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Form **990**

Department of the Treasury

DLN: 93493228069776

OMB No 1545-0047

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

Internal	Revenue Service	F- Information about F					Inspection
A Fo	or the 2014 o	alendar year, or tax year beginning :	10-01-2014 , and ending 09-30-2015	5			
B Che	eck if applicabl	C Name of organization SKY LAKES MEDICAL CENTER			D Employ	er ident	ification number
☐ Add	dress change				93-05	08781	
∏ Nar	me change	Doing business as					
Init	tial return				E Telepho	ne numbe	er
Fina	al urn/terminated	Number and street (or P O box if mai 2865 DAGGETT AVENUE	I is not delivered to street address) Room/sui	ite		274-63	
	ended return	City or town, state or province, countr	ay and ZID or foreign postal sade		(341)	274-03	
	plication pendir	KLAMATH FALLS, OR 97601	y, and zir of foleigh postal code		G Gross re	eceipts \$ 5	548,370,940
i Abi	pileation pendii		unal afficació				
		F Name and address of princ PAUL STEWART	ipai officer		s this a group ubordinates?	return f	or ┌Yes ┌ No
		2865 DAGGETT AVENUE KLAMATH FALLS,OR 97601					
		REAMATH FALLS, OK 37001			re all subordii ncluded?	nates	┌ Yes ┌ No
I Ta	x-exempt stat	is ▽ 501(c)(3) □ 501(c)() ◄ (ins	sert no)			a lıst (s	see instructions)
	ebsite: 🕨 V	/WW SKYLAKES ORG		H(a)	Group exempt	on num	her 🕨
			- Others b	1			
		on F Corporation Trust Association Mmary	Other F	L Year	of formation 19	79 M S	tate of legal domicile OR
Га		describe the organization's mission					
Governance	<u>IN TH</u>	S EFFORT THAT WE WILL BECOM	ENT AND CARING IN ALL WE DO VE A PREEMINENT HEALTHCARE CE	ENTER			
Activities & (, -	g body (Part VI, line 1a)			з	10
琶	4 Numbe	r of independent voting members of		4	9		
₹ T	5 Total number of individuals employed in calendar year 2014 (Part V, line 2a)					5	1,528
	6 Total i			6	333		
	7a Total unrelated business revenue from Part VIII, column (C), line 12 b Net unrelated business taxable income from Form 990-T, line 34					7a	8,962
	b Net ur	related business taxable income fro	m Form 990-1, line 34		· · ·	7b	4,647
					Dries Vees		Current Vaar
		ributions and grants (Part VIII) line	o 1h)		Prior Year	20	Current Year
	8 Con		e 1h)		1,216,6 507,426,8	_	1,151,024
evenue	8 Con 9 Prog	ram service revenue (Part VIII, line	·		1,216,6	45	
Rayenue	8 Con 9 Prog 10 Inve	ram service revenue (Part VIII, line	e 2g)		1,216,6 507,426,8	95	1,151,024 540,811,667
Rayentle	8 Con 9 Prog 10 Inve 11 Oth 12 Tota	ram service revenue (Part VIII, line stment income (Part VIII, column (er revenue (Part VIII, column (A), lii l revenue—add lines 8 through 11 (i	e 2g)		1,216,6 507,426,8 2,072,7 201,3	45 95 59	1,151,024 540,811,667 3,853,551 516,084
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Use Only

Firm's address ► 805 SW BROADWAY STE 1200

PORTLAND, OR 97205

Phone no (503) 242-1447

UII	1990 (2014) Page
Pai	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission
0	LAKES MEDICAL CENTER WILL CONTINUALLY STRIVE TO REDUCE THE BURDEN OF ILLNESS, INJURY AND DISABILITY, AND IMPROVE THE HEALTH, SELF-RELIANCE AND WELL-BEING OF THE PEOPLE WE SERVE WE WILL DEMONSTRATE THAT WE ARE MPETENT AND CARING IN ALL WE DO WE SHALL ENDEAVOR TO BE SO SUCCESSFUL IN THIS EFFORT THAT WE WILL BECOME REEMINENT HEALTHCARE CENTER
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code) (Expenses \$ 428,037,027 including grants of \$ 652,929) (Revenue \$ 525,183,547)
	PATIENT CARE EXPENSES - ACUTE INPATIENT CARE FOR ADULT AND PEDIATRIC PATIENTS, A LEVEL III TRAUMA EMERGENCY DEPARTMENT, SERVICES RELATED T CHILD ABUSE, HOME CARE, PHYSICAL, OCCUPATIONAL AND SPEECH THERAPIES, A CANCER TREATMENT CENTER WITH BOTH MEDICAL AND RADIATION ONCOLOGY, AND DIAGNOSTIC TESTING (LABORATORY AND DIAGNOSTIC IMAGING) AVAILABILITY IN SETTINGS AROUND THE COMMUNITY
4b	(Code) (Expenses \$ 19,729,791 including grants of \$) (Revenue \$)
	UNCOMPENSATED CARE - DURING FISCAL YEAR 2015, SKY LAKES MEDICAL CENTER, LIKE MOST US HOSPITALS, SAW A SHIFT AWAY FROM CHARITY CARE APPLICATIONS DUE TO THE AFFORDABLE CARE ACT CHARGES WRITTEN OFF UNDER OUR BROAD-REACHING CHARITY CARE POLICY TOTALED \$7,012,265 (COMPARED TO \$11,662,310 FOR THE FISCAL YEAR 2014) IN ADDITION TO CHARITY CARE WRITE OFFS, CHARGES WRITTEN OFF AS BAD DEBT TOTALED \$12,717,526 (VERSUS\$15,963,751 WRITTEN OFF IN FISCAL YEAR 2014) AS A PERCENTAGE OF CHARGES, FISCAL YEAR 2015 WRITE OFFS REPRESENT 1 3% (CHARITY CARE) AND 1 2% (BAD DEBT), RESPECTIVELY THESE PERCENTAGES FOR THE PRIOR YEAR WERE 2 3% AND 2 5% WE CONTINUE TO DO A MUCH BETTER JOB, AT THE TIME SERVICES ARE PROVIDED, IN IDENTIFYING PATIENTS REQUIRING CHARITY CARE THIS ALLOWS US, AS MUCH AS POSSIBLE, THE ABILIT TO AVOID LATER WRITING OFF SERVICES TO BAD DEBT THIS RESULTS IN ALSO LOWERING OUR BAD DEBT WRITE OFF PERCENTAGE
4c	(Code) (Expenses \$ 6,020,836 including grants of \$ 113,721) (Revenue \$ 2,158,143)
	EDUCATIONAL SUPPORT - SKY LAKES MEDICAL CENTER COMMITS SIGNIFICANT DOLLARS AND MAN-HOURS TO BENEFIT EDUCATIONAL EFFORTS IN AND FOR THE COMMUNITY AMONG THOSE COMMITMENTS ARE THE FOLLOWING OREGON HEALTH & SCIENCE UNIVERSITY AFFILIATED FAMILY PRACTICE RESIDENCY PROGRAM AND CLINIC, AN RN I TRAINING PROGRAM TO INCLUDE 6 MONTHS OF ONE-ON-ONE SUPERVISED ORIENTATION TO THE INPATIENT CARE AREAS, AWARDING OF SCHOLARSHIPS TO COMMUNITY MEMBERS AND/OR EMPLOYEES IN HEALTHCARE- RELATED PROGRAMS, A HOSPITAL DEPARTMENT, LEARNING RESOURCES, DEDICATED TO THE EDUCATION OF PHYSICIANS, EMPLOYEES AND COMMUNITY MEMBERS, COMMITMENT TO EMPLOYEES ACTING, EITHER FULL-TIME OR PARTTIME, AS INSTRUCTORS IN ACCREDITED COURSES AT THE HIGH SCHOOL, COMMUNITY COLLEGE OR UNIVERSITY LEVEL, STIPEND PAYMENTS TO STUDENTS PERFORMING WORK AND/OR ON-THE-JOB TRAINING WITHIN THE HOSPITAL SETTING, TUITION REIMBURSEMENTS PAID TO EMPLOYEES ENROLLED IN COLLEGE-LEVEL COURSEWORK, JOINT PARTICIPATION IN A SIMULATION LABORATORY WITH OIT, FREE OR MINIMAL COST COMMUNITY EDUCATIONAL OPPORTUNITIES SUC AS DIABETES EDUCATION, NUTRITION AND OTHER EDUCATION PROGRAMS IN OR FOR THE SCHOOLS, AND HEALTH FAIRS
	See Additional Data
	Other pregram convices (Describe in Schedule O.)
4d	Other program services (Describe in Schedule O) (Expenses \$ 27,059,758 including grants of \$) (Revenue \$ 13,535,503)
4e	Total program service expenses ► 480,847,412

Part TV	Chec	klist of	Required	Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		Νο
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h	Vas	

Par	t IV Checklist of Required Schedules (continued)						
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes				
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes				
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J						
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a						
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No			
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No			
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No			
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No			
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No			
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26	Yes				
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No			
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)						
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part						
	IV	28a		No			
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No			
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No			
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo			
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No			
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No			
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No			
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes				
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes				
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes				
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	100	No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No			
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No			
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	Yes				

	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>	<u></u>	
	Enter the number reported in Pou 2 of Form 1006 Enter 0 of not applicable 177		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 177 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0	-		
		<u> </u>		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
•	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		IN
2	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
1	If "Yes," indicate the number of Forms 8282 filed during the year			
2	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		N
:	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
J	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
1	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
3	Initiation fees and capital contributions included on Part VIII, line 12 10a	<u> </u>		
)	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	_		
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders	 -		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	_		
а	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
-	in which the organization is neclised to issue qualified health plans	1		
	Did the organization receive any payments for indoor tanning services during the tax year?	 146	 	N.I
	If "Yes" has it filed a Form 720 to report these payments? If "No" provide an explanation in Schedule O	14a 14b		No

