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Return of Private Foundation

OMB No 1545-0052

2015

Department of the Treasury
Internal Revenue Serviceor Section 4947(a)(1) Trust Treated as Private Foundation
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Open to Public Inspection

For calendar year 2015 or tax year beginning

, 2015, and ending

, 20

Name of foundation BLUE CROSS BLUE SHIELD OF FLORIDA FOUNDATION		A Employer identification number 593707820
Number and street (or P O box number if mail is not delivered to street address) 4800 DEERWOOD CAMPUS PARKWAY	Room/suite DC3-4	B Telephone number (see instructions) (904) 905-6803
City or town, state or province, country, and ZIP or foreign postal code JACKSONVILLE, FL 32246		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply:	<input type="checkbox"/> Initial return <input type="checkbox"/> Final return <input type="checkbox"/> Address change	<input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Amended return <input type="checkbox"/> Name change
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		D 1 Foreign organizations, check here <input type="checkbox"/> 2 Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 195,397,235.	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/> F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))

	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue				
1 Contributions, gifts, grants, etc., received (attach schedule)	25,442,148.			
2 Check <input type="checkbox"/> if the foundation is not required to attach Sch. B.				
3 Interest on savings and temporary cash investments	22.	22.		ATCH 1
4 Dividends and interest from securities	5,182,291.	5,182,291.		ATCH 2
5a Gross rents				
b Net rental income or (loss)				
6a Net gain or (loss) from sale of assets not on line 10	2,085.			
b Gross sales price for all assets on line 6a	33,352,225.			
7 Capital gain net income (from Part IV, line 2)		12,716,323.		
8 Net short-term capital gain				
9 Income modifications				
10a Gross sales less returns and allowances				
b Less Cost of goods sold				
c Gross profit or (loss) (attach schedule)				
11 Other income (attach schedule)				
12 Total. Add lines 1 through 11	30,626,546.	17,898,636.		
Operating and Administrative Expenses				
13 Compensation of officers, directors, trustees, etc.	0.			
14 Other employee salaries and wages				
15 Pension plans, employee benefits				
16a Legal fees (attach schedule)				
b Accounting fees (attach schedule) ATCH 3	24,361.			16,900.
c Other professional fees (attach schedule) [4]	1,344,463.			1,229,169.
17 Interest				
18 Taxes (attach schedule) (see instructions) [5]	357,973.			
19 Depreciation (attach schedule) and depletion				
20 Occupancy				
21 Travel, conferences, and meetings	87,045.			41,344.
22 Printing and publications	12,594.			8,220.
23 Other expenses (attach schedule) ATCH 6	121,951.			327,597.
24 Total operating and administrative expenses. Add lines 13 through 23.	1,948,387.			1,623,230.
25 Contributions, gifts, grants paid	6,991,686.			7,187,266.
26 Total expenses and disbursements. Add lines 24 and 25.	8,940,073.	0.	0.	8,810,496.
27 Subtract line 26 from line 12.				
a Excess of revenue over expenses and disbursements	21,686,473.			
b Net investment income (if negative, enter -0-)		17,898,636.		
c Adjusted net income (if negative, enter -0-)				

Part II Balance Sheets

Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

Beginning of year

End of year

(a) Book Value

(b) Book Value

(c) Fair Market Value

Assets

Liabilities

Net Assets or Fund Balances

1	Cash - non-interest-bearing	1,271,217.	634,756.	634,756.
2	Savings and temporary cash investments			
3	Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
4	Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
5	Grants receivable			
6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
7	Other notes and loans receivable (attach schedule) ▶			
	Less: allowance for doubtful accounts ▶			
8	Inventories for sale or use			
9	Prepaid expenses and deferred charges ATCH 7	30,000.	75,897.	75,897.
10a	Investments - U S and state government obligations (attach schedule)			
	b Investments - corporate stock (attach schedule)			
	c Investments - corporate bonds (attach schedule)			
11	Investments - land, buildings, and equipment basis ▶			
	Less: accumulated depreciation (attach schedule) ▶			
12	Investments - mortgage loans			
13	Investments - other (attach schedule) ATCH 8	158,310,225.	180,523,517.	194,663,760.
14	Land, buildings, and equipment basis ▶			
	Less: accumulated depreciation (attach schedule) ▶			
15	Other assets (describe ▶ ATCH 9)	133,414.	22,822.	22,822.
16	Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	159,744,856.	181,256,992.	195,397,235.
17	Accounts payable and accrued expenses	63,888.	65,131.	
18	Grants payable	2,870,711.	2,695,131.	
19	Deferred revenue			
20	Loans from officers, directors, trustees, and other disqualified persons			
21	Mortgages and other notes payable (attach schedule)			
22	Other liabilities (describe ▶ ATCH 10)	414,906.	282,805.	
23	Total liabilities (add lines 17 through 22)	3,349,505.	3,043,067.	
	Foundations that follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.			
24	Unrestricted	142,395,351.	164,213,925.	
25	Temporarily restricted			
26	Permanently restricted	14,000,000.	14,000,000.	
	Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. ▶ <input type="checkbox"/>			
27	Capital stock, trust principal, or current funds			
28	Paid-in or capital surplus, or land, bldg, and equipment fund			
29	Retained earnings, accumulated income, endowment, or other funds			
30	Total net assets or fund balances (see instructions)	156,395,351.	178,213,925.	
31	Total liabilities and net assets/fund balances (see instructions)	159,744,856.	181,256,992.	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	156,395,351.
2	Enter amount from Part I, line 27a	2	21,686,473.
3	Other increases not included in line 2 (itemize) ▶ ATCH 11	3	132,101.
4	Add lines 1, 2, and 3	4	178,213,925.
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	178,213,925.

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Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a SEE PART IV SCHEDULE					
b					
c					
d					
e					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
a					
b					
c					
d					
e					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69					
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))		
a					
b					
c					
d					
e					
2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }			2	12,716,323.	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8			3	0.	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2014	11,707,090.	178,598,101.	0.065550
2013	11,560,488.	151,901,050.	0.076105
2012	11,200,818.	132,921,171.	0.084267
2011	6,810,564.	114,149,514.	0.059664
2010	3,637,403.	76,505,202.	0.047545
2 Total of line 1, column (d)			2 0.333131
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 0.066626
4 Enter the net value of noncharitable-use assets for 2015 from Part X, line 5			4 194,628,197.
5 Multiply line 4 by line 3			5 12,967,298.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 178,986.
7 Add lines 5 and 6			7 13,146,284.
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.			8 8,810,496.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1		1	357,973.
Date of ruling or determination letter _____ (attach copy of letter if necessary - see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b			
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		2	
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			
3 Add lines 1 and 2			
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		3	357,973.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		4	0.
6 Credits/Payments:		5	357,973.
a 2015 estimated tax payments and 2014 overpayment credited to 2015		6a	376,440.
b Exempt foreign organizations - tax withheld at source			
c Tax paid with application for extension of time to file (Form 8868)			
d Backup withholding erroneously withheld			
7 Total credits and payments. Add lines 6a through 6d		7	376,440.
8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached		8	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		9	
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		10	18,467.
11 Enter the amount of line 10 to be. Credited to 2016 estimated tax <input type="checkbox"/> 18,467. Refunded <input type="checkbox"/> <input type="checkbox"/>		11	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation <input type="checkbox"/> \$ _____ (2) On foundation managers <input type="checkbox"/> \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input type="checkbox"/> \$ _____		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes. ATCH 12	X	
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <input type="checkbox"/>		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses. ATCH 13	X	

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions). ☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? ☐ **5b**

Organizations relying on a current notice regarding disaster assistance check here ☐

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ **6b** X

If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? ☐ **7b**

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE ATTACHMENT A		0.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000. ☐

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Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
ATCH 14		1,188,395.
Total number of others receiving over \$50,000 for professional services ►		

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 SAPPHIRE SYMPOSIUM - 347 ATTENDEES & NUMEROUS ORGANIZATIONS WERE REPRESENTED AT THIS EDUCATIONAL SEMINAR ADDRESSING VARIOUS HEALTH CARE ISSUES.	275,577.
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2

	Amount
1 NONE	
2	
All other program-related investments See instructions	
3 NONE	
Total. Add lines 1 through 3 ►	

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Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	196,353,043.
b	Average of monthly cash balances	1b	1,140,316.
c	Fair market value of all other assets (see instructions).	1c	98,719.
d	Total (add lines 1a, b, and c)	1d	197,592,078.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	197,592,078.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	2,963,881.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	194,628,197.
6	Minimum investment return. Enter 5% of line 5	6	9,731,410.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	9,731,410.
2a	Tax on investment income for 2015 from Part VI, line 5	2a	357,973.
b	Income tax for 2015. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	357,973.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	9,373,437.
4	Recoveries of amounts treated as qualifying distributions	4	20,663.
5	Add lines 3 and 4	5	9,394,100.
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	9,394,100.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	8,810,496.
b	Program-related investments - total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	8,810,496.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions)	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	8,810,496.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2014	(c) 2014	(d) 2015
1 Distributable amount for 2015 from Part XI, line 7				9,394,100.
2 Undistributed income, if any, as of the end of 2015				
a Enter amount for 2014 only.				
b Total for prior years 20 <u>13</u> , 20 <u>12</u> , 20 <u>11</u>				
3 Excess distributions carryover, if any, to 2015				
a From 2010				
b From 2011 1,396,778.				
c From 2012 4,780,027.				
d From 2013 4,154,563.				
e From 2014 3,195,177.				
f Total of lines 3a through e	13,526,545.			
4 Qualifying distributions for 2015 from Part XII, line 4: ► \$ <u>8,810,496.</u>				
a Applied to 2014, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions).				
c Treated as distributions out of corpus (Election required - see instructions)				
d Applied to 2015 distributable amount.				8,810,496.
e Remaining amount distributed out of corpus.	583,604.			583,604.
5 Excess distributions carryover applied to 2015 (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:	12,942,941.			
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b.				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b Taxable amount - see instructions				
e Undistributed income for 2014 Subtract line 4a from line 2a. Taxable amount - see instructions				
f Undistributed income for 2015. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2016.				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2010 not applied on line 5 or line 7 (see instructions)				
9 Excess distributions carryover to 2016. Subtract lines 7 and 8 from line 6a	12,942,941.			
10 Analysis of line 9:				
a Excess from 2011 813,174.				
b Excess from 2012 4,780,027.				
c Excess from 2013 4,154,563.				
d Excess from 2014 3,195,177.				
e Excess from 2015				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

NOT APPLICABLE

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2015, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2015	(b) 2014	(c) 2013	(d) 2012	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon					
a "Assets" alternative test - enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year - see instructions.)**1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

N/A

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

N/A

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

ATCH 15

b The form in which applications should be submitted and information and materials they should include.

SEE ATTACHMENT B

c Any submission deadlines:

SEE ATTACHMENT B

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

SEE ATTACHMENT B

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Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year SEE ATTACHMENT C		PC	SEE ATTACHMENT C	7,187,266.
Total ► 3a				7,187,266.
b Approved for future payment SEE ATTACHMENT D		PC	SEE ATTACHMENT D	1,396,720.
Total ► 3b				1,396,720.

Enter gross amounts unless otherwise indicated.

