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Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at www.IRS.gov/form990

OMB No 1545-0047

2015

Open to Public Inspection

iliterilai Kevenu	ue service		_				Inspection	
A For th	ne 2015	calendar year, or tax year beginn	ing 01-01-2015 , and ending 12-31-20	015				
B Check If	applicable	C Name of organization MEDECINS SANS FRONTIERES USA	A INC		D Emplo	yer identii	fication number	
Address	change				13-34	133452		
Name ch	hange	% ANDREU MALDONADO Doing business as						
Initial ret	turn	DOCTORS WITHOUT BORDERS US	A INC					
Final			mail is not delivered to street address) Room/s	suite	E Teleph	one number		
return/te	ermınated	333 SEVENTH AVENUE Suite 2ND I	-L		(212)	679-680	00	
Amended	d return		untry, and ZIP or foreign postal code					
Application	on pendır	NEW YORK, NY 100015004			G Gross i	eceipts \$ 36	50,050,804	
		F Name and address of pr	ncıpal officer	H(a)	Is this a group	return fo	r	
		JOHN LAWRENCE 333 SEVENTH AVE 2ND I	=1		subordinates?		ΓYes Γ Νο	
		NEW YORK, NY 1000150		H(b)	Are all subord	ınates	∏Yes ∏No	
					included? If "No." attach	ı a lıst (se	ee instructions)	
I Tax-exe	empt statı	ıs 🔽 501(c)(3)	(insert no) 4947(a)(1) or 527		Group exempt	•	· ·	
J Websit	te:► V	/WW DOCTORSWITHOUTBORD	ERS ORG		oroup oxomp			
K Form of c	organizati	on 🔽 Corporation 🗆 Trust 🗀 Associat	on Other ▶	L Yea	ar of formation 19	987 M Sta	ate of legal domicile N	
Part I		mmary	,	1 - 1 - 1			or regar derinions in	
		lescribe the organization's mission	on or most significant activities					
		IST VICTIMS OF DISASTERS						
g 3								
<u>ē</u> -								
를 2 ⁻	Check	this box 🕶 if the organization d	iscontinued its operations or disposed	of more t	han 25% of its	net asset	:s	
Governance								
	Numbe	r of voting members of the gover	nıng body (Part VI, lıne 1a)			3	15	
Activities & 2 6	Numbe	r of independent voting members	of the governing body (Part VI, line 1b)		4	13	
<u> </u>	Totaln	umber of individuals employed in	calendar year 2015 (Part V, line 2a)			5	611	
ទ្ឋី 6	Totaln	umber of volunteers (estimate if	necessary)			6	136	
- 1	Totalu	nrelated business revenue from	Part VIII, column (C), line 12			7a	0	
ь	Net unre	elated business taxable income f	rom Form 990-T, line 34			7b	(
					Prior Year		Current Year	
8	Con	trıbutıons and grants (Part VIII,		332,235,	198	336,286,664		
∄ 9	Prog	gram service revenue (Part VIII,	12,232,	515	12,813,710			
Beyenue	Inve	estment income (Part VIII, colun	tment income (Part VIII, column (A), lines 3, 4, and 7d)					
¹¹	O th	er revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-410,	816	-282,635	
12		al revenue—add lines 8 through 1	1 (must equal Part VIII, column (A), lı	ne	344,606,	451	351,312,022	
13	12) Cro	ate and cimilar amounts haid (Da	rt IX, column (A), lines 1-3)		231,007,	412	242,155,556	
14			IX, column (A), line 4)	—	231,007,	0	242,155,556	
			yee benefits (Part IX, column (A), lines					
§ 15	5-1		yee benefits (Part 1X, Column (A), illies		20,370,	406	22,722,738	
\$ 16a ⊕ 16a b	a Pro	fessional fundraising fees (Part I	X, column (A), line 11e)		5,872,	922	6,993,556	
<u></u>	Total	fundraising expenses (Part IX, column (D), line 25) ▶-29,774,314					
ш ₁₇			, lines 11a-11d, 11f-24e)		25,151,	054	24,188,087	
18	Tota	al expenses Add lines 13–17 (m	ust equal Part IX, column (A), line 25)		282,401,	795	296,059,937	
19	Rev	enue less expenses Subtract lin	e 18 from line 12		62,204,	656	55,252,085	
Net Assets or 21 Fund Barances 20				Begin	ning of Current	Year	End of Year	
9 G 20	Tota	al assets (Part X, line 16)			295,321,	072	294,227,834	
学出 21		al liabilities (Part X, line 26)			67,212,		16,307,752	
芸芸 22			t line 21 from line 20	·	228,108,		277,920,082	
Part II		nature Block	terme 21 nom me 20		220,100,	200	2,7,520,002	
my knowle preparer h	edge an has any		xamined this return, including accompa implete Declaration of preparer (other					
Sign	[]				Date			
Here		IDREU MALDONADO DIR OF OPERATION pe or print name and title	IS					
		Print/Type preparer's name	Preparer's signature	Date	Check T if	PTIN		
Paid		Paul Hammerschmidt	Paul Hammerschmidt		self-employed	P0138417	8	
Prepar	er	Firm's name 🕨 BDO USA LLP	·		Firm's EIN 🕨			
i i e pai		Firm's address ► 100 PARK AVENUE			Phone no (212	2) 885-8000		

NEW YORK, NY 100175001
May the IRS discuss this return with the preparer shown above? (see instructions)

Use Only

. ✓ Yes ☐ No

	990 (2015)							Page 2
Par	t IIII Statement of Pro	gram Service	Accompli	shment	s			
	Check if Schedule O c	ontains a respons	e or note to	any line ii	this Part I	II		
1	Briefly describe the organiza	tion's mission						
	PROVIDE INDEPENDENT MED DEMICS, MALNUTRITION, NA						ARMED CON	NFLICT,
2	Did the organization undertak the prior Form 990 or 990-E.	Z?		vices duri • • •	ng the year	which were not listed c	ⁿ . Г	Yes ✓ No
	If "Yes," describe these new	services on Sched	lule O					
3	Did the organization cease co			changes • • •	n how it cor	nducts, any program	г	Yes ✓ No
	If "Yes," describe these char	iges on Schedule ()					
4	Describe the organization's pexpenses Section 501(c)(3) the total expenses, and rever	and 501(c)(4) org	janizations a	are requir	ed to report			
4a	(Code) (E	xpenses \$ 2	49,805,782	ıncludıng gr	ants of \$	242,155,556) (Reven	ue \$	3,814,732)
	EMERGENCY AND MEDICAL PROGETO MILLIONS OF PEOPLE CAUGHT SUCH AS ARMED CONFLICT, EPIDI IN SOME CASES LONG-STANDING, DISCRIMINATION OR NEGLECT FR DAY, NEARLY 34,000 DOCTORS, NWITH MSF CAN BE FOUND PROVID CONSULTATIONS, ASSISTED MORETHAN 223,000 MENTAL HEALTH COTHAN 106,000 MAJOR SURGICAL FMENINGITIS IN RESPONSE TO OUT	IN CRISES IN MORE THE CONTROL OF THE	HAN 60 COUNT I, OR NATURAL MS FOR PEOPL ITH SYSTEMS (, WATER-AND- ROUND THE W S, INCLUDING DED ANTIRETF CCINATED MOI	FRIES AROU DISASTERS LIVING WE SANITATION ORLD IN 20 C-SECTION ROVIRAL TH	ND THE WORL - OVERWHEL TH A HOST OF PULATIONS A I EXPERTS, AD 15, MSF MED S, TREATED M ERAPY FOR SO MILLION PEO	D MSF PROVIDES ASSISTAI M LOCAL HEALTH SYSTEMS, NEGLECTED DISEASES MS RE OTHERWISE EXCLUDED MINISTRATORS, AND OTHE ICAL TEAMS CARRIED OUT 10RE THAN 2 2 MILLION PEO ME 247,000 PEOPLE LIVING PLE AGAINST MEASLES AND	ICE WHEN CAT AND OPERATE: F ALSO ASSIST: FROM HEALTH R QUALIFIED WORE THAN 8 OPELE FOR MALA WITH HIV/AID MORE THAN 3:	ASTROPHIC EVENTS - S COMPREHENSIVE, AND S PEOPLE WHO FACE CARE ON ANY GIVEN GOFESSIONALS WORKING MILLION OUTPATIENT RIA, PROVIDED MORE S, CARRIED OUT MORE
	/6-1-		0.070.007			0.) /P==		0.000.070.)
4b	(Code) (E FIELD STAFF - MSF-USA FACILITA' VARIOUS MEDICAL EMERGENCY R 2015		T OF VOLUNTE		AND OTHER		UNITED STATE	
4c	(Code) (ECOMMUNICATIONS - AS PART OF FOR IT THIS COULD MEAN THAT A CONSEQUENCES, OR THAT INTERICAPITALS AND BOARD ROOMS ARE CARE THESE EFFORTS COULD TA MEDIA APPEARANCES USED TO SPACTIVITIES FOCUSING ON HUMAN	A CERTAIN GROUP IS I NATIONAL ORGANIZATI DUND THE WORLD IN (KE THE FORM OF A PU READ THE WORD ON A	PLES, MSF STA BEING NEGLEC ONS ARE NOT DRDER TO COM JBLIC STATEME A PARTICULAR	TED, THAT I DOING ENC MBAT POLIC ENT, AN OP- ISSUE MSF	READY TO SPE MILITARY OR F UGH TO RESP ES THAT MIGH ED ARTICLE, F ALSO ENGAGE	POLITICAL EFFORTS ARE CAI OND TO AN EMERGENCY AI HT RESTRICT ACCESS TO ESPOSTS ON MSF'S FACEBOOK ES WITH THE PUBLIC AT LAF	EN ISSUE SHOU USING SEVERE DDITIONALLY, N SSENTIAL MEDIO TWITTER, ANI GE THROUGH	MEDICAL MSF ADVOCATES IN CINES AND HEALTH D TUMBLR PAGES, OR AWARENESS-RAISING
	Other program services (De	ceribo in Cabadula						
⊣ u	(Expenses \$		g grants of §	5) (Revenue \$)
	Total program service exper		2,547,920	•		, , , , , , , , , , , , , , , , , , ,		·
70	rocar program service exper	1 5-3 F 202	.,547,520					

Part IV	Checklist of	Required	Schedules
- GILL EV	CHCCKHSUOL	ncquii cu	Scilculica

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Νo
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		_

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		Νo
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,			
	Part IV	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νo
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		Νo
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

