foundations)

DLN: 93493228045636

2015

OMB No 1545-0047

Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

► Do not enter social security numbers on this form as it may be made public

► Information about Form 000 and

Open to Public

nternal Reve	enue Service	- Information about	rolli 990 and its instructions is at we	v w .1 N.3.90	<u> </u>		Inspection
A Fort	the 2015	alendar year, or tax year beginnin	g 01-01-2015 , and ending 12-31-20	15			
	ıf applicable	C Name of organization			D Emple	oyer identifi	cation number
Addres	ss change	American Hospital Association file			36-0	726140	
Name	change	Doing business as					
Initial	return				E Teleph	one number	
Final	/terminated	Number and street (or P O box if ma 155 North Wacker Drive 400	ail is not delivered to street address) Room/su	ııte	·		0
_	ded return	City or town state or province	to and ZID or foreign postal and		(312)422-300	<u> </u>
	ation pendin	City or town, state or province, coun Chicago, IL 606061725	try, and 21P or foreign postal code		G Gross	receipts \$ 169	9,411,678
Арріісе	ation pendin		and officer	l			
		F Name and address of prin Mr Richard Pollack	cipal officer		s this a group subordinates?		┌Yes ┍No
		155 North Wacker Drive Chicago,IL 606061725			re all subord	ınates	□Yes □No
		Cincago,12 000001723			ncluded? f "No " attacl	halist (se	e instructions)
Tax-e	xempt statu	s	nsert no)		Group exemp		•
Web	site: 🕨 w	ww aha org			Croup exemp	cion nambe	
Form o	of organization	on V Corporation Trust Association	Other •	l Year	of formation 1	898 M Stat	e of legal domicile II
Part	_	nmary	ij Otiei F	L real	or folimation 1	090 14 Stat	e or legal doffficile. It
		escribe the organization's mission	or most significant activities				
	To adva	nce the health of individuals and co	ommunities The AHA leads, represen			s, health sy	stems and other
	related o	organizations that are accountable	to the community and committed to h	ealth impr	rovement		
	2 Check	this box 🔭 if the organization dis	continued its operations or disposed o	of more tha	an 25% of its	net assets	5
	3 Numbe	r of voting members of the governi	ng body (Part VI, line 1a)			з	27
.			f the governing body (Part VI, line 1b)			4	26
	5 Total n	umber of individuals employed in c	alendar year 2015 (Part V, line 2a)			5	404
	6 Total n	umber of volunteers (estimate if ne	cessary)			6	26
			rt VIII, column (C), line 12			7a	726,901
Ь	Net unre	lated business taxable income fro	m Form 990-T, line 34			7b	450,48
					Prior Year		Current Year
			ne 1h)		416		343,85
			ne 2g)		115,317 9,160		118,168,31
[]		er revenue (Part VIII, column (A),			1,443		1,177,43
1			(must equal Part VIII, column (A), lin	e	126,339		127,784,210
	12)						
		·	IX, column (A), lines 1-3)		3,745	,245	3,395,89
		· · · · · · · · · · · · · · · · · · ·	X, column (A), line 4) e benefits (Part IX, column (A), lines	•			(
₽ ¹	5 Sala 5-1		e benefits (Part 1X, Column (A), illes		54,319	,300	58,165,14
전 8 1. 8	6a Prof	essional fundraising fees (Part IX,	column (A), line 11e)				(
3	b Total	fundraising expenses (Part IX, column (D)	, line 25) ▶ <u>0</u>				
1			nes 11a-11d, 11f-24e)	·	54,209		54,965,14
1			t equal Part IX, column (A), line 25)		112,274		116,526,18
<u>g</u>	y Reve	enue less expenses Subtract line :	18 from line 12		14,065		11,258,029
300 €				Beginn	ing of Current	Year	End of Year
## 2º	0 Tota	l assets (Part X, line 16)			276,997	,256	279,940,28
Fund Balances				-	98,087		103,153,91
		assets or fund balances Subtract l nature Block	ine 21 from line 20		178,909	,806	176,786,374
nder p y knov	enalties owledge and rhas any	f perjury, I declare that I have exa	mined this return, including accompar plete Declaration of preparer (other tl				
ere		John Evans CFO					
_	Ту	pe or print name and title					
		Print/Type preparer's name Nicole Bencik	Preparer's signature Nicole Bencik	Date	Check if self-employed	PTIN P00756195	
aid							
repa		Firm's name ► CROWE HORWATH LLP			Firm's EIN 🕨 3		

Firm's address ► 225 West Wacker Drive Suite 2600

Chicago, IL 606061224

May the IRS discuss this return with the preparer shown above? (see instructions)

Use Only

Phone no (312) 899-7000

. ✓ Yes ☐ No

	()				i age a
Par	t IIII Stateme	nt of Program Service A	Accomplishments		
	Check if Sc	chedule O contains a response	or note to any line in this Pa	rt III	<u> </u>
1	Briefly describe t	he organization's mission			
		of individuals and communities		and serves hospitals, health sy ovement	stems and other related
2	Did the organizati the prior Form 990	on undertake any significant p 0 or 990-EZ?	rogram services during the y	ear which were not listed on	
	If "Yes," describe	these new services on Sched	ule O		
3	Did the organizati	on cease conducting, or make		conducts, any program	┌Yes ┌No
	If "Yes," describe	these changes on Schedule C			
4	expenses Section		anizations are required to rep	three largest program services port the amount of grants and al	
4a	(Code) (Expenses \$	ıncludıng grants of \$) (Revenue \$)
	MECHANISMS, THE A		RS TO PARTICIPATE IN DISCUSSIO	TTEE AND CONSTITUENCY SECTION O NS OF RELEVENT HEALTH CARE ISSUES	
4b	(Code) (Expenses \$	including grants of \$) (Revenue \$	
70	REPRESENTATION AI CONGRESS, THE CO	ND ADVOCACY AHA WORKS WITH, A URTS, THE WHITE HOUSE AND FEDE	ND ON BEHALF OF, ITS MEMBERS T RAL AGENCIES THROUGH REPRESE	TO REPRESENT AND ADVOCATE POLICY ENTATION AND ADVOCACY, THE AHA AS UALITY, COST-EFFICIENT HEALTH CAR	SSISTS ITS MEMBERS ON
4c	(Code) (Expenses \$	including grants of \$) (Revenue \$	\
4C	•	, , ,	,) (Revenue \$ E EDUCATION, INFORMATION AND ASS) TSTANCE THAT HELDS HOSDITALS
	ACHIEVE THEIR FUL		OMMUNÍTIES WITH HIGH-QUALITY I	HEALTH CARE AHA PROVIDES SPECIFI	
4d	Other program s	ervices (Describe in Schedule	0)		
	(Expenses \$	·	grants of \$) (Revenue \$)
4e	Total program se	ervice expenses 🕒	0		

Form 990 (2			
Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	Yes	
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		N o
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		N o
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
h	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,	28a		No
	Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

	990 (2015)					Page
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this		v			
					Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable	1a	281			
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable	1b	0			
	Did the organization comply with backup withholding rules for reportable payments to gaming (gambling) winnings to prize winners?	veno •	dors and reportable	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	404			
b	If at least one is reported on line 2a, did the organization file all required federal emp Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file	2b	Yes			
3 a	Did the organization have unrelated business gross income of \$1,000 or more during	За	Yes			
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation			3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a si over, a financial account in a foreign country (such as a bank account, securities account)?		4a		No	
b	If "Yes," enter the name of the foreign country ►	c and	Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time durin	g the	tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited t	ax sh	nelter transaction?	5b		Νo
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			_		
62	Does the organization have annual gross receipts that are normally greater than \$10		O and did the	5с 6а	Yes	
	organization solicit any contributions that were not tax deductible as charitable cont If "Yes," did the organization include with every solicitation an express statement the	rıbutı	ons?			
	were not tax deductible?			6b	Yes	
а	Did the organization receive a payment in excess of \$75 made partly as a contributive services provided to the payor?		d partly for goods and	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services p	rovide	ed?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal proper file Form 8282?	ty for	which it was required to	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	· · · · · <u>· · · · · · · · · · · · · · </u>	, c		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a p	ersor	nal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a person	nal b	enefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the orequired?		zation file Form 8899 as	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles Form 1098-C?		the organization file a	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess but during the year?	sınes	s holdings at any time			
0-	Did the sponsoring organization make any taxable distributions under section 4966	•		8 9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or rela			9b		
10	Section 501(c)(7) organizations. Enter	iccu p		95		
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990	ın lıe	eu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state ${}^{\circ}N$ additional information the organization must report on Schedule O	ote. S	See the instructions for	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax	year	?	14a		Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explana	tıon ıı	Schedule O	14b		