►RICHARD RICO VPCFO 2865 DAGGETT AVENUE

KLAMATH FALLS, OR 97601 (541) 274-6150

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
L0a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
l1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
L2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12 c	Yes	
L3	Did the organization have a written whistleblower policy?	13	Yes	
L4	Did the organization have a written document retention and destruction policy?	14	Yes	
L5	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
l6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	461		. N
		16b		No
<u>56</u> 17	ection C. Disclosure List the States with which a copy of this Form 990 is required to be filed▶OR			
L 7	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			
·O	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O)			
L9	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year			
20	State the name, address, and telephone number of the person who possesses the organization's books and record	_		

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than one box, unless son is both an officer		Position (do not check ore than one box, unless person is both an officer and a director/trustee)		Position (do not check more than one box, unle person is both an office and a director/trustee		Position (do n more than one b person is both and a director of local institutional or director		(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) JOHN BELL	3 00	x		х				О	0	0			
CHAIRMAN (2) ROD WENDT	1 00			_	_					_			
VICE CHAIRMAN	1 00	Х		х				0	0	0			
(3) PAUL R STEWART	50 00	,,		, ,				F01 127	0	44.406			
PRESIDENT/CEO/SECRETARY/TREASURER	1 00	Х		Х				581,137	0	44,406			
(4) KERMIT HOUSER	1 00	.,											
BOARD MEMBER	1 00	X						0	0	0			
(5) CLARK PEDERSON	1 00							_	_	_			
BOARD MEMBER	3 00	X						0	0	0			
(6) JEAN PHILLIPS	1 00							_		_			
BOARD MEMBER	1 00	X						0	0	0			
(7) WENDY WARREN MD	1 00							_	_	_			
BOARD MEMBER	1 00	X						0	0	0			
(8) DOUGLAS MCINNIS DVM	1 00												
BOARD MEMBER	1 00	X						0	0	0			
(9) JOHN R PATTEE MD	1 00												
BOARD MEMBER	1 00	X						26,750	0	0			
(10) DWIGHT SMITH MD	1 00												
BOARD MEMBER	1 00	X						0	0	0			
(11) RICHARD RICO	50 00									-			
VP/CFO				X				374,357	0	53,677			
(12) RICHARD DEVORE MD	40 00												
MEDICAL PROVIDER						X		438,501	0	35,762			
(13) STANTON SMITH MD	40 00												
MEDICAL PROVIDER						X		401,172	0	35,919			
(14) JARED OGAO MD	40 00												
MEDICAL PROVIDER						X		387,643	0	35,762			
	•				•		•			Form 990 (2014)			

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					ss er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- (W-	(W- 2/1099- MISC)	organization and related organizations
(15) PATRICK MAVEETY MD MEDICAL PROVIDER	40 00					х		397,968	0	9,249
(16) ISKRA MATHURA MD MEDICAL PROVIDER	40 00					х		372,745	0	9,305

1b	Sub-Total	•			
c	Total from continuation sheets to Part VII, Section A	►			
d	Total (add lines 1b and 1c)	•	2,980,273	0	224,080

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►102

			res	INO
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule I for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		11	
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No.

Section B. Independent Contractors

L Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)
Name and business address	Description of services	Compensation
KLAMATH RADIOLOGY ASSOCIATES 2900 DAGGETT AVENUE KLAMATH FALLS, OR 97601	PHYSICIAN PRACTICE	3,546,154
KLAMATH ORTHOPEDIC CLINIC 2220 BRYANT WILLIAMS DRIVE KLAMATH FALLS, OR 97601	PHYSICIAN PRACTICE	2,584,831
HUDSON STAFFING 4625 NADINE LANE FRANKLIN, TN 37064	STAFFING SERVICES	1,489,892
KLAMATH ELITE ANESTHESIA GROUP 611 LOMA LINDA DRIVE KLAMATH FALLS, OR 97601	PHYSICIAN PRACTICE	806,700
RENOVO SOLUTIONS LLC 13609 CALIFORNIA STREET OMAHA, NE 68154	STAFFING SERVICES	650,193
2 Total number of independent contractors (including but not limited to the	se listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►31

Part V		Statement o	of Revenue ule O contains a respo	nca or note to any l	no in this Dart VIII			_
		Check if Schea	uie O contains a respo	nse or note to any ii	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
	1a	Federated cam	paigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts	ь	Membership du	ies 1b					
2 To	_		ents 1c					
, 4 P A	С							
	d	Related organiz	zations 1d	1,151,024				
ا <u>ق</u> اری	е	Government grant	s (contributions) 1e					
들인	f	All other contribution	ons, gifts, grants, and 1f					
e at		sımılar amounts no						
<u></u>	g	noncash contributi 1a-1f \$	ons included in lines					
ᅐᆵᅵ	h	Total. Add lines	s 1a-1f		1,151,024			
				Business Code				
<u> </u>	2a	PATIENT REVENUE		621990	525,183,547	525,183,547		
e Ae	ь	OTHER PROGRAM		621990	15,628,120	15,628,120		
а Д	c			021330	13,020,120	13,020,120		
¥.	d							
33	e							
E		All other progra	om carvica ravanila					
Program Serwce Revenue	f	All other progra	am service revenue					
4	g	Total. Add lines	s 2a-2f		540,811,667			
	3		ome (including dividen		3,851,221			3,851,221
	4		ar amounts)		-,,			
	5			·				
		, to yarares	(ı) Real	(II) Personal				
	6a	Gross rents	799,677	(, , , , , , , , , , , , , , , , , , ,				
	ь	Less rental	797,785					
	c	expenses Rental income	1,892					
	الم	or (loss)	ma ar (lasa)		1,892			1,892
	d	Net rental inco	me or (loss)		1,032			1,032
	7a	Gross amount	(ı) Securities	(II) O ther				
		from sales of assets other than inventory		13,090				
	ь	Less cost or other basis and		10,760				
		sales expenses		·				
	С	Gain or (loss)		2,330	2,330			2,330
۸,	d 8a	Gross income f events (not inc			2,330			2,330
Other Revenue		\$of contributions	s reported on line 1c)					
ř		See Part IV, lir	ne 18 a					
<u> </u>	ь	less directey	penses b					
5	c		(loss) from fundraising	events 🛌				
		Gross income f	rom gaming activities ne 19					
	L	1000 4	a noncos h					
	b c		penses b (loss) from gamıng actı	vities L				
	10a	Gross sales of returns and allo	ınventory, less	vides i i ip				
			a	1,949,613				
	b	Less cost of g	oods sold b	1,230,069				
	С		(loss) from sales of inv		719,544			719,544
		Miscellaneou	s Revenue	Business Code			a a = =	
	11a	PASSTHROUG		621990	162,237	65,526	8,962	87,749
	b	OTHER INCOM	И Е	900099	-367,589			-367,589
	С							
	d		ue					
	е	Total. Add lines	s 11a-11d		-205,352			
	12	Total revenue.	See Instructions .	🛌	546,332,326	540,877,193	8,962	4,295,147
I					3,0,002,020	0.0,0.1,100	0,502	1,233,171

Part IX Statement of Functional Expenses

Secu	on 501(c)(3) and 501(c)(4) organizations must complete all columns Al				
	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and				
	domestic governments See Part IV, line 21	620,333	620,333		
2	Grants and other assistance to domestic				
	ındıvıduals See Part IV, line 22	146,317	146,317		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,185,050		1,185,050	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	78,437,012	68,596,462	9,840,550	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,398,987	2,194,090	204,897	
9	Other employee benefits	10,271,464	8,442,262	1,829,202	
10	Payroll taxes	5,179,448	4,406,903	772,545	
11	Fees for services (non-employees)	, , , , , , , , , , , , , , , , , , , ,	, , ,	, -	
а	Management	697,051	153,610	543,441	
b	Legal	264,203		264,203	
c	Accounting	132,308		132,308	
d	Lobbying	102,000		202,000	
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	14,548,008	14,543,117	4,891	
12	Advertising and promotion	1,045,627	377,605	668,022	
13	Office expenses	2,348,773	1,065,080	1,283,693	
14	Information technology	4,141,783	66,500	4,075,283	
15	Royalties	.,1.1,.00	33,333	.,0.0,200	
16	Occupancy	4,320,022	2,817,344	1,502,678	
17	Travel	116,730	116,729	1,302,070	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	110,730	110,729	1	
19	Conferences, conventions, and meetings	786,281	584,544	201,737	
20	Interest	2,955,747	3,658	2,952,089	
21	Payments to affiliates	2,33,.17	3,030	2,552,500	
22	Depreciation, depletion, and amortization	10,354,725	4,640,338	5,714,387	
23	Insurance	2,163,861	724,458	1,439,403	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	2,103,001	,27,730	1,100,100	
а	CONTRACTUAL ALLOWANCE	302,917,607	302,917,607		
b	SUPPLIES	31,519,600	31,310,842	208,758	
c	BAD DEBTS	12,717,526	12,717,526		
d	TAXES PAID ON UBI	500		500	
e	All other expenses	28,419,396	24,402,087	4,017,309	
25	Total functional expenses. Add lines 1 through 24e	517,688,359	480,847,412	36,840,947	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)	221,230,000	,,	27,279,277	

