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Department of the Treasury Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public. ▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf. OMB No 1545-0052

Open to Public Inspection

For calendar year 2015 or tax year beginning 2015, and ending A Employer Identification number Name of foundation THE MA-RAN FOUNDATION C/O RFA MANAGEMENT CO., LLC 58-6263945 Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number (see instructions) 1908 CLIFF VALLEY WAY (404) 486-4676City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here. . . ATLANTA, GA 30329 Initial return G Check all that apply Initial return of a former public charity D 1 Foreign organizations, check here, Final return Amended return 2 Foreign organizations meeting the 85% test, check here and attach Address change Name change computation H Check type of organization | X | Section 501(c)(3) exempt private foundation E If private foundation status was termina Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here . J Accounting method | X Cash | Fair market value of all assets at If the foundation is in a 60-month termination end of year (from Part II, col (c), line Other (specify) under section 507(b)(1)(B), check here 16) > \$ 120,890,670. (Part I, column (d) must be on cash basis) (d) Disbursements Part I Analysis of Revenue and Expenses (The (a) Revenue and (b) Net investment for charitable total of amounts in columns (b), (c), and (d) (c) Adjusted net expenses per purposes (cash basis only) may not necessarily equal the amounts in income income books column (a) (see instructions)) 5,997,557 Contributions, gifts, grants, etc., received (attach schedule) . if the foundation is not required to Check > attach Sch B. . . . 1,103 1,103 ATCH 1 3 Interest on savings and temporary cash investments. 1,737,988. 1,737,988. ATCH 2 Dividends and interest from securities 21 21. b Net rental income or (loss) 2,072,823 Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a 2,072,823 2,072,823. Capital gain net income (from Part IV, line 2) . Net short-term capital gain. Income modifications 10 a Gross sales less returns and allowances b Less Cost of goods sold . c Gross profit or (loss) (attach schedule) 26,046. 528. 11 Other income (attach schedule) ATCH, 3... 9,835,538. 3,812,463. 12 Total. Add lines 1 through 11 13 Compensation of officers, directors, trustees, etc . . Expenses 14 Other employee salaries and wages RECEIVED POSTMARK 15 Pension plans, employee benefits 16a Legal fees (attach schedule) 4,110. 750. 4,110. 1 1 1 7 2016 1 1 4 2016 b Accounting fees (attach schedule)ATCH 4 . Administrative 750. c Other professional fees (attach schedule). [5] 4 4 17 OGDEN 65,535. 18 Taxes (attach schedule) (see instructions)[6]. SERVICE CENTER 19 Depreciation (attach schedule) and depletion. 20 21 Travel, conferences, and meetings and 22 Printing and publications 23 24 2,907. 2,854. 46. Other expenses (attach schedule) ATCH .7. . Total operating and administrative expenses. 73,306. 7,745 46. 4,487,891. 4,487,891. Contributions, gifts, grants paid 25 4,561,197. 7,745. Ō. 4,487,937. Total expenses and disbursements Add lines 24 and 25 27 Subtract line 26 from line 12 5,274,341 a Excess of revenue over expenses and disbursements . . 3,804,718. b Net investment income (if negative, enter -0-) c Adjusted net income (if negative, enter -0-). .

ISA For Paperwork Reduction Act Notice, see instructions.

0633FS U466 11/4/2016

Form **990-PF** (2015)

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58-6263945

Part II	Ralance Sheets	Attached schedules and amounts in the description column should be for end-of-year	Beginning of year	End o	of year	
	- Dalance Offices	amounts only (See instructions)	(a) Book Value	(b) Book Value	(c) Fair Market Value	
1	Cash - non-interest-bear	ing	6,477.	4,402.		
2	Savings and temporary	cash investments	378,449.	2,684,881.	2,684,912	
3	Accounts receivable ▶	ı			- <u></u>	
	Less allowance for dou	btful accounts ▶				
4	Pledges receivable					
1	Less allowance for dou					
5	Grants receivable					
6		officers, directors, trustees, and other				
}		tach schedule) (see instructions)		ļ		
7		receivable (attach schedule)				
		btful accounts ▶				
<u>s</u>		e				
set 8 9		eferred charges				
9)		e government obligations (attach schedule).				
- , , o a		7 morr 0	2,636,818.	5,192,052.	118,201,356	
		bonds (attach schedule)	270307010.	3/132/032.	110/201/330	
11°	Investments - land, building:	s. 🛌				
1	and equipment basis Less accumulated deprecia					
}	(attach schedule)	<u> </u>				
	Investments - mortgage	loans	2 400 420		NONE	
13 14	Investments - other (atta Land, buildings, and	ach schedule) ATCH . 9	3,409,429.	NONE	NONE	
' '	equipment basis Less accumulated deprecia	dian				
	(attach schedule)					
15	Other assets (describe					
16		completed by all filers - see the	5 101 170			
	instructions Also, see p	age 1, item I)	6,431,173.	7,881,335.	120,890,670	
17	Accounts payable and a	ccrued expenses			1	
18	Grants payable					
19	Deferred revenue					
当 20	Loans from officers, directo	ors, trustees, and other disqualified persons $igspace$			1	
Liabilities		ites payable (attach schedule)				
- 22	Other liabilities (describe	ATCH 10)	-30,440,187.	-34,264,366.		
{						
23		s 17 through 22)	-30,440,187.	-34,264,366.		
		low SFAS 117, check here . ▶ 📖			i	
alances 25	and complete lines	24 through 26 and lines 30 and 31.				
24	Unrestricted				ĺ	
	Temporarily restricted .	<u>.</u> _			1	
프 26	Permanently restricted .				į	
Net Assets or Fund B 26 27 28 30 31	Foundations that do	not follow SFAS 117, ► X				
빈	check here and com	plete lines 27 through 31.			i	
O 27	Capital stock, trust princ	cipal, or current funds	36,871,360.	42,145,701.		
28	Paid-in or capital surplus, or	land, bidg , and equipment fund				
S 29	Retained earnings, accumi	ulated income, endowment, or other funds			1	
₹ 30	Total net assets or fund	balances (see instructions)	36,871,360.	42,145,701.	1	
2 31	Total liabilities and	net assets/fund balances (see				
	instructions)		6,431,173.	7,881,335.	i	
Part II	Analysis of Cha	nges in Net Assets or Fund Balan	ces			
		palances at beginning of year - Part II		ust agree with		
end-	-of-year figure reporte	d on prior year's return)			36,871,360	
		line 27a			5,274,341	
		ded in line 2 (itemize) ▶				
					42,145,701	
	reases not included in			5	<u>:-::-::-::-:</u>	
		alances at end of year (line 4 minus l	ine 5) - Part II. column (h)		42,145,701.	
	J J, Id., d D		(v)	, <u></u>	Form 990-PF (2015)	

