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# Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0052

Open to Public Inspection

Do not enter social security numbers on this form as it may be made public.
 Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

	emai Re		year 2015, or tax year beginni	na -	, 2015,	and ending			
Na	me of to	undati	on				Α	Employer identification num 04-3396602	nber
N	<u>ORM</u>	N N	1 SHACK CHARITABLE F et (or P.O box number if mail is not delivered	OUNDA'	TION	Room/suite	В	Telephone number (see instru	uctions)
~	10	- 117	TE TAM OFFICE 160 P	<b>LEASA</b>	NT STREET			(978) <u>688-029</u>	92
Cir	y or tow	n, stat	e or province, country, and ZIP or foreign po	stal code		01045	С	If exemption application is	pending, check here. >
			NDOVER		Initial return of a forme	01845	1	, , , , ,	<u>-</u> -
G	Che	eck a	I that apply. Initial return	}	Amended return	si public criarity	P	1 Foreign organizations, che	ck here
			Address cha	nge	Name change		l	2 Foreign organizations med	eting the 85% test, check
H	Che	eck tv			(c)(3) exempt private for	undation	1	here and attach computati	on [_
•	, , , , , , , , , , , , , , , , , , ,		ection 4947(a)(1) nonexempt chai			rivate foundation	E	If private foundation status	was terminated
ī		marke	et value of all assets at end of year		counting method. X C	ash Accrual	}	under section 507(b)(1)(A)	, check here
	•		II, column (c), line 16)		Other (specify)		F	If the foundation is in a 60	
-	<b>►</b> \$		387,451.	(Part I,	column (d) must be on o	cash basis )	L	under section 507(b)(1)(B)	, check here
L	art		nalysis of Revenue and	_ f	(a) Revenue and	(b) Net investmen	t	(c) Adjusted net	(d) Disbursements
		Ç	xpenses (The total of amount olumns (b), (c), and (d) may not n	eces-	expenses per books	income		income	for charitable purposes
		S	arily equal the amounts in columr see instructions) )	(a)					(cash basis only)
_		1 1	Contributions, gifts, grants, etc, received (attach so	hedule)	<del>                                     </del>			<del> </del>	· · · · · · · · · · · · · · · · · · ·
		2	Ck ► X if the foundation is not required to						
ŝ		3	Interest on savings and temporary cash investmen	te					
Ş		4	Dividends and interest from securities		12,866.	12,86	56	12,866.	
2		5	a Gross rents		12,000.	12,00		12,000.	
SCANNED			b Net rental income or (loss)					<u> </u>	
8	R E		a Net gain or (loss) from sale of assets not on line 10	· · · · ·					
S	V		b Gross sales price for all assets on line 6a					I DECEM	
7	Ē	8	Capital gain net income (from Part IV, line Net short-term capital gain			16,57	4.	RECEIV	
÷	N U	9	Income modifications					d crn o c	7016 O
Ċ:	E	10:	Gross sales less returns and				_		1916 SS
			allowances • • •					[63]	<u> </u>
2016		]	b Less Cost of goods sold			<u></u>		OGDEN	UT
2.7		I	Gross profit or (loss) (attach schedule)						
		11	Other income (attach schedule)						
		12	Total. Add lines 1 through 11		12,866.	29,44	0.	12,866.	
_		13	Compensation of officers, directors, truste		0.		0.	0.	0.
		14	Other employee salaries and wages		0.		0.	0.	0.
		15	Pension plans, employee benefits		0.		0.	0.	0.
	A D		Legal fees (attach schedule)		500			500	
	M	_	Other prof fees (attach sch)		500.	50	<u>U.</u>	500.	500.
c	Ņ	17	Interest		<del></del>				
P	S	18	Taxes (attach schedule)(see instrs) FEDERAL INC		332.	<del></del>			
C P E R A T I N	N-STR4T->E	19	Depreciation (attach		502.	<del></del>			<del></del>
Ţ	. T	20	schedule) and depletion						
G	Ě	21	Travel, conferences, and meetings					<del> </del> -	
A	E	22	Printing and publications						
A N D	X P	23	Other expenses (attach schedule)	į			_		
	EXPENSE		See Line 23 Stmt		1,615.	1,61	<u>5.</u>	1,615.	1,615.
	E	24	Total operating and administrative expenses. Add lines 13 through 23 · · ·		2,447.	2,11	5	2,115.	2,115.
	5	25	Contributions, gifts, grants paid		16,737.	2,11.	<del>"·</del>	2,113.	16,737.
		26	Total expenses and disbursements.	ļ					
_			Add lines 24 and 25		19,184.	2,11	5.	2,115.	18,852.
	1	27 a	Subtract line 26 from line 12: Excess of revenue over expenses	- 1					
		u	and disbursements		-6,318.				
	-	b	Net investment income (if negative, enter	-0-)[		27,325	5.		
		_ c	Adjusted net income (if negative, enter -0	<u>-) · · · [</u>				10,751.	

