efile GRAPHIC print - DO NOT PROCESS | As Filed Data foundations)

Department of the

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public ► Information about Form 990 and its instructions is at <u>www IRS qov/form990</u>

Open to Public

DLN: 93493315024916 OMB No 1545-0047

Depart Treasu	ıry		► Information	about Form 990 and its instructions					Open to Public Inspection
		enue Servi	'	: : 24 24 224		_			
			lendar year, or tax year beg C Name of organization	ginning 01-01-2015 , and ending 12	2-31-2015		D Emple	von ide	antification number
_		applicable change	PUBLIC HEALTH SOLUTIONS					-	entification number
Na	ame c	hange	Doing business as				13-50	66920	1
Fi							E Teleph	one nur	nber
return,		nated d return	40 WORTH STREET 5TH FLOO	ox if mail is not delivered to street address) R	Room/suite	e	(646)	619-	6400
ПАр	plication	on pending	City or town, state or province NEW YORK, NY 10013	e, country, and ZIP or foreign postal code			G Gross	receipts	\$ 207,085,237
			F Name and address of p	rıncıpal officer		H(a) Is th	ıs a grour	retur	n for
			LISA DAVID 40 WORTH STREET 5TH	FLOOR		subo	rdinates?		☐ Yes 🗸
			NEW YORK, NY 10013			No H(b) Area	all subord	ınates	N
I Ta	x-exe	mpt status	√ 501(c)(3)) ◀ (insert no) 4947(a)(1) or	527	inclu	ded?		Yes No (see instructions)
J W	ebsit	:e:▶ WV	WW HEALTHSOLUTIONS O	RG		H(c) Grou	•		,
K Form	n of o	organization	Corporation Trust	Association Other >		L Year of fo	ormation 19	957 N	State of legal domicile NY
Pa	rt I	Sum	ımary					<u> </u>	
			_	ssion or most significant activities	TAL BLVC	AND DEVO	ND (CEE	00115	DIII 5 0)
a.	<u> </u>	HE MIS	SION OF PHS IS TO IMPR	OVE THE HEALTH OF THE PUBLIC	INNYC	AND BEYO	ND (SEE	SCHE	DULE O)
) I									
Ē									
Activities & Governance	2	Check th	nis box ▶ ☐ if the organizat	ion discontinued its operations or dis	sposed of	f more than	25% of its	s net a	ssets
্ত স্থ	3	Number	of voting members of the go	verning body (Part VI, line 1a) .				3	21
S S			-	pers of the governing body (Part VI, I				4	21
Ě	5	Total nu	mber of individuals employe	d in calendar year 2015 (Part V, line	e 2a) .			5	768
yctı	6	Total nu	mber of volunteers (estimat	e ıf necessary)				6	23
•	7a	Total un	related business revenue fro	om Part VIII, column (C), line 12 .				7a	0
	Ь₿	Net unrel	ated business taxable incor	ne from Form 990-T, line 34			•	7b	0
						Pric	or Year		Current Year
۵.	8	Contr	ibutions and grants (Part V	III, line 1h)			203,234,	974	198,171,322
en ue v	9	_	am service revenue (Part V				8,679,	187	8,784,561
Rave	10			olumn (A), lines 3, 4, and 7d)			17,	840	21,467
ш.	11		,	n (A), lines 5, 6d, 8c, 9c, 10c, and 1	•			0	0
	12	10tai	revenue—add lines 8 throug	gh 11 (must equal Part VIII, column	(A), line		211,932,	001	206,977,350
	13	Grant	s and similar amounts paid	(Part IX, column (A), lines 1-3) .				0	0
	14		·	Part IX, column (A), line 4)				0	0
S.	15	Saları 5–10		ployee benefits (Part IX, column (A)), lines		46,055,	880	43,303,948
Expenses	16a		•	rt IX, column (A), line 11e)			10,	000	10,000
кре	ь		undraising expenses (Part IX, colu	, ,,			·		·
ш	17			(A), lines 11a-11d, 11f-24e) .			163,045,	086	163,259,503
	18		. , ,	' (must equal Part IX, column (A), lir					206,573,451
	19	Rever	nue less expenses Subtract	: line 18 from line 12		•	2,821,	035	403,899
Net Assets or Fund Balances						Beginning	of Current	Year	End of Year
sets alan	20	Total	assets (Part X, line 16) .				34,698,	605	47,679,025
A As	21		liabilities (Part X, line 26)				57,533,	_	70,455,193
Ş.	22			tract line 21 from line 20			-22,834,	-	-22,776,168
Pai	t II	Sign	nature Block						
	•			re examined this return, including ac		-			•
		_	nowledge	d complete Declaration of preparer ((other tha	an onicer) is	Dased On	all IIII	ormation of which
		T.							
.		Sign	ature of officer				016-11-10 ate		
Sign Here		'							
			VEN LAWITTS EXECUTIVE VP/COO e or print name and title						
			Print/Type preparer's name	Preparer's signature	Da	te	eck I if	PTIN	27472
Paid	k	<u>[</u>	ROBERT R LYONS	ROBERT R LYONS		self	-employed	P0022	
Pre		er ⊢	Firm's name MARKS PANETH				n's EIN ► 1		
Use	-	11	Fırm's address ▶ 685 THIRD AVEN	UE		Pho	one no (212	2) 503-8	3800
			NEW YORK, NY	10017					
				rer shown above? (see instructions)					<u> </u>
For P	apen	work Red	luction Act Notice, see the s	separate instructions.		Cat No 1	1282Y		Form 990 (2015)

Form	0 (2015)	Page 2
Pari	II Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	🗸
1	riefly describe the organization's mission	CHAND
ACTI	HEALTH SOLUTIONS IS A LEADER IN THE FIELDS OF PUBLIC HEALTH AND SOCIAL SERVICES, MERGING RESEAF I FOCUSING ON CREATING INNOVATIVE AND SCALABLE SOLUTIONS TO SIGNIFICANT PUBLIC HEALTH PROBLE JLE O FOR MORE INFORMATION)	
2	d the organization undertake any significant program services during the year which were not listed on e prior Form 990 or 990-EZ?	o
3	"Yes," describe these new services on Schedule O d the organization cease conducting, or make significant changes in how it conducts, any program	
	rvices?	10
4	escribe the organization's program service accomplishments for each of its three largest program services, as measured by penses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other e total expenses, and revenue, if any, for each program service reported	s,
4a	ORDER DISTANCE THE ADMINISTRATES STATES TO CONTRACT BY AN ESTABLES IN PROVIDED STATES OF A DAMINISTRATE EXCEL FOR THE ADMINISTRATE EXCEL FOR AN INSTANCE AND PROVIDED STATES OF A DAMINISTRATE EXCEL FOR AN INSTANCE AND PROVIDED STATES OF A DAMINISTRATE EXCEL FOR AN INSTANCE AND PROVIDED STATES OF A DAMINISTRATE EXCEL FOR AN INSTANCE AND PROVIDED STATES OF A DAMINISTRATE EXCEL FOR AND PROVIDED STATES OF A DAMINISTRATE EXCEL FOR AN INSTANCE AND PROVIDED STATES OF A DAMINISTRATE EXCEL FOR AN INSTANCE AND PROVIDED STATES OF A DAMINISTRATE AND PROVIDED STATES OF A DAMINISTRATE OF A THREE PROVIDED STATE AND PROVIDED STATES OF A DAMINISTRATE OF A THREE PROVIDED STATE AND THE AND PROVIDED STATES OF A DAMINISTRATE OF A THREE PROVIDED STATE AND THE AND THREE PROVIDED STATES OF A DAMINISTRATE OF A THREE PROVIDED STATE AND THREE PROVIDED STATES OF A DAMINISTRATE OF A THREE PROVIDED STATE AND THREE PROVIDED STATES OF A DAMINISTRATE OF A DAMINISTRATE OF A THREE PROVIDED STATE AND THREE PROVIDED STATES OF A DAMINISTRATE OF A DAMINISTRATION OF THE ADMINISTRATE OF A DAMINISTRATE OF A DAMINISTRATION OF THE ADMINISTRATION OF A DAMINISTRATION OF A DAMINISTRATI	T HAD BEEN THATE/HIV JOM RYAN PERIOD, HOSPITALS HE HROUGH HITIATIVE, L AS HOUSING AND HIV E AND OMMUNITY ON, MEDICAL HE HROUGH HITIATIVE, L AS HOUSING AND OMMUNITY ON, MEDICAL HE HROUGH HITIATIVE, L AS HOUSING AND OMMUNITY ON, MEDICAL HE HAREA'S HAREA'

4b (Code) (Expenses \$ 33,575,670 including grants of \$) (Revenue \$)

PUBLIC HEALTH EMERGENCY PREPAREDNESS AND HOSPITAL PREPAREDNESS PROGRAM (PHEP-HPP) PUBLIC HEALTH SOLUTIONS IS THE FISCAL AND
ADMINISTRATIVE AGENT FOR NYCDOHMH FOR THE ALIGNED PHEP-HPP COOPERATIVE AGREEMENTS PHEP PROVIDES FUNDS FOR STATES AND DIRECTLY-FUNDED
CITIES TO PREPARE FOR AND RESPOND TO EMERGING PUBLIC HEALTH THREATS, INCLUDING ACTS OF BIOTERRORISM, AND TO SUPPORT REGIONAL READINESS
INITIATIVES HPP SUPPORTS IMPROVEMENT OF SURGE CAPACITY AND ENHANCEMENT OF COMMUNITY AND HOSPITAL PREPAREDNESS FOR PUBLIC HEALTH
EMERGENCIES FISCAL AND ADMINISTRATIVE MANAGEMENT SERVICES PROVIDED BY PHS INCLUDE RECRUITMENT AND HIRING, CONTRACTS ADMINISTRATION AND
MANAGEMENT, PROCUREMENT OF GOODS AND SERVICES, BUDGET MANAGEMENT AND ANALYSIS, AND DEVELOPMENT AND SUBMISSION OF ALL ADMINISTRATIVE
AND FISCAL REPORTING DOCUMENTATION REQUIRED BY THE CDC, THE FEDERAL ENTITY THAT ADMINISTERS BOTH PROJECTS

