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Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

foundations)

Do not enter social security numbers on this form as it may be made public

DLN: 93493315031686 OMB No 1545-0047

Treas	ıry	t of the venue Ser	► Information a	ocial security numbers on this form as it book form 990 and its instructions is at <u>w</u>				Open to Public Inspection
A F	or th	ne 2015 d	calendar year, or tax year begi	nning 01-01-2015 , and ending 12-31-20	015			
		applicable	C Name of organization	· · · · · ·		D Emplo	yer ider	ntification number
_		s change	Elkhart General Hospital Inc			35-0	877574	1
Г N	ame	change	% JEFFREY COSTELLO Doing business as				0//3/-	•
<u> </u>		eturn	Doing Dusiness as					
Teturn		inated	Number and street (or P O box	of mail is not delivered to street address) Room/s	suite	E Teleph	one num	ber
_		ed return	600 EAST BLVD			(574)	523-3	208
Ap	plicat	ion pendin		country, and ZIP or foreign postal code				
			ELKHART, IN 46514			G Gross	receipts \$	303,454,191
			F Name and address of pri	ncıpal officer	H(a) I	 s this a group	return	for
			KREG GRUBER 600 EAST BLVD		l l	ubordinates?	1	☐ Yes 🗸
			ELKHART,IN 46514			No Tre all subord	ınates	E. E.
I Ta	x-exe	empt statu	IS) ◀ (insert no)	` ′	ncluded?		□Yes □ No
J W	ebsi	te:► W	WW EGH ORG			•		(see instructions)
						Group exemp		
K For	m of	organizatio	on 🗸 Corporation Trust As	ssociation	L Year	of formation 19	909 M	State of legal domicile IN
Pa	rt T	Sur	mmary					
				sion or most significant activities				
		•	HEDULE O					
Ce								
E E								
Activities & Governance	2	Check	this box ▶ ┌ if the organization	on discontinued its operations or disposed	d of more th	nan 25% of it	s net as	sets
65			ı	·				
×5	3	Numbe	r of voting members of the gov	erning body (Part VI, line 1a)			3	16
<u>.</u>	4	Numbe	r of independent voting membe	ers of the governing body (Part VI, line 1b	o)		4	14
<u> </u>	5	Total n	umber of individuals employed	ın calendar year 2015 (Part V, line 2a)			5	2,235
Act	6	Total n	umber of volunteers (estimate	ıf necessary)			6	170
				m Part VIII, column (C), line 12			7a	635,266
	b	Net unre	elated business taxable incom	e from Form 990-T, line 34			7b	-92,63
						Prior Year		Current Year
Qı.	8		tributions and grants (Part VII	,		141,795 310,651,465		338,666
enuø	9	_	ram service revenue (Part VII					
Rev	10			umn (A), lines 3, 4, and 7d)	•	7,414		-77,989
_	11		,	(A), lines 5, 6d, 8c, 9c, 10c, and 11e) n 11 (must equal Part VIII, column (A), li		9,069		6,996,736
	12	12)	r revenue—add illies o tillougi	111 (must equal Part VIII, column (A), n	iie	327,277	,165	303,054,728
	13	Gran	nts and similar amounts paid (I	Part IX, column (A), lines 1-3)		394	,765	392,456
	14	Bene	efits paid to or for members (P	art IX, column (A), line 4)			0	(
	15	Sala	ries, other compensation, emp	oloyee benefits (Part IX, column (A), lines	i	102,961	217	102,871,684
Expenses		5 – 1	•			102,501		102,071,00
9	16			t IX, column (A), line 11e)	•		0	(
ă	b		fundraising expenses (Part IX, colum					
	17			(A), lines 11a-11d, 11f-24e)		175,787		172,393,722
	18		•	(must equal Part IX, column (A), line 25)		279,143		275,657,862
. 0	19	Reve	enue less expenses Subtract	line 18 from line 12	-	48,133	,202	27,396,866
Net Assets or Fund Balances					Beginn	ing of Current	Year	End of Year
sset	20	Tota	l assets (Part X, line 16) .			279,639	,742	281,288,952
A A	21					163,724	,126	154,438,488
žĪ	22	Net	assets or fund balances Subti	ract line 21 from line 20		115,915	,616	126,850,464
Pa	rt I	Sig	nature Block		'			
my k	nowl	edge and		e examined this return, including accompa complete Declaration of preparer (other				
						2016-11-09		
Sigr	1	Sig	nature of officer			Date		
Her		JE	FFREY COSTELLO CFO					
			pe or print name and title					
			Print/Type preparer's name JACOB J ZEHNDER	Preparer's signature JACOB J ZEHNDER	Date	Check If	PTIN P01564	.049
Pai	d					self-employed	01304	
Pre	-		Firm's name ► ERNST & YOUNG Firm's address ► 155 N WACKER DI			Firm's EIN ► Phone no (31)	2) 870 2	70.2
Use	• O	nly				riione no (31.	L) U/3-Z/	<u>.</u>
			CHICAGO, IL 606	00				

Form 990 (2015)

Form 990 (2015)								
Par	t IV Checklist of Required Schedules							
-			Yes	No				
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes					
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🔰	2	Yes					
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No				
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes					
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No				
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No				
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No				
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No				
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No				
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 💆	10	Yes					
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable							
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes					
Ь	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No				
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 💆	11c		No				
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11 d		No				

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X

f Did the organization's separate or consolidated financial statements for the tax year include a footnote that

Was the organization included in consolidated, independent audited financial statements for the tax year?

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other

addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . .

for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 🖠

assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . 🔀

IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

If "Yes," complete Schedule D, Part X 🛸

11e

11f

12a

12b

13

14a

14b

15

16

17

18

19

20a

Yes

Form 990 (2015)

Yes

Yes

Yes

Νo

Νo

Νo

Νo

Νo

Νo

Νo

Nο

Nο

instructions for applicable filing thresholds, conditions, and exceptions)

			Page 4
d)			
her assistance to any domestic organization or ," complete Schedule I, Parts I and II	21	Yes	
ther assistance to or for domestic individuals on Part and III	22	Yes	
ne 3,4, or 5 about compensation of the organization's es, and highest compensated employees? If "Yes,"	23	Yes	
outstanding principal amount of more than \$100,000			

Yes

24d

25a

25b

26

27

28a

28b

28c

29

30

31

32

33

34

35a

35b

36

37

38

Yes

Yes

Yes

Yes

Form 990 (2015)

Νo

Nο

Νo

Νo

Νo

Nο

Νo

29

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d 24a **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year **24**c

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 🔰 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Pait I 🖠 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Did the organization answer "Yes" to Part VII, Section A, line current and former officers, directors, trustees, key employee

domestic government on Part IX, column (A), line 1? If "Yes, 22 Did the organization report more than \$5,000 of grants or oth IX, column (A), line 2? If "Yes," complete Schedule I, Parts I ar

Did the organization report more than \$5,000 of grants or oth

orm s	990 (2015)			Page !
Par				
	Check if Schedule O contains a response or note to any line in this Part V			
1.	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 184		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 184 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
	Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR)			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
	organization solicit any contributions that were not tax deductible as charitable contributions?			
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6b		
	were not tax deductible?	95		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No
	services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
	If "Yes," indicate the number of Forms 8282 filed during the year	\		NO
-	7. Test, indicate the number of forms of 52. They during the year 1. 1. 1.			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7.		N.o.
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7e 7f		No No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	 		110
_	required?	7 g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
	Did a donor advised fund maintaining donor advised runds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time			
	during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)............			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year Section 501(c)(29) qualified nonprofit health insurance issuers.			
	(-)(as) quantica nonprotte neuten montanee issueis:			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for			
	additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand]		

14a Did the organization receive any payments for indoor tanning services during the tax year?
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . .

14b

year by the following The governing body? . .

Section C. Disclosure

Part

90 (2	2015)	Page 6
VI	Governance, Management, and Disclosure	
	For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below	1,

describe the circumstances, processes, or changes in Schedule O. See instructions.

1h

14

2

3

4

5

7a

10a

10b

11a

12a

12h

12c

13

14

15a

15b

16a

16b

Yes

Νo

Νo

Νo

Nο

Νo

Nο

Nο

			 	-				
	Check if Schedule O contains a response or note to any line in this Part VI							
Se	ction A. Governing Body and Management							
							Yes	ı
	Enter the number of voting members of the governing body at the end of the tax year	1a			1	6		
	If there are material differences in voting rights among members of the governing							

bection A. Governing body and management											
			_		Yes	1					
la	Enter the number of voting members of the governing body at the end of the tax year	1a	16								
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O										

Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any

Did the organization delegate control over management duties customarily performed by or under the direct

supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was

7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or

Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders,

Did the organization contemporaneously document the meetings held or written actions undertaken during the

b If "Yes," did the organization have written policies and procedures governing the activities of such chapters,

affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing

b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give

c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe

Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

State the name, address, and telephone number of the person who possesses the organization's books and records

▶JEFFREY COSTELLO 615 N MICHIGAN STREET SOUTH BEND, IN 46601 (574) 647-3549

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the

12a Did the organization have a written conflict of interest policy? If "No," go to line 13

b Describe in Schedule O the process, if any, used by the organization to review this Form 990

Did the organization have a written document retention and destruction policy?

Did the organization have a written whistleblower policy?

a The organization's CEO, Executive Director, or top management official

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)

List the States with which a copy of this Form 990 is required to be filed▶

Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.

Did the organization become aware during the year of a significant diversion of the organization's assets?

b Enter the number of voting members included in line 1a, above, who are

Did the organization have members or stockholders?

10a Did the organization have local chapters, branches, or affiliates? .

ction A. Governing Body and Management										
				Yes	Γ					
Enter the number of voting members of the governing body at the end of the tax year	1a	16								
If there are material differences in voting rights among members of the governing					l					

Own website Another's website 🔽 Upon request Other (explain in Schedule O)
Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of
interest policy, and financial statements available to the public during the tax year

. 🔽

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more t	tion (han d in is l	one l both	oox, an d	officer	i	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the				
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations				
See Additional Data Table														

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours	more t	tion i han o n is	one b both	oox, an d	heck unless officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
See Additional Data Table										
1b Sub-Total			٠.			•				l
 c Total from continuation sheet d Total (add lines 1b and 1c) . 	s to Part VII, S		٠.	•		. •		2,168,546	2,716,138	830,884
2 Total number of individuals (in \$100,000 of reportable compe	cluding but not	limited t				d abov	e) wl		· · ·	· · · · · · · · · · · · · · · · · · ·
\$100,000 of reportable compe	silvacion nom th	c organ	Lucio	/11 F	55					

services rendered to the organization? If "Yes," complete Schedule I for such person .

5

organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such

on line 1a? If "Yes," complete Schedule J for such individual . . . For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for

Yes 4 Yes

Yes

No

Nο

(C)

Compensation

11,979,022

4,319,020

6,512,987

28,670,674

2,629,096

Form 990 (2015)

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)

Name and business address

South Bend Medical Foundation,

530 North Lafayette Blvd

SOUTH BEND, ÍN 46601 Northern Indiana Anesthesia Service,

600 East Bvld ELKHART, IN 46514 Accretive Health Inc,

401 N Michigan Ave Suite 2700 CHICAGO, IL 60611 POWER CONSTRUCTION,

8750 W BRYN MAWR CHICAGO, IL 60631 APOGEE PHYSICIANS

2525 E CAMELBACK RD

\$100,000 of compensation from the organization > 58

Section B. Independent Contractors

Total number of independent contractors (including but not limited to those listed above) who received more than

Did the organization list any former officer, director or trustee, key employee, or highest compensated employee

Lab Services

Anesthesia Services

CONTRACT SERVICES

PHYSICIAN SERVICES

CONSTRUCTION SERVICE

(B)

Description of services

Form 99								Page 9
Part V	Ш	Statement o						_
		Cneck IT Schedu	ıle O contains a respoi	nse or note to any III	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
တ ည	1a	Federated camp	paigns 1a					
ons, Gifts, Grants Similar Amounts	ь	Membership du	es 1b					
Gr.	С	Fundraising eve	ents 1 c					
Contributions, Gifts, and Other Similar A	d	Related organiz	ations 1d	279,917				
s, G imil	е	Government grants	(contributions) 1e	20,244				
ion r Si	f		ons, gifts, grants, and 1f	38,505	i			
tributio Other	g	similar amounts no Noncash contribution	or included above					
Contr and O		1a-1f \$			220 666			
<u>ع ت</u>	h	Total. Add lines	s 1a-1f	· · · •	338,666			
된	2a	PATIENT SERVICE	REVENUE	Business Code 622110	200 262 244	200 262 244		
Program Service Revenue	b	OUTPATIENT PHAR		446110	290,362,244 4,424,603	290,362,244	209,373	4,215,230
₽	С	RENT FROM RELAT		622110	1,010,468	1,010,468	203,070	1,213,230
er ¥	d							
S	е							
ogra	f	All other progra	ım service revenue					
Ĕ	g	Total. Add lines	s 2a-2f	>	295,797,315			
	3	Investment inc	ome (including dividen ar amounts)	ds, interest,	3,591			3,591
	4		tment of tax-exempt bond	proceeds >	0			
	5	Royalties		🔸	0			
	_ء	C	(I) Real 1,520,980	(II) Personal				
	6a	Gross rents						
	Ь	Less rental expenses	399,463					
	С	Rental income or (loss)	1,121,517	0				
	d	Net rental incor	me or (loss)		1,121,517			1,121,517
	7a	Gross amount	(ı) Securities	(II) O ther				
		from sales of assets other than inventory		-81,580				
	ь	Less cost or other basis and						
		sales expenses Gain or (loss)		-81,580				
	c d	· · ·	s)		-81,580			-81,580
<u>a</u>	8a	Gross income fi	rom fundraising	,				
Other Revenue		\$ of contributions See Part IV , lin						
er l	ь	Less direct exi	a penses b					
t	С		loss) from fundraising	events >	0			
	9a	Gross income for See Part IV, lin	rom gaming activities e 19 a					
	ь	Less direct ex	penses b					
	С	Net income or (loss) from gamıng actı	vities	0			
	10a	Gross sales of returns and allo	wances .	P				
		Less cost of go	a pods sold b loss) from sales of inv	antory	0			
	_ ــــــــــــــــــــــــــــــــــــ	Miscellaneous	· · · · · · · · · · · · · · · · · · ·	Business Code				
	11a	REBATES AND	DISCOUNTS	622110	736,599			736,599
	ь	CAFETERIA		722514	1,134,889			1,134,889
	С	INTERCOMPA CHARGEBACK LINEN		812300	1,917,978	1,610,046	307,932	
	d	All other revenu	ue		2,085,753	1,967,792	117,961	
	е	Total. Add lines	3 11a-11d	•	5,875,219			
	12	Total revenue.	See Instructions .	· · · · •	303,054,728	294,950,550	635,266	7,130,246