04-3396602

Pai	rt II	Balance Sheets  Attached schedules and amounts in the description column should be for end-of-year amounts only.	Beginning of year	End of	year
		(See instructions )	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	The state of the s	29,317.	26,825.	26,825.
	2	<b>3</b>			
	3		,		
	١.	Less: allowance for doubtful accounts			
	4	Pledges receivable			
	-	Less: allowance for doubtful accounts			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach sch)			
A S E T		Less: allowance for doubtful accounts			
S	8	Inventories for sale or use			
Ī	9	Prepaid expenses and deferred charges			
S	10	a Investments — U.S. and state government obligations (attach schedule)		į	
		b Investments — corporate stock (altach schedule) . L=10b. Stmt	200 662	172 411	222 220
		c Investments — corporate bonds (attach schedule). L=10.c. Stmt	200,662.	173,411. 40,000.	322,220.
	1	· · · · · · · · · · · · · · · · · · ·		40,000.	38,406.
	''	Investments — land, buildings, and equipment: basis			
	1	Less accumulated depreciation (attach schedule)			
	12	Investments - mortgage loans			
	13	Investments — other (attach schedule)			
	14	Land, buildings, and equipment: basis			
		Less accumulated depreciation (attach schedule)			
	15 16	Other assets (describe )  Total assets (to be completed by all filers — see the instructions. Also, see page 1, item I)	229,979.	240,236.	387,451.
Ŀ	17	Accounts payable and accrued expenses			<del></del>
A	18	Grants payable			
В	19	Deferred revenue			
L	20	Loans from officers, directors, trustees, & other disqualified persons			
I T	21	Mortgages and other notes payable (attach schedule)			
Ė	22	Other liabilities (describe			
S	23	Total liabilities (add lines 17 through 22)			
		Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31.			
NF	24	Unrestricted			
E U T N	25	Temporarily restricted			
D:	26	Permanently restricted			
A B B B B B B B B B B B B B B B B B B B		Foundations that do not follow SFAS 117, check here . X and complete lines 27 through 31.			
ĒĹ	27	Capital stock, trust principal, or current funds	229,979.	240,236.	
SN	28	Paid-in or capital surplus, or land, bldg , and equipment fund			
O E	29	Retained earnings, accumulated income, endowment, or other funds			
ŔS	30	Total net assets or fund balances (see instructions)	229,979.	240,236.	
ı	31	Total liabilities and net assets/fund balances (see instructions)	229,979.	240,236.	
Part	111	Analysis of Changes in Net Assets or Fund Balance	s		
1	Total	net assets or fund balances at beginning of year — Part II, column (a of-year figure reported on prior year's return)	), line 30 (must agree with		229,979.
		amount from Part I, line 27a			<del>-6,318.</del>
		Increases not included in line 2 (itemize) • See Other Increases Stm			16,575.
		ines 1, 2, and 3 · · · · · · · · · · · · · · · · · ·			240,236.
		asses not included in line 2 (itemize)		5	2.0,250.
		net assets or fund balances at end of year (line 4 minus line 5) – Par	rt II, column (b), line 30		240,236.

Part IV	Capital Gains and	Losses for Tax on Investme			04-3396602	Page .
,	(a) List and describe	the kind(s) of property sold (e g , rea e, or common stock, 200 shares MLC	l estate	(b) How acquir P — Purchas D — Donatio	e (mo, day, yr)	(d) Date sold (mo , day, yr )
1a 700	shares UIL HOL	DINGS CORP		D — Donatio		10/17/15
	shares XEROX			P	04/05/11 07/08/11	12/17/15
	shares PROCTOR			P		07/10/15 07/10/15
	shares Kraft F		<del></del>	<del></del>		07/06/15
е			<del></del>	· <del></del>	00/10/0/	01/00/13
(e) G	ross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basi plus expense of sale		(h) Gain or (e) plus (f) mi	(loss) nus (g)
a	7,350.			0.		7,350.
b	10,326.		10	,469.		-143.
C	24,252.		16	783.		7,469.
<u>d</u>	1,898.			0.		1,898.
е	<del></del>	L				
<del></del>	<del></del>	ng gain in column (h) and owned by t	ne foundation on 12/31/69		(i) Gains (Col	(h)
(i) a:	F M.V. s of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col (j), if any		gain minus col (k), bu than -0-) or Losses (fro	it not less
а						7,350.
b						-143.
С						7,469.
d					<del></del>	1,898.
е						
3 Net sho	also enter in Part I, line 8	rapital loss) If gain, also If (loss), entended in sections 1222(5) are instructions). If (loss), entended in sections 1222(5) are instructions.	s), enter -0-		2	16,574.
		r Section 4940(e) for Reduce		ent Incom	10	
Was the found	undation does not qualify	on 4942 tax on the distributable amou	lete this part.		· · · · · · · · Yes	X No
1 Enter the	e appropriate amount in	each column for each year; see the		entries.	<del></del>	
Calendar	(a) e period years e year (or tax year eginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use asse	ts (co	(d) Distribution ol. (b) divided by co	
	2014	17,428.	368	,676.		0.047272
	2013	18,412.	359	,073.		0.051276
	2012	16,198.	322	,080.		0.050292
	2011	14,431.	314	,738.		0.045851
	2010	16,000.	312	,388.		0.051218
2 Total of	line 1, column (d)			2		0.245909
3 Average number	distribution ratio for the of years the foundation i	5-year base period — divide the total has been in existence if less than 5 ye	on line 2 by 5, or by the ears	3		0.049182
4 Enter the	e net value of noncharita	ble-use assets for 2015 from Part X,	line 5			419,429.
5 Multiply	line 4 by line 3			5		20,628.
6 Enter 1%	6 of net investment inco	me (1% of Part I, line 27b)		6		273.
7 Add line	s 5 and 6			7	-	20,901.
		n Part XII, line 4				18,852.
<u>If</u> line 8 i	s equal to or greater tha	n line 7, check the box in Part VI, line	1b, and complete that part us	sing a 1% tax	rate. See the	