NEIGHBORHOOD WIC PROGRAM (WIC) ESTABLISHED MORE THAN 40 YEARS AGO, PUBLIC HEALTH SOLUTIONS' WIC PROGRAM, THE LARGEST WIC PROGRAM IN NEW YORK STATE, PROVIDES SUPPLEMENTAL FOODS, NUTRITION EDUCATION, BREASTFEEDING SUPPORT, AND COUNSELING ABOUT DIET AND EXERCISE TO OVER 40,000 LOW INCOME PREGNANT WOMEN, INFANTS AND CHILDREN (UP TO AGE FIVE) AT EIGHT WIC CENTERS THROUGHOUT NEW YORK CITY EVERY YEAR IN 2015, PHS WAS AWARDED CONTINUED FUNDING TO SUPPORT THE PROGRAM IN RESPONSE TO ITS COMPETITIVE APPLICATION TO THE NYS DEPARTMENT OF HEALTH SPECIAL SUPPLEMENTAL NUTRITION PROGRAM FOR WOMEN, INFANTS AND CHILDREN (WIC) THE NEW FUNDING CYCLE BEGAN OCTOBER 1, 2015 WIC STAFF MONITORS PARTICIPANTS' HEIGHT AND WEIGHT, CHILDREN'S IMMUNIZATION STATUS, AND REFER THEM AS NEEDED FOR OTHER SOCIAL AND HEALTHCARE SERVICES HEALTH INSURANCE FACILITATED ENROLLERS AND FOOD BENEFITS COUNSELORS ARE EMBEDDED AT A NUMBER OF PHS' WIC CENTERS TO PROVIDE ACCESS TO PUBLIC HEALTH INSURANCE AND FOOD STAMPS BENEFITS AND OTHER RESOURCES FOR THE FAMILIES SERVED BY THE PROGRAM IN ADDITION, PUBLIC HEALTH SOLUTIONS DISTRIBUTES WIC CASH VOUCHERS ON BEHALF OF THE NYS DEPARTMENT OF HEALTH THE VOUCHERS, WHICH ARE REDEEMED TO PURCHASE USDA-APPROVED FOOD ITEMS AT GROCERY STORES, CORNER STORES, AND PHARMACIES, BENEFIT THE LOCAL ECONOMY AS WELL AS WIC FAMILIES IN 2015, PHS DISTRIBUTED APPROXIMATELY \$43.5 MILLION IN FOOD BENEFITS TO CLIENTS AT ITS NEIGHBORHOOD WIC CENTERS BECAUSE WIC VENDOR MANAGEMENT IS ALSO A PHS PROGRAM, PUBLIC HEALTH SOLUTIONS HAS A UNIQUE HANDLE ON THE CLIENT ("DEMAND") SIDE AS WELL AS THE VENDOR ("SUPPLY") SIDE OF WIC-RELATED ISSUES (SEE PART III, LINE 4D, OTHER PROGRAM SERVICES FOR A DESCRIPTION OF THE WIC VENDOR MANAGEMENT PROGRAM.)

See Additional Data

d Other program services (Describe in Schedule O)

(Expenses \$ 38,523,138 including grants of \$) (Revenue \$ 8,784,561)

4e Total program service expenses ▶

199,052,189

Pai	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 2	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III "	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 💆	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? .

for any foreign organization? If "Yes," complete Schedule F, Parts II and IV

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H.

assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

If "Yes," complete Schedule D, Parts XI and XII ષ

If "Yes," complete Schedule D, Part X 🕏

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 👺

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 💆 d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🥦

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other

IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 🔧

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

f Did the organization's separate or consolidated financial statements for the tax year include a footnote that

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Yes

Yes

Yes

Yes

Νo

Nο

Νo

Νo

Νo

Νo

Nο

Νo

Nο

Νo

Nο

Form 990 (2015)

11a

11b

11c

11d

11e

11f

12a

12b

13

14a

14b

15

16

17

18

19

20a

Yes

Yes

30

90 (2015)	
IV Checklist of Required Schedules (continued)	

Page 4

Nο

Νo

Νo

Νo

Νo

Nο

Nο

Νo

Νo

Νo

Nο

Νo

Νo

Νo

Νo

Νo

Νo

34

35a

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38

Yes

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22

Yes

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or 21 domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes,"

23 24a

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d

24b

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year **24**c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," 25a **b** Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

25b year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? 26 or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

27 contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family

Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 28a **b** A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, 28b c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was 28c

an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 29

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified 30

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.

31 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

32 33

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV,

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled 35b entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related 36

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

orm 9	990 (2015)			Page !
Pari	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>		ᆫᆜ
_			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 132 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
_	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country ▶			
	(FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time			
	during the year?	8		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	J I		l
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for			
b	additional information the organization must report on Schedule O	13a		

 \boldsymbol{c} . Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor tanning services during the tax year? . . .

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Νo

14a

14b

13c

ındependent

year by the following a The governing body? . .

Section C. Disclosure

Part

990 (2015)	Page 6
VI Governance, Management, and Disclosure	

describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below,

No

Section A. Governing Body and Management				
			Yes	N
1a Enter the number of voting members of the governing body at the end of the tax year	1a	21		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee				

				Yes	N
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	21		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O				

Did the organization have members or stockholders?

10a Did the organization have local chapters, branches, or affiliates?

b Describe in Schedule O the process, if any, used by the organization to review this Form 990

supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was

Did the organization become aware during the year of a significant diversion of the organization's assets?

7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or

Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders,

Did the organization contemporaneously document the meetings held or written actions undertaken during the

b Each committee with authority to act on behalf of the governing body?

b If "Yes," did the organization have written policies and procedures governing the activities of such chapters,

12a Did the organization have a written conflict of interest policy? If "No," go to line 13

Did the organization have a written document retention and destruction policy?

a The organization's CEO, Executive Director, or top management official

b Other officers or key employees of the organization

List the States with which a copy of this Form 990 is required to be filed▶

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)

interest policy, and financial statements available to the public during the tax year

Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website Upon request Other (explain in Schedule O)

State the name, address, and telephone number of the person who possesses the organization's books and records

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

▶JOSEPH TRAPANI 40 WORTH STREET 5TH FLOOR NEW YORK, NY 10013 (646)619-6408

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing

b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give

c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe

Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Enter the number of voting members included in line 1a, above, who are

Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any

1h

21

Did the organization delegate control over management duties customarily performed by or under the direct

2 3

4

5

7a

10b

11a

12a

12h

12c

13

14

15a

15b

16a

16b

CA, CT, FL, IL, MI, MN, NJ, NY, WI

Yes

Νo

Form 990 (2015)

Νo

Νo

Νo

Νo

Νo

Νo

Νo

Nο

Νo

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee										
(A) Name and Title	(B) A verage hours per week (list any hours	more t	tion i han d on is	one l both ector	oox, an d	heck unless officer stee)	5	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			organization and related organizations
See Additional Data Table										
										Form 990 (2015)

11 TIMES SQUARE NEW YORK, NY 10036

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

,	•	•	•	•	•	•		•		,
(A) Name and Title	(B) A verage hours per week (list any hours	more t	tion i han o n is	one l both	oox, an	heck unles officer stee)		(D) Reportable compensation from the organization (W-	from related '- organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	2/1099-MISC)		organization and related organizations
See Additional Data Table										
1b Sub-Total			•			>				
c Total from continuation sheed d Total (add lines 1b and 1c)				٠.	٠.	. •		2,756,683	0	206,508

\$100,000 of reportable compensation from the organization ▶ 15

Total number of individuals (including but not limited to those listed above) who received more than

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No
S				

Complete this table for your five highest compensated independent contractors that compensation from the organization. Report compensation for the calendar year endi-		
(A) Name and business address	(B) Description of services	(C) Compensation
BECTON DICKINSON AND COMPANY	MEDICAL TECHNOLOGY	729,052
5859 FARINON DR SAN ANTONIO, TX 78249		
BANDUJO ADVERTISING AND DESIGN	ADVERTISING	503,448
PO BOX 536259 PHILADELPHIA, PA 15253		
TETRA TECH INC	TECHNOLOGY SERVICES	456,242
PO BOX 911642 DENVER, CO 80291		
DCF ADVERTISING	IT SOLUTIONS - WEB-BASE ASSESSMENT AND T	361,850
35 W 36TH STREET NEW YORK, NY 10018		
PROSKAUER ROSE LLP	LEGAL SERVICES	327,494

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 5

Yes

No

Form 99						Page S
Part V	/##	Statement of Revenue				_
		Check if Schedule O contains a response or note to any	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
- S	1a	Federated campaigns 1a				
ant	ь	Membership dues 1b				
G. Gr	С	Fundraising events 1c 240,046				
iffs ar A	d	Related organizations 1d				
Contributions, Gifts, Grants and Other Similar Amounts	e	Government grants (contributions) 1e 185,258,595				
ijon r Si	f	All other contributions, gifts, grants, and similar amounts not included above				
ibut The	g	Noncash contributions included in lines	-			
nd C		1a-1f \$	198,171,322			
<u>S</u> #	h	Total. Add lines 1a-1f	198,171,322			
골	2a	MEDICAID/THIRD PARTY Business Code MEDICAID/THIRD PARTY 62400	1 446 496	4 416 406		
Program Service Revenue	b	MEDICAID/THIRD PARTY 62400 THIRD PARTY SUPPORT 62410	, ,			
ıń QΣ	_ c	OTHER REVENUE 90009	· · ·			
∃r Y	d	THIRD PARTY SUPPORT 90009	, ,			
χ Έ	e					
grar	f	All other program service revenue				
<u>Æ</u>	g	Total. Add lines 2a-2f ▶	8,784,561			
	3	Investment income (including dividends, interest,	21,467			21,467
	4	and other similar amounts)	,			,
	5	Royalties				
		(I) Real (II) Personal				
	6a	Gross rents				
	b	Less rental expenses				
	С	Rental income or (loss)				
	d 7a	Net rental income or (loss)				
		(I) Securities (II) Other				
	74	from sales of assets other than inventory				
	b	Less cost or other basis and				
		Sales expenses Gain or (loss)				
	c d	Net gain or (loss)	_			
nue	8a	Gross income from fundraising events (not including				
Other Revenue		of contributions reported on line 1c)				
μ α		See Part IV, line 18 a 107,887				
)the	ь	Less direct expenses b 107,887				
0	C	Net income or (loss) from fundraising events ▶	0			
	9a	Gross income from gaming activities See Part IV, line 19				
	1	Net income or (loss) from gaming activities				
	10a	Gross sales of inventory, less returns and allowances .	_			
	Ь	Less cost of goods sold b	-			
		Net income or (loss) from sales of inventory				
		Miscellaneous Revenue Business Code				
	11a					
	b					
	d	All other revenue				
	e	Total. Add lines 11a-11d ▶				
	12	Total revenue. See Instructions				
			206,977,350	8,784,561	(21,467

Part IX Statement of Functional Expenses

Section 50	1(c)(3) and $501(c)(4)$ organizations must complete all col	lumns All other organizations must complete column (A)	

Check if Schedule O contains a response or note to any line in this Part IX . (B) (D) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 Grants and other assistance to domestic individuals See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 2,063,189 548,947 1,389,265 124,977 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . Other salaries and wages 32,972,202 30,029,323 2,892,867 50,012 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 1,626,862 1.458.697 163.801 4.364 Other employee benefits 3,427,079 3,032,110 379,694 15,275 10 Payroll taxes 3,214,616 2,814,689 384,443 15,484 Fees for services (non-employees) Management . . . Legal . . . 311,444 311,444 Accounting 178,096 178,096 ď Lobbying Professional fundraising services See Part IV, line 17 10,000 10,000 Investment management fees Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) 21,125,253 20,933,040 127,318 64,895 12 Advertising and promotion . 2,431,998 2,431,998 13 Office expenses . . 6,564,191 6,331,714 202,554 29,923 14 Information technology . 605,080 545,160 59,680 240 15 Royalties . . 5,233,906 16 Occupancy . 4,656,088 577,818 485,879 17 500,304 14,425 Payments of travel or entertainment expenses for any federal, 18 state, or local public officials 19 Conferences, conventions, and meetings . . 20 Interest 59,068 55,033 387 3,648 21 Payments to affiliates 22 197,099 41,472 Depreciation, depletion, and amortization . 238,571 23 213,728 71,617 285,345 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) SUBCONTRACTOR PAYMENTS 123,516,653 123,516,653

