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## Form **990-PF**

EXTENDED TO NOVEMBER 15, 2016
Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0052

Department of the Treasury Internal Revenue Service

523501 11-24-15 LHA For Paperwork Reduction Act Notice, see instructions.

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

| ror                          | calei     | noar year 2015 or tax year beginning  |   | , and ending         |  |  |
|------------------------------|-----------|---|---|----------------------|--|--|
| Nai                          | ne o      | foundation  |   |                      | A Employer identification                            | number                                       |
| Ţ                            | ΉE        | CEMALA FOUNDATION, INC  | ! <b>.</b>                              |                      | 56-1528982   | }  |
| Nur                          | nber a    | and street (or P O box number if mail is not delivered to street  | address)                                | Room/suite           | B Telephone number                                   |  |
| 3                            | 30        | SOUTH GREENE STREET, S  | UITE 101                                |                      | 336-274-35   | 41   |
| City                         | or t      | own, state or province, country, and ZIP or foreign p   | ostal code                              |                      | C if exemption application is p                      | ending, check here                           |
| G                            | RE        | ENSBORO, NC 27401   |   |                      |  |  |
|                              |           | call that apply: Initial return   | Initial return of a fo                  | ormer public charity | D 1. Foreign organizations                           | s, check here                                |
|                              |           | Final return  | Amended return                          | •                    |  | , ,  |
|                              |           | Address change  | Name change                             |                      | Foreign organizations me<br>check here and attach co | eeting the 85% test,                         |
| H                            | heck      | type of organization: X Section 501(c)(3) ex  |   |                      | E If private foundation sta                          |  |
|                              |           | · · ·   | Other taxable private foundate          | ation                | under section 507(b)(1)                              |  |
| I Fa                         |           | arket value of all assets at end of year   J Account  |   | X Accrual            | F If the foundation is in a                          | •  |
|                              |           | · I —   | ther (specify)                          |                      | under section 507(b)(1)                              |  |
|                              | \$        | 33,783,690. (Part I, colu   |   | basis )              |  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,       |
| Pa                           | ırt I     | Analysis of Revenue and Expenses  | (a) Revenue and                         | (b) Net investment   | (c) Adjusted net                                     | (d) Disbursements                            |
|                              |           | (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) | expenses per books                      | income               | income   | for charitable purposes<br>(cash basis only) |
|                              | 1         | Contributions, gifts, grants, etc., received  |   |                      | N/A  | <del> </del>                                 |
|                              | 2         | Check X if the foundation is not required to attach Sch. B  |   | <del></del>          |  | <del> </del>                                 |
|                              | 3         | Interest on savings and temporary cash investments  |   |                      |  |  |
|                              | 4         | Dividends and interest from securities  | 639,950.                                | 945,097.             |  | STATEMENT 1                                  |
|                              | .<br>  5a | Gross rents   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | <u> </u>             |  |  |
|                              | Ι         | Net rental income or (loss)   |   |                      |  | <u> </u>                                     |
|                              |           | Net gain or (loss) from sale of assets not on line 10   | 1,627,201.                              |                      |  |  |
| Revenue                      | `.        | Gross sales price for all assets on line 6a 8,941,375.  |   |                      | RECE   | WED  |
| ¥e.                          | 7         | assers on line of   |   | 1,627,201.           |  | 181  |
| æ                            | 8         | Net short-term capital gain   |   | ,,                   | T VOV T  | 2016   |
|                              | 9         | Income modifications  |   | ·                    |  | 188  |
| Ø                            | 10a       | Gross sales less returns and allowances   |   |                      | <u>w</u>   | ATT TO THE REAL PROPERTY.                    |
| SCANNED                      |           | Less Cost of goods sold   |   |                      | OGDE   | N. UI  |
| Ź                            | í         | Gross profit or (loss)  |   |                      |  |  |
| 2                            |           | Other income  |   | 21,852.              |  | STATEMENT 2                                  |
| H                            | 12        | Total. Add lines 1 through 11   | 2,267,151.                              | 2,594,150.           |  | <u> </u>                                     |
|                              | 13        | Compensation of officers, directors, trustees, etc  | 211,203.                                | 0.                   |  | 211,203.                                     |
| ۸Ö۸                          | 14        | Other employee salaries and wages   |   |                      |  |  |
| ×9 "                         | 15        | Pension plans, employee benefits  | 49,224.                                 | 0.                   |  | 49,224.                                      |
| <b>~3 0</b>                  |           | Legal fees STMT 3   | 535.                                    | 0.                   |  | 535.   |
| ==                           |           | Accounting fees STMT 4  | 18,535.                                 | 0.                   |  | 18,535.                                      |
| 9102<br>Exper                | c         | Other professional fees   |   |                      |  |  |
| Š.                           | 17        | Interest  |   |                      |  |  |
| rati                         | 18        | Taxes STMT 5  | 45,752.                                 | 4,559.               |  | 0.   |
| nist                         | 19        | Depreciation and depletion  | 1,344.                                  | 0.                   |  |  |
| Operating and Administrative | 20        | Occupancy   | 27,805.                                 | 0.                   |  | 27,805.                                      |
| A                            | 21        | Travel, conferences, and meetings   | 81,351.                                 | 0.                   |  | 81,351.                                      |
| and                          | 22        | Printing and publications   |   |                      |  |  |
| g.                           | 23        | Other expenses STMT 6   | 217,530.                                | 277,700.             |  | 12,569.                                      |
| atii                         | 24        | Total operating and administrative  |   |                      |  |  |
| þer                          | ł         | expenses. Add lines 13 through 23   | 653,279.                                | 282,259.             |  | 401,222.                                     |
| 0                            | 25        | Contributions, gifts, grants paid   | 1,599,769.                              |                      |  | 2,790,715.                                   |
|                              | 26        | Total expenses and disbursements.   |   |                      |  |  |
| _                            | L         | Add lines 24 and 25   | 2,253,048.                              | 282,259.             | <u> </u>   | 3,191,937.                                   |
|                              | 27        | Subtract line 26 from line 12:  |   |                      |  |  |
|                              | a         | Excess of revenue over expenses and disbursements   | 14,103.                                 |                      | L  | <u> </u>                                     |
|                              | b         | Net investment income (if negative, enter -0-)  |   | 2,311,891.           |  |  |
|                              | l c       | Adjusted net income (d negative, enter -0-)   |   |                      | N/A  |  |

56-1528982 End of year

| P                           | art        | Balance Sheets Attached schedules and amounts in the description                                     | Degining or your |                | T con year                              |
|-----------------------------|------------|--|------------------|----------------|---|
| 느                           | <u></u>    | column should be for end-of-year amounts only  | (a) Book Value   | (b) Book Value | (c) Fair Market Value                   |
|                             | 1          | Cash - non-interest-bearing  | 36,828.          | 48,654         | 48,654.                                 |
|                             | 2          | Savings and temporary cash investments   |                  |                |   |
|                             | 3          | Accounts receivable ► 10,000.  |                  |                |   |
|                             |            | Less; allowance for doubtful accounts ▶  | 9,100.           | 10,000         | . 10,000.                               |
|                             | 4          | Pledges receivable ▶   |                  |                |   |
|                             |            | Less; allowance for doubtful accounts ▶  |                  |                |   |
|                             | 5          | Grants receivable  | •••              |                |   |
|                             | 1          | Receivables due from officers, directors, trustees, and other  |                  |                |   |
|                             | "          |  |                  |                |   |
|                             | ,          | disqualified persons   |                  |                |   |
|                             | <b>'</b> ' | Other notes and loans receivable   |                  |                |   |
|                             |            | Less: allowance for doubtful accounts  |                  |                | <del></del>                             |
| ets                         |            | Inventories for sale or use  | 7 002            | C FOA          | C 504                                   |
| Assets                      |            | Prepaid expenses and deferred charges  | 7,093.           | 6,584          | 6,584.                                  |
| •                           | 10a        | Investments - U.S. and state government obligations  |                  |                | 00.00                                   |
|                             | Ь          | Investments - corporate stock STMT 7   | 37,227,259.      | 33,718,330     | . 33,718,330.                           |
|                             | C          | Investments - corporate bonds  |                  |                |   |
|                             | 11         | Investments - land, buildings, and equipment. basis  Less accumulated depreciation  52,894.  52,772. |                  |                | 1                                       |
|                             |            | Less accumulated depreciation $\rightarrow$ 52,772.  | 1,466.           | 122            | 122.                                    |
|                             | 12         | Investments - mortgage loans   |                  | <del></del>    |   |
|                             | 13         | Investments - other  | Ĩ                |                |   |
|                             | 14         | Land, buildings, and equipment basis ▶   |                  |                |   |
|                             |            | Less accumulated depreciation  |                  |                |   |
|                             | 15         | Other assets (describe ►   |                  |                | <del></del>                             |
|                             |            | Total assets (to be completed by all filers - see the  |                  |                |   |
|                             | '"         | instructions. Also, see page 1, item I)  | 37,281,746.      | 33,783,690     | 33,783,690.                             |
| _                           | 17         | Accounts payable and accrued expenses  | 9,435.           | 34,011         | . 33770370301                           |
|                             | 1          | · -  | 6,658,703.       | 5,335,988      |   |
|                             | 1          | Grants payable   | 0,030,703.       | 3,333,300      | 4                                       |
| ies                         | 19         | Deferred revenue   | <del></del>      |                | 4                                       |
| Liabilities                 | 20         | Loans from officers, directors, trustees, and other disqualified persons                             |                  |                | 4                                       |
| ā                           | ı          | Mortgages and other notes payable  |                  |                | -                                       |
| _                           | 22         | Other liabilities (describe  |                  |                | 4                                       |
|                             |            |  | 5 550 100        | 5 360 000      |   |
|                             | 23         | Total liabilities (add lines 17 through 22)  | 6,668,138.       | 5,369,999      | <u>-</u>                                |
|                             |            | Foundations that follow SFAS 117, check here   |                  |                |   |
|                             |            | and complete lines 24 through 26 and lines 30 and 31.  |                  |                |   |
| Ses                         | 24         | Unrestricted   | 30,613,608.      | 28,413,691     | •                                       |
| Net Assets or Fund Balances | 25         | Temporarily restricted   |                  |                |   |
| Ва                          | 26         | Permanently restricted   |                  |                | 7                                       |
| B                           | 1          | Foundations that do not follow SFAS 117, check here  |                  |                | 7                                       |
| ß                           |            | and complete lines 27 through 31.  |                  |                |   |
| ō                           | 27         | Capital stock, trust principal, or current funds   |                  |                |   |
| ets                         |            | Paid-in or capital surplus, or land, bldg., and equipment fund                                       |                  |                | 1                                       |
| Ass                         | 29         | Retained earnings, accumulated income, endowment, or other funds                                     |                  | * ***          | =                                       |
| et (                        | 30         | Total net assets or fund balances  | 30,613,608.      | 28,413,691     | ;                                       |
| Z                           | "          | Total not assess of fund balances  | 30,023,000       | 20,120,002     | Ä                                       |
|                             | ١,,        | Total liabilities and net assets/fund balances   | 37,281,746.      | 33,783,690     |   |
| _                           | 31         |  |                  | 337.337030     | · I                                     |
| P                           | art        | Analysis of Changes in Net Assets or Fund Ba   | aiances          |                |   |
| 1                           | Total      | net assets or fund balances at beginning of year - Part II, column (a), line                         | 30               |                |   |
|                             | (mus       | st agree with end-of-year figure reported on prior year's return)                                    |                  | _ 1            |   |
|                             |            | r amount from Part I, line 27a   | •                | 2              | 4 |
|                             |            | r increases not included in line 2 (itemize)   |                  | 3              |   |
|                             |            | lines 1, 2, and 3  |                  | 4              |   |
|                             |            | eases not included in line 2 (itemize)  INREALTZED LOS   | S ON INVESTME    |                | 2.214.020.                              |