For	m 990-PF (2015) NORMAN M SHACK CHARITABLE FOUNDATION 04-3	2204	5602			Page 4
Pa	art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see	1390	1002			raye
1	a Exempt operating foundations described in section 4940(d)(2), check here   and enter 'N/A' on line 1	instr	Jetion	15)		
	Date of ruling or determination letter. (attach copy of letter if necessary — see instrs)		l			
	b Domestic foundations that meet the section 4940(e) requirements in Part V,	1	ĺ			547.
	check here . ► and enter 1% of Part I, line 27b		<del></del>			547.
	c All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)		ĺ			
2		2				
3		3				0.
4		4				<u>547.</u>
5		5				0.
6	<b> </b>	<del>-</del>				547.
	2015 orbital data and 2016 are also and 2016	ŀ				
	b Exempt foreign organizations — tax withheld at source	- 1				
	<del></del>	- 1				
	c Tax paid with application for extension of time to file (Form 8868)	- }				
	Total credits and payments. Add lines 6a through 6d	_				
_		7			{	<u>800.</u>
8	Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached	8				9.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9				
10		10				244.
11		11				
Pa	rt VII-A Statements Regarding Activities		<del></del> -			<del></del> -
1 :	a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?			1 a	Yes	No X
ı	b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)?			1 b		Х
	If the answer is 'Yes' to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities					
•	c Did the foundation file Form 1120-POL for this year?		$\cdots$	1 c		X
•	d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year		}	1		1
_	(1) On the foundation \( \begin{align*} \\$ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\			j		
•	foundation managers • \$		)	1		
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		1	2		X
L	If 'Yes.' attach a detailed description of the activities		` `}			<del>  ^</del>
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If 'Yes,' attach a conformed copy of the changes		1	3		X
4.	a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		-	4 a		
				4 b		<u>X</u>
	b if 'Yes,' has it filed a tax return on Form 990-T for this year?			5		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		ŀ			<u> X</u>
_	If 'Yes,' attach the statement required by General Instruction T.		į	l		İ
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:		Ţ	- [		
	By language in the governing instrument, or		Į			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?			6		X
7			[	7	Х	
8 a	Enter the states to which the foundation reports or with which it is registered (see instructions)		_ [		- [	
	MA - Massachusetts		_ [	1		
f	of the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General		-	-	ł	ĺ
•	(or designate) of each state as required by General Instruction G? If 'No,' attach explanation		· · ·[	8 b	Х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? If 'Yes,' complete Part XIV	5) V		9		Х

Form 990-PF (2015)

Fori	m 990-PF (2015) NORMAN M SHACK CHARITABLE FOUNDATION 04-33966	02	F	⊃age :
Pa	art VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes', attach schedule (see instructions)	. 11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If 'Yes,' attach statement (see instructions)	. 12		Х
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?			X
	Website address N/A	<b>-</b>	. <b>_</b>	
14	The books are in care of NORMAN M SHACK Telephone no. 978)	_ <u>688</u> 06	-029	<u> 32</u> _
15	Located at 160 Pleasant St No Andover MA ZIP+4 01845-27 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 — Check here			$^{-}\square$
	and enter the amount of tax-exempt interest received or accrued during the year			
16	At any time during calendar year 2015, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	. 16	Yes	No X
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If 'Yes,' enter the name of the foreign country			
Pai	rt VII-B   Statements Regarding Activities for Which Form 4720 May Be Required	<del></del>		
	File Form 4720 if any item is checked in the 'Yes' column, unless an exception applies.	T	Yes	No
1 :	a During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			]
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check 'No' if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)			
t	o If any answer is 'Yes' to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	. 1ь		
	Organizations relying on a current notice regarding disaster assistance check here			
Ċ	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2015?	. 1 c		Х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)).			
а	At the end of tax year 2015, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2015?			
	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer 'No' and attach statement — see instructions )	2 b		
C	If the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.  ▶ 20 , 20 , 20			
3 a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?			
b	of If 'Yes,' did it have excess business holdings in 2015 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2015.)	3 b		
4 a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4 a		Х
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2015?			X
BAA	F(	rm 990	-PF (2	015)

