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Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <a href="www.IRS.gov/form990">www.IRS.gov/form990</a>

OMB No 1545-0047

Open to Public

Δ F	or the :	2015 ca	lendar year, or tax year begi	nning 01-01-2015 $$ , and ending 12-31-201	5		
		plicable	<b>C</b> Name of organization	, and chang 12 31 201		D Employer id	lentification number
_	ress cha		NCMC INC			74-23585	22
— Nar	ne chan	nge	Doing business as				
Init	ıal returi	m				E Telephone nu	· m h a r
Fina			Number and street (or P O box 1801 16TH STREET	if mail is not delivered to street address) Room/sui	te	·	
_	ırn/term 					(970)810	-6052
_	ended re dication	eturn pending	City or town, state or province, GREELEY, CO 80631	country, and ZIP or foreign postal code		<b>G</b> Gross receipt:	s \$ 99,732,061
			F Name and address of	principal officer	<b>H(a)</b> Is th	■ is a group retui	
			KEN SCHULTZ 1801 16TH STREET			rdinates?	□Yes □No
			GREELEY,CO 80631		H(D) Are a inclu	ıll subordınates ded?	s [Yes [No
			<u> </u>		If"N	o," attach a lıs	t (see instructions)
I la	k-exem	pt status	<b> ✓</b> 501(c)(3)   501(c)()	◀ (insert no )	H(c) Grou	ıp exemptıon n	umber ►
J W	ebsite:	:: <b>►</b> N/A					
<b>K</b> Forr	n of orga	janization	Corporation Trust Assoc	ciation Cother ►	<b>L</b> Year of fo	mation 1984	<b>M</b> State of legal domicile CO
Pa	rt I	Sum	mary				
	PR	ROVISI	ON OF HOSPITAL FACILIT	sion or most significant activities IES TO ORGANIZATIONS DESCRIBED I	N SECTION	501(C)(3) OF	THE IRS CODE, FOR
e,	<u>TH</u>	HE DELI	VERY OF HEALTH CARE SE	ERVICES TO THE COMMUNITY			
<u> </u>							
Ē	_						
Governance	<b>2</b> C	heck th	is box ┡┬ if the organization	n discontinued its operations or disposed o	f more than 2	5% of its net a	issets
	3 N	lumber	of voting members of the gov	erning body (Part VI, line 1a)		.   з	10
<u>e</u>				ers of the governing body (Part VI, line 1b)			10
Activities &	5 T	otal nur	mber of individuals employed	ın calendar year 2015 (Part V, line 2a) .		5	0
् ब	6 T	otal nur	nber of volunteers (estimate	ıfnecessary)		6	11
	<b>7</b> a ⊤	otal unr	elated business revenue fror	m Part VIII, column (C), line 12		7a	1,572
	<b>b</b> Ne	at unrela	tad business tayable income	6 F 0.00 T I 2.4			
		e din cic	ited business taxable income	e from Form 990-T, line 34		. 7b	-200
						or Year	Current Year
<u> </u>	8	Contri	butions and grants (Part VII	I, line 1h)....................................		627,478	Current Year 633,115
renue	8	C ontri P rogra	butions and grants (Part VII im service revenue (Part VII	I, line 1h)		627,478 31,982,287	Current Year 633,115 47,892,794
Revenue	8 9 10	Contri Progra Invest	butions and grants (Part VII am service revenue (Part VII tment income (Part VIII, col	I, line 1h)		627,478 31,982,287 23,291,509	Current Year 633,115 47,892,794 10,875,646
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Revenue	8 9 10 11 12 13 14	Contri Progra Invest Other Total 12) Grants Benefi	butions and grants (Part VII am service revenue (Part VII tment income (Part VIII, col revenue (Part VIII, column of revenue—add lines 8 through a and similar amounts paid (Pa ts paid to or for members (Pa	I, line 1h)	Pric	627,478 31,982,287 23,291,509 3,709,376 59,610,650	Current Year 633,115 47,892,794 10,875,646 301,384 59,702,939
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Firm's address ► 4310 17TH AVE S PO BOX 2545

FARGO, ND 581082545 May the IRS discuss this return with the preparer shown above? (see instructions)

Firm's name 🕨 EIDE BAILLY LLP

Paid

Preparer

**Use Only** 

Firm's EIN 🟲 45-0250958

Phone no (701) 239-8500

. ✓ Yes ☐ No

FOIII	990 (2015)					Page ∡
Par		of Program Serv	-			_
1		dule O contains a res organization's missioi		any line in this Part I	II	<u> </u>
_	•	-		CT TO THE NAME O	EDVICE COMMUNITY	
10 1	ROVIDE QUALITY H	<u>EALIHCARE AT A R</u>	EASONABLE CO	SI TO THE NUMC S	ERVICE COMMUNITY	
2		undertake any signific r 990-EZ?			which were not listed on	┌Yes ┌No
	If "Yes," describe the	ese new services on S	Schedule O			
3	_	cease conducting, or	_	_		⊤Yes ▼No
	If "Yes," describe the	ese changes on Sche	dule O			
4	expenses Section 5		4) organizations a	are required to report	ee largest program services, a the amount of grants and allo	
	(Code	) (Expenses \$	42,820,771	including grants of \$	6,080,000 ) (Revenue \$	47,892,794 )
-Tu	UNDER AN OPERATING AND A BUSINESS FRANC	AGREEMENT WITH BANNER CHISE TO BANNER BY WHIC	R HEALTH (AN ARIZOI CH IT OPERATES NOR	NA 501(C)(3) ORGANIZAT TH COLORADO MEDICAL	CION), NCMC, INC PROVIDES HOSPI CENTER AS A CHARITABLE ENTITY II CAL CENTER BOARD OF TRUSTEES	TAL FACILITIES, EQUIPMENT
4b	(Code	) (Expenses \$	ıı	ncluding grants of \$	) (Revenue \$	)
	-					
	-					
4c	(Code	) (Expenses \$	ıı	ncluding grants of \$	) (Revenue \$	)
	-					
	Other program serv	rices (Describe in Sch	edule O )			
- ••	(Expenses \$		luding grants of \$	;	) (Revenue \$	)
 4е	Total program servi		42,820,771		-	
-10	i oca i program servi	ce expenses F	42,020,//1			

Part IV	Checklist o	f Required	Schedule

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f 2}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$ ?  If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X	11f	Yes	
	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{?}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,  Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part $I$ .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	30	Yes	

	990 (2015)			Page
Pai	** Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V			.୮
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 19			
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable  1b 0  Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered			
	by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule $O$	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a 7b		No
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	<b>7</b> c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a	-		
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
_	In which the organization is licensed to issue qualified health plans			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			~
36	ection A. Governing Body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 10			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	Yes	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders or persons other than the governing body?	, 7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
Ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal I	Reveni	ıe Cod	e.)
			Yes	No
L0a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
l1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
L2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
L3	Did the organization have a written whistleblower policy?	13		No
L4	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		No
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
l6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
		16b		
	Let the States with which a copy of this Form 990 is required to be filed.			
L7	List the States with which a copy of this Form 990 is required to be filed▶			
18				

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records ►KEN SCHULTZ 1801 16TH STREET GREELEY, CO 80631 (970)810-6052

