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Form **990-PF**Department of the Treasury
Internal Revenue Service**Return of Private Foundation**

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

OMB No 1545-0052

2015

Open to Public Inspection

For calendar year 2015 or tax year beginning

, and ending

Name of foundation

Demoulas Foundation

Number and street (or P O box number if mail is not delivered to street address)

286 Chelmsford Street

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

Chelmsford, MA 01824

G Check all that apply:

☐ Initial return☐ Initial return of a former public charity☐ Final return☐ Amended return☐ Address change☐ Name change

H Check type of organization:

☒ Section 501(c)(3) exempt private foundation☐ Section 4947(a)(1) nonexempt charitable trust☐ Other taxable private foundationI Fair market value of all assets at end of year
(from Part II, col (c), line 16)▶ \$ **28,144,407.** (Part I, column (d) must be on cash basis.)

J Accounting method:

☐ Cash☒ Accrual☐ Other (specify)

A Employer identification number

04-2723441

B Telephone number

978-244-1024C If exemption application is pending, check here ☐D 1. Foreign organizations, check here ☐2. Foreign organizations meeting the 85% test,
check here and attach computation ☐E If private foundation status was terminated
under section 507(b)(1)(A), check here ☐F If the foundation is in a 60-month termination
under section 507(b)(1)(B), check here ☐**Part I Analysis of Revenue and Expenses**(The total of amounts in columns (b), (c), and (d) may not
necessarily equal the amounts in column (a))(a) Revenue and
expenses per books(b) Net investment
income(c) Adjusted net
income(d) Disbursements
for charitable purposes
(cash basis only)

1 Contributions, gifts, grants, etc., received

2 Check ☒ if the foundation is not required to attach Sch B3 Interest on savings and temporary
cash investments**4,561.****4,561.****Statement 1**

4 Dividends and interest from securities

777,536.**777,536.****Statement 2**

5a Gross rents

b Net rental income or (loss)

6a Net gain or (loss) from sale of assets not on line 10

b Gross sales price for all
assets on line 6a

7 Capital gain net income (from Part IV, line 2)

0.

8 Net short-term capital gain

9 Income modifications

10a Gross sales less returns
and allowances

b Less Cost of goods sold

c Gross profit or (loss)

11 Other income

12 Total. Add lines 1 through 11

782,097.**782,097.**

13 Compensation of officers, directors, trustees, etc

25,000.**12,500.****12,500.**

14 Other employee salaries and wages

15 Pension plans, employee benefits

16a Legal fees

b Accounting fees

Stmt 3**12,500.****0.****12,500.**

c Other professional fees

Stmt 4**32,100.****12,500.****19,600.**

17 Interest

18 Taxes

Stmt 5**15,100.****0.****0.**

19 Depreciation and depletion

20 Occupancy

21 Travel, conferences, and meetings

22 Printing and publications

23 Other expenses

Stmt 6**2,590.****1,617.****973.**24 Total operating and administrative
expenses. Add lines 13 through 23**87,290.****26,617.****45,573.**

25 Contributions, gifts, grants paid

1,371,781.**1,371,781.**26 Total expenses and disbursements.
Add lines 24 and 25**1,459,071.****26,617.****1,417,354.**

27 Subtract line 26 from line 12:

a Excess of revenue over expenses and disbursements

<676,974.>

b Net investment income (if negative, enter -0-)

755,480.

c Adjusted net income (if negative, enter -0-)

N/A523501
11-24-15

LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-PF** (2015)