MAINTENANCE AND REPAIRS 1,115,638 960,494 154,291 853 RECRUITING AND TRAINING 589,311 386,068 202,248 995 SUNDRY 504,645 455,469 43,672 5,504 All other expenses Total functional expenses. Add lines 1 through 24e 25 206,573,451 199,052,189 7,195,092 326,170 **Joint costs.**Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ If following SOP 98-2 (ASC 958-720) Form 990 (2015)

Form	990 (2015)				Page 11
Par	t X	Balance Sheet				
		Check if Schedule O contains a response or note to any lin	e in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			1	
	2	Savings and temporary cash investments		23,164,223	2	25,236,713
	3	Pledges and grants receivable, net		8,955,499	3	18,723,763
	4	Accounts receivable, net		1,351,638	4	1,049,587
	5	Loans and other receivables from current and former office key employees, and highest compensated employees. Consciently Schedule L	omplete Part II of		5	
Assets	6	Loans and other receivables from other disqualified persons section 4958(f)(1)), persons described in section 4958(contributing employers and sponsoring organizations of soluntary employees' beneficiary organizations (see institution of Schedule L	c)(3)(B), and section 501(c)(9)		6	
₹ S	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use		85,955	8	90,933
	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 5,581,968			
	ь	Less accumulated depreciation	10b 4,693,310	458,428	10 c	888,658
	11	Investments—publicly traded securities			11	
	12	Investments—other securities See Part IV, line 11 .			12	
	13	Investments—program-related See Part IV, line 11 .			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		682,862	15	1,689,371
	16	Total assets.Add lines 1 through 15 (must equal line 34)		34,698,605	16	47,679,025
	17	Accounts payable and accrued expenses		24,436,822	17	32,863,448
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Part IV o	of Schedule D		21	
jabilities.	22	Loans and other payables to current and former officers, key employees, highest compensated employees, and dis				
Ē		persons Complete Part II of Schedule L			22	
Ë	23	Secured mortgages and notes payable to unrelated third	parties	1,400,000	23	3,400,000
	24	Unsecured notes and loans payable to unrelated third pa	rties		24	
	25	Other liabilities (including federal income tax, payables t	o related third parties,			

34,191,745

70,455,193

-23,433,817 393,046

-22,776,168

47,679,025

Form **990** (2015)

264,603

31,696,194

57,533,016

-24,089,572

-22,834,411

34,698,605

1,255,161

25

26

27

28

29

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31

32

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31

32

33

34

Net Assets or Fund Balances

and other liabilities not included on lines 17-24)

Capital stock or trust principal, or current funds

Total liabilities and net assets/fund balances

Organizations that follow SFAS 117 (ASC 958), check here ▶ 🕡 and complete

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities.Add lines 17 through 25 .

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets .

Permanently restricted net assets

Total net assets or fund balances

Complete Part X of Schedule D

Unrestricted net assets . .

complete lines 30 through 34.

Page **12**

206,977,350

No

Νo

Yes

Yes

Yes

Yes

Yes Form 990 (2015)

2a

2b

2c

3a

3b

2	Total expenses (must equal Part IX, column (A), line 25)	2	206,573,451
3	Revenue less expenses Subtract line 2 from line 1	3	403,899
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	-22,834,411
5	Net unrealized gains (losses) on investments	5	22,031,111
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)		245.656
		9	-345,656

Check if Schedule O contains a response or note to any line in this Part XI . . .

If the organization changed its method of accounting from a prior year or checked "Other," explain in

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain in

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

Total revenue (must equal Part VIII, column (A), line 12)

1 Accounting method used to prepare the Form 990

a separate basis, consolidated basis, or both

Single Audit Act and OMB Circular A-133?

Schedule O

Schedule O

Separate basis

✓ Separate basis

basis, consolidated basis, or both

656 168 マ

Cash Accrual Other_

Both consolidated and separate basis

Both consolidated and separate basis

		"	
9 Other	changes in net assets or fund balances (explain in Schedule O)	9	-345,65
	ssets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, an (B))	10	-22,776,16
Part XII	Financial Statements and Reporting		
	Check if Schedule O contains a response or note to any line in this Part XII		

Additional Data

Software ID:

Software Version:

EIN: 13-5669201

Name: PUBLIC HEALTH SOLUTIONS

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

orm 990, Part 1.	11 - 4 Program Service	e Accompils	nments (See the Instri	actions)
(Code) (Expenses \$	38,523,138	including grants of \$) (Revenue \$

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

EMME LEVIN DELAND

RAYMOND FINK

BOARD MEMBER

BOARD MEMBER (FORMER)

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) A verage hours per week (list any hours for related	m unles	ore t ss pe	han rso cer	not one n is and			(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the		
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former			organization and related organizations		
DEBORAH M SALE CHAIRPERSON	3 00	×		×				0	0			
JO IVEY BOUFFORD VICE CHAIR	1 00	×		×				0	0	(
WILLIAM J HIBSHER VICE CHAIR	2 00	×		×				0	0			
SUSANA MORALES SECRETARY (FORMER)	1 00	x		×				0	0			
RAYMOND P JONES SR TREASURER	2 00	x		×				0	0			
MARY BASSETT BOARD MEMBER	1 00	×						0	0			
GERRARD P BUSHELL BOARD MEMBER	2 00	×						0	0			
CHRISTINA CHANG SECRETARY	1 00	х		Х				0	0			

1 00

1 00

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

JOAN M LEIMAN

BOARD MEMBER

BOARD MEMBER

RAMANATHAN RAJU

Compensated Employees, and Inde	Penaent Co	iili at	LUI	3				Ī	İ	
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	ŕ	Individual trustee or director	Institutional Trustee	2	Key employee	Highest compensated employee	ોલ			Organizations
LINDA FRIED BOARD MEMBER	1 00	×						0	0	
FLORENCE FRUCHER BOARD MEMBER	1 00	×						0	0	
GEORGE GARFUNKEL BOARD MEMBER	2 00	×						0	0	
BARBARA A GREEN BOARD MEMBER	2 00	×						0	0	
DAVID HANSELL BOARD MEMBER	1 00	x						0	0	
PHYLLIS HARRISON-ROSS BOARD MEMBER	1 00	×						0	0	
ROBERT KAUFMAN BOARD MEMBER	2 00	×						0	0	
WILLIAM KELLER BOARD MEMBER (FORMER)	1 00	×						0	0	
										1

2 00

1 00

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (A) (B)

VP - HIV PROGRAMS/SPECIAL

Name and Title	A verage hours per week (list any hours for related	unle:	ore t ss pe	han erso cer	not one n is and			Reportable compensation from the organization (W- 2/1099-	Reportable compensation from related organizations (W- 2/1099-MISC)	Estimated amount of other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
CHRISTOPHER SHYER BOARD MEMBER	1 00	×						0	0	
STEPHEN SIMCOCK BOARD MEMBER	2 00	x						0	0	
SHOSHANNA SOFAER BOARD MEMBER	2 00	×						0	0	
ANDREW J WEISENFELD BOARD MEMBER	1 00	×						0	0	
ELLEN RAUTENBERG FORMER PRESIDENT & CEO	35 00			x				244,822	0	14,37
STEVEN NEWMAN EXECUTIVE VP & COO	35 00			x				262,741	0	6,424
LOUISE COHEN FORMER VP - PUBLIC HEALTH PROGRAM	35 00			x				138,174	0	2,79
JOSEPH TRAPANI DEPUTY TREASURER/CFO	35 00			×				201,483	0	6,110
MARY ANN CHIASSON VP - RESEARCH & EVALUATION	35 00			x				189,012	0	18,82
RACHEL MILLER	35 00									

(C)

(D)

(E)

(F)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors**

7,53

16,27

12,22

8,34

0

0

143,895

132,868

132,562

132,126

Χ

Χ

compensated Employees, and Inde	pendent co	ILIA	LOI	3				1	I.	1
(A) Name and Tıtle	(B) A verage hours per week (list any hours for related	m unles	nore tl	than ersoi icer i	not none on is and		,	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	other compensation from the
	organizations below dotted line)	individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	organization and related organizations
JANE LEVINE VP - LEGAL AFFAIRS/GENERAL	35 00			×				191,615	0	3,99
BENJAMIN KIM VP - STRATEGIC DEVELOPMENT	35 00			×				182,584	0	8,09
PETER JENSEN CHIEF INFORMATION OFFICER	35 00			x				154,653	0	11,91
THOMAS SALVO VP - HUMAN RESOURCES	35 00			x				180,578	0	21,39
DAVID LISA PRESIDENT & CEO	35 00			x				91,587	' 0	18,54
KATHLEEN FITZPATRICK	35 00			Γ		х		178,472	2 0	25,56

35 00

35 00

35 00

35 00

COMPTROLLER

SANDRA WILLIAMS

BETTINA CARROLL

GIPSON MAYNA

KALOO GURUCHARRAN

DIRECTOR OF OPERATIONS

DIRECTOR OF PROGRAMS & CON

DIRECTOR-CONTRACTS MANAGEMENT

DIRECTOR OF FIN AND OPERATIONS-CAMS

efi	le GF	RAPHIC pr	int - DO I	NOT PROCES	SS As Filed Da	ta -		DLN: 93	3493315024916
(Fo	orm (DEZ)		•	Public Complete if the Information al	Ort or a section	2015 Open to Public Inspection			
Interr	al Reve	enue Service						,	
		he organizat .TH SOLUTIONS						Employer identification	ation number
TODE	.c mene	.111 5020110145						13-5669201	
Pa	rt I	Reason	for Publi	c Charity S	tatus (All organiza	ations must c	omplete this	part.) See instruction	ons.
The	organı	- ization is not	a private f	oundation beca	ause it is (For lines 1	through 11, cl	neck only one b	oox)	
1		A church,	convention	of churches, o	r association of churc	hes described	ın section 170((b)(1)(A)(i).	
2	Ė	A school d	escribed in	section 170(b)(1)(A)(ii). (Attach S	chedule E (Fori	m 990 or 990-	EZ))	
3	Ė	A hospital	or a cooper	ative hospital	service organization	described in se	ction 170(b)(1	.)(A)(iii).	
4	Ė	A medical	research or	ganızatıon ope	rated in conjunction	with a hospital	described in se	ection 170(b)(1)(A)(iii	i). Enter the
		hospital's	name, city,	and state					
5						niversity owned	or operated by	y a governmental unit o	described in section
6				omplete Part I al government	ı) : or governmental unıt	t described in s	ection 170(h)(1)(A)(v).	
7	 ~			-	-			ental unit or from the o	general public
-	•				i). (Complete Part II				,
8		A commun	ıty trust de	scribed in sect	ion 170(b)(1)(A)(vi)	(Complete Pa	rt II)		
9 10 11	receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its suppoint from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety See section 509(a)(4).								
b	· 	organization Type II. A management must comp	n You mus supporting nt of the su lete Part I	t complete Pa organization s ipporting organ V, Sections A a	rt IV, Sections A and upervised or controlled in the ind C.	B. ed in connectio same persons	n with its supp that control or	tors or trustees of the orted organization(s), I manage the supported	by having control or l organization(s) You
С					supporting organization uctions) You must co			n, and functionally inte	grated with, its
d	Г	Type III not function	on-function nally integr	ally integrated ated The orga	i. A supporting organi	zation operate ist satisfy a dis	d in connection tribution requi	n with its supported org rement and an attentiv	
е		Check this	box if the o	organization re	ceived a written detei	rmination from	the IRS that it	is a Type I, Type II, T	ype III functionally
					ally integrated suppor		on		
f	Ente				ns			· · · · · · · · · · · · · · · · · · ·	
g		Provide til	e following i	mormation abt	out the supported orga	amzation(s)			
Nar	(i) Name of supported organ		ganızatıon	(ii)EIN	(iii) Type of organization (described on lines 1-9 above (see instructions))	(iv Is the orga Iisted in your docum	anization governing	A mount of monetary support (see instructions)	(vi) A mount of other support (see Instructions)
						Yes	No	1	
Tota	ıl								
For F	Paperv	work Reduct	on Act Not	ice, see the In	structions for Form 9	90 or 990EZ.	Cat No 112		n 990 or 990-EZ) 2015