26

Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► If following SOP 98-2 (ASC 958-720)

Part IX Statement of Functional Expenses

	•				_
Section 50	1(c)(3) and 501(c)(4) organizations must c	omplete all columns	All other organizations mus	t complete column (A)	

	on 501(c)(3) and 501(c)(4) organizations must complete all columns Check if Schedule O contains a response or note to any line in	-			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	289,386	289,386		
2	Grants and other assistance to domestic individuals See Part IV, line 22	103,070	103,070		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	726,273		726,273	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	79,196,316	65,369,711	13,826,605	
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	4,727,098	4,003,231	723,867	
9	Other employee benefits	12,553,387	10,307,864	2,245,523	
10	Payroll taxes	5,668,610	4,648,260	1,020,350	
11	Fees for services (non-employees)				
а	Management	6,806,643	5,581,447	1,225,196	
Ь	Legal	229,727		229,727	
С	Accounting	129,900		129,900	
d	Lobbying	7,796		7,796	
е	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	489,942		489,942	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	32,431,264	26,593,637	5,837,627	
12	Advertising and promotion	3,769	3,091	678	
13	Office expenses	2,820,965	2,310,651	510,314	
14	Information technology	11,311	9,275	2,036	
15	Royalties	0			
16	Occupancy	3,531,160	2,865,994	665,166	
17	Travel	395,888	324,628	71,260	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	74,929	61,442	13,487	
20	Interest	206,515	169,342	37,173	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	14,916,198	12,223,515	2,692,683	
23	Insurance	1,954,562	1,602,741	351,821	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	PATIENT SUPPLIES, DRUGS	50,438,137	50,438,137	0	0
b	BAD DEBT EXPENSE	29,376,616	29,376,616	0	0
c	HOSPITAL ASSESSMENT FEE	10,287,879	8,436,061	1,851,818	0
d	CORPORATE ALLOCATION FEES	16,846,956	13,814,504	3,032,452	0
е	All other expenses	1,433,565	1,175,522	258,043	
25	Total functional expenses. Add lines 1 through 24e	275,657,862	239,708,125	35,949,737	0

Form 990 (2015)

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Net Assets or Fund Balances

(B)

End of year

9,585

12,236,716

47,380,495

100,486

7,899,826

1,334,925

199,393,877

5,820,892

395,984

662,650

2,536,226

3,517,290

281,288,952

26,452,649

80,330,770

47,655,069

154,438,488

120,633,589

126,850,464

281,288,952 Form 990 (2015)

5,816,875

400,000

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C

(A)

Beginning of year

10,454

46.890.254

43,962,066

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0

52,198

7,391,912

1,123,100

163,480,718

6,610,979

749,597

2,640,066

6.728.398

279,639,742

33,086,404

83,053,654

47,584,068

163,724,126

109,305,860

115.915.616

279,639,742

6,209,756

400,000

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345 282 534

145,888,657

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10b

Part X	Balance Shee
	Check If Schedu

le O contains a response or note to any line in this Part X . . .

Bal	ance	She	et
Che	ck if S	chedi	م مار

Bal	lance	She	eet
Che	ckifs	ched	ule O

Balance	Sheet
Chack if C	chodulo O

Cash-non-interest-bearing

Savings and temporary cash investments

Notes and loans receivable, net . . .

Prepaid expenses and deferred charges .

Land, buildings, and equipment cost or other basis

Investments—other securities See Part IV, line 11

Investments—program-related See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D .

Secured mortgages and notes payable to unrelated third parties

Organizations that do not follow SFAS 117 (ASC 958), check here >

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Unsecured notes and loans payable to unrelated third parties

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 . . .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets

Permanently restricted net assets

complete lines 30 through 34.

Total net assets or fund balances

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ 🕡 and complete

Investments—publicly traded securities . .

Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part

Pledges and grants receivable, net .

Accounts receivable, net . .

Schedule L . . .

II of Schedule L

Grants payable

Deferred revenue .

Tax-exempt bond liabilities

Complete Part X of Schedule D

Unrestricted net assets

Inventories for sale or use

Complete Part VI of Schedule D

Less accumulated depreciation .

Intangible assets

Other assets See Part IV, line 11 . .

Accounts payable and accrued expenses

Part X	Balance Sheet
	Charles Cabadala

Page **12**

303,054,728

275,657,862

-16,069,138

126,850,464

Yes

Yes

Yes

2a

2b

2c

3а

3b

No

Νo

Νo

Form 990 (2015)

, ,	(2019)				
ΧI	Reconcilliation	of	Net	Assets	

Check If Schedu	le O cont	taıns a	respon

Total revenue (must equal Part VIII, column (A), line 12) . . .

of the audit, review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Total expenses (must equal Part IX, column (A), line 25)

Revenue less expenses Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

Net unrealized gains (losses) on investments .

Donated services and use of facilities .

Investment expenses Prior period adjustments .

Other changes in net assets or fund balances (explain in Schedule O) .

column (B))

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, Part XIII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII

1 Accounting method used to prepare the Form 990 ☐ Cash ☐ Accrual ☐ Other

If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both Separate basis Consolidated basis

basis, consolidated basis, or both

Separate basis ✓ Consolidated basis c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

Single Audit Act and OMB Circular A-133?

Schedule O

b Were the organization's financial statements audited by an independent accountant?

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate Both consolidated and separate basis

Both consolidated and separate basis

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27,396,866 115,915,616 -392,880 Software ID: Software Version:

EIN: 35-0877574

Name: Elkhart General Hospital Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

hours per week (list unless person is both an any hours for related organizations organizations) hours per week (list unless person is both an any hours officer and a organization organizations component for related director/trustee) hours per wore than one box, unless person is both an any hours officer and a organization organizations organizations hours per wore than one box, unless person is both an any hours officer and a organization	(F) mated ount of ther ensation m the
	nization
म के विकास	related izations
Pam Hluchota	0
Wilbur Bontrager 2 0 X X X 0 0 0 TREASURER 0 0 0 0 <td< td=""><td>0</td></td<>	0
Mark Kaaseen MD X X 0 0 0 Secretary THRU 4/2015 0 0	0
Todd Martin 2 0 X 0 0 VOLUNTEER BOARD MEMBER 0 0 0 0 0	0
Linda Rothrock-Jurus 2 0 X 0 0 VOL BOARD MEMBER THRU 4/2015 0 0 0	0
Frank Smole 20 X 0 0 VOL BOARD MEMBER THRU 4/2015 0 0 0	0
Bruce Newswanger DO 2 0 VOLUNTEER BOARD MEMBER 0 0	0
John K Martin	0
Matthew Pletcher 2 0 X X O 0 CHAIRMAN 0 0 0	0
Gregory Losasso 40 0 X X X 490,889 0 President 2 0 X X X 490,889 0	161,901

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) A verage hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Laura Munkel MD Physician	2 0	×						0	355,399	32,23
Leonard Kıbıloskı MD Volunteer Board Member	2 0	x						0	0	
Kelly Puster MD Volunteer Board Member	2 0	x						0	0	
Alex Strati Jr Volunteer Board Member	2 0	×						0	0	
Tım Shelly Secretary	2 0	×		x				0	0	
JOHN DEPUTY VOLUNTEER BOARD MEMBER	2 0	x						0	0	
PETER FRETZ MD	2 0							_	_	

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VOLUNTEER BOARD MEMBER

VOLUNTEER BOARD MEMBER

VOLUNTEER BOARD MEMBER

..... VOLUNTEER BOARD MEMBER

ANITA KNUDTSON

SAMIR PATER MD

AMISH SHAH

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

VP OF NURSING

CINDIE L MCPHIE

LIANG Q WANG

DIRECTOR

Gregory Lintjer

FORMER OFFICER

VP OF OPERATIONS

SENIOR PHYSICIST

COLLEEN DAVIDSON-NOWLIN

.....

(A) Name and Title	(B) A verage hours per week (list any hours for related	m unle:	ore t ss pe offi	han erso cer	no one on is and	t chec e box, both I a tee)		(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
Jeffrey P Costello CFO/Asst Treasurer	2 0			x				0	598,975	180,37
Phillip A Newbold CEO	2 0 46 0			x				0	1,255,794	186,04
KREG R GRUBER PRESIDENT	2 0 46 0			×				56,218	505,970	172,63
GENEVIEVE A LANKOWICZ VP OF MEDICAL AFFAIRS	40 0					х		327,141	0	31,67
KARRA L HEGGEN	40 0					х		286,645	0	11,77!

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189,424

234,952

168,112

415,165

9.95

29,63

14,65

efi	le GF	RAPHIC pr	int - DO I	NOT PROCES	S As Filed Da	ta -		DLN: 9:	3493315031686
990EZ)		>	Complete if the Information al	Charity Statu e organization is a sec 4947(a)(1) nonex Mattach to Form	tion 501(c)(3) empt charitable 1 990 or Form 9	organization o e trust. 90-EZ.	Ort r a section	2015 Open to Public Inspection	
Treas	ury		<u>w</u>	ww.irs.gov/fo	<u>rm990</u> .				•
		enue Service he organizat	ion					Employer identific	ation number
Elkha	rt Gene	ral Hospital Inc							
D a	rt I	Poscon	for Dubli	c Charity E	tatus (All organiza	ations must s	omploto this	35-0877574 part.) See instruction	205
					use it is (For lines 1				J115.
1	organi		•		r association of churc	-	•	•	
2	-)(1)(A)(ii).(Attach S				
3	 				service organization				
4		•		•	-			ection 170(b)(1)(A)(ii	i). Enter the
			name, city,						<u> </u>
5				ated for the ber omplete Part I		niversity owned	l or operated by	a governmental unit	described in section
6				•	: or governmental unit	t described in s	section 170(b)(1)(A)(v).	
7	_						rom a governm	ental unit or from the	general public
_					i). (Complete Part II				
9	<u> </u>		•		ion 170(b)(1)(A)(vi)		•	ributions momborshir	foos and gross
10 11 a b c d	receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. Seesection 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.								
g		Provide th	e following i	nformation abo	out the supported org	anızatıon(s)			
(i) Name of supported or		ganızatıon	(ii)EIN	(iii) Type of organization (described on lines 1- 9 above (see instructions))	Is the orga	(iv) Is the organization listed in your governing mocument? (s		(vi) A mount of other support (see instructions)	
						Yes	No		
Tota	ı								
For F	aperv	work Reduct	ion Act Noti	ice, see the In	structions for Form 9	90 or 990EZ.	Cat No 112		1 990 or 990-EZ) 2015

Schedule A (Form 990 or 990-EZ) 2015 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) ▶ 1 Gifts, grants, contributions, and membership fees received (Do not include any unusual grants) 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 **5** The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column Public support. Subtract line 5 from line 4 Section B. Total Support Calendar vear **(b)**2012 (a)2011 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) Amounts from line 4 Gross income from interest. dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on gain or loss from the sale of capital assets (Explain in Part VI) 11 Total support. Add lines 7 through 10 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) 14 Public support percentage for 2014 Schedule A, Part II, line 14 15 16a 33 1/3% support test-2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶□ b 33 1/3% support test - 2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain

10 Other income Do not include

in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

supported organization

instructions

▶□

Part III

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	II. If the organization	n fails to qualify	under the tes	ts listea below,	please comple	ete Part II.)	
Se	ction A. Public Support						
	Calendar year	(a)2011	(b) 2012	(c)2013	(d) 2014	(e) 2015	(f) ⊤otal
(or t	iscal year beginning in) > Gifts, grants, contributions, and	. ,	. ,	. ,	. ,	. ,	
_	membership fees received (Do						
	not include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
	and 3 received from disqualified						
_	persons						
b	Amounts included on lines 2 and 3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of						
	the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6)						
Se	ction B. Total Support			l			
	Calendar year	4.32.44	412242	4.3004.0	4 D204 4	4 22045	(5) =
(or f	iscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d)2014	(e) 2015	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
с 11	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	business is regularly carried on Other income Do not include						
12	business is regularly carried on Other income Do not include gain or loss from the sale of						
12	business is regularly carried on Other income Do not include						
12	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c,						
13	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12)	For the organization	an's first second	third fourth or	ifth tay year ac	section 501/cV	2) organization
	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is the same of the same o	or the organization	on's first, second	, third, fourth, or f	ifth tax year as a	section 501(c)(3	3) organization,
13 14	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is the check this box and stop here			, third, fourth, or 1	ifth tax year as a	section 501(c)(3) organization, ▶
13 14	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is to check this box and stop here Ction C. Computation of Pub	lic Support P	ercentage		ifth tax year as a		B) organization, ▶ □
13 14 Se 15	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is facheck this box and stop here ction C. Computation of Pub Public support percentage for 2015	lic Support Position (line 8, column	ercentage (f) divided by line		ifth tax year as a	15	3) organization, ▶ □
13 14 Se 15 16	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is the check this box and stop here ction C. Computation of Pub Public support percentage for 2015	lic Support Po (line 8, column of 14 Schedule A, P	ercentage (f) divided by line art III, line 15	13, column (f))	ifth tax year as a		3) organization, ▶ T
13 14 Se 15 16	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is to check this box and stop here ction C. Computation of Pub Public support percentage from 2015 Ction D. Computation of Inv	lic Support Post (line 8, column of 14 Schedule A, Postment Inco	ercentage (f) divided by line art III, line 15 me Percenta	13, column (f))	· · · · · · · · · · · · · · · · · · ·	15	3) organization, ▶ □
13 14 Se 15 16	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is to check this box and stop here Ction C. Computation of Pub Public support percentage for 2015 Public support percentage from 20; ction D. Computation of Inv Investment income percentage for	lic Support Position 8, column of 14 Schedule A, Postment Inco	ercentage (f) divided by line art III, line 15 me Percenta olumn (f) divided	13, column (f)) ge by line 13, colum	· · · · · · · · · · · · · · · · · · ·	15	3) organization, ▶ □
13 14 Se 15 16	business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is to check this box and stop here ction C. Computation of Pub Public support percentage from 2015 Ction D. Computation of Inv	lic Support Position 8, column of 14 Schedule A, Postment Inco	ercentage (f) divided by line art III, line 15 me Percenta olumn (f) divided	13, column (f)) ge by line 13, colum		15 16	3) organization, ▶ □

more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2015

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section	2		
3а	509(a)(1) or (2) Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?	3 c		
4a	If "Yes," explain in Part VI what controls the organization put in place to ensure such use Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9с		
	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10b		
.1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	· ·			

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI

11c

Page 5

No

Part IV Supporting Organizations (continued) Section B. Type I Supporting Organizations

Section by Type I Supporting Organizations					
			Yes		
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1			
2	2 Did the organization operate for the benefit of any supported organization other than the supported organization(s)				

that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization

Section C. Type II Supporting Organizations Yes No

Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in **Part VI** how contiol or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s) 1 Section D. All Type III Supporting Organizations Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior

tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in **Part VI** how the organization maintained a close and continuous working relationship with the 2 supported organization(s) 3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? 3

If "Yes," describe in **Part VI** the role the organization's supported organizations played in this regard Section E. Type III Functionally-Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) The organization satisfied the Activities Test Complete line 2 below а

The organization is the parent of each of its supported organizations. Complete line 3 below b

c

The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instructions)

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

2 Activities Test_Answer (a) and (b) below.

a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the

supported organization(s) to which the organization was responsive?

If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the

organization determined that these activities constituted substantially all of its activities

b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of

the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have

engaged in these activities but for the organization's involvement

3 Parent of Supported Organizations Answer (a) and (b) below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of

each of the supported organizations? Provide details in Part VI

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each

Yes

2a

2b

3a

3b

No

(B) Current Year (optional)

Page **6**

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on	Nov 20,1970 See inst	ructions. All other	
	Type III non-functionally integrated supporting organizations must complete Sections A through E			
	Section A - Adjusted Net Income	(A) Prior Year	(B) Current Ye	

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	•		•	

6	gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	A ggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		(opnonia)
_	, , , ,	-		
а	Average monthly value of securities	1a		
b	A verage monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1 c		
d	Total (add lines 1a, 1b, and 1c)	1d		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1 a		
b	Average monthly cash balances	1 b		
c	Fair market value of other non-exempt-use assets	1 c		
d	Total (add lines 1a, 1b, and 1c)	1 d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
1				

d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI)		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	

-	racept, me s s, sss	_	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	Section C - Distributable Amount		Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	

4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable A mount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrat	ed Type III supporting o	rganization (see

Section D - Distributions	Current Year					
A mounts paid to supported organizations to accom						
2 Amounts paid to perform activity that directly furthe excess of income from activity	2 A mounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity					
3 Administrative expenses paid to accomplish exemp	ot purposes of supported orga	anızatıons				
4 Amounts paid to acquire exempt-use assets						
5 Qualified set-aside amounts (prior IRS approval rec	uured)					
6 Other distributions (describe in Part VI) See instru	ictions					
7 Total annual distributions. Add lines 1 through 6						
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is re	esponsive (provide				
9 Distributable amount for 2015 from Section C, line	6					
10 Line 8 amount divided by Line 9 amount						
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015			
f 1 Distributable amount for 2015 from Section C, line $f 6$						
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)						
3 Excess distributions carryover, if any, to 2015						
a						
b						
_ с						
d From 2013						
e From 2014						
f Total of lines 3a through e						
 g Applied to underdistributions of prior years h Applied to 2015 distributable amount 						
i Carryover from 2010 not applied (see						
instructions)						
j Remainder Subtract lines 3g, 3h, and 3i from 3f						
4 Distributions for 2015 from Section D, line 7						
\$						
A pplied to underdistributions of prior years						
b Applied to 2015 distributable amount						
c Remainder Subtract lines 4a and 4b from 4						
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)						
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)						
7 Excess distributions carryover to 2016. Add lines 31 and 4c						
8 Breakdown of line 7						
a						
b						
c Excess from 2013						
d From 2014						
e From 2015						
		Schedule A	(Form 990 or 990-EZ) (2015			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Schedule A	(Form 990 or 990-EZ) 201	5	Page 8	
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, and 6. Also complete this part for any additional information. (See instructions).				
		Facts And Circumstances Test		
R	eturn Reference	Explanation		
		Schedule A (Form 990 or 990-i	Z) 2015	

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493315031686 Political Campaign and Lobbying Activities OMB No 1545-004 **SCHEDULE C** (Form 990 or For Organizations Exempt From Income Tax Under section 501(c) and section 527 990-EZ) ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at Open to Public Department of the **Inspection** www.irs.gov/form990. Treasury Internal Revenue Service If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-区, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization Employer identification number Elkhart General Hospital Inc 35-0877574 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures Volunteer hours Complete if the organization is exempt under section 501(c)(3). Part I-B Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes □ No Was a correction made? □ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 2 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b 4 Did the filing organization fileForm 1120-POL for this year? Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) A mount paid from (e) A mount of political filing organization's contributions received funds If none, enter -0and promptly and directly delivered to a separate political organization If none,

enter -0-3

under section 501(h)). Check 🕨 🗔 if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

В	Check In the filing organization checked box A and "limited control" provisions apply					
	Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals			
1a	Total lobbying expenditures to influence public opinion (grass roots lobbying)					
b	Total lobbying expenditures to influence a legislative body (direct lobbying)					
c	Total lobbying expenditures (add lines 1a and 1b)					

Other exempt purpose expenditures

Total exempt purpose expenditures (add lines 1c and 1d)

Lobbying nontaxable amount Enter the amount from the following table in both columns

Grassroots nontaxable amount (enter 25% of line 1f) Subtract line 1g from line 1a If zero or less, enter -0-Subtract line 1f from line 1c If zero or less, enter -0-

Calendar year (or fiscal year

beginning in)

If the amount on line 1e, column (a) or (b) is:

Over \$500,000 but not over \$1,000,000

Over \$1,000,000 but not over \$1,500,000

Over \$1,500,000 but not over \$17,000,000

reporting section 4911 tax for this year?

Lobbying nontaxable amount

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

Lobbying ceiling amount (150% of line 2a, column(e))

2a

Not over \$500,000

Over \$17,000,000

\$1,000,000

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720

The lobbying nontaxable amount is:

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) **Lobbying Expenditures During 4-Year Averaging Period**

(b)2013

(a)2012

\$100,000 plus 15% of the excess over \$500,000

\$175,000 plus 10% of the excess over \$1,000,000

\$225,000 plus 5% of the excess over \$1,500,000

20% of the amount on line 1e

Yes

(c)2014

☐ No

(d)2015

Schedule C (Form 990 or 990-EZ) 2015

(e) Total

Sche	edule C (Form 990 or 990-EZ) 2015				Ρā	age 3
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has filed Form 5768 (election under section 501(h)).	ТОГ				
		(a)		(b)	
ror e activ	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity	Yes	No	A	moun	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state or local	165		1		
•	legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No			
c	Media advertisements?		No			
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?	Yes				7,79€
j	Total Add lines 1c through 1i					7,796
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	01 (c)(5), c	r se	ctio	n
	301(c)(0).				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		Г	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Par	t III-B Complete if the organization is exempt under section $501(c)(4)$, section 5	01(c)(5), (or se	ctio	n
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
c	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and					

Part IV **Supplemental Information**

political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and

2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information Return Reference

Explanation Part II-B, Line 1i Elkhart General Hospital pays the dues for membership in the Indiana Hospital Association (IHA) The IHA has deemed that 22 12% of its dues are attributable to lobbying, thus the amount reported in Part II-B reflects total dues paid by Elhart General Hospital to IHA, multiplied by this percentage

5

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**SCHEDULE D**

(Form 990)

DLN: 93493315031686 OMB No 1545-0047

Supplemental Financial Statements

► Complete if the organization answered "Yes." on Form 990.

reas	rtment of the ury nal Revenue Service	Part IV, line 6, 7, 8	3, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or ► Attach to Form 990. (Form 990) and its instructions is at <u>www.i</u>			en to Public Inspection
Na	me of the organia			Empl	oyer identification	on number
LIKI					877574	
Pa	rt I Organi Comple	zations Maintaining Donor	Advised Funds or Other Similar I ed "Yes" on Form 990, Part IV, line 6.	Funds (or Accounts.	
		<u> </u>	(a) Donor advised funds	(b)	Funds and other	accounts
1	Total numbe	r at end of year				
2	Aggregate va year)	alue of contributions to (during				
3		alue of grants from (during year)				
4	Aggregate va	alue at end of year				
5			advisors in writing that the assets held in do the organization's exclusive legal control?	nor advis	sed [_ Yes
6	used only for ch conferring impe	naritable purposes and not for the rmissible private benefit?	and donor advisors in writing that grant fund benefit of the donor or donor advisor, or for	any othei	· · · [Yes
Pa	•	•	ete if the organization answered "Yes"	on Forn	n 990, Part IV,	line 7.
1		·	e organization (check all that apply)			
	Preservation Preservation	on of land for public use (e g , recr		an histor	ıcally ımportant l	land area
	Protection	of natural habitat	Preservation of	a certifie	d historic structi	ıre
	Preservation	on of open space				
2		2a through 2d if the organization le last day of the tax year	held a qualified conservation contribution in	the form	T	
а	Total number of	f conservation easements		2a	Held at the E	nd of the Year
b		estricted by conservation easeme	ents	2b		
c	_	ervation easements on a certified		2c		
d		servation easements included in (o ire listed in the National Register	e) acquired after 8/17/06, and not on a	2d		
3		servation easements modified, trai	nsferred, released, extinguished, or termina	ted by th	e organızatıon du	iring the
	tax year ▶					
4	Number of state	es where property subject to cons	ervation easement is located ▶			
5	_	ization have a written policy regar enforcement of the conservation e	ding the periodic monitoring, inspection, ha easements it holds?	ndling of	☐ Yes	
6	Staff and volunt year	teer hours devoted to monitoring,	inspecting, handling of violations, and enfor	cing cons	servation easeme	ents during the
	>					
7	•	enses incurred in monitoring, inspe	ecting, handling of violations, and enforcing	conserva	ition easements	during the year
В	Does each cons	servation easement reported on lu	ne 2(d) above satisfy the requirements of se	ection 17	0(h)(4)	
	(B)(ı) and secti	on 170(h)(4)(B)(II)?			☐ Yes	•
9	balance sheet,		ts conservation easements in its revenue a of the footnote to the organization's financi sements		•	
Par	t IIII Örgani	zations Maintaining Collec	tions of Art, Historical Treasures	, or Oth	ner Similar As	ssets.
	•		ed "Yes" on Form 990, Part IV, line 8. FAS 116 (ASC 958), not to report in its rev	onuo etai	toment and halan	uca shaat
1a	works of art, his	storical treasures, or other similar	assets held for public exhibition, education note to its financial statements that describ	, or resea	arch in furtherand	
b	works of art, his	· · · · · · · · · · · · · · · · · · ·	FAS 116 (ASC 958), to report in its revenue assets held for public exhibition, education these items			
((i) _{Revenue inclu}	ded on Form 990, Part VIII, line 1	L	> \$		
(i	ii) Assets include	ed in Form 990, Part X				
2	If the organizat	ion received or held works of art, h	nistorical treasures, or other similar assets SFAS 116 (ASC 958) relating to these item	for financ		