Se	ction A. Governing Body and Management			-7
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 27			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 26			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		Νο
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal R	evenu		
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
L3	Did the organization have a written whistleblower policy?	13	Yes	
L4	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		Νo
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νo
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
		16b		
	Lat the Chates with which a consentative Forms 200 as manufactor to be filed.			
17	List the States with which a copy of this Form 990 is required to be filed► CA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			

State the name, address, and telephone number of the person who possesses the organization's books and records ►R John Evans 155 North Wacker Drive Ste 400 Chicago, IL 606061725 (312) 422-3000

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more t perso	tion (han d in is l	one b both	ox, an c	heck unless officer stee)	i	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations
See Additional Data Table										
										Form 990 (2015)

(A) Name and Title	(B) A verage hours per week (list any hours for related	more t perso and	ition (han c on is l	one l both	box, an	officer stee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estima amount o compens from f	ated of other sation the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	2/1099-MI3C)	2/1099-M13C)	relat organiza	ed
See Additional Data Table											
1b Sub-Total		<u> </u>	<u>. </u>	<u>. </u>	! .	<u> </u>					
c Total from continuation shee	ets to Part VII, S					. ►					
d Total (add lines 1b and 1c)				•		►		10,376,348	0	2,	159,505
2 Total number of individuals (i \$100,000 of reportable comp							e) wl	no received more t	han		
										Yes	No
3 Did the organization list any on line 1a? If "Yes," complete							yee, •	or highest comper		3	No
4 For any individual listed on li organization and related organization and related organization.									uch	4 Yes	
5 Did any person listed on line services rendered to the orga									or individual for	5	No
Section B. Indonendent C	ontractors										
Section B. Independent C Complete this table for your f			ملحدن است							•	

compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

5 13TH STREET NW SHINGTON, DC 20004 ZENHALL RESOURCES 21 K STREET ITE 920 SHINGTON, DC 20037 ITH BUCKLIN CORPORATION 1.8 SOLUTIONS CENTER ICAGO, IL 606778003 ITKIEFFER FORD HADELMAN LLOYD 1.5 SPRING ROAD K BROOK, IL 60523	(B) Description of services	(C) Compensation
HOGAN LOVELLS	LEGAL AND CONSULTING	1,522,431
555 13TH STREET NW WASHINGTON, DC 20004		
DEZENHALL RESOURCES	CONSULTING	462,524
2121 K STREET SUITE 920 WASHINGTON, DC 20037		
SMITH BUCKLIN CORPORATION	MEETING SERVICES	446,620
8318 SOLUTIONS CENTER CHICAGO, IL 606778003		
WITTKIEFFER FORD HADELMAN LLOYD	CONSULTING	398,577
2015 SPRING ROAD OAK BROOK, IL 60523		
MERCER	CONSULTING	361,066
701 Market Street ST LOUIS, MO 63101		
	- l	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 41

Part V		Statement o	of Revenue					raye s
art v			ule O contains a respoi	nse or note to any lir	ne in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s s	1a	Federated cam	paigns 1a					
ontributions, Gifts, Grants nd Other Similar Amounts	ь	Membership du	ies 1b					
	С	Fundraising ev	ents 1c					
	d	Related organiz	zations 1d					
	e	Government grant						
	e	-						
	f	All other contribution similar amounts no	ons, gifts, grants, and 1f ot included above	343,852				
	g		ons included in lines					
	h	1a-1f \$ Total Add lines	s 1 a - 1 f		343,852			
ة ر	_"	Total. Add line:		P-	0.107002			
an				Business Code				
ven	2a	Member Dues		900099	80,741,080	80,699,580	41,500	
Program Service Revenue and Other Similar A	b	Education Program	ns	611600	20,744,234	20,453,426		290,80
	C	Publications		511120	2,712,946	2,413,832	299,114	
	d	Licensing		900099	13,582,518	13,582,518		
	е	Wireless Telemetry	·	900099	278,199	278,199		
	f	All other progra	am service revenue		109,342	109,342	0	
Δ	g	Total. Add lines	s 2a-2f	🕨	118,168,319	'		
	3		ome (including dividen		1,508,272		-11,212	1,519,48
	4		ar amounts) stment of tax-exempt bond		1,300,272		11,212	1,313,10
	5		· · · · · · · · · · · · · · · · · · ·		451,454			451,45
		Noyalties :	(ı) Real	(II) Personal	·			·
	6a	Gross rents						
	b	Less rental						
	В	expenses						
	С	Rental income or (loss)	0	0				
	d	Net rental inco	me or (loss)					
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	48,213,800	0				
	b	Less cost or other basis and sales expenses	41,035,676	591,792				
	С	Gain or (loss)	7,178,124	-591,792				
	d	Net gain or (los	ss)		6,586,332			6,586,33
печепие	8a	Gross income f events (not inc \$ of contributions See Part IV, lir	luding s reported on line 1c)					
			а					
Other Revenue	b		penses b					
	С		(loss) from fundraising	events 🛌				
	9a		from gaming activities ne 19					
			a					
	b c		penses b (loss) from gamıng actı	vities -				
		Gross sales of		VICIOS I I				
		returns and allo						
			а					
	Ь	_	oods sold b					
	С		(loss) from sales of inv					
	11~	Miscellaneous	s kevenue	Business Code 541800	397,499		397,499	
		Advertising		900004	28,830	28,830	377,155	
	b	External Printin		900004	67,290	67,290		
	۲ C	Mailing Label R		500004	232,362	232,362	0	
	d e	All other reven Total. Add lines		▶	232,302	232,302		
	12			.	725,981			
	**	rocar revenue.	See Instructions .	· · · · •	127,784,210	117,865,379	726,901	8,848,078

	990 (2015)				Page 10
	Statement of Functional Expenses				
Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns				
	Check if Schedule O contains a response or note to any line in t	his Part IX	(B)		 (D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	3,360,892			
2	Grants and other assistance to domestic individuals See Part IV, line 22	35,000			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	,			
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	9,109,652			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	35,110,588			
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	1,569,425			
9	Other employee benefits	8,082,069			
10	Payroll taxes	4,293,407			
11	Fees for services (non-employees)				
а	Management				
b	Legal	1,657,928			
C	Accounting	115,902			
d	Lobbying	4,246,528			
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees	968,382			
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	5,671,602	0	0	(
12	Advertising and promotion	1,039,697			
13	Office expenses	5,953,262			
14	Information technology	3,132,267			
15	Royalties	395,864			
16	Occupancy	7,942,078			
17	Travel	5,872,256			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	11,011,955			
20	Interest	4,153			
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3,246,301			
23	Insurance	392,337			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	State and Metro Associations	1,436,824			
b	Commissions	956,104			
c	Federal and State Taxes	101,274			
d	Education & Training	345,095			
e	All other expenses	475,339	0	0	(
25	Total functional expenses. Add lines 1 through 24e	116,526,181	0	0	(
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 1 1 750 Cash-non-interest-bearing 2 Savings and temporary cash investments . . 21,513,778 2 20,392,456 3 3 Pledges and grants receivable, net . . . 2,723,696 4,024,411 4 4 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 5 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L 6 7 7 8 8 Inventories for sale or use 9 3,602,356 9 4,467,034 Prepaid expenses and deferred charges Land, buildings, and equipment cost or other basis 10a 40, 197, 834 Complete Part VI of Schedule D 10a 10b 22.193.284 19,982,056 10c 18.004.550 b Less accumulated depreciation . 128,774,552 139,441,924 11 11 54,677,673 59,801,550 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . 14 14 35.055.023 44,474,984 15 15 Other assets See Part IV, line 11 Total assets.Add lines 1 through 15 (must equal line 34) . . 276,997,256 16 279,940,287 16 14.133.850 **17** 15.106.634 **17** Accounts payable and accrued expenses . 18 18 Grants payable 22,625,419 19 19 28,220,993 20 Tax-exempt bond liabilities 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . _iabilities 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 0 23 Secured mortgages and notes payable to unrelated third parties . . 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D 61,328,181 25 59,826,286 98.087.450 26 103.153.913 26 **Total liabilities.**Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ► 🔽 and complete **Fund Balances** lines 27 through 29, and lines 33 and 34. 27 178,035,029 27 176,116,972 Unrestricted net assets 28 839,155 28 633,780 Temporarily restricted net assets 35.622 35.622 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34. Net Assets or 30 30 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds 33 178,909,806 176,786,374 Total net assets or fund balances 33 Total liabilities and net assets/fund balances 276.997.256 34 279,940,287

Pai	rt XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		127,	784,210
2	Total expenses (must equal Part IX, column (A), line 25)	2		116,!	526,18:
3	Revenue less expenses Subtract line 2 from line 1	. 3		11,	258,029
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			909,806
5	Net unrealized gains (losses) on investments	5			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
6	Donated services and use of facilities	6		,	12,00
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			540,408
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			786,374
Par	rt XII Financial Statements and Reporting			•	
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>	<u></u>		<u>. ୮</u>
				Yes	No
1	Accounting method used to prepare the Form 990	<u> </u>			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or a separate basis, consolidated basis, or both	reviewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
ь	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a basis, consolidated basis, or both	3 separate			
	Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for ov of the audit, review, or compilation of its financial statements and selection of an independent account		2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, exp Schedule O	olaın ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth Single Audit Act and OMB Circular A-133?	າ in the	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not underg required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au		3b		