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Pai	t V Statements Regarding Other IRS Filings and Tax Complian		M			_				
	Check if Schedule O contains a response or note to any line in this Part V									
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .	. 1a	105		Yes	No				
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable	1b	0							
C	Did the organization comply with backup withholding rules for reportable payments gaming (gambling) winnings to prize winners?		dors and reportable	1c	Yes					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered		611							
b	by this return									
22	Did the organization have unrelated business gross income of \$1,000 or more during the year?									
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explana	_		3a 3b		No				
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?									
b										
5a	Was the organization a party to a prohibited tax shelter transaction at any time du	rıng the	tax year?	5a		No				
	Did any taxable party notify the organization that it was or is a party to a prohibite			5b		No				
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			30						
	The state of Sb, and the organization meronin 5500 ft	•		5с						
	Does the organization have annual gross receipts that are normally greater than \$ organization solicit any contributions that were not tax deductible as charitable co	ntributi	ons?	6a		No				
	If "Yes," did the organization include with every solicitation an express statement were not tax deductible?	that su	ch contributions or gifts	6b						
	Did the organization receive a payment in excess of \$75 made partly as a contribution.	ution an	d partly for goods and	7a	Yes					
	services provided to the payor?			7u 7b	Yes					
	Did the organization sell, exchange, or otherwise dispose of tangible personal prop				103					
	file Form 8282?	; .		7c		Νo				
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d								
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a	a persor	nal benefit contract?	7e		No				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a per	rsonal b	enefit contract?	7f		No				
g	If the organization received a contribution of qualified intellectual property, did the required?	organı:	zation file Form 8899 as	7g						
	If the organization received a contribution of cars, boats, airplanes, or other vehic Form 1098-C?		the organization file a	7h						
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess I during the year?	busines • •	s holdings at any time	8						
9a	Did the sponsoring organization make any taxable distributions under section 496	69 -		9a						
	Did the sponsoring organization make a distribution to a donor, donor advisor, or r			9b						
10	Section 501(c)(7) organizations. Enter	·								
а	Initiation fees and capital contributions included on Part VIII, line 12	10a								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b								
11	Section 501(c)(12) organizations. Enter									
	Gross income from members or shareholders	11a s 11b								
4.0				4.0						
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 9 If "Yes," enter the amount of tax-exempt interest received or accrued during the	1	eu of Form 1041?	12a						
13	year Section 501(c)(29) qualified nonprofit health insurance issuers.	12b	<u> </u>							
13	Section 301(c)(23) quain lea nonprofit health mandice issuels.									
а	Is the organization licensed to issue qualified health plans in more than one state additional information the organization must report on Schedule O	?Note. 9	See the instructions for .	13a						
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b								
С	Enter the amount of reserves on hand	13c								
14a	Did the organization receive any payments for indoor tanning services during the t	ax year	?	14a	<u> </u>	Νo				
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an expla	nation ii	n Schedule O	14b						

orm	990 (2015)			Page
	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI	or 10)b belo	w,
36	ction A. Governing body and management		V	
1a	Enter the number of voting members of the governing body at the end of the tax year 15		Yes	No
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 13			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		Νo
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal R	evenu	je Cod	e.)
			Yes	No
L0a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			

12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Yes **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12b Yes Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe Yes 12c 13 13 Yes Did the organization have a written document retention and destruction policy? Yes 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes Yes 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 16a Νo

Section C. Disclosure

List the States with which a copy of this Form 990 is required to be filed

AL, AK, AZ, AR, CA, CO, CT, DC, FL, GA, IL, IN, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, TX, UT, VA, WA, WV, WI

16b

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the

- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records ►ANDREU MALDONADO 333 SEVENTH AVENUE 2ND FLOOR NEW YORK, NY 10001 (212) 639-6800

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Part VII **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII .マ

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related	more pers and	than on is	one bot	not box h ar or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization	
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	MISC)	and related organizations	
(1) Deane Marchbein	12 0	х		х				59,907	0	5,550	
PRESIDENT	0 0	^		^				39,907	0	3,330	
(2) John Lawrence	7 5										
VICE PRESIDENT (EFF 6/15)	0 0	X		Х				1,480	0	606	
(3) Gene Wolfson	7 5										
Treasurer	0 0	X		X				0	0	0	
(4) David Shevlin	7 5										
Secretary	0 0	X		Х				0	0	0	
(5) Martha Huckabee	7 5										
Director (VP THRU 6/15)	0 0	X		Х				0	0	0	
(6) Nabil Al-Tikriti	5 0									_	
DIRECTOR	0 0	X						2,730	0	1,388	
(7) Ramın Asgary	5 0										
DIRECTOR	0 0	X						0	0	0	
(8) Jane Coyne	5 0										
DIRECTOR	0 0	X						0	0	0	
(9) Kassıa Echavarrı-Queen	5 0								_		
DIRECTOR	0 0	X						13,117	0	5,775	
(10) Kelly Grimshaw	5 0								_	_	
DIRECTOR	0 0	X						0	0	0	
(11) Jean-Marie Kindermans	5 0										
DIRECTOR	0 0	X						0	0	0	
(12) Suerie Moon	5 0	,,									
DIRECTOR	0 0	X						0	0	0	
(13) MICHAEL NEWMAN DIRECTOR	5 0	х						0	0	0	
(14) Susan Shepherd	5 0										
DIRECTOR	0 0	Х						0	0	0	
	1 00	<u> </u>	<u> </u>							Form 990 (2015)	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not che more than one box, un person is both an offi and a director/truste					ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
(15) Mego Terzian DIRECTOR	5 0	x						0	1	0
(16) Jason Cone Executive Director (EFF 5/15)	40 0			х				162,806	1	46,074
(17) Sophie Delaunay THRU 615 Executive Director	40 0			х				191,592		20,433
(18) Andreu Maldonado Finance Director	40 0			х				158,988		21,165
(19) Thomas Kurmann Development Director	40 0				х			158,176		45,502
(20) David Olson Medical Advisor	40 0					х		158,344		45,548
(21) David Epstein HR Director	40 0					х		154,433		33,321
(22) Kate Mort Field HR Director	40 0					х		142,435		31,522
(23) Shella Shettle Head of Communications	40 0					х		142,090	,	44,653
(24) Gwenola Francois Desk Manager	40 0					х		140,279		20,344
осок пападет										
1b Sub-Total	VII. Section A				•	•				•
d Total (add lines 1b and 1c)			<u></u>	•	▶			1,486,377	0	321,881

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 24

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		Νo

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
OMP INC, 1133 19TH STREET NW SUITE 300 WASHINGTON, DC 20036	DIRECT MAIL/PRINTING	5,813,797
PRODUCTION SOLUTIONS, 1953 GALLOWS ROAD SUITE 600 VIENNA, VA 22182	DIRECT MAIL/PRINTING	4,852,572
TRUE NORTH, 630 THIRD AVENUE 12TH FLOOR NEW YORK, NY 10017	DIGITAL ADVERTISING	2,446,399
NAMES IN THE NEWS, 180 GRAND AVENUE SUITE 1545 OAKLAND, CA 94612	EVENT STRATEGIST	1,449,108
GRASSROOTS CAMPAIGN INC, 186 LINCOLN ST SUITE 102 BOSTON, MA 02111	OUTREACH CAMPAIGN	1,238,845

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 35

art V	Ш	Statement o						_
		Check If Sched	ule O contains a respoi	nse or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
	1a	Federated cam	paigns 1a	2,919,148				512-514
ੜ ਵ								
Giffs, Grants ilar Amounts	ь	Membership du	ıes 1b	29,638				
	С	Fundraising ev	ents 1c	1,845,828				
a ∰	d	Related organiz	zations 1d	<u> </u>				
". ∃".	e	Government grant	ts (contributions) 1e					
Sis	f	All other contribution	ons, gifts, grants, and 1f	331,492,050	·			
토필	•	sımılar amounts no						
Contributions, and Other Sim	g	Noncash contributi 1a-1f \$	ions included in lines	16,988,073				
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add line:	s 1 a - 1 f	🗼	336,286,664			
				Business Code				
E	2a	SECONDED FIELD	STAFF GRANTS	900099	8,998,978	8,998,978		
e Ke	ь	MSF NETWORK GF		900099	3,814,732	3,814,732		
Program Serwde Revenue	С	- HEITFORK GI		300033	3,014,732	3,014,732		
	d							
38	e							
Tan	f	ΔII other progra	am service revenue					
2	•	All other progra	anii service revenue					
_	g	Total. Add line	s 2a – 2f	🛌	12,813,710			
	3		come (including dividen ar amounts)		2,322,636			2,322,636
	4		stment of tax-exempt bond	· · · · ·	0			
	5	Royalties .		▶ ↑	0			
			(ı) Real	(11) Personal				
	6a	Gross rents						
	ь	Less rental						
		expenses Rental income	0	0				
	С	or (loss)		, and the second				
	d	Net rental inco	me or (loss)		0			
	_	Cross amount	(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	8,434,140					
	b	Less cost or other basis and	8,262,493					
		sales expenses						
	C	Gain or (loss)	171,647	_	171,647			171,647
	d		ss)		171,647			171,647
Other Revenue	8a	\$ 1,845 of contributions	5,828 s reported on line 1c)					
-		See Part IV, lir	ne 18 a					
≨ ∣	b	Less direct ex	penses b	476,289				
-	С		(loss) from fundraising		-476,289			-476,289
	9a		from gaming activities ne 19 a					
	b	Less direct ex	penses b					
	С		(loss) from gamıng actı	vities	0			
	10a	Gross sales of						
		returns and allo						
	L	loss saat f	a h					
	b c		oods sold b (loss) from sales of inv	entory 🌬	0			
	_	Miscellaneou		Business Code				
	11a		OUS REVENUE	900099	193,654			193,654
	b	S C L LANE		+				
	С	_		+				
	d	All other reven	ue					
	e	Total. Add line:		🕨				
	12		See Instructions .	. -	193,654			
	12	iotai ievenue.	See Therractions .	🟲	351,312,022	12,813,710	0	2,211,648

		Statement of Functional Expenses				
Section	on 501	L(c)(3) and 501(c)(4) organizations must complete all columns	All other organiz	atıons must com	plete column (A)	
	(Check if Schedule O contains a response or note to any line in t	nis Part IX			<u> </u>
		ude amounts reported on lines 6b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1		ts and other assistance to domestic organizations and estic governments See Part IV, line 21	950,484	950,484		
2		ts and other assistance to domestic iduals See Part IV, line 22	0			
3	gove	ts and other assistance to foreign organizations, foreign rnments, and foreign individuals See Part IV, lines 15				
		16	241,205,072	241,205,072		
4 5		fits paid to or for members pensation of current officers, directors, trustees, and	0			
3		employees	895,289	127,232	233,668	534,389
6	(as d	pensation not included above, to disqualified persons efined under section 4958(f)(1)) and persons ribed in section 4958(c)(3)(B)	0			
7	Othe	r salarıes and wages	14,854,847	10,993,666	1,251,337	2,609,844
8		ion plan accruals and contributions (include section 401(k) 403(b) employer contributions)	917,059	673,376	78,754	164,929
9	Othe	r employee benefits	4,889,875	3,538,062	451,627	900,186
10	Payr	oll taxes	1,165,668	829,074	108,979	227,615
11	Fees	for services (non-employees)				
а	Mana	agement	0			
b	Lega	1	139,518	14,668	3,892	120,958
C		punting	50,750		50,750	
d		ying	139,148	139,148		
e		essional fundraising services See Part IV, line 17	6,993,556			6,993,556
f g	Othe	r (If line 11g amount exceeds 10% of line 25, column (A)	541,042		541,042	
12		ertising and promotion	0			
13		e expenses	13,623,408	744,417	101,891	12,777,100
14	Infor	mation technology	0	,	,	· · · · · · · · · · · · · · · · · · ·
15		Ities	0			
16	Оссі	upancy	1,310,153	580,135	211,474	518,544
17	Trav	el	1,717,760	1,466,690	158,597	92,473
18		nents of travel or entertainment expenses for any federal,	0			
19	Conf	erences, conventions, and meetings	112,857	35,145	39,384	38,328
20	Inter	est	0			
21		nents to affiliates	0			
22	Depr	eciation, depletion, and amortization	339,387	149,609	54,980	134,798
23		rance	116,584	45,156	35,709	35,719
24	mısc 10%	r expenses Itemize expenses not covered above (List ellaneous expenses in line 24e If line 24e amount exceeds of line 25, column (A) amount, list line 24e expenses on dule O)				
а	CON	SULTANCY & PROJECT DEV	5,480,799	752,345	222,356	4,506,098
b	DUE	S & SUBSCRIPTIONS	231,647	132,174	30,628	68,845
c	FINA	NCIAL SERVICES	186,937	70,691	113,232	3,014
d	RECI	RUITING & RELOCATION	165,338	73,950	43,470	47,918
е	Allo	ther expenses	32,759	26,826	5,933	
25	Tota	I functional expenses. Add lines 1 through 24e	296,059,937	262,547,920	3,737,703	29,774,314
26	repoi educ	costs.Complete this line only if the organization rted in column (B) joint costs from a combined ational campaign and fundraising solicitation is k here				

Assets

Liabilities

Net Assets or Fund Balances

Form 990 (2015)

