one institution to another and retain the award. Nursing Division Tuition Assistance Program The Nursing Division is offering scholarships to full- and part-time RN staff enrolled in an accredited BSN program, up to \$2,000 per nurse for full-time employment and \$1000 for part-time employment. The Nursing Division can award up to \$140,000. These scholarships support the Nursing Division's goal for all bedside nurses to have a BSN degree by 2020. Eligibility Applicants must meet all of the following criteria to be eligible to apply for this scholarship \*Be a full-time clinical employee of Children's in good standing \*Confirm proof of enrollment in an accredited BSN nursing program Award Details \*A limited number of scholarships in the amount of \$1,000-2,000 will be awarded each year \*Students may reapply each year as long as they continue to meet the eligibility criteria \*The tuition assistance will be applied to tuition, fees, books, supplies and equipment required for course load at accredited, nonprofit two or four-year colleges/universities in the United States \*Students may transfer from one institution to another and retain the award

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493314033326 Compensation Information OMB No 1545-0047 Schedule J (Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 2015 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. Open to Public Department of the ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Treasury Inspection **Employer identification number** Name of the organization Children's Medical Center of Dallas 75-0800628 Questions Regarding Compensation Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all 2 directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Yes 4b Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4c Νo Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5a Νo Any related organization? 5b Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Any related organization? 6b Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Yes Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)? Schedule J (Form 990) 2015 Cat No 50053T For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

Schedule J (Form 990) 2015

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	( <b>F</b> ) Compensation in
	P	(ii)	(iii)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
i	Base	Bonus & incentive	Other reportable	l compensation			as deferred on prior

## (1) compensation

Schedule J (Form 990) 2015

See Additional Data Table

Explanation

BASE PAY PLUS INCENTIVE PAY, AND FRINGE BENEFITS PROVIDED TO CHILDREN'S EXECUTIVES A THIRD-PARTY CONSULTANT, SULLIVAN COTTER, IS ENGAGED BY THE HUMAN RESOURCES COMMITTEE AND PROVIDES INDEPENDENT, EXPERT CONSULTING SERVICES IN THE AREA OF EXECUTIVE COMPENSATION MARKET SURVEYING, PAY AND BENEFITS PROGRAM DESIGN, AND ADMINISTRATIVE SERVICES SALARIES FOR CHILDREN'S EXECUTIVES (EXCEPT FOR THE PRESIDENT AND CEO) ARE SET BY COMPARING THE SALARIES PAID FOR COMPARABLE POSITIONS IN INTEGRATED SYSTEMS ACADEMIC MEDICAL CENTERS AND CHILDREN'S HOSPITALS IN SIMILAR SIZE AND  ${\sf ISCOPE}$  OF SERVICES TO CHILDREN'S  $\,3\,$  THE SALARY FOR THE PRESIDENT AND CEO IS SET IN REFERENCE TO SALARIES PAID FOR

PRESIDENTS AND CEOS OF CHILDREN'S HOSPITALS IN SIMILAR SIZE AND SCOPE OF SERVICES TO CHILDREN'S THE DATA IS COMPILED BY SULLIVAN COTTER AND THEY DEVELOP AND UPDATE ANNUALLY SALARY RANGES UNIQUE TO EACH EXECUTIVE POSITION THE HUMAN RESOURCES COMMITTEE APPROVES BASE PAY FOR EACH EXECUTIVE (EXCEPT THE PRESIDENT AND CEO, WHOSE BASE PAY IS APPROVED  $|\mathsf{BY}|$  THE BOARD OF DIRECTORS) AIMED IN THE AGGREGATE AT APPROXIMATELY THE MIDDLE OF EXECUTIVE PAY RANGES  $|\mathsf{4}|$  FOR OTHER OFFICERS AND KEY EMPLOYEES, CHILDREN'S USES A COMBINATION OF JOB EVALUATION AND SURVEY DATA TO DETERMINE THE MARKET

Non-Fixed Payments - The Human Resources Committee of the Board of Directors retains the authority to adjust annual payout percentages solely at