Software ID: 15000238 **Software Version:** 2015v2.1

EIN: 36-0726140 Name: American Hospital Association Inc

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers, pendent Cor	Direct ntracto	ors, ers	Tru	ste	es, k	(ey	Employees, Hig	hest	
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Posit the period a lindividual trustee or director	ion (nan o n is b	ne booth a	ox, u an of trus	ınless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
James J Hinton	5 0	x		х				20,189	o	О
Immediate Past Chair	5 0									
Jonathan B Perlin		х		х				19,070	О	0
Chairman James H Skosbergh	5 0									
Chairman-Elect		х		х				18,332	0	0
Richard J Umbdenstock	40 0									
Pres & CEO		х		х				1,537,809	0	596,745
Nancy H Agee	10									
Trustee		х						370	0	0
Bruce P Bailey	1 0									
Trustee	0	Х						2,858	0	0
William F Barrow II	1 0									
Trustee	0	Х						3,835	0	0
Thomas W Burke	1 0									
Trustee	0	X						2,053	0	0
Carolyn W Caldwell	1 0									
Trustee	0	X						1,514	0	0
Joanne Carrocino	1 0									
Trustee	0	X						609	0	0
Vickie L Diamond	1 0									_
Trustee	0	X						1,720	0	0
Kris A Doody	1 0	V						4.905	0	0
Trustee	0	X						4,805	0	0
Melinda L Estes	1 0	×						2,250	0	0
Trustee	0							2,230	Ů	
Brian A Gragnolati	1 0	×						1,710	0	0
Trustee	0								_	
M Beatrice Grause	1 0	X						2,861	0	0
Trustee	0							·		
Daniel L Gross	1 0	x						807	0	0
Trustee	0 1 0									
Constance A Howes		x						3,090	0	0
Trustee	10						_			
Thomas W Huebner		х						2,265	0	0
Trustee Michalla A Jappan	10									
Michelle A Janney Trustee		х						85	0	0
James C Leonard	1 0									
Trustee		х						170	0	0
Kımberly McNally	1 0									
Trustee	1.0	х						1,080	0	0
Thomas Miller	1 0						\vdash			
Trustee	0	×						1,726	0	0
Raju Ramanathan	1 0						\vdash			
Trustee	0	х						714	0	0
Steven A Rose	10						\vdash			
Trustee	0	х						2,415	0	0
John H Vassall II	1 0						\vdash			
Trustee	0	X						1,571	0	0
	<u>. </u>	1			1	1		İ	<u> </u>	<u> </u>

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Part	Compensated Employees, and Inde		tracto	rs			•	•	, .	1	1
Part	(A) Name and Title	hours per week (list any hours	more the person	ion (nan o n is b	do no ne b ooth ctor/	ox, u an of trus	inless ficer tee)		compensation from the organization (W-	compensation from related organizations (W-	Estimated amount of other compensation from the
Trustee		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-M15C)	related
Eugene A Woods 10			x						3,117	0	0
Name											
Rethard 1 Policick			×						2,197	0	0
The part											
Net Tessele					x				1,195,229	0	288,696
X	EVP APP										
R John Evans SVP/CFO 20 X X 600,510 0 105,854 SVP/CFO 20 X X 600,510 0 105,854 SVP/CFO 20 X X 600,510 0 105,854 SVP/CFO 20 X 2 600,510 0 105,854 SVP/CFO 20 X 2 600,510 0 105,854 SVP/CFO 20 X 2 600,510 0 54,622 SVP COV EXEC 0 0 X 2 600,510 0 54,622 SVP COV EXEC 0 0 2 2 600,510 0 54,622 SVP COV EXEC 0 0 2 2 600,510 0 54,622 SVP COV EXEC 0 0 2 2 600,510 0 30,055 SVP ESCRETARY 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					x				1,521,242	0	221,273
Note	AHA EVP										
Michael P Gueinn					x				620,510	0	105,854
X	SVP/CFO										
Acting Ser Exect Memb Rel					x				264,035	0	54,627
X	SVP GOV EXEC										
Barbara Lorsbach					x				265,817	0	39,055
SEP MEMBER RELATIONS O LEAN MAIREN SVP MEMBER RELATIONS O LEAN MAIREN SVP CHIEF HR OFFICER O Jack A MacKay A0 0 AX A0 377,478 O A10,254 SVP CHIEF HR OFFICER O Jack A MacKay A0 0 AX A10,175 O A10,264 A10,175 O A10,2764 A10,177 A10,2764 A10,177 A10,2764 A10,177 A10,2764 A10,177 A10,2764 A10,377,478 O A10,2764 A10,077 A10,07	VP SECRETARY										
SAP MAREER RELATIONS	Barbara Lorsbach					х			410,159	0	35,652
Name	SVP MEMBER RELATIONS	+									
Jack A MacKay	Lisa M Allen					х			403,775	0	102,264
No.	SVP CHIEF HR OFFICER										
VP/CTO 0 40 0 X 225,452 0 39,459 SR ED-INFRASTRUCTURE 0 X 225,452 0 39,459 Elleen O'Keefe 40 0 X 317,425 0 26,699 Acting Sr Exec Memb Rel 0 X 281,816 0 39,007 HF COO-VP AHA License Dev 0 X 281,816 0 39,007 HF COO-VP AHA License Dev 0 X 586,108 0 110,286 SVP AHA & COO CHG 0 X 788,804 0 110,286 SVP FED RELATIONS 0 X 788,804 0 186,281 SVP & GENERAL COUNSEL 0 X 40 0 X 40 0 40 0 40 0 55,272 0 126,977 SVP POLICY 0 X 40 40,707 0 65,843 0 81,999	Jack A MacKay					x			377,478	0	38,787
SR ED-INFRASTRUCTURE 0 X 225,452 0 39,459 SR ED-INFRASTRUCTURE 0 X 225,452 0 26,699 Acting Sr Exec Memb Rel 0 X 2317,425 0 26,699 Army Mosser 40 0 X 281,816 0 39,007 HF COO-VP AHA License Dev 0 X 281,816 0 39,007 John R Combes 40 0 X 586,108 0 110,286 SVP AHA & COO CHG 0 X 788,804 0 186,281 SVP FED RELATIONS 0 X 788,804 0 186,281 SVP & GENERAL COUNSEL 0 X 400,000 Linda E Fishman 40 0 X 400,000 SVP POLICY 0 65,843 SVP POLICY 0 81,999 SUR COMMUNICATIONS 0 81,999	VP/CIO								,		, , , , , , , , , , , , , , , , , , ,
SR ED-INFRASTRUCTURE 0 X 317,425 0 26,699 Acting Sr Exec Memb Rel 0 X 317,425 0 26,699 Acting Sr Exec Memb Rel 0 X 281,816 0 39,007 HF COO-VP AHA License Dev 0 X 281,816 0 39,007 HF COO-VP AHA License Dev 0 X 586,108 0 110,286 SVP AHA & COO CHG 0 X 788,804 0 186,281 SVP FED RELATIONS 0 X 788,804 0 186,281 SVP & GENERAL COUNSEL 0 X 655,272 0 126,977 SVP POLICY 0 X 400,707 0 655,843 SVP POLICY 0 X 404,707 0 655,843 SUP COMMUNICATIONS 0 X 419,298 0 81,999	Dale L Woodın					×			225,452	0	39,459
Acting Sr Exec Memb Rel	SR ED-INFRASTRUCTURE								,		,
Acting Sr Exec Memb Rel 0	Eileen O'Keefe					×			317.425	0	26,699
HF COO-VP AHA License Dev O John R Combes SVP AHA & COO CHG Thomas P Nickels SVP FED RELATIONS Melinda R Hatton SVP & GENERAL COUNSEL Linda E Fishman SVP POLICY Alicia N Mitchell A0 0	Acting Sr Exec Memb Rel								,		
HF COO-VP AHA License Dev	Amy Mosser					×			281.816	0	39.007
X 586,108 0 110,286	HF COO-VP AHA License Dev								,		,
SVP AHA & COO CHG 0 X 788,804 0 186,281 SVP FED RELATIONS 0 X 788,804 0 186,281 Melinda R Hatton 40 0 X 655,272 0 126,977 SVP & GENERAL COUNSEL 0 X 40 0 X 404,707 0 65,843 SVP POLICY 0 X 40 0 X 419,298 0 81,999	John R Combes						l x		586.108	0	110.286
X 788,804 0 186,281	SVP AHA & COO CHG								000,200		
SVP FED RELATIONS 0 X 655,272 0 126,977 SVP & GENERAL COUNSEL 0 X 40 0 X 404,707 0 655,843 SVP POLICY 0 X 40 0 X 419,298 0 81,999	Thomas P Nickels						l _x		788.804	0	186.281
X 655,272 0 126,977	SVP FED RELATIONS	0							, 55,55		100,201
SVP & GENERAL COUNSEL 0 X 40 0 Linda E Fishman X 40 0 X 404,707 0 65,843 SVP POLICY 0 X 419,298 0 81,999	Melinda R Hatton						l _x		655 272	0	126 977
SVP POLICY 0 404,707 0 65,843 Alicia N Mitchell 40 0 X 419,298 0 81,999	SVP & GENERAL COUNSEL	0							033,272		120,377
SVP POLICY 0 40 0 Alicia N Mitchell X 419,298 0 81,999	Linda E Fishman						x		404.707	n	65.843
X 419,298 0 81,999	SVP POLICY						<u> </u>		101,707	0	03,043
CVD COMMUNICATIONS	Alicia N Mitchell						×		419 208	0	81 999
	SVP COMMUNICATIONS	0							115,250		01,333