Point 990-PF (2015) NORMAN M SHACK CH				96602	Page
Part VII-B Statements Regarding Activi		n 4720 May Be Red	quired (continued)		
<ul><li>5 a During the year did the foundation pay or incur (1) Carry on propaganda, or otherwise attempt</li></ul>	•	section 4945(e))?	Tyes 5	No	
(2) Influence the outcome of any specific public	election (see section 49	55) or to carry		_	
on, directly or indirectly, any voter registration	on drive?		Yes X	No	
(3) Provide a grant to an individual for travel, st			· · · · · Yes	No	
(4) Provide a grant to an organization other that in section 4945(d)(4)(A)? (see instructions)		• • • • • • • • • • • • • • • • • • • •	· · · · · · Yes	No	
(5) Provide for any purpose other than religious educational purposes, or for the prevention	s, charitable, scientific, liti of cruelty to children or a	erary, or nimals?	Yes	No	
b If any answer is 'Yes' to 5a(1)-(5), did any of the described in Regulations section 53 4945 or in a (see instructions)?	a current notice regarding	disaster assistance		5 b	
Organizations relying on a current notice regard	ing disaster assistance c	heck here	▶ [		
c If the answer is 'Yes' to question 5a(4), does the tax because it maintained expenditure responsit	foundation claim exempolity for the grant?	tion from the	Yes	No	
If 'Yes,' attach the statement required by Regula				]	İ
6 a Did the foundation, during the year, receive any on a personal benefit contract?	funds, directly or indirect	ly, to pay premiums	Yes X	No	
b Did the foundation, during the year, pay premium	ns, directly or indirectly, o	on a personal benefit con	itract?	б 6 в	X
If 'Yes' to 6b, file Form 8870.  7 a At any time during the tax year, was the foundat	ion a narty to a prohibitor	tay aboltar transaction?		No.	
b If 'Yes,' did the foundation receive any proceeds					
Part VIII Information About Officers, D					,
and Contractors		<del></del>			
1 List all officers, directors, trustees, foundation	n managers and their on the including the in	compensation (see inst	ructions). (d)Contributions to	(e) Expense	account
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	employee benefit plans and deferred compensation	other allo	wances
NORMAN M SHACK					_
160 PLEASANT ST., NO ANDOVER MA 01845	TRUSTEE 5.00	0.	0.		0.
WILLIAM P SHACK					
160 PLEASANT ST.,	TRUSTEE				0
NO ANDOVER MA 01845	3.00	0.	0.	ļ	0.
				1	
2 Compensation of five highest-paid employee	s (other than those inc	luded on line 1 – see ir	nstructions). If none, e	nter 'NONE.'	
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d)Contributions to employee benefit plans and deferred compensation	(e) Expense a other allo	account, wances
NONE					
		- · · · · -			_
		_			
				,	
Total number of other employees paid over \$50,000 .	<u> </u>	<u> </u>			None
BAA	TEEA0306 10/			Form 990-P	

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	Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)							
3	Five highest-paid independent contractors for professional services (see instructions). If none, enter 'NONE.'							
	(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation						
NOI								
		<del></del>						
		<del> · · · · · · · · · · · · · · · · · ·</del>						
		<del></del>						
Tota	I number of others receiving over \$50,000 for professional services	None						
		None						
Par	t IX-A Summary of Direct Charitable Activities							
List th organi	e foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of zations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses						
1								
2								
3								
4								
Par	t IX-B Summary of Program-Related Investments (see instructions)							
Desc	ribe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount						
1								
2								
_								
ΔII of	her program-related investments. See instructions.							
3	ner program related infestitionis. Geo institutionis.							
J								
Tata!	. Add lines 1 through 3							
	Add titles i titlough 3	Earm 000 BE (0045)						
BAA		Form <b>990-PF</b> (2015)						