6

6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30

| Part IV   Capital Gains and  | Losses for Tax on In                       | vestment        | Income                                |  |  |                     |                               |                                    |
|--|--|-----------------|---------------------------------------|--|--|---------------------|-------------------------------|------------------------------------|
| (a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) |  |                 |                                       | (b) How acquired<br>P - Purchase<br>D - Donation |  | (c) Date<br>(mo., c | acquired<br>lay, yr.)         | (d) Date sold<br>(mo., day, yr.)   |
| 1a '   | <del></del>                                | <del></del>     |                                       | ۲  | Donation   |                     |                               |                                    |
| b SEE ATTACHED S   | TATEMENT                                   |                 |                                       |  |  |                     |                               |                                    |
| С  |  |                 |                                       |  |  |                     |                               |                                    |
| _d   |  |                 | <del></del>                           | <u> </u>   |  |                     |                               | <u> </u>                           |
| e  | <del></del>                                |                 |                                       | <u>L</u> .,                                      |  |                     | <del></del>                   | <u> </u>                           |
| (e) Gross sales price  | (f) Depreciation allowed<br>(or allowable) |                 | st or other basis<br>xpense of sale   |  | <del></del>  |                     | ain or (loss<br>s (f) minus ( |                                    |
| a<br>b   |  |                 |                                       | _  | <del></del>  |                     |                               | <del></del>                        |
| C  |  |                 | · · · · · · · · · · · · · · · · · · · |  |  | <del></del>         |                               |                                    |
| d  |  |                 |                                       |  |  |                     |                               |                                    |
| e 8,941,375.   |  |                 | 7,314,17                              | 4.   |  |                     |                               | 1,627,201                          |
| Complete only for assets showing ga  | in in column (h) and owned by t            | the foundation  | on 12/31/69                           |  | (1   | Gains (C            | ol. (h) gain                  | minus                              |
| (i) F.M.V. as of 12/31/69  | (j) Adjusted basis<br>as of 12/31/69       |                 | cess of col. (ı)<br>col. (ı), ıf any  |  | COI  |                     | not less that<br>(from col. ( |                                    |
| a<br>b   |  |                 |                                       | _  |  |                     |                               |                                    |
| c  |  |                 |                                       |  |  |                     |                               |                                    |
| d  |  |                 |                                       |  | <del>  • • • • • • • • • • • • • • • • • • •</del> |                     | <del></del>                   |                                    |
| e  | <del></del>                                |                 |                                       | _  |  |                     |                               | 1,627,201                          |
|  | ∫ If gain, also enter                      | in Part I. line |                                       | ٦  |  |                     |                               |                                    |
| 2 Capital gain net income or (net capital  |  |                 |                                       | •  | 2  |                     |                               | 1,627,201                          |
| 3 Net short-term capital gain or (loss) a  |  | d (6):          |                                       | ٦  | }  |                     |                               |                                    |
| If gain, also enter in Part I, line 8, colu<br>if (loss), enter -0- in Part I, line 8  | mn (c).                                    |                 |                                       |  |  |                     | N/A                           |                                    |
|  | er Section 4940(e) for                     | Reduced         | Tax on Net                            | Thy  | estment Inc  | ome                 | 11/11                         | <del></del>                        |
| (For optional use by domestic private fou  | <del></del>                                |                 |                                       |  |  |                     |                               | <del></del>                        |
| , ,  | ,  | · /             |                                       |  | ,  |                     |                               |                                    |
| If section 4940(d)(2) applies, leave this p  | art blank.                                 |                 |                                       |  |  |                     |                               |                                    |
| Was the foundation liable for the section  | 4942 tax on the distributable am           | ount of any ye  | ar in the base per                    | od?  |  |                     |                               | Yes X No                           |
| If "Yes," the foundation does not qualify u  |  |                 |                                       |  | <del></del> .                                      |                     |                               |                                    |
| 1 Enter the appropriate amount in each   | <del></del>                                | structions bet  | ore making any ei                     |  |  | <del></del>         |                               | (0)                                |
| Base period years  | (b) Adjusted qualifying dist               | tributions      | Net value of no                       | (c)<br>ncha                                      | ritable-use assets                                 | - [                 | Distrib                       | oution ratio<br>rided by col. (c)) |
| Calendar year (or tax year beginning in 2014   | /  | 8,037.          |                                       |  | ,001,048   |                     | (coi. (b) div                 | • 055351                           |
| 2013   |  | 5,738.          |                                       |  | ,702,675   |                     |                               | .053098                            |
| 2012   |  | 7,839.          |                                       |  | ,190,531   |                     | <del></del>                   | .05521                             |
| 2011   |  | 6,573.          |                                       |  | ,046,774   |                     |                               | .07922                             |
| 2010   |  | 8,346.          |                                       |  | ,011,138   |                     |                               | .084335                            |
|  |  |                 |                                       |  |  |                     |                               |                                    |
| 2 Total of line 1, column (d)  |  |                 |                                       |  |  | 2                   | <u> </u>                      | .327224                            |
| 3 Average distribution ratio for the 5-ye  | ar base period - divide the total c        | on line 2 by 5, | or by the number                      | of ye  | ars  |                     |                               |                                    |
| the foundation has been in existence   | fless than 5 years                         |                 |                                       |  |  | 3                   |                               | .065449                            |
|  |  | _               |                                       |  |  | ١.                  | ,                             | F 77F 666                          |
| 4 Enter the net value of noncharitable-u   | se assets for 2015 from Part X, i          | ine 5           |                                       |  |  | 4                   | 3                             | 5,775,666                          |
| 5 Multiply line 4 by line 3  |  |                 |                                       |  |  | 5                   |                               | 2,341,338                          |
| 5 Multiply line 4 by line 5  | • •  |                 |                                       |  |  |                     | <del></del>                   | 2,341,330                          |
| 6 Enter 1% of net investment income (1   | % of Part I, line 27b)                     |                 |                                       |  |  | 6                   |                               | 23,119                             |
|  |  |                 |                                       |  |  | 1                   | l                             | 0 264 455                          |
| 7 Add lines 5 and 6  |  |                 |                                       |  | •  | 7                   |                               | 2,364,457                          |
| 8 Enter qualifying distributions from Pai  | t XII, line 4                              |                 |                                       |  |  | 8                   |                               | 3,191,937                          |
| If line 8 is equal to or greater than line<br>See the Part VI instructions.  | 7, check the box in Part VI, line          | 1b, and comp    | lete that part using                  | g a 1  | % tax rate.  |                     |                               |                                    |

| orm 990-PF (2015) THE CEMALA FOUNDATION, INC.   |            |       | 152898       |                | Page 4   |
|---|------------|-------|--------------|----------------|--|
| Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(  | e), or 4   | 1948  | - see insti  | uctio          | ns)  |
| 1a Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.  | )          |       |              |                |  |
| Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)   |            |       |              |                |  |
| b Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕨 🔟 and enter 1%  | •          | 1     |              | <u>23,1</u>    | <u> 19.</u>                                      |
| of Part I, line 27b   |            |       | İ            |                |  |
| c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).  | J          |       |              |                | _  |
| 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)   |            | 2     |              |                | 0.   |
| 3 Add lines 1 and 2   |            | 3     |              | 23,1           |  |
| 4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)   |            | 4     | ļ            | 22 4           | 0.   |
| 5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-   |            | 5     |              | 23,1           | .19.   |
|   | 000.       |       | ]            |                |  |
|   | 000.       | ļ     |              |                |  |
| b Exempt foreign organizations - tax withheld at source   | 000        | ]     |              |                |  |
|   | 000.       | 1     |              |                |  |
| d Backup withholding erroneously withheld   |            | ļ     |              | 40.0           |  |
| 7 Total credits and payments. Add lines 6a through 6d   |            | 7     | ·            | 18,L           | 00.  |
| 8 Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached  | _          | 8     |              |                | 5.   |
| 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed   | <b>•</b>   | 9     |              | 34 6           |  |
| 10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid  | <b>•</b>   | 10    |              | ۷ <b>4</b> , ٤ | 376.   |
| 11 Enter the amount of line 10 to be: Credited to 2016 estimated tax   24,876. Refur  | ded 🖊      | 11    |              |                | <u>0.</u>  |
| Part VII-A Statements Regarding Activities  |            |       |              | IVaa           | LNa  |
| 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or                                      | intervene  | IN    |              | res            | No   |
| any political campaign?   | J . C      | ٠.    | 1a           | +              | X  |
| b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the   |            | •     | <u>1b</u>    | +              | <del>  ^</del>                                   |
| If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials   | publish    | ea or |              |                | ٠,   |
| distributed by the foundation in connection with the activities.  |            |       | ١.,          |                | х  |
| c Did the foundation file Form 1120-POL for this year?  |            |       | <u>1c</u>    | +              |  |
| d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:  (1) On the foundation. ▶ \$  0 • (2) On foundation managers. ▶ \$ | 0.         |       |              |                | İ  |
| e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation   |            | •     |              | 1              |  |
| managers. > \$ 0.   | 1011       |       | ł            |                |  |
| 2 Has the foundation engaged in any activities that have not previously been reported to the IRS?   |            |       | 2            | 1              | х  |
| If "Yes," attach a detailed description of the activities   |            |       | <del> </del> | +              |  |
| 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorp  | oration o  | ır    |              |                |  |
| bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes  | oradon, c  | ,,    | 3            | 1              | X  |
| 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?  |            |       | 4a           | <del>  x</del> | <del>                                     </del> |
| b If "Yes," has it filed a tax return on Form 990-T for this year?  |            |       | 4b           | X              | $\vdash$   |
| 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?  |            |       | 5            | <del> </del>   | X  |
| If "Yes," attach the statement required by General Instruction T  |            |       | <u> </u>     | -              | <del>                                     </del> |
| 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:   |            |       |              |                | ł  |
| By language in the governing instrument, or   |            |       |              |                | Ì  |
| By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with  | the state  | law   |              |                |  |
| remain in the governing instrument?   |            |       | 6            | X              |  |
| 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and  | Part XV    | ,     | 7            | X              |  |
|   |            |       |              |                | <u> </u>   |
| 8a Enter the states to which the foundation reports or with which it is registered (see instructions)   |            |       |              | 1              |  |
| NC  |            |       |              |                |  |
| b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designation  | 2)         |       |              |                |  |
| of each state as required by General Instruction G? If "No," attach explanation   |            |       | 8b           | X              | <u> </u>   |
| 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5)  | ) for cale | ndar  |              |                |  |
| year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? If "Yes," complete Part XIV  |            |       | 9            |                | X  |
| 10 Did any persons become substantial contributors during the tax year? If "yes " attach a school-le listing their carries and address                                  |            |       | 10           | 1              | l X  |