679 24

Part II Balance Sheets		Beginning of year	End of year	
			(a) Book Value	(b) Book Value
Assets	1 Cash - non-interest-bearing			
	2 Savings and temporary cash investments	12,493,745.	8,269,197.	8,269,197.
	3 Accounts receivable ▶ 124,072.			
	Less: allowance for doubtful accounts ▶	127,799.	124,072.	124,072.
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock			
	c Investments - corporate bonds			
	11 Investments - land, buildings, and equipment basis ▶			
Liabilities	Less: accumulated depreciation ▶			
	12 Investments - mortgage loans Stmt 7	16,195,666.	19,751,138.	19,751,138.
	13 Investments - other			
	14 Land, buildings, and equipment basis ▶			
	Less: accumulated depreciation ▶			
	15 Other assets (describe ▶)			
	16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	28,817,210.	28,144,407.	28,144,407.
	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
Net Assets or Fund Balances	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶)	7,493.	11,664.	
	23 Total liabilities (add lines 17 through 22)	7,493.	11,664.	
	Foundations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.			
	24 Unrestricted	28,809,717.	28,132,743.	
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 27 through 31.			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
	30 Total net assets or fund balances	28,809,717.	28,132,743.	
	31 Total liabilities and net assets/fund balances	28,817,210.	28,144,407.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	28,809,717.
2 Enter amount from Part I, line 27a	2	<676,974.>
3 Other increases not included in line 2 (itemize) ▶	3	0.
4 Add lines 1, 2, and 3	4	28,132,743.
5 Decreases not included in line 2 (itemize) ▶	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	28,132,743.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b NONE				
c				
d				
e				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a			
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			
b			
c			
d			
e			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7		2	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8		3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2014	1,504,721.	29,599,934.	.050835
2013	1,546,019.	30,149,992.	.051278
2012	1,711,118.	30,611,957.	.055897
2011	1,692,680.	34,976,772.	.048394
2010	1,751,310.	33,890,681.	.051675

2 Total of line 1, column (d)	2	.258079
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.051616
4 Enter the net value of noncharitable-use assets for 2015 from Part X, line 5	4	29,990,853.
5 Multiply line 4 by line 3	5	1,548,008.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	7,555.
7 Add lines 5 and 6	7	1,555,563.
8 Enter qualifying distributions from Part XII, line 4	8	1,417,354.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b		1	15,110.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	0.
3 Add lines 1 and 2		3	15,110.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	15,110.
6 Credits/Payments:			
a 2015 estimated tax payments and 2014 overpayment credited to 2015	6a	3,200.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	3,200.	
8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached	8	60.	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	11,970.	
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		
11 Enter the amount of line 10 to be: Credited to 2016 estimated tax <input type="checkbox"/> Refunded <input type="checkbox"/>	11		

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. \$ 0. (2) On foundation managers. \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <u>MA</u>		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

N/A

Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► N/A	X	
14 The books are in care of ► Demoulas Foundation Telephone no. ► 978-244-1024 Located at ► 286 Chelmsford Street, Chelmsford, MA ZIP+4 ► 01824		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year ► 15 N/A		
16 At any time during calendar year 2015, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ►		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (6) Agree to pay money or property to a government official? (Exception Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here N/A ► <input type="checkbox"/>	1b	
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2015?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): a At the end of tax year 2015, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2015? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ► , , , b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) N/A c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► , , ,	2b	
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No b If "Yes," did it have excess business holdings in 2015 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2015) N/A	3b	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2015?	4a	X
	4b	X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions)

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

N/A

5b

Organizations relying on a current notice regarding disaster assistance check here

☒

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

6b

X

If "Yes" to 6b, file Form 8870

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Arthur T. Demoulas 286 Chelmsford Street Chelmsford, MA 01824	Trustee 4.00	0.	0.	0.
D. Harold Sullivan 286 Chelmsford Street Chelmsford, MA 01824	Fiscal Officer 4.00	25,000.	0.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

0

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Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services

0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 Schools, Colleges and Universities	
	387,000.
2 Hospitals and Health Organizations	
	373,050.
3 Churches, Temples and Religious Organizations	
	294,000.
4 Civic and Cultural Organizations	
	225,231.

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1 N/A	
	0.
2	
All other program-related investments. See instructions.	
3	
Total.	0.