11.5	see instructions.)	gn tour	idations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc, purposes	T	
	a Average monthly fair market value of securities	1 a	347,160
	b Average of monthly cash balances	1 b	40,251
	C Fair market value of all other assets (see instructions)	1 c	38,405
	d Total (add lines 1a, b, and c)	1 d	425,816.
	Reduction claimed for blockage or other factors reported on lines 1a and 1c	1 1	
	(attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	425,816.
4	Cash deemed held for charitable activities. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	6,387.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	419,429.
6	Minimum investment return. Enter 5% of line 5	6	20,971.
Pa	TXI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating and certain foreign organizations check here  and certain foreign organizations check here	founda	ations
1	Minimum investment return from Part X, line 6	1	20,971.
2	Tax on investment income for 2015 from Part VI, line 5		
1	Income tax for 2015. (This does not include the tax from Part VI ) 2 b		
	Add lines 2a and 2b	2 c	547.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	20,424.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	20,424.
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	20,424.
Pa	t XII Qualifying Distributions (see instructions)		
	Amounts paid (including administrative expenses) to accomplish charitable, etc, purposes:  Expenses, contributions, gifts, etc — total from Part I, column (d), line 26	1 a	18,852.
	Program-related investments - total from Part IX-B	1 b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc, purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the Suitability test (prior IRS approval required)	3 a	
	Cash distribution test (attach the required schedule)	3 b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	18,852.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.  Enter 1% of Part I, line 27b (see instructions)	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	18,852.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the for qualifies for the section 4940(e) reduction of tax in those years.	ındatıon	
BAA			Form <b>990-PF</b> (2015)

#### Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2014	(c) 2014	(d) 2015
Distributable amount for 2015 from Part XI, line 7				
2 Undistributed income, if any, as of the end of 2015.				20,424.
a Enter amount for 2014 only			328.	
b Total for prior years 20 , 20 , 20			520.	
3 Excess distributions carryover, if any, to 2015				
<b>a</b> From 2010				
<b>b</b> From 2011 0 .				
<b>c</b> From 2012 0 .			:	
d From 2013				
e From 2014				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2015 from Part				
XII, line 4: \$ 18,852.  a Applied to 2014, but not more than line 2a	ļ			
a Applied to 2014, but not more than line 2a			328.	
b Applied to undistributed income of prior years (Election required – see instructions)				
c Treated as distributions out of corpus (Election required — see instructions)				
d Applied to 2015 distributable amount				18,524.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2015 (If an amount appears in column (d), the				<del></del>
same amount must be shown in column (a) )				
6 Enter the net total of each column as indicated below: a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed		0.		
income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount — see instructions		0.		
e Undistributed income for 2014 Subtract line 4a from				
line 2a Taxable amount — see instructions			0.	<del></del>
f Undistributed income for 2015. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2016				1,900.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required — see instructions)				
8 Excess distributions carryover from 2010 not applied on line 5 or line 7 (see instructions)	0.			
9 Excess distributions carryover to 2016. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2011 0 .				
<b>b</b> Excess from 2012 0 .				
<b>c</b> Excess from 2013 0 .		}		
<b>d</b> Excess from 2014 0 .			İ	
<b>e</b> Excess from 2015 0 .				

Form 990-PF (2015) NORMAN M SHACK CH	ARITABLE FO	UNDATION		04-3396602	Page 10
Part XIV Private Operating Foundat					N/A
1 a If the foundation has received a ruling or dete is effective for 2015, enter the date of the ruling	rmination letter tha	it it is a private opera	iting foundation, and	the ruling	
<b>b</b> Check box to indicate whether the foundation	•			4942(j)(3) or	4942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year	T	Prior 3 years		.1
income from Part I or the minimum investment return from Part X for	(a) 2015	(b) 2014	(c) 2013	(d) 2012	(e) Total
each year listed					
<b>b</b> 85% of line 2a [					
© Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
Complete 3a, b, or c for the alternative test relied upon					-
a 'Assets' alternative test — enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b 'Endowment' alternative test — enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c 'Support' alternative test — enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
		<del> </del>			
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(III)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					
Part XV Supplementary Information ( assets at any time during the			foundation had	l \$5,000 or more ii	n
Information Regarding Foundation Manage     a List any managers of the foundation who have close of any tax year (but only if they have con	rs:	than 2% of the total of	contributions received on 507(d)(2))	d by the foundation befo	ore the
<b>b</b> List any managers of the foundation who own a partnership or other entity) of which the foun NOT APPLICABLE	10% or more of the dation has a 10% o	stock of a corporation greater interest.	on (or an equally larg	ge portion of the owners	hip of
2 Information Regarding Contribution, Grant, Check here ☐ if the foundation only make requests for funds. If the foundation makes gift complete items 2a, b, c, and d.	es contributions to	preselected charitab	le organizations and		
a The name, address, and telephone number or	e-mail address of t	he person to whom a	applications should b	e addressed.	
WILLIAM P SHACK					
160 PLEASANT STREET	01045		0, 600 0000		
NO ANDOVER  b The form in which applications should be subm	MA 01845	<del></del>	<del></del>		
WRITTEN REQUEST	inted and imormati	on and materials the	y should include.		
c Any submission deadlines:					
NONE					
d Any restrictions or limitations on awards, such	as by geographical	areas, charitable fie	lds, kinds of institution	ons, or other factors:	<del></del>
USA	, 5 5 4				