Part VII

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

# Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ♦ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A)	(B)			(C				(D)	(E)	(F)	
Name and Title	Average hours per week (list any hours for related	more pers and	than on is	one bot	box h ar or/tr	office	ess er :)	Reportable compensation from the organization (W- 2/1099-	Reportable compensation from related organizations (W- 2/1099-	Estimated amount of other compensation from the	
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations	
(1) AL DOMINGUEZ PRESIDENT & CHAIR	1 00	х		х				0	0	C	
(2) ROBERT NOFFSINGER VICE CHAIR	1 00	х		х				0	0	0	
(3) ROBERT E MURPHY TREASURER	1 00	х		х				0	0	0	
(4) BRANDON HOUTCHENS SECRETARY	1 00	х		х				0	0	(	
(5) KAY KOSMICKI DIRECTOR	1 00	х						0	0	(	
(6) JEFFREY CARLSON DIRECTOR	1 00	х						0	0	(	
(7) VICKI WILSON PHD RN DIRECTOR	1 00	х						0	0	(	
(8) MICHAEL J GEILE DIRECTOR	1 00	х						0	0	(	
(9) TOM GRANT DIRECTOR (JANUARY 2015)	1 00	x						0	0	(	
(10) SUSAN CARTER MD DIRECTOR	1 00	х						0	0	(	
(11) MARK LAWLEY DIRECTOR (STARTING APRIL)	1 00	х						0	0	(	
(12) KEN SCHULTZ BOARD EXECUTIVE	35 00			х				0	0	(	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
c ·	Sub-Total	s to Part VII, S		٠.					0	0	0
	Total number of individuals (in	cluding but not		to the	se l	ıste	d abov	e) wl			

\$100,000 of reportable compensation from the organization  $\blacktriangleright$  0

	_		Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4		No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			
	services rendered to the organization? If "Yes," complete Schedule I for such person	5	·	No

# **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)
Name and business address	Description of services	Compensation
ADOLFSON & PETERSON CONSTRUCTION	CONSTRUCTION-GENERAL CONTRACTOR	10,088,488
797 VENTURA STREET		
AURORA, CO 80011		
HENSEL PHELPS CONSTRUCTION	CONSTRUCTION-GENERAL CONTRACTOR	5,378,926
420 6TH AVE		
GREELEY, CO 80632		
GREAT LAKES HOTEL SUPPLY	KITCHEN EQUIP INSTALL/SUPPLY	1,344,559
24101 W NINE MILE ROAD		
SOUTHFIELD, MI 48033		
GE JOHNSON CONSTRUCTION	CONSTRUCTION-GENERAL CONTRACTOR	1,062,862
25 N CASCADE AVE SUITE 400		
COLORADO SPRINGS, CO 80903		
JE DUNN CONSTRUCTION	CONSTRUCTION-GENERAL CONTRACTOR	1,060,141
1001 LOCUST		
KANSAS CITY, MO 64106		
2. Total number of independent contractors (including but not limited to the	se listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 🕨 17

art V	1001	Statement o						
		Check if Schedu	ıle O contaıns a respor	nse or note to any lin	(A) Total revenue	(B) Related or exempt function	(C) Unrelated business revenue	(D) Revenue excluded from tax under
						revenue		sections 512-514
, <u>s</u>	1a	Federated camp	paigns 1a					
; <u>=</u>	b	Membership du	es <b>1b</b>	Ī				
; <u> </u>	С	Fundraising eve	ents <b>1c</b>					
and Other Similar Amounts	d	Related organiz	rations 1d					
∑≝	e	Government grants						
₹ ! <del>5</del>	f	All other contribute	ons, gifts, grants, and <b>1f</b>	633,115				
je l	•	similar amounts no						
} ॖॗ ह	g	Noncash contribution 1a-1f \$	ons included in lines					
and Other Similar Amounts	h	Total. Add lines	s 1 a - 1 f		633,115			
				Business Code				
E	2a	HOSPITAL FACILITY	'RENT	532000	47,882,883	47,882,883		
Program Serwice Revenue	b		_					
<u>.</u>	С							
g P	d							
e	e							
<u>S</u>	f	All other progra	m service revenue		9,911	9,911		
<u>*</u>	g	Total. Add lines	s 2a – 2f		47,892,794			
	3		ome (ıncludıng dıvıden		14,041,144			14,041,14
	4		ar amounts) tment of tax-exempt bond		14,041,144			14,041,14
	<del>4</del> 5							
			(ı) Real	(II) Personal				
	6a	Gross rents	542,741	• •				
	b	Less rental	242,929					
	c	expenses Rental income	299,812					
	_	or (loss)	·		299,812			299,81
	d	Net rental incor	me or (loss)  (ı) Securities	(II) O ther	299,012			299,01
	7a	Gross amount from sales of assets other than inventory	36,480,635	140,060				
	Ь	Less cost or other basis and sales expenses	39,700,861	85,332				
	С	Gain or (loss)	-3,220,226	54,728				
	d		s)		-3,165,498			-3,165,49
	8a		luding : reported on line 1c)					
<u> </u>		See Part IV, lin	a					
[	b	Less direct ex	penses <b>b</b>					
r	c		loss) from fundraising	events				
	9a	Gross income fi See Part IV, lin	rom gaming activities e 19 a					
	b		penses <b>b</b>					
			loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo						
	b	Less cost of go	oods sold <b>b</b>					
	С		loss) from sales of inv	•				
	4.4.	Miscellaneous		Business Code 523000	1 570		1,572	
	11a b	INVESTMENT ASP FUND	IN BLUETREND	523000	1,572		1,5/2	
	С							
	d	All other revenu	ue					
	e	Total. Add lines	s 11a-11d	🛌	1,572			
	12	Total revenue.	See Instructions .	🛌	50 702 020	47 892 794	1 570	11 175 45

	IX Statement of Functional Expenses				Page 10
	on 501(c)(3) and 501(c)(4) organizations must complete all columns	All other organiza	ations must com	nlete column (A.)	
<u> </u>	Check if Schedule O contains a response or note to any line in t			prece corumn (//)	Г
Do no	ot include amounts reported on lines 6b,	(A)	(B)	(c)	(D)
	o, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	6,080,000	6,080,000		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,568,289	2,568,289		
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees)				
а	Management	185,252		185,252	
b	Legal	50,747		50,747	
С	Accounting	36,300		36,300	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees	1,134,392		1,134,392	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	159,866		159,866	
12	Advertising and promotion				
13	Office expenses	3,787	2,356	1,431	
14	Information technology				
15	Royalties				
16	Occupancy	221,999	221,999		
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	1,167	1,167		
20	Interest	7,645,489	7,645,489		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	21,648,466	21,648,466		
23	Insurance	48,680	48,680		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	ENVIRONMENTAL REMEDIATI	4,439,876	4,439,876		
b	BOND FEES	86,235	86,235		
c	SALES AND USE TAX AND O	74,055	74,055		
d	ALL OTHER EXPENSES	4,159	4,159		
e	All other expenses	1			
25	<b>Total functional expenses.</b> Add lines 1 through 24e	44,388,759	42,820,771	1,567,988	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Par	t X	Balance Sheet					_
		Check if Schedule O contains a response or note to any	line in	this Part X	(A)		· · · ·
					Beginning of year		End of year
	1	Cash-non-interest-bearing				1	
	2	Savings and temporary cash investments			7,782,807	2	11,942,852
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net		1,097,951	4	174,623	
	5	Loans and other receivables from current and former o key employees, and highest compensated employees Schedule L	Compl	ete Part II of			
					5		
Assets	6	Loans and other receivables from other disqualified pe section 4958 (f)(1)), persons described in section 495 contributing employers and sponsoring organizations of voluntary employees' beneficiary organizations (see in II of Schedule L	)(B), and on 501(c)(9)				
Š.						6	
⋖	7	Notes and loans receivable, net			7		
	8	Inventories for sale or use		8			
	9	Prepaid expenses and deferred charges				9	
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	491,370,182			
	b	Less accumulated depreciation	10b	276,494,353	194,552,964	<b>10</b> c	214,875,829
	11	Investments—publicly traded securities			264,306,251	11	222,093,133
	12	Investments—other securities See Part IV, line 11	28,151,608	12	29,539,837		
	13	Investments—program-related See Part IV, line 11	3,670,929	13	3,670,929		
	14	Intangible assets		14			
	15	Other assets See Part IV, line 11	5,778,899	15	14,412,000		
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 3	4) .		505,341,409	16	496,709,203
	17	Accounts payable and accrued expenses			4,744,972	17	6,628,094
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			207,387,214	20	190,266,188
10	21	Escrow or custodial account liability Complete Part IV	/ of Sc	hedule D		21	
Liabilities	22	Loans and other payables to current and former officer key employees, highest compensated employees, and					
졅		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated thi	rd part	ies		23	
	24	Unsecured notes and loans payable to unrelated third	parties			24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24)  Complete Part X of Schedule D	s to rel	ated third parties,			
					13,485,846		18,808,122
	26	Total liabilities.Add lines 17 through 25			225,618,032	26	215,702,404
on di		Organizations that follow SFAS 117 (ASC 958), check lines 27 through 29, and lines 33 and 34.	here <b>►</b>	<b>▽</b> and complete			
Ë	27	Unrestricted net assets			279,723,377	27	281,006,799
<u>छ</u>	28	Temporarily restricted net assets	•		210,120,011	28	201,000,100
四 四	29	Permanently restricted net assets				29	
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), complete lines 30 through 34.					
9	30	Capital stock or trust principal, or current funds .				30	
Assets	31	Paid-in or capital surplus, or land, building or equipme				31	
S.S.	32	Retained earnings, endowment, accumulated income, of				32	
Net 4	33	Total net assets or fund balances			279,723,377	33	281,006,799
ž	34	Total liabilities and net assets/fund balances			505,341,409	34	496,709,203
		. Jean nabilities and net assets/land balances	<u> </u>		1 333,341,409	J-1	1 400,700,200