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DLN: 93493228045636

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-巨, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** American Hospital Association Inc 36-0726140 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 ┌ Yes If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? ☐ Yes If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b 0 Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name (b) Address (c) EIN (d) A mount paid from (e) A mount of political filing organization's contributions received funds If none, enter and promptly and 0directly delivered to a separate political organization If none, enter -0-(1) AHAPAC 0 48,597 800 10th Street NW 36-2996517 Two CityCenter Suite 400 WASHINGTON, DC 200014956

ŀ	e C (Form 990 or 990-EZ) 2015						Page 2
1	CI-A Complete if the organization is under section 501(h)).	exempt under	section 501(c)(3) and f	ilec	l Form 5768	(election
c	ck 🕨 🗆 if the filing organization belongs to an af		list in Part IV ea	ch affiliated g	roup	member's name	e, address, EIN,
c	expenses, and share of excess lobbying ck F if the filing organization checked box A a		l" provisions app	olv			
	Limits on Lobbying			·· /		(a) Filing	(b) Affiliated
	(The term "expenditures" means					organization's totals	group totals
	al lobbying expenditures to influence public opinions	on (grass roots					
	oring) al lobbying expenditures to influence a legislative	e body (direct lobb	yıng)				
t	al lobbying expenditures (add lines 1a and 1b)						
h	ner exempt purpose expenditures						
t	al exempt purpose expenditures (add lines 1c and	d 1d)					
b	bying nontaxable amount Enter the amount from	the following table	ın both columns				
t	he amount on line 1e, column (a) or (b) is:	e lobbying nontaxal	ole amount is:				
t	over \$500,000 20°	% of the amount on li	ne 1e				
_	r \$500,000 but not over \$1,000,000 \$1	00,000 plus 15% of the	e excess over \$500 (000			
		75,000 plus 10% of the	<u> </u>				
		25,000 plus 5% of the		<u></u>			
		,000,000					
_	h \$17,000,000 \$1,	,000,000					
a	ssroots nontaxable amount (enter 25% of line 1f	·)					
h	otract line 1g from line 1a If zero or less, enter -0) -					
b	otract line 1f from line 1c If zero or less, enter -0	-					
	here is an amount other than zero on either line 1 orting section 4911 tax for this year?	h or line 11, did the	organization file	Form 4720			
,,	orting section 4911 tax for this year?		Г	Yes	_ N	o	
			<u>'</u>		,		
	4-Year Aver	aging Period U	Inder section	501(h)			
	(Some organizations that made a sec	tion 501(h) el	ection do not	have to co			e five
	columns below. See the	separate instr	uctions for li	nes 2a thro	oug	h 2f.)	
	Lobbying Expend	itures During	4-Year Avera	ging Perio	d		
	Calendar year (or fiscal year beginning in)	(a)2012	(b) 2013	(c) 2014		(d) 2015	(e) Total
2	bbying nontaxable amount						
_	, , ,				\dashv		
	bbying ceiling amount						
_	50% of line 2a, column(e))				+		
o	otal lobbying expenditures						
_					十		
r	assroots nontaxable amount						
0	50% of line 2a, column(e)) stal lobbying expenditures						

Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT	
	filed Form 5768 (election under section 501(h)).	

	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a	a)		(b)	
	restres response on times 1a cinough 11 below, provide in Part 1V a detailed description of the lobbying rity.	」 Yes	No		Amoun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	les				
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			1		
C	Media advertisements?			1		
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	O ther activities?					
j	Total Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?					
b	If "Yes," enter the amount of any tax incurred under section 4912			1		
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 501(c))(5),	or s	ectio	n
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		- 1	1	1	Νo

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		Νo
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		Νo
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		Νo

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	80,741,078
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	18,237,838
b	Carryover from last year	2b	0
C	Total	2c	18,237,838
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	16,571,286
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	1,666,552
5	Taxable amount of lobbying and political expenditures (see instructions)	5	0

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
DESCRIPTION OF POLITICAL	AHA RECEIVED CONTRIBUTIONS FROM AHA EMPLOYEES IN SUPPORT OF AHAPAC THE FUNDS FROM AHA EMPLOYEES WERE RECEIVED AND DIRECTLY DELIVERED TO AHAPAC, A RELATED TAX-EXEMPT SECTION 527 POLITICAL ORGANIZATION
DESCRIPTION OF POLITICAL	AHA RECEIVED CONTRIBUTIONS FROM AHA EMPLOYEES IN SUPPORT OF AHAPAC THE FUNDS FROM AHA EMPLOYEES WERE RECEIVED AND DIRECTLY DELIVERED TO AHAPAC, A RELATED TAX-EXEMPT SECTION 527 POLITICAL ORGANIZATION

DLN: 93493228045636

OMB No 1545-0047

Open to Public

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** American Hospital Association Inc 36-0726140 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts Total number at end of year Aggregate value of contributions to (during Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education)
Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located -__ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the vear Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)($_{\rm I}$) and section 170(h)(4)(B)($_{\rm II}$)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes

- If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
- (i) Revenue included on Form 990, Part VIII, line 1