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	rait III. II tile organiz	zacion rans to qu	adiliy ulluci tile	tests listed be	low, please col	npiete rait III.	/					
S	Section A. Public Support											
(or	Calendar year fiscal year beginning in) ▶	(a)2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total					
1	Gifts, grants, contributions, and membership fees received (Do not include any unusual grants)	210,961,523	196,756,633	194,246,808	203,234,974	198,193,324	1,003,393,262					
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf											
3	The value of services or facilities furnished by a governmental unit to the organization without charge	877,132	593,412	615,982	561,849	488,462	3,136,837					
4	Total. Add lines 1 through 3	211,838,655	197,350,045	194,862,790	203,796,823	198,681,786	1,006,530,099					
5	The portion of total contributions by each person											

(a)2011

211,838,655

30,807

(b)2012

197,350,045

19,189

First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

17a 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

16a 33 1/3% support test-2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box

b 33 1/3% support test - 2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

(c)2013

194,862,790

13,676

(e)2015

14

15

198,681,786

21,467

or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtr from line 4 Section B. Total Su

12 Gross receipts from related activities, etc. (see instructions.)

Section C. Computation of Public Support Percentage

Public support percentage for 2014 Schedule A, Part II, line 14

Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f))

and stop here. The organization qualifies as a publicly supported organization

box and stop here. The organization qualifies as a publicly supported organization

(d)2014

203,796,823

17,840

1,006,530,099

1,006,530,099

1,006,633,078

42,603,033

99 990 %

99 990 %

▶▽

▶□

▶□

Schedule A (Form 990 or 990-EZ) 2015

102,979

(f)Total

(other than a governmental unit

Calendar year

(or fiscal year beginning in) ▶

Amounts from line 4 Gross income from interest, dividends, payments received

similar sources

carried on

through 10

VI)

15

on securities loans, rents, royalties and income from

Net income from unrelated business activities, whether or not the business is regularly

10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part

11 Total support. Add lines 7

supported organization

instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part

	II. If the organization	fails to qualify	under the tes	ts listed below,	please comple	ete Part II.)	
Se	ction A. Public Support			•		•	
	Calendar year	(a)2011	(b) 2012	(c)2013	(d)2014	(e)2015	(f) ⊤otal
(or f	iscal year beginning in) 🟲	(a)2011	(0)2012	(6)2013	(4)2014	(6)2013	(1) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions,						
-	merchandise sold or services						
	performed, or facilities furnished						
	in any activity that is related to						
	the organization's tax-exempt						
	purpose						
3	Gross receipts from activities						
	that are not an unrelated trade or						
_	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
5	paid to or expended on its behalf The value of services or facilities						
5	furnished by a governmental unit						
	to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2,						
	and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and						
	3 received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of						
_	the amount on line 13 for the year Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6)						
Se	ction B. Total Support						
	Calendar year						
(or f	iscal year beginning in) ▶	(a)2011	(b) 2012	(c)2013	(d) 2014	(e) 2015	(f) Total
`9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
C	Net income from unrelated						
11	business activities not included						
	in line 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12) First five years.If the Form 990 is f	or the organization	n's first socsad	third fourth as	fifth tay year as a	soction FO1/cV	2 \ organization
14		or the organizatio	m s mst, secona	, cilia, iourcii, or i	muntax year as a	Section 501(C)(.	· -
	check this box and stop here	lie Cuppert D					▶ □
	ction C. Computation of Pub			101 (0)			
15	Public support percentage for 2015			13, column (f))		15	
16	Public support percentage from 201	.4 Schedule A, P	art III, line 15			16	
Se	ction D. Computation of Inv	estment Inco	me Percenta	ge			
17	Investment income percentage for	2015 (line 10c, co	olumn (f) dıvıded	by line 13, colum	nn (f))	17	
18	Investment income percentage from	n 2014 Schedule	A . Part III . line 1	17		18	

19a 33 1/3% support tests—2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not

more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I.

	It of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you I, complete Sections A and D, and complete Part V)	u cnec	ked 11	a or Pai
Se	ction A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)?			
	If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
	Did the organization have a supported organization described in section $501(c)(4)$, (5) , or (6) ? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the determination	3b		
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3 c		
4-	Was any supported organization not organized in the United States ("foreign supported organization")?	I		l
	If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign	4a		
U	supported organization?			
	If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported	4c		
5 2	organization was used exclusively for section 170(c)(2)(B) purposes Did the organization add, substitute, or remove any supported organizations during the tax year?	I		
Ja	If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by	50		
	one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		

No

Pailiv	supporting organizations (continued)
Section	B. Type I Supporting Organizations

o regularly tax year? colled the powers to conditions or organization(s)	1		
organization(s)			l
zation(s) that	2		
_		Yes	No
	directors or	e same persons	

	that controlled or managed the supported organization(s)	1		
Se	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant			

3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3			
S	ection E. Type III Functionally-Integrated Supporting Organizations				
	1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) a The organization satisfied the Activities Test Complete line 2 below				

- The organization is the parent of each of its supported organizations. Complete line 3 below

- The organization supported a governmental entity Describe in Part VI how you supported a government entity (see
- instructions)

engaged in these activities but for the organization's involvement

3 Parent of Supported Organizations Answer (a) and (b) below.

each of the supported organizations? Provide details in Part VI

2	Activities Test	Answer (a) and (b) below.		Yes	
а	Did substantiall	ly all of the organization's activities during the tax year directly further the exempt purpos	es of the		T

<u> </u>	_
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the	Γ
supported organization(s) to which the organization was responsive?	l
If "Ves " then in Part VI identify those supported organizations and explain how these activities directly	ı

a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the		
supported organization(s) to which the organization was responsive?		
If "Voc " then in Boat VI identify these supported erganizations and explain how these activities directly	,	

а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the	4	ı
	supported organization(s) to which the organization was responsive?		l
	If "Yes," then in Part VI identify those supported organizations and explain how these activities directly		l
	furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the		l
	organization determined that these activities constituted substantially all of its activities	2a	ı

	supported organization(s) to which the organization was responsive?	
	If "Yes," then in Part VI identify those supported organizations and explain how these activities directly	
	furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of	

If "Yes," then in Part VI identify those supp	ported organizations and explain how these activities directly
furthered their exempt purposes, how the organ	ization was responsive to those supported organizations, and how the
organization determined that these activities co	nstituted substantially all of its activities
b Did the activities described in (a) constitute	activities that, but for the organization's involvement, one or more of

furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in?	

If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

2b

3a

3b

instructions)

Page **6**

	Check here if the organization satisfied the Integral Part Test as a qualifying Type III non-functionally integrated supporting organizations must complete			Г
			,	•
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
ŀ	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
5	Portion of operating expenses paid or incurred for production or collection or gross income or for management, conservation, or maintenance of property held for production of income (see instructions)			
,	Other expenses (see instructions)	7		
3	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
L	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
}	Subtract line 2 from line 1d	3		
ŀ	Cash deemed held for exempt use Enter $1 ext{-}1/2\%$ of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
5	Multiply line 5 by 035	6		
,	Recoveries of prior-year distributions	7		
}	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
L	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
}	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
,	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
5	Distributable Amount. Subtract line 5 from line 4, unless subject to	-		
	emergency temporary reduction (see instructions) Check here if the current year is the organization's first as a non-functionally	6		

Section D - Distributions			Current Year				
1 Amounts paid to supported organizations to accomp	lish exempt purposes						
2 A mounts paid to perform activity that directly further excess of income from activity	rs exempt purposes of supp	oorted organizations, in					
3 Administrative expenses paid to accomplish exemp	Administrative expenses paid to accomplish exempt purposes of supported organizations						
4 Amounts paid to acquire exempt-use assets							
5 Qualified set-aside amounts (prior IRS approval req	uired)						
6 Other distributions (describe in Part VI) See instru							
7 Total annual distributions. Add lines 1 through 6	ctions						
B Distributions to attentive supported organizations to details in Part VI) See instructions	o which the organization is r	esponsive (provide					
9 Distributable amount for 2015 from Section C, line	<u></u>						
·	,						
10 Line 8 amount divided by Line 9 amount							
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015				
Distributable amount for 2015 from Section C, line 6							
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)							
3 Excess distributions carryover, if any, to 2015							
a .							
b							
C							
d From 2013							
e From 2014 f Total of lines 3a through e							
g Applied to underdistributions of prior years							
h Applied to 2015 distributable amount							
i Carryover from 2010 not applied (see							
instructions)							
j Remainder Subtract lines 3g, 3h, and 3i from 3f							
4 Distributions for 2015 from Section D, line 7 \$							
A pplied to underdistributions of prior years							
b Applied to 2015 distributable amount							
c Remainder Subtract lines 4a and 4b from 4							
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)							
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)							
7 Excess distributions carryover to 2016. Add lines 31 and 4c							
8 Breakdown of line 7							
a							
b							
c Excess from 2013							
d From 2014							
e From 2015							
<u> </u>		Schedule A	(Form 990 or 990-EZ) (2015				

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Schedule A	Chedule A (Form 990 or 990-EZ) 2015 Page							
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5 and 6. Also complete this part for any additional information. (See instructions).								
		Facts And Circumstances Test						
R	eturn Reference	Explanation						
	Schedule A (Form 990 or 990-EZ) 2015							

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493315024916 Political Campaign and Lobbying Activities OMB No 1545-0041 **SCHEDULE C** (Form 990 or For Organizations Exempt From Income Tax Under section 501(c) and section 527 990-EZ) ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at Open to Public Department of the Inspection www.irs.gov/form990. Treasury Internal Revenue Service If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-区, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C • Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B Section 527 organizations Complete Part I-A only If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then • Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization Employer identification number PUBLIC HEALTH SOLUTIONS 13-5669201 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures Volunteer hours Complete if the organization is exempt under section 501(c)(3). Part I-B Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ┌ Yes Was a correction made? □ No If "Yes," describe in Part IV Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 2 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b 4 Did the filing organization fileForm 1120-POL for this year? Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (a) Name (b) Address (c) EIN (d) A mount paid from (e) A mount of political

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

3

Cat No 50084S Schedule C (Form 990 or 990-EZ) 2015

filing organization's

funds If none, enter -0-

contributions received

and promptly and directly delivered to a separate political organization If none, enter -0-

Check ightharpoonup [if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures) Check ▶ ☐ If the filing organization checked box A and "limited control" provisions apply (a) Filing (b) Affiliated

Limits on Lobbying Expenditures organization's group totals (The term "expenditures" means amounts paid or incurred.) totals Total lobbying expenditures to influence public opinion (grass roots 1a lobbvina) Total lobbying expenditures to influence a legislative body (direct lobbying) Total lobbying expenditures (add lines 1a and 1b) Other exempt purpose expenditures

Total exempt purpose expenditures (add lines 1c and 1d)

Lobbying nontaxable amount Enter the amount from the following table in both columns

Grassroots nontaxable amount (enter 25% of line 1f)

Subtract line 1g from line 1a If zero or less, enter -0-Subtract line 1f from line 1c If zero or less, enter -0-

Calendar year (or fiscal year

beginning in)

If the amount on line 1e, column (a) or (b) is:

Over \$500,000 but not over \$1,000,000

Over \$1,000,000 but not over \$1,500,000

Over \$1,500,000 but not over \$17,000,000

reporting section 4911 tax for this year?