Part XV | Supplementary Information (continued)

3 Grants and Contributions Paid During the Y		ure Paymen	π	<del></del>
Recipient	If recipient is an individual, show any relationship to any foundation manager or	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)  a Paid during the year	substantial contributor			<u> </u>
		i	CTUM	
American Bar Assn 39482 Treasury Ctr			GIFT	
Chicago IL 60694			į	625
TEMPLE EMANUEL		ļ	GIFT	623
7 HAGGETTS POND RD				1
ANDOVER MA 01810				6,925
Merrimack Valley Jewish Federation	1		GIFT	]
BOX 937		Ì		ĺ
ANDOVER MA 01810		]		100
American Heart Association			GIFT	
Box 78851				
Phoenix, AZ 85062				40
AMERICAN DIABETES ASSOCIATION			GIFT	
BOX 1834		ĺ		
MERRIFIELD, VA 22116				425.
WORLD JEWISH CONGRESS			GIFT	
BOX 40400				
WASHINGTON DC 20090				4,100.
American Jewish committee			GIFT	
165 E 56th St				775
New York NY 10022			C T EM	775.
Anti-Defamatıon League Box 96266			GIFT	
Washington DC 20090	1			500.
Alzheimers Disease Research			GIFT	500.
Box 1950			0111	
Clarksburg MD 20871				15.
See Line 3a statement				
				3,232.
		1		
Total		<del> </del>	3a	16,737.
b Approved for future payment				
		i		
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			1	
			ĺ	
Total			3b	

#### Part XVI-A Analysis of Income-Producing Activities

Ente	er gross amounts unless otherwise indicated	Unrelate	d business income	Excluded	by section 512, 513, or 514	4-1
	Program service revenue:	(a) Business code	<b>(b)</b> Amount	(c) Exclu- sion code	(d) Amount	(e) Related or exempt function income (See instructions.)
;	a					
1	b					
	<u> </u>					
	<u></u>					
1			<del></del>			
-	Fees and contracts from government agencies					
	Membership dues and assessments			<del>  -</del>	<del></del>	<del></del>
3	Interest on savings and temporary cash investments			<del>  -                                   </del>		
4	Dividends and interest from securities			30	12,866.	
5	Net rental income or (loss) from real estate:			- 50	12,000.	
	Debt-financed property		<del></del>			
	Not debt-financed property					
6	Net rental income or (loss) from personal property					<del></del>
7	Other investment income					<del> </del>
8	Gain or (loss) from sales of assets other than inventory			41	16,573.	
9	Net income or (loss) from special events					
10	Gross profit or (loss) from sales of inventory	i				
11	Other revenue					
a						
t	<del></del>					
c	·					<del></del>
d						
. e	Subtable Add ashuman (b) (d) and (a)					
12	Subtotal. Add columns (b), (d), and (e) L  Total. Add line 12, columns (b), (d), and (e)		ال		29,439.	20 420
	worksheet in line 13 instructions to verify calculations.)				· · · · · · · · · · · · · · · · · · ·	29,439.
			<del></del>		<del> </del>	<del></del> _
ar	t XVI-B Relationship of Activities to the	Accompli	shment of Exemp	t Purpo	ses	
Lin	No. Explain below how each activity for which incom	ne is reporte	d in column (e) of Part >	(VI-A con	tributed importantly to th	e .
	accomplishment of the foundation's exempt pur	poses (other	than by providing funds	s for such	purposes) (See instruct	tions.)
	none		<del></del>			
					<del> </del>	
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Form 990-				LE FOUNDATI			04-3396		Pa	ge 1
Part XV	II Information Re Exempt Organi	garding Tra zations	ansfers To a	and Transacti	ons and Rel	ationships	With Noncha	aritable		
1 Did ti	he organization directly o	or induractly on	gago in any of t	the following with				,	Yes	No
desci	ribed in section 501(c) or ng to political organization	f the Code (oth	ner than section	501(c)(3) organiz	any other organi ations) or in sec	tion 527,				
a Trans	sfers from the reporting f	foundation to a	noncharitable	exempt organizat	on of:					
(1)	Cash							1 a (1)		X
(2) (	Other assets							1 a (2)		Х
<b>b</b> Other	r transactions:									
(1) 5	Sales of assets to a nonc	charitable exen	npt organizatior	1				1 b (1)		Х
(2) F	Purchases of assets from	n a noncharitat	ole exempt orga	ınızatıon				1 b (2)		Х
(3) F	Rental of facilities, equipr	ment, or other	assets					1 b (3)		_ X
	Reimbursement arranger							1 b (4)		_X
(5) L	oans or loan guarantees.	s . <b>.</b>						1 b (5)		X
(6) P	Performance of services	or membership	or fundraising	solicitations				1 b (6)		Х
c Shari	ng of facilities, equipmer	nt, mailing lists	, other assets,	or paid employees				1 c		Х
the go	answer to any of the aboods, other assets, or se	ervices given b angement, sho	y the reporting ow in column (d	foundation. If the t ) the value of the	oundation received goods, other ass	ved less than sets, or servic	fair market value i es received.	n 		
(a) Line no	(b) Amount involved	(c) Name	of noncharitable e	xempt organization	(d) Descr	iption of transfer	s, transactions, and sh	naring arrang	gements	<u> </u>
	<del> </del>	<del> </del>			<u> </u>					
	<del> </del>	<b> </b>			<u> </u>					
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	<u> </u>	<u> </u>					<del></del>			
descri	foundation directly or ind bed in section 501(c) of c,' complete the following	the Code (other	ed with, or relate er than section	ed to, one or more 501(c)(3)) or in se	tax-exempt orga ction 527?	anızatıons	• • • • • • • • •	. Yes	X	۷o
	(a) Name of organization		(b) Ty	pe of organization		(c) De	scription of relation	nship		
	<del></del>						· · · · · · · · · · · · · · · · · · ·			