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Part X**Minimum Investment Return** (m c f a m c mp pa . F f a , c)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	0.
b	Average of monthly cash balances	1b	10,572,356.
c	Fair market value of all other assets	1c	19,875,210.
d	Total (add lines 1a, b, and c)	1d	30,447,566.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	30,447,566.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	456,713.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	29,990,853.
6	Minimum investment return. Enter 5% of line 5	6	1,499,543.

Part XI**Distributable Amount** (c) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	1,499,543.
2a	Tax on investment income for 2015 from Part VI, line 5	2a	15,110.
b	Income tax for 2015. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	15,110.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,484,433.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	1,484,433.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,484,433.

Part XII**Qualifying Distributions** (c)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	1,417,354.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	1,417,354.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	1,417,354.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (c)

	(a) Corpus	(b) Years prior to 2014	(c) 2014	(d) 2015
1 Distributable amount for 2015 from Part XI, line 7				1,484,433.
2 Undistributed income, if any, as of the end of 2015				
a Enter amount for 2014 only			1,413,242.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2015:				
a From 2010				
b From 2011				
c From 2012				
d From 2013				
e From 2014				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2015 from Part XII, line 4: ► \$ 1,417,354.				
a Applied to 2014, but not more than line 2a			1,413,242.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2015 distributable amount				4,112.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2015 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:	0.			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2014. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2015. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2016				1,480,321.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2010 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2016. Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2011				
b Excess from 2012				
c Excess from 2013				
d Excess from 2014				
e Excess from 2015				

N/A

- b** Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

- [illegible]

1 Information Regarding Foundation Managers:

- a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

- a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

Arthur T. Demoulas, Demoulas Foundation, 978-244-1024
286 Chelmsford Street, Chelmsford, MA 01824

- b The form in which applications should be submitted and information and materials they should include:

Letter request including need for contribution

- c Any submission deadlines:**

d. Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

None

Part XV Supplementary Information (c)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year				
			Hospitals and Health Organizations	373,050.
			Youth Organizations	92,500.
			Churches, Temples and Religious Organizations	294,000.
			Civic, Cultural and Other Charities	225,231.
			Schools, Colleges and Universities	387,000.
Total			3a	1,371,781.
b Approved for future payment				
None				
Total			3b	0.

Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations



		Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		
a	Transfers from the reporting foundation to a noncharitable exempt organization of:		
	(1) Cash	1a(1)	X
	(2) Other assets	1a(2)	X
b	Other transactions:		
	(1) Sales of assets to a noncharitable exempt organization	1b(1)	X
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)	X
	(3) Rental of facilities, equipment, or other assets	1b(3)	X
	(4) Reimbursement arrangements	1b(4)	X
	(5) Loans or loan guarantees	1b(5)	X
	(6) Performance of services or membership or fundraising solicitations	1b(6)	X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c	X
d	If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.		

[illegible]


- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No
- b** If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge

Sign Here  1516-16  may the IRS discuss this return with the preparer shown below (see instr. 9)?

Signature of officer or trustee Date Title ☒ Yes ☐ No

Paid Preparer Use Only	Print/Type preparer's name Charles H. Comtois, CPA	Preparer's signature 	Date 5/18/11	Check <input type="checkbox"/> if self-employed	PTIN P00223546
	Firm's name ▶ SULLIVAN BILLE, P.C.			Firm's EIN ▶ 04-3296201	
	Firm's address ▶ 600 CLARK ROAD TEWKSBURY, MA 01876			Phone no. 978-970-2900	

Form 990-PF (2015)

Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

Source	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
Morgan Stanley	4,561.	4,561.	
Total to Part I, line 3	4,561.	4,561.	

Form 990-PF Dividends and Interest from Securities Statement 2

Source	Gross Amount	Capital Gains Dividends	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Mortgage Notes	777,536.	0.	777,536.	777,536.	
To Part I, line 4	777,536.	0.	777,536.	777,536.	