Lobbying nontaxable amount

Lobbying ceiling amount (150% of line 2a, column(e))

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

Not over \$500,000

Over \$17,000,000

g

2a

under section 501(h)).

20% of the amount on line 1e

\$1,000,000

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720

The lobbying nontaxable amount is:

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.) **Lobbying Expenditures During 4-Year Averaging Period**

(b)2013

(a)2012

\$100,000 plus 15% of the excess over \$500,000

\$175,000 plus 10% of the excess over \$1,000,000

\$225,000 plus 5% of the excess over \$1,500,000

Yes

(c)2014

☐ No

(d)2015

Schedule C (Form 990 or 990-EZ) 2015

(e) Total

	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)		(b)	
activity		Yes	No	A	moun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of	Tes				
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No]		
c	Media advertisements?		No	1		
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes				66,670
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities?		No			
j	Total Add lines 1c through 1i					66,670
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912]		
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pa	rt III-A Complete if the organization is exempt under section $501(c)(4)$, section $501(c)(6)$.	501 (c)(5), (or se	ctio	n
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		

_							
2	2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?						
3	3 Did the organization agree to carry over lobbying and political expenditures from the prior year? 3						
Par	t III-B						
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A,						
		line 3 is answered "Ves "					

2	2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?							
3	3 Did the organization agree to carry over lobbying and political expenditures from the prior year?							
Par	Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."							
1	Dues, assessments and similar amounts from members	1						
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).							
а	Current year	2a						
b	Carryover from last year	2b						
c	Total	2c						
_								

Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess

does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information Return Reference Explanation

TO MONITOR AND INFORM PUBLIC HEALTH SOLUTIONS OF THE INTRODUCTION AND PART II-B, LINE 1 PROCESS OF BILLS OF INTEREST, ESPECIALLY IN THE HEALTH AND HUMAN SERVICES FIELD TO ACT AS AN INTERFACE BETWEEN PUBLIC HEALTH SOLUTIONS AND STATE GOVERNMENT, IN GENERAL, PARTICULARLY THE HEALTH DEPARTMENT, THE OFFICE OF CHILDREN AND FAMILY SERVICES, AND THE NEW YORK CITY DEPARTMENT OF HEALTH AND MENTAL HYGIENE, NEW YORK CITY COUNCIL AND HUMAN RESOURCES ADMINISTRATION, AND THE DEPARTMENT OF SOCIAL SERVICES AS REQUESTED FROM TIME TO TIME

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**SCHEDULE D**

(Form 990)

DLN: 93493315024916 OMB No 1545-0047

2015

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990,

reas			, 9, 10, 11a, 11b, 11c, 11d, 11e, 111, 12a, or ▶ Attach to Form 990. (Form 990) and its instructions is at <u>www.i</u>			en to Publ Inspection	
Na	nal Revenue Service me of the organi: BLIC HEALTH SOLUTIO			Empl	oyer identification	on number	_
PUE	BLIC HEALTH SOLUTION	פאוכ		13-5	669201		
Pa			Advised Funds or Other Similar I ed "Yes" on Form 990, Part IV, line 6.	Funds	or Accounts.		
	•		(a) Donor advised funds	(b)	Funds and other	accounts	
1	Total numbe	r at end of year					
2	Aggregate v year)	alue of contributions to (during					
3	Aggregate v	alue of grants from (during year)					
4	Aggregate v	alue at end of year					
5	•		dvisors in writing that the assets held in do the organization's exclusive legal control?	nor advis	sed [Yes [No
6	used only for cl		and donor advisors in writing that grant fund benefit of the donor or donor advisor, or for		r purpose	Yes [No
Pa	rt III Consei	r vation Easements. Comple	te if the organization answered "Yes"	on Forn	n 990, Part IV,	line 7.	
1	Purpose(s) of c	onservation easements held by th	e organızatıon (check all that apply)				
	education)	on of land for public use (e g , recr	Preservation of		ıcally ımportant l		
	<u> </u>	of natural habitat	Preservation of	a certifie	d historic structi	ıre	
	Preservati	on of open space					
2	•	2a through 2d if the organization le last day of the tax year	neld a qualified conservation contribution in	the form	T		
	Total number o	f conservation easements			Held at the E	nd of the Yea	ar
a b		restricted by conservation easeme	nte	2a 2b			
C	_	servation easements on a certified		2D 2c			_
d	Number of cons		acquired after 8/17/06, and not on a	2d			
3		· ·	nsferred, released, extinguished, or termina	ted by th	e organızatıon du	iring the	
	tax year ▶						
4	Number of state	es where property subject to cons	ervation easement is located >				
5	_	ization have a written policy regar enforcement of the conservation e	ding the periodic monitoring, inspection, ha asements it holds?	ndling of	☐ Yes	s	
6	Staff and volung	teer hours devoted to monitoring, i	nspecting, handling of violations, and enfor	cing cons	servation easeme	ents during th	e
	-						
7	A mount of expe	enses incurred in monitoring, inspe	ecting, handling of violations, and enforcing	conserva	ition easements	during the yea	ar
	▶ \$						
8		servation easement reported on lir on 170(h)(4)(B)(ii)?	ne 2(d) above satisfy the requirements of se	ection 17	0(h)(4) Yes	s	
9	balance sheet,		is conservation easements in its revenue a of the footnote to the organization's financi sements		•		
Par	t IIII Organi	zations Maintaining Collec	tions of Art, Historical Treasures ed "Yes" on Form 990, Part IV, line 8.	, or Oth	ner Similar As	ssets.	
1a	If the organizat works of art, his	ion elected, as permitted under SF storical treasures, or other similar	AS 116 (ASC 958), not to report in its rev assets held for public exhibition, education note to its financial statements that describ	, or resea	arch in furtherand		
b	works of art, his	•	AS 116 (ASC 958), to report in its revenue assets held for public exhibition, education these items				
((i) _{Revenue inclu}	ded on Form 990, Part VIII, line 1		> \$			
(i	ii) Assets include	ed in Form 990, Part X					
2	If the organizat	ion received or held works of art, h	nistorical treasures, or other similar assets	for financ			

Revenue included on Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Sche	edule D (Form 990) 2015									Page 2
	Organizations Maintaining (continued)	Collections of A	rt, His	toric	al Tre	asures,	or C	ther Similar <i>i</i>	Asse	
3	Using the organization's acquisition, acce	ession, and other rec	ords, ch	eck aı	ny of the	following	that a	are a significant u	se of	its
а	Public exhibition		d	Г	Loan o	exchange	e prog	rams		
b	Scholarly research		e	Г	Other					
c	Preservation for future generations									
4	Provide a description of the organization's Part XIII	s collections and exp	olaın how	they	further	he organiz	zation	's exempt purpos	e in	
5	During the year, did the organization solic assets to be sold to raise funds rather tha								es	∏ No
Par	rt IV Escrow and Custodial Arra Complete if the organization a Part X, line 21.		Form 9	990, I	Part IV	line 9, c	or rep	oorted an amou	nt o	n Form 990,
1a	Is the organization an agent, trustee, cus included on Form 990, Part X?	todian or other inter	mediary	for co	ntributio	ons or othe	er ass	ets not	es	No
b	If "Yes," explain the arrangement in Pa	art XIII and complet	e the foll	lowing	table			Aı	noun	t
c	Beginning balance						1c			
d	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount or	n Form 990, Part X, I	line 21, f	for es	row or o	ustodial a	accou	nt liability? T	es	∏ No
b	If "Yes," explain the arrangement in Part									🗆
Pa	rt V Endowment Funds. Complet						i	<u> </u>	_	NE
1a	Beginning of year balance	(a)Current year	(D)Pri	or year	D (4	Two years	раск	(d)Three years back	(e)Four years back
b	Contributions	264,603							+	
•										
c	Net investment earnings, gains, and losses	927								
d	Grants or scholarships									
e	O ther expenditures for facilities and programs									
f	Administrative expenses								+	
g	End of year balance	265,530								
	· · · · · · · · · · · · · · · · · · ·									

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

Board designated or quasi-endowment ▶

99 650 % **b** Permanent endowment ▶

0 350 % c Temporarily restricted endowment ►

The percentages on lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the

(i) unrelated organizations

organization by

 ${f b}$ If "Yes" on 3a(II), are the related organizations listed as required on Schedule R? .