Part X Balance Sheet

	Check if Schedule O contains a response or note to any l	line in this	s Part X			
				(A) Beginning of year		(B) End of year
1	Cash-non-interest-bearing			0	1	12,500
2	Savings and temporary cash investments			239,639,841	2	133,724,164
3	Pledges and grants receivable, net			31,508,403	3	40,619,449
4	Accounts receivable, net			3,825,822	4	4,193,819
5	Loans and other receivables from current and former off trustees, key employees, and highest compensated em II of Schedule L					
1_				0	5	0
6	Loans and other receivables from other disqualified persection 4958(f)(1)), persons described in section 4958 contributing employers and sponsoring organizations of voluntary employees' beneficiary organizations (see ins	3(c)(3)(B) f section 5), and 501(c)(9)			
				0		0
7	Notes and loans receivable, net			0	<u> </u>	0
8	Inventories for sale or use			0	<u> </u>	0
9	Prepaid expenses and deferred charges			1,854,066	9	1,872,445
10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	3,916,875			
b	Less accumulated depreciation	10b	2,056,519	1,563,001	10c	1,860,356
11	Investments—publicly traded securities			16,929,939	11	111,945,101
12	Investments—other securities See Part IV, line 11 .			0	12	0
13	Investments—program-related See Part IV, line 11 .			0	13	0
14	Intangible assets			0	14	0
15	Other assets See Part IV, line 11			0		0
16	Total assets. Add lines 1 through 15 (must equal line 34			295,321,072		294,227,834
17	Accounts payable and accrued expenses			11,354,782		4,237,105
18	Grants payable			53,858,002		450,630
19	Deferred revenue			0		0
20	Tax-exempt bond liabilities			0		0
21	Escrow or custodial account liability Complete Part IV			0	21	0
22	Loans and other payables to current and former officers key employees, highest compensated employees, and o	•	•			
	persons Complete Part II of Schedule L			0		0
23	Secured mortgages and notes payable to unrelated thir			0		0
24	Unsecured notes and loans payable to unrelated third p			0	24	0
25	Other liabilities (including federal income tax, payables and other liabilities not included on lines 17-24) Complete Part X of Schedule D	to relate	d third parties,	2,000,000	25	11,620,017
26	Total liabilities. Add lines 17 through 25			67,212,784		16,307,752
	Organizations that follow SFAS 117 (ASC 958), check h lines 27 through 29, and lines 33 and 34.			, ,		
27	Unrestricted net assets			201,269,908	27	259,552,396
28	Temporarily restricted net assets			26,204,363	28	17,694,964
29	Permanently restricted net assets			634,017	29	672,722
	Organizations that do not follow SFAS 117 (ASC 958), complete lines 30 through 34.	check her	e┡┌and			
30	Capital stock or trust principal, or current funds				30	
31	Paid-in or capital surplus, or land, building or equipmen				31	
32	Retained earnings, endowment, accumulated income, or				32	
33	Total net assets or fund balances			228,108,288		277,920,082
34	Total liabilities and net assets/fund balances			295 321 072		294 227 834

Par	t XI Reconcilliation of Net Assets				<u> </u>
	Check if Schedule O contains a response or note to any line in this Part XI				∀
1	Total revenue (must equal Part VIII, column (A), line 12)				
2	Total expenses (must equal Part IX, column (A), line 25)	1		351,	312,022
3	Revenue less expenses Subtract line 2 from line 1	2		296,0	059,937
		3		55,	252,085
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		228,	108,288
5	Net unrealized gains (losses) on investments	5		-4,2	237,899
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-1,2	202,392
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		277,9	920,082
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				<u>. ୮</u>
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

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DLN: 93493225035966

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public

Inspection

Employer identification number Name of the organization MEDECINS SANS FRONTIERES USA INC 13-3433452 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii).(Attach Schedule E (Form 990 or 990-EZ)) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 Seesection 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement. (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) (i) (ii)EIN (iii) (iv) (v) (vi) Name of supported organization Type of Is the organization A mount of A mount of other organization listed in your governing monetary support support (see (described on lines document? (see instructions) instructions) 1-9 above (see instructions)) Yes

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) 1 Gifts, grants, contributions, and 180,815,198 189,249,536 209,011,069 332,235,198 336,286,664 1,247,597,665 membership fees received (Do not include any unusual grants) 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a 0 governmental unit to the organization without charge 180,815,198 189,249,536 209,011,069 332,235,198 336,286,664 1,247,597,665 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit 0 or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 1,247,597,665 from line 4 Section B. Total Support Calendar year (c)2013 (a)2011 **(b)**2012 (d)2014 **(e)**2015 (f)Total (or fiscal year beginning in) 🟲 180,815,198 336,286,664 Amounts from line 4 189,249,536 209,011,069 332,235,198 1,247,597,665 Gross income from interest, dividends, payments received 307,807 310,314 464,433 487,223 2,322,636 3,892,413 on securities loans, rents, royalties and income from sımılar sources Net income from unrelated business activities, whether or 0 not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 48,349 19,479 -186,755 -410,816 -282,635 -812,378 capital assets (Explain in Part VI) Total support. Add lines 7 11 1,250,677,700 through 10 Gross receipts from related activities, etc (see instructions) 12 12 57,109,230 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) 14 14 99 754 % Public support percentage for 2014 Schedule A, Part II, line 14 15 15 99 830 % 16a 33 1/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization **▶**▽ 33 1/3% support test -2014. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test—2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported **▶**□ organization b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2015 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) Part III (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar vear (a)2011 (d)2014 **(b)**2012 (c)2013 (e)2015 (f)Total (or fiscal year beginning in) 🕨 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt nurnose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support. (Subtract line 7c from line 6) Section B. Total Support Calendar year (a)2011 **(b)**2012 (c)2013 (d)2014 (e)2015 (f)Total (or fiscal year beginning in) Amounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f)) 15 Public support percentage from 2014 Schedule A, Part III, line 15 16 Section D. Computation of Investment Income Percentage

b 33 1/3% support tests—2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

19a 33 1/3% support tests—2015. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage for 2015 (line 10c, column (f) divided by line 13, column (f))

Investment income percentage from 2014 Schedule A, Part III, line 17

18

►ſ

17

18

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked

Section A. All Supporting Organizations			
I, complete Sections A and D, and complete	te Part V)		
11b of Part I, complete Sections A and C	If you checked 11c of Part I, com	iplete Sections A , D , and E If y	ou checked 11d of Par

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		ı
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4 a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		ı
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised	4b		
c	by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or (2) ? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4 c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
C	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		ı
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
C	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		l
	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		<u> </u>
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		

Pai	Supporting Organizations (continued)			
Se	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
Se	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Se	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
Se	ection E. Type III Functionally-Integrated Supporting Organizations			
1 a b	The organization is the parent of each of its supported organizations Complete line 3 below			
2	Activities Test Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
Ŀ	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
Ŀ	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

	Check here if the organization satisfied the Integral Part Test as a qualifying tr Type III non-functionally integrated supporting organizations must complete S			uct ions. All other
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
!	Recoveries of prior-year distributions	2		
	Other gross income (see instructions)	3		
	Add lines 1 through 3	4		
	Depreciation and depletion	5		
ı	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
,	Other expenses (see instructions)	7		
1	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Yea (optional)
	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
	Acquisition indebtedness applicable to non-exempt use assets	2		
	Subtract line 2 from line 1d	3		
	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
	Multiply line 5 by 035	6		
	Recoveries of prior-year distributions	7		
	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
	Enter 85% of line 1	2		
	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
	Enter greater of line 2 or line 3	4		
	Income tax imposed in prior year	5		
i	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
	Check here if the current year is the organization's first as a non-functionally-instructions)	ntegrate	d Type III supporting o	rganızatıon (see

Type III Non-Functionally Integr	ated 509(a)(3) Suppo	rting Organizations (c	
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furth excess of income from activity	ers exempt purposes of supp	oorted organizations, in	
3 Administrative expenses paid to accomplish exemp	pt purposes of supported org	anızatıons	
4 A mounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval re	quired)		
6 Other distributions (describe in Part VI) See instru	uctions		
7 Total annual distributions. Add lines 1 through 6			
Distributions to attentive supported organizations to details in Part VI) See instructions	to which the organization is r	esponsive (provide	
9 Distributable amount for 2015 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2015	(iii) Distributable Amount for 2015
1 Distributable amount for 2015 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2015 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2015			
d From 2013			
e From 2014			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2015 distributable amount			
 Carryover from 2010 not applied (see instructions) 			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2015 from Section D, line 7			
\$			
a Applied to underdistributions of prior years			
b Applied to 2015 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (If amount greater than zero, see instructions)			
7 Excess distributions carryover to 2016. Add lines 31 and 4c			
8 Breakdown of line 7			
c Excess from 2013			
d From 2014			
e From 2015			

Part VI Supplemental Information.

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts	And	Circum	stances	Test
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Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2015

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493225035966

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

OMB No 1545-0047 2015

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ►Complete if the organization is described below. ►Attach to Form 990 or Form 990-EZ. ►Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C	
◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not comp	lete Part I-B
■ Section 527 organizations Complete Part I-A only	
f the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lo	
◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-	
◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete F	•
the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instruct	tions) or Form 990-EZ, Part V,
ne 35c (Proxy Tax) (see separate instructions), then	
◆ Section 501(c)(4), (5), or (6) organizations Complete Part III	
	loyer identification number
MEDECINS SANS FRONTIERES USA INC	3433452
Part I-A Complete if the organization is exempt under section 501(c) or is a sect	
complete if the organization is exempt under section serve, or is a section	
1 Provide a description of the organization's direct and indirect political campaign activities in Part IV	
2	
olitical expenditures	
·	
•	
	\$
3	
olunteer hours	
Part I-B Complete if the organization is exempt under section 501(c)(3).	
Enter the amount of any excise tax incurred by the organization under section 4955	\$
_	
2 Enter the amount of any excise tax incurred by organization managers under section 4955	\$
7	Ewa Ewa
If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4-	
4a	
Vas a correction made?	
- v	
Yes No	
b If "Yes," describe in Part IV	
Part I-C Complete if the organization is exempt under section 501(c), except sec	ction 501(c)(3).
Enter the amount directly expended by the filing organization for section 527 exempt function activit	ies \$
•	
2	
nter the amount of the filing organization's funds contributed to other organizations for section 527 xempt function activities	
xempt function activities	
b	

empt function activities				
•				\$
Total exempt function expendit ▶	ures Add lines 1 and 2 Enter here a	and on Form 1120	O-POL, line 17b	\$
the filing organization file Form 11	20-POL for this year?			
′es				
organization made payments F amount of political contribution	d employer identification number (EI or each organization listed, enter the s received that were promptly and di political action committee (PAC) If a	e amount paid from rectly delivered t	m the filing organization's f to a separate political orga	unds Also enter the nızatıon, such as a
(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-
	e the instructions for Form 990 or 990	<u> </u>	at No 50084S Schedule C (F	

Schedule C (F	Pag	je ∡
Part II-A	Complete if the organization is exempt under section $501(c)(3)$ and filed Form 5768 (election under section $501(h)$).	ī

A Check ▶ 🗔 if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check ► If the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures	(a) Filing	(b) Affiliated
(The term "expenditures" means amounts paid or incurred.)	organization's totals	group totals

Total lobbying expenditures to influence public opinion (grass roots

1a lobbying)

- $oldsymbol{b}$ Total lobbying expenditures to influence a legislative body (direct lobbying)
- Total lobbying expenditures (add lines 1a and 1b)
- $oldsymbol{d}$ O ther exempt purpose expenditures
- Total exempt purpose expenditures (add lines 1c and 1d)

f Lobbying nontaxable amount Enter the amount from the following table in both columns

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over \$500,000	20% of the amount on line 1e
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000
Over \$17,000,000	\$1,000,000

Grassroots nontaxable amount (enter 25% of line 1f)

Subtract line 1g from line 1a If zero or less, enter -0-

Subtract line 1f from line 1c If zero or less, enter -0-

If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 i reporting section 4911 tax for this year?