Page 3

Schedule J (Form 990) 2015

plan

payments

Schedule J (Form 990) 2015

Schedule J. Part I. Line 4a Severance

or change-of-control payment Schedule J. Part I. Line 4b

Schedule J. Part I. Line 7 Non-fixed

Non-Qualified Retirement Plan \* Retirement Income Restoration Plan - Christopher J Durovich received \$562,323 as taxable income from the Supplemental nonqualified retirement Retirement Income restoration Plan in 2015 Additional employees who participated in the Retirement Income Restoration Plan include Douglas G Hock,

IPAY RANGE

Kımberly Besse

Mary E Stowe, and Patricia U Winning \* Savings Restoration Plan - Christopher J Durovich received \$302,815 as taxable income from the Savings Restoration Plan Additional employees who participated in the Savings Restoration Plan include Peter Roberts, Patricia U Winning, Douglas G Hock, Ray Tsai, Michele Chulick, David Eager, Jeffrey Vawrinek, Pamela Arora, Vanessa U Walls, David G Biggerstaff, Mary E Stowe, Daniel T Carney, Jerry Lee,

Severance Payment \* Severance - Daniel T Carney - \$266,500

their discretion. There were no non-fixed payments in 2015.

**Software ID:** 15000238 **Software Version:** 2015v2.1 **EIN:** 75-0800628

Name: Children's Medical Center of Dallas

Form 990, Schedule J, Pa	rt I	I - Officers, Direc	tors, Trustees, Ke	ey Employees, and	l Highest Compen	sated Employees		
(A) Name and Title	Ţ	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation in
		<b>(i)</b> Base	(ii) Bonus &	(iii) O ther	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred
		Compensation	ıncentive	reportable				on prior Form 990
1Christopher J Durovich	(1)	0	compensation 0	compensation 0	n	n	0	n
President CEO CHST and CEO	(11)	1,014,553						
CMC, Ex Officio Vtg Mbr	(")		1,368,233	1,004,483	19,874	- 22,269	- 3,429,412	573,151
1Peter W Roberts Former CMCD Officer, Pres	(1)	0	0	0	0	0	0	0
Pop Hith Insurance Svcs	(11)	534,452	335,196	152,320	10,600			0
		· 	333,130	132,320	10,000	15,695	1,048,262	Ŭ
<b>2</b> Pamela Arora Former CMCD Officer, SVP	(1)	0	0	0	0	0	0	0
and CIO	(11)	343,898	261,469	40,461	15,900			64,652
3Cynthia Bassel	(1)	0	_		-	11,287	673,015	
Former CMCD Officer, SVP Foundation		242.2					0	0
	(11)	313,241	202,346	7,318	10,600	- 5,317	- 538,821	0
4Kimberly Besse	(1)	0	0	0	0	0	0	0
Former CMCD Officer, SVP Chief HR Officer	(11)	322,698	181,778	43,999	15,013			0
	` '	,	101,770	43,399	13,013	17,775	581,263	0
<b>5</b> Ken A Kaiser Former CMCD Officer, SVP	(1)	0	0	0	0	0	0	0
Marketing Communications	(11)	242,215	87,143	7,261	10,600		-	0
<b>6</b> Patricia U Winning	(.)	^				16,671	363,889	
Former CMCD Officer, SVP Business Development	(1)		0	0	0	0	0	0
Duamesa Developillelit	(11)	388,607	314,030	60,256	24,362	- 16,714	- 803,969	80,126
7Daniel T Carney	(1)	0	n	0	n	15,/14 n	003,969	0
Former CMCD Officer, VP Facilities Dev_Ops	(11)	173,072						
	(11)	1/3,0/2	94,572	419,206	11,639	- 9,476	- 707,965	0
<b>8</b> Kenneth R Carr Former CMCD Officer, VP	(1)	0	0	0	0	0	0	0
Clinical Support Srvcs	(11)	224,984	71,860	3,371	16,911			0
			, 1,000	3,371	10,511	12,612	329,738	Ŭ
9 Joe D Cavender	(1)	0	0	0	0	0	0	0
Former CMCD Officer, VP and ASSOCCNO	(11)	208,645	73,657	2,741	16,907	<b>--</b>		0
10 Jaquetta B Clemons	(1)	n			-	9,297	311,247	
Former CMCD Officer, VP Finance		277.4						0
	(11)	277,100	41,994	5,607	9,640	- 3,066	- 337,408	0
11Douglas D Duwe Former CMCD Officer, VP	(1)	0	0	0	0	0	0	0
Academic Relations	(11)	225,380	45,406	16,440	10,600			0
			75,700	10,740	10,000	6,864	304,690	Ü
<b>12</b> Joseph Egan	(1)	0	0	0	0	0	0	0
Former CMCD Officer, VP Bus Dev Strat Affiliations	(11)	204,381	95,333	16,972	10,600			0
13Dorothy Foglia	(1)	^				1,633	328,918	
Former CMCD Officer, VP and	`		0	0	0	0	0	0
ASSOCCNO	(11)	212,233	75,457	6,003	15,150	- 11,015	- 319,858	0
14Mıchael W Hefton	(1)	0	n	0	0	11,013	319,036	0
Former CMCD Officer, VP and	(11)	203,190	72.605	3,092	10716			
ASSOCCNO	,		73,685	3,092	18,716	14,881	313,565	0
<b>15</b> Jerry D Lee Former CMCD Officer, VP	(1)	0	0	0	0	0	0	0
Accounting and Treasury	(11)	274,148	91,095	28,393	14,641			0
16Rustin Morse MD		-	,	, -	, , , =	18,843	427,120	
Former CMCD Officer, VP	(1)	0	0	0	0	0	0	0
Quality	(11)	463,084	0	0	0	-	463.004	0
17Beth A Peters	(1)	0	n	0	0	0	463,084	0
Former CMCD Officer, VP Corp Compliance and CCO	(11)	224,645						
	\'' <i>\</i>	224,045	74,326	1,932	9,620	- 6,453	- 316,975	0
<b>18</b> Stephanie Slaughter Former CMCD Officer, VP	(1)	0	0	0	0	0	0	0
Managed Care Strategy	(11)	258,011	97,038	11,197	10,344			0
	Щ		37,030	11,137	10,5 44	13,053	389,642	Ŭ
19Stephanie K Smith Former CMCD Officer, Sr	(1)	0	0	0	0	0	0	0
Legal Counsel	(11)	119,977	0	1,548	6,923		-	0
						4,542	132,990	

