

### See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



# Form **990-PF**Department of the Treasury

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.

2015

▶ Information about Form 990-PF and its separate instructions is at www.lrs.gov/form990pf. For calendar year 2015 or tax year beginning , and ending Name of foundation A Employer identification number NOVARTIS U.S. FOUNDATION 13-6193034 Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number 230 PARK AVENUE, 21ST FLOOR 908-766-9800 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here NEW YORK, NY 10169 G Check all that apply: Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change Check type of organization: Section 501(c)(3) exempt private foundation E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust \_\_\_\_\_ Other taxable private foundation under section 507(b)(1)(A), check here Fair market value of all assets at end of year | J Accounting method: X Accrual F If the foundation is in a 60-month termination Other (specify) (from Part II, col (c), line 16) under section 507(b)(1)(B), check here 28,545,385. (Part I, column (d) must be on cash basis.) 00 ▶\$ N Part I Analysis of Revenue and Expenses (d) Disbursements for charitable purposes (cash basis only) (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) expenses per books income income C Contributions, gifts, grants, etc., received ,267,798 Check | X | If the foundation is not required to attach Sch B SCANNED Interest on savings and temporary cash investments 63 63. 63. 588,185 588,185 4 Dividends and interest from securities <u>5</u>88,185. 5a Gross rents b Net rental income or (loss) -5,8746a Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a 0. Capital gain net income (from Part IV, line 2) N/ANet short-term capital gain Income modifications 10a Gross sales less returns and allowances b Less Cost of goods sold c Gross profit or (loss) 11 Other income 850,172 588,248 588.248 Total. Add lines 1 through 11 0. Compensation of officers, directors, trustees, etc. 0 14 Other employee salaries and wages 15 Pension plans, employee benefits Expenses 16a Legal fees 6,981 0 0 0. STMT 1 **b** Accounting fees 11,681 STMT 2 13,181 0. 0. c Other professional fees and Administrative 17 Interest 0. 11,531 18 Taxes STMT 3 0 . 0. 19 Depreciation and depletion 20 Occupancy Travel, conferences, and meetings 22 Printing and publications 12,333 124,681 0 ٥. 23 Other expenses STMT 4 Operating 24 Total operating and administrative 156,374 11,681 12,333 0. expenses Add lines 13 through 23 633,762 687 626 25 Contributions, gifts, grants paid Total expenses and disbursements. 790,136 11,681 12,333 687,626. Add lines 24 and 25 27 Subtract line 26 from line 12: 60,036 8 Excess of revenue over expenses and disbursements 576,567 b Net investment income (if negative, enter -0-) 575,915 c Adjusted net income (if negative, enter -0-)