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment.						
Complete if the organization answered 'Yes' to Form	ı 990, Part IV, lı	ne 11a.See For	m 990, Part X, l	ine 10.		
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	Accumulated (c) depreciation	(d)Book value		
1a Land						
b Buildings						
c Leasehold improvements		3,861,005	3,660,896	200,109		
d Equipment		1,279,350	1,032,414	246,936		
e Other		441,613		441,613		
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))						

Yes

3a(i)

3a(ii)

3b

No

Νo

Νo

	(Form 990) 2015			Page
Part VII	Investments—Other Securities. Con See Form 990, Part X, line 12.	mplete if the orga	nization answered '	Yes' on Form 990, Part IV, line 11b
	(a) Description of security or category		(b)Book value	(c)Method of valuation
	(including name of security)			Cost or end-of-year market value
	al derivatives -held equity interests			
(3)Other	-nera equity interests			
		•		
Part VIII	Investments—Program Related.			
rait viii	Complete if the organization answered	l 'Yes' on Form 99	0, Part IV, line 11c.	See Form 990, Part X, line 13.
	(a) Description of investment		(b) Book value	(c) Method of valuation
				Cost or end-of-year market value
		+		
Total. (Colum	nn (b) must equal Form 990, Part X, col (B) line 13)	>		
Part IX		n answered 'Yes' or	Form 990, Part IV, lir	ne 11d See Form 990, Part X, line 15
	(a) Descr	ription		(b) Book value
Total. (Colu	mn (b) must equal Form 990, Part X, col (B) line 1	15)		
Part X	Other Liabilities. Complete if the orga			·
	See Form 990, Part X, line 25.	(L) D L L		
1.	(a) Description of liability	(b) Book valu	le	
Federal inc	ome taxes			
	S FROM GOVERNMENT AND OTHER			
AGENCIES		11,395	,303	
PENSION	I I A B I I I T Y	22,796	442	
		22,730		

34,191,745

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

Total. (Column (b) must equal Form 990, Part X, col (B) line 25)

1 2

а

b

c

2

а

b

c

d

е

а b

c

Part XIII

information

PART X, LINE 2

3

Schedule D (Form 990) 2015

488,462

488,462

2e

3

4c

Page 4

207,061,913

488,462

206,573,451

206,573,451

Schedule D (Form 990) 2015

d	Other (Describe in Part XIII)					
		2d				
e	Add lines 2a through 2d				2e	488,462
3	Subtract line 2e from line 1				3	206,977,350
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1					
а	Investment expenses not included on Form 990, Part VIII, line 7b .	4a				
b	Other (Describe in Part XIII)	4b				
c	Add lines 4a and 4b		 	_	40	l o

2a

2b

2c

2b

2c

2d

4b

PUBLIC HEALTH SOLUTIONS BELIEVES IT HAS NO UNCERTAIN INCOME TAX POSITIONS AS

OF DECEMBER 31, 2015 AND 2014 IN ACCORDANCE WITH ACCOUNTING STANDARDS CODIFICATION ("ASC") TOPIC 740 ("INCOME TAXES"), WHICH PROVIDES STANDARDS FOR ESTABLISHING AND CLASSIFYING ANY TAX PROVISIONS FOR UNCERTAIN TAX POSITIONS PUBLIC HEALTH SOLUTIONS IS NO LONGER SUBJECT TO FEDERAL OR STATE AND LOCAL INCOME TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS ENDED BEFORE 2012

Total revenue Add lines 3 and 4c.(This must equal Form 990, Part I, line 12) 206,977,350 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Total expenses and losses per audited financial statements 1

Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b.

Add lines **4a** and **4b**

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . .

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional

Explanation

Donated services and use of facilities

Other (Describe in Part XIII)

Supplemental Information

Prior year adjustments

Other losses

Add lines 2a through 2d . .

Return Reference

Other (Describe in Part XIII) .

Subtract line 2e from line 1 . .

Total revenue, gains, and other support per audited financial statements . . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments

Donated services and use of facilities . . .

Recoveries of prior year grants



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DLN: 93493315024916

OMB No 1545-0047

Supplemental Information Regarding Fundraising or Gaming Activities

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

SCHEDULE G

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990

Open to Public Inspection

	1	itii itation number			
	13-5669201				
swered "Yes" on Fo	rm 990, Part IV,	, line 17.			
ng activities Check al	I that apply				
Mail solicitations e Solicitation of non-gover					
Internet and email solicitations f $igcap Solicitation$ of government					
Phone solicitations g Special fundraising even					
		s √No			
irsuant to agreements	under which the fu	ndraiser is			
m activity (or	retained by)	(vi) A mount paid to (or retained by) organization			
347,933	10,000	337,933			
247.022	10 000	337,933			
	ng activities Check all Solicitation of non-governmes of special fundraising ever with professional fundraising activity (or fund 347,933	swered "Yes" on Form 990, Part IV. ng activities Check all that apply Solicitation of non-government grants Solicitation of government grants Special fundraising events (including officers, directors, trustees with professional fundraising Years and to agreements under which the fuross receipts (v) Amount paid to (or retained by) fundraiser listed in col (i)			

CA, CT, DC, FL, IL, MI, MN, NJ, WI

Schedule G (Form 990 or 990-EZ) 2015 Page 2 Fundraising Events. Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a)Event #1 (b)Event #2 (c)Other events (d) Total events PROJECT #496 (add col (a) through (event type) (event type) (total number) col (c)) 347,933 347,933 **1** Gross receipts 240,046 240,046 2 Less Contributions. 3 Gross income (line 1 minus line 2) 107,887 107,887 4 Cash prizes Noncash prizes 6 Rent/facility costs 10,410 10,410 Expenses 7 Food and beverages 41,250 41,250 8 Entertainment 13,825 13,825 Teg Teg 9 Other direct expenses 42,402 42,402 10 Direct expense summary Add lines 4 through 9 in column (d) 107,887 11 Net income summary Subtract line 10 from line 3, column (d) Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b)Pull tabs/Instant (d) (c)O ther gaming (a)Bingo

Part III Revenue bingo/progressive bingo 1 Gross revenue . 2 Cash prizes

Expenses Direct

Total gaming (add col (a) through col (c)) 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses Yes______% **☐ Yes** % No 6 Volunteer labor 7 Direct expense summary Add lines 2 through 5 in column (d) 8 Net gaming income summary Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities Yes No Is the organization licensed to conduct gaming activities in each of these states? If "No," explain Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No If "Yes," explain

Schedule G (Form 990 or 990-EZ) 2015

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493315024916 Compensation Information OMB No 1545-0047 Schedule J (Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest 2015 Compensated Employees ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. Open to Public Department of the ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** PUBLIC HEALTH SOLUTIONS 13-5669201 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all 2 directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III ✓ Compensation committee ✓ Written employment contract ✓ Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? **4**a Νo Νo Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Participate in, or receive payment from, an equity-based compensation arrangement? 4c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

5a

5b

6a 6b

7

8

Schedule J (Form 990) 2015

Cat No 50053T

Νo

Νo

Νo

Νo

Νo

Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

payments not described in lines 5 and 6? If "Yes," describe in Part III

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

compensation contingent on the revenues of

If "Yes," on line 5a or 5b, describe in Part III

compensation contingent on the net earnings of

If "Yes," on line 6a or 6b, describe in Part III

The organization?

The organization?

ın Part III

Any related organization?

Any related organization?

section 53 4958-6(c)?

For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any

For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any

For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed

subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was

Page 2

Form 990

Schedule J (Form 990) 2015

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in	
	P	(ii)	(iii)	other deferred	benefits	(B)(ı)-(D)	column(B) reported
	Base	Bonus & incentive	Other reportable	l compensation			as deferred on prior

(1) compensation compensation compensation

Schedule J (Form 990) 2015

See Additional Data Table

Schedule J (Form 990) 2015 Page 3 Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference Explanation

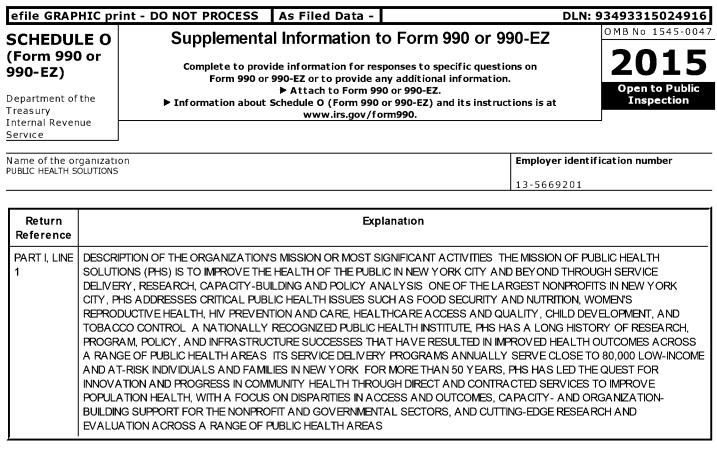
Schedule J (Form 990) 2015

Software ID: Software Version:

EIN: 13-5669201

Name: PUBLIC HEALTH SOLUTIONS

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation		(C) Retirement and	(D) Nontaxable		(F) Compensation in	
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferre on prior Form 990
1 ELLEN RAUTENBERG FORMER	(1)	244,822	0	0	10,062	4,312	259,196	
PRESIDENT & CEO	(11)	0	0	0	0	- 0		
1STEVEN NEWMAN EXECUTIVE VP & COO	(1)	262,741	0	0	5,332	1,092	269,165	
	(11)	0	0	0	0	-		
2JOSEPH TRAPANI DEPUTY TREASURER/CFO	(1)	201,483	0	0	5,166	944	207,593	
	(11)	0	0	0	0		- 0	
3MARY ANN CHIASSON VP - RESEARCH &	(1)	189,012	0	0	7,575	11,253	207,840	
EVALUATION	(11)	0	0	0	0			
4RACHEL MILLER VP - HIV PROGRAMS/SPECIAL	(1)	199,511	0	0	7,449	16,637	223,597	
	(11)	0	0	0	0			
5 JANE LEVINE VP - LEGAL	(1)	191,615	0	0	2,827	1,171	195,613	
AFFAIRS/GENERAL	(11)	0	0	0	0			
6BENJAMIN KIM VP - STRATEGIC	(1)	182,584	0	0	1,960	6,138	190,682	
DEVELOPMENT	(11)	0	0	0	0			
7PETER JENSEN CHIEF INFORMATION	(1)	154,653	0	0	5,202	6,708	166,563	
OFFICER	(11)	0	0	0	0			
8THOMAS SALVO VP - HUMAN RESOURCES	(1)	180,578	0	0	4,154	17,245	201,977	
	(11)	0	0	0	0	-	- 0	
9KATHLEEN FITZPATRICK COMPTROLLER	(1)	178,472	0	0	7,314	18,250	204,036	
	(11)	0	0	0	0			
10SANDRA WILLIAMS DIRECTOR OF OPERATIONS	(1)	143,895	0	0	6,063	1,467	151,425	
	(11)	0	0	0	0	0	- 0	



Return Reference	Explanation
PART III, LINE 1	DESCRIPTION OF THE ORGANIZATION'S MISSION PUBLIC HEALTH SOLUTIONS IS A LEADER IN THE FIELD OF PUBLIC HEALTH, MERGING RESEARCH AND ACTION AND FOCUSING ON CREATING INNOVATIVE AND SCALABLE SOLUTIONS TO SIGNIFICANT PUBLIC HEALTH PROBLEMS AS ONE OF NEW YORK CITY'S LARGEST NONPROFITS, PHS COLLABORATES WITH CITY, STATE, AND FEDERAL AGENCIES AS WELL AS CHARITABLE FOUNDATIONS IN THE DEVELOPMENT AND IMPLEMENTATION OF PROGRAMS, AND IN THE EVALUATION OF PROGRAMS TO ENSURE EFFECTIVENESS PHS ALSO PROVIDES TECHNICAL, FISCAL AND MANAGEMENT ASSISTANCE TO COMMUNITY-BASED ORGANIZATIONS, CITY GOVERNMENT AGENCIES AND NONPROFIT START-UPS, ENABLING THEM TO ENHANCE THEIR EFFECTIVENESS AND EFFICIENTLY MANAGE FUNDS THE SERVICES PHS PROVIDES TO GOVERNMENT AGENCIES, NONPROFIT ORGANIZATIONS AND OTHERS INCLUDE ADMINISTRATIVE AND FISCAL MANAGEMENT, CONTRACTING, RECRUITMENT, GRANTS MANAGEMENT, HUMAN RESOURCES, PURCHASING, AND INFORMATION TECHNOLOGY