Par	rt XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		59,	702,939
2	Total expenses (must equal Part IX, column (A), line 25)	2		44,:	388,759
3	Revenue less expenses Subtract line 2 from line 1	3			314,180
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) $\cdot$ .	4			723,37
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			,,,,,
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			561,677
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			006,799
Par	rt XIII Financial Statements and Reporting			•	· ·
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>	<u></u>		
				Yes	No
1	Accounting method used to prepare the Form 990	_			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reasonable basis, consolidated basis, or both	eviewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sbasis, consolidated basis, or both	eparate			
	Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for over of the audit, review, or compilation of its financial statements and selection of an independent account		2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	iin in			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in Single Audit Act and OMB Circular A-133?	n the	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo required audit or audits, explain why in Schedule O and describe any steps taken to undergo such aud		3b		

# OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total1

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

2015

Open to Public Inspection

Nam NCM		ne organization					Employer identification number			
NCMC	LINC						74-2358522			
Pa	rt I	Reason for Pub	lic Charity Sta	atus (All organizati	ons must cor	nplete this p		ns.		
		zation is not a private								
1	Ē			association of churche						
2		·	· ·	1)(A)(ii).(Attach Sch		=				
3	Ė			ervice organization de						
4	Ė	•	•	ated in conjunction wit				). Enter the		
•	'	hospital's name, city		acea iii conjunction iii	in a mospital ac	.5011504 111 500		, Linear ene		
5	Γ		rated for the bene	fit of a college or univ )	ersity owned o	r operated by a	a governmental unit d	escribed in <b>section</b>		
6	Γ	A federal, state, or lo	cal government o	or governmental unit d	lescribed in <b>sec</b>	tion 170(b)(1	)(A)(v).			
7	Γ	An organization that described in <b>section</b>		s a substantial part of . (Complete Part II )	its support fro	m a governme	ntal unit or from the g	eneral public		
8	$\vdash$			on 170(b)(1)(A)(vi) (	Complete Part	II)				
9	Γ	receipts from activit	ies related to its	es (1) more than 331/ exempt functions—su related business taxa	bject to certair	n exceptions, a	ind (2) no more than 3	331/3% of its support		
	_			e <b>section 509(a)(2).</b> (C						
10	<u> </u>	5	•	ed exclusively to test	•	•	`			
11	굣			ed exclusively for the						
				zations described in s describes the type of						
а	Г			1d that describes the type of supporting organization and complete lines 11e, 11f, and 11g tion operated, supervised, or controlled by its supported organization(s), typically by giving the						
				regularly appoint or		of the directo	ors or trustees of the	supporting		
_	_			IV, Sections A and B.						
Ь	ı			pervised or controlled ration vested in the sa						
		must complete Part			ille persons til	at control of it	ialiage the supported	organization(s) Tou		
c	굣	<u>-</u>	•	pporting organization	operated in co	nnection with,	and functionally integ	rated with, its		
	_			tions) You must com						
d	ı			A supporting organiza						
				zation generally must Part IV, Sections A a			ment and an attentive	eness requirement		
е	Г			eived a written determ			a Type I. Type II. T	pe III functionally		
	•			ly integrated supporti			,, , ,, ,	,		
f	Ente	r the number of suppor	rted organizations				<u>1</u>			
g		Provide the following	ınformatıon abou	t the supported organ	ızatıon(s)					
		me of supported	(ii)EIN	_ (iii)	(iv)		(v)	(vi)		
	(1)	organization		Type of organization	Is the orga listed in your		A mount of	A mount of other		
				(described on lines	docume		monetary support support (see (see instructions)			
				1- 9 above (see instructions))			(	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	10112.5	0.100 0.5 TOU.			Yes	No				
(A) I	NCMC B	OARD OF TRUSTEES	846000813		Yes		6,080,000	58,756,000		

6,080,000

Pa	Support Schedule for (Complete only if you Part III. If the organize	checked the bo	x on line 5, 7,	or 8 of Part I o	or if the organiz	ation failed to d	jualify under
Se	ection A. Public Support	•	•		, <u>, , , , , , , , , , , , , , , , , , </u>		
	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	( <b>d)</b> 2014	<b>(e)</b> 2015	( <b>f)</b> Total
•	fiscal year beginning in) F Gifts, grants, contributions, and membership fees received (Do not include any unusual grants)	(4,72022	(-)	(9,2323	(=,===	(0)2020	(i)
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge <b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4 ection B. Total Support						
	Calendar year						
(or	fiscal year beginning in)	(a)2011	<b>(b)</b> 2012	<b>(c)</b> 2013	(d)2014	<b>(e)</b> 2015	<b>(f)</b> ⊤otal
7	A mounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
11	<b>Total support.</b> Add lines 7 through 10						
12	Gross receipts from related activit	ies, etc (see inst	ructions)			12	
13	First five years.If the Form 990 is check this box and stop here	<u> </u>	<u> </u>				
14	ection C. Computation of Pul Public support percentage for 2019			11 column (f))		14	
15	Public support percentage for 201			: 11, Column (1))		14	
	33 1/3% support test—2015.If the	-	•	v on line 12 and	lino 14 is 22 1/20	15	this box
	and <b>stop here.</b> The organization qui <b>33 1/3% support test—2014.</b> If the box and <b>stop here.</b> The organizatio	alıfıes as a publıc organızatıon dıd	ly supported organic not check a box	anızatıon on lıne 13 or 16a			<b>►</b> □
17a	10%-facts-and-circumstances test is 10% or more, and if the organization Part VI how the organization me	— <b>2015.</b> If the organization meets the fa	anization did not o	check a box on lir tances test, chec	ck this box and <b>st</b>	op here. Explain	orted ▶□
b	organization  10%-facts-and-circumstances test  15 is 10% or more, and if the orga Explain in Part VI how the organiza supported organization	nızatıon meets th	e "facts-and-circ	umstances" test	c, check this box a	nd <b>stop here.</b>	
18	Private foundation. If the organizations	ion did not check	a box on line 13	, 16a, 16b, 17a,	or 17b, check this	s box and see	<b>-</b> '

Schedule A (Form 990 or 990-EZ) 2015 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) Part III (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar vear (a)2011 (d)2014 **(b)**2012 (c)2013 (e)2015 (f)Total (or fiscal year beginning in) 🕨 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt nurnose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support. (Subtract line 7c from line 6) Section B. Total Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f)) 15 Public support percentage from 2014 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage

b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

19a 33 1/3% support tests—2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage for 2015 (line 10c, column (f) divided by line 13, column (f))