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			vestment Income			
(describe the kind(s) of property sold ck warehouse, or common stock, 20		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr.)	(d) Date sold (mo , day, yr)
a SEE PART IV	V SCHED	ULE		D - Donadon		
b						
С						
<u>d</u>				ļ		
е					<u> L</u>	l
(e) Gross sales pr	nce	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) mini	
<u>a</u>			 	 		
<u>b</u>			 	}		
<u>c</u>			 	}		
<u>d</u>			 	 -		
Complete only for	or assets s	howing gain in column (h) and own	ed by the foundation on 12/31/69		0	
		(i) Adjusted basis	(k) Excess of col (i)		Gains (Col (h) ga (k), but not less t	
(i) F M V as of 12/3	31/69	as of 12/31/69	over col (j), if any	-	Losses (from co	
<u>а</u> ь			 	 		
<u>ь</u> с			 	 		
<u>d</u>			 	 		
<u>e</u>		· · · · · · · · · · · · · · · · · · ·		 	· · · · · · · · · · · · · · · · · · ·	
	income oi		f gain, also enter in Part I, line 7 f (loss), enter -0- in Part I, line 7	2	2	072,823.
3 Net short-term c	anital daii	ا or (loss) as defined in sections ا	,	-		072,023.
			structions) If (loss), enter -0- in $oldsymbol{1}$	1 1		
				1 1		
_			· · · · · · · · · · · · · · · · · · ·	3		0.
Part I, line 8 Part V Qualific	cation U	nder Section 4940(e) for Reprivate foundations subject to the	· · · · · · · · · · · · · · · · · · ·		me)	0.
Part I, line 8 Part V Qualific For optional use by section 4940(d)(2) Vas the foundation li	domestic applies, ke	nder Section 4940(e) for Reprivate foundations subject to the eave this part blank the section 4942 tax on the distributions.	educed Tax on Net Investment Inve	ment inco	·	0.
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Pa	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see	instru	ictions	s)
1a	Exempt operating foundations described in section 4940(d)(2), check here			
	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check		38,0	47.
	here 🕨 🗓 and enter 1% of Part I, line 27b			
c	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of			
•	Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 2			
3	Add lines 1 and 2		38,0	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 4			0.
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0		38,0	47.
6	Credits/Payments			
а	2015 estimated tax payments and 2014 overpayment credited to 2015 6a 49,983.			
þ	Exempt foreign organizations - tax withheld at source			
С	Tax paid with application for extension of time to file (Form 8868) 6c 10,000.			
d	Backup withholding erroneously withheld			
7	Total credits and payments Add lines 6a through 6d		59,9	83.
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached 8			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		21,9	36.
11	Enter the amount of line 10 to be Credited to 2016 estimated tax ▶ 21,936. Refunded ▶ 11			
Pai	t VII-A Statements Regarding Activities			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it	<u> </u>	Yes	No
	participate or intervene in any political campaign?	1a		Х
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see		Ì	
	Instructions for the definition)?	16		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials			
	published or distributed by the foundation in connection with the activities	1]	
C	Did the foundation file Form 1120-POL for this year?	1c		X
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year			
	(1) On the foundation ►\$ 0. (2) On foundation managers ►\$ 0.			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on		İ	
	foundation managers > \$0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
	If "Yes," attach a detailed description of the activities			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of			
	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		X
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	_ 5		Х
	If "Yes," attach the statement required by General Instruction T			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either	'		
	By language in the governing instrument, or			
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that			
	conflict with the state law remain in the governing instrument?	6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	X	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)]		
	GA,			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General			
	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	_ X	
9	is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or			
	4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? If "Yes,"			
	complete Part XIV	9		X_
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their			
	names and addresses	10		Х
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4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2015?