Return Reference	Explanation
	CULTURE AND HIV RISK IN A DIVERSE PORULATION (NIMINDICAL UNBIA UNIVERSITY SUBCONTRACT) A CRITICAL ASPECT OF SEXUAL BEHAVIOR AMONO YOUNG MEN WHO HAVE SEX WITH HIRRY (MISM) IS THE PROCESS OF SEXUAL SOCIAL ZATION. THE PROCESS BY WHICH INDIVIDUALS OR AN INOVIME DEED A FRANKEROWN TO THE DEED SEX ALL IN SOCIAL ZATION. THE PROCESS BY WHICH INDIVIDUALS OR AN INOVIME DEED A FRANKEROWN TO THE DEED SEX ALL SEX AVIOR AND SEXUAL EXPOSED THE SEX PROVIDES A FRANKEROWN TO THE DEED SEXUAL INDIVIDUAL SEX ALL SEX AVIOR AND SEX ALL SEX AND SEX ALL SEX AVIOR AND SEX ALL SEX AND SEX ALL SEX AVIOR AND SEX ALL SEX AVIOR AND SEX ALL SEX AVIOR SEX AV
	COMMUNITY THE CONTENT OF THE VIDEO AND PRE-POST VIDEO SURVEYS, WHICH WILL MEASURE CHANGES IN PREP KNOWLEDGE AND INTENTION TO USE PREP AFTER WATCHING THE VIDEO, WILL BE INFORMED BY LITERATURE REVIEWS, FOCUS GROUPS, AND MEETINGS WITH LOCAL STAKEHOLDERS THE CAMPAIGN WILL BE ADVERTISED WIDELY TO NYC MSM ON SOCIAL AND SEXUAL NETWORKING SITES AND THROUGH E-MAIL BLASTS TO COMMUNITY-BASED ORGANIZATIONS (CBOS) AND AIDS SERVICE ORGANIZATIONS (ASOS) THE ADS WILL CONTAIN LINKS TO THE CAMPAIGN WEBSITE THAT WILL HOUSE THE VIDEO, SURVEYS, AND A LINK TO NYCDOHMH'S PREP EDUCATIONAL WEBSITE AND THE NYC PREP PROVIDER DIRECTORY VIDEO INFORMATION PROVIDER FOR HIV-ASSOCIATED NON-AIDS (VIP-HANA) SYMPTOMS PEOPLE LIVING WITH HIV/AIDS (PLWHA) FACE NEW CHALLENGES FROM HIV-ASSOCIATED NON-AIDS (HANA) CONDITIONS SUCH AS CARDIOVASCULAR DISEASE, OSTEOPOROSIS, COPD, AND DIABETES AN INDIVIDUAL'S ABILITY TO SELF-MANAGE THE SYMPTOMS OF HIS OR HER HIV ILLNESS HAS BEEN SHOWN TO DECREASE SYMPTOM SEVERITY, IMPROVE QUALITY OF LIFE, REDUCE DISABILITY, INCREASE MEDICATION ADHERENCE, AND PROMOTE HEALTH THIS NIH-FUNDED RESEARCH EXPANDS UPON INNOVATIVE PILOT WORK THAT DEVELOPED AND TESTED A WEB-BASED SYMPTOM REPORTING AND SELF-MANAGEMENT SYSTEM, VIDEO INFORMATION PROVIDER (VIP) FOR PLWHA THE GOAL OF THIS STUDY IS TO DEVELOP AND TEST AN INTERVENTION, THE VIP-HANA SYSTEM, A WEB APPLICATION THAT DELIVERS SELF-CARE STRATEGIES TAILORED TO SYMPTOM REPORTING, HANA CONDITION(S) AND BY GENDER.

Return Reference	Explanation
FORM 990,	THE 990 IS PREPARED JOINTLY BY PUBLIC HEALTH SOLUTIONS' INDEPENDENT AUDITOR BASED ON THE INFORMATION
PART VI,	GATHERED AS A RESULT OF THE YEAR-END AUDIT AND INFORMATION PROVIDED BY THE FISCAL DEPARTMENT WITH
SECTION B, LINE	THE ASSISTANCE OF SENIOR MANAGERS FROM RELEVANT DEPARTMENTS, WHERE NECESSARY A COMPLETE DRAFT IS
11	THEN REVIEWED BY PUBLIC HEALTH SOLUTIONS' EXECUTIVE MANAGEMENT. THE DRAFT IS THEN PROVIDED TO THE
	AUDIT & COMPLIANCE COMMITTEE FOR THEIR REVIEW AND APPROVAL FOR PRESENTATION TO THE GOVERNING BOARD

OF DIRECTORS IT IS THEN DISTRIBUTED TO THE ENTIRE BOARD

Return Reference	Explanation		
FORM 990, PART VI, SECTION B, LINE 12C	MEMBERS OF THE BOARD OF DIRECTORS ARE REQUIRED TO SIGN THE CONFLICT OF INTEREST STATEMENT AND MANAGEMENT MAINTAINS A RECORD OF ALL BOARD AFFILIATIONS CONFLICT OF INTEREST SITUATIONS ARE PRECLUDED BY THE ADMINISTRATIVE PROCESSES IN PLACE AT PUBLIC HEALTH SOLUTIONS FOR ENTERING INTO CONTRACTS AND PURCHASING NON-CONTRACTED GOODS AND SERVICES ALL CONTRACTING AND PURCHASING IS HANDLED BY APPROPRIATE PUBLIC HEALTH SOLUTIONS' STAFF IN ACCORDANCE WITH CORPORATE POLICIES AND PROCEDURES THAT REQUIRE COMPETITION AND INTERNAL APPROVALS AT VARIOUS LEVELS WITHIN THE ORGANIZATION BOARD APPROVAL IS NOT REQUIRED TO ENTER INTO A CONTRACT OR MAKE A PURCHASE.		

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	ANNUALLY THE EXECUTIVE OFFICERS' SALARIES ARE REVIEWED BY THE COMPENSATION COMMITTEE ALONG WITH THE INTERNAL AND EXTERNAL COMPARABILITY DATA. A COMPENSATION CONSULTANT PERIODICALLY PROVIDES INDEPENDENT EXPERTISE TO THE COMMITTEE BASED ON THE COMPENSATION COMMITTEE'S RECOMMENDATIONS, THE BOARD THEN MAKES A SALARY RECOMMENDATION FOR ITS OFFICERS PUBLIC HEALTH SOLUTIONS SERVES A PREDOMINANTLY LOW-INCOME, IMMIGRANT AND AT-RISK POPULATION IN THE NEW YORK CITY AREA, WITH PROGRAMS THAT ADDRESS SOME OF THE MOST SERVOUS AND URGENT PUBLIC HEALTH CHALLENGES FACING THE CITY AND THE NATION. CHILDREN AT RISK OF DEVELOPMENTAL DISABILITIES AND CHRONIC HEALTH PROBLEMS, SUCH AS CHILDHOOD DRESTITY, WOMEN WITH LITTLE OR NO ACCESS TO HEALTH CARE, PRENATAL SERVICES, AND FAMILY PLANNING, FAMILIES IN NEED OF FOOD AND NUTRITIONAL GUIDANCE. AND PEOPLE WITH HIV/AIDS, AS WELL AS THOSE AT HIGH RISK OF BECOMING INFECTED WHO NEED PREVENTIVE EDUCATION IN ADDITION TO ITS MANY SERVICE PROGRAMS, PUBLIC HEALTH SOLUTIONS ADVOCATES FOR HEALTH-CARE SYSTEM CHANGE TO BENEFIT ITS CLIENTS, PROVIDES TRAINING AND EXISTING PUBLIC HEALTH CHALLENGES, AND ASSISTS GOVERNMENT AGENCIES TO ALLOCATE PUBLIC FUNDING THROUGH CONTRACTS WITH OTHER NONPROFITS TO ACCOMPLISH THESE GOALS AND CHALLENGES, PUBLIC HEALTH SOLUTIONS REQUIRES A WORKFORCE CONSISTING OF DIVERSIFIED EDUCATIONAL AND TECHNICAL BACKGROUNDS IN THE AREAS OF CONCERN ADDRESSED BY PUBLIC HEALTH SOLUTIONS TO FACILITATE THE ENGA GENERATOR PHILESOPHY THAT ENCOURAGES INTERNAL FAIRNESS OF ITS PAY PROGRAM AND EXTERNAL COMPETITIVENESS IN THE VARIOUS MARKET PLACES FOR WHICH IT HIRES EMPLOYEES THE OVERALL GOAL OF THE PUBLIC HEALTH SOLUTIONS MARKET PLACES FOR WHICH IT HIRES EMPLOYEES AN ADDITIONS ADDITIONS TO COMPENSATION PHILOSOPHY THAT ENCOURAGES INTERNAL FAIRNESS OF ITS PAY PROGRAM AND EXTERNAL COMPETITIVENESS IN THE VARIOUS MARKET PLACES FOR WHICH IT HIRES EMPLOYEES AN ADDITIONAL GOAL IS TO CREATE CAREER LONGEVITY BY ADHERING TO THE PHILOSOPHY OF INTERNAL EQUITY, EXTERNAL COMPETITIVENESS, AND DEPETTS PLAN THAT IN

Return Reference	Explanation
VI, SECTION C, LINE	PUBLIC HEALTH SOLUTIONS' FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC ON GUIDESTAR THEY ARE ALSO AVAILABLE FROM THE NYS ATTORNEY GENERAL'S OFFICE PUBLIC HEALTH SOLUTIONS IS UPGRADING ITS WEBSITE TO ENABLE THE VIEWING OF GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES, AND FINANCIAL STATEMENTS

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	PATIENT CARE PROGRAM SERVICE EXPENSES 220,910 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 220,910 PURCHASED SERVICES PROGRAM SERVICE EXPENSES 1,173,264 MANAGEMENT AND GENERAL EXPENSES 108,845 FUNDRAISING EXPENSES 1,798 TOTAL EXPENSES 1,283,907 OTHER FEES PROGRAM SERVICE EXPENSES 19,538,866 MANAGEMENT AND GENERAL EXPENSES 18,473 FUNDRAISING EXPENSES 63,097 TOTAL EXPENSES 19,620,436

Return Reference	Explanation
FORM 990, PART XI, LINE 9	PENSION LIABILITY ADJUSTMENT -345,656

Return Reference	Explanation
	COMMITTEE THAT ASSUMES OVERSIGHT OF THE INDEPENDENT ACCOUNTANT AND AUDIT PUBLIC HEALTH SOLUTIONS' AUDIT & COMPLIANCE COMMITTEE ASSUMES THE RESPONSIBILITY OF THE OVERSIGHT OF THE INDEPENDENT
	ACCOUNTANT AND THE AUDIT, AND THE REVIEW OF THE 990