Yes 🗆

4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period								
	Calendar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) Total			
2a	Lobbying nontaxable amount								
b	Lobbying ceiling amount (150% of line 2a, column(e))								
С	Total lobbying expenditures								
d	Grassroots nontaxable amount								
e	Grassroots ceiling amount (150% of line 2d, column (e))								
f	Grassroots lobbying expenditures								

		ganization is exempt under section 501(celection under section 501(h)).	(3) and has	NOT		
	_	gh 11 below, provide in Part IV a detailed description of the	e lobbying	(a)	(b)
vity.			, ,	Yes	No	Amount
		anization attempt to influence foreign, national, state of to influence public opinion on a legislative matter or re				
through the use o	f					
nteers?						
No						
Paid staff or man	agement (ınclud	e compensation in expenses reported on lines 1c throu	ıgh 1ı)?		No	
a advertisements?						
No						
I NO						
ngs to members, le	gislators, or th	e public?				
S Dublications or r	20,872	dcast statements?				Yes
r ublications, or p	ublished of bloc	acast statements.				163
13,915 Grants to other o	rganizations for	lobbying purposes?				1 1
Grants to other o	gamzations ior	lobbying purposes.				No
Direct contact wi	th legislators t	eir staffs, government officials, or a legislative body?		Yes	I	97,4
			nc?		l I	
Names, demonsti	aciono, seminai	s, conventions, speeches, lectures, or any similar meai		Yes	<u> </u>	6,9
r activities?						
No						
A d d l l l l l l l l l l l l l l l l l						
I Add lines 1c thro						
Did the activities	139,148 in line 1 cause	the organization to be not described in section 501(c)((3)?	l	No	1
		tax incurred under section 4912				
If "Yes," enter th	e amount of any	tax incurred by organization managers under section 4	912			
If the filing organ	ızatıon ıncurred	a section 4912 tax, did it file Form 4720 for this year?	•			
t III-A Comp	lete if the o	ganization is exempt under section 501(c)(4), section	 501(c)(5), c	r section
Did the organizat	ion agree to car	-house lobbying expenditures of \$2,000 or less? Ty over lobbying and political expenditures from the prior ganization is exempt under section 501(c)(4), section			
Did the organizat T III-B Comp 501(c) line 3	lete if the or)(6) and if e , is answere	ganization is exempt under section 501(c ither (a) BOTH Part III-A, lines 1 and 2, ard "Yes.")(4), section			3
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Did the organizate TIII-B Comp 501(c) line 3 s, assessments and Section 162(e) n expenses for white ent year yover from last year Aggregate amount tices were sent and the organization a ical expenditure near Taxable amount of art IV Suppl ovide the descriptions see instructions), a Return Refer TII-B, LINE 1D	lete if the or)(6) and if e, is answere d similar amount ondeductible loch the section 5 of lobbying and emental Informs required for and Part II-B, limit line on the section for and Part II-B, limit line on the section of lobbying and emental Informations required for and Part II-B, limit line on the section of lobbying and emental Informations required for and Part II-B, limit line on the section of lobbying and emental Informations required for and Part II-B, limit line on the section of lobbying and emental Informations required for and Part II-B, limit line of line of lobbying and lin	ganization is exempt under section 501(c ither (a) BOTH Part III-A, lines 1 and 2, and "Yes." Its from members Its fro	I-A (affiliated grotion O MEMBERS, LEGIC CAMPAIGN I CONGRESS, THE DENT OBAMA AS E TRANS-PACIFIEDICINES FOR IT - MAILINGS STO RELEVANT TED DISEASES BROUGHT TO MAILINGS STO RELEVANT ETED DISEASES BROUGHT TO MAILINGS STO RELEVANT TED DISEASES BROUGHT TO MAILINGS STORELEVANT TED DISEASES BROUGHT TO MAILINGS STORELEVANT TED DISEASES BROUGHT TO MAILINGS TED THEM, INCL TED THEM, IN	JS JSLAT NCLUD SKING TO MEI LEGIS ARKET AUDING OR NEG SKING TO MEI LEGIS ARKET AUDING TO AUD	Part II OR, OR ING AS ADE THE US THE US ABOUT BROAD ARE MA PROPO LECTED BROAD ARTNERS ABOUT	THE PUBLIC KING THE HIP TREATY PEOPLE OR OF CONGRESS I SO THAT LY DE OSING OTROPICAL CCAST IONS IS MEDIA GHIP - PUBLIC TOUR LETTER

LOBBYING ACTIVITIES RELATED TO DIRECT CONTACT WITH LEGISLATORS, THEIR STAFFS, GOVERNMENT OFFICIALS, OR A LEGISLATIVE BODY INCLUDE THE FOLLOWING ACTIVITIES - MEETINGS AND SUBMISSIONS TO MEMBERS OF CONGRESS AND GOVERNMENT OFFICIALS RELATING PUBLIC HEALTH IMPLICATIONS OF THE TRANS-PACIFIC PARTNERSHIP - MEETINGS WITH AND SUBMISSIONS TO MEMBERS OF CONGRESS RELATING TO POTENTIAL PART II-B, LINE 1G AMENDMENTS TO THE FDA PRIORITY REVIEW VOUCHER PROGRAM THROUGH THE 21 CENTURY CURES INITIATIVE AND OTHER CONGRESSIONAL LEGISLATION LOBBYING ACTIVITIES RELATED TO RALLIES, DEMONSTRATIONS, SEMINARS, CONVENTIONS, SPEECHES, LECTURES OR ANY SIMILAR MEANS INCLUDE THE FOLLOWING PART II-B, LINE 1H ACTIVITIES - PARTICIPATED IN SEVERAL PUBLIC DEMONSTRATIONS AND DELIVERED SPEECHES AND LECTURES IN MEETINGS ABOUT PUBLIC HEALTH CONCERNS OF THE TRANS-PACIFIC PARTNERSHIP Schedule C (Form 990 or 990EZ) 2015 efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493225035966

OMB No 1545-0047

2015

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

	ment of the Treasury I Revenue Service	Information about Schedule D	► Attach to Form 990. (Form 990) and its instructions is at www.i	rs.aov/form990.	Open to Public Inspection
Na	me of the organi	zation		Employer identif	
MEI	DECINS SANS FRONT	TIERES USA INC		13-3433452	
Pa			Advised Funds or Other Similar I ed "Yes" on Form 990, Part IV, line 6.	Funds or Accoun	its.
	•		(a) Donor advised funds	(b)Funds and o	ther accounts
L	Total numbe	er at end of year			
2	Aggregate v year)	alue of contributions to (during			
3	Aggregate v	alue of grants from (during year)			
1	Aggregate v	alue at end of year			
5			ndvisors in writing that the assets held in do the organization's exclusive legal control?	onor advised	┌ Yes ┌ No
5	used only for c		and donor advisors in writing that grant fund benefit of the donor or donor advisor, or for		┌ Yes ┌ No
Pa	rt III Conse	rvation Easements. Comple	ete if the organization answered "Yes"	on Form 990, Par	t IV, line 7.
L 2	Preservation Protection Preservation Complete lines	on of land for public use (e g , recre of natural habitat on of open space : 2a through 2d if the organization l	e organization (check all that apply) ation or education)	a certified historic sti	ructure
	easement on tr	ne last day of the tax year		Held at 1	the End of the Year
а	Total number o	f conservation easements		2a	
ь	Total acreage i	restricted by conservation easeme	ents	2b	
c	Number of cons	servation easements on a certified	historic structure included in (a)	2c	
d		servation easements included in (c ure listed in the National Register	e) acquired after 8/17/06, and not on a	2d	
3	Number of cons	servation easements modified, trar	nsferred, released, extinguished, or termina	ted by the organizati	on during the
	tax year ►				
1	Number of stat	es where property subject to cons	ervation easement is located ►		
5		nization have a written policy regar enforcement of the conservation e	ding the periodic monitoring, inspection, ha asements it holds?		Yes No
5	Staff and volun year	teer hours devoted to monitoring, i	inspecting, handling of violations, and enfor	cing conservation ea	sements during the
	-				
7	A mount of experiment	enses incurred in monitoring, inspe 	ecting, handling of violations, and enforcing	conservation easem	ents during the year
3		servation easement reported on lir ion 170(h)(4)(B)(ii)?	ne 2(d) above satisfy the requirements of se		Yes No
•	balance sheet,	-	ts conservation easements in its revenue a of the footnote to the organization's financi sements	•	•
ar			tions of Art, Historical Treasures	, or Other Simila	r Assets.
La	If the organizat works of art, hi	tion elected, as permitted under SF storical treasures, or other similar	ed "Yes" on Form 990, Part IV, line 8. FAS 116 (ASC 958), not to report in its reversets held for public exhibition, education to the following statements that describe to its financial statements that describe to its financial statements.	ı, or research ın furth	
b	If the organizat	tion elected, as permitted under SF	FAS 116 (ASC 958), to report in its revenue assets held for public exhibition, education	e statement and bala	
(uded on Form 990, Part VIII, line 1		► \$	
		ed in Form 990, Part X		• \$	
2	If the organizat	tion received or held works of art, h	nistorical treasures, or other similar assets FAS 116 (ASC 958) relating to these item		ovide the

Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Pari	311	Organizations Maintaining (continued)	Collections of Ar	t, Historical	Treasures	, or Ot	her Similar A	ssets	
3		; the organization's acquisition, acc tion items (check all that apply)	ession, and other reco					e of its	
а	ГР	ublic exhibition		d Lo	an or exchang	e prograi	ms		
b	┌ s	scholarly research		e F ot	her				
c	┌ P	reservation for future generations							
4	Provide Part >	de a description of the organization KIII	's collections and expla	aın how they fur	ther the orgar	nization's	exempt purpose	ın	
5		g the year, did the organization sol s to be sold to raise funds rather th					sımılar 🗆 Yes	┌ No	
Par	t IV	Escrow and Custodial Arra Complete if the organization Part X, line 21.		Form 990, Pa	rt IV, lıne 9,	or repo	rted an amoun	t on Fori	m 990,
1a		e organization an agent, trustee, cu ded on Form 990, Part X?	stodian or other interm	edıary for contr	ributions or ot	her asset	ts not Yes	┌ No	
b	If"	'Yes," explain the arrangement in P	art XIII and complete	the following ta	ble		Ame	ount	
c		ginning balance				1c			
d	A d	ditions during the year				1d			
e		stributions during the year				1e			
f		ding balance				1f			
2a		ne organization include an amount o	on Form 990 Part X Jur	ie 21 for escro	w or custodial		liability? Ves	□ No	
	Dia ti	ie organization metade an amount o	on round 330, rate x, m	10 21, 101 05010	W or cascoard	account	nasme, , res	,	
b	If "Ye	es," explain the arrangement in Par	t XIII Check here if the	e explanation h	as been provi	ded in Pa	rt XIII		Γ
Pa	rt V	Endowment Funds. Comple							
			(a)Current year	(b)Prior year	b (c)Two year		I)Three years back	(e)Four ye	ears back
1a	Begir	nning of year balance	2,089,570	1,932,923	1,5	37,974	1,115,784		1,153,074
b	Conti	ributions · · · · · · · ·	50,000	100,000	2.	48,541	285,476		
c	losse		-37,075	116,512	1	46,408	136,714		-37,290
d		ts or scholarships • • • •							
e	Othe and p	r expenditures for facilities rograms							
f		nistrative expenses		59,865					
g	End o	of year balance	2,102,495	2,089,570	1,9	32,923	1,537,974		1,115,784
2	Provi	de the estimated percentage of the	current year end balan	ce (line 1g, col	umn (a)) held	as			
а	Board	l designated or quasi-endowment 🕨	66 030 %						
ь		anent endowment ► 32 760 %							
c	Temp	orarily restricted endowment Fercentages on lines 2a, 2b, and 2c	1 210 %						
За	A re th	here endowment funds not in the po lization by		zatıon that are l	neld and admii	nistered 1	for the	Yes	No
	(i) un	related organizations					3a	(i)	No
	(ii) re	elated organizations					За	(ii)	No
b		es" on 3a(II), are the related organiz					3	b	
4	Desc	ribe in Part XIII the intended uses		ndowment funds	;				
Par	t VI	Land, Buildings, and Equip		000 Dt	TV 1 4.4	C F-	000 Davit V	l 40	
		Complete if the organization Description of property	answered Yes to Fo	orm 990, Part (a)		(b)	Accumulated		k value
		Description of property		Cost or other (investme	basis Cost or o	other basis ther)		(4)500	ok value
1a	Land								
b	Buildin	gs							
C	Leaseh	nold improvements				1,175,675	617,19	3	558,482
d	Equipn	nent				1,240,920	150,68	6	1,090,234
e	Other					1,500,280	1,288,64	0	211,640