For	m 99	00-PF (2015) NOVARTIS U.S. FOUNDATION		13-	6193034 Page 2
ГР	art	Balance Sheets Attached schedules and amounts in the description column should be for and of year amounts only	Beginning of year	End of	
Ė		Solution and as a fact that of year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
	,	Cash - non-interest-bearing			
		Savings and temporary cash investments	562,624.	422,303.	422,303.
	3	Accounts receivable			
	١.	Less: allowance for doubtful accounts		<del></del>	
	4	Pledges receivable >			
	_	Less: allowance for doubtful accounts		<del></del>	
	[	Grants receivable			<del></del>
	6	Receivables due from officers, directors, trustees, and other			
	,	disqualified persons			<del></del>
	′	Other notes and loans receivable			
<b>"</b> A		Less: allowance for doubtful accounts			
Assets	١.	Inventories for sale or use Prepaid expenses and deferred charges			·
As	9	Investments - U.S. and state government obligations			
	ı	Investments - corporate stock STMT 5	15,783,330.	15,933,985.	28,112,683.
	i i	Investments - corporate bonds	13,763,330.	15,955,965.	20,112,003.
	l	Investments - land, buildings, and equipment basis	·····	<del></del>	<del></del>
	''	Less accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other			
		Land, buildings, and equipment; basis	-		
	''	Less accumulated depreciation			
	15	Other assets (describe STATEMENT 6)	8,867.	10,399.	10,399.
	ı	Total assets (to be completed by all filers - see the			
		instructions. Also, see page 1, item I)	16,354,821.	16,366,687.	28,545,385.
	17	Accounts payable and accrued expenses	438,333.	423,165.	
	18	Grants payable	33,569.		
S	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
abi	21	Mortgages and other notes payable			
	22	Other liabilities (describe <b>EXCISE TAX PAYABLE</b> )	218.	785.	
_	23		472,120.	423,950.	
		Foundations that follow SFAS 117, check here			
S		and complete lines 24 through 26 and lines 30 and 31.			
ဥ	24	Unrestricted		<del></del>	
aja	25	Temporarily restricted			
or Fund Balances	26	·			
Ë		Foundations that do not follow SFAS 117, check here			
ō	0.7	and complete lines 27 through 31.	0.	0.	
ets	27	Capital stock, trust principal, or current funds  Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
Net Assets	28	Retained earnings, accumulated income, endowment, or other funds	15,882,701.	15,942,737.	
et/	29	Total net assets or fund balances	15,882,701.	15,942,737.	
Ž	30	Total net assets of fund datances	13,002,701.		
	31	Total liabilities and net assets/fund balances	16,354,821.	16,366,687.	
	art	Analysis of Changes in Net Assets of Fund Ba			
1	Tota	il net assets or fund balances at beginning of year - Part II, column (a), line	30		
	•	st agree with end-of-year figure reported on prior year's return)		1	15,882,701.
		ar amount from Part I, line 27a		2	60,036.
3		er increases not included in line 2 (itemize)		3	0.
4		lines 1, 2, and 3		4	15,942,737.
5		reases not included in line 2 (itemize)   il net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	Jump (h) line 30	5	0. 15,942,737.
0	ıuta	ii net assets or tunu valances at enu or year (tine 4 titilius line 3) - Palt II, CC	numin (O), iiilo OO	10_	Form <b>990-PF</b> (2015)

2012 1, 393, 138. 22, 162, 118. . .062861
2011 1, 425, 545. 20, 893, 033. . .068231
2010 1, 430, 080. 19, 200, 596. . .074481

2 Total of line 1, column (d)
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years

4 Enter the net value of noncharitable-use assets for 2015 from Part X, line 5

5 Multiply line 4 by line 3

6 Enter 1% of net investment income (1% of Part I, line 27b)

7 Add lines 5 and 6

8 Enter qualifying distributions from Part XII, line 4

1 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.

Form **990-PF** (2015)

See the Part VI instructions.