Form 990, Schedule J, Par	rt I	I - Officers, Direc	ctors, Trustees, Ke	ey Employees, an	d Highest Compen	sated Employees	5	
(A) Name and Title		<u> </u>	f W-2 and/or 1099-MIS	· · · · · · · · · · · · · · · · · · ·	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		<b>(i)</b> Base	(ii) Bonus &	(iii) Other	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred
		Compensation	ıncentive	reportable	·			on prior Form 990
21Vanessa U Walls	(1)	0	compensation	compensation	_		_	_
Former CMCD Officer, VP Regional Specialty Care Svc	"		0	0	0	0	0	0
Regional Specialty Care Svc	(11)	245,984	82,749	28,363	10,416	- 9,730	377,242	0
1Thomas Zellers MD Former CMCD Officer, VP	(1)	0	0	0	0	0	0	0
Medical Staff Affairs	(11)	154,000			0			
			Ü	0	o o	0	154,000	Ü
<b>2</b> Mark E Ziemianski Former CMCD Officer, VP	(1)	0	0	0	0	0	0	0
Business Analytics	(11)	203,033	71,986	2,016	10,600			0
			,			15,046	302,682	_
President COO CMC and EVP	(1)	0	0	0	0	0	0	0
CHST	(11)	525,384	415,277	72,713	18,768			98,100
	_		,	,	,	21,205	1,053,348	,
<b>4</b> Michele Chulick President CHST Ventures	(1)	0	0	0	0	0	0	0
	(11)	554,969	321,690	29,146	10,600	-	-	0
5Lawrence L Foust	_					0	916,405	
EVP and Chief Legal Officer	(1)	0	0	0	0	0	0	0
(	(11)	476,909	62,285	34,128	10,600	<b>-</b> 11,649	- 595,571	0
6W Robert Morrow MD	(1)	0	0	0	0	0	0	0
Pres Phys Orgs Acdmc Rel CCO	(11)	495,272	207.763		40.600			
	`''/	193,272	297,763	5,129	10,600	- 8,899	817,664	U
7Kem Wildenthal Pres CMC Foundation	(1)	0	0	0	0	0	0	0
	(11)	533,943	312,731	25,318	10,600			
		,	312,731	23,310	10,000	3,151	885,743	0
<b>8</b> David G Biggerstaff Pres System Clin Operations	(1)	0	0	0	0	0	0	0
· · ·	(11)	332,945	246,040	34,449	14,982			67,506
				3.,.13	1.,532	8,715	637,131	2.,550
<b>9</b> David E Eager EVP Chief Finanacial Officer	(1)	0	0	0	0	0	0	0
	(11)	496,312	281,597	4,042	10,600			0
1011 5.61			·	,		12,356	804,907	
<b>10</b> Mary E Stowe SVP and CNO	(1)	0	0	0	0	0	0	0
(	(11)	306,622	236,290	36,607	20,239	-		66,514
11Michael Wiggins	,					10,415	610,173	
SVP Plano Administrator	(1)	0	0	0	0	0	0	0
	(11)	231,305	26,000	10,733	6,538	-	-	0
12Jeffrey Vawrinek	(1)	0				4,655	279,231	
VP Assoc General Counsel	W)				0	0	0	0
	(11)	310,176	85,024	26,355	13,108	-	-	0
I	ı		I	I		0	434,663	l