Form **990-PF** (2015)

X

Total number of other employees paid over \$50,000..........

JSA

Form 990-PF (2015)

Par	Minimum Investment Return (All domestic foundations must complete this part. F see instructions.)	oreign founda	itions,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, e	etc,	
	purposes		
а	Average monthly fair market value of securities	1a	104,528,638.
b	Average of monthly cash balances	1b	4,250,207.
С	Fair market value of all other assets (see instructions)	1c	9,385.
d		1d	108,788,230.
е			
	1c (attach detailed explanation) ATCH 13 10,013,3	386.	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	108,788,230.
4	Subtract line 2 from line 1d Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount,	see	
	instructions)		1,631,823.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V. line	e 4 5	107,156,407.
6	Minimum investment return. Enter 5% of line 5		5,357,820.
Par	To the part of th		
			E 257 020
1	Minimum investment return from Part X, line 6		5,357,820.
2a	· · · · · · · · · · · · · · · · · · ·)4/.	
b	/		20.047
С		2c	38,047.
3	Distributable amount before adjustments Subtract line 2c from line 1		5,319,773.
4	Recoveries of amounts treated as qualifying distributions	. 4	
5	Add lines 3 and 4	5	5,319,773.
6	Deduction from distributable amount (see instructions)		
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part 2		
	line 1	7	<u>5,319,773.</u>
Par	t XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	4,487,937.
b		1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, e	tc .	
	purposes		
3	Amounts set aside for specific charitable projects that satisfy the		
а		3a	
þ		3b	
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, lin		4,487,937.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment inco		,, , -
	Enter 1% of Part I, line 27b (see instructions)		38,047.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	4,449,890.
•	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years whe	n calculating y	whether the foundation
	qualifies for the section 4940(a) reduction of tay in those years		

Form 990-PF (2015)

Form 990-PF (2015)

Page 9 Undistributed Income (see instructions) Part XIII (d) (c) Corpus Years prior to 2014 2014 2015 Distributable amount for 2015 from Part XI, 5,319,773. 2 Undistributed income, if any, as of the end of 2015 a Enter amount for 2014 only. . . . 4,307,873. b Total for pnor years 20 13 ,20 12 ,20 11 3 Excess distributions carryover, if any, to 2015 a From 2010 b From 2011 c From 2012 d From 2013 e From 2014 Ω 4 Qualifying distributions for 2015 from Part XII. 4,487,937. tine 4 ▶ \$ 4,307,873. a Applied to 2014, but not more than line 2a . . . b Applied to undistributed income of prior years (Election required - see instructions). c Treated as distributions out of corpus (Election 180,064. d Applied to 2015 distributable amount. e Remaining amount distributed out of corpus. . . Excess distributions carryover applied to 2015. (If an amount appears in column (d), the same amount must be shown in column (a)) Enter the net total of each column as indicated below: a Corpus Add lines 3f, 4c, and 4e Subtract line 5 b Prior years' undistributed income Subtract income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b Taxable amount - see instructions e Undistributed income for 2014 Subtract line 4a from line 2a Taxable amount - see f Undistributed income for 2015 Subtract lines 4d and 5 from line 1 This amount must be 5,139,709. distributed in 2016......... 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) Excess distributions carryover from 2010 not applied on line 5 or line 7 (see instructions) . . . Excess distributions carryover to 2016. 0. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9 a Excess from 2011 . . . b Excess from 2012 . . . c Excess from 2013 . . . d Excess from 2014 . . .

Form 990-PF (2015)

e Excess from 2015 .

NOT APPLICABLE

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

NOT APPLICABLE

Page 11

3 Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual, show any relationship to any foundation manager or substantial contributor Purpose of grant or contribution Amount Name and address (home or business) Amount Purpose of grant or contribution Purp							
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount			
Name and address (home or business)	or substantial contributor	recipient	Contribution				
a Paid during the year							
ATCH 15							
	ļ.						
:							
i		İ					
	!						
Total	<u> </u>		▶ 3a	4,487,891.			
b Approved for future payment							
ATCH 16							
	n						
	,						
	, I						
Total			▶ 3b	4,954,498.			

JSA 5E1491 1 000

Form 990-PF (2015)

Part XVI			vities ited business income	Evoluded L.	eaction 512 512 or 544	(e)
Enter gross	amounts unless otherwise indicated	(a)	(b)	(c)	section 512, 513, or 514 (d)	Related or exempt
1 Program	service revenue	Business code	Amount	Exclusion code	Amount	function income (See instructions)
a						
b		 		 		
c				 		
d				 		
·		<u></u>	 			
f		<u> </u>		 		
g Fees	and contracts from government agencies		 _		···	
	ship dues and assessments			14	1,103.	
	on savings and temporary cash investments			14	1,737,988.	
	ds and interest from securities				1,737,300.	
	tal income or (loss) from real estate			 -		
	financed property	<u> </u>		16	21.	
	al income or (loss) from personal property.					
	vestment income	525990	-2.	14	540.	······································
-	loss) from sales of assets other than inventory			18	2,072,823.	
,	ome or (loss) from special events					
	rofit or (loss) from sales of inventory					
•	venue a					
	ATCH 17			<u> </u>	25,508.	
c						
d						
е				ļ	0.007.000	
	Add columns (b), (d), and (e)		-2.		3,837,983.	2 227 221
	dd line 12, columns (b), (d), and (e) heet in line 13 instructions to verify calci		• • • • • • • • • • • • •		¹³	3,837,981.
Part XVI			complishment of Ex	cempt Purr	oses	
Line No.						
	Explain below how each activity accomplishment of the foundation	•	· ·	-	•	•
	accomplishment of the foundation	on a exempt		by providing		(See instructions)
N/A	NOT APPLICABLE					
					·	
						-
						<u> </u>
			·			
			······································			
	 					