Part X Balance Sheet

	T X	Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	16,795,518	1	12,670,202
	2	Savings and temporary cash investments	27,054,272	2	12,718,077
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	24,347,970	4	32,780,051
	5	Loans and other receivables from current and former officers, directors, trustees, lemployees, and highest compensated employees. Complete Part II of Schedule L		_	405.042
Assets	6	Loans and other receivables from other disqualified persons (as defined under sec $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contributing employ and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficial organizations (see instructions) Complete Part II of Schedule L	ers	6	465,042
88	7	Notes and loans receivable, net		7	
₹	8	Inventories for sale or use	2,181,720		2,229,462
	9	Prepaid expenses and deferred charges	2,696,455		2,774,698
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 197,546			
	Ь	Less accumulated depreciation 10b 101,562	,681 90,632,841	10c	95,984,105
	11	Investments—publicly traded securities	48,760,547	11	49,174,033
	12	Investments—other securities See Part IV, line 11	4,557,044	12	35,105,634
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	19,915,820		43,389,037
	16	Total assets. Add lines 1 through 15 (must equal line 34)	237,247,168	16	287,290,341
	17	Accounts payable and accrued expenses	6,840,114	17	32,574,991
	18	Grants payable	-,,	18	
	19	Deferred revenue	2,507,868		2,474,430
	20	Tax-exempt bond liabilities	54,587,427	20	52,895,845
	21	Escrow or custodial account liability Complete Part IV of Schedule D	5 1,551 , 121	21	32,000,010
lities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified		21	
Liabiliti		persons Complete Part II of Schedule L		22	
ï	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			_
		D	9,971,076	25	8,054,984
	26	Total liabilities. Add lines 17 through 25	73,906,485	26	96,000,250
ces		Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and complete lines 27 through 29, and lines 33 and 34.			
<u>a</u>	27	Unrestricted net assets	163,340,683	27	191,290,091
ස ස	28	Temporarily restricted net assets		28	
Fund Balance	29	Permanently restricted net assets		29	
FE		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ┌ and			
5		complete lines 30 through 34.			
Assets	30	Capital stock or trust principal, or current funds		30	
Š	31	Paid-in or capital surplus, or land, building or equipment fund		31	
đ	32	Retained earnings, endowment, accumulated income, or other funds		32	
Ř	33	Total net assets or fund balances	163,340,683	33	191,290,091
	34	Total liabilities and net assets/fund balances	237,247,168	34	287,290,341

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
•	Total revenue (must equal Dest VIII, column (A.), line 12)				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		546,3	332,326
2	Total expenses (must equal Part IX, column (A), line 25)	2		517,6	88,359
3	Revenue less expenses Subtract line 2 from line 1	3		28.6	543,967
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			340,683
5	Net unrealized gains (losses) on investments	5		-	507,426
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			-87,133
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		191,2	290,091
Par	t XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed or	n		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	1e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

Additional Data

Software ID:

Software Version:

EIN: 93-0508781

Name: SKY LAKES MEDICAL CENTER

Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ 27,059,758 including grants of \$) (Revenue \$ 13,535,503)

EXPENSES RELATED TO MEDICAL CENTER SUPPORTING SERVICES SUCH AS ADMINISTRATION, INFORMATION SYSTEMS, FINANCIAL SERVICES, REVENUE CYCLE PROCESSES, HUMAN RESOURCES, ENGINEERING, ENVIRONMENTAL SERVICES, RISK MANAGEMENT, AND SAFETY AND SECURITY efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493228069776

.N: 93493228069776

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Name of the organization
SKY LAKES MEDICAL CENTER

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The c	The organization is not a private foundation because it is (For lines 1 through 11, check only one box)									
1	Γ	A church, convention	of churches, o	r association of churc	hes described i	n section 170(l	b)(1)(A)(i).			
2	Γ	A school described in	section 170(b)(1)(A)(ii). (Attach S	chedule E)					
3	<u>~</u>	A hospital or a cooper	atıve hospıtal	service organization o	described in sec	tion 170(b)(1)	(A)(iii).			
4	\sqcap	A medical research or	ganızatıon ope	erated in conjunction v	vith a hospital d	lescribed in se c	ction 170(b)(1)(A)(iii). Enter the		
	_	hospital's name, city,	and state							
5	Г	An organization opera	ted for the ben	iefit of a college or uni	versity owned o	or operated by	a governmental unit d	escribed in		
		section 170(b)(1)(A)((iv). (Complete	e Part II)						
6	Γ	A federal, state, or loc	al government	t or governmental unit	described in se	ection 170(b)(1	L)(A)(v).			
7	Γ	An organization that n described in section 1				om a governme	ental unit or from the o	jeneral public		
8	Γ	A community trust des	scribed in sect	ion 170(b)(1)(A)(vi)	(Complete Par	tII)				
9	\sqcap	An organization that n	ormally receiv	es (1) more than 331	l/3% of its supp	ort from contri	butions, membership	fees, and gross		
		receipts from activitie	s related to its	s exempt functions—s	ubject to certai	n exceptions, a	and (2) no more than 3	331/3% of		
		ıts support from gross	ınvestment ın	come and unrelated b	usıness taxable	e income (less	section 511 tax) from	businesses		
		acquired by the organi	zatıon after Ju	ine 30, 1975 See sec	tion 509(a)(2).	(Complete Pa	rt III)			
10	Γ	An organization organ	zed and opera	ited exclusively to tes	t for public safe	ety See sectio i	n 509(a)(4).			
11	Γ	An organization organ	zed and opera	ited exclusively for the	e benefit of, to p	erform the fun	ctions of, or to carry o	ut the purposes of		
		one or more publicly s								
	_	the box in lines 11a th								
а	ı	Type I. A supporting o								
		supported organization organization			_	ty of the direct	ors or trustees of the	supporting		
ь	Г	Type II. A supporting				with its suppo	rted organization(s), l	ov having control or		
	•	management of the su								
	_	must complete Part I\	•							
С	ļ	Type III functionally i						grated with, its		
d	_	supported organization Type III non-function						anization(a) that is		
u	,	not functionally integr								
		(see instructions) You								
e	Γ	Check this box if the o					s a Type I, Type II, T	ype III functionally		
_		integrated, or Type III								
f		Enter the number of su								
g		Provide the following i	nformation abo	out the supported orga	inization(s)					
	(i)Na	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	ganızatıon	(v) A mount of	(vi) A mount of		
		organızatıon		organization	listed in your		monetary support	other support (see		
				(described on lines	docume	ent?	(see instructions)	instructions)		
				1-9 above or IRC section (see						
				instructions))		.				
				<i>''</i>	Yes	No				
								1		
	1									
Tota										

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organization instructions	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2013 Schedule A, Part III, line 17

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom			
2 Amounts paid to perform activity that directly furthexcess of income from activity			
3 Administrative expenses paid to accomplish exemp	anızatıons		
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493228069776

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	me of the organization LAKES MEDICAL CENTER		Employer identification number
JNI	DANES PIEDICAL CENTER		93-0508781
Pa	organizations Maintaining Donor Adorganization answered "Yes" to Form 990), Part IV, line 6.	inds or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
	Total number at end of year		
	Aggregate value of contributions to (during year)		
	Aggregate value of grants from (during year)		
ļ	Aggregate value at end of year		
•	Did the organization inform all donors and donor advis funds are the organization's property, subject to the o		or advised Yes No
•	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the bene conferring impermissible private benefit?		
a	rt III Conservation Easements. Complete if	f the organization answered "Yes" to	Form 990, Part IV, line 7.
į	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space	n or education) Preservation of an	historically important land area ertified historic structure
	Complete lines 2a through 2d if the organization held easement on the last day of the tax year	a qualified conservation contribution in th	ne form of a conservation
			Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
C	Number of conservation easements on a certified history	oric structure included in (a)	2c
d	Number of conservation easements included in (c) acc historic structure listed in the National Register	quired after 8/17/06, and not on a	2d
	Number of conservation easements modified, transfer	red, released, extinguished, or terminated	d by the organization during
	the tax year ▶		
	Number of states where property subject to conservat	tion easement is located 🕨	
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	•	ling of violations, and Yes No
	Staff and volunteer hours devoted to monitoring, inspe	ecting, and enforcing conservation easem	ents during the year
	A mount of expenses incurred in monitoring, inspecting • \$	g, and enforcing conservation easements	during the year
	Does each conservation easement reported on line 2(and section $170(h)(4)(B)(II)$?	(d) above satisfy the requirements of sect	tion 170(h)(4)(B)(ı)
ı	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easeme	ne footnote to the organization's financial	
ar	Complete if the organization answered "\		or Other Similar Assets.
а	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote	ets held for public exhibition, education, c	or research in furtherance of public
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide the following amounts relating to these	116 (ASC 958), to report in its revenue s ets held for public exhibition, education, c	tatement and balance sheet
	(i) Revenue included in Form 990, Part VIII, line 1		► \$
	(ii) Assets included in Form 990, Part X		▶ -\$_
!	If the organization received or held works of art, histor following amounts required to be reported under SFAS		r financial gain, provide the
а	Revenue included in Form 990, Part VIII, line 1	· -	► \$
b	Assets included in Form 990, Part X		► \$
_			