efile GRAPHIC print - DO NOT PROCESS As Filed Data Schedule K

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

Open to Public

Employer identification number

2015

DLN: 93493314033326 OMB No 1545-0047

Internal Revenue Service Name of the organization

Department of the Treasury

(Form 990)

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Children's Medical Center of Dallas 75-0800628 **Bond Issues** Part I (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On (i) Pool behalf of financing ıssuer Yes No Yes No Yes No N Central Tx HIth Fac Dev 52-1304502 65854RAL4 07-01-2009 193,697,772 Reimburse Construction Cost Corp Hosp 08-15-2012 Х Х Х N Central Tx HIth Fac Dev 52-1304502 65854RBD1 178,386,376 Refund Series 2002 Bonds Corp Hosp **Proceeds** Part II С D 0 4,110,000 2 Total proceeds of issue 3 193,697,772 178,386,376 0 5 0 6 7 2.819.039 8 9 312,573 10 190,566,160 11 178,386,376 12 Ω 13 2009 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? . . . . Х Χ 14

## 16 Does the organization maintain adequate books and records to support the final 17

allocation of proceeds?

Part IIII Private Business Use

15

Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?..........

	Х
Х	

Α

Χ

Х

Yes

Χ

No

Х

Х

Yes

В

Schedule K (Form 990) 2015 Cat No 50193E

Yes

С

No

D

No

Yes

Χ

No

Were the bonds issued as part of an advance refunding issue? . . . . .

Are there any lease arrangements that may result in private business use of bond-

	Drivete Business Hea (Continued)									Page Z	
Par	Private Business Use (Continued)	-		<u> </u>	-	<del>,</del> 1				<u> </u>	
		-	Yes	No No	Yes	No No	Yes	C No	Yes	D No	
3a	Are there any management or service contracts that may result in private b of bond-financed property?	usiness use	X	140	103	110	1 63	110	163	140	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the finar			х							
prope		.554		^							
С	Are there any research agreements that may result in private business use of bond-financed property?		Х								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?			х							
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government.			0 3 %				•		•	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %								
6	Total of lines 4 and 5			0 3 %		0 %					
7	Does the bond issue meet the private security or payment test?			Х							
8a				х							
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or d	isposed of									
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s 1 141-12 and 1 145-2?	ections									
9	Has the organization established written procedures to ensure that all nonque bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		X								
Par	t IV Arbitrage										
	-	Α			В		C		D Yes		
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	No X	Yes	No X	Yes	<b>5</b>	No		No	
2	If "No" to line 1, did the following apply?										
<u>а</u>	Rebate not due yet?		X	Х							
b	Exception to rebate?	Х			X						
С	No rebate due?		Х		Х						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed	<b>'</b>			•		•		-		
3	Is the bond issue a variable rate issue?		Х		Х						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		×						
b	Name of provider										
С	Term of hedge										
d	Was the hedge superintegrated?										
e	Was the hedge terminated?										
		•			•	•	•	Sch	edule K (Form	990) 2015	

contract (GIC)?

period?