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

JSA
5E1492 1 000

Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

- | | | | |
|--|--|-----|----|
| <p>1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?</p> <p>a Transfers from the reporting foundation to a noncharitable exempt organization of:</p> <p>(1) Cash</p> <p>(2) Other assets</p> <p>b Other transactions:</p> <p>(1) Sales of assets to a noncharitable exempt organization</p> <p>(2) Purchases of assets from a noncharitable exempt organization</p> <p>(3) Rental of facilities, equipment, or other assets</p> <p>(4) Reimbursement arrangements</p> <p>(5) Loans or loan guarantees</p> <p>(6) Performance of services or membership or fundraising solicitations</p> <p>c Sharing of facilities, equipment, mailing lists, other assets, or paid employees</p> <p>d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.</p> | | Yes | No |
| | | | |
| 1a(1) | | | X |
| 1a(2) | | | X |
| | | | |
| 1b(1) | | | X |
| 1b(2) | | | X |
| 1b(3) | | | X |
| 1b(4) | | | X |
| 1b(5) | | | X |
| 1b(6) | | | X |
| 1c | | | X |

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

- b** If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Title

Signature of officer or trustee

Date _____

Title

May the IRS discuss this return with the preparer shown below (see instructions)? ☐ Yes ☐ No

**Paid
Preparer
Use Only**

Print/Type preparer's name

Preparer's signature

Date _____

Check <input type="checkbox"/> if self-employed	PTIN
---	------

Firm's name ▶

Firm's EIN ▶

Firm's address ►

Phone no

Form **990-PF** (2015)

FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

Kind of Property		Description				P or D	Date acquired	Date sold
Gross sale price less expenses of sale	Depreciation allowed/ allowable	Cost or other basis	FMV as of 12/31/69	Adj basis as of 12/31/69	Excess of FMV over adj basis		Gain or (loss)	
25452350.		119,500 SHRS ISHARE S&P 500 PROPERTY TYPE: SECURITIES 12727909.				D	09/28/2009	03/02/2015
							12724441.	
7,899,875.		78,170 SHRS PIMCO PROPERTY TYPE: SECURITIES 7,907,993.				P	01/09/2014	03/02/2015
							-8,118.	
TOTAL GAIN(LOSS)							<u>12716323.</u>	

Schedule B(Form 990, 990-EZ,
or 990-PF)Department of the Treasury
Internal Revenue Service**Schedule of Contributors**

OMB No 1545-0047

2015▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.**Name of the organization**

BLUE CROSS BLUE SHIELD OF FLORIDA FOUNDATION

Employer identification number

593707820

Organization type (check one):**Filers of:****Section:**

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization **BLUE CROSS BLUE SHIELD OF FLORIDA FOUNDATION**Employer identification number
593707820**Part I** **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	GUIDEWELL GROUP INC 4800 DEERWOOD CAMPUS PARKWAY JACKSONVILLE, FL 32246	\$ 25,442,148.	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Employer identification number	593707820
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Part II

[illegible]

Name of organization **BLUE CROSS BLUE SHIELD OF FLORIDA FOUNDATION**

Employer identification number

593707820

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

ATTACHMENT 1

FORM 990PF, PART I - INTEREST ON TEMPORARY CASH INVESTMENTS

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME
INTEREST ON MONEY MARKET FUNDS	22.	22.
TOTAL	22.	22.

(19)

ATTACHMENT 2

FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME
DIVIDENDS AND INTEREST	5,182,291.	5,182,291.
TOTAL	5,182,291.	5,182,291.

22

ATTACHMENT 3

FORM 990PF, PART I - ACCOUNTING FEES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME	ADJUSTED NET INCOME	CHARITABLE PURPOSES
ACCOUNTING & AUDITING SERVICES	24,361.			16,900.
TOTALS	24,361.			16,900.

12

ATTACHMENT 4

FORM 990PF, PART I - OTHER PROFESSIONAL FEES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>	<u>CHARITABLE PURPOSES</u>
PROFESSIONAL FEES	1,344,463.	1,229,169.
TOTALS	<u>1,344,463.</u>	<u>1,229,169.</u>

(2)

ATTACHMENT 5FORM 990PF, PART I - TAXES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>
EXCISE TAXES	357,973.
TOTALS	<u>357,973.</u>

ATTACHMENT 6

FORM 990PF, PART I - OTHER EXPENSES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	CHARITABLE PURPOSES
DCA - SAPPHIRE SYMPOSIUM TRAINING EQUIPMENT RENTAL DUES OFFICE SUPPLIES SUBSCRIPTIONS POSTAGE ADVERTISING	7,305. 774. 37,919. 8,187. 2,003. 686. 65,077.	275,577. 1,722. 25,149. 3,836. 21,313.
TOTALS	121,951.	327,597.

(24)

ATTACHMENT 7

FORM 990PF, PART II - PREPAID EXPENSES AND DEFERRED CHARGES

<u>DESCRIPTION</u>	<u>ENDING BOOK VALUE</u>	<u>ENDING FMV</u>
PREPAID EXPENSES	75,897.	75,897.
TOTALS	<u>75,897.</u>	<u>75,897.</u>

(25)

ATTACHMENT 8

FORM 990PF, PART II - OTHER INVESTMENTS

DESCRIPTION	ENDING BOOK VALUE	ENDING FMV
VANGUARD TOTL BOND INDEX		
VANGUARD TOTL STOCK MKT INDEX	46,697,640.	61,110,856.
VANGUARD TOTL DEV MKT INDX	17,845,778.	19,191,308.
VANGUARD EMERGING MKT INDX	19,755,241.	16,503,150.
VANGUARD REIT INDEX	17,427,107.	20,188,285.
PIMCO HIGH YLD BOND FUND		
PIMCO ENHANCED SHORT MATURITY	4,891,093.	4,866,808.
VANGUARD GHMA FND ADMIRAL SHRS	73,906,658.	72,803,353.
TOTALS	180,523,517.	194,663,760.

(26)

ATTACHMENT 9

FORM 990PF, PART II - OTHER ASSETS

<u>DESCRIPTION</u>	<u>ENDING BOOK VALUE</u>	<u>ENDING FMV</u>
DIVIDENDS RECEIVABLE	4,454.	4,454.
EXCISE TAX RECOVERABLE	18,368.	18,368.
TOTALS	<u>22,822.</u>	<u>22,822.</u>

(27)

ATTACHMENT 10FORM 990PF, PART II - OTHER LIABILITIES

<u>DESCRIPTION</u>	<u>ENDING BOOK VALUE</u>
DEFERRED TAX LIABILITY	282,805.
TOTALS	<u>282,805.</u>

ATTACHMENT 11FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCESDESCRIPTIONAMOUNT

CHANGE IN DEFERRED TAX LIABILITY

132,101.

TOTAL

132,101.

ATTACHMENT 12

FORM 990PF, PART VII-A, LINE 3 - CONFORMED COPY OF THE CHANGES

SEE ATTACHMENT E

FORM 990PF, PART VII-A, LINE 10 - NEW SUBSTANTIAL CONTRIBUTORS

ATTACHMENT 13

NAME AND ADDRESS

GUIDEWELL GROUP INC
4800 DEERWOOD CAMPUS PARKWAY
JACKSONVILLE, FL 32246

(31)

990PF, PART VIII- COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALSATTACHMENT 14

<u>NAME AND ADDRESS</u>	<u>TYPE OF SERVICE</u>	<u>COMPENSATION</u>
BLUE CROSS BLUE SHIELD OF FLORIDA 4800 DEERWOOD CAMPUS PARKWAY JACKSONVILLE, FL 32246 PROFESSIONAL SERVICES	PROFESSNL SERVICES	881,598.
SHEPHERD INC 500 BISHOPGATE LANE JACKSONVILLE, FL 32204 PROFESSIONAL SERVICES	PROFESSNL SERVICES	60,000.
OUNCE OF PREVENTION FL 111 N GADSDEN ST SUITE 200 TALLAHASSEE, FL 32301 PROFESSIONAL SERVICES	PROFESSNL SERVICES	130,084.
MGT OF AMERICA INC 2123 CENTER POINTE BLVD TALLAHASSEE, FL 32308 PROFESSIONAL SERVICES	PROFESSNL SERVICES	64,250.
APC WORKFORCE SOLUTIONS DBA ZEROCHAOS P O BOX 534305 ATLANTA, GA 30353-4305 PROFESSIONAL SERVICES	PROFESSNL SERVICES	52,463.
TOTAL COMPENSATION		<u>1,188,395.</u>

ATTACHMENT 15

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

SEE ATTACHMENT B

ATTACHMENT A
The Blue Cross and Blue Shield of Florida Foundation Inc
EIN 59-3707820
2015 Form 990-PF, Page 8, Part VIII, Line 1
List of Foundation Officers, Directors and Managers

Page 6, Part VIII, Line 1

(a) Name & Address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
FOUNDATION MANAGER				
Susan B Towler 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Vice President - 10 hours per week	0	0	0
OFFICERS				
Jason Altmire 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Chair - 2 hours per week	0	0	0
Camille Harrison 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Secretary 1 hour per week	0	0	0
Gary M Healy 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	Treasurer - 1 hour per week	0	0	0
BOARD OF DIRECTORS				
Jason Altmire 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Sr Vice President Public Policy and Community Engagement 2 hours per week	0	0	0
Renee Finley 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF VP Enterprise Innovation 1 hour per week	0	0	0
Jannifer Harper, M D 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF VP and Chief Medical Officer 1 hour per week	0	0	0
Camille Harrison 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF G Vice President Service and Chief Customer Experience Officer 1 hour per week	0	0	0
Gary M Healy 4800 Deerwood Campus Pkwy Jacksonville, FL 32246	BCBSF Vice President, Tax 1 hour per week	0	0	0
Barbara S Thomas Six Belleview Boulevard, Unit 207 Belleair, FL 33756	Retired Executive 1 hour per week	0	0	0
Gonzalo Valdes-Fauli 1111 Crandon Boulevard, Apt B1008 Key Biscayne, FL 33149	Retired Executive 1 hour per week	0	0	0

ATTACHMENT B

The Blue Cross and Blue Shield of Florida Foundation Inc.

EIN: 59-3707820

2015 FORM 990-PF, Page 10, Part XV, Line 2

Information Regarding Grants/Contributions

2. Please see the BCBSF Foundation's website:
www.floridabluefoundation.com for detailed information.

- 2a. Name, address and telephone number of the person to whom applications should be addressed:

SAPPHIRE AWARD NOMINATIONS: The BCBSF Foundation accepts proposals through an online application process. For more information please see the BCBSF Foundation's website:

www.floridabluefoundation.com or contact 1-800-477-3736, ext. 63215.

IMPROVE CONSUMER GRANT APPLICATIONS: The BCBSF Foundation accepts proposals through an online application process. For more information please see the BCBSF Foundation's website:

www.floridabluefoundation.com or 1-800-477-3736, ext. 63215.

BUILD HEALTHY STRONG COMMUNITIES GRANT APPLICATIONS: The BCBSF Foundation accepts proposals through an online application process. For more information please see the BCBSF Foundation's website:

www.floridabluefoundation.com or contact 1-800-477-3736, ext. 63215.

IMPROVE QUALITY AND SAFETY OF PATIENT CARE: The BCBSF Foundation accepts proposals through an online application process. For more information please see the BCBSF Foundation's website:

www.floridabluefoundation.com or contact 1-800-477-3736, ext. 63215.

ADVANCE INNOVATION AND PROMOTE SOLUTIONS IN HEALTHCARE: The BCBSF Foundation accepts proposals through an online application process. For more information please see the BCBSF Foundation's website:

www.floridabluefoundation.com or contact 1-800-477-3736, ext. 63215.

- 2b. The form in which applications should be submitted and information and materials to include:

See www.floridabluefoundation.com for information on the on-line application process and information and materials to include.

- 2c. Submission deadlines:

See www.floridabluefoundation.com for information regarding submission deadlines.

2d. Any restrictions or limitations on awards:

See www.floridabluefoundation.com for information regarding restrictions or limitation on awards.