Part	Organizations Maintaining Co	llections of Art,	<u>, His</u>	torical ⁻	<u> Treas</u>	<u>ures, or Ot</u>	<u>ther</u>	Similar As	sets (c	ontinued)	
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ds, ch	eck any o	f the fol	llowing that a	re a s	significant use	e of its		
а	Public exhibition		d	┌ Loa	norex	change progra	ams				
b	Scholarly research		e	┌ Oth	er						
c	Preservation for future generations										
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII										
5	During the year, did the organization solicit	or receive donations	ofar	t, historica	al treas	ures or other	sımı	lar	_		
	assets to be sold to raise funds rather than								☐ Yes	☐ No	
Par	Part IV, line 9, or reported an ar					n answered	ı "Ye	s" to Form 9	9 90,		
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	dıary	for contro	butions	or other asse	ets no	ot	┌ Yes	┌ No	
b	If "Yes," explain the arrangement in Part XI	II and complete the	follow	ving table		_					
						<u> </u>	_	1A	nount		
С	Beginning balance						1c				
d	Additions during the year					<u> </u> :	1d				
е	Distributions during the year					<u> </u>	1e				
f	Ending balance						1f				
2a	Did the organization include an amount on F	orm 990, Part X, line	21,	for escrow	orcus	todıal accoun	it liab	oility?	┌ Yes	┌ No	
b	If "Yes," explain the arrangement in Part XI	II Check here if the	expla	anation ha	s been	provided in P	art X	III		Γ	
Pa	rt V Endowment Funds. Complete		n ans	wered "Y							
		(a)Current year	(b)	Prior year		wo years back	(d) T∤			rears back	
1a	Beginning of year balance	15,555,625		14,589,83	_	13,956,740		11,698,651		12,339,426	
Ь	Contributions	128,097		170,45	9	12,716		20,361		98,175	
С	Net investment earnings, gains, and losses	183,989		1,968,10	18	2,126,606		2,760,201		-202,310	
d	Grants or scholarships	15,940		62,66	66	10,509		12,270		32,407	
е	Other expenditures for facilities and programs	878,284		896,03	32	1,214,051		220,861		256,108	
f	Administrative expenses	207,058		214,07	'4	281,672		289,342		248,125	
g	End of year balance	14,766,429		15,555,62	25	14,589,830		13,956,740		11,698,651	
2	Provide the estimated percentage of the cur	rent year end balanc	e (lın	e 1g, colu	mn (a))	held as					
а	Board designated or quasi-endowment 🕨	100 000 %									
b	Permanent endowment ► 0 %										
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho) % uld equal 100%									
За	Are there endowment funds not in the posse	ssion of the organiza	ation t	that are he	eld and	admınıstered	for t	he			
	organization by								Yes	+	
	(i) unrelated organizations						•	3a	• • •	No	
L	(ii) related organizations							3a(
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of the second of the seco	•			. •		•	3	b Yes	<u> </u>	
	t VI Land, Buildings, and Equipme				on ans	wered 'Yes'	to F	orm 990. Pa	art IV. li	ne	
	11a. See Form 990, Part X, line										
	Description of property			(a) Cost of basis (inve		(b)Cost or otl basis (other		(c) Accumulated depreciation	d (d) B	ook value	
1a	Land					2,489,	,625			2,489,625	
b I	Buildings					117,395,	-	59,107,28	32 !	58,288,400	
c I	Leasehold improvements					4,262,	,243	2,910,67		1,351,572	
d I	Equipment					69,829,	,765	39,311,34	13 3	30,518,422	
e	Other					3,569,	,471	233,38	35	3,336,086	
	I. Add lines 1a through 1e <i>(Column (d) must e</i>		(, colu	mn (B), lın	e 10(c).	.)				95,984,105	
								Schedule I	O (Form 9	990) 2014	

See Form 990, Part X, line 12.	plete if the organization a	answered 'Yes' to Forr	m 990, Part IV, line 11b.
(a) Description of security or category	(b)Book value	(c) Method of va	
(including name of security)		Cost or end-of-year r	market value
(1)Financial derivatives			
(2)Closely-held equity interests (3)Other			
(A) INVESTMENTS IN OTHER COMPANIES	6,846,559	С	
(B) LIFE INSURANCE	27,558,685	F	
(C) DEFERRED COMP PLAN ASSETS	700,390	F	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	35,105,634		
Part VIII Investments—Program Related. Cor	nplete if the organization	answered 'Yes' to Fo	rm 990, Part IV, line 11c.
See Form 990, Part X, line 13. (a) Description of investment	(b) Book value	(c) Method of va	luation
(a) Description of investment	(b) Book value	Cost or end-of-year r	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. Complete if the organization (a) Descrip		Part IV, line 11d See F, 	orm 990, Part X, line 15 (b) Book value
(1) ASSETS LIMITED AS TO USE	N. C.		5,057,067
(2) OTHER ASSETS			1,414,190
(3) RISK POOL WITHHOLD RECEIVABLE			3,797,478
(4) DEFERRED FINANCING COSTS			1,610,249
(5) CONSTRUCTION IN PROCESS			2,053,096
(6) OTHER RECEIVABLES			29,456,957
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	.)		43,389,037
Part X Other Liabilities. Complete if the organ			
Form 990, Part X, line 25.			
1 (a) Description of liability	(b) Book value		
Federal income taxes			
CAPITAL LEASE OBLIGATIONS	6,040,849		
ESTIMATED THIRD-PARTY PAYOR SETTLEMENTS	2,014,135		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	8,054,984		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)			

Par		Revenue per Audited Financial Statements With Revenue p wered 'Yes' to Form 990, Part IV, line 12a.	er Ke	eturn Complete if					
1		er support per audited financial statements	1						
2		ut not on Form 990, Part VIII, line 12							
а		on investments 2a							
ь		facilities							
С	Recoveries of prior year grant	zs							
d)							
e	Add lines 2a through 2d		2e						
3	Subtract line 2e from line 1 .		3						
4		90, Part VIII, line 12, but not on line 1							
a		luded on Form 990, Part VIII, line 7b . 4a							
b)							
c		, , , , , , , , , , , , , , , , , , ,	4c						
5		d 4c . (This must equal Form 990, Part I, line 12)	5						
Part		xpenses per Audited Financial Statements With Expenses		Return. Complete					
		nswered 'Yes' to Form 990, Part IV, line 12a.							
1	Total expenses and losses pe	r audited financial statements	1						
2	A mounts included on line 1 bi	ut not on Form 990, Part IX, line 25							
а	Donated services and use of f	acılıtıes							
b	Prior year adjustments	2b							
c	Otherlosses								
d	Other (Describe in Part XIII)) 2d							
e	Add lines 2a through 2d		2e						
3	Subtract line ${f 2e}$ from line ${f 1}$.		3						
4	Amounts included on Form 99	0, Part IX, line 25, but not on line 1:							
а	Investment expenses not inc	Investment expenses not included on Form 990, Part VIII, line 7b 4a							
b	Other (Describe in Part XIII)) 4b							
c	Add lines 4a and 4b		4c						
5	Total expenses Add lines 3 a	nd 4c. (This must equal Form 990, Part I, line 18)	5						
Part	XIII Supplemental In	formation							
Part		r Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to		le any additional					
	Return Reference	Explanation							
PART	V, LINE 4	ENDOWMENTS ARE HELD BY A RELATED ORGANIZATION, SKY LAKE FOUNDATION, FOR THE BENEFIT OF SKY LAKES MEDICAL CENTER GROWTH OF THE ENDOWMENT FUNDS ALLOWS FOR LARGER EXPEN AND OTHER INCOME TO BE SPENT WITHOUT EXPENDING ANY OF T	THE C DITUR HE IN	CONTINUED RES OF INVESTMENT					
PART	X, LINE 2	FUNDS OR DESIGNATED FUNDS, WHICH REMAIN AS ENDOWED FUNDS FIN 48 (ASC 740) UNCERTAIN TAX POSITION FOOTNOTE - THE MEDICAL CENTER HAD NO UNRECOGNIZED TAX BENEFITS AT SEPTEMBER 30, 2015 OR 2014 THE MEDICAL CENTER RECOGNIZES INTEREST ACCRUED AND PENALTIES RELATED TO UNRECOGNIZED TAX BENEFITS AS AN ADMINISTRATIVE EXPENSE DURING THE YEARS ENDED SEPTEMBER 30, 2015 AND 2014, THE MEDICAL CENTER RECOGNIZED NO INTEREST AND PENALTIES THE MEDICAL CENTER FILES AN EXEMPT ORGANIZATION INFORMATION AND AN UNRELATED BUSINESS INCOME TAX RETURN IN THE U S FEDERAL JURISDICTION AND AN UNRELATED BUSINESS INCOME TAX RETURN WITH THE OREGON DEPARTMENT OF REVENUE							

Jenedale 2 (1 31111 33 3) 23 13		r age 3				
Part XIII Supplemental Information	on (continued)					
Return Reference	Explanation					
l						
-						

Schedule D (Form 990) 2014

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DLN: 93493228069776

OMB No 1545-0047

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals ► Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

► Attach to Form 990. ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization SKY LAKES MEDICAL CENTER	Employer identification number
SKI DAKES PIEDICAL CENTER	93-0508781

Pa	rt I Financial Ass	istance an	d Certain (Other Community	Benefits at Cost				
								Yes	No
	Did the organization have					on 6a	1a	Yes	
	If "Yes," was it a written	•					1b	Yes	
2	If the organization had me financial assistance polic					oplication of the			
	Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities								
	Generally tailored to individual hospital facilities								
3	Answer the following base organization's patients de			nce eligibility criteria th	at applied to the larges	t number of the			
а	Did the organization use If "Yes," indicate which o		•			providing <i>fre</i> e care?	3a	Yes	
	☐ 100% ☐ 150% ☐ 200% ☐ Other 25000 0000000000 %								
b	Did the organization use which of the following was						3b	Yes	
	□ 200% □ 250% □	300%	50% F 400	0% 「 Other		%			
C	If the organization used for determining eligibility for test or other threshold, re	free or discou	ınted care Ir	nclude in the description	n whether the organizat	ion used an asset			
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?									
Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?								Yes	
b	b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?								No
C	If "Yes" to line 5b, as a recare to a patient who was				on unable to provide fre	e or discounted	5c		
6a	5a Did the organization prepare a community benefit report during the tax year?								
b	b If "Yes," did the organization make it available to the public?								
	Complete the following ta worksheets with the Sche	_	worksheets p	provided in the Schedule	e H instructions Do not	t submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		(f) Perce otal exp	
а	Financial Assistance at cost	(Spaintal)	,					=	
b	(from Worksheet 1) Medicaid (from Worksheet 3,		9,976	13,214,035		13,214,			20 %
С	column a)			52,993,698	49,502,993	3,490,	705	0 6	90 %
d	Worksheet 3, column b) Total Financial Assistance and Means-Tested								
	Government Programs .		9,976	66,207,733	49,502,993	16,704,	740	3 3	10 %
e	Improvement services and								
community benefit operations (from Worksheet 4) 15 48,148 664,858 6,053 658 f Hoolth professions education								0 1	30 %
	f Health professions education (from Worksheet 5)							0 5	10 %
g h	Subsidized health services (from Worksheet 6) Research (from Worksheet 7)	5	290,276	20,267,472	18,005,284	2,262,	188	0 4	50 %
I	Cash and in-kind contributions for community benefit (from Worksheet 8)			247,367		247,	367	0.0	50 %
J	Total. Other Benefits	23	349,039	25,812,392	20,089,342	5,723,	-	1 1	40 %
k	Total. Add lines 7d and 7j .	23	359,015	92,020,125	69,592,335	22,427,	790	4 4	50 %