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer dither then taxpayer) is based on all information of which preparer has any knowledge. Sign May the IRS discuss this return with the preparer shown below (see instructions)? Here TRUSTEE 08/25/16 Signature of officer or trustee Date Print/Type preparer's name Date X if Check self-employed P01233553 Paid EDWARD T COOREY 08/26/16 Firm's EIN ► 20-4466964 Armen G Derderian **Preparer Use Only** PO Box 1049 01844 Methuen MA Phone no (603) 778-7470 BAA Form 990-PF (2015)

'Additional Infor	mation		
PART V11-A	SUBSTANTIAL CONTRIBUTORS	 	
NORMAN M SHA	ACK	 	

NORMAN M SHACK CHARITABLE FOUNDATION 04-3396602

12 ORIOLE DRIVE ANDOVER, MA 01810

Form 990-PF, Page 1, Part I, Line 23 Line 23 Stmt

51,545.	1,545.	1,545.
5. 1,615.	1,615.	1,615.

Capital Gains 16,573. Rounding 2. Total 16,575.

Form 990-PF, Page 11, Part XV, line 3a Line 3a statement

Recipient	If recipient is an individual,	Foun- dation	Purpose of grant or contribution	Person or Business	
Name and address (home or business)	show any status	status		Checkbox	
(nome of business)	any foundation manager or substantial contributor	cipient		Amount	
a Paid during the year					
18 Joslin Diabetes Center				Person or	
Box 415582				Business X	
Boston MA 02241	<u> </u>		GIFT	150.	
25 Wounded Warriors				Person or	
Box 5050				Business X	
Hagerstown MD 21741			GIFT	285.	
16 Mass General Hospital				Person or	
Box 55242		_ ~		Business X	
Boston MA 02205			GIFT	30.	
19 Salvation Army				Person or	
Box 55876				Business X	
Boston MA 02205			GIFT	20.	
24 Macular Degeneration Research				Person or	
Box 1952				Business X	
Clarksburg MD 20871			GIFT	21.	
US Holocaust Memorial Museum				Person or	
Box 7022				Business X	
Albertlea MN 56007			GIFT	0.	
National Multiple Sclerosis Soc				Person or	
Box 541617				Business X	
Waltham MA 02454			GIFT	15.	
Jimmy Fund/ Dana Farber				Person or	
Box 970025				Business X	
Boston MA 02297			GIFT	375.	