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
Ability Housing of Northeast Florida, Inc	76 South Laura Street, Suite 303 Jacksonville, Florida 32202	\$30,000 00	2015 The Solutions That Saves
Academy Prep Center of Tampa, Inc	1407 East Columbus Drive Tampa, Florida 33605	\$35,000 00	2015 Fit Families for Life
Academy Prep Center of Tampa, Inc	1407 East Columbus Drive Tampa, Florida 33605	\$1,000 00	The 2015 Grand Oak Classic
Advocates For World Health	5601 Airport Blvd Tampa, Florida 33634	\$6,500 00	2015 Equipment and Supplies
Agape Network/South Florida Jail Ministries, Inc	22790 S W 112th Avenue Miami, Florida 33170-7602	\$75,000 00	Care Integration and Coordination Between Primary Care & Behavioral Health Care Providers
Agape Network/South Florida Jail Ministries, Inc	22790 S W 112th Avenue Miami, Florida 33170-7602	\$50,000 00	Care Integration and Coordination Between Primary Care & Behavioral Health Care Providers
Agape Network/South Florida Jail Ministries, Inc	22790 S W 112th Avenue Miami, Florida 33170-7602	\$20,000 00	Care Integration and Coordination Between Primary Care & Behavioral Health Care Providers
Airlift/Tanker Association Inc	8307 Cypress Stand St MacDill AFB Tampa, Florida 33621	\$5,000 00	2015 68th Air Force Ball
Akshaya Patra Foundation Usa	92 Montvale Avenue, Suite 2500 Stoneham, Massachusetts 02180	\$1,000 00	2015 Akshaya Patra Benefit Event
Alachua County Health Department	224 SE 24th St Gainesville, Florida 32641	\$42,000 00	South West Community Clinic
Alachua County Health Department	224 SE 24th St Gainesville, Florida 32641	\$42,000 00	South West Community Clinic
Alachua County Public Schools Foundation, Inc	2802 NE 8th Avenue Gainesville, Florida 32641	\$2,000 00	2014-2015 Take Stock In Children
All Faiths Food Bank, Inc	8171 Blaikie Court Sarasota, Florida 34240	\$5,000 00	2015 Campaign Against Summer Hunger
American Heart Association	707 B East Cervantes Street, box 112 Pensacola, Florida 32501	\$5,000 00	2015 Northwest Florida Heart Walk
American Heart Association, Bonita Springs	28441 Bonita Crossings Blvd Bonita Springs, Florida 34135	\$2,500 00	2015 Lee County Heart Walk
American Heart Association, First Coast Division	5851 St Augustine Rd Jacksonville, Florida 32207	\$50,000 00	2016 Go Red For Women
American Heart Association, First Coast Division	5851 St Augustine Rd Jacksonville, Florida 32207	\$25,000 00	2016 Men Go Red

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
American Heart Association, Greater Orlando Division	237 E Marks Street Orlando, Florida 32803	\$7,500 00	2015 Greater Orlando Heart Walk
American Heart Association, Inc	11207 Blue Heron Blvd N St Petersburg, Florida 33716	\$2,500 00	2015 Sarasota/Manatee Heart Walk
American Heart Association, Inc	2851 Remington Green Circle Ste C Tallahassee, Florida 32308	\$5,000 00	2015 Big Bend Heart Walk
American Heart Association, Inc	11207 Blue Heron Blvd N St Petersburg, Florida 33716	\$1,250 00	2015 CPR in Schools
American Heart Association, Miami	4000 Hollywood Blvd Suite 170 N Hollywood, FL 33021	\$500 00	2015 General Support
American National Red Cross	335 SW 27th Ave Miami, Florida 33126	\$10,000 00	Provide emergency & disaster relief
American Vitiligo Research Fdn Inc	PO Box 7540 Clearwater, Florida 33755	\$1,000 00	2016 Children's 'Embracing Diversity Calendar'
Barnabas Center, Inc	1303 Jasmine St #101 Fernandina Beach, Florida 32034	\$45,000 00	Barnabas Samantan Health Center
Barnabas Center, Inc	1303 Jasmine St #101 Fernandina Beach, Florida 32034	\$30,000 00	Barnabas Samantan Health Center
Barnabas Center, Inc	1303 Jasmine St #101 Fernandina Beach, Florida 32034	\$25,000 00	Barnabas Samantan Health Center
Barry University	11300 NE 2nd Avenue Miami, Florida 33161	\$60,000 00	2015 A Statewide Initiative to Develop and Implement Nurse Engagement in Community-Based Advocacy Projects
Behring Global Educational Foundation)	1064 Greenwood Blvd Ste 312 Lake Mary, Florida 32746	\$500 00	2015, Chair The Love Awareness Walk
Bethune Cookman University School of Nursing	640 Dr Mary McLeod Bethune Blvd Daytona Beach, Florida 32114	\$25,000 00	2015 scholarship to support male students in STEM
Big Brothers Big Sisters Association of Florida, Inc	123 West Bloomingdale Ave #440 Brandon, Florida 33511	\$15,000 00	2014-2015 School To Work Program Support
Big Brothers Big Sisters Of America	2202 N Westshore Blvd Suite 455 Tampa, Florida 33607	\$12,500 00	2015 Welcome to Tampa Bay Reception
Big Brothers Big Sisters of Greater Miami and Mentoring Resource Center, Inc	701 S W 27th Avenue, Suite 800 Miami, Florida 33135-3026	\$15,000 00	2015 mentoring
Boys and Girls Clubs of Central Florida, Inc	101 E Colonial Drive Orlando, Florida 32801	\$5,000 00	2015 Educational and Career Development Programming

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
Building Homes For Heroes Inc	65 Roosevelt Avenue Suite 105 Valley Stream, New York 11581	\$1,000 00	2015 Mortgage Free Home Project
CAMACOL Development Council, Inc	1401 West Flagler Street Miami, Florida 33135	\$5,000 00	2015 - CAMACOL's 30th Annual Holiday Season Food Baskets, food drive event
Camillus Health Concern, Inc (CHC)	336 N W 5th St Miami, FL 33128	\$45,000 00	Hypertension Care Coordination for Persons Expenencing Homelessness
Camillus Health Concern, Inc (CHC)	336 N W 5th St Miami, FL 33128	\$30,000 00	Hypertension Care Coordination for Persons Expenencing Homelessness
Camillus Health Concern, Inc (CHC)	336 N W 5th St Miami, FL 33128	\$25,000 00	Hypertension Care Coordination for Persons Expenencing Homelessness
Cathedral Arts Project, Inc	207 North Laura Street, Suite 300 Jacksonville, Florida 322	\$15,000 00	2014-2015 Ensuning the Arts for Any Given Child
Cathedral Arts Project, Inc	207 North Laura Street, Suite 300 Jacksonville, Florida 322	\$10,000 00	2014 General Program Support
Catholic Chanties Bureau, Inc , Jacksonville Regional Office	134 E Church Street Jacksonville, Florida 32202	\$5,000 00	2015 Camp I Am Special
Catholic Chanties of Central Florida	1819 N Semoran Rd Orlando, FL 32807	\$4,800 00	CCCF Free Medical Clinics
Central Florida Commission on Homelessness	255 S Orange Ave #108 Orlando, Florida 32828	\$10,000 00	2015 Impact Homelessness Initiative
Central Florida Family Health Centers	2400 State Road 415 Sanford, Florida 32771	\$25,000 00	Cheney Elementary School-Based Health Cottage (supported by the Central Florida Family Health Center, Inc)
Central Florida Family Health Centers	2400 State Road 415 Sanford, Florida 32771	\$45,000 00	Cheney Elementary School-Based Health Cottage (supported by the Central Florida Family Health Center, Inc)
Central Florida Family Health Centers	2400 State Road 415 Sanford, Florida 32771	\$30,000 00	Cheney Elementary School-Based Health Cottage (supported by the Central Florida Family Health Center, Inc)
Central Florida Lions Eye And Tissue Bank Inc	1410 N 21st Street Tampa, Florida 33605	\$3,500 00	2015 Eye Ball Gala
Child Cancer Fund, Inc	4720 Salisbury Road Jacksonville, Florida 32256	\$2,500 00	2015 Jonathan Spiller Educational Support Program
Childrens Safety Village Of Central Florida Inc	910 Fairvilla Rd Orlando, Florida 32808	\$500 00	2015 Facility Improvement Program
Children's Volunteer Health Network	82 Lynn Dr Santa Rosa Beach, FL 32459-4200	\$4,000 00	Improving Access to Dental Care

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
City of Hialeah	501 Palm Avenue Hialeah, FL 33010-4719	\$39,000 00	Legacy grant for embrace lead organizations addressing childhood obesity
City of Hialeah	501 Palm Avenue Hialeah, FL 33010-4719	\$1,000 00	2015 Sapphire Selfie Competition addressing childhood obesity
City of Jacksonville	117 West Duval St , Suite 280 Jacksonville, Florida 32202	\$15,000 00	2015 Education Program and Learn to Earn
Clay County Council On Aging, Inc.	604 Walnut Street Green Cove Sprngs, Florida 32043	\$7,500 00	2015 Community Kitchen
Communities in Schools of Florida, Inc	c/o TCC, 444 Appleyard Drive Tallahassee, Florida 32304	\$25,000 00	2015 capacity building and expansion of the CIS network in Florida
Community Coalition on Homelessness (dba Turning Points)	701 17th Ave W Bradenton, Florida 34205	\$45,000 00	Project Smile
Community Coalition on Homelessness (dba Turning Points)	701 17th Ave W Bradenton, Florida 34205	\$30,000 00	Project Smile
Community Coalition on Homelessness (dba Turning Points)	701 17th Ave W Bradenton, Florida 34205	\$15,000 00	Project Smile
Community Connections of Jacksonville, Inc	327 E Duval St Jacksonville, FL 32202	\$20,000 00	2015-2016 General Support
Community Foundation of Sarasota County, Inc	2635 Fruitville Rd Sarasota, Florida 34237	\$8,000 00	Nursing Education Navigator -- Project of the Suncoast Nursing Action Coalition
Community Vision, Inc	704 Generation Point #101 Kissimmee, Florida 34744	\$5,000 00	2016 Health Initiative and Community Health Improvement Action Plan
Council for Educational Change	3265 Mendian Parkway, Suite 130 Weston, Florida 33331	\$10,000 00	2015-2016 Commissioner's Leadership Academy Institutes
Covenant House Florida, Inc	733 Breakers Avenue Fort Lauderdale, Florida 33304	\$45,000 00	Healthcare Services for Homeless Teens Under 21, their babies and children
Covenant House Florida, Inc.	733 Breakers Avenue Fort Lauderdale, Florida 33304	\$30,000 00	Healthcare Services for Homeless Teens Under 21, their babies and children
Covenant House Florida, Inc	733 Breakers Avenue Fort Lauderdale, Florida 33304	\$25,000 00	Healthcare Services for Homeless Teens Under 21, their babies and children
Cnsis Center of Tampa Bay	One Cnsis Center Plaza Tampa, Florida 33613	\$15,000 00	2015 Building Resilient Communities
Cnsis Center of Tampa Bay	One Cnsis Center Plaza Tampa, Florida 33613	\$5,000 00	2015 Corporate Partnership

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Cnsis Center of Tampa Bay	One Cnsis Center Plaza Tampa, Florida 33613	\$38,500 00	2015 2-1-1 Healthy Strong Connections
Cuban American National Council, Inc	Miami Headquarters 1223 SW 4 Street Miami, Florida 33135	\$25,000 00	2015 General Support for CNC's work in Miami
Current of Tampa Bay, Inc	19046 Bruce B Downs Blvd #160 Tampa, Florida 33647	\$5,000 00	2015 Affordable Christmas
Dbwpc, Inc	40 E Adams, Ste 130 Jacksonville, Florida 32202	\$10,000 00	2015 Giving Girls a Voice
Deette Holden Cummer Museum Foundation, Inc	829 Riverside Avenue Jacksonville, Florida 32204	\$35,000 00	2014-2015 Florida Blue Free Tuesdays
Dr. Phillips Center for the Performing Arts, Inc	455 S Magnolia Orlando, Florida 32801	\$75,000 00	2015 Florida Blue Concert Series
Dreams Come True	6803 Southpoint Parkway Jacksonville, Florida 32216	\$10,000 00	2015 Special Times Program Support
E4E Relief	Foundation for the Carolinas 220 North Tryon Street Charlotte, NC 29202	\$25,000 00	2016 Program Support for "Lift"
EDC Foundation for Education, Inc	301 E Pine Street Suite 900 Orlando, Florida 32801	\$50,000 00	2015-2016 Economic Development Web Site
Edward Waters College	1658 Kings Road Jacksonville, Florida 32209	\$25,000 00	2015 Academic Scholarship Program
Elder Care of Alachua County, Inc	5701 NW 34th Blvd Gainesville, Florida 32653	\$7,500 00	2015 Senior Recreation Center
Enterprise Florida	800 North Magnolia Avenue Suite 1100 Orlando, Florida 32803	\$50,000 00	2015 expansion and diversification of the state's economy through job creation
Episcopal Children's Services, Inc	8443 Baymeadows Rd Jacksonville, Florida 32256	\$10,000 00	2015 Head Start/Early Head Start
Equality Florida Institute, Inc	PO Box 13184 Saint Petersburg, Florida 33733	\$10,000 00	2015 Equality Means Business
Exchange Club Ctr For Prevention Of Child Abuse Of Treasure Coast	3525 W Midway Rd Fort Pierce, Florida 34981	\$1,000 00	2015 Strengthening Families
Farmworker Association of Florida, Inc	1264 Apopka Blvd Apopka, Florida 32703	\$101,200 00	Pesticide Safety and Environmental Health Program
Farmworker Coordinating Council of Palm Beach County	1313 Central Terrace Lake Worth, Florida 33460	\$45,000 00	Community Health Access Teams (CHAT)