523541 11-24-15

| Рa | rt VII-A       | Statements Regarding Activities (continued)  |               |            |             |
|----|----------------|--|---------------|------------|-------------|
|    |                |  |               | Yes        | No          |
| 11 | At any time    | e during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of   | 1             |            | ł           |
|    | section 512    | 2(b)(13)? If "Yes," attach schedule (see instructions)   | _11           |            | X           |
| 12 | Did the fou    | indation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?                               |               |            |             |
|    | If "Yes," atta | ach statement (see instructions)   | 12            |            | X           |
| 13 |                | indation comply with the public inspection requirements for its annual returns and exemption application?  | 13            | X          |             |
|    |                | dress  WWW.CEMALA.ORG  |               |            |             |
|    |                | are in care of ► MELISSA BURROUGHS  Telephone no. ► 336-27   |               | <u>541</u> |             |
|    |                | ▶ 330 SOUTH GREENE ST., STE 101, GREENSBORO, NC ZIP44 ▶27  | 401           |            |             |
|    |                | 47(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here  |               | ▶          | ·           |
|    |                | he amount of tax-exempt interest received or accrued during the year   | N             | /A         |             |
| 16 |                | e during calendar year 2015, did the foundation have an interest in or a signature or other authority over a bank,   |               | Yes        |             |
|    |                | or other financial account in a foreign country?   | 16            | L          | X           |
|    |                | tructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the  |               |            | ,           |
|    | foreign cou    |  | L             |            |             |
|    |                | Statements Regarding Activities for Which Form 4720 May Be Required  | г—            | V          |             |
|    |                | 1 4720 if any item is checked in the "Yes" column, unless an exception applies.  | <u> </u>      | Yes        | No          |
| ıa | -              | year did the foundation (either directly or indirectly): e in the sale or exchange, or leasing of property with a disqualified person?  Yes X No               |               |            |             |
|    |                | e in the sale or exchange, or leasing of property with a disqualified person?  We money from, lend money to, or otherwise extend credit to (or accept it from) |               |            |             |
|    | • •            | ualified person?   |               |            |             |
|    | -              | h goods, services, or facilities to (or accept them from) a disqualified person?   |               |            |             |
|    |                | ompensation to, or pay or reimburse the expenses of, a disqualified person?  |               |            |             |
|    |                | er any income or assets to a disqualified person (or make any of either available  |               |            |             |
|    | -              | benefit or use of a disqualified person)?  |               |            |             |
|    |                | to pay money or property to a government official? (Exception. Check "No"  | [             |            |             |
|    |                | oundation agreed to make a grant to or to employ the official for a period after   |               |            |             |
|    |                | ation of government service, if terminating within 90 days.)   |               |            |             |
| b  |                | ver is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations   |               |            |             |
|    |                | 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? N/A   | 1b            |            |             |
|    | Organizatio    | ons relying on a current notice regarding disaster assistance check here   |               |            |             |
| C  | Did the fou    | indation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected  | ]             |            |             |
|    | before the     | first day of the tax year beginning in 2015?   | 1c            |            | X           |
| 2  | Taxes on fa    | allure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation   |               |            |             |
|    | defined in s   | section 4942(j)(3) or 4942(j)(5)):   |               |            |             |
| а  |                | of tax year 2015, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning                                      |               |            | İ           |
|    | before 201     |  |               |            |             |
|    |                | the years $\blacktriangleright$ ,,,  |               |            |             |
| b  |                | ny years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect                              | 1             |            |             |
|    |                | f assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach                                      | ا ۵.          |            |             |
| _  |                | - see instructions.)  N/A  | _2b           |            | <del></del> |
| C  | in the provi   | sions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.   |               |            |             |
| 2. | Did the fou    | indation hold more than a 2% direct or indirect interest in any business enterprise at any time  |               |            |             |
| Ja | during the     |  | [             |            |             |
| h  |                | In thave excess business holdings in 2015 as a result of (1) any purchase by the foundation or disqualified persons after                                      |               |            |             |
| ,  |                | 169; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose                                    | i i           |            |             |
|    |                | s acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,                                       |               |            |             |
|    |                | 0, to determine if the foundation had excess business holdings in 2015) N/A  | 3b            |            |             |
|    |                | indation invest during the year any amount in a manner that would jeopardize its charitable purposes?  | 4a            |            | X           |
|    |                | indation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that                                   |               |            |             |
|    |                | en removed from jeopardy before the first day of the tax year beginning in 2015?   | 4b            |            | X           |
|    |                | <del></del>  | m <b>99</b> 0 | )-PF       | (2015)      |

| Form 990-PF (2015) THE CEMALA FOUNDATION, I  |   |                             | 56-15289   | 82        | Page 6                             |  |
|--|---|-----------------------------|--|-----------|------------------------------------|--|
| Part VII-B Statements Regarding Activities for Which F   | Form 4720 May Be I  | Required (contin            | ued)   |           |                                    |  |
| <ul> <li>5a During the year did the foundation pay or incur any amount to:</li> <li>(1) Carry on propaganda, or otherwise attempt to influence legislation (section</li> <li>(2) Influence the outcome of any specific public election (see section 4955); or</li> </ul> |   |                             | es X No  |           | İ                                  |  |
| any voter registration drive?  (3) Provide a grant to an individual for travel, study, or other similar purposes?  Yes X No  |   |                             |  |           |                                    |  |
| <ul> <li>(4) Provide a grant to an organization other than a charitable, etc., organization 4945(d)(4)(A)? (see instructions)</li> <li>(5) Provide for any purpose other than religious, charitable, scientific, literary,</li> </ul>                                    |   |                             | es X No  |           |                                    |  |
| the prevention of cruelty to children or animals?  b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify unc  |   | Y                           | es X No  | -         |                                    |  |
| section 53.4945 or in a current notice regarding disaster assistance (see instru   | ctions)?  | III negulations             | N/A  | 5b        |                                    |  |
| Organizations relying on a current notice regarding disaster assistance check h  c if the answer is "Yes" to question 5a(4), does the foundation claim exemption fr expenditure responsibility for the grant?  | rom the tax because it mainta<br>N                              |                             | es No  |           |                                    |  |
| <ul> <li>If "Yes," attach the statement required by Regulations section 53.4945</li> <li>6a Did the foundation, during the year, receive any funds, directly or indirectly, to a personal benefit contract?</li> </ul>   |   |                             | es X No  |           |                                    |  |
| <ul> <li>b Did the foundation, during the year, pay premiums, directly or indirectly, on a p</li> <li>If "Yes" to 6b. file Form 8870.</li> </ul>   | ersonal benefit contract?                                       |                             | -  | 6b        | X                                  |  |
| 7a At any time during the tax year, was the foundation a party to a prohibited tax s   |   | Ye                          | es X No<br>N/A   | 7b        |                                    |  |
| Part VIII Information About Officers, Directors, Trusto  |   | nagers, Highly              |  | 70        |                                    |  |
| Paid Employees, and Contractors  1 List all officers, directors, trustees, foundation managers and their   | compensation  |                             |  |           |                                    |  |
| List all officers, directors, dustees, foundation managers and their   | (b) Title and average   | (c) Compensation            | (d) Contributions to   | le        | Expense                            |  |
| (a) Name and address   | hours per week devoted<br>to position                           | (If not paid,<br>enter -0-) | employee benefit plans<br>and deferred<br>compensation                         | acc<br>al | Expense ount, other lowances       |  |
| SEE STATEMENT 8  |   | 211,203.                    | 12,552.  | 22        | ,232.                              |  |
|  |   |                             |  |           |                                    |  |
|  |   |                             |  |           |                                    |  |
|  |   |                             |  |           |                                    |  |
| 2 Compensation of five highest-paid employees (other than those inc  | luded on line 1). If none,                                      | enter "NONE."               |  | l         |                                    |  |
| (a) Name and address of each employee paid more than \$50,000  | (b) Title, and average<br>hours per week<br>devoted to position | (c) Compensation            | (d) Contributions to<br>employee benefit plans<br>and deferred<br>compensation | acc       | Expense<br>ount, other<br>lowances |  |
| NONE   |   |                             |  |           |                                    |  |
|  |   |                             |  |           |                                    |  |
|  |   |                             |  |           |                                    |  |
|  |   |                             |  |           |                                    |  |
|  |   |                             |  |           |                                    |  |
| Total number of other employees paid over \$50,000   | •   |                             | <b>•</b>   |           | 0                                  |  |