the organization's accounting for conservation easements

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2015

Scholarly research Freservation for fature generations Freservation for fature generations Freservation for fature generations Frest XIII During the year, did the organization's collections and explain how they further the organization's exempt purpose in Part XIII During the year, did the organization solicit or receive denations of art, historical treasures or other similar assets to be sold to raise funds cather than to be maintained as part of the organization's collection? Yes No TI Yes No Part X, line 21. Is the organization analyser, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? If "Yes," explain the organization analyser of the organization of the organization included an Form 990, Part X, line 21, for escrew or custodial account liability? Yes No If "Yes," explain the arrangement in Part XIII check here if the explanation has been provided in Part XIII. If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII. Frowner Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Beginning of year balance Contributions Other superior or cholarships Administrative expenses Gents or scholarships Administrative expenses Gents or scholarships Administrative expenses Fremd of year balance Other superior or cholarships The percentages on line 2.8, 2b, and 2c should equal 10.0% Are there endowment funds not in the possession of the organization that are held and administrative of the critical and programs. Administrative expenses Fremd of year balance Other estimated organizations Our percentages on line 2.8, 2b, and 2c should equal 10.0% Are there endowment funds not in the possession of the organization that are held and administered for the organization by the percentages of the current year end balance (line 1g, column (a)) held as a line of the percentage of the organization of the organization answered "Yes" to Form 990, Part IV, li	ar	t IIII Organizations Maintaining (continued)	Collections of Ar	t, His	stori	cal Tı	reasures,	or Ot	ther Similar As	ssets
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Preservation for future generations Provides a description of the organizations collections and explain how they further the organization's exempt purpose in Part XIII During the year, did the organization solicit or receive donations of art, historical treasures or other similar assests to be solid to rase funds rather than to be maintained as part of the organization's collection? Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990 Part X, line 21. Is the organization an agent, trustee, custodian or other intermediarly for contributions or other assets not included on Form 990, Part XV, line 21. If 'Yes,' explain the arrangement in Part XIII and complete the following table Beginning beliance Additions during the year Distributions during the year Distributions during the year Distributions during the year Ending balance Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ▼ Yes No If 'Yes,' explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII. Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Beginning of year balance Not investment earnings, gains, and losses Not investment earnings, gains, and losses Board designated or quisirential earning and programs. Administrative expenses End of year balance Other expenditures for facilities and programs. Administrative expenses End of year balance Other expenditures for facilities and programs. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Pescription of property Cost or other basis (oxi or other basis	а	Public exhibition		d	Γ	Loan	or exchange	progra	ims	
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assets to be sold to raise funds rather than to be maintained as part of the organization's collection?			cit or receive donation	sofai	rt. hist	torical	treasures or	other	sımılar	
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990 Part XV, line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part XV. If "Yes," explain the arrangement in Part XIII and complete the following table Beginning balance Additions during the year Distributions during the year Ending balance Did the organization include an amount on Form 990, Part X, line 21, for escrew or custodial account liability? \(\text{Yes} \) \(\text{No} \) If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII \(\text{III} \) If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII \(\text{III} \) If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII \(\text{III} \) If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII \(\text{III} \) If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII \(\text{III} \) If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII \(\text{III} \) If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII \(\text{III} \) If "Yes," explain the arrangement in Part XIII \(\text{III} \) Administrative axpenses in the average in the a										☐ No
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Beginning balance Additions during the year Distributions during the year Ending balance Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?	b	If "Yes," explain the arrangement in Pa	art XIII and complete	the fo	llowing	g table			Amo	ount
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If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	f	Ending balance						1f		
Contributions Contributio	a	Did the organization include an amount of	n Form 990, Part X, lın	ie 21,	for es	scrow o	r custodial a	ccoun	t liability? TYes	┌ No
Contributions Contributio										_
Beginning of year balance	b		XIII Check here if the	e expl	anatıc	on has	been provide	d in Pa	art XIII	<u> Г</u>
Beginning of year balance	6	rt V Endowment Funds. Comple							•	
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Coster expenditures for facilities and programs)	Contributions								
Other expenditures for facilities and programs Administrative expenses	0									
Administrative expenses	d	Grants or scholarships								
End of year balance	е	•								
End of year balance	F	Administrative expenses								
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The percentages on lines 2a, 2b, and 2c should equal 100% Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations	b									
Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations	С	• •	should equal 100%							
Cost or other basis (investment) Cost or other	a	Are there endowment funds not in the pos	•	ation	that a	are held	d and adminis	stered	for the	Yes No
If "Yes" on 3a(II), are the related organizations listed as required on Schedule R? Describe in Part XIII the intended uses of the organization's endowment funds ITT VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a.See Form 990, Part X, line 10. Description of property (a) (b) (cost or other basis (investment) (cost or other basis (other) (d)Book value (c)depreciation Buildings 0 0 0 Leasehold improvements		(i) unrelated organizations		-						
Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a.See Form 990, Part X, line 10. Description of property Land	b					 Iule R?			<u> </u>	- +
Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a.See Form 990, Part X, line 10. Description of property Land				ndowm	nent fu	ınds				
Description of property Cost or other basis (investment) Cost or other basis (other) Cos	a I			rm 0	an b	Dart IV	/ line 11a 9	Soo Fr	orm 990 Dart Y	line 10
Buildings			miswered res to re	Со	(a est or ot	a) ther basi	s Cost or other	er basıs	Accumulated	
Leasehold improvements 0 0 0 0 0 0 14,870,263 4,345,531 10,524,7 10,524,7 1,495,679 334,875 1,160,8 1,1	1	Land		\Box		•	- ' -)	
Leasehold improvements 0 14,870,263 4,345,531 10,524,7 Equipment 1,495,679 334,875 1,160,8 Other 1,495,679 334,875 1,160,8	b	Buildings								
Equipment				<u> </u>					+	
Other		·		<u> </u>					 	
		· ·						-		

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

18,004,550

(a) Description of security or category (including name of security)		(b) Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		12,724,115	F
(3)O ther (A) Hedge Funds		35,248,116	F
(B) Inflation Hedge Bonds		13,563,315	F
(C) Investment In Subsidiaries		-1,733,996	F
· /		, ,	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related.	+	59,801,550	
Complete if the organization answered	'Yes' on Form 990		
(a) Description of investment		(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization		orm 990, Part IV, line 11	
(1) Intercompany Receivable	ption		(b) Book value 40,802,093
(2) Deferred Compensation Assets (3) Collateral Value Life Insurance			1,971,223 1,195,243
(4) Annuities			506,425
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. Complete if the orga		'Yes' on Form 990, Pa	▶ 44,474,984 art IV, line 11e or 11f.
See Form 990, Part X, line 25. 1. (a) Description of liability	(b) Book value	<u>, </u>	<u>'</u>
Federal Income taxes	16 345 5	7.2	
Lease Payable/Def Lease Allowance	16,315,5		
Investment Payable	18,244,5		
Accrued Retirement Expenses	25,266,1	94	
		\dashv	
		_	

Part		Revenue per Audited Financial Statements With Renzation answered 'Yes' on Form 990, Part IV, line 12a.	
1		er support per audited financial statements	
2	Amounts included on line 1 b	ut not on Form 990, Part VIII, line 12	
а	Net unrealized gains (losses)	on investments 2a	
b	Donated services and use of	facilities	
c	Recoveries of prior year grant	ts	
d	Other (Describe in Part XIII)	
e	Add lines 2a through 2d .		2e
3	Subtract line 2e from line 1 .		3
4	Amounts included on Form 99	90, Part VIII, line 12, but not on line 1	
a	Investment expenses not inc	luded on Form 990, Part VIII, line 7b . 4a	
b	Other (Describe in Part XIII) 4b	
c	Add lines 4a and 4b		4c
5	Total revenue Add lines 3 an	d 4c. (This must equal Form 990, Part I, line 12)	5
Part !		expenses per Audited Financial Statements With Enzation answered 'Yes' on Form 990, Part IV, line 12a.	
1		er audited financial statements	1
2	A mounts included on line 1 b	ut not on Form 990, Part IX, line 25	
а	Donated services and use of	facilities 2a	
b	Prior year adjustments	2b	
С	Other losses	2c	
d	Other (Describe in Part XIII)	
e	Add lines 2a through 2d		. 2e
3	Subtract line 2e from line 1 .		. 3
4	Amounts included on Form 99	90, Part IX, line 25, but not on line 1:	
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII)	
С	Add lines 4a and 4b	· · · · · · · · · · · · · · · · · · ·	. 4c
5	Total expenses Add lines 3 a	and 4c. (This must equal Form 990, Part I, line 18)	5
Part	XIII Supplemental In	formation	
	, line 4, Part X, line 2, Part XI	r Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines , lines 2d and 4b, and Part XII, lines 2d and 4b Also complete	
	Return Reference	Explanation	
	ile D, Part X, Line 2 FIN 48 40) footnote	The Association follows the provisions of the Accounting for L the Income Taxes Topic of the ASC, which addresses the deteclaimed or expected to be claimed on a tax return should be re Under this guidance, the Association may recognize the tax be only if it is more likely than not that the tax position will be sugarther than the position of the Association and various positions related examples that is of the Association and various positions related.	ermination of whether tax benefits ecorded in the financial statements enefit from an uncertain tax position stained on examination by taxing mples of tax positions include the tax-

Part XIII Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2015

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493228045636

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

	e of the organization rican Hospital Association Inc				Employer	ridentification number
·	rican riospital Association The				36-0726	140
Pa	rt I General Information Complete if the organ				14b.	
1	For grantmakers. Does the o	_			_	
	and other assistance, the graused to award the grants or a	_		•		
2	For grantmakers. Describe in assistance outside the United		ganızatıon's p	rocedures for monitori	ng the use of its	grants and other
3	Activites per Region (The follow	ing Part I, line 3	3 table can be d	uplicated if additional sp	ace is needed)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in program service, des specific type of service(s) in region	for and investments in region
(1)	See Add'l Data					
(2)						
(3)						
(4)						
(5)						
	Sub-total	0	0			35,320,522
	 Total from continuation sheets to Part I 	0	0			0
•	Totals (add lines 3a and 3b)	0	0			35,320,522

Schedule F (Form 990) 2015

1 (a) Name of organization	` '	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, othe
(1)								
(2)								
(3)								
(4)								
	number of recipient ot by the IRS, or for							
3 Enter tota	I number of other or	ganızatıons or en	tities				•	

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	e duplicated if addit	tional space is no	<u>∍eded.</u>				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients		(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)					1		1
(2)		+			†		<u> </u>
(3)		+ +			†		
(4)		+			†		† · · · · · · · · · · · · · · · · · · ·
(5)		+ +			†		†
(6)		+ +			†		+
(7)		+ +			 		
(8)		+			 		
(9)		+			 		
(10)					 		
(11)		+			 		
(12)					 		
(13)		+			 		
(14)		+ +			 		
(15)		+ +			 		
(16)	+	+ +			+		
(17)		+			+	<u> </u>	
(18)	 	+			+	<u> </u>	+

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	[ত	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Γ	Yes	ঘ	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	✓	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	F	Yes	Γ	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	▽	Yes	Γ	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	ᄀ	Vas	_	No