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or served (optional) building expense building expense total expense programs (optional) Physical improvements and housing Economic development 381,797 Community support 25,022 670,485 288,688 0 060 % **Environmental improvements** Leadership development and training for community members 165 0 % Coalition building 600 20 0 600 0 % Community health improvement 68.548 68 548 3.846 0 010 % 8 Workforce development 288 685,700 0 685,700 0 140 % 9 Other 10 Total 29.181 1,425,498 381,797 1,043,701 0 210 % Part III Bad Debt, Medicare, & Collection Practices Section A. Bad Debt Expense Yes No Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Νo Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount 2 12,717,526 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit 1,907,629 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) 54,157,077 Enter Medicare allowable costs of care relating to payments on line 5 . 61,400,628 7 -7,243,551 Subtract line 6 from line 5 This is the surplus (or shortfall) Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used Other Cost accounting system Cost to charge ratio **Section C. Collection Practices** Did the organization have a written debt collection policy during the tax year? . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) (a) Name of entity (b) Description of primary (c) Organization's (d) Officers, directors, (e) Physicians' trustees, or key employees' profit % activity of entity profit % or stock profit % or stock ownership % ownership % or stock ownership % 1 2 3 4 5 6 7 9 10 11 12 13

Part V Facility Information										
Section A. Hospital Facilities	Licensed	Genera	Children's	Teaching	Critical	Research	ER-2	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)		ral medical & surgical	ren's hospital	hing hospital	al access hospital	arch facility	ER-24 hours	ther	O ther (describe)	Facility reporting group
See Additional Data Table										
	l	l	l	l	l	l	I			

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Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) SKY LAKES MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

	number of hospital facility, or line numbers of hospital facilities in a facility rting group (from Part V, Section A):	_		
			Yes	No
Com	munity Health Needs Assessment			
	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current			
	tax year or the immediately preceding tax year?	1		Νo
	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Νo
	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	🔽 A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	▼ The significant health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
i	▼ Other (describe in Section C)			
	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital			
	facilities in Section C	6a		Νo
	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		Νo
	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website (list url) SKYLAKES ORG			
b	Other website (list url) HEALTHYKLAMATH ORG			
c	Made a paper copy available for public inspection without charge at the hospital facility			
d	Other (describe in Section C)			
	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $\overline{13}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
а	If "Yes" (list url) SKYLAKES ORG			
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Νo
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	12-		N ~
	required by section 501(r)(3)?...................................	12a 12b		Νo
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of	120		

Part V Facility Information (continued)

SKY LAKES MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 250 000000000000%			
	and FPG family income limit for eligibility for discounted care of 400000000000000%			
b	Income level other than FPG (describe in Section C)			
C	▼ Asset level			
d	Medical indigency			
е	Insurance status			
f	▼ Underinsurance discount			
q	Residency			
h	Other (describe in Section C)			
	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explained the method for applying for financial assistance (check all that apply)			
	Described the information the hospital facility may require an individual to provide as part of his or her application			
D	Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
	Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The FAP was widely available on a website (list url) SKYLAKES ORG			
	The FAP application form was widely available on a website (list url) SKYLAKES ORG			
С	A plain language summary of the FAP was widely available on a website (list url) SKYLAKES ORG			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	🔽 A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
_	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
<u>_i</u>	Other (describe in Section C)			
	ling and Collections		1 1	
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
b	·			
C	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
е	None of these actions or other similar actions were permitted			

Part V Facility Information (continued)

SKY LAKES MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			ĺ
b	Selling an individual's debt to another party			ĺ
С	Actions that require a legal or judicial process			ĺ
d	Other similar actions (describe in Section C)			ĺ
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			ĺ
b	Notified individuals of the financial assistance policy prior to discharge			ĺ
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals'			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			ĺ
f	None of these efforts were made			<u> </u>
Po	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С				ĺ
d	Other (describe in Section C)			<u> </u>
Cha	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а	can be charged			
b	maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			ĺ
d	▼ Other (describe in Section C)			ĺ
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			1.10
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24	Yes	
	If "Yes," explain in Section C			

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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines
2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate
descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital
facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Additional Data Table	

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Part V Facility Information (continue

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?15			15
Name and address		Type of Facility (describe)	
1 Si	ee Additional Data Table		
2			
3			
4			
5			
6			
7			
8			
9			
10			

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Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PARI I, LINE /	A COST-TO-CHARGE RATIO WAS USED FOR THE FINANCIAL ASSISTANCE AND COMMUNITY BENEFITS TABLE THE RATIO WAS DERIVED USING WORKSHEET 2, 'RATIO OF PATIENT CARE COST-TO-CHARGES'

Form and Line Reference	Explanation
PART 1, LINE 7, COLUMN (F)	THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN THIS COLUMN IS \$ 12,717,526

Form and Line Reference	Explanation
PART II, COMMUNITY BUILDING ACTIVITIES	EXPLANATION COMMUNITY SUPPORT ACTIVITIES INCLUDE KLAMATH-LAKE CHILD ABUSE RESPONSE AND EVALUATION SERVICES (CARES) CARES IS DEDICATED TO PROVIDING SAFE, COMPREHENSIVE, OBJECTIVE MEDICAL ASSESSMENTS, AND TO RAISING AWARENESS ABOUT CHILD ABUSE THROUGH COORDINATED, COLLABORATIVE EDUCATIONAL PROGRAMS FOUR TIMES PERY PEAR, DISCOUNTED AND FREE PRESCRIPTION DRUGS, ALONG WITH EDUCATIONAL SUPPORT BY LICENSED PHARMACISTS, ARE PROVIDED TO LOW INCOME ELDERLY THROUGH LOCAL SENIOR CENTERS THE NO ONE DIES ALONE PROGRAM IS A VOLUNTEER PROGRAM THAT PROVIDES THE REASSURING PRESENCE OF A VOLUNTEER COMPANION TO DYING PATIENTS WHO WOULD OTHERWISE BE ALONE SKY LAKES ALSO PARTICIPATES IN RELAY FOR LIFE, UNITED WAY AND OTHER LOCAL FUNDRALSING AND AWARENESS INITIATIVES, AS WELL AS ONGOING EFFORTS IN THE PERIOD OF PURPLE CRYING COMMUNITY EDUCATION CAMPAIGN THERE ARE A NUMBER OF OTHER COMMUNITY SUPPORT ACTIVITIES THAT ARE PROVIDED, INCLUDING BUT NOT LIMITED TO SPONSORSHIP OF SUPPORT GROUPS FOR CANCER, ADOPTING FAMILIES AT CHRISTMAS, TRANSPORTATION ASSISTANCE TO INDIGENT PATIENTS, STAFF VOLUNTEER PARTICIPATION IN COMMUNITY EVENTS, AND FREE ACCESS TO MEETING ROOMS LEADERSHIP DEVELOPMENT AND TRAINING FOR COMMUNITY MEMBERS SKY LAKES AND SKY LAKES EMPLOYEES WORK IN CONJUNCTION WITH THE KLAMATH COUNTY HIGH SCHOOLS AND OREGON INSTITUTE OF TECHNOLOGY TO DEVELOP AN AWARENESS OF HEALTH CARE, HEALTH CARE CAREERS, AND SUPPORT FOR HEALTH PROFESSIONS EDUCATION SUPPORT AND TRAINING SENIORS IN THE OREGON HEALTH AS CIENCE UNIVERSITY NURSING PROGRAM IN KLAMATH FALLS CONDUCT QUALITATIVE SURVEILLANCE OF THE PERCEIVED HEALTH FALLS CONDUCT QUALITATIVE SURVEILLANCE OF THE PERCEIVED HEALTH SALES ENDOUCY QUALITATIVE SURVEILLANCE OF THE PERCEIVED HEALTH SALES ENDOUCY QUALITATIVE SURVEILLANCE OF THE PERCEIVED HEALTH ADHORITIES TO DETERMINE THE HEALTH INITIATIVES THAT CAN BE JOINTLY ADDRESSED BY COMMUNITY LEADERS, WITH SKY LAKES SHOULD AND THE PEOPOLE IN THE COMMUNITY BEAPTH HEALTH INITIATIVES THAT CAN BE JOINTLY ADDRESSED BY COMMUNITY LEADERS, WITH SKY LAKES THE
	ENCOURAGED WORKFORCE DEVELOPMENT SKY LAKES UNDERWRITES THE WAGES AND BENEFITS OF SELECTED NEW GRADUATES FROM THE LOCAL BACCALAUREATE NURSING PROGRAM THESE NURSES SPEND 6 MONTHS ORIENTING TO VARIOUS INPATIENT UNITS BY SHADOWING EXPERIENCED REGISTERED NURSES IN ORDER TO DETERMINE THE BEST EMPLOYMENT "FIT" FOR THEM AND FOR SKY LAKES