	990-PF (2015) NOVARTIS U.S. FOUNDATION		<u> 13-</u>	61930	34	F	age 4
	rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 494	<del>10(e), or 4</del>	948	- see ins	struc	ction	ıs)
	Exempt operating foundations described in section 4940(d)(2), check here   and enter "N/A" on line 1.	)					
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions	s)					
	Domestic foundations that meet the section 4940(e) requirements in Part V, check here and enter 1%	<b>)</b>	1_		_11	<u>L,5</u>	<u>31.</u>
	of Part I, line 27b			}			
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (I	b). J					_
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2				0.
	Add lines 1 and 2		3		_1]	L,5:	
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4_	<b> </b>			0.
	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5		<u> </u>	<u>.,5</u> .	31.
	Credits/Payments:	1 521					
		1,531.					
	Exempt foreign organizations - tax withheld at source  Tox paid with application for extension of time to file (Form 2009)			]			
	Tax paid with application for extension of time to file (Form 8868)  Backup withholding erroneously withheld  6d			}			
	Backup withholding erroneously withheld  Total credits and payments. Add lines 6a through 6d		7		1 1	1,5	21
	Enter any <b>penalty</b> for underpayment of estimated tax. Check here if Form 2220 is attached		8			<u>. , , , , , , , , , , , , , , , , , , ,</u>	<u> </u>
	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		9				0.
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		10	<del> </del>			<u> </u>
		lefunded -	11				
	rt VII-A Statements Regarding Activities	. Olalia da p		<u> </u>			
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participat	te or intervene	ın			Yes	No
	any political campaign?				1a		X
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for	the definition	)?	Γ	1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any mater						
	distributed by the foundation in connection with the activities				1		
C	Did the foundation file Form 1120-POL for this year?			L	1c		_X_
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:						
	(1) On the foundation. ▶ \$ \$	0.		}	]	j	ı
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on following	undation			ł		ı
	managers. ► \$O.						۱
	Has the foundation engaged in any activities that have not previously been reported to the IRS?			-	2		<u>X</u>
	If "Yes," attach a detailed description of the activities				- 1	1	
	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of in	icorporation, o	or	Ĭ			7.7
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			-	3		X
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		N	,,,	4a		A_
	If "Yes," has it filed a tax return on Form 990-T for this year?		I.	I/A	5		X
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?			-	-		
	If "Yes," attach the statement required by General Instruction T.  Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			1			
	By language in the governing instrument, or				ł	ſ	
	<ul> <li>By state legislation that effectively amends the governing instrument so that no mandatory directions that conflic</li> </ul>	t with the state	e law				
	remain in the governing instrument?				6	Х	
		. and Part XV	/	-	7	X	
•		,					
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)						
	NY					'	]
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or des	ignate)					
	of each state as required by General Instruction G? If "No," attach explanation				8b	X	<u> </u>
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 494	2(1)(5) for cale	endar	ſ	Ī		
	year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? If "Yes," complete Part XIV			L	9		X_
10_	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and a	ddresses			10		<u> X</u>
				Form	990	)-PF	(2015)

7	art VII-A   Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly are a safe-likely as the manual of		Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	1		v
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?	11	<del> </del>	<u>X</u> _
12	If "Yes," attach statement (see instructions)	40		v
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	12	X	<u>X</u> _
	Website address ► N/A	_ 10		
14	The books are in care of ▶ PRAGER METIS CPAS, LLC  Telephone no. ▶908-7	56-9	800	
	Located at ► 222 MOUNT AIRY ROAD, BASKING RIDGE, NJ ZIP+4 ►0			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		<b></b>	
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16	At any time during calendar year 2015, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		_X_
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
_	foreign country	<u> </u>		
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required		r -	
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?  Yes X No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?  Yes X No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"		'	
	If the foundation agreed to make a grant to or to employ the official for a period after	-	[	
	termination of government service, if terminating within 90 days.)			
t	of the any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		
	Organizations relying on a current notice regarding disaster assistance check here			
(	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
	before the first day of the tax year beginning in 2015?	10	<u> </u>	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):		[	[
1	At the end of tax year 2015, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
	before 2015?		1	
	If "Yes," list the years , , , , , , , , , , , , , , , , , , ,			
	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to <b>all</b> years listed, answer "No" and attach			
	statement - see instructions.)	2b		
	the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.			<del> </del>
	The provisions of section 4542(a)(2) are being applied to any or the years noted in 24, not the years noted.		]	ļ
3:	a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year?			
1	b If "Yes," did it have excess business holdings in 2015 as a result of (1) any purchase by the foundation or disqualified persons after		1	}
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,	-		
	Form 4720, to determine if the foundation had excess business holdings in 2015)  N/A	3b	<b>↓</b>	<u> </u>
	a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	48	<b>↓</b> —	X
	b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that		1	
_	had not been removed from jeopardy before the first day of the tax year beginning in 2015?	4b		(2045)
	lacksquare	orm 99	リーピト	(2015)