Schedule F (Form 990) 2015

Schedule F (Form 990) 2015 Page **5**

Part V

Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 3 INFORMATION ON ACTIVITIES OUTSIDE THE UNITED STATES	THE ORGANIZATION'S FOREIGN ACTIVITIES CONSIST MAINLY OF SALES OF BOOKS AND DATA PRODUCTS I N FOREIGN COUNTRIES WHICH GENERATE REVENUE. THE ORGANIZATION DOES NOT SEPARATELY TRACK EXP ENDITURES RELATED TO THE SALE OF BOOKS AND DATA TO FOREIGN COUNTRIES ADDITIONALLY, THE OR GANIZATION HAS A LIMITED AMOUNT EXPENSES RELATED TO FOREIGN TRAVEL FOR ATTENDING CONFERENC ES AND MEETINGS WITH OTHER ORGANIZATIONS

Additional Data

Software ID: 15000238

Software Version: 2015v2.1

EIN: 36-0726140

Name: American Hospital Association Inc

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South Asia	0	0	Program Services	SALES OF BOOKS AND DATA	1,545
Central America and the Caribbean	0	0	Program Services	SALES OF BOOKS AND DATA	290
East Asia and the Pacific	0	0	1	SALES OF BOOKS AND DATA	10,951

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region			
Europe (Including Iceland and Greenland)	0	0	l '	SALES OF BOOKS AND DATA ATTEND MEETINGS AND CONFERENCES	20,917			
Middle East and North Africa	0	0	Program Services,Conference Travel	SALES OF BOOKS AND DATA ATTEND MEETINGS AND CONFERENCES	16,060			
North America (Canada & Mexico only)	0	0		SALES OF BOOKS AND DATA ATTEND MEETINGS AND CONFERENCES	20,840			

Form 990 Schedule F I	<u> Part I - Activit</u>	<u>ies Outside T</u>	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South America	0	0	Program Services	SALES OF BOOKS AND DATA	165
Central America and the Caribbean	0	0	Investments	N/A	35,248,116
Sub-Saharan Africa	0	0	Program Services	SALES OF BOOKS AND DATA	1,038

<u>Form 990 Schedule F F</u>	<u> Part I - Activit</u>	<u>ies Outside Tl</u>	ne United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Russia and Neighboring States	0	0	Program Services	SALE OF BOOKS	600

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule I

(Form 990)

Department of the

DLN: 93493228045636

OMB No 1545-0047

Open to Public Inspection

Grants and Other Assistance to Organizations. Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990.

Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Treasury Internal Revenue Service Employer identification number Name of the organization American Hospital Association Inc 36-0726140 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Part II can be duplicated if additional space is needed (g) Description of (a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non-(f) Method of (h) Purpose of grant organization ıf applıcable valuation non-cash assistance or assistance arant cash (book, FMV, or government assistance appraisal, other) See Additional Data Table

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Enter total number of other organizations listed in the line 1 table

18

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book FMV, appraisal, other)	, (f) Description of non-cash assistance		
(1) ASHE INTERNSHIP GRANT	3	11,000	0	n/a	n/a		
(2) ILSE ALMANZA SCHOLARSHIP	12	24,000	0	n/a	n/a		
Complemental Information Droude the information required in Doubling 2 Doubling (b) and any other additional information							

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
,	THE ASHE INTERNSHIP PROGRAM'S PURPOSE IS TO PROVIDE AN OPPORTUNITY FOR A UNIVERSITY STUDENT INTERN TO GAIN VALUABLE EXPERIENCE IN MANAGING THE HEALTH CARE FACILITY PHYSICAL ENVIRONMENT The Ilse B Almanza Scholarship supports education and training to develop future leaders committed to optimizing the health care physical environment
Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds	Typically AHA makes grants and contributions to organizations to support their general operations or in response to their fundraising efforts. In these instances, AHA does not have a formal process for which they monitor the use of the grant paid. In other cases, the AHA provides grants or contributions to support a specific effort or project. In such cases, AHA's management is kept informed as to the use of the funds and the status or satisfactory completion of the project.

Schedule I (Form 990) 2015

Additional Data

Software ID: 15000238

Software Version: 2015v2.1

EIN: 36-0726140

Name: American Hospital Association Inc

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	1 ` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Health Research and Educational Trust 155 N Wacker Drive Chicago, IL 60606	36-2203931	501(c)(3)	1,822,524	0	N/A	N/A	SUPPORT PAYMENT
Institute for Diversity in Health Management 155 N Wacker Drive Chicago, IL 60606	58-2094118	501(c)(3)	707,000	0	N/A	N/A	SUPPORT PAYMENT
ST FRANCIS HOSPITAL 100 PORT WASHINGTON BLVD ROSLYN,NY 11576	11-2050523	501(c)(3)	40,000	0	N/A	N/A	SUPPORT PAYMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	' '	(f) Method of valuation (book, FMV, appraisal, other)	, , , ,	(h) Purpose of grant or assistance
UNIVERSITY OF WISCONSIN MADISON 3130 ENGINEERING CENTERS BLDG MADISON,WI 53706	39-6006492	gov't	50,000	0	N/A	N/A	RESEARCH GRANT
B'NAI B'RITH INTERNATIONAL 3397 Barham Blvd Los Angeles,CA 90068	53-0179971	501(c)(3)	7,500	0	N/A	N/A	SUPPORT PAYMENT
ALLIANCE FOR HEALTH REFORM 1444 Eye Street NW Washington, DC 20005	52-1746328	501(c)(3)	10,000	0	N/A	N/A	SUPPORT PAYMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	\ ` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ASAE 1575 I Street NW Washington, DC 20005	52-1300485	501(c)(3)	8,500	0	N/A	N/A	SUPPORT PAYMENT
BALDRIGE FOUNDATION 4925 Greenville Dallas,TX 75206	20-1806185	501(c)(3)	125,000	0	N/A	N/A	SUPPORT PAYMENT
NATIONAL COALITION ON HEALTH CARE 1120 G Street NW WASHINGTON,DC 20005	52-1687849	501(c)(3)	100,000	0	N/A	N/A	SUPPORT PAYMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	1 3 5	(f) Method of valuation (book, FMV, appraisal, other)		(h) Purpose of grant or assistance		
PROJECT PERFECT WORLD Foundation 290 East John Carpenter Freeway Irving,TX 75062	04-3546835	501(c)(3)	40,000	0	N/A	N/A	SUPPORT PAYMENT		
THE SCHWARTZ CENTER PO BOX 417597 BOSTON,MA 02241	04-1564655	501(c)(3)	10,000	0	N/A	N/A	SUPPORT PAYMENT		
SOUTH CAROLINA HOSPITAL RESEARCH & EDUCATION 1000 CENTER POINT ROAD COLUMBIA, SC 29210	57-6026361	501(c)(3)	25,000	0	N/A	N/A	DISASTER RELIEF		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	1 ` '	(f) Method of valuation (book, FMV, appraisal, other)	n (g) Description of , non-cash assistance	(h) Purpose of grant or assistance		
CENTER FOR HEALTH DESIGN 1850 Gateway Blvd Concord,CA 94520	68-0298038	501(c)(3)	25,000	0	N/A	N/A	SUPPORT PAYMENT		
UNITED WAY 560 West Lake Street Chicago,IL 60661	30-0200078	501(c)(3)	14,000	o	N/A	N/A	SUPPORT PAYMENT		
NATIONAL PATIENT SAFETY FOUNDATION 268 SUMMER ST BOSTON, MA 02210	36-7166993	501(c)(3)	10,000	0	N/A	N/A	SUPPORT PAYMENT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)		(h) Purpose of grant or assistance		
ANTI DEFAMATION LEAGUE FOUNDATION 1100 CONNECTICUT AVE NW WASHINGTON, DC 20036	13-2887439	501(c)(3)	15,000	0	N/A	N/A	SUPPORT PAYMENT		
ENVIRONMENTAL HEALTH & SAFETY SOLUTIONS PO BOX 1702 DISCOVERY BAY,CA 94505	45-3418525		13,890	0	N/A	N/A	RESEARCH GRANT		
COALITION TO TRANSFORM ADVANCED CARE 1299 PENNSYLVANIA AVENUE NW WASHINGTON, DC 20004	45-2604332	501(c)(3)	25,000	0	N/A	N/A	SUPPORT PAYMENT		

Form 990,Schedule I, Par	<u>rt II, Grants and</u>	Other Assistance	e to Domestic Orga	<u>inizations and De</u>	<u>omestic Governme</u>	ents.	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	• •	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN RED CROSS 2200 WEST HARRISON STREET CHICAGO,IL 60612	53-0196605	501(c)(3)	50,000	0	N/A	N/A	DISASTER RELIEF

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DLN: 93493228045636

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

2015 Open to Public

Inspection

Internal Revenue Service Name of the organization American Hospital Association Inc