Investment income percentage from 2014 Schedule A, Part III, line 17

18

►ſ

17

18

### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked

	11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you	u chec	ked 11	d of Par
Se	I, complete Sections A and D, and complete Part V ) ection A. All Supporting Organizations			
	Colon At All Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	Yes	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?		.,	
_	If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	Yes	
	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below.	За		No
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?  If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
45	n dia kanananan dia kananan dia kanana			1
	Was any supported organization not organized in the United States ("foreign supported organization")?  If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		No
D	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?  If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^{2}$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported	<b>4</b> c		
5a	organization was used exclusively for section 170(c)(2)(B) purposes.  Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		No
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		No
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		No
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		No
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		No
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		No
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	<b>9</b> c		No
10a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		No
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
11	Has the organization accepted a gift or contribution from any of the following persons?			
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
_	the governing body of a supported organization?	11a		No
ь	A family member of a person described in (a) above?	11b		No

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Νo

Pai	Supporting Organizations (continued)			
Se	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
Se	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?  If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Se	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	Yes	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization?  If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2	Yes	
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?  If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3	Yes	
	sking F. Tong III Founding No. Interpreted Companies Openiesting			
	ection E. Type III Functionally-Integrated Supporting Organizations			
a b	The organization is the parent of each of its supported organizations. Complete line 3 below			
2	Activities Test Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive?  If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a	Yes	
t	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in?  If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b	Yes	
3	Parent of Supported Organizations Answer (a) and (b) below.			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
Ŀ	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S			uct ions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
!	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
ı	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
,	Other expenses (see instructions)	7		
1	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
<b>i</b>	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting o	rganızatıon (see

Type III Non-Functionally Integr	ated 509(a)(3) Suppo	rting Organizations (c	
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furth excess of income from activity	ers exempt purposes of supp	oorted organizations, in	
3 Administrative expenses paid to accomplish exemp	pt purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval re	quired)		
6 Other distributions (describe in Part VI) See instru	uctions		
7 Total annual distributions. Add lines 1 through 6			
Distributions to attentive supported organizations to details in Part VI) See instructions	to which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
<b>d</b> From 2013			
e From 2014			
f Total of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2015 distributable amount			
<ul> <li>Carryover from 2010 not applied (see instructions)</li> </ul>			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7			
\$			
a Applied to underdistributions of prior years			
<b>b</b> Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 31 and 4c			
8 Breakdown of line 7			
<b>c</b> Excess from 2013			
<b>d</b> From 2014			
<b>e</b> From 2015			

### Part VI Supplemental Information.

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

### Facts And Circumstances Test

Return Reference	Explanation
PART I, LINE 11G, COLUMN (VI)	IN ADDITION TO DIRECT GRANTS PROVIDED, THE ORGANIZATION FUNDED CAPITAL OUTLAYS TOTALING \$40,617,000 AND FUNDED NET PRINCIPAL AND INTEREST PAYMENTS OF \$18,139,000 ON LONG-TERM DEBT
PART IV, SECTION A, LINE 2	THE ORGANIZATION SUPPORTS THE NCMC BOARD OF TRUSTEES, WHICH IS NOT REQUIRED TO OBTAIN RECOGNITION OF EXEMPT STATUS BECAUSE IT IS CONSIDERED TO BE A GOVERNMENTAL ENTITY
PART IV, SECTION D, LINE 3	THE SUPPORTED ORGANIZATION HAS A SIGNIFICANT VOICE IN THE ORGANIZATION'S INVESTMENT POLICIES AND IN DIRECTING THE USE OF THE ORGANIZATION'S INCOME OR ASSETS ALL THREE OF THE REPRESENTATIVES APPOINTED BY THE SUPPORTED ORGANIZATION ARE VOTING MEMBERS OF THE ORGANIZATION'S BOARD OF DIRECTORS AND PARTICIPATE IN THE DECISION-MAKING PROCESS AT THE HIGHEST LEVEL IN ADDITION, ONE REPRESENTATIVE OF THE SUPPORTED ORGANIZATION SERVES ON THE FINANCE COMMITTEE, WHICH GENERALLY OVERSEES THE OPERATIONS AND FINANCIAL CONDITION OF THE ORGANIZATION, INCLUDING ITS INVESTMENT POLICIES TWO REPRESENTATIVES OF THE SUPPORTED ORGANIZATION SERVE ON AN INTERNAL COMMITTEE WHICH MONITORS ADHERENCE TO ANY QUALITATIVE CONTRACTUAL REQUIREMENTS NO NEW DEBT IS INCURRED BY THE ORGANIZATION WITHOUT THE APPROVAL OF THE SUPPORTED ORGANIZATION LASTLY, THE SUPPORTED ORGANIZATION IS GIVEN A SIGNIFICANT VOICE IN THE CONDUCT OF THE ORGANIZATION'S AFFAIRS BY VIRTUE OF ITS OPERATING SUBLEASE WITH THE ORGANIZATION
PART IV, SECTION E, LINE 2A	THE ORGANIZATION SUPPORTS THE NCMC BOARD OF TRUSTEES BY CONTRACTING WITH BANNER HEALTH (AN ARIZONA 501(C)(3) ORGANIZATION) TO OPERATE THE NORTH COLORADO MEDICAL CENTER UNDER THE TERMS OF THE CONTRACT, BANNER HEALTH SYSTEM PAYS AN ANNUAL USE CHARGE TO THE ORGANIZATION FOR HOSPITAL FACILITIES, EQUIPMENT AND THE BUSINESS FRANCHISE THESE FUNDS, TOGETHER WITH OTHER CASH RESERVES, ARE USED BY THE ORGANIZATION TO PROVIDE THE NORTH COLORADO MEDICAL CENTER WITH LIQUID WORKING CAPITAL AND FUNDING FOR MAJOR AND ROUTINE CAPITAL EXPENDITURES THE ORGANIZATION MAY BORROW MONEY TO FUND CAPITAL PROJECTS, WHICH RESULTS IN THE ORGANIZATION SERVICING THE DEBT INCURRED IN ADDITION, THE ORGANIZATION ALSO PROVIDES GRANTS TO SUPPORT LOCAL HEALTHCARE CHARITIES PLEASE SEE SCHEDULE A, PART I, LINE 11G FOR THE AMOUNT OF SUPPORT PROVIDED THESE ACTIVITIES DIRECTLY FURTHER THE EXEMPT PURPOSE OF THE ORGANIZATION, WHICH IS TO PROVIDE QUALITY HEALTHCARE AT A REASONABLE COST TO THE NORTH COLORADO MEDICAL CENTER SERVICE AREA
PART IV, SECTION E, LINE 2B	IF THE ORGANIZATION DID NOT CONDUCT THE ACTIVITIES DESCRIBED IN SECTION E, LINE 2A, THE SUPPORTED ORGANIZATION WOULD HAVE TO DIRECTLY UNDERTAKE THE ACTIVITIES THE SUPPORTED ORGANIZATION WAS FORMED TO PROVIDE FOR HEALTHCARE NEEDS OF THE REGION, WHICH INCLUDES THE AVAILABILITY OF HOSPITAL FACILITIES THE SUPPORTED ORGANIZATION IS PROVIDING FOR THE HEALTHCARE NEEDS OF THE REGION THROUGH THE USE OF THE ORGANIZATION AND ITS ACTIVITIES