						
						· · · · · · · · · · · · · · · · · · ·
						
			 			
						
		 		·		
						_

Form 99	0-PF (2	(015)	THE MA-R	AN FOUNDATION			<u> 58-626</u> 1	3945	Pa	ge 13
Part	XVII	Information R Exempt Organ		ansfers To and Tra	ansactions	and Relationsh	ips With Non	chari	itable	€
1 D	ld the	 		engage in any of the	following with	any other organiz	ation described		Yes	No
				section 501(c)(3) orga					1,55	
		rations?		()() - 3	,	· · · · · · · · · · · · · · · · · · ·	3 p			ĺ
	_		ng foundation to	a noncharitable exem	ot organizatio	n of				
		•	_					1a(1)		Х
								1a(2)		Х
		ransactions								
(1	I) Sal	es of assets to a no	ncharitable exer	mpt organization				1b(1)	l	X
(2	2) Pur	chases of assets fro	om a noncharita	able exempt organization	n			1b(2)		Х
				assets						Х
										X
(5	5) Loa	ins or loan guarantee	es					1b(5)		X
(€	3) Per	formance of service	es or membersh	nip or fundraising solicit	ations			1b(6)		X
c S	harıng	g of facilities, equipr	nent, mailing lis	ts, other assets, or paid	d employees			1c		X
				s," complete the follo						
				ces given by the repo						
		.		gement, show in colur						
(a) Line	no	(b) Amount involved	+	noncharitable exempt organiz	ation (d)	Description of transfers,	transactions, and share	ng arra	ngeme	nts
			N/A							
			 -							
			 							
			 							
			 			-				
	 -									
										
	-+		 							
				filiated with, or related						_
d€	escrib	ed in section 501(c)) of the Code (ot	ther than section 501(d	c)(3)) or in sec	ction 527?		Y	es X	∫No
b_lf	"Yes,	" complete the follo								
		(a) Name of organizatio	n	(b) Type of organ	nization	(c) [Description of relations	hip		
										
	Under	penalties of penury, I decla	are that I have examir	ned this return, including accor	npanying schedules	and statements, and to the	e best of my knowledg	e and b	elief. it	is true.
				axpayer) is based on all information						
Sign		Structure.	All 1	11/0/11)	DUSTEE	May the IRS			
Here	Sign	ature of officer or trustee	18fer	Date Date	Trtle	,,,,,,,,,	with the pro (see instruction	eparer_	7 6	below X No
	J.g.,			1	1110		(Se manucuon	", <u> </u>	ا ، چه [
	•	Print/Type preparer's na	me	Preparer's signature		Date	Check If F	PTIN		
Paid		RICHARD S WAG		1205 V	7	11/07/2016	C. I.C.C.		0056	6
Prepa	rer		RICEWATERHOU	USECOOPERS LIP			m's EIN ▶ 13-4(<u> </u>
Use C	nly		75 PEACHTRE		E 2600		<u> </u>			
	١		LANTA, GA			30309 Ph	one no 678-41	9-1	000	

Form **990-PF** (2015)

Phone no

Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

OMB No 1545-0047

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

Employer identification number

THE MA-RAN FOUNDATION	4			
C/O RFA MANAGEMENT CO., LLC 58-6263945				
Organization type (check one)				
Filers of:	Section:			
Form 990 or 990-EZ	501(c)() (enter number) organization			
	4947(a)(1) nonexempt charitable trust not treated as a private fou	indation		
	527 political organization			
Form 990-PF	X 501(c)(3) exempt private foundation			
	4947(a)(1) nonexempt charitable trust treated as a private foundar	tion		
	501(c)(3) taxable private foundation			
Instructions General Rule				
	filing Form 990, 990-EZ, or 990-PF that received, during the year, contribu	tions totaling \$5.000		
	r property) from any one contributor. Complete Parts I and II. See instruction			
Special Rules				
regulations under se 13, 16a, or 16b, and	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1 ctions 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 that received from any one contributor, during the year, total contributions the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Co	or 990-EZ), Part II, line of the greater of (1)		
contributor, during th	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that rene year, total contributions of more than \$1,000 exclusively for religious, chall purposes, or for the prevention of cruelty to children or animals. Complet	aritable, scientific,		
contributor, during the contributions totaled during the year for all General Rule applies	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that respectively contributions exclusively for religious, charitable, etc., purposes, but more than \$1,000. If this box is checked, enter here the total contributions in exclusively religious, charitable, etc., purpose. Do not complete any of the sto this organization because it received nonexclusively religious, charitable ore during the year.	it no such that were received parts unless the , etc , contributions		
990-EZ, or 990-PF), but it mus	s not covered by the General Rule and/or the Special Rules does not file So t answer "No" on Part IV, line 2, of its Form 990, or check the box on line F certify that it does not meet the filing requirements of Schedule B (Form 99)	of its Form 990-EZ or on its		