Row B

Schedule K (Form 990) 2015

D

No

Yes

Page 3

Α

No

Х

Yes

(Children's Medical Center of Dallas Project) Series 2002 (original issue date prior to December 31, 2002)

В Yes No Yes No Yes

the requirements of section 148? . . . **Procedures To Undertake Corrective Action** Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified Х Х and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions). Return Reference **Explanation** 

Schedule K, Part I, Column (f) Series 2012 Bonds were issued for the purpose of currently refunding the Issuer's Hospital Revenue Bonds

Were gross proceeds invested in a quaranteed investment

Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . . . . . . . . .

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor

Term of GIC . . . . . . . . . .

В

No

Х

Yes

C

C

Nο

No

Yes

Explanation Return Reference The other spent proceed are schedule the refunding K, Part II. proceeds of Line 11 the issue Calumn B that are no longer in escrow

Return Reference	Explanation
Schedule K, Part III, Line 3b Column A	All agreements are reviewed by internal counsel and compliance specialists to insure they comply with rules, regulations, and policies and procedures

Return Reference	Explanation
Schedule K, Part III, Line 3d Column A	A II agreements are reviewed by internal counsel and compliance specialists to insure they comply with rules, regulations, and policies and procedures

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DLN: 93493314033326

OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ.

 $\blacktriangleright$  Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Children's Medical Center of Dallas **Employer identification number** 75-0800628

	75-0800628					
990 Schedule O, Supplemental	Information					
Return Reference	Explanation					
Form 990, Part V, Line 2a	CHILDREN'S HEALTH SYSTEM OF TEXAS (CHST) EIN 75-2062019 IS THE COMMON PAYING AGENT FOR CHILDREN'S MEDICAL CENTER OF DALLAS (CMCD) THEREFORE, ALL APPLICABLE IRS TAX COMPLIANCE FILINGS ARE REPORTED BY CHST ON BEHALF OF CMCD CMCD HAS APPROXIMATELY 5,000 EMPLOYEES					
Form 990, Part VI, Line 15a PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	CHILDREN'S HEALTH SYSTEM OF TEXAS (EIN 75-2062019) IS THE SOLE MEMBER AND COMIVON PAYING AG ENT FOR CHILDREN'S MEDICAL CENTER OF DALLAS (CMCD) THEREFORE, CMCD'S CEO, PRESIDENT, OTHE R OFFICERS, AND KEY EMPLOYEES ARE EMPLOYED AND COMPENSATED BY CHILDREN'S HEALTH SYSTEM OF TEXAS (CHST) THE CHILDREN'S HEALTH PROCESS FOR DETERMINING COMPENSATION IS AS FOLLOWS 1 THE HUMAN RESOURCES COMMITTEE OF THE CHST BOARD IS RESPONSIBLE FOR SETTING THE COMPENSATI ON FOR EXECUTIVES, EXCEPT THE PRESIDENT AND CEO WHICH IS SET BY THE BOARD OF DIRECTORS TH E COMMITTEE IS COMPRISED OF INDEPENDENT, NON-EMPLOY EE DIRECTORS WITH NO CONFLICT OF INTERE ST REGARDING EXECUTIVE COMPENSATION A WRITTEN COMPENSATION PHILOSOPHY HAS BEEN DEVELOPED BY THE HUMAN RESOURCES COMMITTEE FOR TIMELINESS AND APPROPRIATENESS THE PHILOSOPHY DEFINE D DESIRED COMPARATOR GROUPS FOR COMPENSATION SURVEYS THE COMPARATOR GROUPS ARE FROM DOMES TIC HEALTH-CARE INDUSTRY SECTORS ONLY AND DO NOT INCLUDE ANY NON-HEALTH-CARE ORGANIZATIONS THE COMPENSATION PHILOSOPHY ALSO DEFINES TARGET LEVELS RELATIVE TO THE MARKETPLACE COMP ARATOR GROUPS FOR BASE PAY, BASE PAY PLUS INCENTIVE PAY, AND FRINGE BENEFITS PROVIDED TO C HILDREN'S EXECUTIVES A THIRD-PARTY CONSULTANT, SULLIVAN COTTER, IS ENGAGED BY THE HUMAN R ESOURCES COMMITTEE AND PROVIDES INDEPENDENT, EXPERT CONSULTING SERVICES IN THE AREA OF EXECUTIVES A THIRD-PARTY CONSULTANT, SULLIVAN COTTER, IS ENGAGED BY THE HUMAN R ESOURCES COMMITTEE AND PROVIDES INDEPENDENT, EXPERT CONSULTING SERVICES IN THE AREA OF EXECUTIVES AND CHILDREN'S HOSPITALS IN SIMILAR SIZE AND SCOPE OF SERVICES TO CHILDREN'S AND CHILDREN'S HOSPITALS IN SIMILAR SIZE AND SCOPE OF SERVICES TO CHILDREN'S AND CHILDREN'S HOSPITALS IN SIMILAR SIZE AND SCOPE OF SERVICES TO CHILDREN'S THE PRESIDENT AND CEO IS SET IN REFERENCE TO SALARIES PAID FOR PRESIDENTS AND CEOS OF CHILDREN'S HOSPITALS IN SIMILAR SIZE AND SCOPE OF SERVICES TO CHILDREN'S THE DATA IS COMPLED BY SULLIVAN COTTER AND THE MUMAN RESOURCES COMMITTEE APPROVED BY THE BOARD OF DIRECTORS ON THE ROPE OF SERVICE					

990 Schedule O, Supplemental Information Return Reference Explanation

voting rights	·

Form 990, Part VI, Line 6 Classes of members or Children's Health System of Texas ("CHST"), a Texas non-profit corporation, is the sole

member of the corporation

stockholders

Return Reference Explanation

Form 990, Part VI, Line 7a Members or stockholders electing members of governing body

CHST elects all members of the organization's Board of Directors

990 Schedule O, Supplemental Information

Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	Member reserve powers are specified in the the organization's bylaws and represent those a ctions which require member approval. These powers generally encompass changes in the miss ion of the organization, addition of new members, certain dispositions of assets, amendmen to the organization's Certificate of Formation and Bylaws, and appointment of directors

990 Schedule O, Supplemental Information

Return Reference Explanation

Form 990, Part VI, Line 11b Children's Medical Center of Dallas has delegated its oversight and review of the Form 990 to the Board of

Review of form 990 by governing body

Directors of Children's Health System of Texas (CHST), its Sole Member. A draft of the Form 990 is presented to the CHST Audit Committee for review prior to filing. A copy of the Final Form 990 is made available to the CHST directors through our Board portal before it is filed.

Form 990, Part VI, Line 12c
Conflict of interest policy

Officers, directors, and key employees received a copy of the Statement of Interest form t
o execute Disclosures made are reviewed by the CHST Executive Vice President, Chief Legal
Officer and General Counsel and the Chief Compliance Officer and discussed as necessary a
t the appropriate Board meeting to determine if further action needed

990 Schedule O, Supplemental Information

Return Reference Explanation

Form 990, Part VI, Line 19 Required

documents available to the public 990 and publicly available, and the conflict of interest policy is available upon request

Form 990. Part IX. Line 11g Other Fees. Consulting & Professional fees. Total Expense, 15610150. Program Service Expense, 2215922

Certificate of Formation is publicly available, Consolidated Financial Statements are attached to Form

tal Expense 138731250, Program Service Expense 128116670, Management and General Expense

Form 990, Part IX, Line 11g Other Fees Consulting & Professional fees - Total Expense 15610150, Program Service Expense 2215922 , Management and General Expenses 13394228, Fundraising Expenses , Contract Medical - To

s 10614580. Fundraising Expenses.