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|--|--|-------------|-----------|
| Part VIII Information About Officers, Directors, Trustees, Founda Paid Employees, and Contractors (continued)  | tion Managers, Highly                  |             |           |
| 3 Five highest-paid independent contractors for professional services. If none, enter  | "NONE."                                |             |           |
| (a) Name and address of each person paid more than \$50,000  | (b) Type of service                    | (c) Com     | pensation |
| NONE   |  |             | ·         |
|  | <del> </del>                           |             |           |
|  | <del></del>                            |             |           |
|  |  |             |           |
|  |  |             |           |
|  | -                                      |             |           |
| Total number of others receiving over \$50,000 for professional services   |  | <b>•</b>    | 0         |
| Part IX-A Summary of Direct Charitable Activities  |  |             |           |
| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic number of organizations and other beneficiaries served, conferences convened, research papers produced to the conference of the confer | cal information such as the uced, etc. | Expenses    | 3         |
| 1 N/A  |  |             |           |
|  |  |             |           |
| 2  |  |             |           |
|  |  |             |           |
| 3  |  |             |           |
|  |  |             |           |
| 4  |  | <del></del> |           |
|  |  |             |           |
| Part IX-B   Summary of Program-Related Investments  Describe the two largest program-related investments made by the foundation during the tax year on I   | ines 1 and 2                           | Amount      |           |
| 1 N/A  |  |             |           |
|  |  |             |           |
| 2  |  |             |           |
|  |  |             |           |
| All other program-related investments. See instructions.   |  |             | _         |
| <u> </u>   |  |             |           |
| Total Add lines 1 through 3  |  |             | 0.        |

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THE CEMALA FOUNDATION, INC.

| Р  | Minimum Investment Return (All domestic foundations must complete this part. Foreign four  | ndatio    | ns, see instructions.) |
|----|--|-----------|------------------------|
| 1  | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:  |           |                        |
|    | Average monthly fair market value of securities  | 1a        | 36,268,613.            |
|    | Average of monthly cash balances   | 1b        | 34,564.                |
|    | Fair market value of all other assets  | 10        | 17,296.                |
|    | Total (add lines 1a, b, and c)   | 1d        | 36,320,473.            |
|    | Reduction claimed for blockage or other factors reported on lines 1a and   |           | 30,020,1,31            |
| ·  | 1c (attach detailed explanation)   1e   0.   |           |                        |
| 2  | Acquisition indebtedness applicable to line 1 assets   | 2         | n.                     |
| 3  | Subtract line 2 from line 1d   | 3         | 36,320,473.            |
| 4  | Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)  | 4         | 544,807.               |
| 5  | Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4   | 5         | 35,775,666.            |
| 6  | Minimum investment return. Enter 5% of line 5  | 6         | 1,788,783.             |
|    | art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations an   |           |                        |
| Ľ  | foreign organizations check here and do not complete this part.)   | iu cei ia | HII                    |
| 1  | Minimum investment return from Part X, line 6  | 1         | 1,788,783.             |
| 2a | Tax on investment income for 2015 from Part VI, line 5 Income tax for 2015. (This does not include the tax from Part VI.)  2a 23,119.  2b 50.                          |           |                        |
| b  | Income tax for 2015. (This does not include the tax from Part VI.)  2b 50.   |           |                        |
| C  | Add lines 2a and 2b  | 2c        | 23,169.                |
| 3  | Distributable amount before adjustments. Subtract line 2c from line 1  | 3         | 1,765,614.             |
| 4  | Recoveries of amounts treated as qualifying distributions  | 4         | 0.                     |
| 5  | Add lines 3 and 4  | 5         | 1,765,614.             |
| 6  | Deduction from distributable amount (see instructions)   | 6         | 0.                     |
| 7  | Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1   | 7         | 1,765,614.             |
| P  | art XII Qualifying Distributions (see instructions)  |           |                        |
| _  |  |           |                        |
| 1  | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:   |           |                        |
| a  | Expenses, contributions, gifts, etc total from Part I, column (d), line 26   | 1a        | 3,191,937.             |
| b  | Program-related investments - total from Part IX-B   | 1b        | 0.                     |
| 2  | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes  | 2         |                        |
| 3  | Amounts set aside for specific charitable projects that satisfy the:   |           |                        |
| a  |  | 3a        |                        |
| b  | Cash distribution test (attach the required schedule)  | 3b        |                        |
| 4  | Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4   | 4         | 3,191,937.             |
| 5  | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment   |           |                        |
|    | income. Enter 1% of Part I, line 27b   | 5         | 23,119.<br>3,168,818.  |
| 6  | Adjusted qualifying distributions. Subtract line 5 from line 4   | 6         | 3,168,818.             |
|    | Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of 4940(e) reduction of tax in those years. | qualifies | s for the section      |

Form **990-PF** (2015)

Part XIII Undistributed Income (see instructions)

| ,  | (a)<br>Corpus | (b)<br>Years prior to 2014 | (c)<br>2014 | (d)<br>2015  |
|--|---------------|----------------------------|-------------|--------------|
| 1 Distributable amount for 2015 from Part XI,  |               | Todio prior to 2011        |             |              |
| line 7   |               |                            |             | 1,765,614.   |
| 2 Undistributed income, if any, as of the end of 2015  |               |                            |             | 1,705,011.   |
| a Enter amount for 2014 only   |               |                            | 0.          |              |
| b Total for prior years:   |               | <del></del>                |             |              |
| p rotation prior years.  |               | 0.                         |             |              |
| 3 Excess distributions carryover, if any, to 2015:   |               | 0.                         |             |              |
| a From 2010   1,195,859.   |               |                            |             |              |
| bFrom 2011 1,037,078.  |               |                            |             |              |
| c From 2012 204,170.   |               |                            |             |              |
| dFrom 2013 144, 982.   |               |                            |             |              |
| <del></del>  |               |                            |             |              |
| •  | 2,840,196.    |                            |             |              |
| f Total of lines 3a through e  | 2,040,130.    |                            |             |              |
| 4 Qualifying distributions for 2015 from   |               |                            |             |              |
| Part XII, line 4: ►\$ 3,191,937.   |               |                            | 0.          |              |
| a Applied to 2014, but not more than line 2a   |               |                            |             | ····         |
| b Applied to undistributed income of prior   |               | 0.                         |             |              |
| years (Election required - see instructions)   |               |                            |             |              |
| c Treated as distributions out of corpus   | 0             |                            |             |              |
| (Election required - see instructions)   | 0.            |                            |             | 1 765 614    |
| d Applied to 2015 distributable amount   | 1 406 202     |                            |             | 1,765,614.   |
| e Remaining amount distributed out of corpus   | 1,426,323.    |                            |             |              |
| 5 Excess distributions carryover applied to 2015<br>(if an amount appears in column (d), the same amount<br>must be shown in column (a))         | 0.            |                            |             | 0.           |
| 6 Enter the net total of each column as indicated below:   |               |                            |             |              |
| a Corpus Add lines 3f, 4c, and 4e Subtract line 5  | 4,266,519.    |                            |             |              |
| b Prior years' undistributed income. Subtract  |               |                            |             |              |
| line 4b from line 2b   |               | 0.                         |             |              |
| c Enter the amount of prior years'   |               | -                          |             |              |
| undistributed income for which a notice of<br>deficiency has been issued, or on which<br>the section 4942(a) tax has been previously<br>assessed |               | 0.                         |             |              |
| d Subtract line 6c from line 6b. Taxable   |               | <u></u>                    |             |              |
| amount - see instructions  |               | 0.                         |             |              |
| e Undistributed income for 2014. Subtract line   | -             |                            |             | <del> </del> |
| 4a from line 2a. Taxable amount - see instr.   |               |                            | 0.          |              |
| f Undistributed income for 2015. Subtract  |               |                            |             |              |
| lines 4d and 5 from line 1. This amount must   |               |                            |             |              |
| be distributed in 2016   |               |                            |             | 0.           |
| 7 Amounts treated as distributions out of  |               |                            |             |              |
| corpus to satisfy requirements imposed by  |               |                            |             |              |
| section 170(b)(1)(F) or 4942(g)(3) (Election   | ł             |                            |             |              |
| may be required - see instructions)  | 0.            |                            |             |              |
| 8 Excess distributions carryover from 2010   |               |                            |             |              |
| not applied on line 5 or line 7  | 1,195,859.    |                            |             |              |
| 9 Excess distributions carryover to 2016.  |               |                            |             |              |
| Subtract lines 7 and 8 from line 6a  | 3,070,660.    |                            | [           |              |
| 10 Analysis of line 9:   | 2,0.0,000     |                            |             |              |
| a Excess from 2011   1,037,078.  |               |                            |             |              |
| b Excess from 2012 204,170.  |               |                            |             |              |
| c Excess from 2013 144, 982.   |               |                            |             |              |
| dExcess from 2014 258, 107.  |               |                            |             |              |
| e Excess from 2015 1,426,323.  |               |                            |             |              |
|  |               |                            | <u> </u>    |              |