1,860,356

(a) Description of security or categor (including name of security)	У	(b) Book value	(c)Method of valuation Cost or end-of-year market va
Financial derivatives Closely-held equity interests			
Other			
rt VIII Investments—Program Related.	•		
Complete if the organization answere	ed 'Yes' on Form 990,		
(a) Description of investment		(b) Book value	(c) Method of valuation Cost or end-of-year market va
art IX Other Assets. Complete if the organizat	tion answered 'Yes' on Fo	rm 990, Part IV, line	11d See Form 990, Part X, line 15 (b) Book value
art IX Other Assets. Complete if the organizat		rm 990, Part IV, line	
art IX Other Assets. Complete if the organizat		rm 990, Part IV, line	
tal. (Column (b) must equal Form 990, Part X, col.(B) line Other Assets. Complete if the organizate (a) Des	e 15.)		(b) Book value
Tal. (Column (b) must equal Form 990, Part X, col.(B) line	e 15.)		(b) Book value
tal. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. (a) Description of liability	e 15.)		(b) Book value
tal. (Column (b) must equal Form 990, Part X, col.(B) line Other Liabilities. Complete if the or See Form 990, Part X, line 25. (a) Description of liability deral income taxes	e 15.) rganization answered ' (b) Book value		(b) Book value
tal. (Column (b) must equal Form 990, Part X, col.(B) line Other Liabilities. Complete if the or See Form 990, Part X, line 25. (a) Description of liability deral income taxes	e 15.)		(b) Book value
tal. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. (a) Description of liability deral income taxes IARITABLE GIFT ANNUITIES PAYABLE	e 15.) rganization answered ' (b) Book value		(b) Book value
tal. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. (a) Description of liability deral income taxes ARITABLE GIFT ANNUITIES PAYABLE VOCABLE ENDOWMENT	(b) Book value		(b) Book value
tal. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. (a) Description of liability deral income taxes IARITABLE GIFT ANNUITIES PAYABLE VOCABLE ENDOWMENT	ganization answered ' (b) Book value 9,573,02		(b) Book value
tal. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. (a) Description of liability deral income taxes HARITABLE GIFT ANNUITIES PAYABLE	ganization answered ' (b) Book value 9,573,02		(b) Book value
tal. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25. (a) Description of liability deral income taxes HARITABLE GIFT ANNUITIES PAYABLE	ganization answered ' (b) Book value 9,573,02		(b) Book value
Other Assets. Complete if the organizate (a) Des (a) Des (a) Des (a) Des (b) Des (a) Des (a) Des (b) Des (b) Des (c) D	ganization answered ' (b) Book value 9,573,02		(b) Book value
otal. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the or See Form 990, Part X, line 25.	ganization answered ' (b) Book value 9,573,02		(b) Book value
Other Assets. Complete if the organizate (a) Des (a) Des (a) Des (a) Des (b) Des (a) Des (a) Des (b) Des (b) Des (b) Des (c) D	ganization answered ' (b) Book value 9,573,02		(b) Book value
Other Assets. Complete if the organizate (a) Des (a) Des (a) Des (a) Des (b) Des (a) Des (a) Des (b) Des (b) Des (b) Des (c) D	ganization answered ' (b) Book value 9,573,02	Yes' on Form 990,	(b) Book value

Par	Reconciliation of Revenue per Audited Financial Statements With Revenue Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	per Re	eturn
1	Total revenue, gains, and other support per audited financial statements	1	347,544,509
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		, ,
а	Net unrealized gains (losses) on investments 2a -4,237,899		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	-3,226,471
3	Subtract line 2e from line 1	3	350,770,980
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 541,042		
b	Other (Describe in Part XIII) 4b		
c	Add lines 4a and 4b	4c	541,042
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	351,312,022
Part	Reconciliation of Expenses per Audited Financial Statements With Expense Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	s per	Return.
1	Total expenses and losses per audited financial statements	1	297,732,715
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities 2a 2,213,820		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	2,213,820
3	Subtract line 2e from line 1	3	295,518,895
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 541,042		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	541,042
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	296,059,937

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information.

Return Reference	Explanation
PART V, ENDOWMENT FUNDS	In 2015, following a review of our endowment portfolio, a decision was made to not include in PART V prior gifts that by their nature are quasi-endowments and that had been treated previously, in all aspects, as endowments PART V, LINE 4 THE ENDOWMENT FUNDS ARE INTENDED TO PROVIDE A STREAM OF RETURNS THAT WOULD BE UTILIZED TO FUND VARIOUS PROGRAMS THE ENDOWMENT FUNDS ARE INVESTED IN VEHICLES SUCH AS MONEY MARKET FUNDS, EQUITIES, FIXED INCOME, HEDGE FUNDS, REAL ESTATE AND TANGIBLE ASSETS INVESTED IN VEHICLES SUCH AS MONEY MARKET FUNDS, REAL ESTATE AND TANGIBLE ASSETS
PART X, LINE 2	UNDER ASC 740, "INCOME TAXES", AN ORGANIZATION MUST RECOGNIZE THE TAX BENEFIT ASSOCIATED WITH TAX POSITIONS TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION BY A TAXING AUTHORITY THE IMPLEMENTATION OF ASC 740 HAD NO IMPACT ON MEDECINS SANS FRONTIERES USA, INC S (THE "REPORTING ORGANIZATION") FINANCIAL STATEMENTS THE REPORTING ORGANIZATION DOES NOT BELIEVE IT HAS TAKEN ANY MATERIAL UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, IT HAS NOT RECORDED ANY LIABILITY FOR UNRECOGNIZED TAX BENEFITS THE REPORTING ORGANIZATION HAS FILED FOR AND RECEIVED INCOME TAX EXEMPTIONS IN THE JURISDICTIONS WHERE IT IS REQUIRED TO DO SO ADDITIONALLY, THE REPORTING ORGANIZATION HAS FILED IRS FORM 990 INFORMATION RETURNS, AS REQUIRED, AND ALL OTHER APPLICABLE RETURNS IN JURISDICTIONS WHERE SO REQUIRED TO DO SO FOR THE YEAR ENDED DECEMBER 31, 2015, THERE WERE NO INTEREST OR PENALTIES RECORDED OR INCLUDED IN THE STATEMENT OF ACTIVITIES AS OF DECEMBER 31, 2015, THE YEARS STILL SUBJECT TO EXAMINATION BY A TAXING AUTHORITY ARE 2012 THROUGH 2015
PART XI, LINE 2D	ACTUARIAL LOSS ON ANNUITY & TRUST OBLIGATIONS \$(1,541,402)
-	

Part XIII Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2015

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DLN: 93493225035966

SCHEDULE F (Form 990)

Department of the Treasury

Name of the organization

MEDECINS SANS FRONTIERES USA INC

Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2015

Open to Public Inspection

Employer identification number

13-3433452

1 For grantmakers. Does the cand other assistance, the grantmakers.	organization m intees' eligibili	aintain record	s to substantiate the						
Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?									
2 For grantmakers. Describe in assistance outside the United		ganızatıon's p	rocedures for monitor	ing the use of its grant	s and other				
3 Activites per Region (The follow	ing Part I, line 3	3 table can be di	uplicated if additional sp	ace is needed)					
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region				
(1) See Add'l Data		g.u.	. egio,						
(2)									
(3)									
(4)									
(5)									
3a Sub-total b Total from continuation sheets to Part I	0	553			249,708,141				
c Totals (add lines 3a and 3b) For Paperwork Reduction Act Notice, see	0	553		No 50082W Schedu	249,708,141 ale F (Form 990) 2015				

Part II	Grants and Other	Assistance to	Organizations o	or Entities	Outside the	United States.
---------	-------------------------	---------------	-----------------	-------------	-------------	----------------

Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	section	section and EIN (if	section grant and EIN (if	section grant cash grant and EIN (if	section grant cash grant cash disbursement	section grant cash grant cash of non-cash and EIN (if disbursement assistance	section grant cash grant cash of non-cash of non-cash and EIN (if disbursement assistance assistance

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

6

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	<u>duplicated if addit</u>	tional space is ne	eded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)					,		
(2)		+ + +			1		<u>'</u>
(3)		1	·		'		1
(4)		+ +	·		†		
(5)		+ +	 I		†		
(6)		+ +	 I		†		
(7)		+			†		<u> </u>
(8)		+ + +			†		<u> </u>
(9)		+ +					<u> </u>
(10)		+	·		<u> </u>		<u> </u>
(11)		+			1		<u> </u>
(12)		+ + +					<u> </u>
(13)		+	·		<u>'</u>		<u> </u>
(14)		+ + +			,		
(15)		+ + +			1		
(16)		1			1		
(17)					1		
(18)					1		
							

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Г	Yes	ত	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Г	Yes	<u>~</u>	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	IZ.	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	<u>~</u>	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Γ	Yes	দ	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	অ	Yes	Г	No

Schedule F (Form 990) 2015

Schedule F (Form 990) 2015 Page **5**

Part V

Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation							
PART I, LINE 3	MSF-USA AWARDED GRANTS FOR EMERGENCY AND MEDICAL RELIEF PROJECTS TO MEDECINS SANS FRONTIER ES INTERNATIONAL MEMBERS FOR OVERSEAS OPERATIONS IN MORE THAN 50 COUNTRIES IN 2015 THESE GRANT FUNDS WERE ALLOCATED TO THE FOLLOWING REGIONS CENTRAL AMERICA AND THE CARIBBEAN \$10,286,724 EAST ASIA AND THE PACIFIC \$8,564,765 EURO PE \$5,952,823 MIDDLE EAST AND NORTH AFRICA \$1,978,500 RUSSIA AND THE NEWLY INDEPENDENT STATES \$12,239,994 SOUTH AMERICA \$2,250,000 SOUTH ASIA \$16,623, 546 SUB-SAHARAN AFRICA \$142,391,298 A DETAILED ACCOUNTING OF GRANT ALLOCATIONS BY COUNTRY AND DESCRIPTIONS OF THE MEDICAL HUMANITARIAN ACTIVITIES SU PPORTED BY MSF-USA GRANTS CAN BE FOUND IN THE 2015 MSF-USA ANNUAL REPORT AT WWW DOCTORSWITHOUTBORDERS ORG/ANNUAL-REPORTS							