Return	Evalenation
Reference	Explanation
	LILIER AND IN FISH IN A DIVERSE PORULATION (IMMPCOLLABIA UNIVERSITY SUBCONTRACT) A CRITICAL ASPECT OF SIXUAL BEHAVIOR AND YOUNG THE WHO IN AVE SEX WITH MEN YIMSH IS THE PROCESS OF SEXUAL SOCIAL ZATION. AND SEXUAL PROVIDED AND SEXUAL PR
	DECREASE SYMPTOM SEVERITY, IMPROVE QUALITY OF LIFE, REDUCE DISABILITY, INCREASE MEDICATION ADHERENCE, AND PROMOTE HEALTH THIS NIH-FUNDED RESEARCH EXPANDS UPON INNOVATIVE PILOT WORK THAT DEVELOPED AND TESTED A WEB-BASED SYMPTOM REPORTING AND SELF-MANAGEMENT SYSTEM, VIDEO INFORMATION PROVIDER (VIP) FOR PLWHA THE GOAL OF THIS STUDY IS TO DEVELOP AND TEST AN INTERVENTION, THE VIP-HANA SYSTEM, A WEB APPLICATION THAT DELIVERS SELF-CARE STRATEGIES TAILORED TO SYMPTOM REPORTING, HANA CONDITION(S) AND BY GENDER

Return Reference	Explanation
PART III LINE 2	VIEWER ATTITUDES ABOUT PREP USE IN SEXUALLY EXPLICIT MEDIA (PREVIEW) TECHNOLOGICAL INNOVATIONS IN THE PRODUCTION AND DISTRIBUTION OF SEXUALLY EXPLICIT MEDIA (SEM) HAVE RESULTED IN WIDESPREAD AVAILABILITY AND CONSUMPTION ON THE INTERNET ADVANCES IN HIV TREATMENT AND BIOMEDICAL PREVENTION (I.E., PREP) HAVE MADE IT INCREASINGLY POSSIBLE FOR SEM PRODUCEDS TO MEET CONSUMER DEMANDS FOR VIDEOS FEATURING CONDOMLESS SEX. INDEED, MUCH OF THE SEM PRODUCED AND DISTRIBUTED TODAY FEATURES CONDOMLESS VAGINAL OR ANAL SEX. WIDESPREAD UPTAKE OF PREP IN THE SEM INDUSTRY IS AN IMPORTANT STEP TO PREVENTING HIV ACQUISITION AND TRANSMISSION AMONG PERFORMERS. HOWEVER, RESEARCH IS NEEDED TO BETTER UNDERSTAND VIEWER PERCEPTIONS ABOUT THE CURRENT STATE OF SEM (E.G., POTENTIAL NORMALIZATION OF VIEWING HIGH-RISK BEHAVIOR), AWARENESS OF PREP, AND ATTITUDES TOWARD PREP UPTAKE IN THE SEM INDUSTRY. ONLINE, THE PROJECT WILL RECRUIT AND SURVEY APPROXIMATELY 1,500 MEN AND WOMEN IN THE U.S., STRATIFIED BY SEXUAL ORIENTATION, ABOUT THESE ISSUES THIS ONE-YEAR STUDY IS SUPPORTED WITH FUNDING FROM THE FOUNDATION FOR THE SCIENTIFIC STUDY OF SEXUALITY (AWARDED NOVEMBER 2014) VIRTUAL VENUES EXAMINING HIV RISK PERCEPTION AND MANAGEMENT ON- AND OFF-LINE AMONG MEN WHO HAVE SEX WITH MEN IN ABIDJAN, COTE D'IVORE DESPITE THE INTERNET'S INCREASING IMPORTANCE AS A VENUE FOR MEN WHO HAVE SEX WITH MEN (MSM) SEEKING SEX PARTNERS, LITTLE IS KNOWN ABOUT THE IMPACT OF ONLINE VENUES ON HIV RISK BEHAVIOR OUTSIDE THE US AND EUROPEAN CONTEXT. THIS PROJECT EXAMINES THE RISK BEHAVIOR AND COUNTRY-CONTEXT EMBEDDED IN THE ONLINE EXPERIENCES OF IVORIAN MSM AND TRANSVESTITE, WHOSE USE OF THE INTERNET IS UNDERSTUDIED, AND ASKS HOW A SEX-SEEKING VENUE IMPACTS THE WAYS IN WHICH MEN MANAGE AND PERCEIVE THEIR RISK FOR HIV. USING AN ANONYMOUS ONLINE SURVEY, AND SEMI-STRUCTURED INTERVIEWS, THIS PROJECT WILL AIM TO UNDERSTAND THE ON- AND OFF-LINE EXPERIENCES OF MSM AND TRAVESTIS IN ABIDJAN.

Return	Explanation
Reference	
	EXPONENTIAL PRINCIPAL PROGRAM SERVICES ACCESS TO HALLITHAND FOOD BENETIS REDICHALTH SOLUTIONS AND FAMILES SERVICE OF THE ACCESS TO ACCESS TO HALLITHAND FOOD BENETIS REDICHALTH SOLUTION AND THE ACCESS TO ACCESS T
	DOCUMENTATION OF ANNUAL PREGNANCY INTENTION SCREENING INCREASED FROM 3% TO 80% AMONG WOMEN OF REPRODUCTIVE AGE, AND INITIATION AND CONTINUATION OF AN EFFECTIVE CONTRACEPTIVE METHOD INCREASED FROM 2% TO 55% AMONG WOMEN NOT SEEKING PREGNANCY

PART INF III,LINE 4D FO CC UN BE CC	SUDDEN INFANT AND CHILD DEATH RESOURCE CENTER (SICD) SICD SEEKS TO ELIMINATE SUDDEN UNEXPECTED DEATHS IN NEARTS AND CHILDREN. THIS PROGRAM IS ONE OF FIVE REGIONAL OFFICES FUNDED BY THE NEW YORK STATE CENTER OR SUDDEN INFANT DEATH. SICD WORKS WITH A WIDE RANGE OF HEALTH AND SOCIAL SERVICE PROFESSIONALS AND COMMUNITY LEADERS TO INCREASE PUBLIC AWARENESS THROUGH EDUCATIONAL PROGRAMS ABOUT SUDDEN INEXPECTED INFANT/CHILD DEATH, SAFE SLEEP PRACTICES, AND INFANT MORTALITY RISK REDUCTION, AND TO PROVIDE SEREAVEMENT SUPPORT TO FAMILIES THAT HAVE EXPERIENCED THE LOSS OF AN INFANT/CHILD, THROUGH INDIVIDUAL CONSULTATIONS AND SUPPORT GROUPS. WIC VENDOR MANAGEMENT PROGRAM. PUBLIC HEALTH SOLUTIONS IS ONE OF WO WIC VENDOR MANAGEMENT AGENCIES (VMA) IN NEW YORK CITY. SINCE 1974, ON BEHALF OF THE NYS HEALTH DEPARTMENT, VMA HAS ENSURED THAT GROCERY STORES, CORNER STORES, SUPERMARKETS AND PHARMACIES THAT ACCEPT WIC CHECKS ARE APPROPRIATELY STOCKED AND PRODUCTS ARE FAIRLY PRICED. THE PROGRAM WORKS WITH DIVER 1,500 STORES IN QUEENS, BROOKLYN AND STATEN ISLAND, AS WELL AS IN NASSAU AND SUFFOLK COUNTIES,
BAOKR2RARACJRERCEECRRSAGAFECFEEEEERGEERTAEAEAEAEAEAEAEAEAEAEAERGEBECAEAEAEA	ACLITATING THE PROCESSING OF WICK YENDOR APPLICATIONS, PROVIDING THANING TO WICK YENDORS, CONDUCTING EMPORES THE PROCESSION AND MAINTONING YEAR OF THE PROCESSION AND MAINTONING YEAR OF THE PROCESSION AND PROCESSION A
INT CH	ERIES TITLED JUST A GUY THAT WILL BE DELIVERED AS PART OF THE INTERVENTION ARM OF THE STUDY THE REMAINING STERVENTION VIDEOS ARE BEING EDITED FROM HIV BIG DEAL'S ASK ME, TELL ME VIDEOS AND FROM FRED SAYS (A CHARITABLE ORGANIZATION FOR HIV+YOUTH) TEN CONTROL VIDEOS HAVE BEEN SELECTED FROM VIMEO AND ARE SEALTH-RELATED

Return Reference	Explanation
FORM 990, PART III, LINE 4D	USING TECHNOLOGY TO MATCH YOUNG BLACK MEMTO HIV TESTING OPTIONS. THIS NH GRANT, SUBMITTED BY THE NEW YORK BLOOD CENTER, WAS PURDED IN 2013 PISSTARS AS DECONTRACT ON THIS GRANT. THE AMS OF THE GRANT ARE 11 TO DECOME AND THE PURDED TO THE CONTRACT OF THE STAND OF THE CANADA THE AMS OF THE GRANT ARE 11 TO DECOME AND THE PURDED THE CONTRACT OF THE CANADA THE AMS OF THE GRANT ARE 11 TO DECOME AND THE CONTRACT OF THE

Return Reference	Explanation
FORM 990, PART III,LINE 4D	SPECIAL PROJECTS OF NATIONAL SIGNIFICANCE PROGRAM (SPNS) COMMUNITY HEALTHCARE NETWORK (CHN) WAS FUNDED TO IMPLEMENT THE TRANSGENDER WOMEN BNOAGEMENT AND ENTRY TO CARE PROJECT (TWEET CARE PROJECT) AT THE FAMILY HEALTH CENTER IN JAMACIA, QUEENS THE TWEET CARE PROJECT IS A PEER BASED MODEL OF OUTREACH AND BNOAGEMENT DESIGNED TO INCREASE ACCESS TO AND RETENTION IN QUALITY HIV PRIMARY CARE FOR NYC TRANSGENDER WOMEN OF COLOR WHO ARE NEWLY, DIA GROSSED OR LOST TO CARE MEMBERS OF THE TRANSGENDER COMMUNITY OFTEN ENCOUNTER A VARIETY OF CHALLENGES, STIGMAS, AND PREJUDICES WHEN A TTEMPTING TO ACCESS HEALTH CARE SERVICES, AND RESEARCH HIGHLIGHTS THE COMMERCENTES AND CHALLENGES THAT CAN OCCUR WITHIN THE PROVIDER AND TRANSGENDER CLIENT REAL ATIONSHIP THAT CAN CONTRIBUTE TO A REJUCTANCE TO BNOAGE IN OR THE DISENSAGEMENT IN CARE BY EMPOWERING TRANSGENDER INDVIDUALS TO BECOME ADVOCATES AND EDUCATORS FOR THEIR PEEPS THAT ARE NOT CURRENTLY. RECEIVING CARE. THE TWEET CARE PROJECT AIMS TO REDUCE OR ELIMINATE THE INDIVIDUAL. AND SYSTEMLEVEL BARRIERS THAT TRANSGENDER WOMEN OF COLOR OFTEN ENCOUNTER IN ACCESSING HEALTH-CARE AND HIV TREATMENT PUBLIC HEALTH SOLUTIONS IS CONDUCTING THE EVALUATION OF THIS PROJECT IN MATCH THE PROJECT IN CORDINARY OF THE PROJECT IN MATCH THE AND THE PROJECT IN MATCH THE PROJECT IN MATCH THE PROJECT IN MATCH THE PROJECT IN MATCH THE PROJECT IN PROJECT IN THE PROJECT IN MATCH THE AND THE PROJECT IN MATCH THE AND THE PROJECT IN MATCH THE PROJECT IN THE PROJECT IN THE PROJECT IN THE PROJECT IN MATCH THE PROJECT IN THE PROJECT IN THE PROJECT IN THE PROJECT IN MATCH THE PROJECT IN THE PROJECT