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF

Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

• •	990-EZ, or 990-PF) (2015)	Page
Name of organization	n THE MA-RAN FOUNDATION	Employer identification number
	C/O RFA MANAGEMENT CO., LLC	58-6263945
Part I Contril	butors (see instructions). Use duplicate copies of Part Lif add	litional space is needed

art I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1	R. RANDALL ROLLINS 1908 CLIFF VALLEY WAY	\$ 5,997,557.	Person X Payroll X Noncash			
	ATLANTA, GA 30329		(Complete Part II for noncash contributions)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)			

Name of organization THE MA-RAN FOUNDATION
C/O RFA MANAGEMENT CO., LLC

Employer identification number 58-6263945

Part II	Noncash Property (see instructions). Use duplicate copies	of Part II if additional space is nee	ded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1	224,855 SHS OF ROLLINS, INC.		
		\$ 5,997,557.	12/30/2015
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

	(Form 990, 990-EZ, or 990-PF) (2015) rganization THE MA-RAN FOUNDATION			Employer identification number		
	C/O RFA MANAGEMENT CO.,	LLC		58-6263945		
art III	(10) that total more than \$1,000 for the following line entry For organization contributions of \$1,000 or less for the Use duplicate copies of Part III if additional and the second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second sec	he year from any o ons completing Part e year. (Enter this info	ne contributor. Call, enter the total comments on the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract of the contract	omplete columns (a) through (e) an of exclusively religious, charitable, etc		
(a) No. from Part I	(b) Purpose of gift	(c) Use o	I	(d) Description of how gift is held		
		(e) Transfe	_			
	Transferee's name, address, and	d ZIP + 4	Relation	ship of transferor to transferee		
a) No. from Part I	(b) Purpose of gift	Purpose of gift (c) Use of gift		(d) Description of how gift is held		
	(e) Transfer of gift					
	Transferee's name, address, and	d ZIP + 4	Relation	ship of transferor to transferee		
a) No from	(b) Purpose of gift (c) Use		f gift	(d) Description of how gıft is held		
Part I						
	(e) Transfer of gift					
	Transferee's name, address, and	d ZIP + 4	Relation	ship of transferor to transferee		
a) No. from Part I	(b) Purpose of gift	(c) Use o	f gift	(d) Description of how gift is held		
	(e) Transfer of gift					
	Transferee's name, address, and	d ZIP + 4	Relation	ship of transferor to transferee		

THE MA-RAN FOUNDATION 58-6263945
FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

Kind of	roperty	Description			ty Description			or Da D acqu			Date sold
Gross sale price less expenses of sale	Depreciation allowed/ allowable	Cost or other basis	FMV as of 12/31/69	Adj basis as of 12/31/69	Excess of FMV over adj basis		Gain or (loss)				
		TOTAL SHOR	I-TERM COMMO	N TRUST FUNI	D AND		52,522.				
;		TOTAL LONG	-TERM COMMON P, S CORPORA	TRUST FUND							
		ESTATES OR	TRUST GAIN	OR LOSS			2,020,301.				
TAL GAIN(L	oss)						2,072,823.				
;											
							1				
		}									
İ											

ATTACHMENT 1 PAGE 19

ATTACHMENT 1

FORM 990PF, PART I - INTEREST ON TEMPORARY CASH INVESTMENTS

REVENUE AND

NET EXPENSES PER BOOKS

INVESTMENT

1,103.

1,103.

1,103.

1,103.

ROLLINS FOUNDATION PARTNERSHIP, LP

DESCRIPTION

TOTAL

0633FS U466 11/4/2016 12:21:50 PM V 15-7F

- DIVIDENDS AND INTEREST FROM SECURITIES PART I FORM 990PF

NET INVESTMENT INCOME	7,886. 1,730,102.	1,737,988.
REVENUE AND EXPENSES PER BOOKS	7,886.	1,737,988.
DESCRIPTION	ROLLINS FOUNDATION PARTNERSHIP, LP THE NORTHERN TRUST COMPANY	TOTAL

ATTACHMENT 2 PAGE 20

INCOME	
OTHER	
ı	
Н	۱
PART	
٠,	1
990PE,	
FORM	

	NET	INVESTMENT	INCOME	517.	· m			. &			
REVENUE	AND	EXPENSES	PER BOOKS	517.	3.	12.	24,983.	.8	12.	525.	
			DESCRIPTION	OTHER PORTFOLIO INCOME FROM K-1	ROYALTIES FROM K-1	UBTI	FEDERAL TAX REFUNDED	ORDINARY BUSINESS INCOME FROM K-1	TAX EXEMPT INTEREST	UBTI RELATED TAX REFUNDED	

26,046.