Revenue included on Form 990, Part VIII, line 1

Part	Organizations Maintaining (continued)	Collections of A	rt, Historical	Treasures, or (Other Similar As	sets
3	Using the organization's acquisition, accollection items (check all that apply)	ession, and other rec	ords, check any	of the following that	are a significant use	e of its
а	Public exhibition		d L Lo	an or exchange pro	grams	
b	Scholarly research		e	ther		
c	Preservation for future generations					
4	Provide a description of the organization		olain how they fur	ther the organization	n's exemnt nurnose	ın
	Part XIII			-	, , ,	
5	During the year, did the organization sol assets to be sold to raise funds rather t					□No
Par	t IV Escrow and Custodial Arr				1 100	110
	Complete if the organization Part X, line 21.	answered "Yes" or	ı Form 990, Paı	t IV, line 9, or re	ported an amoun	t on Form 990,
1a	Is the organization an agent, trustee, cu included on Form 990, Part X?	stodian or other inter	mediary for contr	ibutions or other as:	sets not Yes	┌ No
b	If "Yes," explain the arrangement in F	art XIII and complet	e the following ta	ble	A mo	ount
c	Beginning balance			10		
d	Additions during the year			1d		
e	Distributions during the year			1e		
f	Ending balance			1f		
2 a	Did the organization include an amount	on Form 990, Part X,	line 21, for escro	w or custodial accou	int liability? Yes	□ No
					·	
ь	If "Yes," explain the arrangement in Par		•	·		<u></u> ⊔
Pai	rt V Endowment Funds. Compl				· · · · · · · · · · · · · · · · · · ·	
10	Paginning of year halance	(a)Current year 36,228,784	(b) Prior year 33,921,099	b (c) Two years back 29,895,939	(d)Three years back 26,862,451	(e)Four years back 5,017,421
1a b	Beginning of year balance Contributions	4,093,832	2,833,644	2,180,336	1,501,904	5,017,421
D	· · · · · · · ·	4,033,032	2,033,044	2,100,330	1,301,304	
С	Net investment earnings, gains, and losses	-1,549,515	330,764	2,985,268	2,551,948	-201,313
d	Grants or scholarships	5,789,367	714,487	984,717	923,860	
e	Other expenditures for facilities and programs	174,135	125,000	125,000	69,000	125,000
f	Administrative expenses	36,702	17,236	30,727	27,504	27,479
g	End of year balance	32,772,897	36,228,784	33,921,099	29,895,939	4,663,629
2	Provide the estimated percentage of the	current year end bala	ance (line 1g, col	umn (a)) held as	'	
а	Board designated or quasi-endowment	77 180 %				
b	Permanent endowment ► 1 800 %					
c	Temporarily restricted endowment ►	21 020 %				
	The percentages on lines 2a, 2b, and 2c	should equal 100%				
За	Are there endowment funds not in the poorganization by	essession of the organ	nization that are h	neld and administere	d for the	Yes No
	(i) unrelated organizations				3a	(i) No
	(ii) related organizations				3a(ii) Yes
	If "Yes" on 3a(II), are the related organi					b Yes
4	Describe in Part XIII the intended uses		endowment funds			
Раг	t VI Land, Buildings, and Equip Complete if the organization		Form 990. Part	IV. line 11a.See	Form 990. Part X	, line 10.
	Description of property	<u> </u>	(a) Cost or other l	(b) pasis Cost or other bas	Accumulated	(d)Book value
1a	Land		· (mivesumen	3,824,9	90	3,824,990
	Buildings			3,324,3		5,321,330
	Leasehold Improvements			174,698,5	63 91,515,099	83,183,464
	Equipment			87,082,4	58 54,373,558	32,708,900
	Other	· ·		2.,722,7	1 .,2 . 2,333	32,: 52,300
				79,676,5	23	79,676,523
Total	I. Add lines 1a through 1e <i>(Column (d) mu</i>	st equal Form 990, Par	t X, column (B), lii	ne 10(c))		199,393,877

Part VII Investments—Other Securities. Comp	olete if the organizat	tion answered 'Y	es' on Form 990, Part IV, line 11b
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	(b) Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives			Cost of end-of-year market value
(2)Closely-held equity interests			
(3)O ther			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related.	•		
Complete if the organization answered 'Y	es' on Form 990, Pa	art IV, line 11c.s	See Form 990, Part X, line 13.
(a) Description of investment		b) Book value	(c) Method of valuation
			Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. Complete if the organization a (a) Descript		n 990, Part IV, line	the 11d See Form 990, Part X, line 15 (b) Book value
(2)			(2) 20011 18112
Total. (Column (b) must equal Form 990, Part X, col (B) line 15 part X Other Liabilities. Complete if the organ			
See Form 990, Part X, line 25.		T	
1. (a) Description of liability	(b) Book value	-	
Federal income taxes	0		
ACCRUED PENSION LIABILITY	45,356,063		
OTHER LIABILITIES	2,299,006	-	
		-	
]	
		-	
		-	
T-1-1 (C-1/2-2 (h) (5-2-2 000 D-+ V (7) (35)	47.655.060	1	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

Par	TXI Reconciliation of Revenue per Audited Financial Statements With Revenue Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	per R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on investments 2a		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
1	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII) 4b		
c	Add lines 4a and 4b	4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	
Part	Reconciliation of Expenses per Audited Financial Statements With Expense	s per	Return.
	Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	Т.	1
L	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	-	
b	Prior year adjustments	-	
c	Other losses	4	
d	Other (Describe in Part XIII)	┨_	
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
1	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	-	
b	Other (Describe in Part XIII)............. <mark>4b</mark>	4	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3,5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional ınformatıon

Return Reference	Explanation
Supplemental Information	SCH D, PART V, LINE 1 MEMORIAL HEALTH FOUNDATION (MHF) BOOKED A PLEDGE OF \$500,000 IN 2014 THAT WAS INCLUDED ON ITS AUDITED FINANCIAL STATEMENTS, AND WHICH MHF UNBOOKED IN 2015 BASED ON INFORMATION RECEIVED FROM MHF IN 2015 FOR MORE ACCURATE REPORTING, MHF DID NOT INCLUDE THE PLEDGE ON ITS 2014 FORM 990, WHICH WILL RESULTS IN A DIFFERENCE FROM ITS AUDITED FINANCIAL STATEMENTS IN 2014 AND 2015 OF \$500,000 THIS DIFFERENCE IMPACTS THE VALUE OF THE ENDOWMENT HELD FOR EGH'S BENEFIT IN PART V OF THIS SCHEDULE Schedule D, Part V, line 4 Permanently restricted net assets have been restricted by donors to be maintained by the Hospital and/or it's related entities, in perpetuity In accordance with the restrictions, a majority of the investment income and investment gains or losses from permanently restricted net assets are to be reinvested with the principal and are therefore temporarily restricted A specified portion of income earned by the temporarily restricted net assests is released from restriction and used for operations each year The Hospital has one endowment fund established for patient care purposes with a value of \$6,216,875 The Hospital has established investment and spending policies related to the appreciation of this endowment Should the underlying assets fall below this targeted amount the Hospital pursues action consistent with established policies to return the endowment to the targeted amount Based on these policies, endowment amounts are temporarily restricted until Board authorized release of funds for patient care purposes are approved. As a member organization of Beacon Health System, the Hospital also can benefit from endowment funds held by related entities, the value of which was \$26,556,021 at 12/31/2015 In 2015, the Hospital received \$0 from the related party endowment funds



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SCHEDULE F (Form 990)	Statement of	Activities (Outside the Unit	ed States	OMB No 1545-0047
(FOIII 990)	► Complete	Part IV, line	n answered "Yes" to Form 14b, 15, or 16. o Form 990.	990,	2015
Department of the Treasury Internal Revenue Service	▶ Information about Sched		o rorm 990. and its instructions is at w	ww.irs.gov/form990.	Open to Public Inspection
Name of the organization Elkhart General Hospital In	С			Employer iden 35-0877574	tification number
	formation on Activit the organization answ			14b.	
and other assistant	Does the organization ce, the grantees' eligib grants or assistance?				┌ Yes ┌ No
assistance outside	Describe in Part V the of the United States (The following Part I, line	·			
(a) Region	(b) Number of offices in the region		(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is program service, describe	
(1) Central America and Caribbean	the (Investments		400,00
(3)					
(4)					
(5)					
3a Sub-total b Total from continuation to Part I		0 0			400,00
c Totals (add lines 3a a	and 3b) Notice, see the Instruction	0 0		No 50082W Sche	400,00 dule F (Form 990) 2015

Schedule F (Form 990) 2015

Page 2

1	(a) Name of	
	addıtıonal	s
	Complete	ш

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Enter	

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(4)	
2		E ta
		Tr

(1)

•	if the organiz space is need	ation answered "Ye: led.	s" to Form 990, Par	t IV, line 15, for an	y recipient who rece	eived more than \$5,	000. Part II can be	duplicated if
lame of nization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method o valuation (book, FMV, appraisal, othe

total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter \ldots \ldots \blacktriangleright

Schedule F (Form 990) 2015

Part III can be duplicated if additional space is needed.							
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Part III	can	be
(a) Type of grant	or	
assistance		

(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18)

Did the organization have any operations in or related to any boycotting countries during the tax year? If

5713, do not file with Form 990)

"Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form

Yes

Schedule F (Form 990) 2015

√ Nο

Additional Data

Schedule F (Form 990) 2015

Software ID:

Software Version:

EIN: 35-0877574

Name: Elkhart General Hospital Inc

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Page **5**

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DLN: 93493315031686

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

	e of the organization t General Hospital Inc				Emp	oyer identificati	ion nu	mber	
EIKIId	t General Hospital Inc				35-0	1877574			
Pa	rt I Financial Assis	tance and Cert	ain Other Com	munity Benefit	s at Cost				
	5.11			2.75.84.8		_		Yes	No
1a	Did the organization have a	a financial assistant	ce policy during the	e tax year? If "No,"	skip to question	6 a	1 a	Yes	
b	If "Yes," was it a written po	olicy?					1b	Yes	
2	If the organization had mult financial assistance policy				st describes appli	cation of the			
	☐ Applied uniformly to all I ☐ Generally tailored to ind			ied uniformly to mo	st hospital faciliti	es			
3	Answer the following based organization's patients duri		sistance eligibility	criteria that applie	d to the largest n	umber of the			
а	Did the organization use Fe If "Yes," indicate which of t	•		_		viding <i>fre</i> e care?	3a	Yes	
	Г100% Г150% <u>Г</u> 2	00% – Other		%					
b	Did the organization use FP which of the following was t				ounted care? If "Y	es," indicate	3b	Yes	
	Г200% Г250% Г3	00% г 350% г	-400% ┌ Other			%		1	
_	If the organization used fac		·			_			
	used for determining eligibi used an asset test or other discounted care	lity for free or disco	ounted care Includ	le in the description	n whether the orga	inization			
4	Did the organization's finar provide for free or discount			the largest number	of its patients du	ring the tax year	4	Yes	
5a	Did the organization budget the tax year?			provided under its f	inancial assistan	ce policy during	5a	Yes	
b	If "Yes," did the organization	on's financial assist	tance expenses ex	ceed the budgeted	amount?		5b	Yes	†
c	If "Yes" to line 5b, as a res			organization unable	e to provide free o	r discounted	5c		No
6a	Did the organization prepar	e a community ben	efit report during tl	he tax year?			6a	Yes	
b	If "Yes," did the organization	on make it available	e to the public?				6b	Yes	
	Complete the following tabl worksheets with the Sched	-	eets provided in th	e Schedule H ınstrı	ıctıons Do not su	bmit these			
7	Financial Assistance ai	nd Certain Other	Community Bene	efits at Cost			1	ı	
	nancial Assistance and Means-Tested iovernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net commur benefit expens		(f) Perc total ex	
а	Financial Assistance at cost (from Worksheet 1)			2,634,395		2,634	305	1	. 070 %
ь	Medicaid (from Worksheet 3, column a)			39,361,478	27,134,77	· ·			1 960 %
c	Costs of other means-tested government programs (from Worksheet 3, column b)				. ,				
d	Total Financial Assistance and Means-Tested Government Programs			41,995,873	27,134,77	6 14,861	,097	6	5 030 %
_	Other Benefits								
e	Community health improvement services and community benefit operations (from Worksheet 4)			1,004,371	109,46	3 894	,908	٥	360 %
f	Health professions education (from Worksheet 5)			906,099	50,52		,570		350 %
g	Subsidized health services (from Worksheet 6)				- 3762		, -		
h	Research (from Worksheet 7)								
1	Cash and in-kind contributions for community benefit (from Worksheet 8)			413,705		413	,705	Λ	170 9
j	Total. Other Benefits			2,324,175	159,99	1	· +		880 %
k	Total. Add lines 7d and 7j			44,320,048	27,294,76	<u> </u>			910 %
For D	aperwork Reduction Act Notice	e see the Instruction	ns for Form 000	-	Cat No 50192T	Schedule	H /Fo	rm 000	1) 201

13

Pai	Community Buildir Complete this table i describe in Part VI h	f the organization	n conducted any	community bui	Iding active	rities d	luring the tax	yea	ar, an	d
		(a) Number of activities or programs (optional)		(c) Total community building expense		ffsetting		inity	(f) Per total ex	
1	Physical improvements and housing									
2	Economic development			22.404				104		010.0
4	Community support Environmental improvements			32,184			3,	2,184	0	010 %
5	Leadership development and									
6	training for community members Coalition building									
7	Community health improvement									
8	advocacy Workforce development			380,166			380),166	0	140 %
9	Other									
10	Total	- Collegation	Durations	412,350			412	2,350	0	150 %
	t III Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collection	Practices						Yes	No
1	Did the organization report bac Statement No 15?				Manageme	nt Asso	iciation	1	Yes	
2	Enter the amount of the organi methodology used by the organ Enter the estimated amount of	nization to estimate	this amount		2		8,125,572			
3	patients eligible under the orgathe methodology used by the oany, for including this portion of	anızatıon's fınancıal ırganızatıon to estır	assistance policy nate this amount a	/ Explain in Part V and the rationale, if			4,062,786			
4	Provide in Part VI the text of t or the page number on which the					es bad o	debt expense			
	ion B. Medicare	one Madrania (mali	duna DCII and IME	- \	1 - 1		60.000.346			
5 6	Enter total revenue received fr Enter Medicare allowable costs	,	-	•			60,090,246 83,289,803			
7	Subtract line 6 from line 5 Thi	3			. 7		-23,199,557			
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes t	osting methodology								
	┌ Cost accounting system	Cost to c	harge ratio	┌ O ther						
Sect	ion C. Collection Practices									
9 a	Did the organization have a wri	tten debt collection	policy during the	tax year?				9 a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	ction practices to b						9b	Yes	
Pai	rt IV Management Compa (owned 10% or more by office			nysicians—see instruction	ons)					
	(a) Name of entity		cription of primary vity of entity	profit %	nization's or stock ship %	tru empl	fficers, directors, stees, or key loyees' profit % ck ownership %	pro	e) Physi ofit % o ownersh	r stock
1 Riv	verpointe Surg Ctr	Surgeries			40 %					60 %
2 Wa	akarusa Med Clin	Medical Clinic Building			42 %					58 %
3 Wā	aNee Walk-ın Clinic	Medical Clinic			50 %					50 %
4								1		
5										
6								+		
7								+		
8								+		
								_		
9								\perp		
10								\perp		
11										
12										