Return Reference	Supplemental Information Explanation
PART I, LINE 1	IN MSF USA, THE PROGRAM COMMITTEE (PC) OF THE BOARD OF DIRECTORS IS THE BODY WHICH HAS THE
	PRIMARY RESPONSIBILITY OF OVERSEEING THE DISTRIBUTION OF PRIVATE GRANTS. THE PC REVIEWS FUNDING REQUESTS AND ALL FUNDING ISSUES, AND MAKES RECOMMENDATIONS ON THE DISTRIBUTION OF P
	RIVATE GRANTS TO THE FULL BOARD OF DIRECTORS (BOD) THE FULL BOD, TAKING THESE RECOMMENDAT
	ONS INTO CONSIDERATION, HAS THE FINAL VOTE ON THE DISTRIBUTION OF ALL PRIVATE GRANTS THE PC WORKS CLOSELY WITH THE PROGRAM AND FINANCE DEPARTMENTS OF MSF USA THE PC HAS DELEGATE
	D TO PROGRAM AND FINANCE STAFF THE AUTHORITY TO APPRAISE AND REVIEW GRANT PROPOSALS, REPOR TS AND FUNDING REQUESTS, AND IN SOME CASES TO RESPOND TO REQUESTS FOR FUNDING, TO MAINTAIN
	COMMUNICATION WITH THE OPERATIONAL CENTERS (OCS) MSF USA IS FUNDING, AND TO ATTEND RELEVA
	NT OC OPERATIONAL MEETINGS ON THE PCS BEHALF THE GRANTS OFFICER MANAGES THE ADMINISTRATIO N INVOLVED IN THE DISTRIBUTION OF PRIVATE GRANTS AND KEEPS THE PC INFORMED OF ALL NECESSAR
	Y ISSUES RELATED TO PRIVATE GRANTS AND THE ENTITIES MSF USA IS FUNDING AN INTERNAL GRANTS
	COMMITTEE, CHAIRED BY THE GRANTS OFFICER AND COMPRISED OF THE PROGRAM OFFICERS, FINANCE D IRECTOR AND EXECUTIVE DIRECTOR, MEETS PERIODICALLY TO FOLLOW THE GRANTS PROCESS IN THIS C
	APACITY, PROGRAM DEPARTMENT STAFF AND THE GRANTS OFFICER MAKE RECOMMENDATIONS TO THE PC ON THE DISTRIBUTION OF PRIVATE GRANTS AND ON OTHER RELATED FUNDING ISSUES, WHICH THE PC TAKE
	S INTO CONSIDERATION WHEN MAKING ITS RECOMMENDATIONS TO THE FULL BOD THE EXECUTIVE DIRECT
	OR WILL OVERSEE ALL EMERGENCY GRANT REQUESTS AT THE BEGINNING OF EACH FISCAL YEAR, THE PC SETS ITS GRANT MAKING STRATEGIC ORIENTATIONS AND PRIORITIES WHICH OUTLINES THE PCS FUNDIN
	G CRITERIA FOR THE FISCAL YEAR THE PC APPRAISES GRANTS AND FUNDING REQUESTS BASED ON THE
	STANDING GRANT MAKING STRATEGIC ORIENTATIONS AND PRIORITIES AT THE BEGINNING OF EACH FISC AL YEAR, THE PC, IN CONJUNCTION WITH THE GRANTS OFFICER AND PROGRAM AND FINANCE STAFF, ALS
	O REVIEWS AND REVISES AS NECESSARY THE PRESENT DOCUMENT, TO ENSURE ALL PROCEDURES AND PROC
	ESSES ARE UP TO DATE AND IN LINE WITH CURRENT STRATEGIC ORIENTATIONS AND PRIORITIES, AND W ITH CURRENT US LEGAL REQUIREMENTS THIS DOCUMENT INCLUDES PROCEDURES FOR FIVE DISTINCT FUN
	DING PROCESSES THE MSF FRANCE (MSF F) MULTIPURPOSE GRANT, THE NON FRANCE OC MULTIPURPOSE GRANT, THEMATIC FUNDING, EMERGENCY FUNDING, AND INDIVIDUAL PROJECT GRANTS AT THE BEGINNIN
	G OF EACH FISCAL YEAR MSF USA INFORMS EACH OF THE OCS OF THE AMOUNT OF THEIR ANNUAL GRANT
	ENVELOPE, AFTER WHICH MSF USA AND EACH OC DETERMINE WHICH OF THE 5 PROCESSES WILL BE EMPLO YED FOR THE OC FOR THE FISCAL YEAR GENERALLY, REGULAR FUNDING FOR THE OCS IS ADMINISTERED
	THROUGH THE MULTIPURPOSE GRANT PROCESS OTHER FUNDING PROCESSES MAY BE APPLIED IN CONJUNC
	TION WITH, OR IN LIEU OF, THE MULTIPURPOSE GRANT PROCESS, DEPENDING ON NEEDS AND BOARD FU NDING FOR MSF INTERNATIONAL ENTITIES/PROJECTS (E.G. MSF INTERNATIONAL OFFICE) IS ADMINISTE
	RED THROUGH THE INDIVIDUAL GRANT PROCESS FOLLOWING IS A BASIC OVERVIEW OF EACH OF THE FIVE PROCESSES THESE PROCESSES ARE DELINEATED IN MORE DETAIL IN PARTS 1-5 OF THE PRESENT DOC
	UMENT MSF FRANCE MULTIPURPOSE GRANT PROCESS - PRIOR TO THE START OF THE FISCAL YEAR, MSF
	USA AND MSF FRANCE (MSF F) DISCUSS -AT AN OC PARIS (OCP) GROUP COMMITTEE MEETING OR OTHER VENUE-OR THROUGH MSF USA'S PARTICIPATION IN THE MSF F PROJECT WEEK, MSF FS OPERATIONAL PL
	AN FOR THE YEAR A MEMBER OF THE OCP GROUP COMMITTEE BRIEFS THE BOD ON MSF FS OPERATIONAL
	PLAN THE MSF F OPERATIONAL DIRECTOR MAY ALSO BE ASKED TO GIVE A PRESENTATION OF THE OPERA TIONAL PLAN TO THE BOD - MSF USA APPROVES ITS BUDGET AND INFORMS MSF F OF THE AMOUNT OF I
	TS MULTIPURPOSE GRANT - MSF F SUBMITS ITS ANNUAL PLAN AND AN INITIAL LIST OF ALLOCATIONS
	AND MISSIONS FOR WHICH THEY WILL USE THE MULTIPURPOSE GRANT THE PC AND BOD VOTE ON THIS L IST OF MISSIONS THE PC AND BOD MAY DICTATE THAT THE MULTIPURPOSE GRANT NOT BE USED FOR CE
	RTAIN COUNTRIES OR CONTEXTS, E.G. COUNTRIES SUBJECT TO U.S. GOVERNMENT SANCTIONS, ETC T HROUGHOUT THE COURSE OF THE YEAR, MSF USA MONITORS THE USE OF THESE FUNDS THROUGH MSF USA
	STAFF OR BOARD PARTICIPATION IN MSF F PROJECT DEVELOPMENT AND BUDGET MEETINGS, AND THROUGH
	REGULAR CORRESPONDENCE AND COOPERATION (E.G. NEW YORK DESK) WITH MSF F ON OPERATIONS THE SE MEETINGS MAY INCLUDE THE MSF F BUDGET COMMISSION, WEEK OF COORDINATORS, FINANCIAL MID Y
	EAR REVIEW, PROJECT WEEK, BOARD OF DIRECTORS AND OTHER OPERATIONS MEETINGS, ETC. THE PC IS
	GIVEN REPORTS ON THE RELEVANT CONTENT OF THESE MEETINGS PERIODIC FIELD VISITS BY MSF-USA STAFF ALSO SERVE AS A MONITORING TOOL - THROUGHOUT THE YEAR MSF USA AND MSF F MAINTAIN O
	NGOING DISCUSSIONS ON FUNDING ISSUES THE LIST OF COUNTRIES AND ALLOCATIONS ARE SUBJECT TO CHANGE ACCORDING TO BUDGET REVISIONS, THE NEEDS OF THE FIELD, UNFORESEEN EVENTS, EMERGENC
	IES, AND ACCORDING TO FUNDRAISING NEEDS AND RECEIPT OF EARMARKED FUNDS THESE CHANGES MUST
	BE MUTUALLY AGREED UPON BY MSF F AND MSF USAS PROGRAM AND FINANCE DEPARTMENTS, PURSUANT TO AUTHORITY DELEGATED TO THOSE DEPARTMENTS BY THE PC - AT OR AFTER THE END OF THE FISCAL
	YEAR (WITHIN 60 DAYS), MSF F SUBMITS THE FINAL LIST OF THE MISSIONS AND ALLOCATIONS, ALONG
	WITH THE LIST OF SPECIFIC PROJECTS WITHIN EACH OF THESE COUNTRIES FOR WHICH THE MSF USA M ULTIPURPOSE GRANT WILL BE USED, FOR PC AND BOD APPROVAL THE PC AND BOD CAN REQUEST MODIFI
	CATIONS TO THIS LIST, BEFORE GIVING THEIR APPROVAL - MSF F MUST SUBMIT ALL EXTERNAL AUDIT S CONDUCTED ON FIELD PROJECTS OR COUNTRY MISSIONS FUNDED BY MSF USA, AND ANY INTERNAL AUDI
	TS/EVALUATIONS WHICH DISCLOSE ADVERSE FINANCIAL OR PROGRAMMATIC FINDINGS - BY JUNE OF THE
	NEXT FISCAL YEAR, MSF F SUBMITS ITS FINAL NARRATIVE AND FINANCIAL REPORT, WHICH INCLUDES INFORMATION ON ALL MISSIONS WHICH MSF USA FUNDED THE GRANTS OFFICER REVIEWS THE FINAL REP
	ORT AND ENSURES THAT THE NARRATIVE CONTENT AND FINAL FINANCIALS CONFORM TO THE FINAL COUNT
	RY LIST AND ALLOCATIONS PREVIOUSLY APPROVED BY THE PC/BOD THE PC IS INFORMED OF THE RECEI PT AND REVIEW OF THE REPORT IN THE EVENT THAT THE FINAL REPORT DEVIATES FROM THE CONTRACT
	AGREEMENT OR FROM MSF USAS AUDITED FINANCIALS OR THAT THE PROGRAMMATIC ACTIVITIES OR DESC RIPTIONS DEVIATE FROM THOSE AGREED UPON BY MSF USA, MSF USA MAY CONSIDER THE DEVIATION AN
	OVERPAYMENT OF FUNDS AND ADJUST MSF FS ANNUAL GRANT IN SUBSEQUENT YEARS TO ACCOUNT FOR THE
	DEVIATION, OR MAY REQUIRE A REFUND NON MSF FRANCE MULTIPURPOSE GRANT PROCESS - AT THE B EGINNING OF THE YEAR, ALL OCS (EXCLUDING MSF F) REQUESTING A MULTIPURPOSE GRANT FOR THE YE
	AR GIVE A PRESENTATION TO THE PC/BOD ON ITS OPERATIONAL PLAN FOR THE YEAR EACH OC ALSO SU BMITS ITS WRITTEN ANNUAL PLAN AND/OR OPERATIONAL PLAN AS REFERENCE - THE OC SUBMITS A LIS
	T OF ALLOCATIONS AND PROJECTS FOR WHICH THEY WILL USE THEIR MULTIPURPOSE GRANT TO THE PC A
	ND BOD WHO REVIEW AND VOTE ON THIS LIST, TAKING INTO CONSIDERATION THE OCS OPERATIONAL PLA IN PRESENTATION THE PC AND BOD MAY DICTATE THAT THE MULTIPURPOSE GRANT NOT BE USED FOR CER
	TAIN COUNTRIES OR CONTEXTS, E.G. COUNTRIES SUBJECT TO U.S. GOVERNMENT SANCTIONS, ETC MI
	D-YEAR THE OC JOINS A PC MEETING BY PHONE AND GIVES AN UPDATE ON ITS OPERATIONS. IF, AT AN Y POINT, THE PC OR BOD IS OF THE VIEW THAT THE OC IS DEVIATING FROM THE OPERATIONAL PLAN A
	S IT WAS PRESENTED, MSF USA CAN REVERT FROM THE MULTIPURPOSE GRANT PROCESS TO AN INDIVIDUA
	L PROJECT GRANT APPROVAL PROCESS - THROUGHOUT THE YEAR MSF USA AND THE OC MAINTAIN ONGOIN G DISCUSSIONS ON FUNDING ISSUES THE LIST OF COUNTRIES AND ALLOCATIONS ARE SUBJECT TO CHAN
	GE ACCORDING TO BUDGET REVISIONS, THE NEEDS OF THE FIELD, UNFORESEEN EVENTS, EMERGENCIES, FUNDRAISING NEEDS AND RECEIPT OF EARMARKED FUNDS. THESE CHANGES MUST BE MUTUALLY AGREED UP
	ON BY THE OC AND MSF USAS PROGRAM AND FINANCE DEPARTMENTS, PURSUANT TO AUTHORITY DELEGATED
	TO THOSE DEPARTMENTS BY THE PC - AT OR AFTER THE END OF THE FISCAL YEAR (WITHIN 60 DAYS) , THE OC SUBMITS THE FINAL LIST OF THE COUNTRIES AND ALLOCATIONS, ALONG WITH THE LIST OF S
	PECIFIC PROJECTS WITHIN EACH OF THESE COUNTRIES FOR WHICH THE MSF USA MULTIPURPOSE GRANT W
	ILL BE USED, FOR PC AND BOD APPROVAL THE PC AND BOD CAN REQUEST MODIFICATIONS TO THIS LIS T, BEFORE GIVING THEIR APPROVAL - THE OC MUST SUBMIT ALL EXTERNAL AUDITS CONDUCTED ON FIE
	LD PROJECTS OR COUNTRY MISSIONS FUNDED BY MSF USA, AND ANY INTERNAL AUDITS/EVALUATIONS WHI
	CH DISCLOSE ADVERSE FINANCIAL OR PROGRAMMATIC FINDINGS - WITHIN 90 DAYS OF THE END OF THE FISCAL YEAR, THE OC SUBMITS A FINAL NARRATIVE AND FINANCIAL REPORT, WHICH INCLUDES INFORM
	ATION ON ALL PROJECTS WHICH MSF USA FUNDED THE GRANTS OFFICER REVIEWS THE FINAL REPORT AN DENSURES THAT THE NARRATIVE CONTENT AND FINAL FINANCIALS CONFORM TO THE FINAL COUNTRY LIS
	T AND ALLOCATIONS PREVIOUSLY APPROVED BY THE PC/BOD. THE PC IS INFORMED OF THE RECEIPT AND
	REVIEW OF THE REPORT IN THE EVENT THAT THE FINAL REPORT DEVIATES FROM THE CONTRACT AGREE MENT OR FROM MSF USAS AUDITED FINANCIALS OR THAT THE PROGRAMMATIC ACTIVITIES OR DESCRIPTIO
	1