TOTALS

FEES
ACCOUNTING
1
Н
PART
990PF, PART

CHARITABLE PURPOSES		
ADJUSTED NET INCOME		
NET INVESTMENT INCOME	4,110.	4,110.
REVENUE AND EXPENSES PER BOOKS	4,110.	4,110.
		TOTALS
DESCRIPTION	TAX PREPARATION FEES	

ATTACHMENT 4 PAGE 22

PART I - OTHER PROFESSIONAL FEES FORM 990PF,

	NET	INVESTMENT	INCOME	750.	750.
REVENUE	AND	EXPENSES	PER BOOKS	750.	750.
			DESCRIPTION	OTHER PROFESSIONAL FEES	TOTALS

THE MA-RAN FOUNDATION

FORM 990PF, PART I - TAXES

NET INVESTMENT INCOME	27.
REVENUE AND EXPENSES PER BOOKS	64,983. 27. 525.
DESCRIPTION	FEDERAL EXCISE TAX FOREIGN TAX WITHHELD ON DIVIDE UBTI RELATED TAX

65,535.

TOTALS

V 15-7F 58-62

FXDFNCFC	
CHHEC	11117
ı	
-	4
DAPT	T \ T \ T T
いりのり	11011
ZZZ	777

THE MA-RAN FOUNDATION

NET T NVVE STAMENT	INCOME	• 1. 7	2,660.	20.		2.854
REVENUE AND FYDFNSFS	PER BOOKS		2,660.	20.	46.	7.907
	DESCRIPTION OTHER INVESTMENT EXP FROM K-1	NON-DEDUCTIBLE EXPENSES	INVESTMENT EXP FROM K-1	BANK CHARGES	OFFICE SUPPLIES	8.14TOT

CHARITABLE PURPOSES

46.

46.

Ó
IP
K
SC
띰

3,321,801 SHS OF ROLLINS, INC 2,643,001 SHS OF RPC, INC. 96,498 SHS OF MARINE PROD CORP

ENDING BOOK VALUE

ENDING

4,548,186. 641,086. 2,780.

86,034,646. 31,583,862. 582,848.

5,192,052.

118,201,356.

TOTALS

ENDING FMV

NONE

TOTALS

ROLLINS FOUNDATION PARTNERSHIP

DESCRIPTION

PART II - OTHER INVESTMENTS

FORM 990PE,

THE MA-RAN FOUNDATION

58-6263945

ATTACHMENT 10

FORM 990PF, PART II - OTHER LIABILITIES

DESCRIPTION

ENDING BOOK VALUE

CUMULATIVE B/T DIFFERENCES AND UNREALIZED GAINS/LOSSES

-34,264,366.

TOTALS

-34,264,366.

58-6263945

ATTACHMENT 11

FORM 990PF, PART VII-A -DISTRIBUTION TO A DONOR ADVISED FUND

DURING ITS 2015 TAX YEAR, THE MA-RAN FOUNDATION MADE A \$921,000 GRANT TO A DONOR ADVISED FUND OVER WHICH THE FOUNDATION HAS ADVISORY PRIVILEGES; THE FOUNDATION TREATED THE DISTRIBUTION AS A QUALIFYING DISTRIBUTION. DISTRIBUTIONS WILL BE MADE FROM THE DONOR ADVISED FUND TO PUBLIC CHARITIES IN FURTHERANCE OF THE FOUNDATION'S SECTION 170(C)(2)(B) PURPOSES.

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

EXPENSE ACCT AND OTHER ALLOWANCES	·	·	.0	0.
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS		.0	.0	0
COMPENSATION	0	0.	.0	0.
TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	TRUSTEE 1.00	TRUSTEE 1.00	TRUSTEE 1.00	GRAND TOTALS
NAME AND ADDRESS	R. RANDALL ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	MARGARET H. ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	GARY W. ROLLINS 1908 CLIFF VALLEY WAY ATLANTA, GA 30329	

FORM 990PF, PART X - REDUCTION CLAIMED FOR BLOCKAGE

DESCRIPTION

TUUOMA

ROLLINS, INC. DISCOUNT

8,037,209.

RPC, INC. DISCOUNT

1,976,177.

TOTAL

10,013,386.

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

NOT APPLICABLE

58-6263945

58-6263945

5,500 10,000 10,000 100,000 48,000 110,000 AMOUNT ATTACHMENT 15 ANNUAL FUND - ROLLINS, INC CAMPAIGN PURPOSE OF GRANT OR CONTRIBUTION WINSHIP CANCER INSTITUTE ANNUAL CAMPAIGN HOSPICE CARE ANNUAL FUND ANNUAL FUND RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR FOUNDATION STATUS OF RECIPIENT FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR N/A PC N/A PC N/A PC N/A PC N/A N/A PC PC SMITH CHAPEL UNITED METHODIST CHURCH FERNBANK MUSEUM OF NATURAL HISTORY 5775 GLENRIDGE DRIVE, SUITE E200 VISITING NURSE HEALTH SYSTEMS 1762 CLIFTON ROAD, SUITE 1400 UNITED WAY OF GREATER ATLANTA RECIPIENT NAME AND ADDRESS 100 EDGEWOOD AVENUE, N E TUNNELL HILL, GA 30755 767 CLIFTON ROAD NE 4245 STEWART ROAD ATLANTA, GA 30307 ATLANTA, GA 30303 ATLANTA, GA 30328 ATLANTA, GA 30322 ATLANTA, GA 30324 EMORY UNIVERSITY PATH FOUNDATION P O BOX 14327

FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

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			ATTACHMENT 15 (CONT'D)
	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
	AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
COMMUNITY FOUNDATION FOR GREATER ATLANTA	N/A	ANNUAL FUND	921,000
50 HURT PLAZA	PC		
SUITE 449			
ATLANTA, GA 30303			
PEACHTREE RD UNITED METHODIST CHURCH	N/A	HABITAT FOR HUMANITY	5,000
3180 PEACHTREE ROAD, NW	PC		
ATLANTA, GA 30305			
PEACHTREE RD UNITED METHODIST CHURCH	N/A	WESLEY WOODS (MOTHER'S DAY OFFERING)	5,000
3180 PEACHTREE ROAD, NW	PC		
ATLANTA, GA 3030S			
ROLLINS CHILD DEVELOPMENT CENTER (TRCDC)	N/A	EDUCATION	1,840,391
678 HENDERSON DRIVE	PC		
CARTERSVILLE, GA 30120			
TEXAS AIM - CAESAR KLEBERG WILDLIFE RESEARCH INST	N/A	ANNUAL CAMPAIGN	2,000
700 UNIVERSITY BOULEVARD	PC		
MSC 173			
KINGSVILLE, TX 78363			
GA COURT APPOINTED ADVOCATES (CASA)	N/A	ANNUAL CAMPAIGN	5,000
1776 PEACHTREE ROAD, NW	PC		
SUITE 219, SOUTH TOWER			
ATLANTA, GA 30309			

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FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DUBING THE YEAR

ATTACHMENT 15 (CONT'D)

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
THE LOVETT SCHOOL 4075 PACES FERRY ROAD, NW ATLANTA, GA 30327	N/A PC	DEFINING DECADE CAMPAIGN	141,000
CHILDREN'S HEALTHCARE OF ATLANTA FOUNDATION 1577 NE EXPRESSWAY, SUITE A ATLANTA, GA 30329	N/A PC	ANNUAL CAMPAIGN	100,000
WILLIAM & MARY SCHOOL OF LAW PO BOX 3527 WILLIAMSBURG, VA 23187	N/A PC	ANNUAL FUND	150,000
SHEPHERD CENTER FOUNDATION 2020 PEACHTREE ROAD, NW ATLANTA, GA 30309-1465	N/A PC	LEGENDARY PARTY	100,000
ROLLINS EMPLOYEE RELIEF FUND 2170 PIEDMONT ROAD NE ATLANTA, GA 30324	N/A PC	ANNUAL FUND	10,000
ATLANTA POLICE FOUNDATION 191 PEACHTREE STREET, NE SUITE 191 ATLANTA, GA 30303	N/A PC	ANNUAL CAMPAIGN	200,000

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ATTACHMENT 15 (CONT.D)

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THE MA-RAN FOUNDATION

AMOUNT	325, 000	100,000	4,487,891
PURPOSE OF GRANT OR CONTRIBUTION	CHALLENGE GRANT	ALZHEIMER'S DISEASE RESEARCH CENTER	TOTAL CONTRIBUTIONS PAID
RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PC	N/A PC	
RECIPIENT NAME AND ADDRESS	BETHEL UNITED METHODIST CHURCH 129 W EOURTH STREET LEWES, DE 19958-1333	EMORY UNIVERSITY 1762 CLIFTON ROAD, SUITE 1400 ATLANTA, GA 30322	

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ATTACHMENT 16

CONTRIBUTION	WINSHIP CANCER INSTITUTE - "FASHION A CURE" 10,000.	400,000	5,000.	'S DAY OFFERING) 5,000	1, 879, 998	5N 252,000
PURROSE OF GRANT OR CONTRIBUTION	MINSHIP CANCER INSTIT	CAPITAL CAMPAIGN	CHILDREN'S HOME	WESLEY WOODS (MOTHER'S DAY OFFERING)	CAPITAL CAMPAIGN	ROLLINS, INC CAMPAIGN
RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	N/A PC	N/A PC	N/A PC	N/A PC	N/A PC	N/A PC
RECIPIENT NAME AND ADDRESS	EMORY UNIVERSITY 1762 CLIETON ROAD, SUITE 1400 ATLANTA, GA 30322	EERNBANK MUSEUM OF NATURAL HISTORY 767 CLIETON ROAD NE ATLANTA, GA 30307	PEACHTREE RD UNITED METHODIST CHURCH 3180 PEACHTREE ROAD, NW ATLANTA, GA 30325	PEACHTREE RD UNITED METHODIST CHURCH 3180 PEACHTREE ROAD, NW ATLANTA, GA 30325	ROLLINS CHILD DEVELOPMENT CENTER (TRCDC) 678 HENDERSON DRIVE CARTERSVILLE, GA 30120	UNITED WAY OF GREATER ATLANTA 100 EDGEWOOD AVENUE, N E AFLANTA, GA 30303

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FORM 990PF, PART XV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENT

(CONT.D)		AMOUNT	500,000	2,500	400,000	200,000	1,000,000.
ATTACHMENT 16 (CONT.D)		PURPOSE OF GRANT OR CONTRIBUTION	LORAINE P WILLIAMS ORCHESTRA CONCERTMASTER CHAIR		ECMO MACHINE RESEARCH	ANNUAL CAMPAIGN	CAPITAL CAMPAIGN
	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND	FOUNDATION STATUS OF RECIPIENT	N/A	N/A	N/A	N/A	N/A
		RECIPIENT NAME AND ADDRESS	ATLANTA OPERA ENDOMMENT 1575 NORTHSIDE CIR NW #350 ATLANTA, GA 30318	CANCER SUPPORT COMMUNITY - ATLANTA 5775 PEACHTREE DUNMOODY ROAD BUILDING C, SUITE 225 ATLANTA, GA 30342	CHILDREN'S HEALTHCARE OF ATLANTA FOUNDATION 1577 NE EXPRESSWAY, SUITE A ATLANTA, GA 30329	LEWES HISTORICAL SOCIETY 110 SHIPCENTER STREET LEWES, DE 19958	LEWES PUBLIC LIBRARY 111 ADAMS AVENUE LEWES, DE 19958

TOTAL CONTRIBUTIONS APPROVED

4,954,498

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THE MA-RAN FOUNDATION

FORM 990-PF, PART XVI-A - ANALYSIS OF OTHER REVENUE

DESCRIPTION

FEDERAL TAX REFUND

BUSINESS

AMOUNT

EXCLUSION

RELATED OR EXEMPT FUNCTION INCOME

AMOUNT

25,508.

25,508.

TOTALS

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FEDERAL FOOTNOTES

PART X, LINE 1E - EXPLANATION FOR REDUCTION CLAIMED FOR BLOCKAGE **FACTORS**

THROUGHOUT 2015 THE FOUNDATION HELD A LARGE BLOCK OF RESTRICTED SHARES OF ROLLINS, INC. AND RPC, INC. A QUALIFIED VALUATION CONSULTANT PERFORMED A BLOCKAGE DISCOUNT STUDY AND DETERMINED THAT THE SIZE OF THE BLOCK IS LARGE ENOUGH TO FORCE THE HOLDERS OF THE BLOCK TO LIQUIDATE (OR SELL) THE SHARES OVER AN EXTENDED PERIOD OF TIME IN ORDER TO: 1) REALIZE THE FAIR MARKET VALUE (FMV) BASED ON THE TRADING PRICE OF UNRESTRICTED SALES; AND 2) AVOID ADVERSELY IMPACTING THE MARKET FOR THESE SHARES.

BLOCK 1 - ROLLINS, INC.

THE FIRST BLOCK OF STOCK CONSISTED OF SHARES OF ROLLINS, INC. AS OF DECEMBER 31, 2015, THE NUMBER OF SHARES HELD BY THE FOUNDATION WAS:

3,321,801.

BASED ON AVERAGE TRADING VOLUME IN CONJUCTION WITH VARIOUS RESTRICTIONS ON WHEN AND HOW THE STOCK CAN BE LIQUIDATED, THE STUDY CONCLUDED THAT IT WOULD TAKE 6.85 YEARS TO LIQUIDATE THE ENTIRE BLOCK WITHOUT ADVERSELY AFFECTING THE VALUE. APPLYING AN APPROPRIATE PRESENT VALUE TO THE REALIZED PROCEEDS YIELDED A BLOCKAGE DISCOUNT OF 10%.

THE 10% BLOCKAGE DISCOUNT WAS APPLIED TO THE MONTHLY FMV OF THE ROLLINS STOCK TO DETERMINE THE AVERAGE FMV FOR THE YEAR. THE ADJUSTED AVERAGE FMV OF ROLLINS STOCK FOR THE YEAR PRIOR TO APPLYING THE **DISCOUNT WAS:**

80,372,087.

THE AMOUNT OF THE DISCOUNT CLAIMED WAS: 8,037,209.

BLOCK 2 - RPC, INC.

THE SECOND BLOCK UNDER CONSIDERATION CONSISTED OF SHARES OF RPC, INC. AS OF DECEMBER 31, 2015, THE NUMBER OF SHARES HELD BY THE FOUNDATION WAS:

2,643,001.

BASED ON AVERAGE TRADING VOLUME IN CONJUCTION WITH VARIOUS RESTRICTIONS ON WHEN

AND HOW THE STOCK CAN BE LIQUIDATED, THE STUDY CONCLUDED THAT IT WOULD TAKE 1.350 YEARS TO LIQUIDATE THE ENTIRE BLOCK WITHOUT ADVERSELY AFFECTING THE VALUE. APPLYING AN APPROPRIATE PRESENT VALUE TO THE REALIZED PROCEEDS YIELDED A BLOCKAGE DISCOUNT OF 5.9%.

THE 5.9% BLOCKAGE DISCOUNT WAS APPLIED TO THE MONTHLY FMV OF THE RPC STOCK TO DETERMINE THE AVERAGE FMV FOR THE YEAR. THE ADJUSTED AVERAGE FMV OF RPC STOCK FOR THE YEAR PRIOR TO APPLYING THE DISCOUNT WAS:

33,494,531.

THE AMOUNT OF THE DISCOUNT CLAIMED WAS: 1,976,177.