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Farmworker Coordinating Council of Palm Beach County	1313 Central Terrace Lake Worth, Florida 33460	\$30,000 00	Community Health Access Teams (CHAT)
Farmworker Coordinating Council of Palm Beach County	1313 Central Terrace Lake Worth, Florida 33460	\$15,000 00	Community Health Access Teams (CHAT)
Farmworkers Self-Help, Inc	37240 Calle de Milagros Dade City, FL 33523	\$51,200 00	Support self development of farmworkers and other poor
Feed And Fortify Community Organization	12472 Lake Underhill Road Unit 337 Orlando, Florida 32828	\$6,000 00	2015 What's A Selfie Worth? Addressing Childhood Obesity - #AquiParaTi
Feeding America Tampa Bay, Inc	4702 Transport Drive, Building 6 Tampa, Florida 33605	\$2,500 00	2015 Florida Blue Mobile Pantry
Feeding Northeast Florida	1116 Edgewood Avenue North Units D/E Jacksonville, Florida 32254	\$10,000 00	2015 General Program Support
First Coast Hispanic Chamber of Commerce	PO Box 57972 Jacksonville, Florida 32241	\$5,000 00	2015 Achieving the Dream Scholarship
First Coast Worksite Wellness Council, Inc.	900 University Boulevard North, Suite 205 Jacksonville, Florida 32211	\$18,000 00	2015 Improving the health of the First Coast community
FIU Herbert Wertheim College of Medicine	11200 SW 8th Street, AHC2 693 Miami, FL 33199	\$1,500 00	Support College of Medicine
Florida Agricultural and Mechanical University	College of Pharmacy and Pharmaceutical Sciences 1415 S Martin Luther King, Jr , Blvd Tallahassee, FL 32307	\$49,000 00	Legacy grant for Embrace Lead organization addressing childhood obesity
Florida Agricultural and Mechanical University	College of Pharmacy and Pharmaceutical Sciences 1415 S Martin Luther King, Jr , Blvd Tallahassee, FL 32307	\$1,000 00	2015 Sapphire Selfie Competition addressing childhood obesity
Florida Agricultural And Mechanical University OSA	1601 S MLK, Jr Blvd 400 - Lee Hall Tallahassee, Florida 32307	\$10,000 00	2015 University Support
Florida Association of Aging Services Providers	1018 Thomasville Road Ste 110 Tallahassee, Florida 32303	\$5,000 00	2015 Innovations Summit
Florida Atlantic University Foundation Inc	777 Glades Road, ADM 247 Boca Raton, Florida 33431	\$10,000 00	2016 FAU Community Health Center at Westgate Support
Florida Atlantic University, College of Nursing	777 Glades Road CON 121 Boca Raton, Florida 33431	\$9,000 00	Development of Current and Future Long-Term Care Nurse Leaders for the State of Florida Challenges, Opportunities and Leadership Development Needs
Florida Atlantic University, College of Nursing	777 Glades Road CON 121 Boca Raton, Florida 33431	\$6,000 00	Development of Current and Future Long-Term Care Nurse Leaders for the State of Florida Challenges, Opportunities and Leadership Development Needs
Florida Chamber of Commerce Foundation, Inc	136 S Bronough St Tallahassee, Florida 32301	\$25,000 00	2015-2016 General Operating Support

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Florida Conference of the United Methodist Church	450 Martin Luther King Jr Ave Lakeland, Florida 33815	\$49,500 00	2015 Alzheimer's Education and Outreach Ministry
Florida Council on Economic Education, Inc	1211 N West Shore Blvd Suite 305 Tampa, Florida 33607	\$7,500 00	2015 Financial Freedom
Florida Department of Health Bay County	597 W 11th St Panama City, FL 32401	\$40,000 00	AD Hams Village Walk-In Clinic, Second Phase
Florida Department of Health Bay County	597 W 11th St Panama City, FL 32401	\$30,000 00	AD Hams Village Walk-In Clinic, Second Phase
Florida Department of Health Bay County	597 W 11th St Panama City, FL 32401	\$10,000 00	AD Hams Village Walk-In Clinic, Second Phase
Florida Department of Health in Indian River County	1900 27th St Vero Beach, Florida 32960	\$101,200 00	Support Health Clinics
Florida International University Foundation, Inc	11200 SW 8th Street Miami, Florida 33199	\$45,000 00	2015 Strengthening Emergency Response in Our Community
Florida International University Foundation, Inc on behalf of the College of Nursing and Health Sciences	11200 S W 8th Street AHC3, Room 525 Miami, Florida 33199	\$9,000 00	Bedsides Leadership Simulating and Synthesizing Interdisciplinary Leadership Competencies
Florida International University Foundation, Inc on behalf of the College of Nursing and Health Sciences	11200 S W 8th Street AHC3, Room 525 Miami, Florida 33199	\$6,000 00	Bedsides Leadership Simulating and Synthesizing Interdisciplinary Leadership Competencies
Florida Keys Wild Bird Rehabilitation Center	93600 Overseas Highway Tavernier, FL 33070	\$1,500 00	2015 Program Support
Florida Literacy Coalition, Inc	250 N Orange Ave Suite 1110 Orlando, Florida 32801	\$57,500 00	2015 Florida Health Literacy Initiative
Florida Memorial University	15800 NW 42 Avenue Miami Gardens, Florida 33054	\$20,000 00	2015 Health Care Analytics Program
Florida Prosperity Partnership, Inc	250 W Lake Mary Blvd #289 Sanford, Florida 32773	\$1,000 00	2015 Program Support
Florida State College Foundation, Inc	501 West State Street Jacksonville, Florida 32202	\$20,000 00	2015-2016 Ment Scholarship Fund
Florida State University - Center on Better Health and Life for Underserved Populations	C2200 University Center Tallahassee, FL 32306-2641	\$1,500 00	Support Center on Better Health and Life for Underserved Populations
Florida State University Foundation, Inc (Account 249)- Summer Institute	1115 West Call Street, Suite 2140 Tallahassee, Florida 32306-4300	\$25,000 00	2015 College of Medicine Summer Institute
Fontenelle Forest Association	1111 Bellevue Blvd North Bellevue, NE 68005	\$500 00	2015 General Support - Memonum for Roland Barth

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Franciscan Center Tampa Florida, Inc	3010 N Perry Ave Tampa, Florida 33603	\$15,000 00	2015 First Responders Post Trauma Training Retreat
Franciscan Center Tampa Florida, Inc.	3010 N Perry Ave Tampa, Florida 33603	\$5,000 00	2015 First Responders Golf Classic
Franklin County Health Department	139 12th St Apalachicola, FL 32320	\$42,000 00	Franklin County Health Department Dental Program
Franklin County Health Department	139 12th St Apalachicola, FL 32320	\$42,000 00	Franklin County Health Department Dental Program
Futures, Inc	3750 Olson Drive Daytona Beach, Florida 32124	\$2,500 00	2015 - 2016 Teacher/student recognition program
Gainesville Fisher House Foundation	PO BOX 358296 Gainesville, Florida 32605	\$1,000 00	2015 Homeless Veteran Holiday Luncheon
Girl Scout Council of the Florida Panhandle, Inc	250 Pinewood Drive Tallahassee, Florida 32303	\$2,500 00	2015 Leadership Expenence
Girl Scouts of Gateway Council, Inc.	1000 Shearer Ave Jacksonville, Florida 32205	\$5,000 00	2015 Community Development Girl Scout Program for At Risk Girls
Grace Medical Home	51 Pennsylvania Street Orlando, Florida 32806	\$5,000 00	2015 cardiology clinics support
Grandma's Place, Inc	184 Sparrow Dnve Royal Palm Beach, Florida 33411	\$10,000 00	2015 Grandma's Place Program Support
Greater Boca Raton Chamber of Commerce Education Foundation, Inc	1800 North Dixie Highway Boca Raton, Florida 33432	\$10,000 00	2015-2016 Boca Raton Public Schools and Educational Programs
Greater Jacksonville Area USO Council, Inc	P O Box 108, Bldg 1050 Naval Air Station Jacksonville, Florida 32212-0108	\$20,000 00	2015 Operation WEEK OF VALOR
Greater Miami Jewish Federation	4200 Biscayne Blvd Miami, Florida 33137	\$10,000 00	2016 Miami Service Challenge
Green Florida	P O Box 844 St Petersburg, Florida 33731	\$6,000 00	2015 - 2016) Harvest Sponsorship
H Lee Moffitt Cancer Center and Research Institute Foundation, Inc	12902 Magnolia Drive Tampa, Florida 33612	\$7,000 00	Promoting Cancer Patient Safety A Simulation Toolkit for Chemotherapy Administration
H Lee Moffitt Cancer Center and Research Institute Foundation, Inc	12902 Magnolia Drive Tampa, Florida 33612	\$7,000 00	Promoting Cancer Patient Safety A Simulation Toolkit for Chemotherapy Administration
Haitian Neighborhood Center, Sant La, Inc	5000 Biscayne Boulevard, Suite 110 Miami, Florida 33137	\$25,000 00	2015 Building a Culture of Health

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Hapbwa Foundation	PO Box 2964 Orlando, Florida 32802	\$5,000 00	2015 Professional Development, Work/Life Balance and Mentorship Workshops, Seminars and Roundtable Discussions
Health and Hope Clinic, Inc	1718 E Olive Rd Pensacola, Florida 32514	\$8,000 00	Clinic Operations Expansion
Health Care Center for the Homeless, Inc	232 N Orange Blossom Trail Orlando, Florida 32805	\$5,000 00	2016 Denture Sponsorship Program at Health Care Center for the Homeless, Inc
Health Council of East Central Florida, Inc	2461 W State Rd 426, Ste 2041 Oviedo, FL 32765	\$59,000 00	2015 Legacy grant for embrace lead organizations addressing childhood obesity
Health Council of East Central Florida, Inc	2461 W State Rd 426, Ste 2041 Oviedo, FL 32765	\$500 00	2015 Sapphire Selfie Competition addressing childhood obesity
Health Council of South Florida	8095 NW 12th Street, Ste 300 Doral, Florida 33126	\$10,000 00	2015 Miami-Dade County Population Health Initiative
Heart of Florida United Way, Inc	1940 Traylor Boulevard Orlando, Florida 32804	\$5,000 00	2015 Investing in Results
Heart of Florida United Way, Inc	1940 Traylor Boulevard Orlando, Florida 32804	\$45,000 00	2015 Investing in Results - 2nd payment
Heartland Rural Health Network, Inc	1200 West Avon Blvd. Suite 109 Avon Park, Florida 33825	\$55,000 00	2015 Diabetes Master Clinician Program and Community Health Workers
Hibiscus Childrens Center Inc	2400 NE Dixie Highway Jensen Beach, Florida 34957	\$1,000 00	2015 support of prevention, residential, assessment and recovery programs for abused, neglected, and/or abandoned children
Hillsborough Organization for Progress and Equality	5103 N Central Avenue Tampa, Florida 33603	\$5,000 00	2015 HOPE for Justice
Hispanic Business Initiative Fund of Florida, Inc	3201 E Colonial Dr Suite A20 Orlando, Florida 32803	\$40,000 00	2016 HBIF Workshop Series
Hispanic Health Initiatives, Inc	201 Live Oaks Blvd Casselberry, Florida 32707	\$5,000 00	2015 Festival de La Familia Health Fair
Hispanic Hentage Scholarship Fund of Metro Orlando, Inc	518 South Magnolia Avenue, Suite 100 Orlando, Florida 32801	\$5,000 00	2015 Hispanic Hentage Scholarship Fund
Hispanic Hentage Scholarship Fund of Metro Orlando, Inc	518 South Magnolia Avenue, Suite 100 Orlando, Florida 32801	\$1,500 00	2015 Hispanic Hentage Scholarship Fund
Hispanic Unity of Florida, Inc	5840 Johnson Street Hollywood, Florida 33021	\$25,000 00	2015 Te Ayudo ('I Can Help You')
Hispanic Unity of Florida, Inc	5840 Johnson Street Hollywood, Florida 33021	\$1,500 00	2015 Te Ayudo (I Help You)