Part V Facility Information

	211101111111111111	_	_	т	_		т—		$\overline{}$	T	Т
Section A. Hospita		Licensed	Genera	Children	Teachi	Critical	Te se ar	ER-24 hours	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?		ed hospital	General medical &	n s hospital	Teaching hospital	Ortical access hospital	Research facility	hours	<u>ਕ</u>		
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)			sur great			*prtal				Other (Describe)	Facility reporting group
See Additiona	l Data Table										
		<u> </u>									
		<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>				
		<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>				
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										Schedule	e H (Form 990) 2015

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Elkhart General Hospital Inc

Na	me of hospital facility or letter of facility reporting group			
	ne number of hospital facility, or line numbers of hospital facilities in a facility porting group (from Part V, Section A):			
_			Yes	No
_	mmunity Health Needs Assessment	ĺ		
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C			
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	No
	If "Yes," indicate what the CHNA report describes (check all that apply)			
	a — A definition of the community served by the hospital facility	ĺ		
	b C Demographics of the community			
	\mathbf{c} Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	d _ How data was obtained			
	e The significant health needs of the community			
	f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g The process for identifying and prioritizing community health needs and services to meet the community health needs			
	h The process for consulting with persons representing the community's interests			
	i _ Information gaps that limit the hospital facility's ability to assess the community's health needs			
	i Cother (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 15			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise			

- in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted
- Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C
- b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C
- If "Yes," indicate how the CHNA report was made widely available (check all that apply) a - Hospital facility's website (list url) www egh org b Cother website (list url) beaconhealthsystem org
- $_{f c}$ $_{f \Gamma}$ Made a paper copy available for public inspection without charge at the hospital facility d C Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs

Did the hospital facility make its CHNA report widely available to the public?

- identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy $20 \ \underline{15}$
- 10 Is the hospital facility's most recently adopted implementation strategy posted on a website?
- a If "Yes" (list url) beaconhealthsystem org/community-wellness

all of its hospital facilities? \$_

- **b** If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently
- conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as

 $oldsymbol{c}$ If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for

required by section 501(r)(3)? 12a b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax?

12b

5

6a

6b

8

10

10b

Yes

Yes

Yes

Yes

Yes

Νo

Νo

Νo

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Elkhart General Hospital Inc

Name	οf	hospita	l facility	or	letter	οf	facility	re	port ina	arou	n
Hame	vi	iiospica	ı ı acıııcy	v.	icttei	vı	I acilic y		portning	group	μ

 $e \ \ \upsigma$ None of these actions or other similar actions were permitted

				Yes	No
		Did the hospital facility have in place during the tax year a written financial assistance policy that		163	140
13	}	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
		If "Yes," indicate the eligibility criteria explained in the FAP			
		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
	_	200 % and FPG family income limit for eligibility for discounted care of			
		<u>350</u> %			
		☐ Income level other than FPG (describe in Section C)			
		r. Asset level			
		r Medical indigency			
	е	┌ Insurance status			
	f	┌ Underinsurance discount			
	g	r Residency			
	h	Cother (describe in Section C)			
14	ļ	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	i	Explained the method for applying for financial assistance?	15	Yes	
		If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		explained the method for applying for financial assistance (check all that apply)			
		Described the information the hospital facility may require an individual to provide as part of his or her application			
	b	Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
	_	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	·	FAP and FAP application process			
	d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
		assistance with FAP applications			
	е	Cother (describe in Section C)			
16	•	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
		If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	а	The FAP was widely available on a website (list url)			
		www beaconhealthsystem org/assist			
		The FAP application form was widely available on a website (list url)			
	D				
		www beaconhealthsystem org/assist			
	c	A plain language summary of the FAP was widely available on a website (list url) www beaconhealthsystem org/assist			
	d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	е	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
		and by mail)			
	f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
		hospital facility and by mail) Notice of availability of the EAP was conspicuously displayed throughout the hospital facility			
		Thotice of availability of the FAP was conspicuously displayed throughout the hospital facility Notified members of the community who are most likely to require financial assistance about availability of the FAP			
_		Cother (describe in Section C)			
_		ng and Collections			l
17		Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	17	Yes	
18	3	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	a	Reporting to credit agency(ies)			
		☐ Selling an individual's debt to another party			
		Actions that require a legal or judicial process			
		Cother similar actions (describe in Section C)			
	u		1	1	i

Part V

individuals'

No Nο

Facility Information (continued)

Elkhart General Hospital Inc

of bospital facility or letter of facility reporting group

Mairie Oi	iiospicai	acility	oi iettei	UI	iacilicy	reporting	group

			Yes
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19	
	If "Yes," check all actions in which the hospital facility or a third party engaged		
	a Reporting to credit agency(ies)		
	b \sqsubset Selling an individual's debt to another party		
	Actions that require a legal or judicial process		
	d ┌ Other similar actions (describe in Section C)		
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed		

2

facility's financial assistance policy

e - Other (describe in Section C) f ┌ None of these efforts were made Policy Relating to Emergency Medical Care

d - Other (describe in Section C)

d - Other (describe in Section C)

insurance covering such care?

If "Yes," explain in Section C

If "Yes," explain in Section C

If "No," indicate why

C)

that

can be charged

(whether or not checked) in line 19 (check all that apply)

 $_{f c}$ $\;$ \sqsubset Notified individuals of the financial assistance policy in communications with the individuals regarding the

the maximum amounts that can be charged

any service provided to that individual?

a — Notified individuals of the financial assistance policy on admission $\mathbf{b} \hspace{0.2cm} \boldsymbol{\sqsubset} \hspace{0.2cm} \mathsf{Notified} \hspace{0.2cm} \mathsf{individuals} \hspace{0.2cm} \mathsf{of} \hspace{0.2cm} \mathsf{the} \hspace{0.2cm} \mathsf{financial} \hspace{0.2cm} \mathsf{assistance} \hspace{0.2cm} \mathsf{policy} \hspace{0.2cm} \mathsf{prior} \hspace{0.2cm} \mathsf{to} \hspace{0.2cm} \mathsf{discharge} \hspace{0.2cm}$

regardless of their eligibility under the hospital facility's financial assistance policy?

a _ The hospital facility did not provide care for any emergency medical conditions

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

eligible individuals for emergency or other medically necessary care

Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals

 $_{f c}$ $_{f \Gamma}$ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section

Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-

a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts

b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating

During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had

During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for

 $_{f c}$ $_{f \Gamma}$ The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged

f d $\ dash$ Documented its determination of whether individuals were eligible for financial assistance under the hospital

Yes

21

23

24

Schedule H (Form 990) 2015

Nο

Νo

rection C. Supplemental Information for Part V, Section B. Divide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, signated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," , 3," etc.) and name of hospital facility. Form and Line Reference Explanation	
Part V Facility Information	(continued)
Provide descriptions required for l 21d, 22d, 23, and 24. If applicable designated by facility reporting gr	Part V, Section B, lines 2, 3], 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, e, provide separate descriptions for each hospital facility in a facility reporting group, oup letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2,"
Form and Line Reference	Explanation
	Schedule H (Form 990) 2015

Provide the following information

1

Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B

be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic 4

Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may

constituents it serves **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or

other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)

Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the

organization and its affiliates in promoting the health of the communities served State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files

a community benefit report

Form and Line Reference	Explanation
Form and Line Reference Part I, Line 3c	Factors to be considered for Financial Assistance Household Size and Income The following factors may be considered in determining the eligibility of the patient for assistance and must be provided by all income earning residents in the countable household unit unless they are not dependents based on IRS guidelines for determining whether a household member can be considered a dependent 1 Indiana workforce wage report for last 2 quarters (unemp lyment income) 2 Last 3 pay stubs or a letter or printout from employer(s) providing ver incation of gross income if currently employed This documentation should not be more than a 30 days old from date of issue and include year-to-date information 3. Last 3 bank stat ements (including explanations of regular deposits not explained by pay stubs) 4. Social Security award or entitlement letter or other proof of gross monthly award 5. Retirement income 6. Investment income 7. Statement from person(s) that are providing direct support. 8. Number of dependents 9. Most recent tax return (including W2 and all supporting sche dules) 10. Other financial obligations 11. The amount and frequency of hospital/medical bills 12. Other financial obligations 11. The amount and frequency of hospital/medical bills 12. Other financial obligations 11. The amount and frequency of hospital/medical bills 12. Other financial resources that produce income 13. If Self-Employed, Gross Income less Cost of Goods sold and employee salaries. Financial Capacity 1. Individuals with the financial capacity to purchase health insurance coverage through the health Insurance Mar ketplace may be required to purchase and will be provided access to meet with an Indiana C ertified Navigator as a means of assuring access to healthcare services, or their overall personal health, and for the protection of their individual assets 2. Individuals have been found they are ineligible for Medical or other affordable health care services, or one provide provide provide provide provide access to provide access to meet with
	LONG BEEN RECOGNIZED FOR THE COLLABORATION EFFORTS WHICH ENGAGE INDIVIDUALS AND ORG ANIZATIONS WITH DIVERSE SOCIO-ECONOMIC RELIGIOUS, ETHNIC, RACE, AGE, AND GENDER IDENTITY C HARACTERISTICS OUR TEAM OF PASSIONATE AND DEDICATED HEALTH CARE PROFESSIONALS, ALONG WITH MANY PARTNERS THROUGHOUT THE NORTHERN INDIANA AND SOUTHERN MICHIGAN (MICHIANA) REGION, HE LPED US CONTRIBUTE SIGNIFICANTLY TO THE HEALTH AND WELL-BEING OF OUR COMMUNITY FURTHER, E LKHART GENERAL HOSPITAL PLAYS A KEY

	·
Part I, Line 3c	ols Systems to provide PEERS Project. A Positive Teen Network effort, where EGH staff interviewed, recruited, and trained approximately 175 teen high-school mentors who in turn fac ilitated a five-session risk avoidance curriculum to 1,100 seventh and eight graders in El khart and Baugo Community Schools systems. The PEERS Project curriculum focused on identifying the consequences of and assertiveness training in abstaining from health risk behaviors of early sexual activity, alcohol, smoking, and drug use. The goals of the program are to optimize the opportunities for the communitys youth to create a healthy and successful future, and to mitigate the mental health effects of the consequences of these behaviors. The high school students completed a significant leadership peer mentor training program p rior to facilitating the classroom lessons to the underclassmen. In recognition of the imp ortance of modeling the lifestyle being promoted, teen mentors signed a leadership agreement pledging to practice risk avoidance behaviors in their lifestyles. In 2015, approximately 750 mentoring lessons teaching a total of just under 200 risk avoidance lessons occurred with over 900 Elkhart County middle school-aged children. In 2015, Elkhart General Hospi tal sponsored and helped facilitate four American Cancer Society Look Good Feel Better sup port groups for cancer patients. In these groups, cosmetologists trained in enhancing the appearance of persons undergoing chemotherapy or radiation treatment worked with cancer pa tients to improve their self-esteem and confidence regarding their physical appearance. In a 7. Community Health Improvementy/Adocacy improve public health, access to health care services In 2015, Elkhart General Hospital continued to participate in a public health-base d coalition to identify trends in perinatal outcomes to ultimately reduce perinatal race d ispartly in the region. The partners in this effort with Elkhart General Hospital Included Beacon Health System partner Memorial Hospital of South