990 Schedule O, Supplemental Information

Return Reference Explanation

- 50307636, NetAssets-CMCF-Endow ment - 9983742, Other Adjustment - 4580332,

Form 990, Part XI, Line 9 Other changes Trfs to/from CMCF - -75000000, Acc Pens Liab-OCI - -6477890, NetAssets-CMCF-Unrestct&Temp R

in net assets or fund balances

efile GRAPHIC print - DO NOT PROCESS As Filed Data DLN: 93493314033326 OMB No 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** (Form 990) 2015 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Attach to Form 990. Department of the Treasury Inspection Internal Revenue Service **Employer identification number** Name of the organization Children's Medical Center of Dallas 75-0800628 Part I Identification of Disregarded Entities Complete of the organization answered "Yes" on Form 990, Part IV, line 33. (c) (f) (e) Direct controlling Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets or foreign country) entity Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one Part II or more related tax-exempt organizations during the tax year. (a) (c) (d) (e) (f) (g) Direct controlling Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Section 512(b) or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes No See Additional Data Table For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50135Y Schedule R (Form 990) 2015

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	( <b>g)</b> Share of end-of-year assets	(h Disprop alloca	) irtionate itions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ral or	(k) Percentage ownership
				<u> </u>			Yes	No		Yes	No	
(1) Wellness Innovations LLC  1935 Medical District Drive Dallas, TX 75235 47-5246461	Physicians	TX	CHST Investment Holdings LLC	Unrelated	0	0		No			No	0 %
Part TV Identification of Polated Organizations Taxable	as a Corno	ration	or Truct (	omplete if the	he organia	ation and	SWAFA	d "Vo	on Form	aan	Dart	t TV June

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(1 contro entit	1512 13) olled y?
CHILDREN'S INSURANCE (1)COMPANY	INSURANCE COMPANY	VT	CHILDREN'S HEALTH SYSTEM OF TEXAS	C Corporation	0	0	0 %	Yes	No No
76 ST PAUL STREET SUITE 500 BURLINGTON, VT 05401 03-0328102									
(2) ALTERNATIVE CARE SYSTEMS  1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 75-2244475	OTHER MEDICAL SERVICES	TX	CHILDREN'S HEALTH SYSTEM OF TEXAS	C Corporation	0	0	0 %		No
(3)NTPSS INC  1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 47-1036641	PHYSICIAN SOLUTIONS	TX	Pediatric Partners	C Corporation	0	0	0 %		No
(4) TEXAS BLUEBONNET HEALTH PLAN  1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 47-2252673	HEALTH PLAN	TX	CHILDREN'S HEALTH SYSTEM OF TEXAS	C Corporation	0	0	0 %		No
Texas Bluebonnet Insurance Company 1935 Medical District Drive Dallas, TX 75235 47-5032893	Insurance Company	TX	Children's Health System of Texas	C Corporation	0	0	0 %		No

chedule R (Form 990) 2015					Page	e <b>3</b>			
Part V Transactions With Related Organizations Complete if the organization answ	vered "Yes" on Form	990, Part IV, line	34, 35b, or 36.						
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Ye	es	No			
<b>1</b> During the tax year, did the orgranization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?							
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a			No			
<b>b</b> Gift, grant, or capital contribution to related organization(s)			11			No			
${f c}$ Gift, grant, or capital contribution from related organization(s)			10	Ye	es				
f d Loans or loan guarantees to or for related organization(s)			10	Ye	es				
e Loans or loan guarantees by related organization(s)						No			
f Dividends from related organization(s)			1f			No			
g Sale of assets to related organization(s)			19			No			
h Purchase of assets from related organization(s)									
i Exchange of assets with related organization(s)			1i			No			
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)			<u>1</u> j			No			
			-	_		<u></u>			
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s)				_		No No			
l Performance of services or membership or fundraising solicitations for related organization(s)			111						
m Performance of services or membership or fundraising solicitations by related organization(s)			1r	n  Ye	es				
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1 Ye	es				
$oldsymbol{o}$ Sharing of paid employees with related organization(s)				Ye	es				
<b>p</b> Reimbursement paid to related organization(s) for expenses				+-		No			
<b>q</b> Reimbursement paid by related organization(s) for expenses				Ye	es				
r Other transfer of cash or property to related organization(s)			<b>1</b> 1	Ye	es	—			
${f s}$ Other transfer of cash or property from related organization(s)			15	:		No			
2 If the answer to any of the above is "Yes," see the instructions for information on who must complet	te this line, including co	vered relationships	and transaction thresholds						
(a) Name of related organization	( <b>b)</b> Transaction type (a-s)	saction Amount involved Method of determini			amount involved				
L)OCH Holdings	D	7,870,801	GAAP						

## Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions r			ertain invest	ment	partnerships		1 '						
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)			(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(I) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
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**Software ID:** 15000238 **Software Version:** 2015v2.1 **EIN:** 75-0800628

Name: Children's Medical Center of Dallas

Form 990, Schedule R, Part II - Identification of Re		1	(4)	l (a)	/5>	l (a	٠,	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Sectio (b)( contr enti	n 512 13) olled ty?	
CHILDREN'S MEDICAL CENTER FOUNDATION 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 75-2062015	FOUNDATION	TX	501(c)(3	7	CHILDREN'S HEALTH SYSTEM OF TEXAS	1	No No	
PHYSICIANS FOR CHILDREN 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 75-2854505	PHYSICIANS	ТХ	501(c)(3	3	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
DALLAS PHYS MED SVCS FOR CHILDREN INC 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 81-0584868	PHYSICIANS	ТХ	501(c)(3	3	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
COMPLEX CARE MED SVC CORP 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 46-1893597	MEDICAL SERVICES	ТХ	501(c)(3	3	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
CHILDREN'S MEDICAL CENTER HEALTH PLAN 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 46-2737696	нмо	тх	501(c)(3	9	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
CHILDREN'S MED CTR RESEARCH INST AT UTSWMC 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 43-3462044	RESEARCH INSTITUTE	TX	501(c)(3	Type I	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
PEDIATRIC PARTNERS FOR CHILDREN 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 46-1917702	CLINICALLY INTEGRATED NETWORK	TX	501(c)(3	Туре І	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
CHILDREN'S MEDICAL CENTER SERVICES 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 46-1934007	MEDICAL SERVICES	ТХ	501(c)(3	9	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
CHILDREN'S POPULATION HEALTH 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 46-3104601	POPULATION HEALTH	TX	501(c)(3	Туре І	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
CHILDREN'S HEALTH SYSTEM OF TEXAS 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 75-2062019	MANAGEMENT COMPANY	ТХ	501(c)(3	Type II	N/A		No	
ANESTHESIOLOGISTS FOR CHILDREN 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 75-2917570	PHYSICIANS	ТХ	501(c)(3	9	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
SPECIALISTS FOR CHILDREN 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 46-3110125	PHYSICIANS	ТХ	501(c)(3	9	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
PHYSICIANS QUALITY ALLIANCE OF NORTH TEXAS 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 46-4049491	PHYSICIANS	ТХ	501(c)(3	Туре І	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
COMMUNITY PROVIDERS FOR CHILDREN 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 46-3675742	PHYSICIANS	ТХ	501(c)(3	Type I	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
SOUTHWESTERN MEDICAL DISTRICT 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235 20-4101612	MEDICAL DISTRICT	ТХ	501(c)(3	Type I	N/A		No	
WOMEN'S AUXILIARY OF CMCD 12720 HILLCREST RD DALLAS, TX 75230 75-2485538	WOMEN'S AUXILIARY	ТХ	501(c)(3	9	N/A		No	
THE HEALTH AND WELLNESS ALLIANCE FOR CHILDREN 1935 MEDICAL DISTRICT DRIVE DALLAS, TX 75235	PHYSICIANS	ТХ	501(c)(3	Туре І	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
OCH Holdings 1935 Medical District Drive Dallas, TX 75235	Hospital	ТХ	501(c)(3	3	Children's Medical Center of Dallas	Yes		
47-4837308  Children's BMG dba One Care Domain 1935 Medical District Drive Dallas, TX 75235 47-5057374	Physician	TX	501(c)(3	3	CHILDREN'S HEALTH SYSTEM OF TEXAS		No	
Wellness Innovations Physician Partners 1935 Medical District Drive Dallas, TX 75235 81-1734937	Physician	TX	501(c)(3	3	Wellness Innovations LLC		No	