Form 990-PF Accounting Fees Statement 3

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Sullivan, Bille P.C.	12,500.	0.		12,500.
To Form 990-PF, Pg 1, ln 16b	12,500.	0.		12,500.

Form 990-PF Other Professional Fees Statement 4

Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Joanne Marsden	25,000.	12,500.		12,500.
John Matthews	7,100.	0.		7,100.
To Form 990-PF, Pg 1, ln 16c	32,100.	12,500.		19,600.

Form 990-PF	Taxes			Statement	5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Federal Excise Tax	15,100.	0.		0.	
To Form 990-PF, Pg 1, ln 18	15,100.	0.		0.	

Form 990-PF	Other Expenses			Statement	6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Miscellaneous	2,340.	1,617.		723.	
Taxes - Other	250.	0.		250.	
To Form 990-PF, Pg 1, ln 23	2,590.	1,617.		973.	

Form 990-PF	Mortgage Loans		Statement	7
Description	Book Value		Fair Market Value	
	19,751,138.		19,751,138.	
Total to Form 990-PF, Part II, line 12	19,751,138.		19,751,138.	

DEMOULAS FOUNDATION						04-2723441
Demoulas Foundation		Hospitals		Churches,	Civic,	Schools,
Form 990-PF, Part XV, #3 Contributions Paid During the Year Ended 12/31/15		and	Youth	Temples,	Cultural &	Colleges &
RECIPIENT	TOTAL	Health Org	Organizations	Religious	Other Charities	Universities
Project Santa	2,500 00	-		-	2,500 00	-
St Jude's Children's Reseach Hospital	5,000 00	5,000 00		-	-	-
Lowell General Hospital	7,500 00	7,500 00		-	-	-
Boston College	11,000 00	-		-	-	11,000 00
Middlesex School	2,000 00	-		-	-	2,000 00
Lowell Catholic High School	5,000 00	-		-	-	5,000 00
D'Youville Foundation	10,000 00	10,000 00		-	-	-
Greater Lowell Technical High School	2,500 00	-		-	-	2,500 00
Merrimack Valley Hospice	5,000 00	5,000 00		-	-	-
Metropolitan Opera	35,231 00	-		-	35,231 00	-
Federation of Hellenes America	5,000 00	-		-	5,000 00	-
St Patrick's Church	2,500 00	-		2,500 00	-	-
Dennison Memorial Community Center	5,000 00	-		-	5,000 00	-
Immaculate Conception Church	10,000 00	-		10,000 00	-	-
Circle Home	20,000 00	20,000 00		-	-	-
Sisters of the Precious Blood	1,000 00	-		1,000 00	-	-
St Vincent de Paul Society	3,000 00	-		3,000 00	-	-
Endicott College	20,000 00	-		-	-	20,000 00
St Demetrios Greek Orthodox Church	1,500 00	-		1,500 00	-	-
UTEC (United Teen Equality Center)	22,500 00	-		-	22,500 00	-
Merrimack College	10,000 00	-		-	-	10,000 00
St Gregory the Theologic Greek Orthodox Church	1,000 00	-		1,000 00	-	-
St Joseph Health Care	10,000 00	10,000 00		-	-	-
Anna Jaques Community Health Foundation	5,000 00	5,000 00		-	-	-
Blessed St John XXIII Seminary	2,500.00	-		-	-	2,500 00
Hellenic College Holy Cross	10,000 00	-		-	-	10,000.00
Lowell General Hospital	10,000 00	10,000 00		-	-	-
Metropolis of Boston	5,000 00	-		5,000 00	-	-
Lowell Community Health Center	2,550 00	2,550 00		-	-	-