|  | ALA FOUNDAT                             |                              |                           |  | 28982 Page 10          |
|--|---|------------------------------|---------------------------|--|------------------------|
| Part XIV   Private Operating F   |   |                              | -A, question 9)           | N/A  |                        |
| 1 a If the foundation has received a ruling o                          |   |                              |                           |  |                        |
| foundation, and the ruling is effective fo                             | r 2015, enter the date of t             | he ruling                    | ▶                         | <del>,</del>                                     |                        |
| <b>b</b> Check box to indicate whether the found                       |   | ng foundation described i    |                           | 4942(j)(3) or 49                                 | )42( <sub>1</sub> )(5) |
| 2 a Enter the lesser of the adjusted net                               | Tax year                                |                              | Prior 3 years             |  | 4.5                    |
| income from Part I or the minimum                                      | (a) 2015                                | (b) 2014                     | (c) 2013                  | (d) 2012   | (e) Total              |
| investment return from Part X for                                      |   |                              |                           | 1  |                        |
| each year listed   |   |                              |                           |  |                        |
| b 85% of line 2a   |   |                              |                           |  |                        |
| c Qualifying distributions from Part XII,                              |   |                              | ,                         |  |                        |
| line 4 for each year listed  | }                                       |                              |                           | }  |                        |
| d Amounts included in line 2c not                                      |   |                              |                           |  |                        |
| used directly for active conduct of                                    |   |                              | 1                         | 1  |                        |
| exempt activities  | ļ                                       |                              |                           |  |                        |
| e Qualifying distributions made directly                               |   |                              |                           | <del> </del>                                     |                        |
| for active conduct of exempt activities.                               |   |                              |                           |  |                        |
| Subtract line 2d from line 2c  | l '                                     |                              |                           |  |                        |
| 3 Complete 3a, b, or c for the   | <del></del>                             | <u></u>                      | <del></del>               | <del> </del>                                     | <del></del>            |
| alternative test relied upon:  |   |                              |                           |  |                        |
| a "Assets" alternative test - enter: (1) Value of all assets           |   | •                            |                           |  |                        |
| • •  | <del></del>                             | ·-, ···, ·                   |                           | <del>                                     </del> | <del></del>            |
| (2) Value of assets qualifying under section 4942(j)(3)(B)(i)          |   |                              |                           | <u> </u>   |                        |
| b "Endowment" alternative test - enter                                 |   | -                            | ,                         |  |                        |
| 2/3 of minimum investment return shown in Part X, line 6 for each year |   |                              |                           |  |                        |
| listed   |   |                              |                           |  |                        |
| c "Support" alternative test - enter:                                  |   |                              | - "                       |  |                        |
| (1) Total support other than gross                                     |   |                              |                           |  |                        |
| investment income (interest,   |   | !                            |                           | İ  |                        |
| dividends, rents, payments on<br>securities loans (section             |   | •                            |                           |  |                        |
| 512(a)(5)), or royalties)  |   |                              |                           | -  |                        |
| (2) Support from general public  |   |                              | -                         | 1  |                        |
| and 5 or more exempt   |   |                              |                           |  |                        |
| organizations as provided in<br>section 4942(j)(3)(B)(iii)             |   |                              |                           |  |                        |
| (3) Largest amount of support from                                     | -                                       |                              |                           | <del> </del>                                     |                        |
| an exempt organization   |   |                              |                           |  |                        |
| (4) Gross investment income  |   |                              |                           | <del> </del>                                     |                        |
| Part XV   Supplementary Info   | rmation (Comple                         | te this part only            | f the foundation          | n had \$5,000 or me                              | ore in assets          |
| at any time during t   |   |                              |                           | •  |                        |
| 1 Information Regarding Foundation                                     | n Managers:                             | <del></del>                  | <del></del>               |  |                        |
| a List any managers of the foundation wh                               | -                                       | than 2% of the total conti   | butions received by the   | e foundation before the clos                     | se of any tax          |
| year (but only if they have contributed in                             |   |                              |                           |  | ,                      |
| NONE   |   |                              |                           |  |                        |
| b List any managers of the foundation wh                               | o own 10% or more of th                 | e stock of a corporation (   | or an equally large port  | ion of the ownership of a pa                     | artnership or          |
| other entity) of which the foundation has                              |   |                              | , g- p                    |  |                        |
| NONE   |   |                              |                           |  |                        |
| 2 Information Regarding Contributi                                     | ion, Grant, Gift, Loan,                 | Scholarship, etc., Pr        | ograms:                   |  |                        |
| Check here ► if the foundation o                                       |   | • •                          | -                         | not accept unsolicited requ                      | ests for funds. If     |
| the foundation makes gifts, grants, etc.                               |   | •                            | -                         |  |                        |
| a The name, address, and telephone number                              | ` <del></del>                           | <del></del>                  | <del></del>               | <del></del>                                      |                        |
| ·  |   |                              |                           |  |                        |
| SEE STATEMENT 9  | <del></del>                             |                              |                           |  |                        |
| <b>b</b> The form in which applications should b                       | e submitted and informat                | ion and materials they sh    | ould include:             |  |                        |
| c Any submission deadlines:  |   |                              |                           |  |                        |
| d Any restrictions or limitations on awards                            | s, such as by geographica               | Il areas, charitable fields. | kinds of institutions, or | other factors:                                   |                        |
| ,  | , | ,                            | <b></b>                   | ·  |                        |

Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, show any relationship to any foundation manager or substantial contributor · Recipient Foundation status of recipient Purpose of grant or contribution Amount Name and address (home or business) a Paid during the year SEE ATTACHED STATEMENT 2,790,715. 2,790,715. ▶ 3a Tota! b Approved for future payment SEE ATTACHED STATEMENT 5,335,988. **▶** 3b 5,335,988. Totai

## Part XVI-A Analysis of Income-Producing Activities

| Enter gross amounts unless otherwise indicated.                 | Unrelated business income |                                  |                               | ded by section 512, 513, or 514       | (e)                               |  |  |
|---|---------------------------|----------------------------------|-------------------------------|---------------------------------------|-----------------------------------|--|--|
| •   | (a)<br>Business<br>code   | (b)<br>Amount                    | (C)<br>Exclu-<br>sion<br>code | (d)<br>Amount                         | Related or exempt function income |  |  |
| 1 Program service revenue:                                      | Code                      |                                  |                               |                                       |                                   |  |  |
| å   | <b> </b>                  |                                  | ļ                             |                                       | <del></del>                       |  |  |
| b   | <u> </u>                  |                                  | <u> </u>                      |                                       |                                   |  |  |
| c   | J                         |                                  | <u> </u>                      | <b></b>                               |                                   |  |  |
| 4   | <b>]</b>                  |                                  |                               |                                       | <del></del>                       |  |  |
| e   |                           |                                  |                               |                                       |                                   |  |  |
| 1   |                           |                                  |                               | L                                     |                                   |  |  |
| g Fees and contracts from government agencies                   | <b> </b>                  |                                  |                               |                                       |                                   |  |  |
| 2 Membership dues and assessments                               |                           |                                  |                               |                                       | <del> </del>                      |  |  |
| 3 Interest on savings and temporary cash                        | } }                       |                                  |                               |                                       |                                   |  |  |
| investments   | L                         |                                  |                               |                                       |                                   |  |  |
| 4 Dividends and interest from securities                        |                           |                                  | 14                            | 639,950.                              |                                   |  |  |
| 5 Net rental income or (loss) from real estate:                 |                           |                                  |                               |                                       |                                   |  |  |
| a Debt-financed property  |                           |                                  |                               |                                       |                                   |  |  |
| b Not debt-financed property                                    |                           |                                  |                               |                                       |                                   |  |  |
| 6 Net rental income or (loss) from personal                     |                           |                                  |                               |                                       |                                   |  |  |
| property  | 1                         |                                  | 1                             |                                       |                                   |  |  |
| 7 Other investment income                                       | 523000                    | 462.                             | 14                            | -462.                                 |                                   |  |  |
| 8 Gain or (loss) from sales of assets other                     |                           | <del></del>                      |                               | <del></del>                           |                                   |  |  |
| than inventory  | 523000                    | 868.                             | 18                            | 1,626,333.                            |                                   |  |  |
| 9 Net income or (loss) from special events                      | F                         |                                  |                               |                                       |                                   |  |  |
| 10 Gross profit or (loss) from sales of inventory               | } <u>-</u>                |                                  |                               |                                       |                                   |  |  |
| 11 Other revenue:   | <del> </del>              |                                  |                               |                                       |                                   |  |  |
|   | }                         |                                  |                               |                                       |                                   |  |  |
| ab  | <del> </del>              |                                  |                               | <del></del>                           | <del></del>                       |  |  |
|   | ·                         |                                  |                               | · · · · · · · · · · · · · · · · · · · | <del></del>                       |  |  |
| c   | <b></b>                   |                                  |                               | <del></del>                           |                                   |  |  |
| d   | <del> </del>              |                                  | <u> </u>                      |                                       |                                   |  |  |
| 40 Cubatal Add aslumas (b) (d) and (s)                          | <del> </del>              | 1,330.                           |                               | 2,265,821.                            | 0.                                |  |  |
| 12 Subtotal. Add columns (b), (d), and (e)                      | لـــــا                   | 1,330.                           |                               |                                       | 2,267,151.                        |  |  |
| 13 Total. Add line 12, columns (b), (d), and (e)                |                           |                                  |                               | 13                                    | 2,201,131.                        |  |  |
| (See worksheet in line 13 instructions to verify calculations.) |                           |                                  |                               |                                       | <del></del>                       |  |  |
| Part XVI-B Relationship of Activities to                        | the Acco                  | omplishment of Ex                | emp                           | t Purposes                            |                                   |  |  |
| Line No.   Explain below how each activity for which incom      |                           | un and unana (a) of Don't V(I) A |                               |                                       |                                   |  |  |
| H. C. J. L. L. L. L. L. L. L. L. L. L. L. L. L.                 |                           |                                  | COHUIL                        | outed importantly to the accom        | ipusiment or                      |  |  |
| the foundation's exempt purposes (other than b                  | y providing fu            | ilus idi sucii purposcoj.        |                               | <del></del>                           | <del></del>                       |  |  |
| <del></del>   | <del></del>               |                                  |                               | <del></del>                           | <del></del>                       |  |  |
| <del></del>   |                           |                                  |                               |                                       | <del></del>                       |  |  |
|   |                           |                                  |                               |                                       |                                   |  |  |
|   |                           |                                  |                               |                                       |                                   |  |  |
|   |                           |                                  |                               | <del> </del>                          | <del></del>                       |  |  |
| <del></del>   |                           |                                  |                               | <del> </del>                          | <del></del>                       |  |  |
|   | <del></del>               |                                  |                               | <del> </del>                          | <del></del>                       |  |  |
|   |                           |                                  |                               |                                       | <del> </del>                      |  |  |
|   |                           |                                  |                               |                                       |                                   |  |  |
| <del></del>   |                           |                                  |                               |                                       |                                   |  |  |
|   |                           | <del> </del>                     |                               |                                       |                                   |  |  |
|   |                           | <u> </u>                         |                               |                                       |                                   |  |  |
|   |                           | <del> </del>                     |                               |                                       |                                   |  |  |
|   |                           |                                  |                               |                                       |                                   |  |  |
|   |                           |                                  |                               |                                       |                                   |  |  |
|   |                           |                                  |                               |                                       |                                   |  |  |
|   |                           |                                  |                               |                                       |                                   |  |  |
|   |                           |                                  |                               |                                       |                                   |  |  |