Additional Data

Software ID: Software Version:

EIN: 13-3433452

Name: MEDECINS SANS FRONTIERES USA INC

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Central America and the Caribbean	0	13	Program Services	Medical Assistance	267,967
East Asia and the Pacific	0	31	Program Services	Medical Assistance	632,725
Europe (Including Iceland and Greenland)	0	17	Program Services	Medical Assistance	206,660

Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region				
Middle East and North Africa	0	39	Program Services	Medical Assistance	532,282				
North America	0	2	Program Services	Medical Assistance	22,722				
Russia and the Newly Independent States	0	19	Program Services	Medical Assistance	318,959				

Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region				
South Asia	0	35	Program Services	Medical Assistance	557,797				
Sub-Saharan Africa	0	397	Program Services	Medical Assistance	5,963,957				
Europe (Including Iceland and Greenland)			1	SEE PART V FOR DETAILS	241,205,072				

Form 990 Schedu	ıle F Part II	- Grants or Entiti	ies Outside The Uni	ited States				· .
(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(ı) Method of valuatıon (book, FMV, appraısal, other)
		Europe (Including Iceland and Greenland)	HUMANITARIAN MEDICAL ASSISTANCE	44,247,435	WIRE			
		Europe (Including Iceland and Greenland)	HUMANITARIAN MEDICAL ASSISTANCE	117,017,763	WIRE			
		Europe (Including Iceland and Greenland)	HUMANITARIAN MEDICAL ASSISTANCE	31,342,705	WIRE			
		Europe (Including Iceland and Greenland)	HUMANITARIAN MEDICAL ASSISTANCE	20,274,436	WIRE			

Form 990 Schedule F Part II - Grants or Entities Outside The United States									
(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non- cash assistance	(h) Description of non-cash assistance	(1) Method of valuation (book, FMV, appraisal, other)	
		Iceland and	HUMANITARIAN MEDICAL ASSISTANCE	24,326,160	WIRE				
		Iceland and	HUMANITARIAN MEDICAL ASSISTANCE	3,996,573	WIRE				

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SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493225035966

Inspection

Internal Revenue Service Name of the organization MEDECINS SANS FRONTIERES USA INC

Employer identification number

13-3433452

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- Indicate whether the organization raised funds through any of the following activities Check all that apply
- Mail solicitations
- Internet and email solicitations
- Phone solicitations
- In-person solicitations

- e 🔽 Solicitation of non-government grants
- Solicitation of government grants
- ▼ Special fundraising events
- or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of Individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes No			
1 TRUE NORTH INC 630 3RD AVENUE SUITE 1200	DIGITAL FUNDRAISING	No	13,685,842	2,471,959	11,213,883
NEW YORK, NY 10017 NAMES IN THE NEWS	Acquisition LIST				
180 Grand AVENUE SUITE 1545	BROKER	No	0	1,449,108	-1,449,108
OAKLAND, CA 94612					
3 GRASSROOTS CAMPAIGNS INC 186 Lincoln STREET 1ST Floor	Street Canvassing	No	763,368	1,213,635	-450,267
BOSTON, MA 02111					
4 OMP INC 1133 19th STREET NW SUITE 300	Strategy & IMPLEMENT	No	60,912,655	873,791	60,038,864
WASHINGTON, DC 20036 5 HARRIS MARKETING	OUTBOUND				
GROUP 21250 Califa Street Suite 114	TELEMARKET	No	789,484	324,676	464,808
WOODLAND HILLS, CA 91367					
6 PUBLIC INTEREST COMMUNICATIO 7700 Leesburg Pike Suite 301 FALLS CHURCH, VA	OUTBOUND TELEMARKET	No	313,638	292,379	21,259
22043					
7 RUSS REID COMPANY 2 North Lake Avenue Suite 600	Strategy & MEDIA BUYS	No	6,026	142,735	-136,709
Pasadena, CA 91101	DATA ANALYSIS				
8 INTEGRAL LLC 1203 19th Street NW Suite 500	DATA ANALYSIS	No	0	127,600	-127,600
Washington, DC 20036					
9 CONNECTEDNONPROFIT INC 1423 EAST 8TH AVENUE	EVENT STRATEGY	No		49,710	-49,710
DENVER, CO 80218					
10 KEY ACQUISITION PARTNERS LLC 2525 Riva Road Suite 145	BRO KER	No	67,481	47,963	19,518
Annapolis, MD 21401					
Total		•	76,538,494	6,993,556	69,544,938

³ List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, ${\tt NC}, {\tt ND}, {\tt OH}, {\tt OK}, {\tt OR}, {\tt PA}, {\tt RI}, {\tt SC}, {\tt SD}, {\tt TN}, {\tt TX}, {\tt UT}, {\tt VT}, {\tt VA}, {\tt WA}, {\tt WV}, {\tt WI}, {\tt WY}$

Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of
fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross
receints greater than \$5,000

	receipts greater than \$5,000).	,							
		(a)Event #1 SUMMER GAMES (event type)	(b)Event #2 NYC MARATHON (event type)	(c)O ther events 3 (total number)	(d) Total events (add col (a) through col (c))					
Revenue	1 Gross receipts	1,215,424		333,154 333,154						
Expenses	4 Cash prizes									
Direct Ex	9 Other direct expenses	173,921 4 through 9 ın column (d		184,696	476,289 476,289					
Par	t III Gaming. Complete If the organization Form 990-EZ, line 6a.			19, or reported mor	-476,289 e than \$15,000 on					
Revenue	,	(a)Bıngo	(b)Pull tabs/Instant bingo/progressive bingo	(c)O ther gaming	(d) Total gaming (add col (a) through col (c))					
Expenses R	1 Gross revenue									
Direct D	4 Rent/facility costs									
	6 Volunteer labor	Yes % No 2 through 5 in column (d	Yes	Γ Yes						
	8 Net gaming income summary Subtra	ct line 7 from line 1, col	umn (d)	🕨						
9 a b	Enter the state(s) in which the organization conducts gaming activities Is the organization licensed to conduct gaming activities in each of these states? Yes No If "No," explain									
10a b	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?									

Schedule	G (Form	990	or 990-EZ)	201

Page	3
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L1	Does the organization conduct gaming	activities with nonmember	ers?	Yes N	0
12	Is the organization a grantor, beneficia	ty			
	formed to administer charitable gaming	g?		┌Yes ┌N	0
13	Indicate the percentage of gaming acti	ıvıty conducted ın			
а	The organization's facility			13a	%
b	An outside facility			13b	%
L4	Enter the name and address of the pers	son who prepares the orga	anızatıon's gamıng/specıal events books	s and records	
	Name 🟲				
	Address ►				
.5a	Does the organization have a contract				
	revenue?			┌Yes ┌N	0
b	If "Yes," enter the amount of gaming re	evenue received by the or	ganızatıon 🟲 \$ a	and the	
	amount of gaming revenue retained by	the third party 🟲 \$			
c	If "Yes," enter name and address of th	e thırd party			
	Name 🟲				
	Address ►				
L 6	Gaming manager information				
	Name 🕨				
	Gaming manager compensation * \$				
	Description of services provided				
	Director/officer	Employee	☐ Independent contractor		
.7	Mandatory distributions				
а	Is the organization required under stat	e law to make charitable o	distributions from the gaming proceeds t	to	
	retain the state gaming license?			ΓYes ΓΝ	0
b	Enter the amount of distributions requi	red under state law distril	buted to other exempt organizations or s	spent	
	in the organization's own exempt activ				
Pai	rt IV Supplemental Information	on. Provide the explar 5b, 15c, 16, and 17b, a	nations required by Part I, line 2b, one applicable. Also complete this pa); and
	Return Reference		Explanation		
		•			

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Schedule I

DLN: 93493225035966

2015

2015Open to Public

OMB No 1545-0047

(Form 990)

Department of the

Internal Revenue Service

Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization						Employer identif	ication number
MEDECINS SANS FRONTIERES	S USA INC					13-3433452	
Part I General Inform	ation on Grants	and Assistance				•	
 Does the organization main the selection criteria used Describe in Part IV the organization 	to award the grants	orassistance?				ssistance, and	∀Yes ୮۱
			omestic Governments. (dditional space is need		ızatıon answered "Yes" (on Form 990, Part IV, lin	e 21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Drugs for Neglected Diseases Initiative 40 Wall ST 24th FI NEW YORK, NY 10005	20-8774179	501(C)(3)	950,484				HUMANITARIAN MEDICAL ASSISTANCE
							_
							_
							_
							+
							+
Enter total number of sectionEnter total number of other		_				. .	1

Schedule I	(Form 990) 2015
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22
	Part III can be duplicated if additional space is needed

(a)Type of grant or assistanc	(b) Number of recipients		(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance			
Part IV Supplemental In	Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.							
Return Reference	Return Reference Explanation							

Return Reference	Explanation
PART I, LINE 2	SEE SCHEDULE F, PART V FOR PROCEDURES ON MONITORING GRANTS

Schedule I (Form 990) 2015

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DLN: 93493225035966

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

2015

Open to Public Inspection

Internal Revenue Service **Employer identification number** Name of the organization MEDECINS SANS FRONTIERES USA INC 13-3433452