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Holocaust Memorial Resource and Education Center of Florida, Inc	851 N Maitland Ave Maitland, Florida 32751	\$10,000 00	2015-2016 UpStanders Stand Up to Bullying
Homeless Emergency Project Inc	1120 North Betty Lane Clearwater, Florida 33755	\$40,000 00	2015 Wellness and Health Self-Management Program
Indian River State College	3209 Virginia Avenue Fort Pierce, Florida 34981	\$9,000 00	IRSC CAN (Creating Advanced Nurses)
Indian River State College	3209 Virginia Avenue Fort Pierce, Florida 34981	\$6,000 00	IRSC CAN (Creating Advanced Nurses)
Informed Families, Inc /The Florida Family Partnership	2490 Coral Way Miami, Florida 33145	\$25,000 00	2015 The Power of Prevention
Initiative For Excellence In Public Service Inc	1320 S Dixie Hwy Suite 911 Coral Gables, Florida 33146	\$5,000 00	2015 Good Government Initiative
Interchurch Coalition for Action, Reconciliation, and Empowerment	2650 Park Street Jacksonville, Florida 32204	\$10,000 00	2015 Breaking the Cycle
Itnorlando Trm, Inc	988 Woodcock Rd Orlando, Florida 32803	\$5,000 00	2015 STARS Program
Jackson Memorial Foundation, Inc	1501 NW North River Drive, First Floor Miami, Florida 33125	\$15,000 00	2015 Program for Underserved Youth of South Florida
Jacksonville Chamber Foundation	3 Independent Drive Jacksonville, Florida 32202	\$8,333 00	2015 Downtown's New Front Door 3rd and final payment
Jacksonville Children's Chorus	225 East Duval Street Jacksonville, Florida 32202	\$5,000 00	2015 Music Education Program
Jacksonville Community Council, Inc	100 Festival Park Ave Jacksonville, Florida 32202	\$10,000 00	2016 JAX2025 Vision Support
Jacksonville Speech and Hearing Center, Inc	1128 North Laura Street Jacksonville, Florida 32206	\$8,000 00	Early Speech and Language Intervention for Underserved Pre-Kindergarten Children for School Success
Jacksonville Symphony Orchestra	300 Water Street, Ste 200 Jacksonville, Florida 32202	\$100,000 00	2015-2016 Season of programs Masterworks Series
Jacksonville University	2800 University Blvd N Jacksonville, Florida 32211	\$6,000 00	A Statewide Initiative Integrating Quality and Safety Education for Nurses (QSEN) Through Academic/Clinical Partnerships to Improve Health Outcomes
Jacksonville University	2800 University Blvd N Jacksonville, Florida 32211	\$15,000 00	2015 General Support
Jacksonville University	2800 University Blvd N Jacksonville, Florida 32211	\$5,000 00	A Statewide Initiative Integrating Quality and Safety Education for Nurses (QSEN) Through Academic/Clinical Partnerships to Improve Health Outcomes

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Jacksonville Urban League, Inc	903 W Union St W Jacksonville, FL 32204	\$6,000 00	2015 Program Support
JDRF International	9700 Philips Highway, Suite 106 Jacksonville, Florida 32256	\$5,000 00	2015 JDRF One Walk
Jefferson Awards for Public Service	100 West 10th Street Suite 215 Wilmington, Delaware 19801	\$50,000 00	2015-16 Central Florida Leadership Community - Jefferson Awards Foundation Youth Programming
Jewish Community Center of Greater Orlando, Inc	851 N Maitland Avenue Maitland, Florida 32751	\$10,000 00	2015 Program Sponsor of The Roth Family JCC of Greater Orlando's Sports & Wellness Department
Jewish Federation of Palm Beach County, Inc	Jeanne Levy Jewish Community Campus 4601 Community Drive West Palm Beach, Florida 33417	\$5,000 00	2015 Reading partner program
Jewish Federation of South Palm Beach County, Inc	9901 Donna Klein Blvd Boca Raton, Florida 33428	\$5,000 00	2015/2016 PJ Library in South Palm Beach County
Junior Achievement Big Bend	PO Box 14268 Tallahassee, Florida 32317	\$1,500 00	2015 Economics for Success
Junior Achievement of North Florida	4049 Woodcock Drive Suite 200 Jacksonville, Florida 32207	\$10,000 00	2015-2016 JA Girl\$ Program Support
Junior Achievement of Southwest Florida	9530 Marketplace Road, Suite 302 Fort Myers, Florida 33912	\$3,200 00	2015 Annual Sponsorship, Charlotte, Collier & Lee Counties
Junior Achievement of Tampa Bay	13707 N 22nd Street Tampa, Florida 33613	\$5,000 00	2015 Finance Park Virtual
Junior League of Tampa, Inc	87 Columbia Drive Tampa, Florida 33606	\$5,000 00	2015 Sulphur Springs Holiday Event
Kappa Alpha Psi Foundation-Jacksonville	3717 Moncrief Rd W Jacksonville, Florida 32209	\$2,500 00	2015 Guide Right Scholarship and Development
Kissimmee Youth Football League Inc	2567 Ham Brown Rd Kissimmee, FL 34746	\$1,500 00	2015 Program Support
Leadership Florida Statewide Community Foundation, Inc	215 S Monroe St , Ste 710 Tallahassee, Florida 32301	\$35,000 00	2014-15 General Support
Leadership Jacksonville, Inc	40 East Adams Street Suite 230 Jacksonville, Florida 32207	\$5,000 00	2014 General Program Support
Local Initiatives Support Corporation, Jacksonville	10 W Adams St , Ste 100 Jacksonville, FL 32202	\$25,000 00	2015 EPIC Communities Initiative
Lycoming County United Way, Inc	33 West Third Street, Suite 201 Williamsport, Pennsylvania 17701	\$5,000 00	2014 United Way Campaign

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MacDonald Training Center, Inc	5420 W Cypress Street Tampa, Florida 33607	\$3,000 00	2015 Gratitude Stroll
Manatee County Rural Health Services, Inc	12271 U S Hwy 301 N Parrish, FL 34219	\$42,000 00	Oral Health on Wheels for Low-Income Children in Manatee County
Meals On Wheels Plus of Manatee, Inc	811 23rd Avenue East Bradenton, Florida 34208	\$10,000 00	2015-2016 Family Food Crisis Stabilization Project
Mental Health America of Northeast Florida, Inc	8280 Princeton Square Blvd W , Suite 8 Jacksonville, Florida 32256	\$4,000 00	Behavioral Health Care Coordination
Mercy Support Services	P O. Box 8450 Fleming Island, Florida 32006	\$2,500 00	2015 Inspire Hope
Metropolitan Chanties, Inc	3251 3rd Ave N St Petersburg, Florida 33713	\$12,000 00	2015 Mature Men's Group
Metropolitan Ministries	2002 N Florida Ave Tampa, Florida 33602	\$50,000 00	July 1 2015-June 30, 2016 Healthy Living for Homeless Families
Miami Children's Health System Foundation, Inc	3100 SW 62nd Avenue Miami, Florida 33155	\$10,000 00	2016 Camp Funne at Nicklaus Children's Hospital
Miami Dade College Foundation, Inc	300 NE 2nd Avenue, RM1429-1 Miami, Florida 33132	\$12,500 00	2015 Public Service Fellows placement program
Miami Lighthouse for the Blind and Visually Impaired, Inc	601 SW 8th Avenue Miami, Florida 33130	\$51,200 00	Provide vision rehabilitation and eye-health services
Miami Lighthouse for the Blind and Visually Impaired, Inc	601 SW 8th Avenue Miami, Florida 33130	\$60,000 00	Bringing Low Vision Services to Underserved Seniors and Training Professionals to Work with Seniors Affected by Age-Related Eye Diseases
Missio Dei Community, Inc	401 5th Street North St Petersburg, Florida 33701	\$1,000 00	2015 Homeless Backpack Care Package
Museum of Science And Industry, Inc.	4801 East Fowler Avenue Tampa, Florida 33617	\$35,000 00	2015 Building a Better Community
Mustard Seed Ministries Of Fort Pierce Inc	3130 S US Hwy 1 Ft Pierce, Florida 34986	\$1,000 00	2016 A Healthy Way to a Quality Life
National Association of Black Accountants, Jacksonville Professional Chapter	P O BOX 43321 Jacksonville, Florida 32203	\$1,500 00	2015 NABA Jacksonville & FL Blue Partnership
National Multiple Sclerosis Society, North Florida Chapter	8940 Western way Suite16 Jacksonville, Florida 32256	\$15,000 00	2015 Direct Financial Assistance
Neighborhood Medical Center, Inc	438 W Brevard Street Tallahassee, Florida 32301	\$2,000 00	2015 Mobile Mammograms

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New Horizons Of The Treasure Coast, Inc	4500 Midway Road Ft Pierce, Florida 34981-4823	\$15,000 00	Medical Clinic at New Horizons
North Broward Hospital District Charitable Foundation Inc	1201 S Andrews Ave Fort Lauderdale, Florida 33316	\$25,000 00	2015 ManVan
Northeast Florida Healthy Start Coalition	644 Cesery Blvd Ste 210 Jacksonville, Florida 32211	\$10,000 00	2015 cover Jacksonville campaign
Nova Southeastern University, Inc , A Day for Children	3200 South University Drive Fort Lauderdale, Florida 33328	\$25,000 00	2015 A Day for Children
Nuevo Sendero, Inc	7217 East Colonial Dr Suite 212 Orlando, Florida 32807	\$5,000 00	2015 Healing Kid's Hearts through the Arts
Operation Save Our Sons Inc	3738 Winton Drive Jacksonville, Florida 32208	\$2,500 00	2015 One City One Jacksonville Leadership Week for Young Males
Orlando Community Arts, Inc	1003 S Kirkman Road Orlando, Florida 32811	\$1,500 00	2015 Clare and the Chocolate Nutcracker
Orlando Repertory Theatre, Inc	1001 E Princeton St. Orlando, Florida 32803	\$5,000 00	2015 Wntes of Spring Exploring Freedom
Osceola County Council on Aging, Inc	700 Generation Point Kissimmee, Florida 34744	\$20,000 00	2015 - 2016 Transportation Assistance
Osceola County Council on Aging, Inc	700 Generation Point Kissimmee, Florida 34744	\$60,000 00	2015 Care Companion
Ounce of Prevention Fund of Florida	111 North Gadsden St Tallahassee, Florida 32301	\$5,000 00	2015 Expanding Community Networks for Prevention Priorities
Out & Equal	155 Sansome Street Suite 450 San Francisco, California 94104	\$500 00	2016 General Support
PACE Center for Girls, Inc	1400 NW 36th Street, Suite #200 Miami, FL 33142	\$30,000 00	Keeping PACE, a Coordinated System of Care Initiative of the PACE Center for Girls
PACE Center For Girls, Inc	1028 Underwood Ave Pensacola, Florida 32504	\$1,000 00	2015 Culture Club
PACE Center for Girls, Inc	1400 NW 36th Street, Suite #200 Miami, FL 33142	\$25,000 00	Keeping PACE, a Coordinated System of Care Initiative of the PACE Center for Girls
Palm Beach State College Foundation	4200 Congress Avenue Lake Worth, Florida 33461	\$9,000 00	Advancing Interprofessional Education Using Simulation to Build Team-Based Competencies
Palm Beach State College Foundation	4200 Congress Avenue Lake Worth, Florida 33461	\$6,000 00	Advancing Interprofessional Education Using Simulation to Build Team-Based Competencies