| orm 990-PF         |   | EMALA FO                  |                   |                            |                 |                     |                             | 528982                         |           | ge 13 |
|--------------------|---|---------------------------|-------------------|----------------------------|-----------------|---------------------|-----------------------------|--------------------------------|-----------|-------|
| Part XVI           |   |                           | nsfers To a       | and Transaction            | ns ar           | nd Relations        | hips With Nonc              | haritable                      | =         |       |
| 4 8 14             | Exempt Organ  |                           |                   |                            |                 |                     | 504(-) 6                    |                                | Yes       | Na    |
|                    | organization directly or indi<br>e·(other than section 501(c                |                           |                   | -                          |                 |                     | on 50 I(c) of               |                                | res       | No    |
|                    | rs from the reporting found   |                           |                   |                            | or garnz        | 20013:              |                             | 1                              |           |       |
| (1) Cas            | · -   | 20011 10 2 110 110 110 11 | and one inprove   | ga                         |                 |                     |                             | 1a(1)                          |           | Х     |
|                    | er assets   |                           |                   |                            |                 |                     |                             | 1a(2)                          |           | X     |
|                    | ansactions:   |                           |                   |                            |                 |                     |                             |                                |           |       |
| (1) Sale           | es of assets to a noncharita  | ıble exempt organız       | ation             |                            |                 |                     |                             | 1b(1)                          |           | X     |
| (2) Pur            | chases of assets from a no  | ncharitable exempt        | organization      |                            |                 |                     |                             | 1b(2)                          |           | X     |
| (3) Rer            | ital of facilities, equipment,  | or other assets           |                   |                            |                 |                     |                             | 1b(3)                          |           | X     |
|                    | mbursement arrangements   | į                         |                   |                            |                 |                     |                             | 1b(4)                          |           | X     |
|                    | ins or loan guarantees  |                           |                   |                            |                 | -                   |                             | 1b(5)                          |           | X     |
| ` '                | formance of services or me  | · •                       | •                 |                            |                 |                     |                             | 1b(6)                          |           | X     |
|                    | of facilities, equipment, ma<br>swer to any of the above is                 |                           |                   |                            | uld alur        | ave chow the fair m | aarkat value of the goo     |                                |           |       |
|                    | ces given by the reporting f  | •                         | =                 | • •                        |                 |                     | _                           |                                | cis,      |       |
|                    | (d) the value of the goods,   |                           |                   | od 1000 trigir tall trials | or value        | in any aranoadaan   | or onaring arrangeme        | ng 5110 W 111                  |           |       |
| a)Line no          | (b) Amount involved   |                           |                   | e exempt organization      |                 | (d) Description     | of transfers, transactions, | and sharing an                 | rangeme   | nts   |
|                    | <del> </del>  | 1                         | N/A               |                            |                 |                     |                             |                                |           |       |
|                    |   |                           |                   |                            |                 |                     |                             |                                |           |       |
|                    |   |                           |                   |                            |                 | <u> </u>            |                             |                                |           |       |
|                    |   |                           |                   |                            |                 | ļ                   |                             |                                |           |       |
|                    |   | <b></b>                   |                   |                            |                 | <b>-</b>            | <del></del>                 |                                |           |       |
|                    | <del></del>   | <b></b>                   |                   |                            |                 | <b>}</b>            |                             |                                |           |       |
|                    |   | <b>}</b>                  |                   | <del></del>                |                 | <del>}</del> -      |                             |                                |           |       |
|                    |   | <del> </del>              |                   |                            |                 | <del>}</del>        |                             |                                |           |       |
|                    |   | <del> </del>              |                   |                            |                 | <del> </del> -      | <del></del>                 |                                |           |       |
|                    |   | <del> </del>              |                   |                            |                 | <del> </del>        |                             |                                |           |       |
|                    | <del></del>   | <del></del>               | <del></del>       |                            |                 | <del> </del>        | <del></del>                 |                                |           |       |
|                    |   |                           |                   |                            |                 | 1                   |                             |                                | -         |       |
|                    |   |                           |                   |                            |                 |                     |                             |                                |           |       |
|                    |   |                           |                   |                            |                 | <u> </u>            |                             |                                |           |       |
|                    |   | <u> </u>                  |                   |                            |                 | <u> </u>            |                             |                                |           |       |
|                    | undation directly or indirec  | •                         |                   |                            | organiza        | ations described    |                             | г                              | T77       | ٦     |
|                    | on 501(c) of the Code (othe   | ,                         | c)(3)) or in sect | tion 527?                  |                 |                     |                             | Yes                            | LA        | No    |
| o ir yes,          | complete the following sch<br>(a) Name of org                               |                           |                   | (b) Type of organiz        | ation T         |                     | (c) Description of relat    | ionshin                        |           |       |
|                    | N/A   | <u></u>                   |                   | (b) Type of organiz        |                 | <del></del> _       | (v) Boodinplion of folds    |                                |           |       |
|                    |   | <del></del>               | <del></del>       |                            | +               | <del></del>         | <del> </del>                |                                |           |       |
|                    | <del></del>   |                           |                   |                            | $\neg \uparrow$ |                     |                             |                                |           |       |
|                    |   |                           |                   |                            |                 |                     |                             |                                |           |       |
|                    |   |                           |                   |                            |                 |                     |                             |                                |           |       |
| م ـ ـ ـ ا          | ler penalties of perjury, I declare<br>belief, it is true, correct, and cor |                           |                   |                            |                 |                     |                             | May the IRS                    | liscuss t | his   |
| Sign   and<br>Here | MI  | 105                       |                   | 1-1-1                      | 1.              | Assistan            | 1                           | return with the<br>shown below | (see inst | t )?  |
| , ,                | gnature of officer or trustee   | n/                        |                   | 11/10/                     | 10              | Title               | urer                        | X Yes                          | L         | No    |
| ] 31               | Print/Type preparer's na  |                           | Preparer's s      | Date / /                   |                 | Date T              | Check   if   P              | ΓIN                            |           |       |
|                    | Trino type preparer sin   |                           | Tricipales 33     | ignature                   | ľ               | Date                | self- employed              | 1114                           |           |       |
| Paid               | RONALD R.   | КПХУТН                    | RONAT.D           | R. KUYAT                   | нh              | 1/04/16             |                             | P00004                         | 660       |       |
| Prepare            |   |                           |                   |                            |                 |                     | Firm's EIN ► 56             |                                |           |       |
| Use Only           |   |                           |                   |                            |                 |                     |                             | <b></b>                        |           |       |
|                    | Firm's address ▶ PC   | BOX 196                   | 80                | <del> </del>               |                 | <del></del>         | <del> </del>                |                                |           |       |
|                    | Ŭ GR  | REENSBORO                 | , NC 27           | 419-9608                   |                 |                     | Phone no. 336               | -294-4                         | 494       |       |

| Part IV   Capital Gains and Lo          | sses for Tax on Investment Income  |  |  |  |                                  |  |  |
|---|--|--|--|--|----------------------------------|--|--|
|   | d describe the kind(s) of property solution in the describe the kind(s) of property solution is described. |  | (b) How acquired<br>P - Purchase<br>D - Donation | (c) Date acquired (mo., day, yr.)            | (d) Date sold<br>(mo., day, yr.) |  |  |
| 1a PUBLICLY . TRADE                     |  | P  | <del> </del>                                     |  |                                  |  |  |
| b PUBLICLY TRADE                        |  |  | P  | <del></del>                                  |                                  |  |  |
| c COMMONFUND DIS                        |  |  | P  | <u> </u>                                     |                                  |  |  |
| d COMMONFUND DIS                        |  | P  |  |  |                                  |  |  |
| e MIT PRIVATE EQ                        |  | P  | · · · · · · · · · · · · · · · · · · ·            |  |                                  |  |  |
|   | MIT PRIVATE EQUITY FUND II K-1   |  |  |  |                                  |  |  |
| g SEI GLOBAL PRI                        | VATE EQUITY 2005   | FUND K-1   | P  |  |                                  |  |  |
| h SEI GLOBAL PRI                        | VATE EQUITY 2005   | FUND K-1   | P  |  |                                  |  |  |
| SEI GLOBAL PRI                          | VATE EQUITY FUND   |  | P  |  |                                  |  |  |
|   | VATE EQUITY FUND   | II 2007  | P  |  |                                  |  |  |
| k SEI GLOBAL PRI                        |  |  | P  |  |                                  |  |  |
| SEI GLOBAL PRI                          |  |  | P  |  |                                  |  |  |
| m SEI CORE PROPE                        |  |  | P  |  | - <del></del>                    |  |  |
| n CAPITAL GAINS                         | DIVIDENDS  |  |  |  |                                  |  |  |
| _0                                      |  |  |  | <u></u>                                      |                                  |  |  |
| (e) Gross sales price                   | (f) Depreciation allowed<br>(or allowable)   | ( <b>g</b> ) Cost or other basis<br>plus expense of sale |  | ) Gain or (loss)<br>lus (f) minus (g)        |                                  |  |  |
| a 199,649.                              |  | 203,127.   |  |  | -3,478.                          |  |  |
| b 7,462,347.                            |  | 7,109,873.   |  |  | 352,474.                         |  |  |
| С                                       |  | 360.   |  |  | -360.                            |  |  |
| d 12,127.                               |  |  |  |  | 12,127.                          |  |  |
| е                                       |  | 174.   |  |  | -174.                            |  |  |
| f 46,860.                               |  |  | _ <del>.</del>                                   | <del></del>                                  | 46,860.                          |  |  |
| g 577.                                  |  | L  | <del> </del>                                     |  | 577.                             |  |  |
| h 148,952.                              |  | L  |  |  | 148,952.                         |  |  |
| 1,685.                                  |  |  |  | <del></del>                                  | 1,685.                           |  |  |
| 41,837.                                 |  |  |  |  | 41,837.                          |  |  |
| <u>k</u>                                |  | 640.   |  |  | -640.                            |  |  |
| 3,647.                                  |  |  |  |  | 3,647.                           |  |  |
| $\frac{m}{n}$ 10,015.                   | <del> </del>   | <del></del>  |  | <del></del>                                  | 10,015.<br>013,679.              |  |  |
|   | <del></del>  | <u> </u>   |  | Ι,   | 013,673.                         |  |  |
| Complete only for assets shown          | l<br>ng gain in column (h) and owned by t  | the foundation on 12/31/69                               | (1)   00   | ses (from col. (h))                          |                                  |  |  |
| (i) F.M.V. as of 12/31/69               | (j) Adjusted basis<br>as of 12/31/69   | (k) Excess of col. (i)<br>over col. (j), if any          | Gains (excess of                                 | of col. (h) gain over<br>ot less than "-0-") | col. (k),                        |  |  |
| a                                       |  | <del></del>  |  |  | -3,478.                          |  |  |
| <u>b</u>                                | · · · · · · · · · · · · · · · · · · ·  | <del></del>  |  |  | 352,474.                         |  |  |
| c                                       |  |  |  | <del></del>                                  | -360.                            |  |  |
| d                                       |  |  |  | <del></del>                                  | 12,127.                          |  |  |
| e                                       |  |  | <del> </del>                                     |  | -174.                            |  |  |
| f                                       |  |  |  |  | 46,860.                          |  |  |
| g                                       |  |  |  |  | 577.                             |  |  |
| h                                       |  |  |  |  | 148,952.                         |  |  |
| 1                                       |  |  |  |  | 1,685.                           |  |  |
| 1                                       |  |  |  |  | 41,837.                          |  |  |
| k                                       |  |  |  |  | -640.                            |  |  |
|   |  |  | · <del>-</del> · · · · ·                         |  | 3,647.                           |  |  |
| m                                       |  |  |  |  | 10,015.                          |  |  |
| <u>n</u>                                |  |  |  | 1,   | 013,679.                         |  |  |
| 2 Capital gain net income or (net ca    | apital loss) { If gain, also enter -0  | in Part I, line 7  | 2  | 1,   | 627,201.                         |  |  |
| · -                                     | ss) as defined in sections 1222(5) an column (c).  | <b>\ \</b>   |  |  |                                  |  |  |
| ii (1055), enter -U- III Part I, line ( | · · · · · · · · · · · · · · · · · · ·  |  | 3  | N/A  |                                  |  |  |