DLN: 93493215010286

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization **Employer identification number** NCMC INC 74-2358522 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year Aggregate value of contributions to (during Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) 
Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🛌 Number of states where property subject to conservation easement is located -\_\_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the vear Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Par	Organizations Maintaining (continued)	Collections of Ar	t, His	storic	al Tr	easures,	or Ot	her Similar As	sets
3	Using the organization's acquisition, according to the collection items (check all that apply)	ession, and other reco	rds, cl	heck aı	ny of t	he following	that ar	e a significant use	ofits
а	Public exhibition		d	Γ	Loan	or exchange	progra	ms	
b	Scholarly research		е	Г	Other				
c	Preservation for future generations								
4	Provide a description of the organization's	s collections and expl	aın ho	wthev	furthe	r the organiz	ation's	s exempt purpose	ın
-	Part XIII			•		_			
5	During the year, did the organization solid assets to be sold to raise funds rather the								□ No
Pai	t IV Escrow and Custodial Arra		s part	or the t	organiz	Zacion's Cone	c cion.	, 103	, 110
	Complete if the organization a Part X, line 21.		Form	990, I	Part I	V, line 9, o	r repo	orted an amount	t on Form 990,
1a	Is the organization an agent, trustee, cus included on Form 990, Part X?	todian or other interm	nediary	/ for co	ntribui	tions or othe	rasse	ts not <b>Yes</b>	┌ No
b	If "Yes," explain the arrangement in Pa	art XIII and complete	the fo	llowing	table			Amo	ount
c	Beginning balance			_			1c		
d	Additions during the year						1d		
e	Distributions during the year						1e		
f	Ending balance						1f		
2a	Did the organization include an amount of	n Form 990. Part X. lu	ne 21.	for esc	crow o	r custodial a	ccount	t liability? <b>F Yes</b>	□ No
		,	,					, ,	,
b	If "Yes," explain the arrangement in Part								Г
Pa	rt V Endowment Funds. Comple							•	
_	Daniman of warmhalan a	(a)Current year	( <b>b</b> )Pi	nor year	Ь Б	(c)Two years	back (	d)Three years back	(e)Four years back
.a	Beginning of year balance						_		
b	Contributions								
c	Net investment earnings, gains, and losses								
d	Grants or scholarships								
е	Other expenditures for facilities and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the	current vear end balar	nce (lır	ne 1a. (	columr	n (a)) held as	 }		
а	Board designated or quasi-endowment	,	,	37		· //			
b	Permanent endowment ►								
c	Temporarily restricted endowment								
	The percentages on lines 2a, 2b, and 2c	should equal 100%							
3a	Are there endowment funds not in the pos	•	zatıon	that ar	re held	and adminis	stered	for the	
	organization by	<b>J</b>							Yes No
	(i) unrelated organizations		•					3a(	
	(ii) related organizations							3a(	<del>-   -  </del>
	If "Yes" on 3a(II), are the related organize							31	<b>b</b>
1	Describe in Part XIII the intended uses of the VI Land, Buildings, and Equip		naowm	ient für	nas				
Œ.	Complete if the organization a		orm 9	90, Pa	art IV	, line 11a.9	See Fo	orm 990, Part X,	, lıne 10.
	Description of property			(a) st or oth (investm	er basıs	(b) Cost or other		Accumulated (c) depreciation	(d)Book value
La	Land					4,1	185,365		4,185,36
b	Buildings								
			<u> </u>	13,	,379,30		591,249		147,697,30
С	Leasehold improvements		·			<u> </u>	546,625	<del>                                     </del>	20,84
	Equipment		·			161,0	)52,311	118,837,566	42,214,74.
е	Other			5	,861,88	6 21,6	553,441	6,757,750	20,757,57

214,875,829

(including name of security)	у	<b>(b)</b> Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives			5555 Cita of year market value
(2)Closely-held equity interests (3)O ther			
(A) ALTERNATIVE INVESTMENTS		29,539,837	F
	<u>.</u>	20.520.027	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)  Part VIII  Investments—Program Related.	•	29,539,837	
Complete if the organization answere	d 'Yes' on Form 99		
(a) Description of investment		(b) Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
	<b>*</b>		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )  Part IX Other Assets. Complete if the organizati	ion answered 'Yes' o	n Form 990, Part IV, line 1	
(a) Desc	cription		(b) Book value
Part X Other Liabilities. Complete if the org See Form 990, Part X, line 25.		ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the org See Form 990, Part X, line 25.  1. (a) Description of liability	ganization answer	ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the organise See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes	(b) Book val	ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the organized See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  INTEREST RATE SWAP	(b) Book val	ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the organised See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  INTEREST RATE SWAP  ASSET RETIREMENT OBLIGATIONS	(b) Book values (b) Book value	ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the organised See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  INTEREST RATE SWAP  ASSET RETIREMENT OBLIGATIONS	(b) Book val	ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the organised See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  INTEREST RATE SWAP  ASSET RETIREMENT OBLIGATIONS	(b) Book values (b) Book value	ed 'Yes' on Form 990, P	
See Form 990, Part X, line 25.	(b) Book values (b) Book value	ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the organised See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  INTEREST RATE SWAP  ASSET RETIREMENT OBLIGATIONS	(b) Book values (b) Book value	ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the organised See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  INTEREST RATE SWAP  ASSET RETIREMENT OBLIGATIONS	(b) Book values (b) Book value	ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the organised See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  INTEREST RATE SWAP  ASSET RETIREMENT OBLIGATIONS	(b) Book values (b) Book value	ed 'Yes' on Form 990, P	
Part X Other Liabilities. Complete if the organised See Form 990, Part X, line 25.  1. (a) Description of liability  Federal income taxes  INTEREST RATE SWAP  ASSET RETIREMENT OBLIGATIONS	(b) Book values (b) Book value	ed 'Yes' on Form 990, P	

44,388,759

Par	Reconciliation of Revenue per Audited Financial Statem Complete if the organization answered 'Yes' on Form 990, Part		per Ret	urn
1	Total revenue, gains, and other support per audited financial statements .		1	39,722,497
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
а	Net unrealized gains (losses) on investments 2a	-14,692,435		
b	Donated services and use of facilities			
c	Recoveries of prior year grants			
d	Other (Describe in Part XIII )	-4,965,021		
e	Add lines <b>2a</b> through <b>2d</b>		2e	-19,657,456
3	Subtract line <b>2e</b> from line <b>1</b>		3	59,379,953
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1			· · ·
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a			
ь	Other (Describe in Part XIII ) 4b	322,986		
c	Add lines <b>4a</b> and <b>4b</b>		4c	322,986
5	Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12	)	5	59,702,939
Part	Reconciliation of Expenses per Audited Financial States Complete if the organization answered 'Yes' on Form 990, Part	•	s per R	eturn.
1	Total expenses and losses per audited financial statements		1	38,439,075
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
а	Donated services and use of facilities	a		
b	Prior year adjustments	b		
c	Other losses	с		
d	Other (Describe in Part XIII )	d 184,708		
e	Add lines <b>2a</b> through <b>2d</b>		2e	184,708
3	Subtract line <b>2e</b> from line <b>1</b>		3	38,254,367
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4	a		
b	Other (Describe in Part XIII )	6,134,392		
c	Add lines <b>4a</b> and <b>4b</b>		4c	6,134,392

# Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) .