Winchester Hospital	15,000 00	15,000 00		-	-	-
Annunciation Greek Orthodox Church	1,000 00	-		1,000 00	-	-
Academy of Notre Dame	5,000 00	-		-	-	5,000 00
St Spyridon Cathedral	5,000 00	-		5,000 00	-	-
Tranfiguration Greek Orthodox Church	2,000 00	-		2,000 00	-	-
Central Catholic High School	10,000 00	-		-	-	10,000 00
Hellenic American Cultural Foundation	10,000 00	-		-	10,000 00	-
Immaculate Conception Parish	1,500 00	-		1,500 00	-	-
St Anargyroi Greek Orthodox Church	1,000 00	-		1,000 00	-	-
Childrens Medical Research Foundation	3,500 00	3,500 00		-	-	-
Boston Renaissance Public Charter School	1,500 00	-		-	-	1,500 00
Saint Athanasius the Great Greek Orthodox Church	7,500 00	-		7,500 00	-	-
Saint Athanasius the Great Greek Orthodox Church	2,500 00	-		2,500 00	-	-
St Andrews by the Sea - Building Fund	2,500 00	-		2,500 00	-	-
Holy Trinity Greek Orthodox Church Philoptohos Society	1,000 00	-		1,000 00	-	-
Cystic Fibrosis Foundation	5,000 00	5,000 00		-	-	-
Runway for Recovery	5,000 00	5,000 00		-	-	-
D'Yourville Life & Wellness Community Foundation	5,000 00	5,000 00		-	-	-
Perkins School for thr Blind	5,000 00	5,000 00		-	-	-
Hellenic Nursing & Rehabilitation Center	10,000 00	10,000 00		-	-	-
Latine American Health Center	5,000 00	5,000 00		-	-	-
Lowell Association for thr Blind	5,000 00	5,000 00		-	-	-
Northeast Health Foundation -Addison Gilbert Hospital	5,000 00	5,000 00		-	-	-
Shrners Hospital	10,000 00	10,000 00		-	-	-
Sturdy Memorial Foundation	5,000 00	5,000 00		-	-	-
Wentworth-Douglass Hospital	10,000 00	10,000 00		-	-	-
Assumption of the Virgin Mary Greek Orthodox Church	10,000 00	-		10,000 00	-	-
Notre Dame Cristo Reg High School	5,000 00	-		-	-	5,000.00
Thomas More College of Liberal Arts	2,500 00	-		-	-	2,500 00
Pingree School	5,000 00	-		-	-	5,000.00
Pike School	5,000 00	-		-	-	5,000.00
Sacred Heart School	2,500 00	-		-	-	2,500 00
Academy of Notre Dame	20,000 00	-		-	-	20,000.00
Bellesim OSA Academy	2,500 00	-		-	-	2,500 00
Catholic School Foundation	25,000 00	-		-	-	25,000 00
Colby-Sawyer College	5,000 00	-		-	-	5,000 00
Esperanza Academy	2,500 00	-		-	-	2,500 00
Franco American School	5,000 00	-		-	-	5,000 00
Immaculate Conception School	5,000.00	-		-	-	5,000 00
Lawrence Catholic Academy	10,000 00	-		-	-	10,000 00
Middlesex School	25,000 00	-		-	-	25,000 00
Phillips Academy	5,000 00	-		-	-	5,000 00
Phillips Academy	2,500 00	-		-	-	2,500.00
Presentation of Mary	5,000.00	-		-	-	5,000 00
Presentation of Mary	5,000 00	-		-	-	5,000 00
Ste Jeanne D'Arc School	4,000 00	-		-	-	4,000.00
St Louis Elementary School	3,500 00	-		-	-	3,500.00
St Margaret's School	2,500 00	-		-	-	2,500.00
St Patrick's School	5,000.00	-		-	-	5,000.00
United Negro College Fund	7,500 00	-		-	-	7,500 00
Beth Israel Deaconess Medical Center	25,000 00	25,000.00		-	-	-