PART III, LINE 4	BAD DEBTS ARE ACCRUED MONTHLY AT A FIXED PERCENTAGE OF GROSS CHARGES
	BOOKED BAD DEBT EXPENSE IS ROUTINELY COMPARED TO ACTUAL BAD DEBT WRITEOFFS,
	WHICH INCLUDE PAYMENTS TO PREVIOUSLY RECORDED BAD DEBTS, AND THE ACCRUAL
	PERCENTAGE IS ADJUSTED ACCORDINGLY THIS PROCESS HAS THE INTENDED EFFECT OF
	REALIZING BAD DEBT EACH MONTH AS A LESS VOLATILE EXPENSE BAD DEBT EXPENSE
	INCLUDES PAYMENTS - PATIENT AND INSURANCE - TO PREVIOUSLY RECORDED BAD
	DEBTS SKY LAKES MEDICAL CENTER OFFERS A CHARITY CARE APPLICATION TO ALL
	PATIENTS, EITHER IN PERSON OR MAKING IT AVAILABLE VIA US MAIL OR ON THE
	HOSPITAL'S WEBSITE A SAMPLE OF PROCESSED CHARITY CARE APPLICATIONS WAS
	TAKEN WE FOUND THAT 15% OF CHARITY CARE APPLICATIONS WERE TURNED TO BAD
	DEBT DUE TO LACK OF INFORMATION SUPPLIED BY THE HOUSEHOLD WE ASSUME THAT
	ALL REMAINING BAD DEBT ACCOUNTS WERE CORRECTLY CLASSIFIED DURING OUR
	COLLECTION PROCESS THIS 15% REPRESENTS \$1 9 MILLION THE FOOTNOTE THAT
	DISCUSSES BAD DEBT EXPENSE IS CONTAINED ON PAGE 11 OF THE ATTACHED FINANCIAL
	STATEMENTS, ENTITLED 'PATIENT ACCOUNTS RECEIVABLE '

Form and Line Reference	Explanation
PART III, LINE 8	MEDICARE REIMBURSEMENTS DO NOT COVER THE COSTS OF DELIVERING CARE TO THE COMMUNITY IN ADDITION, SKY LAKES IS A TEACHING HOSPITAL THAT PROVIDES ACCESS TO PRIMARY CARE IN A RURAL COMMUNITY THAT HAS A PHYSICIAN SHORTAGE SERVICES PROVIDED AND PAID ON THE MEDICARE FEE SCHEDULE (E.G. OUTPATIENT LAB TESTS, OUTPATIENT THERAPY SERVICES, OR PROVIDER BASED PHYSICIAN SERVICES) ARE NOT INCLUDED IN THE MEDICARE AMOUNTS INCLUDED IN PART III, SECTION B SKY LAKES DOES NOT UTILIZE A COST ACCOUNTING SYSTEM VENDORS AND SURVEYING AGENCIES (GOVERNMENTAL AND NON-GOVERNMENTAL) ARE PROVIDED WITH THE MEDICARE COST REPORT COST-TO-CHARGE RATIO WHEN THEY REQUEST IT COSTS OF ROUTINE AND ICU NURSING SERVICES ARE CALCULATED ON A PER DIEM ANCILLARY SERVICE COSTS ARE CALCULATED BASED ON TOTAL COSTS INCLUDING OVERHEAD TO TOTAL CHARGES BY ANCILLARY SERVICE TO DEVELOP A RATIO OF COSTS-TO-CHARGES (RCC), WITH MEDICARE'S APPORTIONMENT CALCULATED BY TAKING MEDICARE CHARGES MULTIPLIED BY THE RCC DEVELOPED ON THE COST REPORT

Form and Line Reference	Explanation
PART III, LINE 9B	SKY LAKES PLACES ALL ACCOUNTS IDENTIFIED AS ELIGIBLE FOR FINANCIAL ASSISTANCE ON HOLD AND THEN MAKES ANY NECESSARY ADJUSTMENTS BEFORE STATEMENTS ARE SENT MANY OF THESE ACCOUNTS ARE ADJUSTED OFF COMPLETELY AND NO STATEMENTS ARE SENT SKY LAKES ALSO CALLS PAST DUE ACCOUNTS (THIRD STATEMENT) AND REVIEWS TO SEE IF FINANCIAL ASSISTANCE IS AVAILABLE LARGER ACCOUNTS ARE REVIEWED BY FINANCIAL COUNSELORS AND CHAMBERLIN EDMONDS FOR FINANCIAL ASSISTANCE ELIGIBILITY OR MEDICAID ELIGIBILITY BOTH GROUPS MAKE PROACTIVE CALLS AND FOLLOW UP WITH PATIENTS TO GET THE NECESSARY INFORMATION TURNED IN

PART VI, LINE 2	IN ADDITION TO THE CHNA, SKY LAKES ASSESSES THE HEALTH CARE NEEDS OF THE
	COMMUNITY IT SERVES BY MONITORING THE HEALTHY COMMUNITIES INSTITUTE (HCI)
	INDICATORS TRACKED AND DISPLAYED AT HEALTHYKLAMATH ORG THAT WEBSITE IS THE
	COMMUNICATIONS TOOL OF THE LOCAL COMMUNITY COLLABORATIVE AIMED AT
	IMPROVING THE LIVABILITY OF THE REGION THERE ARE MORE THAN 100 INDICATORS
	THAT MONITOR ACCESS QUESTIONS, RATES OF DISEASES INCLUDING CANCER AND
	DIABETES IN THE POPULATION, AS WELL AS MATERNAL AND INFANT HEALTH, MENTAL
	HEALTH, AND INDIRECT INFLUENCES OF HEALTH SUCH AS SUBSTANCE ABUSE AND STRESS
	sky lakes also asks adults to self-report their health conditions via
	ANONYMOUS AND RANDOMIZED SURVEYS MAILED TO PATIENTS RECENTLY DISCHARGED
	FROM THE MEDICAL CENTER AS INPATIENTS AND AS EMERGENCY DEPARTMENT PATIENTS,
	AND THOSE WHO HAVE USED SKY LAKES FACILITIES FOR OUTPATIENT TESTING AND
	TREATMENTS FURTHER, SKY LAKES USES SECONDARY DATA SUCH AS THE KLAMATH-LAKE
	COMMUNITY ACTION SERVICES (KLCAS) ASSESSMENT IDENTIFYING WAYS TO ASSIST
	INDIVIDUALS WHO ARE TRYING TO CLIMB OUT OF POVERTY THE MEDICAL CENTER ALSO
	USES THE ANNUAL COUNTY HEALTH RANKINGS DATA, A ROBERT WOOD JOHNSON
	FOUNDATION PROGRAM, TO MONITOR INDICATORS FOR HEALTH OUTCOMES, HEALTH
	BEHAVIORS, AND CLINICAL CARE SKY LAKES ALSO USES FORMAL CONVERSATIONS WITH
	COMMUNITY PARTNERS AND MEDICAL COLLABORATORS, AND ACTIVELY PARTNERS WITH
	AGENCIES IN HEALTH-IMPROVEMENT INITIATIVES THE HEALTH DEPARTMENT, IN
	CONJUNCTION WITH THE OREGON HEALTH AUTHORITY, PERIODICALLY PERFORMS HEALTH
	ASSESSMENTS OF THE PEOPLE IN THE COMMUNITIES SERVED BY SKY LAKES THE MEDICAL
	CENTER WORKS WITH LOCAL HEALTH AUTHORITIES TO DETERMINE THE HEALTH
	INITIATIVES THAT CAN BE JOINTLY ADDRESSED BY COMMUNITY LEADERS, WITH SKY
	LAKES SERVING A SIGNIFICANT LEADERSHIP ROLE COMMUNITY MEMBERS' PERCEPTIONS
	REGARDING HEALTH NEEDS ARE CAPTURED IN NON-SCIENTIFIC SURVEYS CONDUCTED AT
	THE CONCLUSION OF FREE HEALTH- AND WELLNESS-RELATED SEMINARS AND SIMILAR
	COMMUNITY EVENTS HOSTED BY THE MEDICAL CENTER

PART VI, LINE 3	SKY LAKES MEDICAL CENTER'S FINANCIAL ASSISTANCE POLICY AND APPLICATION FOR
FART VI, LINE 3	ASSISTANCE IS LOCATED ON THE HOSPITAL'S WEBSITE, IS REFERENCED IN THE ONLINE
	BILL-MANAGEMENT SECTION OF THE SITE, AND IS FEATURED IN THE MEDICAL CENTER'S
	ANNUAL REPORT AND IN THE ANNUAL LIVE HEALTHY MAGAZINE PUBLISHED BY THE
	HERALD AND NEWS NEWSPAPER AND SKY LAKES THE ANNUAL REPORT IS DISTRIBUTED TO
	SELECTED INDIVIDUALS IN THE MEDICAL CENTER'S SERVICE AREA, AND IS PUBLISHED ON
	THE SKY LAKES WEBSITE THE LIVE HEALTHY MAGAZINE IS DISTRIBUTED TO ROUGHLY
	17,000 HOUSEHOLDS IN THE MEDICAL CENTER'S CATCHMENT AREA USING THE LOCAL
	NEWSPAPER'S DISTRIBUTION NETWORK THE FINANCIAL ASSISTANCE POLICY AND
	ASSISTANCE APPLICATION IS ALSO PROVIDED WHEN PATIENTS REGISTER FOR SERVICES,
	AT PATIENT FINANCIAL SERVICE WHEN THEY PAY THEIR BILLS IN PERSON OR WHEN
	PATIENTS INQUIRE ABOUT THEIR BILLS OR ASSISTANCE, AND A REMINDER WITH THE
	WEBSITE URL IS ON THE BACK OF PATIENT BILLS IN ADDITION, UNINSURED PATIENTS ARE
	PROVIDED PATIENT ADVOCACY BASED ELIGIBILITY AND ENROLLMENT SERVICES FOR
	MEDICAID AND OTHER BENEFIT PROGRAMS THE MEDICAL CENTER ENSURES
	INFORMATION ABOUT FINANCIAL ASSISTANCE AND APPLICATIONS FOR ASSISTANCE IS
	AT ALL PATIENT REGISTRATION AREAS AND OUR SPECIALLY TRAINED FINANCIAL
	COUNSELORS HELP APPLICANTS COMPLETE THE FORM ADDITIONALLY, FINANCIAL
	COUNSELORS TELEPHONE UNINSURED PATIENTS WITH LARGE BALANCÉS TO PROACTIVELY
	OFFER ASSISTANCE OUR ABILITY TO OFFER FINANCIAL ASSISTANCE IS CLEARLY LISTED
	ON EVERY STATEMENT AND ON MOST FORM LETTERS WE MAIL IT ALSO IS COVERED
	DURING COURTESY PHONE CALLS IF THERE IS MENTION OF DIFFICULTY IN PAYING IN
	ADDITION, SKY LAKES PROVIDES INFORMATION ABOUT FEDERAL, STATE OR LOCAL
	GOVERNMENT PROGRAMS WE HAVE ENGAGED THE SERVICES OF CHAMBERLIN EDMONDS, A
	COMPANY THAT SPEAKS WITH ALL UNINSURED INPATIENTS WHO MEET CLEARLY DEFINED
	CRITERIA CHAMBERLIN EDMONDS STAFF ALSO REVIEW ALL QUALIFYING OUTPATIENT
	ACCOUNTS AND CONTACT PATIENTS TO DISCUSS THEIR ELIGIBILITY THOSE STAFF
	FURTHER ASSIST PATIENTS IN COMPLETING FINANCIAL ASSISTANCE APPLICATIONS IF
	THEY ARE UNSUCCESSFUL GETTING ON A GOVERNMENT PROGRAM BESIDES THE MAIN
	MEDICAL CENTER, THE SKY LAKES CANCER TREATMENT CENTER ALSO HAS FINANCIAL
	COUNSELORS WHO ASSIST WITH PHARMACEUTICAL CO-PAY RELIEF THROUGH THE DRUG
	MANUFACTURERS, RELIEVING PATIENTS OF SOME OF THAT FINANCIAL OBLIGATION THE
	MEDICAL CENTER, THROUGH A THIRD-PARTY RELATIONSHIP, ROUTINELY PROVIDES NO-
	CHARGE MEDICATIONS TO INDIGENT PATIENTS THROUGH MAJOR PHARMACEUTICAL
	COMPANIES
	•