Employer identification number

36-0726140

Pa	rt I	Questions Regarding Compensation					
						Yes	No
1a				ny of the following to or for a person listed on Form vide any relevant information regarding these items			
	<u> </u>	First-class or charter travel	~	Housing allowance or residence for personal use			
	굣	Travel for companions		Payments for business use of personal residence			
	Γ	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	<u> </u>	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b		ly of the boxes in line 1a are checked, did the org bursement or provision of all of the expenses des			1b	Yes	
2		the organization require substantiation prior to re ctors, trustees, officers, including the CEO/Execu		· · · · · · · · · · · · · · · · · ·	2	Yes	
		, <u>.</u>				165	
3	orga	cate which, if any, of the following the filing organi nization's CEO/Executive Director Check all tha I by a related organization to establish compensa	t appl				
	굣	Compensation committee		Written employment contract			
	굣	Independent compensation consultant	굣	Compensation survey or study			
	Γ	Form 990 of other organizations		Approval by the board or compensation committee			
4		ng the year, did any person listed on Form 990, P related organization	art V I	II, Section A, line 1a with respect to the filing organization			
а	Rece	eive a severance payment or change-of-control p	aymer	nt?	4a		Νo
b	Part	ıcıpate ın, or receive payment from, a supplement	al nor	nqualified retirement plan?	4b	Yes	
C	Part	icipate in, or receive payment from, an equity-bas	sed co	mpensation arrangement?	4c		Νo
	If"Y	es" to any of lines 4a-c, list the persons and prov	vide th	ne applicable amounts for each item in Part III			
	Only	, 501(c)(3), 501(c)(4), and 501(c)(29) organizati	ons m	ust complete lines 5-9.			
5		persons listed on Form 990, Part VII, Section A, pensation contingent on the revenues of	line 1	a, did the organization pay or accrue any			
а	The	organization?			5a		
Ь	Any	related organization?			5b		
	If"Y	es," on line 5a or 5b, describe in Part III					
6		persons listed on Form 990, Part VII, Section A, pensation contingent on the net earnings of	line 1	a, did the organization pay or accrue any			
а	The	organization?			6a		
b	Any	related organization?			6b		
	If"Y	es," on line 6a or 6b, describe in Part III					
7		oersons listed on Form 990, Part VII, Section A, ments not described in lines 5 and 6? If "Yes," de			7		
8	Were	e any amounts reported on Form 990, Part VII, pa	aid or	accured pursuant to a contract that was			
		ect to the initial contract exception described in l art III	Regula	ations section 53 4958-4(a)(3)? If "Yes," describe			
_					8		
9		es" on line 8, did the organization also follow the iion 53 4958-6(c)?	rebuti	table presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns (B)(I)-(D)	(F) Compensation in column(B) reported as deferred on prior Form 990
	Base (i) compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits		
See Additional Data Table							

Schedule J (Form 990) 2015

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference	Explanation
Schedule J, Part I, Line 1a First- class or charter travel	By policy, First-class travel was made available to three Board members and three officers. It was not treated as taxable compensation for any interested person. These individuals are required to travel extensively on organization business, and providing for first-class travel is considered a reasonable accommodation. Additionally, first-class travel may be approved in cases of hardship or extenuating circumstances on a case-by-case basis.
Schedule J, Part I, Line 1a Travel for companions	Spousal travel was provided to three officers and nineteen Board members in 2015. The related benefit was included in the interested persons' taxable compensation.
Schedule J, Part I, Line 1a Discretionary spending account	In connection with official duties, stipends were made available to the Chairman, Immediate Past Chairman, and Chairman Elect of the Board Taxable benefit allowances were made available to five officers, two key employees, and five of the highest compensated employees. The related benefit was included in the interest persons' taxable compensation
Schedule J, Part I, Line 1a Housing allowance or residence for personal use	A housing allowance was provided to one key employee in 2015 The related benefit was included in taxable compensation
Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan	The following officers, key employees and highest compensated employees participated in or received payment from a supplemental nonqualified retirement plan -Richard Umbdenstock - \$338,653 -Neil Jesuele - \$676,641 -Richard Pollack - \$165,023 -Michael Guerin - \$26,882 -Richard Evans - \$211,691 -Barbara Lorsbach - \$74,321 -Lisa Allen - \$43,377 -Thomas Nickels - \$118,715 -Linda Fishman - \$45,238 -Melinda Hatton - \$72,916 - John Combes - \$67,788 -Alicia Mitchell - \$46,405

Schedule J (Form 990) 2015

 Software ID:
 15000238

 Software Version:
 2015v2.1

 EIN:
 36-0726140

Name: American Hospital Association Inc

(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
(4) 1101115 4112 11112	-	(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1Richard J Umbdenstock Pres & CEO	(1)	930,860	105,556	501,393	558,562	38,183	2,134,554	194,178
	(11)	-0			-	- - 0		
1Rıchard J Pollack EVP APP	(1)	870,306	78,841	246,081	245,415	43,281	1,483,925	165,023
	(11)	- 0	-	-	-	- 0	0	- 0
2 Neil J Jesuele AHA EVP	(1)	716,588	61,539	743,115	196,513	24,760	1,742,514	509,682
	(11)	0	-	0	- 0	-	0	-
3 R John Evans SVP/CFO	(1)	303,685	32,658	284,167	71,213	34,641	726,364	158,550
	(11)	-0	-	-	-	-	-	-
4Michael P Guerin SVP GOV EXEC	(1)	154,460	28,268	81,306	39,241	15,386	318,663	0
	(11)	- 0				- - 0	-	
5 Gail M Lovinger VP SECRETARY	(1)	240,948	20,318	4,551	15,900	23,155	304,872	0
	(11)	- - 0			-	- - 0		
6 Barbara Lorsbach SVP MEMBER RELATIONS	(1)	248,584	48,498	113,077	15,900	19,752	445,811	74,321
	(11)	0			-	- - 0		
7 Lisa M Allen SVP CHIEF HR OFFICER	(1)	297,777	29,497	76,502	66,273	35,991	506,040	43,377
	(11)	-0			-			
8Jack A MacKay VP/CIO	(1)	291,892	29,145	56,441	15,900	22,887	416,265	0
	(11)	-0			-	-		
9Dale L Woodin SR ED-INFRASTRUCTURE	(1)	211,574	10,601	3,277	13,837	25,622	264,911	0
	(11)	-0			-	-		
10Eileen O'Keefe Acting Sr Exec Memb Rel	(1)	290,456	25,679	1,290	15,900	10,799	344,124	0
-	(11)	- - 0			-	- - 0		
11Amy Mosser HF COO-VP AHA License Dev	(1)	258,923	20,172	2,721	15,900	23,107	320,823	0
	(11)	- - 0	- -		-	- - 0	-	
12John R Combes SVP AHA & COO CHG	(1)	403,430	41,181	141,496	83,688	26,598	696,394	0
	(11)	- - 0			-	- - 0	-	 - 0
13Thomas P Nickels SVP FED RELATIONS	(1)	577,472	50,482	160,850	151,263	35,019	975,085	118,715
• · · · == · · · =	(11)	- 0			-	-	-	
14Melinda R Hatton SVP & GENERAL COUNSEL	(1)	479,295	46,448	129,529	99,068	27,909	782,249	72,916
	(11)				-	-	-	
15Linda E Fishman SVP POLICY	(1)	277,081	45,292	82,335	61,138	4,704	470,550	C
SVI TOLLET	(11)							·
16Alicia N Mitchell SVP COMMUNICATIONS	(1)	292,872	0 29,561	96,865	0 68,682	13,316	501,297	46,405
2AL COMMONICALIONS	(11)	-				-		
		0	0	0	0	0	0	0

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As Filed Data -

DLN: 93493228045636

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Name of the organization American Hospital Association Inc	Employer identification number
	36-0726140

Return Reference	Explanation
Form 990, Part VI, Line 15b COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES	WHERE APPROPRIATE, THE COMMITTEE HAS AUTHORIZED THE CEO TO APPLY THE SAME PROCEDURES AS DESCRIBED IN THE NARRATIVE FOR PART VI, SECTION B, LINE 15A TO THE ORGANIZATION'S OTHER OFFICERS AND KEY EMPLOYEES FOR ALL OTHER OFFICERS AND KEY EMPLOYEES, COMPENSATION IS EVALUATED BY THE ORGANIZATION'S MANAGEMENT ON AN ANNUAL BASIS USING PERFORMANCE AGAINST ANNUAL PERFORMANCE GOALS PLEASE SEE THE NARRATIVE FOR FORM 990, PART VI, SECTION B, LINE 15A

Return Reference	Explanation
Form 990, Part VI, Line 6 Classes of members or stockholders	AHA is organized as a not-for-profit corporation with members. These members may participate in the organization's governance. Specifically, members may participate in the election of members of the governing body. The membership of AHA is made up of 1. Hospitals, health care systems, and health service organizations which provide a continuum of integrated community health resources and which include at least one licensed hospital that is owned, leased, managed or religiously sponsored. 2. Health provider organizations, other than registered hospitals, which provide patient care services, as well as physician groups, health insurance services, and staff and group model health maintenance organizations without a hospital component. 3. Other organizations interested in the objectives of the association. 4. Personal members. Members of the Board of Trustees are selected by a Committee on Nominations. Members who seek to be on the Board are put through a vetting process, and a slate of candidates is presented to the Board for approval.