Pa	rt I Questions Regarding Compensation	n	·			
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement or provision of all of the expenses de			1b		
2	Did the organization require substantiation prior to r directors, trustees, officers, including the CEO/Exec			2		
3		at appl	y Do not check any boxes for methods the CEO/Executive Director, but explain in Part III			
	Compensation committee	ļ	Written employment contract			
	Independent compensation consultant	□	, ,			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, or a related organization	Part VI	I, Section A, line $1a$ with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	t?	4a	Yes	
b	Participate in, or receive payment from, a supplement	ntal non	qualified retirement plan?	4b		No
С	Participate in, or receive payment from, an equity-ba			4c		No
	If "Yes" to any of lines 4a-c, list the persons and pr					
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizate	tions m	ust complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a	a, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," on line 5a or 5b, describe in Part III					
6	For persons listed on Form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a	a, did the organization pay or accrue any			
а	The organization?			6a		No
ь	Any related organization?			6b		No
	If "Yes," on line 6a or 6b, describe in Part III					
7	For persons listed on Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," o			7		No
8	Were any amounts reported on Form 990, Part VII,					
-	subject to the initial contract exception described in in Part III					N1 -
_				8		No
9	If "Yes" on line 8, did the organization also follow the section 53 4958-6(c)?	e rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in	
				(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred on prior Form 990	
1 Jason Cone Executive Director (EFF 5/15)	(i)	162,806	0	0	9,762	36,312	208,880	0	
, ,	(ii)	0	0	0	0	0	0	0	
2 Sophie Delaunay THRU 615	(i)	126,881	0	64,711	6,345	14,088	212,025	0	
Executive Director	(ii)	0	0	0	0	0	0	0	
3 Andreu Maldonado Finance Director	(i)	158,988	0	0	9,190	11,975	180,153	0	
	(ii)	0	0	0	0	0	0	0	
4 Thomas Kurmann Development Director	(i)	158,176	0	0	9,190	36,312	203,678	0	
	(ii)	0	0	0	0	0	0	0	
5 David Olson Medical Advisor	(i)	158,344	0	0	9,458	36,090	203,892	0	
	(ii)	0	0	0	0	0	0	0	
6 David EpsteinHR Director	(i)	154,433	0	0	8,980	24,341	187,754	0	
	(ii)	0	0	0	0	0	0	0	
7 Kate MortField HR Director	(i)	142,435	0	0	7,181	24,341	173,957		
	(ii)								
8 Sheila Shettle Head of Communications	(i)	142,090	0	0	8,341	36,312	186,743	0	
	(ii)	0	0	0	0	0	0	0	
9 Gwenola Francois Desk Manager	(i)	140,279	0	0	8,381	11,963	160,623	0	
	(ii)	0	0	0	0	0	0	0	

Part III	Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference

Explanation

PART I, LINE 4A SOPHIE DELAUNAY, EXECUTIVE DIRECTOR THRU JUNE 2015, RECEIVED A SEVERANCE PAYMENT OF \$64,711

Schedule J (Form 990) 2015

Software ID: Software Version:

EIN: 13-3433452

Name: MEDECINS SANS FRONTIERES USA INC

(A) Name and Title	,	(B) Breakdown of	of W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred on prior Form 990
1Jason Cone Executive Director (EFF 5/15)	(1)	162,806	0	0	9,762	36,312	208,880	C
	(11)	-	,	. 	-	_ (ـ . c	
1Sophie Delaunay THRU 615 Executive Director	(1)	126,881	0	64,711	6,345	14,088	8 212,025	(
	(11)	0	, c		- 0) ()
2Andreu Maldonado Finance Director	(1)	158,988	0	0	9,190	11,975	180,153	(
	(11)	0		.	0		c	(
3 Thomas Kurmann Development Director	(1)) 158,176 	0	0	9,190	36,312	2 203,678	(
	(11)	-	-		-)	
4David OlsonMedical Advisor	(1)	158,344	0	,	9,458	36,090	203,892	
	(11)	0	, C					
5 David EpsteinHR Director	(1)	154,433	0	, 01	8,980	24,341	1 187,754	. (
	(11)	0	, C		-			
6 Kate MortField HR Director	(1)	142,435	0	, 01	7,181	24,341	1 173,957	
	(11)		-				-	
7 Sheila Shettle Head of Communications	(1)	142,090	0	0	8,341	36,312	2 186,743	
	(11)	0	,		- 0			,
8 Gwenola Francois Desk Manager	(1)) 140,279	0	0	8,381	11,963	160,623	,
-	(11)			0				,

DLN: 93493225035966

OMB No 1545-0047

SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

Open to Public Inspection

Employer identification number Name of the organization MEDECINS SANS FRONTIERES USA INC 13-3433452 Part I Types of Property (a) (b) (c) (d) Check Number of contributions Noncash contribution Method of determining ıf or items contributed amounts reported on noncash contribution amounts applicable Form 990, Part VIII, line 1 g 1 Art—Works of art . . . 2 Art—Historical treasures . 3 Art—Fractional interests 4 Books and publications . . 5 Clothing and household goods Cars and other vehicles **7** Boats and planes Intellectual property . . . 1,558 16,988,073 MARKET QUOTATION Securities—Publicly traded . 10 Securities—Closely held stock 11 Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . . 13 Qualified conservation contribution—Historic structures 14 Oualified conservation contribution-Other . . . 15 Real estate—Residential . 16 Real estate—Commercial . . 17 Real estate—Other . . . 18 Collectibles **19** Food inventory . . . 20 Drugs and medical supplies . **21** Taxidermy 22 Historical artifacts 23 Scientific specimens . . 24 Archeological artifacts . . 25 Other ► (__ **26** Other ► () **27** Other ► (_____) **28** Other ► (___ Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . 30a Νo **b** If "Yes," describe the arrangement in Part II 31 Yes 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a Nο **b** If "Yes," describe in Part II 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

describe in Part II

Page 2

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nental Information.

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference Explanation

Schedule M (Form 990) (2015)

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DLN: 93493225035966

OMB No 1545-0047

Open to Public Inspection

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization MEDECINS SANS FRONTIERES USA INC 13-3433452

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	IN ACCORDANCE WITH THE PROVISIONS OF SECTION 601(A) OF THE NOT-FOR-PROFIT CORPORATION LAW OF THE STATE OF NEW YORK, THE ORGANIZATION SHALL HAVE TWO CLASSES OF MEMBERSHIP CLASS A AND CLASS B CLASS A MEMBERSHIP SHALL BE AVAILABLE TO (I) ANY PERSON WHO IS GRANTED CLASS A MEMBERSHIP (EITHER VOTING OR NON-VOTING STATUS) BY A VOTE OF THE BOARD OF DIRECTORS OR A COMMITTEE THEREOF PURSUANT TO WRITTEN GUIDELINES AND A SCHEDULE OF DUES ADOPTED FROM TIME TO TIME BY THE BOARD OF DIRECTORS AND (II) TO ALL ELECTED AND APPOINTED MEMBERS OF THE BOARD OF DIRECTORS OF THE CORPORATION THEN IN OFFICE REGARDLESS OF THEIR STATUS AS CLASS A OR CLASS B DIRECTORS CLASS B MEMBERSHIP SHALL BE AVAILABLE TO ALL ELECTED AND APPOINTED MEMBERS OF THE BOARD OF DIRECTORS OF THE CORPORATION THEN IN OFFICE, REGARDLESS OF THEIR STATUS AS CLASS A OR CLASS B DIRECTORS FORM 990, PART VI, SECTION A, LINE 7A MEMBERS OF THE ORGANIZATION ELECT THE BOARD OF DIRECTORS FORM 990, PART VI, SECTION A, LINE 7B AMENDMENTS TO THE ORGANIZATIONS CERTIFICATE OF INCORPORATION, DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE ORGANIZATIONS ASSETS, MERGER OR CONSOLIDATION OF THE ORGANIZATION AND DISSOLUTION OF THE ORGANIZATION ARE SUBJECT TO APPROVAL BY MEMBERS OF THE ORGANIZATION
FORM 990, PART VI, SECTION B, LINE 11B	THE FIRST DRAFT OF THE FORM 990 IS REVIEWED WITH THE ADMINISTRATIVE COMMITTEE OF THE BOARD AFTER CORRECTIONS ARE MADE THE FINAL DRAFT IS REVIEWED BY THE FULL BOARD BEFORE THE 990 IS SUBMITTED TO THE IRS
FORM 990, PART VI, SECTION B, LINE 12C	UPON JOINING THE ORGANIZATION ALL BOARD MEMBERS AND STAFF ARE REQUIRED TO COMPLETE AND SIG N A CONFLICT OF INTEREST STATEMENT AFTER REVIEWING THE CONFLICT OF INTEREST POLICY ADDITI ONALLY, ALL EMPLOYEES AND BOARD MEMBERS ARE REQUIRED ANNUALLY TO REVIEW THE CONFLICT OF IN TEREST POLICY AND COMPLETE A CONFLICT OF INTEREST STATEMENT AND DISCLOSE ANY MATTERS REQUI RED TO BE DISCLOSED BY THE POLICY
FORM 990, PART VI, SECTION B, LINES 15A AND 15B	THE ORGANIZATION MAINTAINS A SALARY SCHEDULE COVERING ALL EMPLOYEES INCLUDING THE EXECUTIVE DIRECTOR AND KEY EMPLOYEES THE SALARY SCHEDULE CONTAINS SEVEN GRADES OF SALARY LEVEL WITH SIX SALARY STEPS WITHIN EACH GRADE. THE POLICY OF THE ORGANIZATION, AS APPROVED BY THE BOARD OF DIRECTORS, IS TO ENSURE THAT THE SALARY OF THE EXECUTIVE DIRECTOR AND OTHER MANAGEMENT POSITIONS ARE WITHIN THE LOWER QUARTILE OF SALARIES FOR SIMILAR POSITIONS IN SIMILAR ORGANIZATIONS COMPARABILITY SALARY DATA IS OBTAINED ON A REGULAR BASIS AND PRESENTED TO THE ADMINISTRATIVE COMMITTEE OF THE BOARD THE PRESIDENT AND VICE PRESIDENT OF THE BOARD REVIEW THE PERFORMANCE OF THE EXECUTIVE DIRECTOR AND MAKE A RECOMMENDATION TO THE ADMINISTRATIVE COMMITTEE REGARDING WHAT STEP IN THE HIGHEST GRADE LEVEL OF THE SALARY CHART SHOULD THE EXECUTIVE DIRECTOR FALL. THE ADMINISTRATIVE COMMITTEE VOTES ON THE GRADE/SALARY STEP FOR THE EXECUTIVE DIRECTOR AND THE DECISION IS DOCUMENTED IN THE MINUTES OF THE MEETING OF THE ADMINISTRATIVE COMMITTEE AND THE SALARY IS DOCUMENTED BY THE DIRECTOR OF HUMAN RESOURCES AND PROVIDED TO PAYROLL. THE EXECUTIVE DIRECTOR DETERMINES THE SALARY OF OTHER MANAGEMENT TEAM POSITIONS BASED ON A PERFORMANCE EVALUATION AND RECOMMENDATION OF THE DIRECTOR OF HUMAN RESOURCES WITHIN THE APPROPRIATE GRADE AND STEP OF THE SALARY CHART THE COMPENSATION OF THE PRESIDENT OF THE BOARD IS BASED ON THE HIGHEST GRADE LEVEL (EXECUTIVE DIRECTOR'S GRADE) AND TIME COMMITMENT AS APPROVED BY THE FULL BOARD AND DOCUMENTED IN THE MINUTES OF THE BOARD MEETING COMPENSATION REVIEW PROCESS WAS LAST UNDERTAKEN IN 2013
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST
FORM 990, PART XI, LINE 9	DONATED SERVICES NOT YET EXPENSED \$339,010 ACTUARIAL LOSS ON ANNUITY & TRUST OBLIGAT IONS \$(1,541,402) TOTAL \$(1,202,392)