ART VI. LINE 4	COMMUNITIES IN A 10,000-SQUARE-MILE, FOUR-COUNTY AREA ENCOMPASSING SOUTH-
PART VI, LINE 4	CENTRAL OREGON AND NORTH-CENTRAL CALIFORNIA COMPRISE THE SKY LAKES MEDICAL
	CENTER SERVICE AREA WHILE KLAMATH COUNTY IS THE LARGEST POLITICAL UNIT IN THE
	SERVICE AREA, A TOTAL OF ROUGHLY 80,000 TO 100,000 PEOPLE IN TWO OREGON
	COUNTIES, KLÁMATH AND LAKE, AND TWÓ CALIFORNÍA COUNTIES, MODOC AND SISKIYOU,
	RELY ON SKY LAKES FOR THEIR ACUTE HEALTHCARE NEEDS BECAUSE THE POLITICAL
	BOUNDARIES OF THE SERVICE AREA MAKE ACCURATE MEASUREMENTS IMPOSSIBLE, DATA
	FOR KLAMATH COUNTY ARE USED FOR THIS NARRATIVE THE CENSUS BUREAU'S
	POPULATION ESTIMATES PROGRAM (PEP), UTILIZING CURRENT DATA ON BIRTHS, DEATHS,
	AND MIGRATION TO CALCULATE POPULATION CHANGE SINCE THE MOST RECENT
	DECENNIAL CENSUS, ESTIMATES THE POPULATION IN 2015 AT 65,455 CENSUS DATA
	FROM THE OREGON SECRETARY OF STATE FOR 2015 SHOW KLAMATH COUNTY'S
	POPULATION AT 66,016 OF THE TOTAL, 21 5 PERCENT ARE YOUNGER THAN 18, AND 19 2
	PERCENT ARE 65 OR OLDER THOSE COMPARE WITH 21 6 PERCENT AND 16 0 PERCENT
	RESPECTIVELY FOR THE STATE OF OREGON IN THE SAME PERIOD THE POPULATION'S
	GENDER SPLIT IS ALMOST EVEN WITH 50 1 PERCENT FEMALE, WITH 37 6 PERCENT OF THE
	TOTAL LISTED AS BEING "RURAL, AND 89 1 PERCENT LISTED AS WHITE, 4 7 PERCENT AS
	AMERICAN INDIAN, 12 2 PERCENT HISPANIC OR LATINO, AND 0 9 PERCENT AFRICAN
	AMERICAN THE MEDIAN HOUSEHOLD INCOME IN THE COUNTY IN 2015 IS REPORTED AT
	\$39,534, DOWN FROM \$41,066 TWO YEARS EARLIER, WITH 21 9 PERCENT OF THE
	POPULATION IN POVERTY THAT COMPARES TO 14.8 PERCENT NATIONALLY THE COUNTY
	HEALTH RANKINGS FOR 2015 SHOW KLAMATH COUNTY IS RANKED 34 OUT OF 34 RANKED
	OREGON COUNTIES THE REPORT RANKS SUCH FACTORS AS - POOR OR FAIR HEALTH (18
	PERCENT VS THE NATIONAL BENCHMARK OF 10 PERCENT AND THE OREGON BENCHMARK
	OF 14 PERCENT), - ADULT SMOKING (23 PERCENT VS 14 PERCENT NATIONALLY AND 16
	PERCENT IN OREGON), - UNINSURED ADULTS (20 PERCENT VS 11 PERCENT NATIONALLY
	AND 17 PERCENT IN OREGON), - PRIMARY CARE PROVIDERS (1,268 1 VS 1,045 1
	NATIONALLY AND 1,105 1 IN OREGON), - UNEMPLOYMENT (10 7 PERCENT VS 4 0 PERCENT
	NATIONALLY AND 7 7 IN OREGON), - CHILDREN IN POVERTY (27 PERCENT VS 13 PERCENT
	NATIONALLY AND 22 PERCENT IN OREGON), AND - VIOLENT CRIME RATE (234 VS 59
	NATIONALLY AND 249 IN OREGON) ACCORDING TO THE 2015 OREGON COMMUNITY
	HOSPITAL REPORT, DURING 2014, SKY LAKES HAD - 5,183 INPATIENT DISCHARGES, -
	19,443 INPATIENT DAYS, - AN AVERAGE LENGTH OF STAY OF 3 75 DAYS, DOWN FROM 4 06
	THE YEAR EARLIER, AND - 21,848 EMERGENCY DEPARTMENT VISITS
	1

Form and Line Reference	Explanation
PART VI, LINE 5 BESIDES PROVIDING HIGH- FURTHERS ITS TAX-EXEMP P PROVIDING OR SUBSIDIZIN AND SELF-HELP PROGRAMS AND LACTATION EDUCATIC FAIR ATTENDED BY MORE TI FAIR FOCUSED ON INFORM AIMED AT ENCOURAGING G AT PEOPLE AFFECTED BY C/C FREE WALK WITH A DOC PRE CLINIC S THESE ACTIVITIE ROUTINELY PARTNERS WI T NUTRITION CHOICES, HANI COURSES TO ENCOURAGE PEDOMETERS VIA THE MED. SOCIAL MEDIA TO PEOPLE TO A GOAL OF 10,000 STEP. EDUCATION AND FREE BLO SAFETY FAIR HOSTED BY AF FURTHER PROMOTES HAND FOLLOWED UP WITH FREE H PROTECTION IS DONE IN C CAMPAIGN PROMOTING EA. LAKES IS THE PRINCIPAL UI CLINIC AND A FAMILY PRAC WITH OREGON HEALT H & S; FOR 2015 WAS NEARLY \$3 M THAT PROVIDES NO-CHARG POPULATIONS IN THE REGI AND MORE THAN 200 PATIE EXPENSES SKY LAK ES HAS! OF SUBSIDIZED CARE, HEAL BENEFIT SERVICES COMMU LAKES EXPENSES IN 2014 K SERVICES (CARES) IS A SYX VICTIMS OF ABUSE RECEIV THAN 300 CHILDREN WERE. \$10,000 A YEAR AND PROVI) COLLATERAL SUPPORT IN T THER THE MESSAGE OF THE AND "PERIODS OF PU RPLE ARE AIMED AT STOPPING II ADULTS SKY LAKES, AS A C PROJECT," WHICH TARGETS AWARENESS CAMPAIGN KLA PHYSICIAN RECRUITMENT F RATHER THAN LOCAL MEDIC CENTER INVESTED ALMOST \$4 MILLION IN CLINIC STAF IN OR FOR THE SCHOOLS THE AND "PERIODS OF PU RPLE ARE AIMED AT STOPPING II ADULTS SKY LAKES, AS A C PROJECT," WHICH TARGETS AWARENESS CAMPAIGN KLA PHYSICIAN RECRUITMENT F RATHER THAN LOCAL MEDIC CENTER INVESTED ALMOST \$4 MILLION IN CLINIC STAF IN OR FOR THE SCHOOLS THE AND "PERIODS OF PURPLE ARE AIMED TO YOUNG PEOPLE, SKY LAKES SUMMING LESSONS AT THE POOL OVER FOU R YEARS SI AND STAFF DONATED NEAR COMMUNITY-PARTNER AGE MISSION OF PREVENTION THE POOL OVER FOU R YEARS SI AND STAFF DONATED NEAR COMMUNITY-PARTNER AGE MISSION OF PREVENTION THE POOL OVER FOU R YEARS SI AND STAFF DONATED NEAR COMMUNITY-PARTNER AGE MISSION OF PREVENTION THE POOL OVER FOU R YEARS SI AND STAFF DONATED NEAR COMMUNITY-PARTNER AGE MISSION OF PREVENTION THE POOL OVER FOU RYEARS SI AND STAFF DONATED NEAR COMMUNICATION AMONG	QUALITY HEALTHCARE, SKY LAKES MEDICAL CENTER I PURPOSE AND PULFILLS ITS MEDICAL MISSION BY IGNUMEROUS CLASSES, SUPPORT GROUPS, SCREENINGS , FREE CHILD PREPARATION CLASSES FOR MOMS-TO-BE, IN FOR NEW MOMS, A FREE GENERAL COMMUNITY HEALTH HAN 2,500 PEOPLE A YEAR, AND A SEPARATE FREE HEALTH HAN 2,500 PEOPLE A YEAR, AND A SEPARATE FREE HEALTH HAN 1,500 PEOPLE WITH DIABETES, A VARIETY OF LECTURES IREATER FITNESS, AND SEPARATE SUPPORT GROUPS AIMED ANCER AND THOSE WHO HAVE DIABETES SKY LAKES HOSTS OGRAMS IN COOPERATION WITH AREA PHYSICIANS AND SIS ARE PROVIDED AT NO CHARGE BY SKY LAKES SKY LAKES HOTHER NOT-FOR-PROFITS TO PROMOTE HEALTHIER DS-ON COOKING CLASSES, AND FOOD-PRESERVATION PEOPLE TO BE MORE ACTIVE, SKY LAKES OFFERS FR EE ICAL CENTER'S QUARTERLY LIVE SWART MAGZINE AND VIA INTERESTED IN KEEPING TRACK OF THEIR STEPS EN ROUTE S A DAY SKY LAKES STAFF CONDUCT HAND-HYGIENE OD PRESSURE CHECKS AT THE E VERY-OTHER-YEAR AREA EAE AMERGENCY SERVICES AGENCIES THE MEDICAL C ENTER HYGIENE AND SKIN PROTECTION USING DEMONSTRATIONS IAND SANITIZER AND SUN SCREEN SAMPLES SKIN CANCER OORDINA TION WITH A MULTI-MEDIA PUBLIC SERVICE RLY DETECTION SCREENINGS AND T ESTS FOR CANCER SKY NOERWRITER FOR CASCADES EAST FAMILY MEDICINE, A TICE RESIDENCY PROGRAM OPERATED IN PARTNERSHIP CIENCE UNIVERSITY FINANCIAL SUPPORT FROM SKY LAKES ILLION CA SCADDES EAST LASO OPERATES A MOBILE CLINIC: SE HEALTHCARE SERVICES TO U N- AND UNDERINSURED ON THE MOBILE CLINIC LOGGED MORE THAN 1,000 MI LES INT EXAMS SKY LAKES COVERS THE MOBILE CLINIC: SE HEALTHCARE SERVICES TO U N- AND UNDERINSURED ON THE MOBILE CLINIC LOGGED MORE THAN 1,000 MI LES INT EXAMS SKY LAKES COVERS THE MOBILE CLINIC: SE HEALTHCARE SERVICES TO U N- AND UNDERINSURED ON THE MOBILE CLINIC LOGGED MORE THAN 1,000 MI LES ON THE MOBILE CLINIC LOGGED MORE THAN 1,000 MI LES ON THE MOBILE CLINIC LOGGED MORE THAN 1,000 MI LES ON THE MOBILE CLINIC LOGGED MORE THAN 1,000 MI LES ON THE MOBILE CLINIC LOGGED MORE THAN 1,000 MI LES ON THE MOBILE CLINIC LOGGED MORE THAN 1,000 MI LES ON THE MOBILE CLINIC LO