Return Reference	Explanation
PART X, LINE 2	NCMC, INC IS A COLORADO NONPROFIT CORPORATION AND HAS BEEN RECOGNIZED BY THE INTERNAL REVENUE SERVICE (IRS) AS EXEMPT FROM FEDERAL INCOME TAXES UNDER INTERNAL REVENUE CODE SECTION 501(C)(3), AND IS EXEMPT FROM FEDERAL AND STATE INCOME TAXES ON RELATED INCOME PURSUANT TO SECTION 509(A)(3) OF THE CODE NCMC, INC IS ANNUALLY REQUIRED TO FILE A RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX (FORM 990) WITH THE IRS IN ADDITION, THE CORPORATION MAY BE SUBJECT TO INCOME TAX ON NET INCOME THAT IS DERIVED FROM BUSINESS ACTIVITIES THAT ARE UNRELATED TO ITS EXEMPT PURPOSE NCMC FILES AN EXEMPT ORGANIZATION BUSINESS INCOME TAX RETURN (FORM 990T) WITH THE IRS TO REPORT ITS UNRELATED BUSINESS TAXABLE INCOME NORMEDCO CARE, LLC, SOUTHSIDE INVESTMENTS, LLC, AND SHEEP DRAW FARMS, LLC ARE CONSIDERED DISREGARDED ENTITIES AND THEIR INCOME AND EXPENSES ARE REPORTED IN THE TAX RETURN OF THE SOLE MEMBER (NCMC) NCMC BELIEVES THAT IS HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN AFFECTING ITS ANNUAL FILING REQUIREMENTS AND, AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS NCMC WOULD RECOGNIZE FUTURE ACCRUED INTEREST AND PENALTIES RELATED TO UNRECOGNIZED TAX BENEFITS AND LIABILITIES IN INCOME TAX EXPENSE, IF SUCH INTEREST AND PENALTIES ARE INCURRED NCMC'S HISTORICAL FEDERAL AND STATE TAX RETURNS ARE SUBJECT TO EXAMINATIONS BY TAX AUTHORITIES
PART XI, LINE 2D - OTHER ADJUSTMENTS	CHARITY CARE GRANT TO BANNER HEALTH SYSTEM -5,000,000 INCREASE IN FAIR VALUE OF HEDGING INTEREST RATE SWAP 647,383 PENSION-RELATED CHANGES OTHER THAN NET PERIODIC PENSION COST 2,054,355 INVESTMENT MANAGEMENT FEES, INCLUDED IN INCOME FOR FINANCIAL STATEMENTS -1,134,392 NET LOSS ON NON-HEDGING INTEREST RATE SWAPS -1,532,367
PART XI, LINE 4B - OTHER ADJUSTMENTS	RENTAL EXPENSES INCLUDED IN REVENUES -184,708 BLUETREND ASP K-1 INCOME 507,694
PART XII, LINE 2D - OTHER ADJUSTMENTS	RENTAL EXPENSES INCLUDED IN REVENUES 184,708
PART XII, LINE 4B - OTHER ADJUSTMENTS	CHARITY CARE GRANT TO BANNER HEALTH SYSTEM 5,000,000 INVESTMENT MANAGEMENT FEES, INCLUDED IN INCOME FOR FINANCIAL STATEMENTS 1,134,392

Part XIII Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2015

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As Filed Data -

DLN: 93493215010286

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

# **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

	of the organization C INC				Employer ident	ification number
V C IVI	CINC				74-2358522	
Pai	<b>General Information</b> Complete if the organi				14b.	
1	<b>For grantmakers.</b> Does the of and other assistance, the grants or a used to award the grants or a	antees' eligibil	ity for the grar	nts or assistance, and	the selection criteria	┌ Yes ┌ No
2	For grantmakers. Describe in assistance outside the United		ganızatıon's p	rocedures for monitorii	ng the use of its gran	ts and other
3	Activites per Region (The follow	ung Part I, line 3	3 table can be d	uplicated if additional spa	ice is needed )	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS	N/A	29,539,837
( 2)						
(3)						
(4)						
(5)						
3a	Sub-total	0	0			29,539,837
	Total from continuation sheets to Part I	0	0			C
C	Totals (add lines 3a and 3b)	0	0			29.539.837

Schedule F (Form 990) 2015

_		(b) IRS code		(d) Purpose of	t IV, line 15, for an	(f) Manner of	( <b>g</b> ) A mount	(h) Description	(i) Method of
	organization	section and EIN (if applicable)	(e) region	grant	cash grant	cash disbursement	of non-cash assistance	of non-cash assistance	valuation (book, FMV, appraisal, othe
(	1)								
(	2)								
(	3)								
(	4)								
2					recognized as charit ovided a section 501				
3	Enter total nu	mber of other or	ganizations or ent	ities					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	<u>duplicated if addit</u>	cional space is no	eded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	( <b>d)</b> A mount of cash grant	(e) Manner of cash disbursement	( <b>f</b> ) A mount of non-cash assistance	(g) Description of non-cash assistance	( <b>h)</b> Method of valuation (book, FMV, appraisal, other)
(1)					,		
(2)		+			1		1
(3)		†	·		'		
(4)		+			+		1
(5)		+ +			†		<del>                                     </del>
(6)		+			†		1
(7)		+			†		1
(8)		+ +			<u> </u>		
(9)		+ + +					1
(10)		+ +	·		<u> </u>		
(11)		+ + +			1		
( 12)		+ + +					
( 13)		+ +	·		<u>'</u>		<b>'</b>
( 14)		†			1		
( 15)		+ + +			1		
( 16)		1			1		
( 17)					1		
( 18)					1		

# Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<b>\rightarrow</b>	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Γ	Yes	<u>~</u>	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	্ব	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	<u>~</u>	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Γ	Yes	F	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Г	Yes	<u>~</u>	No

Schedule F (Form 990) 2015

### **Additional Data**

Software ID:

**Software Version: EIN:** 74-2358522

Name: NCMC INC

Schedule F (Form 990) 2015

Page 5

### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

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DLN: 93493215010286 OMB No 1545-0047

Employer identification number

Open to Public

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Department of the Treasury Internal Revenue Service

Name of the organization

(Form 990)

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

**Inspection** 

ICMC INC						74-2358522	
Part I General Inform	nation on Grants	and Assistance				•	
<ol> <li>Does the organization mainstrain the selection criteria used</li> <li>Describe in Part IV the organization</li> </ol>	l to award the grants	orassistance?				ssistance, and	▽ Yes   No
			omestic Governments. O Iditional space is neede		zatıon answered "Yes" o	on Form 990, Part IV, lır	ne 21, for any recipient
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) BANNER HEALTH SYSTEM 1801 16TH STREET GREELEY,CO 80631	45-0233470	501(C)(3)	5,000,000				CHARITY CARE
(2) NCMC FOUNDATION 1801 16TH STREET GREELEY,CO 80631	84-0718355	501(C)(3)	1,080,000				OPERATIONAL ASSISTANCE AND DONATION

Schedule I	(Form 990) 2015
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22
	Part III can be duplicated if additional space is needed

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance	
Part IV Supplemental Inform	Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.					

Return Reference	Explanation
PART I, LINE 2	THERE IS CURRENTLY NO PROCESS IN PLACE THAT MONITORS THE USE OF GRANT FUNDS BY THE RECIPIENTS IT IS THE POLICY OF THE
	BOARD OF DIRECTORS TO DISTRIBUTE GRANTS ONLY TO NOT-FOR-PROFIT ENTITIES MOST CHARITABLE CONTRIBUTIONS ARE MADE
	THROUGH NCMC INC'S DONOR ADVISED FUND WHICH IS MAINTAINED BY THE NCMC FOUNDATION THE NCMC FOUNDATION DOES VET
	RECIPIENTS PRIOR TO MAKING GRANTS AND ALSO MONITORS THE USE OF PROCEEDS

Schedule I (Form 990) 2015

**Schedule K** (Form 990)

**Supplemental Information on Tax Exempt Bonds** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

OMB No 1545-0047

DLN: 93493215010286

Open to Public **Inspection** 

Internal Revenue Service

Department of the Treasury

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

	ne of the organization									Emp	oloyer id	lentifica	tion nur	nber	
NC	MC INC									74-	-23585	22			
Р	art I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue p	rice	(f)	<b>)</b> Description	n of purpose	( <b>g</b> ) De	feased		On alf of		Pool ncing
													uer	IIIIa	nemg
										Yes	No	Yes	No	Yes	No
Α	COLORADO HEALTH FACILITIES AUTHORITY	84-0752932	196474K25	11-13-2003	98,00		1993,		D SERIES E HOSPITAL 8 NCE COSTS		X		Х		×
В	COLORADO HEALTH FACILITIES AUTHORITY	84-0752932		07-31-2012	60,00			MCP PROJ			Х		Х		Х
c	COLORADO HEALTH FACILITIES AUTHORITY	84-0752932		05-15-2013	82,00	-	ISSUE	NANCE 200 ED 10/27/0 OS ISSUED	8 AND 2009		Х		Х		Х
Pa	art II Proceeds														
					+	A			В		С			D	
	A mount of bonds retired.					19,090	0,000		11,180,000		14,45	2,112			
	A mount of bonds legally defe	eased													
3	Total proceeds of issue					98,000	0,000		60,000,000		82,00	0,000			
4	Gross proceeds in reserve fu	ınds													
5	Capitalized interest from pro	ceeds							3,560,432						
6	Proceeds in refunding escrov	WS													
7	Issuance costs from proceed	ds				884	4,500		595,000		61	8,950			
8	Credit enhancement from pro	oceeds				3,759	9,456								
9	Working capital expenditures	s from proceeds													
10	Capital expenditures from pr	oceeds				76,964	4,179		56,439,568						
11	Other spent proceeds					16,391	1,865				81,38	1,050			
12	O ther unspent proceeds .			•											
13	Year of substantial completion	on			20	006				2	013				
					Yes	N	ю	Yes	No	Yes	r	No	Yes		No
14	Were the bonds issued as pa	rt of a current refund	ing issue?		Х				Х	X					
15	Were the bonds issued as pa	rt of an advance refu	ndıng ıssue?			×	(		x			x			
16	Has the final allocation of pro	oceeds been made? .			Х				Х	Х					
17	Does the organization maintal allocation of proceeds?	aın adequate books a	nd records to supp	oort the final	Х				Х	Х					
Pa	rt IIII Private Business														
						Α			3		C			D	
					Yes	N-	0	Yes	No	Yes	1	No l	Yes		No

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Х

Х

Χ

Х

Χ

Schedule K (Form 990) 2015

Part III Private Business Use (Continued)

			A	!	В	С			)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		x		×		×		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed								
prop	erty?								
C	Are there any research agreements that may result in private business use of bond-financed property?		×		×		X		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 050 %		0 %		0 %		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 %		0 %		
6	Total of lines 4 and 5		0 050 %	0 %			0 %		
7	Does the bond issue meet the private security or payment test?		Х		Х		Х		
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		x		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X		X		X			

	Regulations sections 1 141 12 and 1 145 2								
Pa	rt IV Arbitrage								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		×		X		
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		Х		Х		Х		
ь	Exception to rebate?		Х		Х		Х		
С	No rebate due?	Х			Х		×		
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed		•						
3	Is the bond issue a variable rate issue?		Х		Х	Х			
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		х	Х			
b	Name of provider					BANCO BILB VIZCAYA ARGENTARIA			
С	Term of hedge		_			1400 0000	000000 %		
d	Was the hedge superintegrated?						Х		
е	Was the hedge terminated?						Х		
		1	1	1					-000) 2015

Pai	rt IV Arbitrage (Continued)								
		Α	1	В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?	Х			х		Х		
ь	Name of provider	FSA CAPITA MANAGEME SERVICES							
С	Term of GIC	200 0000	000000 %						
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	Х							
6	Were any gross proceeds invested beyond an available temporary period?		х		х		х		
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		Х		х			
Pa	rt V Procedures To Undertake Corrective Action								
		Α	1	В	1	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if	X		X		Х			

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
DATE REBATE	ISSUER NAME COLORADO HEALTH FACILITIES AUTHORITY DATE THE REBATE COMPUTATION
COMPUTATION PERFORMED	WAS PERFORMED 07/29/2009

and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Return Reference	Explanation
FORM 990, SCHEDULE K, PART II, LINE 11	THE AMOUNT REPORTED ON SCHEDULE K, PART II, LINE 11, COLUMN A AND C IS THE AMOUNT OF BOND PROCEEDS USED TO REFUND THE PRIOR BONDS ISSUED

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DLN: 93493215010286

### Schedule L

(Form 990 or 990-EZ)

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No 1545-0047

2015

Department of the Treasury

► Attach to Form 990 or Form 990-EZ. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the or NCMC INC	ganızatıon							nploye		fication	number				
		Transaction					(29)	organı	zations						
	lete if the orga ne of disqualific	anization answe				25a or 25b, or fied person an			Z, Part \ cription		10b (d) Corr	octod2			
<b>1 (a)</b> Nam	ie oi uisquaiilie	eu person	(b) Kei	-	ween disquaii ganization	neu person an	ຶ່ ໃ	-	saction	<b>—</b>	Yes	No No			
		ncurred by orga		_	•	_	-								
4958 .		ifany an line 2							_						
<b>3</b> Enterthe a	imount of tax,	ıf any, on lıne 2	, above, reir	noursed by tr	ie organizatio	n		•	<b>*</b> \$						
		or From In													
		rganization ans rted an amount				line 38a, or Fo	orm 99	0, Par	t IV, lın	e 26, o	r ıf the				
			. 011 1 01111 3 3	o, r are x, iiii							_				
(a) Name of	(b) Relations		(d) Loan to		(e)Original	<b>(f)</b> Balance due	(g)		(h)		(i)Wri				
ınterested person		with Purpose of or organization loan org			principal amount	uue	default?		A ppro		agreem	ient?			
·	-				_		_	-				commi			
			То	From			Yes	No	Yes	No	Yes	No			
												<del>                                     </del>			
T otal		<u> </u>								I					
Part IIII Gra	nts or Ass	istance Ben	efiting In	terested P	ersons.										
		organization		1											
(a) Name of i		(b) Relationsh interested pers		(c) A mount	of assistance	<b>(d)</b> Type	ofassi	stance	(e)	Purpos	e of assi	stance			
perso	'''	organiza													
							_	_							

Part W Business Transactions 1					
Complete if the organizatio	n answered "Yes" on I	<u>Form 990, Part IV, lır</u>	ne 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	: zatıon's
				Yes	No
(1) KEN SCHULTZ	KEN IS NCMC INC BOARD EXECUTIVE AND 50% OWNER OF NORTHSTAR MGMT	197,851	PAYMENTS MADE TO NORTHSTAR MANAGEMENT GROUP, INC IN 2015 WERE \$197,851		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2015