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Palm Healthcare Foundation	700 South Dixie Highway, Suite 205 West Palm Beach, Florida 33401	\$10,000 00	2015-2016 Diabetes Coalition Outreach Initiatives
Pardee RAND Graduate School	1776 Main Street Santa Monica, California 90407-2138	\$37,000 00	2015 Support for Pardee RAND Graduate School
Peaceful Paths Inc	2100 NW 53rd Avenue, Suite A Gainesville, Florida 32653	\$1,000 00	2015 Children's Program - Art Program
Performing Arts Center Trust, Inc (Adrenne Arsht Center)	1300 Biscayne Blvd Miami, Florida 33132	\$20,000 00	2015-2016 Learning Through the Arts
Peter London Global Dance Company Inc	1470 NE 123rd Street #605 North Miami, Florida 33161	\$1,500 00	2015 - Dancing under the Mistletoe
Polk Education Foundation	1530 Shumate Drive Bartow, Florida 33830	\$5,000 00	2015-16 Free School Entrance Physicals
Premier Community Healthcare Group, Inc	37912 Church Avenue Dade City, Florida 33525	\$35,000 00	Connecting People to Care - Patient Navigator Program
Premier Community Healthcare Group, Inc	37912 Church Avenue Dade City, Florida 33525	\$20,000 00	Connecting People to Care - Patient Navigator Program
Premier Community Healthcare Group, Inc	37912 Church Avenue Dade City, Florida 33525	\$20,000 00	Connecting People to Care - Patient Navigator Program
Profectus Learning Systems	2771-29 Monument Rd Suite 320 Jacksonville, FL 32225	\$1,500 00	Provide underserved students with a rigorous college prep curriculum
Rebuilding Together Tampa Bay Inc	911 E 122 Avenue Tampa, Florida 33612	\$20,000 00	2015 Building A Healthier Sulphur Springs
Rebuilding Together Tampa Bay Inc	911 E 122 Avenue Tampa, Florida 33612	\$8,550 00	2015 Building a Healthier Sulphur Springs
Ritz Chamber Music Society, Inc	300 Water Street, Suite 200 Jacksonville, Florida 32202	\$25,000 00	2014-2015 Ritz Chamber Players
Rock by the Sea	110 A South Monroe Street Tallahassee, Florida 32301	\$5,000 00	2015 Rock by the Sea
Ronald McDonald House Chanties of Jacksonville	824 Children's Way Jacksonville, Florida 32207	\$5,000 00	2015 Program Support
Ronald McDonald House of Northwest Florida	5200 Bayou Boulevard Pensacola, Florida 32503-2102	\$2,500 00	2015 Heart to Heart Program
Ruth Eckerd Hall, Inc	1111 McMullen Booth Road Clearwater, Florida 33759	\$5,000 00	2015 Project Shattered Silence

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
Safe Place And Rape Crisis Center, Inc	2139 Main Street Sarasota, Florida 34237	\$1,000 00	2015 SPARCCE By the Bay
Sanford-Burnham Medical Research Institute	6400 Sanger Road Orlando, Florida 32827	\$33,000 00	2015 general support for operations at the Institute in Lake Nona
Seminole State College of Florida	100 Weldon Blvd Sanford, Florida 32773	\$7,000 00	Advancing Care Excellence for Florida's Veterans Using Simulation to Educate Future and Current Nurses and Other Healthcare Professionals
Seminole State College of Florida	100 Weldon Blvd Sanford, Florida 32773	\$5,000 00	Advancing Care Excellence for Florida's Veterans Using Simulation to Educate Future and Current Nurses and Other Healthcare Professionals
Shands Jacksonville Medical Center, Inc	655 W 8th St Jacksonville, Florida 32209	\$3,000 00	2015 Little Miracles Baby Shower
Sigma Pi Phi Fraternity Scholarship & Development Foundation Of Jacks	1732 Margaret Street Jacksonville, Florida 32204	\$15,000 00	2015 High Potential Youth Recognition Awards Program
South Florida Hospital Research & Education Foundation, Inc	1855 Griffin Road, Suite A-415 Dania Beach, Florida 33304	\$7,383 00	2015 General Support
South Florida Urban Ministries, Inc	11500 NW 12th Avenue Miami, Florida 33168	\$10,000 00	2015-2016 Branches' Achieve Program
Southern Florida Minority Supplier Development Council	9499 N E 2nd Ave # 201 Miami, Florida 33138	\$15,000 00	2016 Program Support
St John Community Development Corporation, Inc	1324 NW 3rd Avenue Miami, Florida 33136	\$1,500 00	2015 Things Are Cooking in Overtown
St John Community Development Corporation, Inc	1324 NW 3rd Avenue Miami, Florida 33136	\$1,500 00	2015-2016 'Things Are Cooking in Overtown'
St Leo University	PO Box 6665 MC 2222 Saint Leo, Florida 33574	\$5,000 00	2015 Scholarships for the Donald R Tapia School of Business
St Lucie County Health Access Network	3855 South US 1, Suite B Fort Pierce, Florida 34982	\$1,000 00	2015 Primary Healthcare Services
St Patrick's Catholic Church	601 Airport Center Dr East Jacksonville, FL 32218	\$5,000 00	2014-2015 School Playground
St Petersburg Free Clinic	863 3rd Ave N St Petersburg, Florida 33701	\$40,000 00	2015 Smile St Pete!
St Thomas University	16401 NW 37 Avenue Miami Gardens, Florida 33054	\$75,000 00	2015 Bachelor of Science in Nursing Program
St Vincent's HealthCare Foundation, Inc	1 Shircliff Way Jacksonville, Florida 32204	\$26,200 00	Support St Vincent's hospitals and Healthcare Centers

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
Stetson University, Inc	421 N Woodland Blvd , Unit 8279 DeLand, Florida 32723	\$25,000 00	2015 Stetson Fund
Stop Children's Cancer, Inc	2622 NW 43rd Street, Ste B3 Gainesville, FL 32606 Gainesville, Florida 32606	\$1,000 00	2015 Bus Transportation
Strengthen Orlando, Inc	400 S Orange Ave Orlando, Florida 32801	\$10,000 00	2015 Orlando Cares
Suited for Success	1600 NW 3rd Avenue Suite 111 Miami, Florida 33136	\$10,000 00	2015 Employment Skills Training Program
Take Stock in Children, Miami-Dade	8600 NW 36th Street Suite 500 Miami, Florida 33165	\$1,500 00	2015 Support of Take Stock in Children Duval
Tallahassee Symphony Orchestra, Inc	515 E Park Ave Tallahassee, Florida 32301	\$5,000 00	2015-2016 Open Rehearsal Program
Tampa Bay Black Business Initiative	1920 E Hillsboro Ave, Ste 220 Tampa, FL 33610	\$1,500 00	2015 Program Support
Tampa Bay Performing Arts Center	1010 North W C MacInnes Place Tampa, Florida 33602-3720	\$7,500 00	2015-16 Community Tickets program
Tampa Jewish Federation, Inc	13009 Community Campus Drive Tampa, Florida 33625	\$50,000 00	2015-2016 Community Outreach Coordinator
Tampa Metropolitan Area YMCA, Inc	110 East Oak Avenue Tampa, Florida 33602	\$43,000 00	Legacy grant for Embrace Lead organization addressing childhood obesity
Tampa Metropolitan Area YMCA, Inc	110 East Oak Avenue Tampa, Florida 33602	\$1,000 00	2015 Sapphire Selfie Competition addressing childhood obesity
Tampa Metropolitan Area YMCA, Inc	110 East Oak Avenue Tampa, Florida 33602	\$5,000 00	2015 Sulphur Springs Community Learning Center
Tampa Metropolitan Area YMCA, Inc	110 East Oak Avenue Tampa, Florida 33602	\$5,000 00	2015 Teen Achievers Program
Teach for America, Inc - Duval	214 North Hogan St Suite 6010 Jacksonville, Florida 32202	\$50,000 00	2015 program support
The Arc Jacksonville, Inc	1050 North Davis Street Jacksonville, Florida 32209	\$15,000 00	2015 Florida Blue Be Healthy Program
The Coral Gables Community Foundation	1825 Ponce Deleon Blvd, #447 Coral Gables, Florida 33134	\$1,000 00	2015 Annual Gala - A Night in Old Shanghai
The Florida Aquanum, Inc	701 Channelside Drive Tampa, Florida 33602	\$10,000 00	2015 Layla's House Explorer's Club

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
The Florida Theatre Performing Arts Center, Inc	128 E Forsyth Street, Suite 300 Jacksonville, Florida 32202	\$10,000 00	2014-2015 Catalyst for Change
The Foundation for Leon County Schools	Bloxham Building 725 South Calhoun Street Tallahassee, Florida 32301	\$1,250 00	2015 Mayor's Summit on Children
The Foundation for Seminole County Public Schools	400 E Lake Mary Blvd Sanford, Florida 32773	\$25,000 00	2015 Enhancement of Great Start Pathways to Success
The Health Support Network, Inc	5481 Communications Parkway Sarasota, Florida 34240	\$15,000 00	2015 Health Support Network Online
The Learning Alliance (fiscal agent Indian River Community Foundation)	P O Box 643446 Vero Beach, FL 32963	\$14,000 00	Vision for Reading
The Learning Alliance (fiscal agent Indian River Community Foundation)	P O Box 643446 Vero Beach, FL 32963	\$14,000 00	Vision for Reading
The Learning Alliance (fiscal agent Indian River Community Foundation)	P O Box 643446 Vero Beach, FL 32963	\$14,000 00	Vision for Reading
The Learning Alliance (fiscal agent Indian River Community Foundation)	P O Box 643446 Vero Beach, FL 32963	\$4,000 00	Vision for Reading
The Miami Foundation	40 NW 3rd Street, Ste 305 Miami, FL 33128	\$15,000 00	2015 Florida Blue Community Assist Program for Miami HEAT Charitable Fund
The Miami Foundation	40 NW 3rd Street, Ste. 305 Miami, FL 33128	\$110,000 00	2015 Miami HEAT Community Affairs Programs
The Nemours Foundation	10140 Centurion Parkway North Jacksonville, Florida 32256	\$2,500 00	2015 Everybody Play 5k, Virtual Run for Kids
The Nonprofit Center of Northeast Florida, Inc	40 East Adams Street, Suite 100 Jacksonville, Florida 32202	\$10,000 00	2015 Strengthening Nonprofits Through the Nonprofit Center
The Nonprofit Center of Northeast Florida, Inc	40 East Adams Street, Suite 100 Jacksonville, Florida 32202	\$10,000 00	2016 The Plan Strengthening the Nonprofit Sector
The Poverello Center, Inc	2056 North Dixie Highway Wilton Manors, Florida 33305	\$1,500 00	Provide food and essentials to HIV/AIDS community
The School Board of Miami-Dade County	1450 NE 2nd Avenue Miami, FL 33132	\$1,000 00	Butterfly Garden/Community Garden Childhood Obesity on behalf of Nathan B Young Elementary School
The Sundan Foundation, Inc	1514 NW 2nd Avenue Miami, Florida 33136	\$4,000 00	Lotus Wellness Center/Lotus House Health Program
The United Way of Central Maryland, Inc	100 S Charles St 5th Floor Baltimore, Maryland 21203	\$2,500 00	2014 Annual Campaign

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
The University of Tampa	401 WEST KENNEDY BLVD TAMPA, Florida 33606	\$10,000 00	2016-2017 Annual Scholarships in Health Sciences and Human Performance Innovation
The Way Free Medical Clinic	479 Houston St Green Cove Springs, Florida 32043	\$45,000 00	Primary Care Expansion Project
The Way Free Medical Clinic	479 Houston St Green Cove Springs, Florida 32043	\$35,000 00	Primary Care Expansion Project
The Way Free Medical Clinic	479 Houston St Green Cove Springs, Florida 32043	\$15,000 00	Primary Care Expansion Project
The Way Free Medical Clinic	479 Houston St. Green Cove Springs, Florida 32043	\$25,000 00	2015 General Program Support
Treasure Coast Food Bank Incorporated	401 Angle Road Fort Pierce, Florida 34947	\$1,000 00	2015 General Contribution
Tnnity Cafe Inc	PO Box 320146 Tampa, Florida 33679-2146	\$1,000 00	2015 Serving Meals with Dignity to the Hungry and Homeless
UF Health Shands Hospital	c/o UF Health Development Office 1329 SW 16th St, Ste. 3150 Gainesville, Florida 32608	\$8,000 00	Utilizing Simulation Scenarios Involving Interdisciplinary Teams for Improving Patient Safety in the Perioperative Setting
UF Health Shands Hospital	c/o UF Health Development Office 1329 SW 16th St, Ste 3150 Gainesville, Florida 32608	\$7,000 00	Utilizing Simulation Scenarios Involving Interdisciplinary Teams for Improving Patient Safety in the Perioperative Setting
United Arts of Central Florida, Inc	2450 Maitland Center Parkway, Suite 201 Maitland, Florida 32751	\$50,000 00	2015 Board of Trustees Annual Membership
United Jewish Community of Broward County	5890 South Pine Island Road Davie, Florida 33328	\$10,000 00	2015 Promoting Literacy through PJ Library
United Methodist Cooperative Ministries/Suncoast, Inc	403 1st Avenue SW, Suite 102 Largo, Florida 33770	\$5,000 00	2015-2016 Rapid Rehousing Program
United Negro College Fund, Inc	1080 Woodcock Road Suite 280 Orlando, Florida 32803	\$10,000 00	2015 Building Strong Florida College Access Pipelines
United Way Of Allegheny County	1250 Penn Avenue Pittsburgh, Pennsylvania 15222	\$4,500 00	2014 Annual Campaign
United Way of Broward County, Inc	1300 South Andrews Avenue Fort Lauderdale, Florida 33316	\$10,000 00	2014 Annual Campaign
United Way of Escambia County, Inc	1301 West Government Street Pensacola, Florida 32502	\$5,000 00	2014 Annual Campaign
United Way of Greater Milwaukee, Inc	225 W Vine St Milwaukee, Wisconsin 53212	\$2,500 00	2014 Annual Campaign