orm 990-PF (2015) NOVARTIS U.S. FOUNDATION	orm 4720 May Bo I	Doguinod (	13-6193	<u>034</u>	Page 6
Part VII-B   Statements Regarding Activities for Which F 5a During the year did the foundation pay or incur any amount to:	orm 4720 May Be I	Requirea (continu	jed)		
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	4945(e)\?	□ va	s X No	[	
(2) Influence the outcome of any specific public election (see section 4955); or			1.0		
any voter registration drive?			s X No	[	Ì
(3) Provide a grant to an individual for travel, study, or other similar purposes?	)		s X No	.	
(4) Provide a grant to an organization other than a charitable, etc., organization	described in section			ļ	
4945(d)(4)(A)? (see instructions)		☐ Ye	s X No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or t				
the prevention of cruelty to children or animals?		Ye	s X No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	•	ın Regulatıons		l	}
section 53.4945 or in a current notice regarding disaster assistance (see instru	•		N/A	<u>5b</u>	
Organizations relying on a current notice regarding disaster assistance check hi			▶∟₋∤	.	
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr					
expenditure responsibility for the grant?		I/A L Ye	8 No	.	
If "Yes," attach the statement required by Regulations section 53.4945				ĺ	
6a Did the foundation, during the year, receive any funds, directly or indirectly, to p a personal benefit contract?	ay premiums on		s X No	İ	
b Did the foundation, during the year, pay premiums, directly or indirectly, on a price of the second section of the section of the second section of the section of the second section of the section o	prennal hanafit contract?	16	8 LALINU	6ь	x
If "Yes" to 6b, file Form 8870	ersonal benefit contract:		-	-00	— <del></del>
7a At any time during the tax year, was the foundation a party to a prohibited tax si	helter transaction?	Ve	s X No	. }	
b If "Yes," did the foundation receive any proceeds or have any net income attribu			N/A	7b	
Part VIII Information About Officers, Directors, Truste		nagers, Highly			
Paid Employees, and Contractors					
List all officers, directors, trustees, foundation managers and their			( <del>-1</del> )		
(a) Name and address	(b) Title, and average hours per week devoted	(c) Compensation (If not paid,	(d) Contributions to employee benefit plans and deferred	s ac	e) Expense count, other
(a) ramo ano accioco	to position	`enter'-0-)	compensation	-	allowances
			Í		
The Community 7		0.	0		^
SEE STATEMENT 7		<u> </u>		<del>-</del>	0.
	1				
<del></del>		<u> </u>		<del></del>	
				$\neg$	
			<u> </u>		
Compensation of five highest-paid employees (other than those inc		, enter "NONE."	(d) Contributions to		(a) Evponos
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	(d) Contributions to employee benefit plan and deferred	ા વા	(e) Expense ccount, other
	devoted to position		compensation	┿-	allowances
NONE					
		<del> </del>	<del> </del>	+	
				1	
	<del>-</del>		<del></del>	+	
		<del>                                     </del>		+	
	_				
	L		l	Щ.	
Total number of other employees paid over \$50,000				ــِــ	0
			For	m <b>99</b> 0	<b>D-PF</b> (2015)

Form 990-PF (2015) NOVARTIS U.S. FOUNDATION	13-619	3034 Page 7
Part VIII Information About Officers, Directors, Trustees, Foundation Managers, High Paid Employees, and Contractors (continued)		
3 Five highest-paid independent contractors for professional services. If none, enter "NONE."		
(a) Name and address of each person paid more than \$50,000 (b) Type of ser	vice	(c) Compensation
NONE		
		+
		-
		<del> </del>
Total number of others receiving over \$50,000 for professional services		<u> </u>
Part IX-A Summary of Direct Charitable Activities	<b>'</b>	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.		Expenses
1 N/A		
0	-	
2		
3		
4		
Deat IV D. O		
Part IX-B Summary of Program-Related Investments  Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	<del> </del>	Amount
1 N/A		
2	<del></del> -	
All other program-related investments. See instructions.		
3		
Total. Add lines 1 through 3	<b>•</b>	0