DEMIOULAS FOUNDATION						04-2723441
Demoulas Foundation		Hospitals		Churches,	Civic,	Schools,
Form 990-PF, Part XV, #3 Contributions Paid During the Year Ended 12/31/15		and	Youth	Temples,	Cultural &	Colleges &
RECIPIENT	TOTAL	Health Org	Organizations	Religious	Other Charities	Universities
Dana Faber Cancer Institute	25,000 00	25,000 00		-	-	-
Floating Hospital for Children / Childrens Cancer Ctr / NE Medical Center	25,000.00	25,000 00		-	-	-
Community Family Inc (The)	5,000 00	-		-	5,000 00	-
Annunciation Greek Orthodox Cathedral	5,000 00	-		5,000 00	-	-
Annunciation of the Virgn Mary Greek Orthodox Church	5,000 00	-		5,000 00	-	-
Armenian Church at Hye Point	3,500 00	-		3,500 00	-	-
Annunciation of the Virgin Mary Greek Orthodox Church	2,500 00	-		2,500 00	-	-
Dormition of the Assumption Orthodox Church	2,500 00	-		2,500 00	-	-
Dormition of the Virgin Mary Orthodox Church	5,000 00	-		5,000 00	-	-
First Baptist Church	2,500 00	-		2,500 00	-	-
First United Baptist Church	5,000 00	-		5,000 00	-	-
St Methodios Faith & Heritage Ctr - Greek Orthodox Metropolis of Boston	10,000 00	-		10,000 00	-	-
Holy Apostlis Sts Peter & Paul Greek Orthodox Church	5,000 00	-		5,000 00	-	-
Holy Resurrection Orthodox Church	2,500 00	-		2,500 00	-	-
Holy Trinity Greek Orthodox Church	10,000 00	-		10,000 00	-	-
Holy Trinity Greek Orthodox Church	5,000 00	-		5,000 00	-	-
Holy Trinity Greek Orthodox Church	5,000 00	-		5,000 00	-	-
Oblates Mission Foundation	2,500 00	-		2,500 00	-	-
Parish of Christ Church	2,500 00	-		2,500 00	-	-
Pawtucket Congregational Church of Lowell	3,500 00	-		3,500 00	-	-
Saint Anthony Parish	2,500 00	-		2,500 00	-	-
St Patrick Parish	10,000 00	-		10,000 00	-	-
St Anthony's Maronite Church	2,500 00	-		2,500 00	-	-
St Augustinus Church	5,000 00	-		5,000 00	-	-
St Demetrios Hellenic Orthodox Church	5,000 00	-		5,000 00	-	-
St Francis Church	2,500 00	-		2,500 00	-	-
St George Antiochian Orthodox Church	3,500 00	-		3,500 00	-	-
St George Greak Orthodox Church	2,500 00	-		2,500 00	-	-
St George Greak Orthodox Church	2,500 00	-		2,500 00	-	-
St George Greak Orthodox Church	2,500 00	-		2,500 00	-	-
St George Greak Orthodox Church	12,500 00	-		12,500 00	-	-
St George Greak Orthodox Church	5,000 00	-		5,000 00	-	-
St Margaret's Church	5,000 00	-		5,000 00	-	-
St Michael's Church	5,000 00	-		5,000 00	-	-
St Michael's Church	5,000 00	-		5,000 00	-	-
St Nicholas Hellenic Church	2,500 00	-		2,500 00	-	-
St Nicholas Hellenic Church	3,500 00	-		3,500 00	-	-
St Patrick's Church	5,000 00	-		5,000 00	-	-
St Philip's Hellenic Orthodox Church	7,500 00	-		7,500 00	-	-
St Vartananty Armenian Church	5,000 00	-		5,000 00	-	-
St Vasilios Greek Orthodox Church	2,000 00	-		2,000 00	-	-
St Vasilios Greek Orthodox Church	7,500 00	-		7,500 00	-	-
Sts Constantine & Helen Orthodox Church	10,000 00	-		10,000 00	-	-