Explanation

Form and Line Reference

ACCOUNTS WHEN THEY ARE DEEMED UNCOLLECTIBLE COSTING METHODOLOGY IS THE SAME AS TAX FORM 990, SCHEDULE H, WORKSHEET 2 METHODOLOGY PATIENT CARE IS COST ADJUSTED BY NON-PATIENT ACTIVITY, EXPENSES, AND PATIENT CARE CHARGES BAD DEBT EXPENSE WHICH IS ATTRIBUTABLE TO ELIGIBLE PATIENTS IS CONSIDERED PAR OF ELKHART GENERAL HOSPITAL'S COMMUNITY BENEFIT BECAUSE OF OUR MISSION TO CREATE A HEALTHIER COMMUNITY WHILE CONTINUING OUR CHARITABLE ROLE IN THE COMMUNITY PART III, LINE 4 THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS, TAKING INTO CONSIDERATION THE TRENDS IN HEALTH CARE COVERAGE, HISTORICAL ECONOMITRENDS, AND OTHER COLLECTION INDICATORS MANAGEMENT ASSESSES THE ADEQUACTOR OF THE ALLOWANCES PERIODICALLY THROUGHOUT THE YEAR BASED UPON HISTORICAL WRITE-OFF EXPERIENCE BY MAJOR PAYOR CATEGORY THE RESULTS OF THE REVIEW ARE	Form and Line Reference	Explanation
DEBTS TO PROVIDE FOR AN APPROPRIATE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS SIGNIFICANT PORTION OF THE CORPORATION'S UNINSURED PATIENTS WILL BE UNWILLING TO PAY FOR THE SERVICES PROVIDED THUS, THE CORPORATION RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS RELATED TO UNINSURED PATIENTS IN THE PERIOD THE SERVICES ARE PROVIDED PART III, LINE 8 RATIONALE FOR INCLUSION OF THE MEDICARE SHORTFALL AS A COMMUNITY BENEFIT PARTICIPATION IN THE GOVERNMENTAL MEDICARE PROGRAM DOES NOT PROVIDE THE OPPORTUNITY FOR A HOSPITAL TO NEGOTIATE A REIMBURSEMENT RATE OR STRUCTURE THAT WOULD ALLOW THE HOSPITAL TO COVER THE COST OF THE MEDICAL SERVICE RENDERED TO THE PROGRAM PARTICIPANT, AS WOULD BE THE CASE IN CONTRACTUAL NEGOTIATIONS WITH COMMERCIAL INSURANCE COMPANIES NOR IS THE HOSPITAL ALLOWED TO PROVIDE ONLY THE SERVICES FOR WHICH REIMBURSEMENT COVERS THE DIRECT COST OF CARE THIS PRODUCES THE SAME SHORTFALL OUTCOME AS DOES THE PARTICIPATION IN THE MEDICAID PROGRAM THE MEDICAID PROGRAM TO SECONIZED AS A COMMUNITY BENEF ON SCHEDULE H AND ON COMMUNITY BENEFIT REPORTS FOR MOST STATES THE QUALITY AND COST OF THE PATIENT CARE IS THE SAME REGARDLESS OF PAYOR SOURCE HENCE THE ACCEPTANCE OF MEDICARE REIMBURSEMENT REPRESENTS A REDUCTION OR RELIEF OF THE GOVERNMENT BURDEN TO PAY THE FULL COST OF CARE PROVIDED THE SOURCE USED FOR THE COSTING METHODOLOGY FOR THE AMOUNT REPORTED ON LINE 6 WAS THE 2014 MEDICARE COST REPORT PART III, LINE 9B COLLECTION PRACTICES PATIENTS	Part III, Line 2, 3	THE CORPORATION EVALUATES THE COLLECTABILITY OF ITS ACCOUNTS RECEIVABLE BASED ON THE LENGTH OF TIME THE RECEIVABLE IS OUTSTANDING, PAYOR CLASS, AND THE ANTICIPATED FUTURE UNCOLLECTIBLE AMOUNTS BASED ON HISTORICAL EXPERIENCE ACCOUNTS RECEIVABLE ARE CHARGED TO THE ALLOWANCE FOR DOUBTFUL ACCOUNTS WHEN THEY ARE DEEMED UNCOLLECTIBLE COSTING METHODOLOGY IS THE SAME AS TAX FORM 990, SCHEDULE H, WORKSHEET 2 METHODOLOGY PATIENT CARE IS COST ADJUSTED BY NON-PATIENT ACTIVITY, EXPENSES, AND PATIENT CARE CHARGES BAD DEBT EXPENSE WHICH IS ATTRIBUTABLE TO ELIGIBLE PATIENTS IS CONSIDERED PART OF ELKHART GENERAL HOSPITAL'S COMMUNITY BENEFIT BECAUSE OF OUR MISSION TO CREATE A HEALTHIER COMMUNITY WHILE CONTINUING OUR CHARITABLE ROLE IN THE COMMUNITY PART III, LINE 4 THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS, TAKING INTO CONSIDERATION THE TRENDS IN HEALTH CARE COVERAGE, HISTORICAL ECONOMIC TRENDS, AND OTHER COLLECTION INDICATORS MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCES PERIODICALLY THROUGHOUT THE YEAR BASED UPON HISTORICAL WRITE-OFF EXPERIENCE BY MAJOR PAYOR CATEGORY THE RESULTS OF THE REVIEW ARE THEN UTILIZED TO MAKE MODIFICATIONS, AS NECESSARY, TO THE PROVISION FOR BAD DEBTS TO PROVIDE FOR AN APPROPRIATE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS A SIGNIFICANT PROVISION FOR BAD DEBTS TO PROVIDE FOR AN APPROPRIATE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS A SIGNIFICANT PROVISION FOR BAD DEBTS RELATED TO UNINSURED PATIENTS IN THE PERIOD THE SERVICES ARE PROVIDED PART III, LINE 8 RATIONALE FOR INCLUSION OF THE MEDICALE PROVISION FOR BAD DEBTS TO PROVIDE FOR AN APPROPRIATE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS A SIGNIFICANT PROVISION FOR BAD DEBTS RELATED TO UNINSURED PATIENTS IN THE PERIOD THE SERVICES ARE PROVIDED PART III, LINE 8 RATIONALE FOR INCLUSION OF THE MEDICALE PROVISION FOR BAD DEBTS RELATED TO UNINSURED PATIENTS IN THE PERIOD THE SERVICES FOR WHICH PRIVING PROVIDE ONLY THE PROVISION OF CARE PROVIDED TO THE COST OF THE MEDICAL PROVIDED TO THE PROVISION OF T

Form and Line Reference	Explanation
2 Needs Assessment	Elkhart General Hospital monitors community health status and emerging health trends through health and socioeconomic surveillance data review and consistent and candid dialogue with its regional community health partners. These data and the ear-to-ground relationships with community health partners are used by Elkhart General Hospital to identify health needs and to subsequently drive decision-making and strategic direction of community health improvement activities. Data sources include local public health surveillance data, health care coverage data, vital statistics, socioeconomic data, economic development data, youth and adult behavioral risk factor data, and social demographic aggregates. Elkhart General Hospital is an active partner of Covering Kids and Families of Indiana, a statewide health care advocacy consortium, and receives monthly data on rates of the uninsured within Elkhart County. Elkhart General Hospital tracks labor and employment data, which serves as a believither for impending upticks or downturns in community health status indicators. Elkhart General Hospital staff maintains frequent communication with multiple community health and social services agencies to assess current or surfacing community health needs, and initiates dialogue to ascertain community input on how the hospital can best help to address identified needs. The communication network includes consistent communication with health safety net agencies within the county, with specific and deliberate alignment with local public health. The Hospital communicates with community health center catchments of Heart City Health Center, the Minority Health Coalition of Elkhart County, the Hispanic Latino Health Coalition of Northern Indiana, the Indiana Minority Health Coalition, and agencies representing the most vulnerable populations within the community, including Church Community Services, United Way, YWCA, and the Center for Healing and Hope Elkhart General Hospital continues to lead a healthy schools network that identifies ane

Form and Line Reference	Explanation
Assistance	WHEN UNINSURED PATIENTS PRESENT TO OUR HOSPITAL, THEY ARE OFFERED THE OPPORTUNITY TO MEET WITH OUR ELIGIBILITY SPECIALISTS OUR ELIGIBILITY SPECIALISTS OUR ELIGIBILITY SPECIALISTS DISCUSS THE POTENTIAL ELIGIBILITY OF THE PATIENT FOR MULTIPLE ASSISTANCE PROGRAMS, INCLUDING OUR OWN INTERNAL FINANCIAL ASSISTANCE PROGRAM OUR STATEMENTS ALSO INCLUDE A NOTICE THAT FINANCIAL ASSISTANCE IS AVAILABLE TO PATIENTS, AND THEY CAN CONTACT OUR CUSTOMER SERVICE GROUP FOR GUIDELINES Patients are also made aware of our financial assistance program via telephone conversation with our Patient Accounts staff Staff is particularly sensitive to address this program with anyone who indicates there might be a financial need

Form and Line Reference	Explanation
4 Community Information	Eikhart County, Indiana, was established in 1830, with the original county seat in Dunlap and was later moved to Goshen Today Eikhart County has three growing cities, four towns, and 16 townships Eikhart County is located in northern Indiana and borders the state of Michigan The County is approximately 463 91 square miles in size Elkhart County lies halfway between Chicago and Cleveland and is located near Interstate 80/90 and the Indiana Toll Road Elkhart Countys service providers have a history of actively forming partnerships in an effort to meet the health needs of its residents. Elkhart County takes pride in offering its residents a great place to live and continually striving to establish new businesses and provide an entrepreneurial atmosphere. Elkhart County is considered Elkhart General Hospitals primary service area. According to the 2015 US Census estimates, Elkhart County population rose to 201,971 from 2013 estimate of 200,563. In 2015, the percentage of persons 65 years and older was estimated at 13.0%, and 7.5% were under five years of age. Census data show that 76.3% of Elkhart County residents are white persons not of Hispanic descent, 14.9% are Hispanic/Latino, and 6.1% are black. In 2015, Elkhart Countys labor force was 94,513, of which 87,354 persons were employed and 7,159 persons, or 7.6% of the total labor force, were unemployed. The median household income (2013) of Elkhart County residents was \$46,123, and a per capita personal income (2013) of \$36,229. The percentage of children 0-17 years of age living in poverty was 20.3% in 2013. In 2015, the County Health Rankings, sponsored by the Robert Wood Johnson Foundation, ranked Elkhart County as the 20th healthlest county in Indiana of all 92 counties for health outcomes (a gauge of the health status of a county), which is down from the 14th healthlest county ranking in 2013. In 2015, Elkhart County ranked 49th in health factors, which is up from the ranking as 65th healthlest for health factors (those factors that influence the health of
	income and uninsured The Center for Healing and Hope provides urgent medical care and supportive care, on a first come first serve basis, and is supported by over 200 volunteers from area churches

Form and Line Reference	Explanation
5 Promotion of Community Health	The mission of Elkhart General Hospital, as a Beacon Health System partner, is to enhance the physical, mental, emotional and spiritual well-being of the communities we serve. Beacon Health System is committed to clinical excellence, compassionate care, and the ongoing improvement of quality of life. Our commitment will lead the Health System to be the community's provider of outstanding quality, superior value and comprehensive health care services. Both Beacon Health System and Elkhart General Hospital have community Boards of Directors, and consistently invest funds to improve the quality of life for our communities. Beacon Health System values reflect an unwavering commitment to the communities we serve. Elkhart General Hospital, as a Beacon Health System partner, has as its values. Patients are at the center - Patient needs, care and safety are our top priority. Trust - Our actions will firmly demonstrate reliability on our integrity, abilities and our character. Respect - We will treat our patients, community members and each other with the highest level of regard, demonstrating an understanding of different perspectives, cultures, interests and needs of others. Integrity - We will continually do the right thing for our patients, associates and communities we serve. Compassion - We will demonstrate the emotional capacities of empathy and sympathy, and express the desire to help. Elkhart General seeks to promote the health and well-being of Elkhart County residents, with specific focus on the most vulnerable populations, by providing education to aid in early detection and prevention of disease and to improve the health status of the community as a whole. A key mechanism by which this goal is carried out is Elkhart General Hospital's serious, consistent, deliberate search for and partnerships with multiple community entities to address the needs of the medically underserved and to improve the health status of our community. These collaborative alliances included local public health, schools, churches, soci

Form and Line Reference	Explanation
o Alimated Health Care System	Elkhart General Hospital's governing body is comprised of persons who reside in Elkhart County The 20 member Board of Directors, who serve without pay, guides the system in its mission to provide high quality, affordable health care to the communities it serves. The Board's roles include guaranteeing fair and equal access, approving new medical staff members and approving long-term strategies for the continued success of the hospital. Additionally, Elkhart General Hospital extends medical staff privileges to all qualified physicians in our community. In 2011 Elkhart General Hospital affiliated with Memorial Hospital of South Bend, Indiana, under the name of Beacon Health System, Inc. Both organizations continue as full-care providers for their respective counties, and both organizations are committed to promoting the health of the communities they serve

Form and Line Reference	Explanation
	Elkhart General Hospital, Inc , prepares a Community Benefit Report both for the State of Indiana and for the Annual Report, which is posted at www egh org

Additional Data

Software ID:

Software Version:

EIN: 35-0877574

Name: Elkhart General Hospital Inc

Form 990 Schedule H, Part V Section A. Hospital Facilities
Section A. Hospital Facilities

(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number			sheral medical & surgical	ıldren s hospital	aching hospital	itical access hospital	eearch facility	-24 hours	ì-other	Other (Describe)	Facility reporting
1	Elkhart General Hospital Inc 600 East Blvd Elkhart, IN 46514 www egh org 14-005017-1	x	x					x			

efile GRAPHIC pr	int - DO NO	T PROCESS AS	Filed Data -				DLN: 9	93493315031686
Schedule I (Form 990) Department of the Treasury Internal Revenue Service		2015 Open to Public Inspection						
Name of the organization							Employer identificati	on number
Elkhart General Hospit							35-0877574	
 Does the organiz the selection crit Describe in Part Part II Grants and 	ation maintain eria used to av IV the organiza d Other Assista	ward the grants or as ation's procedures fo ance to Domestic Or	iate the amount of the sistance?or monitoring the use ganizations and Dome	of grant funds in the Ur			orm 990, Part IV, line 2	√ Yes N o
(a) Name and addr organization or government	ess of	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
See Additional Data	Table							
		=	=	sted in the line 1 table .			· · · · • _	11
	er of other orga	anizations listed in t	ne line 1 table					ıle I (Form 990) 20:

Schedule I (Form 990) 2015

Page 2

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) TRANSPORTATION SERVICES	200	103,070			