	HERE (2013) NOVARILS U.S. FOUNDATION	<u> 13</u>	-0193034 Fage 6
P	Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndations	i, see instructions )
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	28,493,235.
b	Average of monthly cash balances	1b	569,888.
C	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	29,063,123.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	29,063,123.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	435,947.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	28,627,176.
6	Minimum investment return. Enter 5% of line 5	6	1,431,359.
P	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations an	d certain	
	foreign organizations check here 🕨 🔛 and do not complete this part.)		
1	Minimum investment return from Part X, line 6	1	1,431,359.
2a	Tax on investment income for 2015 from Part VI, line 5		
b	Income tax for 2015. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	<u>11,531.</u>
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,419,828.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	1,419,828.
6	Deduction from distributable amount (see instructions)	6_	0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,419,828.
Р	Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	1,687,626.
b	Program-related investments - total from Part IX-B	16	<u> </u>
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:	1 1	
8	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	1,687,626.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions Subtract line 5 from line 4	6	1,687,626.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation	qualifies	for the section

Form **990-PF** (2015)

4940(e) reduction of tax in those years.

## Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2014	(c) 2014	(d) 2015
1 Distributable amount for 2015 from Part XI,	· · · · · · · · · · · · · · · · · · ·	······		<del></del>
line 7				1,419,828.
2 Undistributed income, if any, as of the end of 2015				
a Enter amount for 2014 only			0.	
<b>b</b> Total for prior years:				
,,		0.		
3 Excess distributions carryover, if any, to 2015:	1			
a From 2010 479,912.				
<b>b</b> From 2011 390,813.	j			
c From 2012 290,059.				
d From 2013 23, 249.				
e From 2014 209, 417.			1	
f Total of lines 3a through e	1,393,450.			
4 Qualifying distributions for 2015 from				
Part XII, line 4: ►\$ 1,687,626.				
a Applied to 2014, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2015 distributable amount		<del> </del>		1,419,828.
e Remaining amount distributed out of corpus	267,798.			
5 Excess distributions carryover applied to 2015	0.	·		0.
(If an amount appears in column (d), the same amount must be shown in column (a) )				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	1,661,248.			
<b>b</b> Prior years' undistributed income. Subtract		_		
line 4b from line 2b		<u> </u>		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2014. Subtract line		<u>x_</u>		
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2015. Subtract				
lines 4d and 5 from line 1. This amount must	į			
be distributed in 2016				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.		}	
8 Excess distributions carryover from 2010				
not applied on line 5 or line 7	479,912.		!	
9 Excess distributions carryover to 2016.				
Subtract lines 7 and 8 from line 6a	1,181,336.			
10 Analysis of line 9:				
a Excess from 2011 390,813.				
b Excess from 2012 290,059.			1	
c Excess from 2013 23, 249.	•			
d Excess from 2014 209, 417.				
e Excess from 2015 267,798.			<u> </u>	<u> </u>
		- <del></del>		Form 000 DE (0015)

523581 11-24-15

Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient Foundation status of show any relationship to Purpose of grant or Amount any foundation manager contribution Name and address (home or business) or substantial contributor recipient a Paid during the year MATCHING GIFTS MATCHING GIFT PROGRAMS ARE TO EDUCATIONAL TAX EX 501C3 ORG., PUBLIC RADIO & TV SCHOOL PROGRAMS 1,359,477. AMERICAN RED CROSS 2015 FLOOD RELIEF 72,000. COLUMBIA SC SCHOLARSHIP FUND NATIONAL MERIT SCHOLARSHIP CORP 1560 SHERMAN AVE SUITE 200 202,285, EVANSTON, IL 60201 1 633 762. Total b Approved for future payment NONE **▶** 3b Total Form **990-PF** (2015)

### Part XVI-A **Analysis of Income-Producing Activities**

nter gross amounts unless otherwise indicated.	Unrelated	d business income		ded by section 512, 513, or 514	(e)
	(a)	(b)	(C) Exclu-	(d)	Related or exempt
1 Program service revenue:	Business code	Amount	sion	Amount	function income
a		<del></del>		<del></del>	
b					
d					
e	] - ]		<del></del>		
1			_		
g Fees and contracts from government agencies	_				
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments	i l				63
4 Dividends and interest from securities					588,185
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory					-5,874
9 Net income or (loss) from special events					
O Gross profit or (loss) from sales of inventory					
1 Other revenue:	-				
a	_				
b					
c	1				
d					
e	_ L			<u> </u>	
2 Subtotal. Add columns (b), (d), and (e)			<u> </u>	0.	582,374
3 Total. Add line 12, columns (b), (d), and (e)				13	582,374
See worksheet in line 13 instructions to verify calculations.	.)				

#### Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplish the foundation's exempt purposes (other than by providing funds for such purposes).	nment of
		<del></del>
	<del> </del>	<del></del>
523621 11-24	1-15	Form <b>990-PF</b> (2015)

Form **990-PF** (2015)

Pa	rt·XVII	Information Re Exempt Organ		and Transactions ar	nd Relationships With Nonch	aritable	•	
1	Did the or		rectly engage in any of the follow	ving with any other organization	described in section 501(c) of		Yes	No
•			(3) organizations) or in section		• • •			
а			ation to a noncharitable exempt	* '				
	(1) Cash			-		1a(1)		X
	(2) Other	assets				1a(2)		X
b	Other tran	sactions:						
		of assets to a noncharital				1b(1)		X
			ncharitable exempt organization			1b(2)		X
		al of facilities, equipment, o	or other assets			1b(3)		<u>X</u>
		bursement arrangements				1b(4)	_	X
		s or loan guarantees				1b(5)		X
			mbership or fundraising solicita			1b(6)		X X X X
			iling lists, other assets, or paid (	·	ays show the fair market value of the good	1c_	ote .	
·			=		e in any transaction or sharing arrangement		, c13,	
			other assets, or services receive		,,,	,		
(a)∟	ne no	(b) Amount involved		ble exempt organization	(d) Description of transfers, transactions, a	nd sharing an	rangeme	nts
			N/A					
_								
						<u>-</u>		
_			,					
					<del> </del>			
		<del></del>						
	<del>-</del>							
		· · · · · · · · · · · · · · · · · · ·						
2a		-	tly affiliated with, or related to, o		ations described			_
		` '	r than section 501(c)(3)) or in s	ection 527?		Yes	LX	No
b	If "Yes," c	omplete the following sch		(h) Type of propagation	(c) Description of relation	nehin		
—		(a) Name of org	janization	(b) Type of organization	(c) Description of relation	nsnip		
—	<del></del>	N/A	·					
—								
		<del></del>		<del>                                     </del>				
_								
	Unde	penalties of perjury, I declare	that I have examined this return, inclu	uding accompanying schedules and s	statements, and to the best of my knowledge	May the IRS	discuss	this
	gn   and b	elief, it is true, gorrect, and cor	mplete Declaration of preparer (other	than taxpayer) is based on all informa	EXECUTIVE	return with th s <u>hown</u> below	e prepa	rer
He	re	Li (Iuu) Iu	<u> </u>	10/12/246	DIRECTOR	X Yes	: L	J No∫
	Sıg	nature of officer of trustee	\	Date	Title Check DT			
		Print/Type preparer's na		s signature	Date Check If PTI	IA		
D-	iid	STEPHEN R		plx_	self- employed	00061	E E 0	
	nu eparer	GLICKENHAU			10/05/16 P	00061		
	eparer se Only	Firm's name ► PRA	GER METIS CPAS	S, LLC	Firm SEIN > Ub-	100/4	03	
	y		2 MOUNT AIRY F	ROAD	·			
		1		NJ 07920	Phone no. 908-	766~9	800	)
_		<u></u>			1	Form 99		