Sts Constantine & Helen Orthodox Church	3,000 00	-		3,000 00	-	-
Taxiarchae-Archangels Greek Orthodox Church	2,500 00	-		2,500 00	-	-
Taxiarchae-Archangels Greek Orthodox Church	10,000 00	-		10,000 00	-	-
Transfiguration Greek Orthodox Church	10,000 00	-		10,000 00	-	-
Lawrence General Hospital	10,000 00	10,000 00		-	-	-
Franco American School	10,000 00	-		-	-	10,000 00
Roman W DeSanetis MD Legacy Fund	25,000 00	25,000 00		-	-	-
Concord Hospital / Center for Cancer Care	5,000 00	5,000 00		-	-	-
Brockton Hospital	5,000 00	5,000 00		-	-	-
RJF GIVING Fund	1,000 00	1,000 00		-	-	-
St Judes Children Research Hospital	5,000 00	5,000 00		-	-	-
Assumption of the Virgin Mary Greek Orthodox Church	10,000 00	-		10,000 00	-	-
New England Baptist Hospital	10,000 00	10,000 00		-	-	-
Presuytera Connie Gialopsas	2,500 00	2,500 00		-	-	-
Lowell Plan	25,000 00	-		-	25,000 00	-
Fenn School	25,000 00	-		-	-	25,000 00
Hill View Montessori	7,500 00	-		-	-	7,500.00
Blessed John XXIII Seminary	25,000 00	-		-	-	25,000 00
Dracut Scholarship Foundation	2,500 00	-		-	-	2,500 00
Calvary Baptist Church	3,000 00	-		3,000 00	-	-
Endicott College	10,000 00	-		-	-	10,000 00
St Joseph Reginal Catholic School	5,000 00	-		-	-	5,000 00
Joslin Diabetes Center	10,000 00	10,000 00		-	-	-
Speare Memorial Hospital	7,500 00	7,500 00		-	-	-
The Paul Center	5,000 00	-		-	5,000 00	-
Sacred Heart Parish	1,500 00	-		1,500 00	-	-
Northeast ARC	3,500 00	3,500 00		-	-	-
Lowell Catholic High School	5,000 00	-		-	-	5,000 00
St Vincent de Paul Society	3,000 00	-		-	3,000 00	-
Annunciation Greek Orthodox Church	5,000 00	-		5,000 00	-	-
Strongwater Farm	10,000 00	10,000 00		-	-	-
Challenge Unlimited	10,000 00	10,000 00		-	-	-
YMCA Exeter Area	50,000 00	-	50,000.00	-	-	-
Ruvier University	50,000 00	-		-	-	50,000.00
Step Up For Colleen	2,000 00	-		-	2,000 00	-
Megan's House	100,000 00	-		-	100,000 00	-
iBme	2,500 00	2,500 00		-	-	-

DEMOULAS FOUNDATION						04-2723441
Demoulas Foundation			Hospitals		Churches,	Civic,
Form 990-PF, Part XV, #3 Contributions Paid During the Year Ended 12/31/15			and	Youth	Temples,	Cultural &
RECIPIENT	TOTAL	Health Org	Organizations	Religious	Other Charities	Colleges & Universities
Arsenal Center for the Arts	10,000 00	-		-	10,000 00	-
Boys & Girls Club of Martha's Vineyard	2,500 00	-	2,500	-		-
Boys & Girls Club of Souhegan Valley	25,000 00	-	25,000	-		-
Merrimack Valley Hospice	10,000 00	10,000 00		-	-	-
Boys & Girls Club of Lower Merrimack Valley	15,000 00	-	15,000	-		-
Austin Preparatory School	2,500 00	-		-	-	2,500 00
Pollard School Playground Committee	7,500 00	-		-	-	7,500 00
Professional Center for Child Development	25,000 00	25,000 00		-	-	-
Prior Year Contributions Returned	(15,000 00)	(7,500 00)			(5,000 00)	(2,500 00)
	1,371,781 00	373,050 00	92,500	294,000 00	225,231 00	387,000 00