2015 Supplemental Statements The Cemala Foundation, Inc 56-1528982

#### STATEMENT Part XV-1

## LINE 3b - GRANTS APPROVED FOR FUTURE PAYMENT

| RECIPIENT                                       | RELATIONSHIP | STATUS | PURPOSE    |                 |
|---|--------------|--------|------------|-----------------|
| Action Greensboro                               | None         | Public | Operations | \$<br>172,000   |
| American Heroes of NC Foundation                | None         | Public | Operations | \$<br>8,000     |
| CFGG - Building Stronger Neighborhoods          | None         | Public | Operations | \$<br>10,000    |
| CFGG - Guilford Nonprofit Consortium Fund       | None         | Public | Operations | \$<br>10,000    |
| Community Foundation of Greater Greensboro      | None         | Public | Operations | \$<br>10,000    |
| Downtown Greensboro Foundation                  | None         | Public | Operations | \$<br>4,000     |
| Downtown University Center (Gateway University) | None         | Public | Operations | \$<br>1,200,000 |
| Green Hill Center for North Carolina Art        | None         | Public | Operations | \$<br>10,000    |
| Greensboro Chamber of Commerce Foundation       | None         | Public | Operations | \$<br>50,000    |
| Greensboro Opera Company                        | None         | Public | Operations | \$<br>5,000     |
| Greensboro Performing Arts                      | None         | Public | Operations | \$<br>1,500,000 |
| Greensboro Science Center                       | None         | Public | Operations | \$<br>250,000   |
| Greensboro Symphony Orchestra                   | None         | Public | Operations | \$<br>10,000    |
| Greensboro United Soccer Association, Inc       | None         | Public | Operations | \$<br>25,000    |
| GTCC Foundation                                 | None         | Public | Operations | \$<br>395,000   |
| Guilford County Partnership for Children        | None         | Public | Operations | \$<br>125,000   |
| Guilford County Schools                         | None         | Public | Operations | \$<br>36,988    |
| Junior Achievement of Central North Carolina    | None         | Public | Operations | \$<br>15,000    |
| Parents as Teachers Guilford County             | None         | Public | Operations | \$<br>15,000    |
| Prevent Blindness North Carolina                | None         | Public | Operations | \$<br>5,000     |
| Salvation Army Capital Campaign                 | None         | Public | Operations | \$<br>725,000   |
| Salvation Army in Greensboro                    | None         | Public | Operations | \$<br>35,000    |
| Self-Help                                       | None         | Public | Operations | \$<br>40,000    |
| Sparrow's Nest, Inc                             | None         | Public | Operations | \$<br>5,000     |
| Tnad Stage                                      | None         | Public | Operations | \$<br>10,000    |
| UNCG - MPA Program                              | None         | Public | Operations | \$<br>15,000    |
| United Way of Greater Greensboro                | None         | Public | Operations | \$<br>75,000    |
| Women's Resource Center of Greensboro           | None         | Public | Operations | \$<br>25,000    |
| YMCA of Greensboro                              | None         | Public | Operations | \$<br>550,000   |
|   |              |        |            |                 |

TOTAL AMOUNT \$ 5,335,988

2015 Supplemental Statements The Cemala Foundation, Inc 56-1528982

#### STATEMENT Part XV-1

TOTAL AMOUNT

## LINE 3b - GRANTS AND CONTRIBUTIONS PAID

| RECIPIENT  | RELATIONSHIP | STATUS | PURPOSE    | AMOUNT        |
|--|--------------|--------|------------|---------------|
| Action Greensboro  | NONE         | PUBLIC | OPERATIONS | \$<br>230,000 |
| Arts Greensboro  | NONE         | PUBLIC | OPERATIONS | \$<br>110,000 |
| Boundless Impact   | NONE         | PUBLIC | OPERATIONS | \$<br>2,500   |
| Community Foundation of Greater Greensboro                                       | NONE         | PUBLIC | OPERATIONS | \$<br>10,000  |
| Downtown University Center (Gateway University)                                  | NONE         | PUBLIC | OPERATIONS | \$<br>300,000 |
| Eastern Music Festival   | NONE         | PUBLIC | OPERATIONS | \$<br>10,000  |
| Elsewhere Artist Collaborative   | NONE         | PUBLIC | OPERATIONS | \$<br>25,000  |
| Freedom House  | NONE         | PUBLIC | OPERATIONS | \$<br>13,000  |
| Gateway University Research Park   | NONE         | PUBLIC | OPERATIONS | \$<br>5,000   |
| Greensboro Chamber of Commerce Foundation  | NONE         | PUBLIC | OPERATIONS | \$<br>130,000 |
| Greensboro Children's Museum   | NONE         | PUBLIC | OPERATIONS | \$<br>512,440 |
| Greensboro Day School  | NONE         | PUBLIC | OPERATIONS | \$<br>2,500   |
| Greensboro Performing Arts   | NONE         | PUBLIC | OPERATIONS | \$<br>400,000 |
| Greensboro Urban Ministry  | NONE         | PUBLIC | OPERATIONS | \$<br>20,000  |
| GTCC Foundation  | NONE         | PUBLIC | OPERATIONS | \$<br>322,500 |
| Guilford County Schools  | NONE         | PUBLIC | OPERATIONS | \$<br>65,275  |
| Guilford Education Alliance  | NONE         | PUBLIC | OPERATIONS | \$<br>10,000  |
| Healing Gardens - Cone Health  | NONE         | PUBLIC | OPERATIONS | \$<br>5,000   |
| Junior Achievement of Central North Carolina                                     | NONE         | PUBLIC | OPERATIONS | \$<br>7,500   |
| NC Institute of Political Leadership   | NONE         | PUBLIC | OPERATIONS | \$<br>5,000   |
| NC Partnership for Children  | NONE         | PUBLIC | OPERATIONS | \$<br>5,000   |
| Noble Academy  | NONE         | PUBLIC | OPERATIONS | \$<br>2,500   |
| Piedmont Triad Airport Authority   | NONE         | PUBLIC | OPERATIONS | \$<br>20,000  |
| Reading Connections, Inc   | NONE         | PUBLIC | OPERATIONS | \$<br>15,000  |
| Salvation Army Capital Campaign  | NONE         | PUBLIC | OPERATIONS | \$<br>25,000  |
| Shakespeare Lives!   | NONE         | PUBLIC | OPERATIONS | \$<br>5,000   |
| Teach for America  | NONE         | PUBLIC | OPERATIONS | \$<br>50,000  |
| Touring Theatre  | NONE         | PUBLIC | OPERATIONS | \$<br>10,000  |
| UNCG - School of Music, Theatre & Dance  | NONE         | PUBLIC | OPERATIONS | \$<br>30,000  |
| UNCG - Business for Excellence in Education                                      | NONE         | PUBLIC | OPERATIONS | \$<br>25,000  |
| UNCG - Center for Youth, Family  | NONE         | PUBLIC | OPERATIONS | \$<br>50,000  |
| UNCG Center for Youth, Family and Community Partnerships - Bringing Out the Best | NONE         | PUBLIC | OPERATIONS | \$<br>10,000  |
| United Way of Greater Greensboro   | NONE         | PUBLIC | OPERATIONS | \$<br>75,000  |
| Untied Way of Greater Greensboro - Ready for School                              | NONE         | PUBLIC | OPERATIONS | \$<br>62,500  |
| Women's Resource Center of Greensboro  | NONE         | PUBLIC | OPERATIONS | \$<br>20,000  |
| YMCA of Greensboro   | NONE         | PUBLIC | OPERATIONS | \$<br>200,000 |
|  |              |        |            |               |

2,790,715



330 8. Greens Street Suite 101 - Greensbore, North Carolina 27401 (326) 274-2841 - Fax (336) 272-2153 - c-mail comata@ccmata.org

## **GRANT APPLICATION**

## General Information

| Name of organization: _                           | (Exactly as itappozes on your federal ta                           | Avenuel racification under Secti  | on 501(2)(3) of the IRS Carle)   |
|---|--|-----------------------------------|----------------------------------|
| Mailing address:                                  | frames and sent frames and hard arranged and                       |                                   |                                  |
|   |  |                                   |                                  |
| Telephone:  |  | Faxc                              |                                  |
| Contact person for appli                          | cation:  | Title:                            |                                  |
| Contact's phone:                                  | Faxt   | Emaür                             |                                  |
| Date of 501(c) (3) determ                         | ination:   |                                   |                                  |
| Website Address (if avai                          | lable):  |                                   |                                  |
|   | questExpansion of existing progr supportOperating sup              |                                   |                                  |
| Title of project (not requ                        | ired for general operating suppl                                   | ort):                             |                                  |
| Amount of request to Ge                           | mala: \$   |                                   |                                  |
| Total project cost (not n                         | equired for general operating on                                   | pport) \$                         | ,                                |
| Summary description: It what will change in the c | explain how the grant funds will community if this request is fund | be used, what will be not<br>led. | complished, who will benefit and |

Describe collaborative efforts-formal or informal-you have established or plan to establish with organizations working on similar issues or providing similar services (now do you coordinate with or complement one another)?

| List primary funding sources with amounts for   | or this project:                       |  |   |
|---|--|--|---|
| Committed   |  | Pending (give det                                | ermination date)  |
| NAME  | AMOUNT                                 | MAME   | AMOONT  |
|   |  |  | •   |
|   |  |  |   |
|   |  |  |   |
|   |  |  |   |
|   |  | ]  | ·   |
|   |  |  |   |
| Future funding plans: If this request is for pr<br>future? If this request is for operating support | oject funding, :<br>art. how will op   | and if project is to be<br>erating support be fu | continued, how will it be funded in the indeed in the indeed in the future? |
|   |  |  |   |
|   |  |  | -   |
|   |  |  |   |
| •   |  |  |   |
| •   |  |  | •   |
| -   |  |  |   |
|   |  |  |   |
| Brief description of your organization's histo<br>explain the need for these new services and       | ry, mission an<br>Whether or not       | o primary activities.<br>I they are provided el  | sewhere in the community.   |
| •   |  |  |   |
| •   |  |  |   |
|   |  |  |   |
| •   |  |  | -   |
|   |  |  |   |
| •   |  |  |   |
| •   |  | •  |   |
| Financial Resources   |  |  |   |
|   |  |  |   |
| Organization's net assets; \$   |  | as of last fi                                    | iscal year end (date)   |
|   |  |  | Expenditures \$   |
|   |  |  | Expenditures \$   |
| Current fiscal <u>year</u> budget   | ın                                     | come \$  | Experientles \$   |
| Sources of funding: % Memb  | ership                                 | _ % United Way                                   | % Annual campaign, events, etc.   |
| . % Feas  |  | % Government                                     | % Other   |
| •   |  | •  |   |
|   |  |  |   |
|   |  |  |   |
| Human Resources   |  |  |   |
| Number of members of governing board  |  |  |   |
| tennes of thermals of Bosewing posts  |  |  |   |
| Number of paid staft: full-time   |  | nrt-lime   | •   |
|   | ······································ |  |   |
|   |  | •  |   |
| Signature of Chief Executive Officer or Chall   | man of the Bo                          | ard Title  | 9 Date  |
| •   |  |  |   |