PART OF ELKHART GENERAL HOSPITAL'S MISSION IS TO IMPROVE THE HEALTH OF ITS COMMUNITY IN ORDER TO FULFILL THIS GOAL. OUR ADMINISTRATORS HAVE THE ABILITY TO MAKE DONATIONS TO ORGANIZATIONS THAT IMPROVE THE HEALTH AND WELL BEING OF OUR COMMUNITY SINCE ALL PAYMENTS ARE MADE TO 501(C)(3) ENTITIES, THERE ARE NO PROCEDURES FOR MONITORING THE USE OF THE FUNDS ELKHART GENERAL HOSPITAL ALSO PAYS FOR THE TRANSPORTATION OF SPECIFIC INDIVIDUALS FROM THE HOSPITAL FACILITY TO NEARBY NURSING HOMES AND OTHER ASSISTED LIVING FACILITIES THESE PAYMENTS ARE MADE DIRECTLY TO THE THIRD PARTY TRANSPORTATION SERVICE PROVIDER AT COST SCHEDULE I. PART III NUMBER OF RECIPIENTS IS ESTIMATED BASED ON THE NUMBER OF INVOICES FROM OUTSIDE ORGANIZATIONS FOR OTHER ASSISTANCE MADE FOR THE BENEFIT OF INDIVIDUAL RECEPIENTS

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference

SCHEDULE I, PART I, LINE 2

Schedule I (Form 990) 2015

Explanation

Additional Data

HEART REACH MICHIANA

418 SOUTH MAIN STREET ELKHART, IN 46516

500 ARCADE STREET

ELKHART, IN 46514

DOWNTOWN ELKHART INC

SUITE 230

20-2527524

31-1173964

Software ID: Software Version:

EIN: 35-0877574

Name: Elkhart General Hospital Inc

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501(c)(3)

501(c)(3)

organization or government	(b) EIN	if applicable	grant	` '	(book, FMV, appraisal, other)	non-cash assistance	or assistance
RIBBON OF HOPE 600 EAST BOULEVARD ELKHART,IN 46514	35-2118856	501(c)(3)	35,000		CASH		CANCER SUPPORT

CASH

CASH

SPONSORSHIP

Jazz Festival

10,000

10,000

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable arant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) UNITED WAY OF ELKHART 35-0953433 501(C)(3) 72,000 CASH CORPORATE MATCH

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

501 (C)(3)

BOYS & GIRLS CLUB OF

ELKHART CO PO BOX 614 GOSHEN,IN 46527 35-1156334

COUNTY					
601 CR 17					
ELKHART,IN 46515					
AMERICAN HEART ASSOCIATION PO BOX 681550	13-5613797	501(C)(3)	10,000	CASH	SPONSORSHIP

15,000

CASH

SPONSORSHIP

(a) Name and address of **(b)** EIN (c) IRC section (d) A mount of cash (e) A mount of non- (f) Method of valuation (g) Description of (h) Purpose of grant organization ıf applıcable grant cash (book, FMV, appraisal, non-cash assistance or assistance or government assistance other) CENTER FOR HEALING AND 02-0560511 501(c)(3) 22,500 CASH HOPE

PO BOX 195 GOSHEN,IN 46527					
UNITED CANCER SVC OF ELK CO INC	35-1091429	501(C)(3)	10,000	CASH	

20,000

CASH

23971 US HWY 33 ELKHART, IN 46517

501(C)(3)

ECONOMIC DEVELOPMENT

300 BIBCO PARKWAY ELKHART, IN 46516

CORP

35-1973845

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. (a) Name and address of (b) EIN (c) IRC section (d) A mount of cash (e) Amount of non- (f) Method of valuation (a) Description of (h) Purpose of grant organization if applicable arant cash (book, FMV, appraisal, non-cash assistance or assistance other) or government assistance FIKHART ROTARY CLUB 35-6044343 501(C)(3) 10,000 CASH PO BOX 933 ELKHART, IN 46515

PO BOX 933
ELKHART, IN 46515

HORIZON HEALTH 46-0803293 501(C)(3) 25,000 CASH

124 E WASHINGTON ST GOSHEN, IN 46528

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493315031686 Compensation Information OMB No 1545-0047 Schedule J (Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 2015 ► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ➤ Attach to Form 990. Open to Public Department of the ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Treasury Inspection Name of the organization **Employer identification number** Elkhart General Hospital Inc 35-0877574 Questions Regarding Compensation Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all 2 directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Yes 4b Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4c Νo Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5a Νo Any related organization? 5b Νo If "Yes," on line 5a or 5b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Any related organization? 6b Νo If "Yes," on line 6a or 6b, describe in Part III For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Yes Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)? Schedule J (Form 990) 2015 Cat No 50053T For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

Form 990

Schedule J (Form 990) 2015

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in	
		(ii)	(iii)	1 other deferred	benefits	(B)(ı)-(D)	column(B) reported

(A) Name and Title	(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	1, ,	(F) Compensation in
	Page	(ii)	(iii)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base (1) compensation	Bonus & incentive	Other reportable	compensation			as deferred on prior
	(i) compensation	compensation	compensation			1	Form 990

Schedule J (Form 990) 2015

See Additional Data Table

Supplemental Information

descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information **Explanation**

	Return Refer	ence	Τ
Provide th	ie information,	explanation, o	r

Schedule J (Form 990) 2015

PART I. LINE 1A BEACON HEALTH SYSTEM REIMBURSES FOR DIRECT EXPENSES RELATED TO ANY TRAVEL ON THE ORGANIZATION'S

Supplemental Compensation Information BEHALF SPOUSAL TRAVEL INCLUDED IN TAXABLE COMPENSATION 1 EMPLOYEE (KREG GRUBER) PART I, LINE 3 ELKHART GENERAL

HOSPITAL ,INC USES A RELATED ORGANIZATION'S (BEACON HEALTH SYSTEM,INC) COMPENSATION REVIEW PROCESS THIS REVIEW PROCESS INCLUDES AN EXTENSIVE EXAMINATION USING COMPARABLE MARKET DATA THAT IS THEN REVIEWED BY AN INDEPENDENT CONSULTANT HIRED BY, AND REPORTING TO, THE BOARD OF DIRECTORS RECOMMENDATIONS ARE PRESENTED TO THE BOARD FOR DELIBERATION AND FINAL DECISION PART I, LINE 4A OTHER REPORTABLE COMPENSATION FOR MR LINTJER INCLUDED \$412,520 IN SEVERANCE PAYMENTS, AND \$2,645 IN LIFE INSURANCE PREMIUMS PART I, LINE 4B BEACON HEALTH SYSTEM IMPLEMENTED AN EXECUTIVE RETENTION PLAN TO ATTRACT AND RETAIN KEY EMPLOYEES BY PROVIDING ADDITIONAL DEFERRED COMPENSATION THE CHIEF EXECUTIVE OFFICER WILL PARTICIPATE IN THE PLAN AND WILL SELECT OTHER PARTICIPANTS PURSUANT TO THE GUIDELINES SET BY THE EMPLOYER'S BOARD OF DIRECTORS THE EMPLOYER MAY MAKE CONTRIBUTIONS UNDER THE PLAN AND HAS SOLE DISCRETION OVER WHETHER TO MAKE A CONTRIBUTION VESTING OCCURS ON JANUARY 1 OF THE FIFTH YEAR FOR WHICH SUCH CONTRIBUTIONS ARE MADE FOR PARTICIPANTS WHO HAVE BEEN CONTINUOUSLY EMPLOYED THE PLAN ALSO ALLOWS VESTING TO OCCUR IF THE PARTICIPANT $|\mathsf{ATTAINS}$ THE AGE OF 62 THE FOLLOWING INDIVIDUALS RECEIVED VESTED PAYMENTS IN 2015, REFLECTED IN COLUMN (B)(III) PHIL NEWBOLD \$140,103 IN MARCH 2015 THE FOLLOWING INDIVIDUALS RECEIVED DEFERRED PAYMENTS IN 2015 THAT WILL VEST IN FUTURE YEARS, WHICH ARE REFLECTED IN COLUMN C PHIL NEWBOLD \$142,540 GREGORY LOSASSO \$64,454 JEFFREY COSTELLO \$77,377 KREG GRUBER \$72,770 BEACON HEALTH SYSTEM IMPLEMENTED AN EXECUTIVE LONGEVITY BONUS PLAN FOR THE PURPOSE OF PROVIDING A $oxed{\mathsf{LONGEVITY}}$ BONUS FOR ITS DESIGNATED EXECUTIVES THIS UNFUNDED PLAN WAS EFFECTIVE APRIL 1,2014 THE PARTICIPANTS MUST REMAIN IN AN ACTIVE EMPLOYMENT STATUS WITH BEACON FOR A PERIOD OF 5 CONSECUTIVE YEARS FROM THE EFFECTIVE DATE TO BE $oxed{\mathsf{IELIGIBLE}}$ TO RECEIVE THE FULL LONGEVITY BONUS AMOUNT AT WHICH TIME VESTING IS 100% VESTING PRIOR TO THE 5 YEARS IS AT |0%> THE MAXIMUM BONUS AWARD AT 100% VESTING IS \$325,000 THE FOLLOWING INDIVIDUALS RECEIVED DEFFERED PAYMENTS IN 2015 THAT WILL VEST IN FUTURE YEARS, WHICH ARE REFLECTED IN COLUMN C JEFFREY COSTELLO, \$65,000 GREGORY LOSASSO, \$65,000 KREG $|\mathsf{GRUBER}$, \$65,000 PART I, LINE 7 THE RELATED ORGANIZATION, BEACON HEALTH SYSTEM, HAS THREE INCENTIVE PLANS (EMPLOYEE, $|\mathsf{MANAGEMENT}|$ AND EXECUTIVE) WHICH HAVE A NET OPERATING INCOME TO BUDGET MEASUREMENT FOR THE PAYOUT THRESHOLD THE EMPLOYEE PLAN SHARES THE EXCESS OVER BUDGET NET OPERATING INCOME WITH THE NON-MANAGEMENT EMPLOYEES FOR BEACON HEALTH SYSTEM, INC. AND THE AFFILIATED ENTITIES. THE EMPLOYEE INCENTIVE HAS A MAXIMUM CAP OF \$4,500,000. THE PAYOUT AND AMOUNT OF THE PAYOUT FOR THE EMPLOYEE INCENTIVE PLAN IS MADE AT THE DISCRETION OF THE BOARD. THE MANAGEMENT INCENTIVE PLAN PAYS A SLIDING PERCENTAGE OF BASE COMPENSATION IF THE NET OPERATING INCOME IS EQUAL TO OR GREATER THAN 80% OF THE BUDGETED NET OPERATING INCOME THE SLIDING SCALE CAPS WHEN OPERATING INCOME REACHES 120% OF THE BUDGETED OPERATING INCOME THE PAYOUT OF THE MANAGEMENT INCENTIVE PLAN IS MADE AT THE DISCRETION OF THE BOARD EXECUTIVES ARE COVERED UNDER THE BEACON HEALTH SYSTEM EXECUTIVE SHORT-TERM INCENTIVE PLAN (ESTIP) THE ESTIP PLAN PAYS A SLIDING PERCENTAGE OF BASE COMPENSATION IF THE NET OPERATING INCOME IS EQUAL TO OR GREATER THAN 80% OF THE BUDGETED NET INCOME THE SLIDING SCALE CAPS WHEN OPERATING INCOME REACHES 120% OF THE BUDGETED OPERATING INCOME THE PAYOUT OF THE ESTIP IS MADE AT THE DISCRETION OF THE BOARD PAYOUT OF THE ESTIP IS MADE AT THE DISCRETION OF THE lboard Schedule J (Form 990) 2015

Software ID: **Software Version:**

EIN: 35-0877574

Name: Elkhart General Hospital Inc

Form 990, Schedule J, Pa	<u>art</u>	II - Officers, Dire	ctors, Trustees, K	ey Employees, an	d Highest Comper	<u>isated Employee</u>	5	
(A) Name and Title		(B) Breakdown of	of W-2 and/or 1099-MIS	ISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) O ther reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1Gregory Lintjer FORMER OFFICER	(I) (II)		, o	415,165	o!	, 0	415,165 	412,520 - 0
1Gregory LosassoPresident	(1)	373,099	107,830	9,960	140,054	21,847	7 652,790	0
	(11)	, 0	0	0	0			0
2 Laura Munkel MDPhysician	(1)	0	0	0	0	0	0	0
	(11)) 274,605	80,014	780	10,600	21,638	387,637	, 0
3 Jeffrey P Costello CFO/Asst Treasurer	(1)	0	0	, 0	0	0	0	0
	(11)) 432,410	137,200	29,365	160,505	19,868	779,348	. 0
4 Phillip A NewboldCEO	(1)	0	, 0	, 0	, 0	· O	, 0	0
	(11)) 767,590	295,000	193,204	165,268	20,773	1,441,835	140,103
5 GENEVIEVE A LANKOWICZ VP OF MEDICAL AFFAIRS	(1)) 275,256	41,641	1 10,244	10,600			
	(11)	0	0	0	0			. 0
6 KARRA L HEGGEN VP OF NURSING	(1)) 247,959	37,487	7 1,199	10,600	1,179	298,424	0
	(11)	0	0		0	C		0
7CINDIE L MCPHIE VP OF OPERATIONS	(1)	163,232	19,674	6,518	0	9,955	199,379	0
	(11)	0	0	0	0			, 0
8LIANG Q WANG SENIOR PHYSICIST	(1)) 225,783	147	9,022	9,254	20,381	1 264,587	0
	(11)	0	0	0	0			0
9 COLLEEN DAVIDSON-NOWLIN	(1)) 118,567	15,045	34,500	0	14,651	1 182,763	0
DIRECTOR	(11)	0	0	0	0	,		0
10KREG R GRUBER PRESIDENT	(1)) 41,698	12,925	1,595	14,837	2,427	73,482	. 0
	(11)) 375,286	116,325	14,359	133,533	21,841	661,344	0

efile GRAPHIC print - DO NOT PROCESS As Filed Data Schedule K

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

2015 Open to Public

DLN: 93493315031686 OMB No 1545-0047

explanations, and any additional information in Part VI.