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
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<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
United Way of Lee County, Inc	7273 Concourse Drive Fort Myers, Florida 33908	\$5,000 00	2014 Annual Campaign
United Way of Metropolitan Dallas, Inc	1800 N Lamar Dallas, Texas 75202	\$2,000 00	2015 Community Fund Support
United Way of Miami-Dade, Inc	3250 Southwest Third Avenue Miami, Florida 33129	\$1,800 00	2015 Day of Service at Brownsville Middle School
United Way of Miami-Dade, Inc	3250 Southwest Third Avenue Miami, Florida 33129	\$125,000 00	2015 - 2016 United Way of Miami-Dade
United Way of North Central Florida, Inc	6031 NW 1st Place Gainesville, Florida 32607	\$3,000 00	2014 United Way Campaign
United Way of Northeast Florida, Inc	1301 Riverplace Blvd Ste 400 Jacksonville, Florida 32207	\$882,450 00	2014 Annual Campaign
United Way of Northwest Florida, Inc	518 Mulberry Avenue Panama City, Florida 32401	\$3,000 00	2015-2016 VITA - Volunteer Income Tax Assistance
United Way of Palm Beach County, Inc	2600 Quantum Blvd Boynton Beach, Florida 33426	\$5,000 00	2014 Annual campaign
United Way of St Lucie County, Inc	4800 S US Hwy 1 fort pierce, Florida 34982	\$3,000 00	2014 Annual Campaign
United Way of the Big Bend, Inc	307 East Seventh Avenue Tallahassee, Florida 32303	\$40,000 00	2014 Annual Campaign
United Way Of The Capital Region	2235 Millenium Way Enola, Pennsylvania 17025	\$45,000 00	2014 Corporate Campaign Gift/Annual Campaign
United Way of The Chattahoochee Valley, Inc	PO Box 1157 Columbus, Georgia 31902	\$250 00	2014 General Support for the United Way Campaign
United Way Suncoast	5201 West Kennedy Blvd suite 600 Tampa, Florida 33609	\$65,000 00	2014 Corporate Gift/Annual Campaign
United Way Suncoast	5201 West Kennedy Blvd suite 600 Tampa, Florida 33609	\$25,000 00	2016 ELI Program
Universal Hentage Institute, Inc	4851 NW 183rd St Miami, Florida 33055	\$41,000 00	Universal Hentage Institute 21st Century Clinic Capacity Building
University of Central Florida Research Foundation - Florida Center for Nursing	12201 Research Parkway, Ste 501 Orlando, FL 32826-3246	\$350,000 00	1 Florida Center for Nursing (FCN) 2 Robert Wood Johnson Foundation (RWJF) 3 Florida Action Coalition (FL-AC) 4 Florida Healthcare Simulation Alliance (FHSA)
University of Central Florida Research Foundation, Inc	12201 Research Parkway Suite 501 Orlando, Florida 32826	\$5,500 00	Multimethod Approach to Evaluate the Effects of Geographic Distnbution and Practice Regulations of Florida Nurse Practitioners

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
University of Central Florida Research Foundation, Inc	12201 Research Parkway Suite 501 Orlando, Florida 32826	\$8,000 00	Bridging the gap Integration of high fidelity simulation in nursing curricula to increase transfer of knowledge and skills to the workforce
University of Florida Foundation, Inc	PO Box 1000243 Gainesville, Florida 32610	\$5,000 00	The AME Health Smart Church Model Program
University of Florida Foundation, Inc	PO Box 14425 Gainesville, Florida 32604	\$60,000 00	2015 Rides and Resources for Rural Residents (R4)
University of Florida Foundation, Inc for the UF College of Nursing	2004 Mowry Road, CTRB Gainesville, Florida 32610	\$9,000 00	Leveraging Social Media and Digital Communication to Grow Support and Awareness
University of Miami	5030 Brunson Drive Coral Gables, Florida 33146	\$9,000 00	The Future of Nursing Science Encouraging Minority Nurses to Pursue a PhD through a Health Disparities Summer Research Program
University Of Miami School of Business Administration Center for Health Sector Management and Policy	PO Box 248223 421B Jenkins Bldg Coral Gables, Florida 33124	\$5,000 00	2015 Advisory Board Annual Contribution
University of Miami, School of Nursing and Health Studies	PO Box 248153 Coral Gables, Florida 33124	\$8,000 00	Bridging the Gap Making Medication Administration Safer Through Simulation Enhanced Pharmacology Education
University of North Florida Foundation, Inc	1 UNF Drive Alumni Hall Jacksonville, Florida 32224	\$54,000 00	2015 Annual Program Support -
University of North Florida, Brooks College of Health	1 UNF Dr , Bldg. 39 Jacksonville, FL 32224	\$8,000 00	Improving Student Performance through Simulation Activities
University Of South Florida Foundation Inc on behalf of the USF Health Byrd Alzheimer's Institute	4202 E Fowler Ave ALC 100 Tampa, Florida 33620	\$50,000 00	2015 Comparison assessment of concussion
University Of South Florida Foundation Inc on behalf of the USF Health Byrd Alzheimer's Institute	4202 E Fowler Ave ALC 100 Tampa, Florida 33620	\$1,000 00	2015 Michael W Fountain Scholarship at the USF Muma College of Business Center for Entrepreneurship
University Of South Florida Foundation Inc on behalf of the USF Health Byrd Alzheimer's Institute	4202 E Fowler Ave ALC 100 Tampa, Florida 33620	\$1,500 00	2015 Program Support for Women in Leadership & Philanthropy
University of West Florida Foundation, Inc	11000 University Parkway, Building 12 Pensacola, Florida 32514	\$10,000 00	2015-2016 Community Health Coalition (CHC) From Concept to Reality
Urban League of Broward County, Inc	560 NW 27th Ave Fort Lauderdale, Florida 33311	\$25,000 00	2015 Legacy of Healthy Eating
Vision Is Priceless Council	3 Shircliff Way, Suite 546 Jacksonville, FL 32204	\$8,000 00	Extended Outreach Program (EOP)
Voices for Children of the First Coast, Inc	P O. Box 10198 Jacksonville, FL 32247	\$5,000 00	2015 Training and Recruitment of Guardian ad Litem VOICES
Volunteer Florida Foundation, Inc	3800 Esplanade Way, Suite 180 Tallahassee, Florida 32311	\$15,000 00	2015 Program Sponsorship

**ATTACHMENT C - The Blue Cross and Blue Shield of Florida Foundation Inc. 2015 Form 990-PF, Part XV, Line 3a
Grants/Contributions Paid During 2015 (All donees listed are public charities - Code PC)**

<u>Grantee Name</u>	<u>Grantee Address</u>	<u>2015 Payment</u>	<u>Project Title/Purpose</u>
Volunteers in Medicine Clinic	417 S E Balboa Avenue Stuart, Florida 34994	\$8,000 00	Mental Health Initiative the Challenge of Chronic Care
Volunteers in Medicine Clinic	41 East Duval Street Jacksonville, Florida 32202	\$5,000 00	2015 Free Health Care for Low-Income Working Uninsured
Volunteers in Medicine Clinic	41 East Duval Street Jacksonville, Florida 32202	\$5,000 00	2015 Integrated Health Care for Working, Poor Families
War on Poverty - Florida, Inc	5196-A Norwood Ave Jacksonville, FL 32208	\$49,000 00	Legacy grant for Embrace lead agency addressing childhood obesity
War on Poverty - Florida, Inc	5196-A Norwood Ave Jacksonville, FL 32208	\$500 00	2015 Sapphire Selfie Competition addressing childhood obesity
We Believe In Me Inc	1400 Club Dr Tarpon Springs, Florida 34689	\$1,000 00	2015 'We Believe In Me '
We Care Jacksonville, Inc	4080 Woodcock Dr Building 2400, Suite 130 Jacksonville, Florida 32207	\$8,000 00	We Care Jacksonville- A Chronic Disease and Behavioral Health Case Management System for Uninsured, Low Income Patients
Winter Park Chamber of Commerce	151 W Lyman Ave Winter Park, Florida 32789	\$4,000 00	2015 Leadership Winter Park
Women's Center of Jacksonville	Women's Center of Jacksonville 5644 Colcord Avenue Jacksonville, Florida 32211	\$5,000 00	2015 Expanded Horizons Literacy Program
Worldclass Schools Of Leon County, Inc	PO Box 1639 Tallahassee, Florida 32302	\$1,500 00	2015 Best and Brightest Awards
Wounded Warrior Project, Inc	4899 Belfort Road, Suite 300 Jacksonville, Florida 32256	\$5,000 00	2015 Education center support
YMCA of Greater Miami	730 NW 107th Avenue Suite 200 Miami, Florida 33172	\$25,000 00	2015 Y Healthy Initiatives
Total Payments		\$7,187,266.00	

ATTACHMENT D

The Blue Cross and Blue Shield of Florida Foundation Inc
Form 990-PF, Part XV, Line 3b
GRANTS APPROVED IN 2015 BUT NOT PAID BY 12/31/15
(All donees listed are public charities - Code PC)

<u>Organization Name</u>	<u>Organization Address</u>	<u>Amount Approved in 2015 but not yet paid by 12/31/2015</u>	<u>Project Title/Purpose</u>
City of Hialeah	501 Palm Avenue Hialeah, FL 33010-4719	1,000 00	2015 Legacy grant for Embrace Lead organization addressing childhood obesity
War on Poverty - Florida, Inc	5196-A Norwood Ave Jacksonville, FL 32208	1,000 00	2015 Legacy grant for Embrace Lead organization addressing childhood obesity
Tampa Metropolitan Area YMCA, Inc	110 East Oak Avenue Tampa, Florida 33602	1,000 00	2015 Legacy grant for Embrace Lead organization addressing childhood obesity
Florida Agricultural and Mechanical University	College of Pharmacy and Pharmaceutical Sciences 1415 S Martin Luther King, Jr., Blvd Tallahassee, FL 32307	1,000 00	2015 Legacy grant for Embrace Lead organization addressing childhood obesity
Health Council of East Central Florida, Inc	2461 W State Rd 426, Ste 2041 Oviedo, FL 32765	1,000 00	2015 Legacy grant for Embrace Lead organization addressing childhood obesity
Florida Department of Health in Duval County	900 University Blvd North Suite 709 Jacksonville, Florida 32211	31,720 00	2015 Legacy grant for Embrace Lead organization addressing childhood obesity
Barry University	11300 NE 2nd Avenue Miami, Florida 33161	165,000 00	2015 A Statewide Initiative to Develop and Implement Nurse Engagement in Community-Based Advocacy Projects
Heartland Rural Health Network, Inc	1200 West Avon Blvd Suite 109 Avon Park, Florida 33825	195,000 00	2015 Diabetes Master Clinician Program and Community Health Workers
Miami Lighthouse for the Blind and Visually Impaired, Inc	601 SW 8th Avenue Miami, Florida 33130	240,000 00	Bringing Low Vision Services to Underserved Seniors and Training Professionals to Work with Seniors Affected by Age- Related Eye Diseases
Osceola County Council on Aging, Inc	700 Generation Point Kissimmee, Florida 34744	240,000 00	2015 Care Companion
University of Florida Foundation, Inc	1938 W University Avenue P O Box 14425 Gainesville, Florida 32604	240,000 00	2015 Rides and Resources for Rural Residents (R4)
Ability Housing of Northeast Florida, Inc	76 South Laura Street, Suite 303 Jacksonville, Florida 32202	120,000 00	2015 The Solutions That Saves
St Petersburg Free Clinic	863 3rd Ave N St Petersburg, Florida 33701	160,000 00	2015 Smile St Petel
		1,396,720 00	

ATTACHMENT E

The Blue Cross and Blue Shield of Florida Foundation Inc.