Return Reference	Explanation
Form 990, Part VI, Line 7a Members or stockholders electing members of governing body	Please see the narrative for Part VI, Section A, Line 6

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	The full Form 990 is reviewed by management and by legal counsel. It is then reviewed by the Board of Trustees Operations Committee, the Board of Trustees Executive Committee, and finally the entire Board of Trustees prior to filing with the IRS

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	On an annual basis, the Association's trustees are required to read, complete and return a conflict of interest questionnaire to the association secretary. The Association's officers, key employees and all other employees are required to read, complete and return a conflict of interest questionnaire on an annual basis. The returned questionnaires are handled jointly by the secretary, Legal, Human Resources and Internal Audit. Any questionnaire that raises a potential issue is reviewed and referred to the Association's President for determination regarding a conflict and any action to be considered or undertaken. Any potential conflict of interest that arises after the questionnaire is completed must be promptly reported. Any restrictions imposed, based on information disclosed in a conflict of interest questionnaire or otherwise, would be commensurate with the type of conflict identified and would be disclosed to the Board of Trustees.

Return Reference	Explanation
	THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS DOES NOT INCLUDE ANY INDIVIDUAL WHOSE COMPENSATION IT REVIEWS THE COMMITTEE ENGAGES AN INDEPENDENT CONSULTANT TO PRODUCE COMPARABLE SALARY DATA FOR THE CEO, AND OFFICERS AND KEY EMPLOYEES AS APPROPRIATE, AND MAKES RECOMMENDATIONS FOR COMPENSATION ADJUSTMENTS, CONSISTENT WITH EXISTING COMPENSATION AGREEMENTS, POLICIES AND PROCEDURES THE COMMITTEE CONSIDERS THE RECOMMENDATIONS FROM THE COMPENSATION CONSULTANT, EVALUATES THE CEO'S PERFORMANCE AGAINST ANNUAL PERFORMANCE GOALS, AND DETERMINES WHETHER ANY ADJUSTMENT OR PERFORMANCE-BASED REWARD SHOULD BE MADE. The process for determining, review ing and approving compensation and adjustments to compensation is undertaken on an annual basis CONTEMPORANEOUS MINUTES OF THE COMMITTEE'S DELIBERATIONS AND DECISIONS ARE PREPARED AND REVIEWED BY THE COMMITTEE IN A TIMELY MANNER

Return Reference	Explanation
	The governing documents and conflict of interest policy are available upon request to members, a summary of the financial results are printed each year as part of the annual report to membership. Financial statements, governing documents, and conflict of interest policies are not required disclosures pursuant to Internal Revenue Code (IRC). Section 6104. These documents are not available to the public at this time.

Return Reference	Explanation
Form 990, Part VIII, Line 2f Other Program Service Revenue	OTHER REVENUE - Total Revenue 109342, Related or Exempt Function Revenue 109342, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514,

Return Reference	Explanation
Form 990, Part VIII, Line 11d Other Miscellaneous Revenue	Other Revenue - Total Revenue 232362, Related or Exempt Function Revenue 232362, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514,

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	pension liability adjustment640408,

DLN: 93493228045636

OMB No 1545-0047

Employer identification number

SCHEDULE R (Form 990)

Name of the organization

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Desir Thomsday Control of the Control of	valata Ætha a sa		000 5	36-0726140			
(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total Income	(e) End-of-year assets	(f) Direct controlling entity		
(1) HEALTH FORUM LLC 155 NORTH WACKER DRIVE SUITE 400 CHICAGO, IL 606061725 36-0726140	EDUCATION	IL.	16,828,032	39,729,428	NA		
(2) CENTER FOR HEALTHCARE GOVERNANCE 155 NORTH WACKER DRIVE SUITE 400 CHICAGO, IL 606061725 36-1066473	MEMBERSHIP/EDUCATION	IL.	1,488,349	247,413	NA		_
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during		e organization answ	ered "Yes" on F	form 990, Part IV	/, line 34 because it	had one	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	Public charity stat (if section 501(c)((g) Section! (b)(13 controlli entity	51: 3) led
(1)AMERICAN ORGANIZATION OF NURSE EXECUTIVES 155 NORTH WACKER STE 400	NURSE LEADERSHIP	IL	501(c)(6		NA	Yes Yes	No
CHICAGO, IL 606061725 36-3591337							
(2)HEALTH RESEARCH AND EDUCATIONAL TRUST 155 NORTH WACKER STE 400 CHICAGO, IL 606061725	RESEARCH/EDUCATION	IL	501(c)(3	Туре І	NA	Yes	
36-2203931	DIVERGEN	71	F04/-)/2	9	NA.		
(3)INSTITUTE FOR DIVERSITY IN HEALTHCARE 155 NORTH WACKER STE 400 CHICAGO, IL 606061725	DIVERSITY	IL	501(c)(3	9	NA	Yes	
58-2094118 (4) AHAPAC	POLITICAL CAMPAIGNING	IL	527		NA NA	Yes	_
800 10TH STREET NW WASHINGTON, DC 200014956							
36-2996517 (5)AONE FOUNDATION FOR NURSING LEADERSHIP RESEARCH AND EDUCATION 800 10TH STREET NW	NURSE EDUCATION SUPPORT	DC	501(c)(3	Type I	AONE	Yes	_
WASHINGTON, DC 200014956 27-2399044							
							_

Part III	Identification of Related Organizations Taxable as a Partnership Complete If the organization answered "Yes" on Form	990, Part IV, I	line 34
	because it had one or more related organizations treated as a partnership during the tax year.		

(a) Name, address, and EIN of related organization		(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop alloca	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Gener mana partr	iging	(k) Percentage ownership
				,			Yes	No		Yes	No	
Day IV Identification of Poletad Consultations Touchle	_							1157 11	- ^	^^ -		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

			_	_					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b) (control enti	n 512 13) olled ity?
								Yes	No
AHA SERVICES INC AND (1)SUBSIDIARIES 155 NORTH WACKER DRIVE STE 400 CHICAGO, IL 606061725 32-0002089	ADMINISTRATION	IL	NA	C Corporation	18,093,481	2,331,926	100 %	Yes	

Part V Transactions With Related Organizations Complete if the organization answer	ered "Yes" on Form	990, Part IV, line	34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more re	elated organizations li	sted in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	Yes	
b Gift, grant, or capital contribution to related organization(s)				1b	Yes	
c Gift, grant, or capital contribution from related organization(s)				1c		No
d Loans or loan guarantees to or for related organization(s)				1d		No
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1g		No
h Purchase of assets from related organization(s)				\vdash	Yes	
i Exchange of assets with related organization(s)				1i		No
j Lease of facilities, equipment, or other assets to related organization(s)				\perp	Yes	
j Lease of Idelliates, equipment, of other assets to related organization(s) i i i i i i i i i i i						
k Lease of facilities, equipment, or other assets from related organization(s)				1k		No
Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
• Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				1 p		No
q Reimbursement paid by related organization(s) for expenses				1q	Yes	
r Other transfer of cash or property to related organization(s)				1r		No
s Other transfer of cash or property from related organization(s)				1s		No
S Other transfer of cash of property non-related organization(s)						
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	overed relationships	and transaction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	ount in	volved	
ee Additional Data Table						

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) (Share of Share total end-	(g) Share of end-of-year assets			(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	amount in box 20 partner? of Schedule K-1 Form 1065)		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
											l	1	I

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2015

Additional Data

Software ID: 15000238

Software Version: 2015v2.1

EIN: 36-0726140

Name: American Hospital Association Inc

Form 990, Schedule R, Part V - Transactions With Related Organizations

Form 990, Schedule R, Part V - Transactions with Related Organizations							
	(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved			
(1)	AHA SERVICES & SUBSIDIARIES	А	1,338,171	cost			
(1)	AMERICAN ORGANIZATION OF NURSE EXECUTIVES	А	406,691	cost			
(2)	HEALTH RESEARCH & EDUCATIONAL TRUST	А	840,983	cost			
(3)	INSTITUTE FOR DIVERSITY IN HEALTH MANAGEMENT	А	79,962	cost			
(4)	HEALTH RESEARCH & EDUCATIONAL TRUST	В	1,822,524	cost			
(5)	INSTITUTE FOR DIVERSITY IN HEALTH MANAGEMENT	В	707,000	cost			
(6)	AHA SERVICES & SUBSIDIARIES	Н	347,321	cost			
(7)	AMERICAN ORGANIZATION OF NURSE EXECUTIVES	J	234,444	cost			
(8)	HEALTH RESEARCH & EDUCATIONAL TRUST	J	527,146	cost			
(9)	AHA SERVICES & SUBSIDIARIES	J	1,021,610	cost			
(10)	AHA SERVICES & SUBSIDIARIES	L	95,284	cost			