Titte

Date

Namo (please print)

| FORM 990-PF                | DIVIDENDS       | AND IN                    | TER   | EST        | FROM                | SECU        | RITIES                 | 5 5                     | STATEMENT                  | 1   |
|----------------------------|-----------------|---------------------------|-------|------------|---------------------|-------------|------------------------|-------------------------|----------------------------|-----|
| SOURCE                     | GROSS<br>AMOUNT | CAPI<br>GAI<br>DIVII      | INS   | NS REVENUE |                     |             | (B)<br>INVEST-         |                         |                            |     |
| DIVIDEND & INTEREST INCOME | 1,653,629.      | 1,013                     | 3,679 | 9.         | 63                  | 9,950       | ). 9                   | 45,097.                 | ,                          |     |
| TO PART I, LINE 4          | 1,653,629.      | 1,013                     | 3,679 | 9.<br>— —  | 639                 | 9,950       | )                      | 45,097.                 |                            |     |
| FORM 990-PF                |                 | ОТНЕ                      | ER II | NCOM       | E                   | <del></del> |                        | S                       | STATEMENT                  | 2   |
| DESCRIPTION                |                 |                           | I     | REV        | A)<br>ENUE<br>BOOK: |             | (F<br>NET IN<br>MENT I | WEST-                   | (C)<br>ADJUSTE<br>NET INCO |     |
| OTHER INVESTMENT INC       | OME             |                           | -     |            |                     | 0.          | 2                      | 21,852.                 |                            |     |
| TOTAL TO FORM 990-PF       | , PART I,       | LINE 11                   | L     |            |                     | 0.          |                        | 21,852.                 |                            |     |
| FORM 990-PF                |                 | LE                        | EGAL  | FEE        | s                   |             |                        | S                       | STATEMENT                  | 3   |
| DESCRIPTION                |                 | (A)<br>EXPENSE<br>PER BOO |       |            | (B)<br>INV<br>T IN  |             | ADO                    | (C)<br>JUSTED<br>INCOME | (D)<br>CHARITA<br>PURPOS   |     |
| LEGAL FEES                 |                 | 5                         | 535.  |            |                     | 0.          |                        |                         | 5                          | 35. |
| TO FM 990-PF, PG 1,        | LN 16A          | Į.                        | 535.  |            |                     | 0.          |                        | <del>.</del>            | 5                          | 35. |
| FORM 990-PF                |                 | ACCOU                     | JNTII | NG F       | EES                 |             |                        |                         | STATEMENT                  | 4   |
| DESCRIPTION                |                 | (A)<br>EXPENSI<br>PER BOO |       |            | (B)<br>INV<br>T IN  |             | AD                     | (C)<br>JUSTED<br>INCOME | (D)<br>CHARITA<br>PURPOS   |     |
| ACCOUNTING FEES            |                 | 18,5                      | 535.  |            |                     | 0.          |                        |                         | 18,5                       | 35. |
| TO FORM 990-PF, PG 1       | , LN 16B        | 18,5                      | 535.  |            |                     | 0.          | ,                      |                         | 18,5                       | 35. |
|                            |                 |                           |       |            |                     |             | = <del></del> -        |                         | =                          |     |

|   |  |                               |                      | <del></del>                                |                              |                         |  |
|---|--|-------------------------------|----------------------|--|------------------------------|-------------------------|--|
| FORM 990-PF   | TAXES ST   |                               |                      |  |                              |                         |  |
| DESCRIPTION   | (A)<br>EXPENSES<br>PER BOOKS                             | (B)<br>NET INVES<br>MENT INCO |                      | (C)<br>ADJUSTED<br>NET INCOM               |                              |                         |  |
| TAXES   | 45,752.  | 4,5                           | 59.                  |  |                              | 0.                      |  |
| TO FORM 990-PF, PG 1, LN 18   | 45,752.  | 4,5                           | 59.                  |  | 0.                           |                         |  |
| FORM 990-PF   | OTHER EXPENSES S'  |                               |                      |  |                              |                         |  |
| DESCRIPTION   | (A)<br>EXPENSES<br>PER BOOKS                             | (B)<br>NET INVES<br>MENT INCO |                      | (C)<br>ADJUSTED<br>NET INCOM               | -                            |                         |  |
| OFFICE EXPENSES DUES & SUBSCRIPTIONS REPAIRS & MAINTENANCE INSURANCE INVESTMENT MANAGEMENT FEES OTHER MISCELLANEOUS | 4,357.<br>1,846.<br>744.<br>2,527.<br>204,961.<br>3,095. | 277,7                         | 0.<br>0.<br>0.<br>0. |  | 4,3<br>1,8<br>7<br>2,5       | 46.<br>44.<br>27.<br>0. |  |
| TO FORM 990-PF, PG 1, LN 23   | 217,530.   | 277,7                         | 00.                  | . 12,5                                     |                              |                         |  |
| FORM 990-PF   | CORPORAT   | E STOCK                       |                      |  | STATEMENT                    | 7                       |  |
| DESCRIPTION   |  |                               | вос                  | K VALUE                                    | FAIR MARKE<br>VALUE          | T                       |  |
| MIT PRIVATE EQUITY SEI INVESTMENTS COMMONFUND DISTRESSED DEBT UNREALIZED GAIN/LOSS ON INVES                         | STMENTS  | _                             |                      | 343,677.<br>2,302,172.<br>1.<br>1,072,480. | 343,6<br>32,302,1<br>1,072,4 | 72.<br>1.               |  |
| TOTAL TO FORM 990-PF, PART I  | 33   | 3,718,330.                    | 33,718,3             | 30.  |                              |                         |  |
|   |  |                               |                      |  |                              |                         |  |

| FORM 990-PF PART VIII - LIS' TRUSTEES AND   | STATEMENT 8              |                   |                                 |                    |
|---|--------------------------|-------------------|---------------------------------|--------------------|
| NAME AND ADDRESS  | TITLE AND<br>AVRG HRS/WK | COMPEN-<br>SATION | EMPLOYEE<br>BEN PLAN<br>CONTRIB | EXPENSE<br>ACCOUNT |
| KATHERINE K. RICHMOND<br>330 SOUTH GREENE STREET, SUITE 10:<br>GREENSBORO, NC 27401 |                          |                   | 0.                              | 0.                 |
| MERRITT C. RICHMOND<br>330 SOUTH GREENE STREET, SUITE 103<br>GREENSBORO, NC 27401   |                          | 0.                | 0.                              | 0.                 |
| ASHLEY E. CONE<br>330 SOUTH GREENE STREET, SUITE 103<br>GREENSBORO, NC 27401        | SECRETARY<br>L 2.00      | . 0.              | 0.                              | 0.                 |
| LAURENCE M. CONE<br>330 SOUTH GREENE STREET, SUITE 103<br>GREENSBORO, NC 27401      |                          | 0.                | 0.                              | 0.                 |
| WALTER CONE<br>330 SOUTH GREENE STREET, SUITE 103<br>GREENSBORO, NC 27401           |                          | 0.                | 0.                              | 0.                 |
| CEASAR CONE, III<br>330 SOUTH GREENE STREET, SUITE 103<br>GREENSBORO, NC 27401      |                          | 0.                | 0.                              | 0.                 |
| DANIEL C. CRAFT<br>330 SOUTH GREENE STREET, SUITE 103<br>GREENSBORO, NC 27401       |                          | 0.                | 0.                              | 0.                 |
| EGBERT DAVIS IV 330 SOUTH GREENE STREET, SUITE 10: GREENSBORO, NC 27401             | DIRECTOR<br>1 2.00       | 0.                | 0.                              | 0.                 |
| JOHN A. RICHMOND<br>330 SOUTH GREENE STREET, SUITE 10:<br>GREENSBORO, NC 27401      | DIRECTOR<br>1 2.00       | 0.                | 0.                              | 0.                 |
| MATTHEW D. RICHMOND<br>330 SOUTH GREENE STREET, SUITE 103<br>GREENSBORO, NC 27401   |                          | 0.                | 0.                              | 0.                 |
| MARTHA C. WRIGHT<br>330 SOUTH GREENE STREET, SUITE 10:<br>GREENSBORO, NC 27401      | DIRECTOR 1 2.00          | 0.                | 0.                              | 0.                 |

| THE CEMALA FOUNDATION,  | INC.  |     |                 |                   |       | 56-    | -1528982 |
|---|-------|-----|-----------------|-------------------|-------|--------|----------|
| SUSAN SCHWARTZ  330 SOUTH GREENE STREET,  REENSBORO, NC 27401         | SUITE | 101 | EXECUTIVE 45.00 |                   | ,415. | 8,786. | 15,562.  |
| MELISSA BURROUGHS<br>330 SOUTH GREENE STREET,<br>GREENSBORO, NC 27401 | SUITE | 101 |                 | ETARY/TREAS<br>63 |       | 3,766. | 6,670.   |

TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII

211,203. 12,552. 22,232.

FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION PART XV, LINES 2A THROUGH 2D

STATEMENT

9

NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

SUSAN S. SCHWARTZ 330 SOUTH GREENE STREET, SUITE 101 GREENSBORO, NC 27401

#### TELEPHONE NUMBER

336-274-3541

## FORM AND CONTENT OF APPLICATIONS

SEE ATTACHED APPLICATION AND RELATED DATA. PERMISSION GRANTED TO REPRODUCE APPLICATION.

## ANY SUBMISSION DEADLINES

APPLICATIONS SHOULD BE RECEIVED BY 3/1 AND 9/1 FOR CONSIDERATION AT THE REGULAR BOARD MEETINGS.

## RESTRICTIONS AND LIMITATIONS ON AWARDS

CURRENTLY LIMITED TO GUILFORD COUNTY OR FOR STATEWIDE (NC) PROJECTS.