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DLN: 93493215010286

**Employer identification number** 

OMB No 1545-0047

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# **SCHEDULE 0**

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

NCMC INC 74-2358522

	e O, Supplemental Information
Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1	THE ORGANIZATION HAS AN EXECUTIVE COMMITTEE WHICH IS ABLE TO EXERCISE AUTHORITY OF THE BOARD WHEN THE BOARD IS NOT IN SESSION EXCEPT AS SUCH AUTHORITY IS LIMITED BY STATUTE OR BY RESOLUTION CREATING OR OTHERWISE CONTROLLING THE EXECUTIVE COMMITTEE. THE MEMBERSHIP OF THE EXECUTIVE COMMITTEE SHALL INCLUDE THE CHAIR AND PRESIDENT OF THE BOARD OF THE CORPORATION, THE CHAIR OF THE FINANCE COMMITTEE, THE CHAIR OF THE EXTERNAL COMMITTEE, THE CHAIR OF THE INTERNAL COMMITTEE AND THE VICE CHAIR OF THE BOARD THE CHAIR AND PRESIDENT OF THE BOARD OF THE CORPORATION SHALL SERVE AS CHAIR OF THE COMMITTEE. THE EXECUTIVE COMMITTEE SHALL NOT HAVE THE AUTHORITY OF THE BOARD IN REFERENCE TO (I) APPOINTING, REMOVING OR FILLING VACANCIES IN THE MEMBERSHIP OF THE BOARD, BOARD COMMITTEES OR OFFICERS OF THE CORPORATION, (II) AMENDING THE ARTICLES OF INCORPORATION, (III) RESTATING THE ARTICLES OF INCORPORATION, (IV) ADOPTING A PLAN OF MERGER OR CONSOLIDATION WITH ANOTHER CORPORATION, (V) AUTHORIZING THE SALE, LEASE, EXCHANGE OR MORTGAGE OF ALL OR SUBSTANTIALLY ALL OF THE PROPERTY AND ASSETS OF THE CORPORATION, (VI) AUTHORIZING THE VOLUNTARY DISSOLUTION OF THE CORPORATION OR REVOKING PROCEEDINGS THEREFOR, (VII) ADOPTING A PLAN FOR THE DISTRIBUTION OF THE ASSETS OF THE CORPORATION OR (VIII) AMENDING, ALTERING OR REPEALING ANY RESOLUTION OF THE BOARD WHICH BY ITS TERMS PROVIDES THAT IT SHALL NOT BE AMENDED, ALTERED OR REPEALED BY SUCH COMMITTEE.
FORM 990, PART VI, SECTION A, LINE 3	NORTHSTAR MANAGEMENT GROUP INC IS THE MANAGEMENT COMPANY KEN SCHULTZ IS A 50% OWNER OF THE MANAGEMENT COMPANY AND SUPERVISES ALL OF THE OPERATIONS OF NCMC, INC PAYMENTS MADE TO NORTHSTAR MANAGEMENT GROUP FOR PROFESSIONAL FEES IN 2015 WERE \$190,000 WHICH REPRESENTS THE COMPENSATION PAID TO THE BOARD EXECUTIVE FOR 2015 EXPENSE REIMBURSEMENTS PAID TO THE BOARD EXECUTIVE FOR 2015 EXPENSE REIMBURSEMENTS PAID TO THE BOARD EXECUTIVE FOR 2015 TOTALED \$7,851
FORM 990, PART VI, SECTION A, LINE 7A	THE NCMC BOARD OF TRUSTEES APPOINTS A MAXIMUM OF THREE (3) BOARD MEMBERS OF NCMC, INC NCM C, INC IS A SUPPORTING ORGANIZATION OF NCMC BOARD OF TRUSTEES NCMC BOARD OF TRUSTEES IS A GOVERNMENT BODY APPOINTED BY THE COUNTY COMMISSIONERS WELD COUNTY OWNS THE LAND ON WHIC H THE HOSPITAL IS LOCATED
FORM 990, PART VI, SECTION A, LINE 7B	BOND ISSUES MUST BE APPROVED BY WELD COUNTY COMMISSIONERS AND THE BOARD OF TRUSTEES
FORM 990, PART VI, SECTION B, LINE 11	KEN SCHULTZ AND THE FINANCE COMMITTEE WILL REVIEW A COPY OF THE DRAFT FORM 990 AND THEN PR ESENT IT TO THE BOARD OF DIRECTORS FOR APPROVAL PRIOR TO FILING THE FINAL COPY
FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY COVERS THE BOARD OF DIRECTORS THE BOARD OF DIRECTORS RECE IVES THE CONFLICT OF INTEREST POLICY AT THE ANNUAL MEETING KEN SCHULTZ RECEIVES THE RESPO INSES AND FORWARDS THEM TO THE GENERAL COUNSEL OF THE BOARD IF THERE ARE ANY ITEMS THAT CO ME UP FOR DISCUSSION IN WHICH A CONFLICT OF INTEREST IS PRESENT, THE BOARD MEMBER EXCUSES HIM OR HERSELF AND ABSTAINS FROM VOTING THE BOARD HAS THE OPTION TO ALLOW THE MEMBER TO B E PART OF THE DISCUSSION
FORM 990, PART VI, SECTION C, LINE 19	THE GENERAL PUBLIC IS ALLOWED TO VIEW THE DOCUMENTS ON PREMISES BUT NOT ALLOWED TO MAKE COPIES AND TAKE THEM OFF OF THE PREMISES
FORM 990, PART XI, LINE 9	REDUCTION IN FAIR VALUE OF HEDGING INTEREST RATE SWAPS 647,383 PENSION-RELATED CHANGES OT HER THAN NET PERIODIC PENSION COST 2,054,355 NET GAIN ON NON-HEDGING INTEREST RATE SWAPS -1,532,367 BLUETREND ASP K-1 INCOME -507,694

DLN: 93493215010286

2015

OMB No 1545-0047

Open to Public Inspection

# SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Identification of Disregarded Entities Complete If the organization answered "Yes" on Form 990, Part IV, line 33.

GOVERNMENTAL ACTIVITY -HOSPITAL

► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Name of the organization NCMC INC

(1)NCMC BOARD OF TRUSTEES

1801 16TH STREET

Employer identification number

74-2358522

(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (sta or foreign country		(e) End-of-year assets	<b>(f)</b> Direct controlling entity	
(1) SHEEP DRAW FARMS LLC 1801 16TH STREET GREELEY, CO 80631 68-0540676	HOLDS TITLE TO FARM RENT INCOME	СО	8,000	5,786,414	NCMC INC	_
(2) SOUTHSIDE INVESTMENTS 1801 16TH STREET GREELEY, CO 80631 68-0611503	OWNS HOUSES ADJACEN TO THE HOSPITAL	т со	115,523	910,560	NCMC INC	
(3) NORMEDCO CARE LLC 1801 16TH STREET GREELEY, CO 80631 74-2354112	OWNS FACILITY LEASED TO A FEDERALLY QUALIFIED HEALTH CENTER FOR \$1 PER YEA	CO	1	2,274,121	NCMC INC	
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		ne organization a	answered "Yes" o	n Form 990, Part	IV, line 34 because it h	nad one
(a)  Name, address, and EIN of related organization	(b) Primary activity Le	(c) egal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity statu: (if section 501(c)(3)		(g) Section 51. (b)(13) controlled entity?

	 	 •	 	
GREELEY, CO 80631 84-6000813				

GOVERNMENTAL UNIT

WELD COUNTY BOARD OF

COUNTY COMMISSIONERS

No

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization		(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(g) Share of end- of-year assets	(h) Disprop alloca	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	ral or iging	<b>(k)</b> Percentage ownership
				·		Yes	No		Yes	No	
(1) NCMCBH GREELEY I LLC  1801 16TH STREET GREELEY, CO 80631 90-0824175	LAND INVESTMENT	СО	NCMC INC	RELATED	2,274,756		No		Yes		50 000 %
(2) NCMCBH GREELEY II LLC  1801 16TH STREET GREELEY, CO 80631 90-0824173	LAND INVESTMENT	CO	NCMC INC	RELATED	1,199,921		No		Yes		50 000 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	Section (b)( control enti	n 512 13) olled
(1)NMSI DBA NORTHCARE  1801 16TH STREET GREELEY, CO 80634 74-2354291	MEDICAL CLAIMS PROCESSING	СО	NCMC INC	С	13,110		100 000 %	Yes	140

Part V	$\textbf{Transactions With Related Organizations} \ Complete \ if the organization \ answ$	ered "Yes" on Form	990, Part IV, line	34, 35b, or 36.							
Note.	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No				
<b>1</b> During th	e tax year, did the orgranization engage in any of the following transactions with one or more r	elated organizations li	sted in Parts II-IV?								
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity											
<b>b</b> Gift, g	Gift, grant, or capital contribution to related organization(s)										
<b>c</b> Gıft, g											
<b>d</b> Loans	<b>d</b> Loans or loan guarantees to or for related organization(s)										
<b>e</b> Loans	or loan guarantees by related organization(s)				1e		No				
<b>f</b> Divide	ends from related organization(s)				1f		No				
g Sale of assets to related organization(s)											
h Purchase of assets from related organization(s)											
i Exchange of assets with related organization(s)											
j Lease of facilities, equipment, or other assets to related organization(s)											
k Lease of facilities, equipment, or other assets from related organization(s)											
l Performance of services or membership or fundraising solicitations for related organization(s)											
m Performance of services or membership or fundraising solicitations by related organization(s)											
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)											
<b>o</b> Sharır	ng of paid employees with related organization(s)				10		No				
<b>p</b> Reimb	oursement paid to related organization(s) for expenses				1p		No				
q Reimbursement paid by related organization(s) for expenses											
r Other	transfer of cash or property to related organization(s)				1r		No				
s Other transfer of cash or property from related organization(s)											
2 If the	answer to any of the above is "Yes," see the instructions for information on who must complet	e this line, including co	overed relationships	and transaction thresholds							
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	unt in	ivolved					

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions																
<b>(a)</b> Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(d) Predominant income (related, unrelated, xcluded from tax under sections 512-		(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	f) (g) re of Share of end-of-year	(h) Disproprtionate		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			314)	Yes	No			Yes	No		Yes	No				
											1	1	İ			
			<u> </u>	_			1	I	_	<u> </u>		_				

# Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2015