▶ Attach to Form 990. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury

Internal Revenue Service

17

allocation of proceeds?

Part IIII Private Business Use

(Form 990)

Employer identification number Name of the organization Elkhart General Hospital Inc 35-0877574 Part I **Bond Issues** (h) On (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (i) Pool behalf of financing ıssuer Yes No Yes No Yes No HOSPITAL AUTHORITY OF 35-1657690 287468EMO 12-09-2008 14,800,000 REFUND BONDS ISSUED Χ **ELKHART COUNTY** 04/02/2003 05-21-2013 REFUND BONDS ISSUED Х Х Х INDIANA FINANCE 35-1602316 45471ALS9 38,582,380 **AUTHORITY** 12/15/1998 **Proceeds** Part II С D 5,700,000 4.939.613 2 Total proceeds of issue 3 47,800,000 38,582,380 5 0 6 0 7 566,012 307,145 8 33,988 9 0 10 11 47,200,000 38,275,235 12 13 2004 2000 Yes Yes No No Yes No Yes No Were the bonds issued as part of a current refunding issue? Х Х 14 Were the bonds issued as part of an advance refunding issue? 15 Х Χ 16 Х Χ

Х

Yes

Х

Α

Was the organization a partner in a partnership, or a member of an LLC, which owned

Does the organization maintain adequate books and records to support the final

2	Are there any lease arrangements that may result in private business use of bond-							
	financed property?							
For Pa	For Paperwork Reduction Act Notice, see the Instructions for Form 990.							

No

Х

Х

Yes

В

No

Yes

D

No

С

No

Yes

	aule k (Form 990) 2015									Page Z
Par	Private Business Use (Continued)	-			-	,		<u> </u>		<u> </u>
		-	Yes	No No	Yes	No No	Yes	C No	Yes	D No
3a	Are there any management or service contracts that may result in private by of bond-financed property?	usiness use	Х	110	103	110	103	140	163	110
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or o		V							
prope	counsel to review any management or service contracts relating to the finanerty?	icea	Х							
С	Are there any research agreements that may result in private business use financed property?	of bond-		х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or ocunsel to review any research agreements relating to the financed property									
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government .			1 900 %		0 %		•		•
5	unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government									
6	Total of lines 4 and 5			1 900 %						
7	Does the bond issue meet the private security or payment test?			Х						
8a	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?			×						
b				•	•			-		•
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s 1 141-12 and 1 145-2?			×						
9	Has the organization established written procedures to ensure that all nonque bonds of the issue are remediated in accordance with the requirements unde Regulations sections 1 141-12 and 1 145-2?		Х							
Par	t IV Arbitrage									
		А			В		С		D	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield	Yes	No X	Yes	No X	Yes		No	Yes	No
2	Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply?									
 a	Rebate not due yet?	T	X	X						
b	Exception to rebate?	Х		X						
С	No rebate due?		Х		Х					
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed						•			
3	Is the bond issue a variable rate issue?	Х			X					
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		х					
b	Name of provider)		0						
c	Term of hedge	· · · · · · · · · · · · · · · · · · ·					1			
d	Was the hedge superintegrated?									
e	Was the hedge terminated?									
								Sch	edule K (Form	990) 2015

contract (GIC)?

period?

Part VI

Return Reference

PART III, COLUMN B

Were gross proceeds invested in a quaranteed investment

Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?

Has the organization established written procedures to monitor

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified

and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

BONDS ISSUED BEFORE 01/01/2003

Were any gross proceeds invested beyond an available temporary

Procedures To Undertake Corrective Action

Term of GIC

the requirements of section 148?...

Schedule K (Form 990) 2015

Page 3

D

No

Yes

	^		^		
0		0			

Yes

C

Yes

No

No

No

В

Yes

Χ

Yes

Х

В

X X

Α

No

v

No

Yes

Х

Yes

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Explanation

COLUMN B IS NOT COMPLETED BECAUSE SUCH BONDS WERE ISSUED AFTER 12/31/2002 TO REFUND

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

 \blacktriangleright Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493315031686

Open to Public Inspection

Name of the organization Elkhart General Hospital Inc

SCHEDULE 0 (Form 990 or

990-EZ)

Service

Department of the

Treasury Internal Revenue

Employer identification number

35-0877574

90 Sched	ule O, Supplemental Information
Return	Explanation
Reference	·
	ELK-HART GENERAL. S.A. NOTLFOR PROFIT HOSPITAL GOVERNED BY A BOARD OF DRECTORS COMPRISID OF COMM.NITY VOLUNTEERS EMPLASS IS S.P. ACED ON EDSIGNING EVERY ONE IN THE COMM.NITY SECRED THE HEALTH CARETHEY NEED FORMS OF THE HEALTH CARETH HEALTH CARETHEY NEED FORMS OF THE HEALTH CARE
	FOR DOCUMENTS FORM 990, PART VI, SECTION C, LINE 19 THE GOVERNING DOCUMENTS AND CONFLICT OF INT
FORM 990 PART IX LINE 11G	DELIBERATION AND FINAL DECISION ARE PERFORMED BY THE INDEPENDENT MEMBERS OF THE BOARD PUBLIC AVAILABILE FOR DOCUMENTS FORM 990, PART VI, SECTION C, LINE 19 THE GOVERNING DOCUMENTS AND CONFLICT OF INT DESCRIPTION CONSULTING FEES TOTAL FEES 1239998

990 Schedule O, Supplemental Information

Return Reference Explanation

DESCRIPTION PHY SICIAN FEES TOTAL FEES 859641

DESCRIPTION LAB FEES TOTAL FEES 10719334

FORM 990 PART IX LINE 11G

FORM 990 PART IX LINE 11G

990 Schedule O, Supplemental Information

Return Reference Explanation

FORM 990 PART IX LINE 11G DESCRIPTION BLOOD PRODUCTS TOTAL FEES 2674943

FORM 990 PART IX LINE 11G DESCRIPTION BLOOD PRODUCTS TOTAL FEES 2674943

FORM 990 PART IX LINE 11G DESCRIPTION OTHER PURCHASED SERVICES TOTAL FEES 7639911

990 Schedule O. Supplemental Information Return Reference Explanation

FORM 990 PART IX LINE 11G DESCRIPTION COLLECTION FEES TOTAL FEES 2021557

FORM 990 PART IX LINE 11G DESCRIPTION REPAIR AND MAINT TOTAL FEES 2077500

990 Schedule O. Supplemental Information Return Reference Explanation

DESCRIPTION SERVICE CONTRACTS TOTAL FEES 5198380

FORM 990 PART IX LINE 11G

DLN: 93493315031686 OMB No 1545-0047

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Employer identification number

Elkhart General Hospital Inc				35-087757	4		
Part I Identification of Disregarded Entities Comp	lete if the organization	n answered "Yes" o	n Form 990, Par	t IV, line 33.			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during	the tax year.						
(a) Name, address, and EIN of related organization	(b) Pnmary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sectio	n Public charity sta (if section 501(c)		Section (13) co	(g) n 512(b controlle ntity? No
(1)Beacon Medical Group Inc 615 N MICHIGAN STREET SOUTH BEND, IN 46601	PHY PRACTICES	IN	501(C)(3)	9	BHS	Yes	
35-1536132 (2)MEMORIAL HEALTH FOUNDATION INC 615 N MICHIGAN STREET	FINANCIAL SUP	IN	501(C)(3)	7	BHS	Yes	+
SOUTH BEND, IN 46601 35-1536129							
(3)MEMORIAL ENDOWMENT FUND FOR MEMORIAL HOS PO BOX 1602	ENDOWMENT	IN	501(C)(3)	11D III-O	MHSB	Yes	
SOUTH BEND, IN 46634 35-6068581 (4)BEACON HEALTH SYSTEM INC 615 N MICHIGAN STREET	PARENT ORG	IN	501(C)(3)	11AI	NA		No
SOUTH BEND, IN 46601 45-3864076							
(5)Memorial Hospital of South Bend Inc 615 N Michigan Street	Hospital	IN	501(C)(3)	3	BHS	Yes	
South Bend, IN 46601 35-0868132							
(6)ELKHART GENERAL HOSPITAL FOUNDATION 600 EAST BLVD	CHAR SUPPORT	IN	501(C)(3)	11C,TYPEIII	NA		No
ELKHART, IN 46514 35-6061200 (7)ELKHART GENERAL HOSPITAL AUXILIARY	VOL SUPPORT	IN	501(C)(3)	11A,TYPE I	NA		No
600 EAST BLVD ELKHART, IN 46514 35-0938148							
For Paperwork Reduction Act Notice, see the Instructions for Form 9	90.	Cat No 501	.35Y	1	Schedule R (For	m 990) 2	2015

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	, ,	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		Yes N		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ral or aging	(k) Percentage ownership
	1			32.7			Yes	No		Yes	No	
(1) WaNee Walk-In Cl 1028-A East Waterford St PO Box 3 Wakarusa, IN 46573 27-2192375	Medical Clini	IN	EGH	RELATED	-26,694	31,889		No	0	Yes		50 000 %
												1
Part TV Identification of Polated Organizations Taxable	26.2.Corp.	oratic	n or Truct	Complete if	the ergan	ization an	culoro	d "Vo	on Form	000	Dar	+ TV Jupo

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b)(1 contro entit	512 .3) lled
								Yes	No
(1) Beacon Health Ventures Inc 615 N Michigan St South Bend, IN 46601 35-1901068	Home Medical	IN		С					
Beacon Health Ventures (2)Michigan Inc 615 N Michigan St South Bend, IN 46601 20-8259773	Home Medical	MI		С					

Schedule R (Form 990) 2015					Pag	ge 3
Part V Transactions With Related Organizations Complete If the organization answer	red "Yes" on Form	990, Part IV, line	34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more rel	lated organizations li	sted in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		No
b Gift, grant, or capital contribution to related organization(s)				1 b	Yes	
${f c}$ Gıft, grant, or capital contribution from related organization(s)				1 c	Yes	
d Loans or loan guarantees to or for related organization(s)				1d		No
e Loans or loan guarantees by related organization(s)				1e		No
f Dividends from related organization(s)				1f		No
g Sale of assets to related organization(s)				1 g		No
h Purchase of assets from related organization(s)				1h		No
i Exchange of assets with related organization(s)				1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
${f k}$ Lease of facilities, equipment, or other assets from related organization(s)				1k		No
Performance of services or membership or fundraising solicitations for related organization(s)				11		No
m Performance of services or membership or fundraising solicitations by related organization(s)				1m	1	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
o Sharing of paid employees with related organization(s)				10	Yes	
p Reimbursement paid to related organization(s) for expenses				1p	Yes	
q Reimbursement paid by related organization(s) for expenses				1 q	Yes	
r Other transfer of cash or property to related organization(s)				1r	Yes	
s Other transfer of cash or property from related organization(s)				1 s	Yes	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	overed relationships	and transaction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount in	volved	
See Additional Data Table						

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions r			ertain invest	ment	partnerships		1 '						
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country) (country) (d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		section 501(c)(3) organizations?		(f) (g) Share of total income sssets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentage ownership	
			314)	Yes	No			Yes	No		Yes	No	
											_		
											lula D /Fai	لِـــا	



Additional Data

Software ID: Software Version:

EIN: 35-0877574

Name: Elkhart General Hospital Inc

Form 990, Schedule R, Part II - Identification of	Related Tax-Exempt O	rganizations					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
Beacon Medical Group Inc 615 N MICHIGAN STREET SOUTH BEND, IN 46601 35-1536132	PHY PRACTICES	IN	501(C)(3)	9	BHS	Yes	
MEMORIAL HEALTH FOUNDATION INC 615 N MICHIGAN STREET SOUTH BEND, IN 46601 35-1536129	FINANCIAL SUP	IN	501(C)(3)	7	внѕ	Yes	
MEMORIAL ENDOWMENT FUND FOR MEMORIAL HOS PO BOX 1602 SOUTH BEND, IN 46634 35-6068581	ENDOWMENT	IN	501(C)(3)	11D III-0	мнѕв	Yes	
BEACON HEALTH SYSTEM INC 615 N MICHIGAN STREET SOUTH BEND, IN 46601 45-3864076	PARENT ORG	IN	501(C)(3)	11AI	NA		No
Memorial Hospital of South Bend Inc 615 N Michigan Street South Bend, IN 46601 35-0868132	Hospital	IN	501(C)(3)	3	внѕ	Yes	
ELKHART GENERAL HOSPITAL FOUNDATION 600 EAST BLVD ELKHART, IN 46514 35-6061200	CHAR SUPPORT	IN	501(C)(3)	11C,TYPEIII	NA		No
ELKHART GENERAL HOSPITAL AUXILIARY 600 EAST BLVD ELKHART, IN 46514 35-0938148	VOL SUPPORT	IN	501(C)(3)	11A,TYPE I	NA		No

(a) (b) (c) (d) Name of related organization Transaction Amount Involved Method of determining amount type(a-s) involved (1) Memorial Hospital of South Bend 1,845,887 ACTUAL CHARGES q WRITEOFFINTERCO (1) Memorial Hospital of South Bend 17,738,065 b (2) Memorial Hospital of South Bend р 30,602,880 ACTUAL CHARGES Memorial Hospital of South Bend (3) 46.500.000 INTERCO TRNSF S (4) Beacon Health Ventures 339,989 WRITEOFFINTERCO (5) Beacon Medical Group 2,746,244 ACTUAL CHARGES р (6) Beacon Medical Group 1,844,755 ACTUAL CHARGES s (7) Beacon Medical Group b 189,117 WRITEOFFINTERCO

768,998

ACTUAL CHARGES

Form 990, Schedule R, Part V - Transactions With Related Organizations

(8)

Beacon Medical Group