## Form 990-PF, Page 11, Part XV, line 3a Line 3a statement

Continued

				<del></del>
Recipient  Name and address	If recipient is an individual, show any	Foun- dation status	Purpose of grant or contribution	Person or Business Checkbox
(home or business)	relationship to	of re-		Checkbox
,	any foundation	cipient		Amount
	manager or			
	substantial contributor			
a Paid during the year				<del> </del>
				Person or
32 CARE Box 1870				Business X
Merrifield VA 22116			GIFT	60.
Memorial Sloan-Kettering Cancer Ctr			0111	Person or
Box 5028				Business X
Hagerstown MD 21741			GIFT	20.
35 St Jude Childrens Research Ctr				Person or
501 St Jude Pl				Business X
Memphis TN 38105			GIFT	145.
39 Jewish Home for the Righteous				Person or
305 Seventh Ave				Business X
New York City NY 10001			GIFT	45.
AIPAC				Person or
251 H St NW				Business X
Washington DC 20001			GIFT	100.
Rhode Island Jewish Historical				Person or
130 Sessions St.				Business X
Providence RI 02906			GIFT	500.
Special Olympics				Person or
Box 322				Business X
Hathorne MA 01937			GIFT	Person or
Stand With Us Box 341069				Business X
Los Angeles CA 90034			GIFT	18.
Smile Train			0111	Person or
5				Business X
Washington DC 20090			GIFT	50.
American Kidney Fd				Person or
Box 837				Business X
Merrifield VA 22116			GIFT	85.
The Heritage Foundation				Person or
214 Massachusetts Ave NE				Business X
Washington DC 20062			GIFT	99.
AAA	.		Gift	Person or
Box 9705	.			Business X
Providence RI 02940				52.
Zionist Organization of America	.		Gift	Person or
4 E 34A St				Business X
New York NY 10016				50.
AFLC			Gift	Person or
3000 Green Rd				Business X
Ann Arbor MI 48113			Cith	50.
Young America's Foundation Box 96285			Gift	Person or Business X
Washington DC 20090	-	)-		
maditing con DC 20030				50.

Form 990-PF, Page 11, Part XV, line 3a Line 3a statement

Continued

Name and address (home or business)	If recipient is an individual, show any relationship to any foundation	Foun- dation status of re- cipient	Purpose of grant or contribution	Person or Business Checkbox Amount
	manager or substantial contributor	·		
a Paid during the year Pacific Legal Foundation Box 9227			Gift	Person or Business X
American Society for Yad Vashem 500 Fifth Ave			Gift	Person or Business X
New York NY 10110  Int'l Christian Embassy Jerusalem Box 332974			Gift	Person or Business X
Murfreesboro TN 37133 Young America's Foundation Box 96285			Gift	25. Person or Business X
Washington DC 20090 Traditional Values Coalition			Gift	35. Person or
Box 96975 Washington DC 20090 The Seeing Eye Inc			Gift	Business X 25.
10 Washington Valley Rd  Morristown NJ 07960  Fund for Justice & Education			Gift	Business X 85.
321 N Clark St Chicago IL 60614  Boston Health Care for the Homeless			Gift	Business X 100.
780 Albany St Boston MA 02118				Business X
Natl Museum of American Jewish History  101 South St  Philadelphia PA 19106			Gift	Person or Business X
Zionist Organization of America 4 E 34th St			Gift	Person or Business X
New York         NY         10016           HK/BK         Box 382			Gift	Person or Business X
Brunswick ME 04011 Nat'l Tay-Sachs ^ Allied Diseases Foun 2001 Beacon St			Gift	Person or Business X
Boston MA 02195  Jerusalem Prayer Team			Gift	100. Person or Business X
Phoenix AZ 85046  Rhode Island Jewish Historical Assn			Gift	100. Person or
130 Sessions Street Providence RI 02906				Business X

Form 990-PF, Page 11, Part XV, line 3a Line 3a statement

Continued

Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foun- dation status of re- cipient	Purpose of grant or contribution	Person or Business Checkbox Amount
a Paid during the year				

Total

3,232.

Form 990-PF, Page 1, Part I Line 16b - Accounting Fees

Name of Provider	Type of Service Provided	Amount Paid Per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
Edward T Coorey	Accounting	500.			500.

Total

500.

500.

Form 990-PF, Page 2, Part II, Line 10b L-10b Stmt

	End of Year		
Line 10b - Investments - Corporate Stock:	Book Value	Fair Market Value	
100 MCDONALDS	5,905.	11,814	
115 KRAFT HEINZ CO	1,765.	8,367	
1250 AUSTRALIA & NEW ZEALAND BKG	26,882.	25,275	
160 3M CO	10,400.	24,102	
2000 PEOPLES UNITED FINANCIAL	25,600.	32,300	
258 SH EXXON MOBILE CORP	18,723.	20,111	
846 Mondelez Int'l	3,275.	15,515	
400 AON PLC CL A	21,504.	36,884	
461 MERCK & CO INC	11,001.	24,350	
500 PHILIP MORRIS INTL COM	11,199.	43,955	
500 SH ALTRIA GP INC	4,914.	29,105	
550 Suntrust Banks	10,707.	23,562	
700 Avangrid Inc	21,536.	26,880	

Total <u>173,411.</u> <u>322,220.</u>

Form 990-PF, Page 2, Part II, Line 10c L- 10c Stmt

	End of Year		
Line 10c - Investments - Corporate Bonds:	Book Value	Fair Market Value	
Vanguard High-Yield Corp Fund	40,000.	38,406.	
Total	40,000.	38,406.	