FORM 990-PF	ACCOUNTI	NG FEES	ST	'ATEMENT 1
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING	6,981.	0.	0.	0.
TO FORM 990-PF, PG 1, LN 16B	6,981.	0.	0.	0.
FORM 990-PF (	OTHER PROFES	SIONAL FEES	ST	ATEMENT 2
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INVESTMENT FEES DOMESTIC TRANSACTION	11,681. 1,500.	11,681.	0.	0.
TO FORM 990-PF, PG 1, LN 16C	13,181.	11,681.	0.	0.
FORM 990-PF	TAX	ES	នា	CATEMENT 3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FEDERAL EXCISE TAX	11,531.	0.	0.	0.
TO FORM 990-PF, PG 1, LN 18	11,531.	0.	0.	0.
FORM 990-PF	OTHER E	XPENSES	Si	FATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
MATCHING GIFT PROCESS FEE BANK CHARGES LICENSES AND FEES ADMINISTRATIVE FEES	49,344. 7,130. 874. 55,000.	0. 0. 0.	0. 0. 0.	0. 0. 0.
AMORTIZATION	12,333.	· <del></del>	12,333.	0.
TO FORM 990-PF, PG 1, LN 23	124,681.	0.	12,333.	0.

FORM 990-PF C	ORPORATE STOCK		STATEMENT 5
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
CORPORATE SECURITIES		15,933,985.	28,112,683.
TOTAL TO FORM 990-PF, PART II, LI	NE 10B	15,933,985.	28,112,683.
FORM 990-PF	OTHER ASSETS		STATEMENT 6
DESCRIPTION	OTHER ASSETS  BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	STATEMENT 6 FAIR MARKET VALUE
	BEGINNING OF		FAIR MARKET

FORM 990-PF PAR	RT VIII - LI	STATEMENT 7			
NAME AND ADDRESS		TITLE AND CO AVRG HRS/WK S.		EMPLOYEE BEN PLAN CONTRIB	EXPENSE
ROBERT PELZER 230 PARK AVENUE NEW YORK, NY 10163		CHAIRMAN 0.00	0.	0.	0.
MERYL ZAUSNER ONE HEALTH PLAZA EAST HANOVER, NJ 0793	36	TRUSTEE 0.00	0.	0.	0.
BRENDA LUCKRITZ 230 PARK AVENUE NEW YORK, NY 10163		TRUSTEE 0.00	0.	0.	0.
JAMES ELKIN 700 PENNSYLVANIA AVE WASHINGTON, DC 20004	. n.w.	TRUSTEE 0.00	0.	0.	0.
KENNETH SCHUSTER 230 PARK AVENUE NEW YORK, NY 10163		TREASURER 0.00	0.	0.	0.
EDGAR BUTZ 6201 SOUTH FREEWAY FORT WORTH, TX 76134	-2099	ASSOCIATE DIRE	ECTOR.	0.	0.
BARRY ROSENFELD 230 PARK AVENUE NEW YORK, NY 10163		SECRETARY 0.00	0.	0.	0.
TOTALS INCLUDED ON 9	90-PF, PAGE	6, PART VIII	0.	0.	0.

2015 DEPRECIATION AND AMORTIZATION REPORT FORM 990-PF PAGE 1

990-PF

Current Year Deduction	8,867.	3,466.	12,333.													
Current Sec 179	1		0													
Accumulated Depreciation	4,433.		4,433.			4,433.	0	0	4,433.	16,766.	10,399.					
Basis For Depreciation	13,300.	13,865.	27,165.			13,300.	13,865.	0	27,165.							
Reduction In Basis			0	•		0	0	0	0			-	······································			
Bus % Excl														<del>-</del>	 	
Unadjusted Cost Or Basis	13,300.	13,865.	27,165.			13,300.	13,865.	0	27,165.		-					
No over	43	42			_										 	
Life	12M	12M								_						
Method										•				_	•	
Date Acquired	090114	100115	-										-		 	
Description	SOFTWARE	Ç	TOTAL 990-PF FG L DEPR & AMORT		CURRENT ACTIVITY	BEGINNING BALANCE	ACQUISITIONS	DISPOSITIONS	ENDING BALANCE	ENDING ACCUM DEPR	ENDING BOOK VALUE					-
Asset		(*)														

(D) - Asset disposed

528 102 04-01-15

\*ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction