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DLN: 93493320158036

# OMB No 1545-0047

Department of the Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

**Return of Organization Exempt From Income Tax** 

▶ Do not enter social security numbers on this form as it may be made public Open to Public Inspection ▶ Information about Form 990 and its instructions is at <u>www IRS gov/foim990</u>

\ Fo	r the	2015 calendar year, or tax year beginnir	ng 01-01-2015 , and ending 12-31-20	.5						
		C Name of organization	· ·		D Empl	oyer ider	ntification number			
_	dress cl	The J David Gladstone Institutes			22.7	20266	-			
_	me cha	inge			_ 23-7	203666	0			
_ In	tıal retu	Doing business as								
Fır		Number and street (or B.O. hov if n	nail is not delivered to street address) Room/su	ıto	E Teleph	none num	ber			
	termina	1650 Owens Street	lail is not delivered to street address) Room/su	ite	(415	)734-2	000			
_	ended r		ntry, and ZIP or foreign postal code		_ (413	<i>)</i> / 3 <del>1</del> - 2	.000			
App	olication	pending City or town, state or province, cour San Francisco, CA 94158	ndy, and zir or foreign postar code		<b>G</b> Gross	receints 9	\$ 97,132,674			
		F Name and address of number	! - <i>ff</i>		!	•	· , ,			
		F Name and address of princip	oai onicer		this a grou					
		1650 Owens Street		su N	bordinates 7	,	☐ Yes 🗸			
		San Francisco, CA 94158			e all suborc	linates	□Yes □ No			
Tax	(-exem	pt status	insert no ) 4947(a)(1) or 527	inc	luded?					
W	ebsite	: www.gladstoneinstitutes.org			•		(see instructions)			
					oup exemp					
Forn	n of org	anization Corporation 🗸 Trust Associa	ation Other ►	L Year of	formation 1	972 <b>M</b>	State of legal domicile C			
Pa	rt I	Summary								
		iefly describe the organization's missior O USE VISIONARY SCIENCE AND TEC	5	INSOLVED	DISEASE	S				
บ	<u> </u>		SIMOLO OF TO OF ENGLISH TIMES OF THE	711002120	D102/102					
2										
<u> </u>	_									
GOVERNATION	<b>2</b> C	heck this box ▶ ☐ if the organization di	scontinued its operations or disposed	of more tha	n 25% of it	s net as	ssets			
						1 1				
ð		umber of voting members of the govern				3	3			
SAUMINA MARKS	4 N	umber of independent voting members of	of the governing body (Part VI, line 1b)			4	0			
5	<b>5</b> T	otal number of individuals employed in o	calendar year 2015 (Part V , line 2a) .			5	503			
ر ۲	<b>6</b> ⊤	otal number of volunteers (estimate if n	ecessary)			6	85			
	<b>7a</b> ⊤	otal unrelated business revenue from Pa		7a	-2,192,279					
	<b>b</b> Ne	t unrelated business taxable income fro	om Form 990-T, line 34			7b	-2,192,30			
				P	rior Year		Current Year			
	8	Contributions and grants (Part VIII, I	ne 1h)		11,855	,653	4,780,090			
Ravenue	9	Program service revenue (Part VIII, li		54,795	,933	56,181,37				
<u> </u>	10	Investment income (Part VIII, columi	n (A), lines 3, 4, and 7d)		19,787	,015	8,103,21			
ď	11	Other revenue (Part VIII, column (A),	ner revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)							
	12	Total revenue—add lines 8 through 11	(must equal Part VIII, column (A), lin	e	86,317	449	66,831,559			
		12)				,				
	13	Grants and similar amounts paid (Part	IX, column (A), lines 1-3)			0	(			
	14	Benefits paid to or for members (Part !	[X, column (A), line 4)			0	(			
ဟ	15	Salaries, other compensation, employe	ee benefits (Part IX, column (A), lines		40,910	,459	42,825,466			
S.		5-10)			•		· · ·			
Expenses	16a	Professional fundraising fees (Part IX		•		0				
盃	Ь	Total fundraising expenses (Part IX, column (D								
	17	Other expenses (Part IX, column (A),	lines 11a-11d, 11f-24e)		40,682	,703	40,059,864			
	18	Total expenses Add lines 13-17 (mu	st equal Part IX, column (A), line 25)		81,593	,162	82,885,330			
	19	Revenue less expenses Subtract line	18 from line 12		4,724	,287	-16,053,77			
S &				Beginnin	g of Current	Year	End of Year			
Net Assets of Fund Balances	30	Total access (David V. J. 1993)			207266	961	365.065.065			
88	20	Total assets (Part X, line 16)			287,366		265,965,863			
<u> </u>	21	Total liabilities (Part X, line 26)		•	132,917		133,909,789			
	22	Net assets or fund balances Subtract	line 21 from line 20		154,449	,352	132,056,072			
	t II	<b>Signature Block</b> Ities of perjury, I declare that I have ex	amined this return including accompan	vina schod	ulos and st	atomon	to and to the heat of			
ny kr	nowled	ge and belief, it is true, correct, and con s any knowledge								
		*****			2016 11 17					
:i.~		Signature of officer			2016-11-15 Date					
Sign Iere										
1616	•	vincent moseley CFO and VP, Finance Type or print name and title								
		Print/Type preparer's name	Preparer's signature	ate		PTIN				
Paic	1	Patricia J Mayer	Patricia J Mayer	[(	Check if self-employed	P00188	8643			
		Firm's name Moss Adams LLP			Firm's EIN 🕨	_	18			
	pare	Firm's address > 4747 Executive Drive S	Suite 1300		Phone no (85					
Jse	Onl	San Diego, CA 92121			•					
1 2 4 +	ho IDC	S discuss this return with the preparer s	hours should 2 (and inchinisting)				Vas □No			

28,333,632

69.997.307

184,045 including grants of \$

including grants of \$

THE INSTITUTE OF NEUROLOGICAL DISEASE FOCUSES ITS RESEARCH ON THE PATHOGENESIS OF ALZHEIMER'S AND OTHER MAJOR NEURODEGENERATIVE

) (Revenue \$

) (Revenue \$

(Code

4d

DISEASES

(Expenses \$

See Additional Data

Total program service expenses ▶

) (Expenses \$

Other program services (Describe in Schedule O)

Page 2

√No

23,366,378)

Form 990 (2015)

190,260)

orm	990 (2015)			Page <b>3</b>
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 🕏	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19?  If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 💆	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	<b>11</b> c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 2	<b>11</b> d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?  If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^7$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

29

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.

instructions for applicable filing thresholds, conditions, and exceptions)

Form	990 (2015)			Page <b>4</b>
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	<b>24</b> c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No

25a

25b

26

27

28a

28b

28c

29

30

31

32

33

34

35a

35b

36

37

Yes

Yes

Yes

Yes

Yes

Form 990 (2015)

Yes

Νo

Nο

Nο

Nο

Nο

Νo

Nο

Νo

Νo

Nο

Nο

Nο

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . . "

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

Note. All Form 990 filers are required to complete Schedule O . . . . .

and Part V, line 1 . . . .

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🗦 🕏

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

**b** Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Pai	t V	Statements Regarding Other IRS Filings and Tax Compliance		1			_
		Check if Schedule O contains a response or note to any line in this I	rait '	v		 Yes	· No
1a	Entert	the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	115		. 03	.10
b	Entert	the number of Forms W-2G included in line 1a Enter -0- if not applicable	<b>1</b> b	0			
c	Did the	ے e organization comply with backup withholding rules for reportable payments to	vend	ors and reportable			
_	-	g (gambling) winnings to prize winners?	٠,		<b>1</b> c	Yes	
2a	Tax St	the number of employees reported on Form W-3, Transmittal of Wage and catements, filed for the calendar year ending with or within the year covered streturn	2a	503			
b	If at le	rast one is reported on line 2a, did the organization file all required federal emp f the sum of lines 1a and 2a is greater than 250, you may be required to e-file			2b	Yes	
3a	Did the	e organization have unrelated business gross income of \$1,000 or more during	the y	ear?	3a	Yes	
b	If "Yes	s," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanatio</i>	n in S	chedule O	3b	Yes	
4a	over, a	time during the calendar year, did the organization have an interest in, or a signal financial account in a foreign country (such as a bank account, securities account)?			4a	Yes	
b	If "Yes See in: (FBAR	s," enter the name of the foreign country ►BD , CJ , NL structions for filing requirements for FinCEN Form 114, Report of Foreign Bank )	and f	Financial Accounts			
5a	-	, ne organization a party to a prohibited tax shelter transaction at any time durin	g the	tax year?	5a		No
		y taxable party notify the organization that it was or is a party to a prohibited t	-	· · · · · · · · · · · · · · · · · · ·	5b		No
С	If "Yes	s," to line 5a or 5b, did the organization file Form 8886-T?					
		,			5c		
	organi	the organization have annual gross receipts that are normally greater than \$10 zation solicit any contributions that were not tax deductible as charitable conti	ributio	ons?	6a		No
	were n	s," did the organization include with every solicitation an express statement the ot tax deductible?			6b		
	_	izations that may receive deductible contributions under section 170(c).			_		
	servic	e organization receive a payment in excess of \$75 made partly as a contribution es provided to the payor?			7a 		No
		e organization sell, exchange, or otherwise dispose of tangible personal properl		•	70		
	file For	rm 8282?	٠.		<b>7</b> c		No
d	If "Yes	5," indicate the number of Forms 8282 filed during the year	7d				
е	Did the	e organization receive any funds, directly or indirectly, to pay premiums on a po	erson	al benefit contract?	7e		No
		e organization, during the year, pay premiums, directly or indirectly, on a perso		ŀ	7f		No
g	If the o	organization received a contribution of qualified intellectual property, did the or ed?	rganız • •	ation file Form 8899 as	<b>7</b> g		
h		organization received a contribution of cars, boats, airplanes, or other vehicles	, did t	the organization file a	7h		
8	Did a c	oring organizations maintaining donor advised funds. donor advised fund maintained by the sponsoring organization have excess bus the year?	iness •	holdings at any time	8		
9a	Did the	e sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the	e sponsoring organization make a distribution to a donor, donor advisor, or rela	ted p	erson?	9b		
10	Section	n 501(c)(7) organizations. Enter					
а	Initiat	ion fees and capital contributions included on Part VIII, line 12	10a				
b	Gross faciliti	, , , , , , , , , , , , , , , , , , , ,	10b				
11	Section	n 501(c)(12) organizations. Enter					
а	Gross	income from members or shareholders	11a				
b		Income from other sources (Do not net amounts due or paid to other sources t amounts due or received from them )	11b				
		n 4947(a)(1) non-exempt charitable trusts.Is the organization filing Form 990	ın lıe	u of Form 1041?	<b>12</b> a		
b	If"Yes	s," enter the amount of tax-exempt interest received or accrued during the	12b				
13	Section	n 501(c)(29) qualified nonprofit health insurance issuers.					
	addıtıc	organization licensed to issue qualified health plans in more than one state? <b>N</b> o anal information the organization must report on Schedule O	ote. S	ee the instructions for	13a		
b		the amount of reserves the organization is required to maintain by the states ::h the organization is licensed to issue qualified health plans	13b				
c	Entert	the amount of reserves on hand	13c				
14a	Did the	e organization receive any payments for indoor tanning services during the tax	year	·	14a		No
b	If"Yes	s," has it filed a Form 720 to report these payments? <i>If "No," provide an explanat</i>	tion in	Schedule O	14b		

form 990 (2015)			Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, of describe the circumstances, processes, or changes in Schedule O. See instructions.	or 10	b belo	w,
Check if Schedule O contains a response or note to any line in this Part VI			[
Section A. Governing Body and Management			
		Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year 1a 3			
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b Enter the number of voting members included in line 1a, above, who are independent  1b 0			
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
<b>6</b> Did the organization have members or stockholders?	6		No
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a The governing body?	8a	Yes	
<b>b</b> Each committee with authority to act on behalf of the governing body?	8b	Yes	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O </i>	9		No
Section B. Policies (This Section B requests information about policies not required by the Internal Re	venu	e Cod	e.)
		Yes	No

**10a** Did the organization have local chapters, branches, or affiliates? . . . . . . . . . . . . . . **10**a Νo **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . . . . . . 12a Yes Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12b Yes c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe **12**c Yes 13 13 Yes 14 Did the organization have a written document retention and destruction policy? . . . . . . . . . . 14 Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official . . . 15a Yes 15b Yes If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 16a Νo **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . . . . . . . . . . . . . . 16b

# Section C. Disclosure L7 List the States with which a copy of this Form 990 is required to be filed▶

18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)
	(3)s only) available for public inspection Indicate how you made these available. Check all that apply
	Communicate Canada de Calabarda de Calabarda C

CA

interest policy, and financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records ▶vincent moseley 1650 Owens Street San Francisco, CA 94158 (415) 734-2000 Part VII

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	thar son is	one bot	not bo: h ar	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) ALBERT A DORMAN	25 00										
TRUSTEE		×						475,000	0	0	
(2) ANDREW S GARB	25 00										
TRUSTEE		×						475,000	0	0	
(3) RICHARD D JONES	25 00										
TRUSTEE		×						475,000	0	0	
(4) JOHN WHITING Through 43015	40 00									31,710	
VP, Cao, cfo				X				129,653	0		
(5) ROBERT S WILLIAMS	40 00										
PRESIDENT				X				779,544	0	51,126	
(6) VINCENT S MOSELEY	40 00										
CFO AND VP OF FINANCE				X				322,736	0	55,395	
(7) DEEPAK SRIVASTAVA Director	40 00				х			571,792	0	55,395	
(8) LENNART MUCKE DIRECTOR	40 00				х			476,990	0	44,801	
(9) WARNER GREENE Director	40 00				x			434,790	0	51,126	
(10) ERIC VERDIN SENIOR INVESTIGATOR	40 00					х		393,207	0	55,395	
(11) ROBERT MAHLEY PRESIDENT EMERITUS	40 00					х		425,590	0	51,126	
(12) STEPHEN FREEDMAN  VP FOR CORP LIAISON & VENT	40 00					х		414,990	0	37,626	
(13) STEVEN FINKBEINER SR INVESTIGATOR	40 00					х		387,550	0	55,395	
(14) Todd C McDevitt SENIOR INVESTIGATOR	40 00					х		364,181	0	5,801	
							t				

Form 990 (	2015)							
Part VII	Section A. Officers	Directors, Tru	istees, Key E	mployees,	and Highest	Compensated	Employees	(continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the
		for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	2,2033 11300,		organization and related organizations
1b c	Sub-Total	eets to Part VII, S	ection A				. *				
d	Total (add lines 1b and 1c)						<b>•</b>		6,126,023	0	494,896
2	Total number of individuals \$100,000 of reportable co						d abov	e) wl	ho received more th	an	

			Yes	No		
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		No		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual					
		-	Yes			
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		Nο		

		-	165					
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization? If "Yes," complete Schedule I for such person .	·	5		No				
Section B. Independent Contractors								
1 Complete this table for your five highest compensated independent contractors that recompensation from the organization. Report compensation for the calendar year ending.			ax year					
(A) Name and business address	(B) Description of services		(C Comper					
DLA Piper LLP (US)	Legal services			386,252				
PO Box 64029 Baltimore, MD 212644029								
Bozicevic Field and Francis legal services								
1900 University Ave Suite 200 East Palo Alto, CA 94303								
Ellucian Company LP	Consulting services			347,549				
4 Country View Road Malvern, PA 19355								
Profectus Pharma Consulting	consulting services			272,010				
1176 Clark Way San Jose, CA 95125								
Littler Mendelson PC	Legal services			197,337				
PO Box 45547 San Francisco, CA 941450547								
2 Total number of independent contractors (including but not limited to those listed above \$100,000 of compensation from the organization ► 10	who received more than							

Form 99	0 (20	15)						Page <b>9</b>
Part V	1111	Statement of	of Revenue					
		Check If Sched	ule O contains a respor	nse or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
SS	1a	Federated cam	ipaigns 1a					
ant	b	Membership di	ues <b>1b</b>					
Grants mounts	С	Fundraising ev	ents <b>1c</b>					
fts.	d	Related organiz	zations 1d					
i <u>5</u> ¦E	e	Government grant						
Sin	ء ا	-		4,780,090		ļ		
utic Je	'	similar amounts n		4,780,030				
를등	g	Noncash contributi 1a-1f \$	ions included in lines	123,055				
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add line	s 1a-1f		4,780,090			
				Business Code				
ž.	2a	government contr	acts	900099	34,869,467	34,869,467		
.¥ .×	b	other grant incom	e	900099	19,377,442	19,377,442		
	С	Miscellaneous Lab	oratory Income	900099	1,308,607	1,308,607		
₹ Z	d	intellectual propert	ty income	900099	625,856	625,856		
Program Service Revenue	е							
ogra	f	All other progra	am service revenue					
Ě	g	Total. Add line	s 2a-2f	>	56,181,372			
	3		come (including dividender amounts)		3,463,828			3,463,828
	4		stment of tax-exempt bond	-				
	5	Royalties .		🕨				
			(ı) Real	(II) Personal				
	6a	Gross rents	1,493,332					
	b	Less rental expenses	1,889,876					
	С	Rental income or (loss)	-396,544					
	d		me or (loss)		-396,544			-396,544
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	31,965,059	1,085,567				
	ь	Less cost or other basis and sales expenses	28,411,239	0				
	С	Gain or (loss)	3,553,820	1,085,567				
	d	Net gain or (los	ss)	· · · · •	4,639,387			4,639,387
enne	8a	events (not inc	from fundraising :luding  s reported on line 1c)					
Other Revenue	ь	See Part IV, lir						
ō	С		(loss) from fundraising	events <b>&gt;</b>				
	9a		from gaming activities ne 19 a					
	ь	Less direct ex	openses b					
	С	Net income or	(loss) from gamıng actı	vities				
	10a	Gross sales of returns and all		P				
	ь	Less cost of a	oods sold b					
		_	(loss) from sales of inve	entory <b>&gt;</b>				
		Mıscellaneou	s Revenue	Business Code				
	11a	other revenue		900099	355,705			355,705
	ь	commonfund so	chedules k-1	900099	-2,192,279		-2,192,279	
	С	ρασστιπο						
	d	All other reven	ue					
	e	Total. Add line	s 11a-11d	•	-1,836,574			
	12	Total revenue.	See Instructions .	•	66,831,559	56,181,372	-2,192,279	8,062,376
		_				. , –	. , -	

### Part IX Statement of Functional Expenses

	,		
Section 501(c)(3) and 501(c)(	4) organizations must complete.	all columns. All other organ	nizations must complete column (A.)

	✓				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	4,430,058	2,561,144	1,868,914	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	28,777,175	23,418,352	4,653,276	705,547
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,640,000	2,117,672	522,328	
9	Other employee benefits	4,886,363	3,731,418	946,107	208,838
LO	Payroll taxes	2,091,870	1,677,990	413,880	
L1	Fees for services (non-employees)				
а	Management				
b	Legal	843,614	602,848	240,766	
С	Accounting	168,873	24,395	144,478	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees	278,850		278,850	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	8,563,712	7,893,952	456,978	212,782
L2	Advertising and promotion				
L3	Office expenses	8,157,646	8,153,373	1,560	2,713
L4	Information technology	573,120	568,965		4,155
L5	Royalties	200,000	200,000		
L6	Occupancy	2,456,781	2,160,920	295,861	
L7	Travel	1,304,125	1,244,456	34,909	24,760
L8	Payments of travel or entertainment expenses for any federal, state, or local public officials				
L9	Conferences, conventions, and meetings				
20	Interest	5,697,341	4,949,401	747,940	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	6,962,180	6,061,162	901,018	
23	Insurance	978,285	781,188	197,097	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	animals	3,187,651	3,187,651		
b	telephone & communicati	260,230	249,318	2,787	8,125
c	postage & delivery	204,208	200,454	2,874	880
d	printing & publication	145,139	137,271	132	7,736
е	All other expenses	78,109	75,377	312	2,420
25	<b>Total functional expenses.</b> Add lines 1 through 24e	82,885,330	69,997,307	11,710,067	1,177,956
26	Joint costs.Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation  Check here    — If following SOP 98-2 (ASC 958-720)				

Form 990 (2015)

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Net Assets or Fund Balances

(B)

End of year

10,496,429

1,380,267

18,762,066

548,394

1,750,000

19,164,976

1,181,017

101,824,877

42,894,183

61,281,019

1,271,496

5,411,137

5,090,369

10,389,296

109,750,000

8.680.124

133,909,789

113,374,303

13.681.769

5,000,000

132.056.072

265,965,861 Form 990 (2015)

265,965,861

(A)

Beginning of year

7,776,091

11,758,620

15,578,494

1,014,160

2.080.000

24,096,691

105,042,672

49,423,842

62,608,214

1,338,410

6,180,760

4,521,444

7,182,173

8 693 892

132,917,509

133,427,018

16.022.334

5.000.000

154,449,352

287,366,861

112.520.000

287,366,861

164,336,187

62,511,310

468,907

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Part X	Balance Sne
	Check if Schedu

Check if Schedule O-contains a response or note to any line in this Part X  $\,\,$  .  $\,\,$  .  $\,$  .  $\,$  .  $\,$  .

10a 10b

Part X	Balance	Sheet
--------	---------	-------

Cash-non-interest-bearing . . . . .

Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part

Savings and temporary cash investments

Notes and loans receivable, net . . .

Prepaid expenses and deferred charges

Investments—publicly traded securities .

Land, buildings, and equipment cost or other basis

Investments—other securities See Part IV, line 11

Investments—program-related See Part IV, line 11

Total assets. Add lines 1 through 15 (must equal line 34)

Escrow or custodial account liability Complete Part IV of Schedule D .

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties

Organizations that follow SFAS 117 (ASC 958), check here ▶

Organizations that do not follow SFAS 117 (ASC 958), check here ▶

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

and other liabilities not included on lines 17-24)

**Total liabilities.**Add lines 17 through 25 .

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets .

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Permanently restricted net assets

Total net assets or fund balances

complete lines 30 through 34.

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . . . . . . . .

Other liabilities (including federal income tax, payables to related third parties,

Pledges and grants receivable, net .

Accounts receivable, net . .

Schedule L .

II of Schedule L

Grants payable

Deferred revenue

Tax-exempt bond liabilities

Complete Part X of Schedule D

Unrestricted net assets

Inventories for sale or use

Complete Part VI of Schedule D

Intangible assets . . . .

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

Less accumulated depreciation .

Revenue less expenses Subtract line 2 from line 1 . . .

Other changes in net assets or fund balances (explain in Schedule O) .

Net unrealized gains (losses) on investments .

Part XIII Financial Statements and Reporting

1 Accounting method used to prepare the Form 990

a separate basis, consolidated basis, or both

Single Audit Act and OMB Circular A-133?

Donated services and use of facilities .

Investment expenses

column (B))

Schedule O

Schedule O

Separate basis

Separate basis

basis, consolidated basis, or both

Prior period adjustments .

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

If the organization changed its method of accounting from a prior year or checked "Other," explain in

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

✓ Consolidated basis

**b** Were the organization's financial statements audited by an independent accountant?

Check if Schedule O contains a response or note to any line in this Part XII . . . . . . . . .

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in

Cash 🗸 Accrual Other

Both consolidated and separate basis

Both consolidated and separate basis

Total revenue (must equal Part VIII, column (A), line 12) . . . . . Total expenses (must equal Part IX, column (A), line 25) . . .

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-16,053,771

Page **12** 

66,831,559

82,885,330

154,449,352 -8,245,028

3a

3b

Yes

Yes Form 990 (2015)

	1,9	05,519
	132,0	)56,072
•	Yes	No
2a		No
2b	Yes	
<b>2</b> c	Yes	

### **Additional Data**

Software ID:

Software Version:

**EIN:** 23-7203666

Name: The J David Gladstone Institutes

#### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

(Code ) (Expenses \$ 184,045 including grants of \$ ) (Revenue \$ 190,260)
THE GLADSTONE CENTER FOR TRANSLATIONAL RESEARCH TAKES BASIC RESEARCH DISCOVERED IN GLADSTONE'S
INSTITUTE OF CARDIOVASCULAR DISEASE, INSTITUTE OF VIROLOGY AND IMMUNOLOGY AND INSTITUTE OF NEUROLOGICAL
DISEASE AND TRANSITIONS THEM INTO NEW PATIENT THERAPIES

hospital's name, city, and state

Employer identification number

23-7203666

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at

2015
Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Part I

1

3

990EZ)

SCHEDULE A

(Form 990 or

Name of the organization

The J David Gladstone Institutes

san francisco general hospital,

www.irs.gov/form990.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ))

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

san francisco, CA An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other organization listed in your governing monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes Nο Total Cat No 11285F For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ. Schedule A (Form 990 or 990-EZ) 2015

Sche	edule A (Form 990 or 990-EZ) 2015						Page <b>2</b>
Pā	rt II Support Schedule fo						
	(Complete only if you o						
-	Part III. If the organizate Part III. Part III. Part III. If the organizate Part III. Part III. If the organizate Part III. III. If the organizate Part III. III. III. III. III. III. III. II	ation rails to qu	lality under the	tests listed bei	ow, please con	ipiete Part III.	)
- 31		T	T	T			1
(or	Calendar year fiscal year beginning in) ▶	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	<b>(e)</b> 2015	<b>(f)</b> Total
•	Gifts, grants, contributions, and						
-	membership fees received (Do						
	not include any unusual grants )						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit						
	to the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5						
	from line 4						
S	ection B. Total Support						
	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	(e)2015	<b>(f)</b> ⊤otal
•	fiscal year beginning in) ▶	• •	, ,	```	` '		+ ' -
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated						
-	business activities, whether or						
	not the business is regularly						
	carried on						
LO	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
l1	<b>Total support.</b> Add lines 7						
12	through 10 [Gross receipts from related activiti	es etc (see inst	ructions)			1 42	
	· ·		•	No. and Constitution of	Sel L	12	
13	First five years.If the Form 990 is f	3	•		•	- <u>`</u>	3) organization,
	check this box and stop here			<del></del>	· · · · · · · · ·		
	ection C. Computation of Pub			4.4 1 (0)			
14	Public support percentage for 2015	•	• •	e 11, column (I))		14	
L5	Public support percentage for 2014	1 Schedule A , Pa	rt II, line 14			15	
L6a	<b>33 1/3% support test—2015.</b> If the	organization did	not check the box	k on line 13, and l	ine 14 is 33 1/3%	6 or more, check	this box
	and <b>stop here.</b> The organization qua						▶
b	<b>33 1/3% support test—2014.</b> If the	5		•	and line 15 is 33	3 1/3% or more, o	theck this
	box and <b>stop here.</b> The organization			-	- 40 46 15		▶
1.7a	10%-facts-and-circumstances test	_				•	
	is 10% or more, and if the organization made					•	
	in Part VI how the organization mee	eta tile Tacts-all	u-circumstances	test The organi	zacion quannes a	s a hanuciy subt	
L	organization		anization did aat	shook a how as I	0 12 165 166	or 17a and line	▶
D	<b>10%-facts-and-circumstances test</b> 15 is 10% or more, and if the organ						
	Explain in Part VI how the organiza					•	cly
	•	don meets the T	acts and-chiculli	stances test III	c organization qu	аппсэ аз а ривн	•
18	supported organization <b>Private foundation.</b> If the organizat	ion did not check	a hov on line 12	16a 16h 17a 4	or 17h chack this	s how and see	▶┌
	•	ion ala not check	a box on title 13	, 10u, 10b, 1/d, (	or in the check tills	Jon alla SEE	▶ □
	instructions						▶ □

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
	Calendar year	(a)2011	<b>(b)</b> 2012	(c)2013	(d)2014	<b>(e)</b> 2015	<b>(f)</b> ⊤otal
•	iscal year beginning in) ▶	(-)	(-)	(0)_00	(-)	(-)	(1)
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
_	purpose						
3	Gross receipts from activities that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit						
	to the organization without charge <b>Total.</b> Add lines 1 through 5						
6	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of						
_	the amount on line 13 for the year Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
٥	from line 6)						
Se	ction B. Total Support		•		•		•
	Calendar year						7.5.
(or f	iscal year beginning in) ▶	(a)2011	<b>(b)</b> 2012	<b>(c)</b> 2013	<b>(d)</b> 2014	<b>(e)</b> 2015	<b>(f)</b> Total
9	Amounts from line 6						
0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
b	and income from similar sources Unrelated business taxable						
U	income (less section 511 taxes)						
	from businesses acquired after						
	June 30, 1975						
C	Add lines 10a and 10b						
L1	Net income from unrelated						
	business activities not included						
	in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
L3	<b>Total support.</b> (Add lines 9, 10c, 11, and 12)						
L4	First five years.If the Form 990 is	cor the organizati	n's first, second	, third, fourth, or	I fifth tax vear as a	section 501(c	)(3) organization
	check this box and <b>stop here</b>		,	,,,	,		<b>▶</b> □
Se	ction C. Computation of Pub	lic Support P	ercentage				-
15	Public support percentage for 2015			13 column (f))		45	
		•		15, column (1))		15	
L6	Public support percentage from 20		<u> </u>			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ge			
L7	Investment income percentage for	<b>2015</b> (line 10c, c	olumn (f) dıvıded	by line 13, colun	nn (f))	17	
18	Investment income percentage from	n <b>2014</b> Schedule	A, Part III, line	17		18	
L9a	33 1/3% support tests—2015.If the				l line 15 is more t		nd line 17 is not
-	more than 33 1/3%, check this box	=					<b>▶</b> □
b	33 1/3% support tests—2014.If the	•				-	•
_	18 is not more than 33 1/3%, check	-					
20	Private foundation If the organizat						

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and D, and Complete Part V.)

	I, complete Sections A and D, and complete Part V )			
Se	ction A. All Supporting Organizations			
1	Are all of the organization's supported organizations listed by name in the organization's governing documents?  If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1	Yes	No
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?  If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)?  If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)?  If "Yes," describe in <b>Part VI</b> when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?  If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")?  If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization?  If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)?  If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year?  If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
.0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	<b>10</b> b		
.1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	<b>11</b> c		

each of the supported organizations? Provide details in Part VI

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

Par	t IV Supporting Organizations (continued)			
Se	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization?  If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
Se	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?  If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
Se	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization?  If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year?  If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard	3		
	estion F. Tune III Functionally Internated Companies Operations			
	ection E. Type III Functionally-Integrated Supporting Organizations			
1 a b c	The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below			
2	Activities Test Answer (a) and (b) below.		Yes	No
	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive?  If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in?  If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of			

3a

3b

	eck here if the organization satisfied the Integral Part Test as a qualifying tr pe III non-functionally integrated supporting organizations must complete S		•	ructions. All other
:	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
L I	Net short-term capital gain	1		
1	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
,	Add lines 1 through 3	4		
I	Depreciation and depletion	5		
9	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
	Other expenses (see instructions)	7		
	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	A verage monthly value of securities	1a		
b	A verage monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	<b>1</b> d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
	A cquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
;	Section C - Distributable Amount			Current Year
,	Adjusted net income for prior year (from Section A , line 8 , Column A )	1		
1	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
:	Income tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

Part V Type III Non-Functionally Integra	ated 509(a)(3) Suppo	rting Organizations (co	ontinuea)
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 Amounts paid to perform activity that directly furthe excess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	quired)		
6 Other distributions (describe in Part VI) See instru	ıctions		
	200.0110		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	to which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6		110 2022	711110411111111111111111111111111111111
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
<b>3</b> Excess distributions carryover, if any, to 2015			
a .			
b c			
d From 2013			
e From 2014			
f Total of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2015 distributable amount			
i Carryover from 2010 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7  \$			
A pplied to underdistributions of prior years			
<b>b</b> Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2016.</b> Add lines 31 and 4c			
8 Breakdown of line 7			
a			
b			
c Excess from 2013			
<b>d</b> From 2014			
e From 2015			
		Calcadada A	(F 000 000 F7) (201 F

**SCHEDULE D** 

(Form 990)

Treasury

Department of the

## **Supplemental Financial Statements**

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at <a href="www.irs.gov/form990"><u>www.irs.gov/form990</u></a>.

OMB No 1545-0047

DLN: 93493320158036

Open to Public **Inspection** 

Intern	nal Revenue Service	• -		
Na	me of the organization e J David Gladstone Institutes			loyer identification number
	art I Organizations Maintaining Donor	r Advised Funds or Other Similar		7203666
Pe		ed "Yes" on Form 990, Part IV, line 6.	runus (	or Accounts.
		(a) Donor advised funds	(b)	Funds and other accounts
1	Total number at end of year	(4) 2500. 440.004.400	T (2)	
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor a funds are the organization's property, subject to		onor advi	sed <b>Yes No</b>
6	Did the organization inform all grantees, donors, a used only for charitable purposes and not for the conferring impermissible private benefit?	benefit of the donor or donor advisor, or for	any othe	r purpose <b>Yes No</b>
Pa	rt II Conservation Easements. Comple	ete if the organization answered "Yes"	on Forn	n 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by th	ne organization (check all that apply)		
	Preservation of land for public use (e g , recreducation)		an histor	rically important land area
	Protection of natural habitat	·		ed historic structure
	Preservation of open space	,		
2	Complete lines 2a through 2d if the organization	held a qualified conservation contribution ii	n the form	ı of a conservation
_	easement on the last day of the tax year			
				Held at the End of the Year
а	Total number of conservation easements		2a	
Ь	Total acreage restricted by conservation easeme		2b	
С	Number of conservation easements on a certified	` '	2c	
d	Number of conservation easements included in (o historic structure listed in the National Register		2d	
3	Number of conservation easements modified, train	nsferred, released, extinguished, or termina	ted by th	e organization during the
	tax year ▶			
4	Number of states where property subject to cons	ervation easement is located <b>&gt;</b>		
5	Does the organization have a written policy regar violations, and enforcement of the conservation of	ding the periodic monitoring, inspection, hagesements it holds?	ındlıng of	Yes No
6	Staff and volunteer hours devoted to monitoring, year	inspecting, handling of violations, and enfo	cing cons	servation easements during the
	<b>-</b>			
7	Amount of expenses incurred in monitoring, insper-	ecting, handling of violations, and enforcing	conserva	ation easements during the year
8	Does each conservation easement reported on li (B)(i) and section 170(h)(4)(B)(ii)?	ne 2(d) above satisfy the requirements of s	ection 17	70(h)(4)
9	In Part XIII, describe how the organization repor balance sheet, and include, if applicable, the text the organization's accounting for conservation ea	of the footnote to the organization's financ	•	·
Pai	rt III Organizations Maintaining Collec	ctions of Art, Historical Treasures ed "Yes" on Form 990, Part IV, line 8.	, or Oth	ner Similar Assets.
1a	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide, in Part XIII, the text of the footi	FAS 116 (ASC 958), not to report in its rev assets held for public exhibition, education	n, or rese	arch in furtherance of public
b	If the organization elected, as permitted under SI works of art, historical treasures, or other similar service, provide the following amounts relating to	assets held for public exhibition, education		
(	(i) Revenue included on Form 990, Part VIII, line :	1	<b>▶</b> \$	

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X

**▶** \$ \_

Par	t III	Organizations Maintaining	Collections of Ar	t, Historica	l Tre	asures, or	Other Similar A	ssets
3	_	the organization's acquisition, acc ction items (check all that apply)	ession, and other reco	rds, check any	of the	following that	are a significant us	se of its
а		Public exhibition		d L	oan oi	exchange pro	grams	
b		Scholarly research		<b>e</b>	ther			
c		Preservation for future generations						
4	Provi Part >	de a description of the organization	s collections and expl	aın how they fu	rther	the organization	n's exempt purpose	e in
5		g the year, did the organization sol s to be sold to raise funds rather tl						s No
Pa	rt IV	Escrow and Custodial Arra Complete if the organization Part X, line 21.		Form 990, Pa	rt IV	line 9, or re	<u>'</u>	<u>'</u>
1a		e organization an agent, trustee, cu ded on Form 990, Part X?	stodian or other interm	ediary for cont	rıbutıc	ons or other as	sets not Ye	s No
b	If"	'Yes," explain the arrangement in F	art XIII and complete	the following to	able		An	nount
c	Beg	ginning balance				1	с	
d	A d	ditions during the year				10	d	
е	Dis	tributions during the year				10	e	
f	End	ding balance				11	f	
2a	Did th	ne organization include an amount o	on Form 990, Part X, lir	ne 21, for escr	ow or o	ustodial acco	unt liability?   Ye	s No
b		es," explain the arrangement in Par						
Pa	art V	Endowment Funds. Comple						
	Begin	ining of year balance	(a)Current year 21,022,334	<b>(b)</b> Prior year 17,453,285	+ -	Two years back 19,929,812	(d)Three years back 13,898,717	(e)Four years back 12,043,203
b	_	ributions	4,368,135	10,956,337	_	2,203,938	10,148,795	4,829,571
c	Net II losse	nvestment earnings, gains, and s						
d		s or scholarships						
е		r expenditures for facilities rograms · · · · · · · ·	6,708,700	7,387,288	3	4,680,465	4,117,700	2,974,057
f	A dmı	nistrative expenses						
g	End o	fyear balance · · · ·	18,681,769	21,022,334	ı	17,453,285	19,929,812	13,898,717
2	Provi	de the estimated percentage of the	current year end balar	ice (line 1g, co	lumn i	(a)) held as		
а	Board	l designated or quasi-endowment 🕨	•					
b	Perm	anent endowment ▶ 26 800 %						
c		orarily restricted endowment Fercentages on lines 2a, 2b, and 2c	73 200 %					
За		nere endowment funds not in the po	·	zation that are	held a	nd administer	ed for the	
		ization by						Yes No
	<b>(i)</b> un	related organizations						a(i) No
		elated organizations				•	<u> </u>	a(ii) No
ь 4		es" on 3a(II), are the related organi Tibe in Part XIII the intended uses						3b
	rt VI	Land, Buildings, and Equip		idowinent idiid	5			
ГО	1 C V Z	Complete if the organization		orm 990, Par	t IV,	line 11a.See	Form 990, Part	K, line 10.
		Description of property		(a) Cost or other (investme		(b) Cost or other ba (other)	Accumulated sis (c)depreciation	(d)Book value
1a	Land					13,546,6	525	13,546,625
b	Buildin	gs 				56,205,8	377 14,414,29	6 41,791,581
c	Leaseh	nold improvements				51,686,5		
		nent				40,394,4		
	Other					2,502,7		

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))

101,824,877

Part VII Investments—Other Securities. Co See Form 990, Part X, line 12.		anization answered fes	
(a) Description of security or categor (including name of security)	ТУ	<b>(b)</b> Book value	(c)Method of valuation Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests			
(3)O ther			
See Additional Data Table			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•	61,281,019	
Part VIII Investments—Program Related.  Complete if the organization answere	ed 'Yes' on Form 99	90, Part IV, line 11c. <sub>Se</sub> ,	e Form 990 Part X line 13
(a) Description of investment		(b) Book value	(c) Method of valuation
			Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. Complete if the organizat	ion answered 'Ves' o	n Form 990 Part IV line 1	1d See Form 990 Part V line 15
(a) Desi		mroim 550,1 are iv, ime i	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line	2 15 )		•
Part X Other Liabilities. Complete if the ord See Form 990, Part X, line 25.	ganization answer	ed 'Yes' on Form 990, P	art IV, line 11e or 11f.
1. (a) Description of liability	(b) Book valu	ie	
Federal income taxes			
See Additional Data Table			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	▶ 8,680	,124	
2. Liability for uncertain tax positions In Part XIII, provorganization's liability for uncertain tax positions under			
XIII 🗸	. (	ing in the tank of the	a. a

Schedule D (Form 990) 2015

1

2

Part XIII

information

Part V, Line 4

Return Reference

73,974,617

Add lines <b>2a</b> through <b>2d</b>	2e	4,950,779
Subtract line <b>2e</b> from line <b>1</b>	3	69,023,838
A mounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Other (Describe in Part XIII ) 4b -2,192,279		
Add lines <b>4a</b> and <b>4b</b>	4c	-2,192,279
Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	66,831,559
Reconciliation of Expenses per Audited Financial Statements With Expenses Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	s per	Return.
Total expenses and losses per audited financial statements	1	89,347,835
Amounts included on line 1 but not on Form 990, Part IX, line 25		
Donated services and use of facilities		
Prior year adjustments	]	
Other losses		
Other (Describe in Part XIII )	1	
Add lines <b>2a</b> through <b>2d</b>	2e	6,462,505
Subtract line <b>2e</b> from line <b>1</b>	3	82,885,330
Amounts included on Form 990, Part IX, line 25, but not on line 1:		
Investment expenses not included on Form 990, Part VIII, line 7b 4a		
Other (Describe in Part XIII)	1	
Add lines <b>4a</b> and <b>4b</b>	4c	0
Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	82,885,330
	Subtract line 2e from line 1  A mounts included on Form 990, Part VIII, line 12, but not on line 1  Investment expenses not included on Form 990, Part VIII, line 7b  Other (Describe in Part XIII)  Add lines 4a and 4b  Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12)  XII Reconciliation of Expenses per Audited Financial Statements With Expense Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.  Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line 25  Donated services and use of facilities  Prior year adjustments  Other losses  Other (Describe in Part XIII)  Amounts included on Form 990, Part IX, line 25, but not on line 1:  Investment expenses not included on Form 990, Part VIII, line 7b  4a  Other (Describe in Part XIII)  Add lines 4a and 4b	Subtract line 2e from line 1

2a

2b

2c

2d

-8,245,028

13,195,807

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional

Explanation

restricted fund earnings will be spent on scientific research and administration

The temporarily restricted endowment funds have been restricted to fund specific scientific research projects. Research will be performed on these projects over the next few years. Permanently

Total revenue, gains, and other support per audited financial statements

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments .

**Supplemental Information** 

Donated services and use of facilities

Recoveries of prior year grants .

Other (Describe in Part XIII)

Schedule D (Form 990) 2015	Page <b>5</b>
Part XIII Supplemental	Information (continued)
Return Reference	Explanation
Part XI, Line 2d - Other Adjustments	rental expense reclass 1,889,876 consolidating adjustment 11,305,931
Part XI, Line 4b - Other Adjustments	UBIT allocation from k-1's -2,192,279
Part XII, Line 2d - Other Adjustments	consolidating adjustment 4,285,866 rental expense reclass 1,889,878 MINORITY INTEREST 286,761

Software ID: Software Version:

**EIN:** 23-7203666

Name: The J David Gladstone Institutes

Form 990, Schedule D, Part VII - Investments Other Securities

Form 990, Schedule D, Part VII - Investments Oti		The second second
(a) Description of security or cateory (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(3)O ther (A) archipelago hldgs ltd	2,351,664	F
(B) commonfund cep v	696,976	F
(C) commonfund cep vi	633,931	F
(D) DAVIDSON KEMPNER	3,241,461	F
(E) fir tree ıntl value	4,259,519	F
(F) GLENVIEW CAPITAL PARTNERS	3,168,682	F
(G) HBK INVESTMENTS	3,484,716	F
(H) hoplite offshore fund	2,234,106	F
(I) kkr income & growth fund	652,166	F
(J) lone star fund vı, lp	841,865	F
(K) MILLENIUM INTERNATIONAL LTD	8,473,834	F
(L) other real estate investments	825,701	F
(M) OWL CREEK OVERSEAS FUND	176,458	F
(N) oz overseas fund	30,577	F
(O ) passport offshore ltd	891	F
(P) prime finance partners III	1,798,025	F
(Q) primexx energy opportunity fund, lp	12,533,430	F
(R) SANKATY CR OPPORTUNITIES FUND III	831,872	F
(S) SANKATY CR OPPORTUNITIES FUND LP	113,061	F
(T ) sansar capital	10,748	F
(U) taconic opportunity cl a	3,054,832	F
(V) venture lending and leasing iii	106,992	F
(W) viking global investors	7,238,796	F
(X) visium global offshore	3,275,826	F
(Y) Cordillera Investment Fund I	327,023	F

917,867

(b) Book Value

### Form 990, Schedule D, Part X, - Other Liabilities

(a) Description of Liability

(Z) Prime Finance Partners IV

457(B) TIAA-CREF PLAN LIABILITY	1,279,843
ACCRUED PAYROLL LIABILITY	2,794,696
BOND INTEREST PAYABLE	1,390,411
BOND PREMIUM - MISSION BAY	-78,046
FLEXIBLE BENEFITS PAYABLE	125,318
HEALTH CLAIMS RESERVE	160,000
PENSION PAYABLE	2,826,579
POST-DOC PENSION PLAN PAYABLE	126,943
Other Refund Clearing	8,636
Other tenant deposit payable	45,744

efile GRAPHIC print	- DO NOT PROCESS	As Filed Data	a -		DLN: 93493320158036		
SCHEDULE F (Form 990)	Statement of	Activities O	utside the Unit	ed States	OMB No 1545-0047		
Department of the Treasury Internal Revenue Service	► Complete  ► Information about Sched	Part IV, line 14 ► Attach to	Form 990.		2015 Open to Public Inspection		
Name of the organization The J David Gladstone Inst	titutes			<b>Employ</b> 23-720	er identification number		
	formation on Activit			4.41-			
	the organization answe Does the organization i				rants		
and other assistan	ce, the grantees' eligib grants or assistance?			_			
2 For grantmakers. assistance outside	Describe in Part V the o the United States	organization's pro	ocedures for monitori	ng the use of It	s grants and other		
<b>3</b> Activites per Region	(The following Part I, line	3 table can be dup	olicated if additional sp	ace is needed )			
(a) Region	(b) Number of offices in the region		(d) Activities conducted in region (by type) (e g , fundraising, program ervices, investments, grants to recipients located in the region)	(e) If activity listed i program service, d specific type service(s) in re	escribe for and investments of in region		
(1) Central America and Caribbean - Antigua Aruba, Bahamas,		Ir	nvestments		41,634,531		
(2) Europe (Including Ico Greenland) - Albania Austria, Belgium		Ir	nvestments		932		
(3)							
(4)							
(5)							
3a Sub-total b Total from continuati		0 0			41,635,463		
to Part I c Totals (add lines 3a a		0 0			41,635,463		
For Paperwork Reduction Act	Notice, see the Instruction	s for Form 990.	Cat	No 50082W	Schedule F (Form 990) 2015		

Schedule F (Form 990) 2015

	and EIN (if applicable)	<b>5</b>	dıs burs ement	assistance	assistance	(book, FMV, appraisal, other)
(1)						
(2)						
(3)						
(4)						

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . .

Page 2

	ther Assistance duplicated if addit			ed States. Complete	if the organization a	nswered "Yes" to Form	990, Part IV, line 16.
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
( 2)							
(3)							
(4)							
( 5)							
( 6)							

(2)				
(3)				
(4)				
( 5)				
(6)				
(7)				
(8)				
(9)				
( 10)				
(11)				
( 12)				
(42)				

(4)				
( 5)				
(6)				
(7)				
(8)				
(9)				
( 10)				
( 11)				
( 12)				
( 13)				
( 14)				
( 15)				
( 16)				
( 17)				
( 18)				
			Schedu	lle F (Form 990) 2015

(9)				
( 10)				
(11)				
( 12)				
( 13)				
( 14)				
( 15)				
( 16)				,
( 17)				
( 18)				
			Schedu	ıle F (Form 990) 2015

## Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships ▽ (see Instructions for Form 8865) Yes

Nο Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form Yes 5713, do not file with Form 990) Νo

# this part to provide any additional information (see instructions).

990	Schedule	F S	innlemental	Information
220	Schedule	г, э	appiememai	Tillolillacion

(accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete

Explanation

Page 5

METHOD OF ACCOUNTING IS accrual basis

Return Reference

Schedule F (Form 990) 2015

Part I. line 3

Return Reference Explanation

990 Schedule F, Supplemental Information

SCHEDULE F, PART I	CENTRAL AMERICA AND THE CARIBBEAN INVESTIMENT BOOK VALUE EIND-OF-TEAR \$41,001,219 INVESTIMENT
	EXPENSE \$633,312 TOTAL EXPENDITURE FOR AND INVESTMENTS IN REGION \$41,634,531 EUROPE (INCL
	UDING ICELAND AND GREENLAND) INVESTMENT BOOK VALUE END-OF-YEAR \$891 INVESTMENT EXPENSE \$41
	TOTAL EXPENDITURE FOR AND INVESTMENTS IN REGION \$932

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# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

2015

OMB No 1545-0047

DLN: 93493320158036

Tr

Schedule J (Form 990)

epartment of the easury ternal Revenue Service		► Information about Schedule J (Fo		Open to Public Inspection			
Νa	me of the organiz			Employer ident	ification n	umber	
The	J David Gladstone I	Institutes		23-7203666			
Pa	rt I Questi	ons Regarding Compensation		23 7203000			
		<u> </u>				Yes	No
.a				y of the following to or for a person listed on Form de any relevant information regarding these items			
	<b>✓</b> First-clas	s or charter travel		Housing allowance or residence for personal use			
	Travel for	companions		Payments for business use of personal residence			
	<b>✓</b> Taxıdemi	nification and gross-up payments	Г	Health or social club dues or initiation fees			
	Discretion	nary spending account		Personal services (e g , maid, chauffeur, chef)			
b				on follow a written policy regarding payment or above? If "No," complete Part III to explain	16	Yes	
2				ng or allowing expenses incurred by all rector, regarding the items checked in line 1a?	2	Yes	
3	organization's	CEO/Executive Director Check all tha	at apply	used to establish the compensation of the Do not check any boxes for methods the CEO/Executive Director, but explain in Part III	I		
	Compens	ation committee	Г	Written employment contract			
	✓ Independent	ent compensation consultant	·	Compensation survey or study	İ	Ì	ĺ
	<b>√</b> Form 990	of other organizations	~	Approval by the board or compensation committee	e		
ļ	During the year or a related org		art VII	, Section A , line $1a$ with respect to the filing organi	zation		
а	Receive a severance payment or change-of-control payment?						No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?						No
c	c Participate in, or receive payment from, an equity-based compensation arrangement?						No
	If "Yes" to any	of lines 4a-c, list the persons and pro	vide the	e applicable amounts for each item in Part III			
		, 501(c)(4), and 501(c)(29) organizati		-			
5	•	ted on Form 990, Part VII, Section A, contingent on the revenues of	line 1a	, did the organization pay or accrue any			
а	The organization	on?			5a		No
b	Any related org	ganization?			5b		Νo
	If "Yes," on line	e 5a or 5b, describe in Part III					
•	•	ted on Form 990, Part VII, Section A, contingent on the net earnings of	line 1a	, did the organization pay or accrue any			
а	The organization	on?			<b>6</b> a		No
b	Any related org	ganızatıon?			6b		No
	If "Yes," on line	e 6a or 6b, describe in Part III					
•		ted on Form 990, Part VII, Section A, described in lines 5 and 6? If "Yes," de		, did the organization provide any non-fixed in Part III	7	Yes	
3				ccured pursuant to a contract that was lions section 53 4958-4(a)(3)? If "Yes," describe	8		No
)	If "Yes" on line	e 8. did the organization also follow the	rebutta	ible presumption procedure described in Regulation	ns 🗀		

section 53 4958-6(c)?

Tage Z								
Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.								
ınstructions, on row (ii) Do not list ar	tion must be reported on Schedule J, report compensation from the only individuals that are not listed on Form 990, Part VII for each listed individual must equal the total amount of Form 990, F							
(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in			

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	( <b>F</b> ) Compensation in	
	Base	(ii)	(ıiı)	other deferred	benefits	(B)(ı)-(D)	column(B) reported	
	(ı) compensation	Bonus & incentive compensation	Other reportable compensation	compensation			as deferred on prior Form 990	

See Additional Data Table

Schedule 1 (Form 990) 2015

Schedule J (Form 990) 2015

Schedule J (Form 990) 2015	Page <b>3</b>
Part III Supplemental Inform	nation
Provide the information, explanation, or	r descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information
Return Reference	Explanation
	FIRST CLASS TRAVEL- THE INSTITUTES HAVE A POLICY FOR LONGER FLIGHTS AND ALLOWS UPGRADES FOR EMPLOYEES, WHICH MAY INCLUDE FIRST CLASS TRAVEL TAX INDEMNIFICATION & GROSS UP PAYMENTS- PRINCIPAL REDUCTION RELATING TO RELOCATION LOANS PROVIDED TO DEEPAK SRIVASTAVA, ERIC VERDIN, AND TODD MCDEVITT ARE GROSSED UP AND INCLUDED AS TAXABLE COMPENSATION

Schedule J (Form 990) 2015

Part I, Line 7

# Software ID: Software Version:

**EIN:** 23-7203666

Name: The J David Gladstone Institutes

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees												
(A) Name and Title			f W-2 and/or 1099-MI:  (ii)  Bonus &  Incentive		(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(I)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990				
	•	Compensation	compensation	compensation								
1ALBERT A DORMANTRUSTEE	(1)	475,000	0	0	0	0	475,000	0				
	(11)	0	0	0	0	-	-	0				
1ANDREW S GARBTRUSTEE	(.)	475.000				0	0					
TANDREW 5 GARBIRUSIEE	(1)	475,000	0	0	0	0	475,000	0				
	(11)	0	0	0	0	-	-	0				
2RICHARD D JONESTRUSTEE	(1)	475,000	0	0	0	0	475,000					
	()											
	(11)	0	0		0	0	- 0	0				
JOHN WHITING Through 343015	(1)	128,333	0	1,320	26,000	5,710	161,363	0				
VP, Cao, cfo	(11)	0			0			0				
	ļ.,		J. Control of the con	J	ŭ	0	0					
4ROBERT S WILLIAMS PRESIDENT	(1)	765,000	0	14,544	39,000	12,126	830,670	0				
	(11)	0	0	0	0	-	-	0				
5VINCENT S MOSELEY	(1)	221.070				0	0					
CFO AND VP OF FINANCE	(1)	321,870	0	866	39,000	16,395	378,131	0				
	(11)	0	0	0	0	-	-	0				
6DEEPAK SRIVASTAVADirector	(1)	522,830	48,062	900	39,000	16,395	627,187					
	(11)	0	0	0	0	- 0	- 0	0				
7LENNART MUCKEDIRECTOR	(1)	474,410	0	2,580	39,000	5,801	521,791	0				
	(11)	0			0			0				
			,	,	ŭ	0	0					
8WARNER GREENEDirector	(1)	427,170	0	7,620	39,000	12,126	485,916	0				
	(11)	0	0	0	0	-	-	0				
9ERIC VERDIN	(1)	205 001				0	0					
SENIOR INVESTIGATOR	(1)	295,801	95,383	2,023	39,000	16,395 	448,602	0				
	(11)	0	0	0	0	-	-	0				
10ROBERT MAHLEY	(1)	413,230	0	12,360	39,000	12,126	476,716	0				
PRESIDENT EMERITUS	(11)											
	(11)		0	0	0	0	0	0				
11STEPHEN FREEDMAN VP FOR CORP LIAISON &	(1)	391,030	20,000	3,960	25,500	12,126	452,616	0				
VENT	(11)	0	0	0	0			0				
					Ŭ	0	0					
12STEVEN FINKBEINER SR INVESTIGATOR	(1)	386,280	0	1,270	39,000	16,395	442,945	0				
	(11)	0	0	0	0	-	_	0				
13Todd C McDevitt	/.>	350.000				0	0					
SENIOR INVESTIGATOR	(1)	250,000	113,731	450	0	5,801	369,982	0				
	(11)	0	0	0	0	-	-	0				
	_					0	1 0					

efile GRAPHIC print - DO NOT PROCESS As Filed Data -Schedule K

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

2015

DLN: 93493320158036

Open to Public **Inspection** 

Internal Revenue Service Name of the organization

Department of the Treasury

(Form 990)

Employer identification number

	: J David Gladstone Institutes										noyer id		icion nu	IIDEI	
										23-	72036	66			
P	art I Bond Issues			1											
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue	price	(f)	Descriptio	n of purpose	( <b>g</b> ) Det	feased		On alf of		Pool ncing
													uer	IIIIG	nemg
										Yes	No	Yes	No	Yes	No
Α	California Infrastructure and Economic Development Bank	63-0304653	13034AAK6	11-16-2011	105,41	14,814	Refund	ling Bonds			X		X		X
Pā	rt II Proceeds				_	ı									
						A			В		С			D	
1	A mount of bonds retired														
2	A mount of bonds legally defea	ised													
3	Total proceeds of issue				1	05,414,	814								
4	Gross proceeds in reserve fun	nds	· · · · ·												
5	Capitalized interest from proc														
6	Proceeds in refunding escrows														
7	Issuance costs from proceeds					1,379,	008								
8	Credit enhancement from proc														
9	Working capital expenditures					99,035,	806								
10	Capital expenditures from pro-	ceeds				5,000,									
11	Other spent proceeds														
12	Other unspent proceeds			•											
13	Year of substantial completion	n			20	004									
					Yes	No		Yes	No	Yes	ı	No	Ye	5	No
14	Were the bonds issued as part	t of a current refundı	ngıssue?		X										
15	Were the bonds issued as part	t of an advance refur	nding issue?			×									
16	Has the final allocation of proc	ceeds been made?.			×										
17	Does the organization maintai	n adequate books ar	nd records to suppo	ort the final	×										
<u>.                                    </u>		<u></u>				<u> </u>									
Pa	rt IIII Private Business U	Jse													
						Α		E			Ç .			D	
_	Was the organization a partne	r in a nartnerehin or	a member of an II	C which owned	Yes	No		Yes	No	Yes	+-	lo	Yes	-	No
1	property financed by tay aven		a member of all LL	C, WITHCH OWITED		X									

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds? . . . .

			,	١	I	В		С		)
			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private b of bond-financed property?	usiness use		×						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the finar									
prope	erty?									
С	Are there any research agreements that may result in private business use financed property?	of bond-		Х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed property									
4	Enter the percentage of financed property used in a private business use by other than a section $501(c)(3)$ organization or a state or local government.							•		
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government	rsection								
6	Total of lines 4 and 5									
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond-financed property to nongovernmental person other than a $501(c)(3)$ organization since the bond issued?	ds were		Х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of									
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s	ections								
9	Has the organization established written procedures to ensure that all nonquenches of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		Х							
Par	t IV Arbitrage									
		А			В		С		D	
		Yes	No	Yes	No	Ye	s	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х							
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?	х								
b	Exception to rebate?		Х							
С	No rebate due?		Х							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								·	
3	Is the bond issue a variable rate issue?		Х							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
е	Was the hedge terminated?									
										2015

С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		x						
7	Has the organization established written procedures to monitor the requirements of section 148?	×							
Pai	rt V Procedures To Undertake Corrective Action								
		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure								

Х and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

that violations of federal tax requirements are timely identified

**Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at

DLN: 93493320158036 OMB No 1545-0047

2015

Open to Public

Department of the Int

Schedule L

(Form 990 or 990-EZ)

Treasury Internal Revenue S	Service			<u>www.irs.</u>	<u>gov/form990</u> .					Ir	nspecti	on
Name of the o	rganization						Em	ploye	r identi	ficatio	n numbei	r
The J David Glads	stone Institutes						23	-7203	3666			
	ess Benefit Tı		•		•			_				
	iplete if the organi me of disqualified					25a or 25b, or F Ified person and						roctod3
<b>1 (a)</b> Nar	ine oi disquanned	person	(b) Kei	iationship t	organization	med person and	(0	•	cription action	°'	(d) Corr Yes	No
			+								165	140
										-		
												-
<b>2</b> Enter the 4958 .	amount of tax inc			_		sons during the	•		ection ► \$			
<b>3</b> Enter the	amount of tax, if a	ny, on line 2	, above, rei	mbursed by	the organization	on			<b>&gt;</b> \$			
Part II Lo	oans to and/o	F T		Dawasas								
Co	omplete if the orga ganization reporte	anızatıon ans	wered "Yes	on Form 9	990-EZ, Part V	, line 38a, or For	m 99	0, Par	t IV , lın	ie 26, d	or if the	
(a) Name of interested person	(b) Relationship with organization	Purpose of loan	(d) Loan or from th organization	ne	(e)O riginal principal amount	<b>(f)</b> Balance due		) In ault?	Appro by boa	oved ard or	(i)Wr agreer	
			То	From			Yes	No	Yes	No	Yes	No
Deepak (1) Srıvastava	Key Employee	housing		Х	790,000	400,000		No	Yes		Yes	
robert S (2) Williams	president	housing		Х	2,000,000	1,350,000		No	Yes		Yes	
										_		+-
				1						+-		+-
	+									+-	+	+-
				+						+		+-
										+	+	+-
	1									+		+
			<u> </u>	1						1	1	+
Total	•	<b>▶</b> \$		•		1,750,000			•			
	ants or Assist	ance Ben										
	mplete if the or								1.			
(a) Name of pers	`	<ul><li>) Relationsh</li><li>cerested pers</li></ul>	•	1	unt of assistanc	e (d) Type of	fassis	stance	(e)	Purpos	se of ass	ıstance

# organization

Part V Supplemental I	nformation			

Supplemental Information Provide additional information for responses to questions on Schedule L (see instructions)

Page 2

**SCHEDULE M** 

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

DLN: 93493320158036

OMB No 1545-0047

**Noncash Contributions** 

► Attach to Form 990.

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Department of the Treasury

(Form 990)

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

Internal Revenue Service Employer identification number Name of the organization The J David Gladstone Institutes 23-7203666 **Types of Property** (a) (b) (c) (d) Number of contributions Method of determining Check Noncash contribution ١f or items contributed amounts reported on noncash contribution amounts applicable Form 990, Part VIII, line **1** g Art—Works of art . . . Art—Historical treasures Art—Fractional interests Books and publications Clothing and household goods . . . . . . Cars and other vehicles . . Boats and planes . . . . Intellectual property . . . 59,255 fmv Securities-Publicly traded . **10** Securities—Closely held stock Securities—Partnership, LLC, or trust interests . . . . Securities-Miscellaneous . . 13 Qualified conservation contribution—Historic structures . . . . **14** Qualified conservation contribution-Other . . 15 Real estate-Residential . Real estate—Commercial . 16 Real estate—Other . . 18 Collectibles . . . . Food inventory . . . 20 Drugs and medical supplies . 21 Taxidermy . . . . . 22 Historical artifacts . . . . 23 Scientific specimens . . Archeological artifacts . . . 63,800 FMV **25** Other ▶ ( Х Agilent custom DNA Oligonucleotide microarrays (DNA Segments)) **26** Other ► ( \_\_\_\_\_ **27** Other ► ( \_\_\_\_\_ 28 Other ▶ (\_\_ Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 3

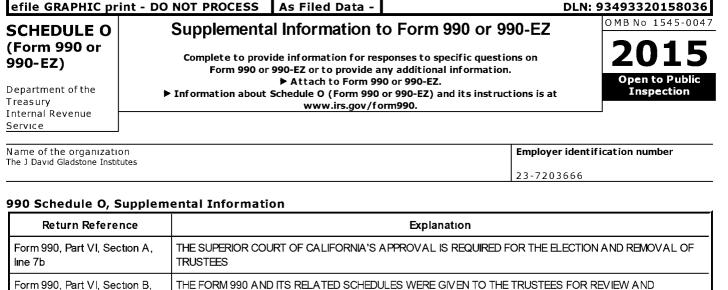
				Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 2	8, that			
	it must hold for at least three years from the date of the initial contribution, and which is not required to be us	ed			
	for exempt purposes for the entire holding period?		30a		Νο
b	If "Yes," describe the arrangement in Part II				
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contribution	ıs?	31		No
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		32a		No
b	If "Yes," describe in Part II				
33	If the organization did not report an amount in column (c) for a type of property for which column (a) is checked describe in Part II	:d,			
For P	pperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 51227J Sc	hedule M	(Form	990)	(2015

Schedule M (Form 990) (2015)

Page 2

Schedule M (Form 990) (2015)

Return Reference Explanation



APPROVAL PRIOR TO FILING

line 11

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section B, line 12c	THE J DAVID GLADSTONE INSTITUTES REQUIRES THAT EACH OFFICER, DIRECTOR, TRUSTEE AND KEY EMPLOYEE COMPLETE A CONFLICT OF INTEREST REPORT AND REPORT ANY CONFLICT HE/SHE MAY HAVE ANY CONFLICTS THAT ARISE DURING THE YEAR ARE REQUIRED TO BE REPORTED TO THE EXECUTIVE DIRECTOR AND THE TRUSTEES IMMEDIATELY IN THE EVENT THAT A CONFLICT DOES ARISE THAT INDIVIDUAL IS PROHIBITED FROM PARTICIPATING IN THE GOVERNING BODY'S DELIBERATIONS AND DECISIONS IN THAT TRANSACTION
Form 990, Part VI, Section B, line 15	THE ATTORNEY GENERAL FOR THE STATE OF CALIFORNIA IS ADVISED OF TRUSTEE COMPENSATION AND THE STATE OF CALIFORNIA SUPERIOR COURT REVIEWS AND APPROVES THE COMPENSATION AN EXECUTIVE COMPENSATION REPORT IS COMPLETED EACH YEAR BY AN INDEPENDENT CONSULTING FIRM FROM SALARY SURVEYS, NON-PROFIT FORM 990'S AND OTHER SOURCES ON ORGANIZATIONS THAT ARE COMPARABLE IN SIZE AND COMPLEXITY TO THE INSTITUTES THE 2015 REPORT WAS COMPLETED 12/11/15 THE PRESIDENT AND DIRECTORS' COMPENSATION IS A PPROVED BY THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO VICEDEAN EACH YEAR 2015 SALARIES WERE APPROVED ON JANUARY 14, 2015 THE INSTITUTES' PRESIDENT AND DIRECTORS UTILIZE SIMILAR RESOURCES AS GUIDELINES WHEN APPROVING COMPENSATION FOR THE INSTITUTES' KEY EMPLOYEES, OTHER OFFICERS AND DIRECT REPORTS COMPENSATION WAS LAST APPROVED ON JANUARY 14, 2015

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section C, line 19	THE ORGANIZATION MAKES ITS FINANCIAL STATEMENTS, CONFLICT OF INTEREST POLICY AND ORGANIZATIONAL DOCUMENTS AVAILABLE TO THE PUBLIC UPON REQUEST
Form 990, Part IX, line 11g	consultant services and expenses Program service expenses 697,525 Management and general expenses 238,987 Fundraising expenses 172,893 Total expenses 1,109,405 Consultant - VI SA Program service expenses 109,684 Management and general expenses 8,695 Fundraising e xpenses 0 Total expenses 118,379 banking fees Program service expenses 0 Management and digeneral expenses 4,354 Fundraising expenses 723 Total expenses 5,077 honoraria Program service expenses 15,300 Management and general expenses 4,100 Fundraising expenses 0 Total expenses 19,400 temp agency labor Program service expenses 247,285 Management and general expenses 199,962 Fundraising expenses 25,520 Total expenses 472,767 Licenses, Permits, and Fees Program service expenses 161,702 outside services Program service expenses 500 Fundraising expenses 0 Total expenses 161,702 outside services Program service expenses 224,938 Management and general expenses 0 Fundraising expenses 0 Total expenses 224,938 Management and general expenses 0 Fundraising expenses 0 Total expenses 464,262 Management and general expenses 0 Fundraising expenses 0 Total expenses 464,262 Repairs and Mainten ances - Building Program service expenses 464,262 Repairs and Maintennances - Equipment Program service expenses 307,165 Management and general expenses 0 Fundraising expenses 0 Total expenses 0 Total expenses 144,308 Management and general expenses 0 Fundraising expenses 0 Total expenses 144,308 Management and general expenses 0 Fundraising expenses 144,308 Seminar & Training Program Support Program service expenses 275,456 Service Contracts Program m service expenses 1,519,663 Subcontracts w / IDC-1st \$25,000 Program service expenses 180,361 Subcontracts w / IDC-1st \$25,000 Program service expenses 180,361 Subcontracts w / IDC-2s \$25,000 Program service expenses 0 Total expens

990 Schedule O, Supplemental Information

Return Reference Explanation

Form 990. Part XI, line 9 k-1 ubit income allocation 2.192.279 Minority Interest -286.760

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - |
SCHEDULE R | Related Or

**DLN: 93493320158036**OMB No 1545-0047

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

2015

Open to Public
Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

lame of the organization he J David Gladstone Institutes				Employer i	dentific	cation number		
				23-72036	66			
Part I Identification of Disregarded Entities Com	plete if the organization	answered "Yes" or	n Form 990, Part	: IV, line 33.				
(a) Name, address, and EIN (If applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> nd-of-year assets	С	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during (a) Name, address, and EIN of related organization	nizations Complete if to the tax year.  (b)  Primary activity	(c) Legal domicile (state	swered "Yes" on  (d)  Exempt Code section	n Public charity	status	(f) Direct controlling	( Section	<b>g)</b> 512(b
		or foreign country)		(if section 501)	c)(3)) entity		(g)	
(1)Gladstone Foundation 1650 Owens St	Fundraising	CA	509(A)(1)	Line 7		N/A	les	
San Francisco, CA 94158 90-0688001							_	
							-	

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets		rtionate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	aging ner?	(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												
Down IV. Identification of Balated Overningtions Toyoble			<b>T .</b>					1137 11		^^ -	\	3.7. June 2

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

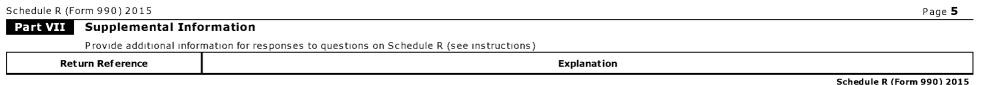
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	Section (b)( contro entit	n 512 13) olled
(1)GRE LLC 1650 Owens St San Francisco, CA 94158 26-0331566	REIT	DE	N/A	С	691,644	45,627,837	99 000 %	Yes	No
(2) Cure Network Ventures Inc  1650 Owens St San Francisco, CA 94158 47-4323086	To expedite the translation of relevant scientific discoveries	CA	N/A	С	-26,555	10,911	100 000 %		No

Part V Transactions With Related Organizations Complete if the organization a	newared "Vee" on Form	000 Part IV line	34 35h or 36		, u	ge <b>S</b>			
	ilsweled tes oli Folli	1 990, Part IV, lille	34, 330, 01 30.		Yes	No			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule	are valeted avecumentions.	inted in Doube II IV 2			103				
L During the tax year, did the organization engage in any of the following transactions with one or m	•			1a		No			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1b		No			
b Gift, grant, or capital contribution to related organization(s)									
				1c 1d		No No			
d       Loans or loan guarantees to or for related organization(s)									
e Loans or loan guarantees by related organization(s)				1e		No			
f Dividends from related organization(s)				1f	Yes				
<b>g</b> Sale of assets to related organization(s)				<b>1</b> g		No			
<b>h</b> Purchase of assets from related organization(s)				1h		No			
i Exchange of assets with related organization(s)									
j Lease of facilities, equipment, or other assets to related organization(s)				1j		No			
${f k}$ Lease of facilities, equipment, or other assets from related organization(s)				1k		No			
l Performance of services or membership or fundraising solicitations for related organization(s)				11		No			
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .				1m	Yes				
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes				
o Sharing of paid employees with related organization(s)				10	Yes				
<b>p</b> Reimbursement paid to related organization(s) for expenses				<b>1</b> p		No			
<b>q</b> Reimbursement paid by related organization(s) for expenses									
${f r}$ Other transfer of cash or property to related organization(s)				1r	Yes				
${f s}$ O ther transfer of cash or property from related organization(s)				<b>1</b> s	Yes				
If the answer to any of the above is "Yes," see the instructions for information on who must com	nnlete this line including c	overed relationships	and transaction thresholds	<u> </u>					
(a)	(b)	(c)	(d)						
Name of related organization	Transaction type (a-s)	Amount involved	Method of determining a	mount II	nvolved	1			
e Additional Data Table	c, po (u o,								

## Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
													_ <del>_</del>
				l		L				l .	l		



Software ID: **Software Version:** 

**EIN:** 23-7203666

Name: The J David Gladstone Institutes

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end- of-year assets	(h)		(i) Code V-UBI amount In Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		<b>(k)</b> Percentage ownership
<del></del>				, ,			Yes	No		Yes		
Sunset Triangle Investors LLC 17530 Ventura Blvd Ste 201 Encino, CA 91316 30-0756705	Real Estate	CA	GRE LLC					No			No	
Winnetka Commons Holdings LLC	Real Estate	CA	GRE LLC					No			Νo	
13949 Ventura Blvd Ste 300 Sherman Oaks, CA 91423 46-2691500												
LSTGI 2 LLC (sold in 2015)	Real Estate	CA	N/A					No			Νo	
13949 Ventura Blvd Ste 300 Sherman Oaks, CA 91423 46-5113049												
LSTGI 3 LLC	Real Estate	CA	N/A					No			Νo	
13949 Ventura Blvd Ste 300 Sherman Oaks, CA 91423 47-1745019												
Partners LLC	Real Estate	СО	GRE LLC					No			Νo	
7900 E Union Ave Suite 500 Denver, CO 80237 46-1143290												
Maple Tree Holdings LLC	Real Estate	CA	GRE LLC					No			No	
13949 Ventura Blvd Ste 300 Sherman Oaks, CA 91423 46-3439066												
	Real Estate	CA	GRE LLC					No			No	
13949 Ventura Blvd Ste 300 Sherman Oaks, CA 91423 47-1348058												
FDN Holdings LLC	Real Estate	CA	GRE LLC					No			Νo	
13949 Ventura Blvd Ste 300 Sherman Oaks, CA 91423 47-2151218												

Form 990, Schedule R, Part V - Transactions With Related Organizations (a) (b) (c) (d) Name of related organization Transaction A mount Involved Method of determining amount type(a-s) involved (1) gre IIc 1,530,000 cash (1) gre Ilc (under 50000) Q reimbursement of expenses I/C acc (2) Cure Network Venture Inc 10,000 IP - capital contribution (3) gre IIc S 360,000 cash - return of capital (4) GLADSTONE FOUNDATION R 3,469,783 INTERCOMPANY TRANSFERS (5) GLADSTONE FOUNDATION (UNDER 50000) М (6) GLADSTONE FOUNDATION (UNDER 50000) (7) gLADSTONE FOUNDATION (UNDER 50000) 0 (8) gLADSTONE FOUNDATION (UNDER 50000) Q