EIN: 59-3707820

2015 Form 990-PF, Page 4, Part VII-A, Line 3

Changes to Bylaws

See Attached Copies

BYLAWS
The Blue Foundation for a Healthy Florida, Inc.

Adopted
April 23, 2001

Amended
February 14, 2007

Amended
August 18, 2010

Amended
Blue Cross and Blue Shield of Florida Foundation, Inc.
February 17, 2011

Amended
December 14, 2011

Amended
August 11, 2014

Amended
February 3, 2015

BYLAWS
OF
BLUE CROSS AND BLUE SHIELD OF FLORIDA FOUNDATION, INC.

ARTICLE I

Name, Seal, and Offices

1. Name. The name of the corporation is Blue Cross and Blue Shield of Florida Foundation, Inc.
2. Seal. The seal of the corporation shall have inscribed thereon the name of the corporation, the year of its organization, and the words "Corporate Seal, State of Florida."
3. Offices. The principal office of the corporation shall be located in Jacksonville, Florida, or such other place as the Board of Directors may from time to time designate.

ARTICLE II

Members

1. Membership. The initial Member of the corporation shall be that person who is so named in the Articles of Incorporation. Any additional Members shall be elected by the affirmative vote of two-thirds of the full membership, registered either in person or by proxy, at any annual meeting or at any special meeting called for that purpose.
2. Rights of Members. Each Member shall be entitled to one vote at all meetings of Members and the right of a Member to vote, and all its rights, titles, and interests in or to the corporation shall cease on the termination of its membership. No Member shall be entitled to share in the distribution of the corporate assets on the dissolution of the corporation.
3. Resignation of Members. Membership in the corporation is not transferable or assignable, but any Member may resign from the corporation by delivering a written resignation to the Chair of the corporation.
4. Removal of Members. Any Member may be removed from membership with or without cause by the affirmative vote of two-thirds of the full membership, registered either in person or by proxy, at any annual meeting or at any special meeting called for that purpose.

5. Member Director. The initial Member may appoint a director who shall represent the initial Member on the Board. This Director shall serve until such time as he or she is replaced by the initial Member, but such service shall not exceed nine (9) consecutive years.

ARTICLE III

Meetings of Members

1. Annual Meeting. The annual meeting of the corporation shall be held during the month of February, on such day and at such location as the Chair of the Board of Directors may designate.
2. Special Meetings. Special meetings of Members may be called at any time by a majority vote of the Board of Directors.
3. Participation in Meeting by Telephone. A Member may participate in any meeting of the corporation by telephone conference call (or other arrangement by which all Members may simultaneously hear each other during the meeting), requested in advance of the meeting. A Member participating in a meeting by this means is deemed to be present in person at the meeting.
4. Notice of Meetings. Notice of time, place, and purpose or purposes of all meetings of Members shall be served upon each person who appears on the books of the corporation as a Member either personally, by mail or electronically not less than three (3) days before the meeting. Any Member may waive notice of any meeting.
5. Quorum. At any meeting of Members, the presence of a majority of the Members (including by proxy) shall constitute a quorum, and the act of a majority of the Members so present at any meeting at which there is a quorum shall be the act of the full membership.
6. Voting. At every meeting of Members, each Member shall be entitled to vote in person or by proxy duly appointed by instrument in writing that is subscribed by such Member.

ARTICLE IV

Directors

1. Election. The Board of Directors shall be elected at the annual meeting or special meeting of Members by a majority of the votes of the Members, voting either by person or by proxy. The Board of Directors shall be composed of not less than five (5) no more than twenty-one (21) Directors. The term of office of Directors shall be a term of one (1) year for each Director. A Director shall not serve more than nine (9) consecutive years. A Director who has served for nine (9) consecutive years, shall not be eligible for re-election until at least three (3) years have elapsed since the completion of the Director's prior term of service. Any

Director that has not participated in at least half of the regular and special meetings of the Board of Directors during his or her current term of service shall not be eligible for re-election when his or her current term expires.

2. Qualifications. Nominees for the Board of Directors shall principally come from among the active and retired employees (director level and above) of Blue Cross and Blue Shield of Florida, Inc. Nominees shall have relevant training and experience in the areas of health care, business, law, finance, charity management, fund raising, or grant making. Reasonable efforts shall be made for the Board of Directors to reflect the cultural and geographic diversity of the State of Florida.
3. Resignation. Any Director may resign at any time by giving written notice of such resignation to the Chair.
4. Vacancies. In case any vacancy occurs on the Board of Directors, a majority of the Members may elect a Director to fill such vacancy, and the Director so elected shall hold office until the next annual meeting of Members.
5. Compensation. By unanimous resolution of the Board of Directors, the Directors may be provided fair and reasonable compensation for their services and/or reimbursement of expenses for their attendance at meetings. The Board of Directors also shall have power in its discretion to pay Directors or Members rendering unusual or exceptional services to the corporation, such compensation to be determined by the Board of Directors.
6. Powers. All corporate powers must be exercised by or under the authority of the Board of Directors and the affairs of the corporation are managed under the direction of the Board of Directors. The Board of Directors shall have and shall exercise all such powers that are now or hereafter may be conferred by law upon a corporation organized for the purposes set forth in the Articles of Incorporation. The Board of Directors may delegate to committees, to officers of the corporation, or to agents, such powers as they may see fit. In general, but not in limitation thereof, the powers of the Directors shall include the following:
 - (a) to accept, acquire, receive, take or hold by bequest, devise, grant, gift, purchase, exchange, lease, transfer, judicial order or decree, or otherwise, for any of the corporate objects and purposes, any property, both real and personal, of whatever kind, nature, or description and wherever situated;
 - (b) to sell, exchange, convey, mortgage, lease, transfer, or otherwise dispose of, any such property, both real and personal, as the objects and purposes of the corporation may require;
 - (c) to borrow money and, from time to time, to make, accept, endorse, execute, and issue bonds, debentures, promissory notes, bills of exchange, and other obligations of the corporation for moneys borrowed or in payment of property acquired or for any of the other purposes of the corporation, and to secure the payment of any such obligations by mortgage, pledge, deed, indenture, agreement, or other instrument or trust, or by other

lien upon, assignment of, or agreement in regard to all or any part of the property, rights, or privileges of the corporation wherever situated, whether now owned or hereafter to be acquired;

(d) to invest and reinvest its funds in such stock, common or preferred; bonds; debentures; mortgages; or in such other securities and property as its Board of Directors shall deem advisable, subject to the limitations and conditions contained in any bequest, devise, grant or gift;

(e) to appoint and set the compensation of such agents and employees as it shall deem necessary who shall perform their services for such terms and shall exercise such powers and perform such duties as shall be determined necessary to carry out any of the corporate objects and purposes.

7. Removal of Directors. Any Director may be removed from office with or without cause by the affirmative vote of a majority of the Members, registered either in person or by proxy, at any annual meeting or at any special meeting called for that purpose. A proposed removal of a Director at a meeting shall require a separate vote for each Director sought to be removed. Where removal is sought by written agreement, a separate agreement is required for each Director to be removed. If removal is effected at a meeting, any vacancy created thereby shall be filled by the Members at the same meeting. Any Director who is removed from the Board shall in no event be eligible to stand for re-election until the next annual meeting of Members. Any Director removed from office shall turn over to the Board of Directors within 72 hours any and all records of the corporation in his possession. If a Director who is removed shall not relinquish his office or turn over records as required under this section, the circuit court in the county where the corporation's principal office is located may summarily order the Director to relinquish his office and turn over corporate records, upon application of any Member.

ARTICLE V

Meetings of Directors

1. Annual Meeting. Immediately following the annual meeting of Members, the Board of Directors shall meet for the purpose of organization, the election of officers, and the transaction of other business, and if a quorum of the Directors be then present, no prior notice of such meeting shall be required to be given.
2. Regular Meetings. In addition to an annual meeting, the Directors shall meet at least two times in a calendar year at times and places designated by the Chair.
3. Special meetings. Special meetings of the Board of Directors may be called by the Chair or on the written request of any three members of the Board of Directors.

4. Participation in Meeting by Telephone. A Director may participate in any meeting of the Board of Directors by telephone conference call (or other arrangement by which all Directors may simultaneously hear each other during the meeting), requested in advance of the meeting. A Director participating in a meeting by this means is deemed to be present in person at the meeting.
5. Notice of Meetings. Notice of time, place, and purpose or purposes of all meetings of Directors shall be served upon each Director either personally, by mail or electronically not less than three (3) days before the meeting; provided, however, that any Director may waive notice of any meeting.
6. Quorum. At all meetings of the Board of Directors, the presence of a majority of the Directors (including by proxy) shall be necessary and sufficient to constitute a quorum for the transaction of business, and the act of a majority of the Directors so present at any meeting at which there is a quorum shall be the act of the Board of Directors.
7. Consent of Directors or Committee in Lieu of Meeting. Unless otherwise restricted by the Articles of Incorporation or by these Bylaws, any action required or permitted to be taken at any meeting of the Board of Directors, or of any committee thereof, may be taken without a meeting if all members of the Board or committee, as the case may be, consent thereto in writing and the writing or writings are filed with the minutes of proceedings of the Board or committee, as the case may be.

ARTICLE VI

Officers

1. Number. The Officers of the corporation shall be the Chair, the Secretary, and the Treasurer, but additional offices may be created and filled at any meeting of the Board of Directors. The duties of the officers shall be such as usually attach to such offices and, in addition thereto, such further duties as may be designated from time to time by the Board of Directors.
2. Duties. Chair: The Chair shall have all general powers and duties that are generally vested in the office of the Chair, including the power to make appointments to all committees from time to time that, in his or her discretion, may be deemed appropriate to assist in the conduct of the affairs of the corporation. The Chair represents the corporation in all matters and presides at all meetings of the Board of Directors.

Secretary: The Secretary is the second officer in the chain of command. In the absence of the Chair, he or she shall accept and perform the duties and exercise the power of the Chair. The Secretary shall keep or cause to be kept the minutes and records of the proceedings of all committees and regular and special meetings of the Board.

Treasurer: The Treasurer is the third officer in the chain of command. In the absence of the Chair and Secretary, the Treasurer shall accept and perform the duties and exercise the power of the Chair. The Treasurer shall keep or cause to be kept all reports pertaining to the fiscal affairs of the corporation and shall have oversight of all funds that the corporation might receive. The Treasurer shall perform such other duties as may be required by the Bylaws or otherwise appropriate to this office.

3. Election. The Officers shall be elected annually by the Board of Directors from among such persons as the Board of Directors may see fit, at the first meeting of the Board of Directors after the annual meeting of Members.
4. Vacancies. In case any office of the corporation becomes vacant, a majority of the Directors then in office, even though less than a quorum, may elect an officer to fill such vacancy and the officer so elected shall hold office until the election and qualification of his successor.
5. Removal. Any Officer may be removed from office with or without cause by an affirmative vote of a majority of the Directors at any meeting of the Board of Directors.

ARTICLE VII

Committees

The Board of Directors may provide for any committees of individuals as it shall deem appropriate. The membership of any committee may include persons who are Directors as well as other persons. The Board of Directors may delegate to any committee from time to time such duties and powers as it may deem desirable. The Board of Directors shall not, however, delegate to any committee final authority over filling vacancies in the Board of Directors, choosing the Chair of the Board of Directors, determining the organization to which the assets of the corporation are to be distributed upon dissolution, amending the Bylaws or the Articles of Incorporation, or any other act which is required to be done by the Board of Directors under these Bylaws, the Articles of Incorporation, or applicable law.

ARTICLE VIII

Fiscal Year

The fiscal year of the corporation shall commence on January 1 of each year and end on December 31.

ARTICLE IX**Amendments**

The Members shall have the power to make, alter, amend, or repeal the Bylaws of the corporation at any meeting of Members of the corporation by a majority vote of all Members, represented either in person or by proxy, provided that the proposed action is inserted in the notice of such meeting.

ARTICLE X**Indemnification**

The corporation shall indemnify its directors and officers to the fullest extent permitted by law and shall have the power to indemnify its employees and agents to the fullest extent permitted by law.