STUDENTS TO HELP MOTIVATE PEOPLE TO BE MORE PHYSICALLY ACTIVE, SKY LAKES WORKS WITH COMMUNITY PARTNERS TO DEVELOP PROJECTS THAT WILL MAKE IT EASIER TO GET OUTSIDE SKY LAKES DONATED \$25,000 TO THE KLAMATH TRAILS ALLIANCE TO HELP WITH THE DEVELOPMENT OF A ONE-MILE, FULLY ACCESSIBLE TRA IL ON SPENCE MOUNTAIN SKY LAKES IS MANAGING AN \$85,000 GRANT FOR A HANDICAP-FRIENDLY TRAIL ON THE HILLSIDE BETWEEN THE MEDICAL CENTER AND OREGON TECH, AND WILL PROVIDE ABOUT \$29,000 ADDITIONAL FUNDING SKY LAKES IS ALSO PROVIDING LEADERSHIP ON A PROJECT THAT AIMS TO CR EATE A PROTECTED BIKE LANE BETWEEN DOWNTOWN KLAMATH FALLS AND MOORE PARK COMPLETION OF THE TRAILS WILL MEAN MORE OPPORTUNITIES FOR QUALITY OUTDOOR EXPERIENCES IN NEARBY MOUNTAINS AND CLOSE TO THE URBAN AREA, AND A PROTECTED BIKE LANE WOULD ENCOURAGE SAFE BICYCLE RIDERS HIP OTHER PARTNERSHIPS HELP ENSURE THE SUCCESS OF PROGRAMS SUCH AS - KLAMATH-LAKE COMMUN ITY ACTION SERVICES PROGRAM BY DONATING MATERIAL FOR ITS PROGRAM TO PROVIDE QUALIFYING IND IVIDUALS AND FAMILIES ACCESS TO MEDICAL AND DENTAL CARE, HYGIENE RESOURCES AND THE LIKE, - THE KLAMATH COUNTY RELAY FOR LIFE BY CONTRIBUTING \$2,000 TO WARD CANCER RESEARCH AND PROVI DING SOME 700 SERVINGS OF HOME-MADE SOUP TO THOSE AT THE EVENT, - THE RED CROSS BY GIVING AT NO-CHARGE SPACE IN SKY LAKES FACILITIES FOR COMMUNITY BLOOD DRIVES AND SPEARHEADING A F UNDRAISING DRIVE FOR A NEW BLOODMOBILE, CONTRIBUTING THE FIRST \$50,000, - THE LOCAL YMCA B Y PROVIDING \$7,000 TO ENHANCE A PLAYGROUND ON THE SITE WITH ADDITIONAL PLAY STRUCTURES FOR CHILDREN AND BENCHES FOR ADULTS TO ENCOURAGE USE, - THE LOCAL CHAPTERS OF THE MARCH OF DI MES, MUSCULAR SCLEROSIS ORGANIZATIONS, FRIENDS OF THE CHILDREN-KLAMATH FALLS, AND THE LOCAL CASA BY CONTRIBUTING THOUSANDS OF DOLLARS EACH TO SUPPORT THE DRIVE PROVIDER.
ADULTS TO ENCOURAGE USE, - THE LOCAL CHAPTERS OF THE MARCH OF DI MES, MUSCULAR SCLEROSIS ORGANIZATIONS, FRIENDS OF THE CHILDREN-KLAMATH FALLS,

Form and Line Reference	Explanation
PART VI, LINE 7, REPORTS FILED WITH STATES	O R

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

Explanation

SKY LAKES MEDICAL CENTER

PART V, SECTION B, LINE 3J THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) COORDINATED BY SKY LAKES MEDICAL CENTER AND IN CONCERT WITH KLAMATH COUNTY HEALTH REPRESENTS THE COLLABORAT IVE WORK BETWEEN SKY LAKES AND ITS LOCAL PARTNERS THE CHNA FORMALLY ASSESSES AND DOCUMENT S THE HEALTH OF OUR COMMUNITY UTILIZING A COORDINATED AND COLLABORATIVE PROCESS IT IS THE FIRST STEP TO THE ONGOING PROCESS OF COMMUNITY HEALTH IMPROVEMENT. IN DESCRIBING THE HEALTH NEEDS OF THE COMMUNITY THE CHNA ALSO OUTLINES THE RELATIONSHIPS OF THE GROUPS AND INDIVIDUALS WHO STRIVE TO ADDRESS THOSE NEEDS AND IMPROVE THE HEALTH OF THE COMMUNITY THE GRAS SROOTS COMMUNITY PARTNERS SEEKING BETTER HEALTH, A COLLABORATION INVOLVING PRIMARILY SKY LAKES MEDICAL CENTER, KLAMATH FALLS, ORE, AND THE HEALTH PROMOTION/DISEASE PREVENTION COOR DINATOR AT KLAMATH COUNTY (ORE) PUBLIC HEALTH EVOLVED INTO HEALTHY KLAMATH, A SEMI-FORMAL ORGANIZATION REPRESENTING A WIDE VARIETY OF PUBLIC-SECTOR AGENCIES AND DEPARTMENTS AS WELL AS PRIVATE PARTIES WITH INFLUENCE IN LOCAL HEALTH HEALTHY KLAMATH CONTINUES AS A COOPER ATIVE COMMITTED TO IMPROVING DIFFERENT ASPECTS OF HEALTH (PHYSICAL, MENTAL, ECONOMIC AND SOCIAL) IN OUR COMMUNITY BY FOCUSING ON THE SKILLS AND ASSETS OF ITS MEMBERS AT HEALTHY KLA MATH'S CORE IS SKY LAKES MEDICAL CENTER, THE LOCAL HEALTH DEPARTMENT, A MANAGED CARE ORGAN IZATION FOR THE MEDICAID POPULATION, AND A FEDERALLY QUALIFIED HEALTHCARE PRACTICE WITH TWO FAMILY PRACTICE CLINICS IN THE COUNTY CITY, COUNTY, AND STATE GOVERNMENTS ARE REPRESENT ED ALONG WITH LOCAL SCHOOLS, HIGHER EDUCATION, AND LOCAL MEDIA THE CHNA RECOGNIZES THERE A RE MYRIAD CAUSES FOR POOR HEALTH AND THE PROBLEM IS TOO LARGE FOR ANY ONE ORGANIZATION TO TAKE ON ALONE THE ASSESSMENT RELIES ON SECONDARY DATA USING SURVEYS AND FOCUS GROUPS TO G ATHER BOTH QUALITATIVE AND QUANTITATIVE DATA OUR SUCCESS IS MONITORED AND MEASURED BY THE MORE THAN 100 HEALTHY COMMUNITIES INSTITUTE (HCI) INDICATORS AND DISPLAYED ON A PUBLIC WEB SITE, HEALTHYKLAMATH ORG THE INDICATORS ARE CONTINUALLY UPDATED AS NEW DATA ARE COLLECTED HCI MANAGES AND CONTINUALLY UPDATES A CENTRALIZED PUBLICALLY AVAILABLE WEB-BASED SOURCE OF POPULATION DATA AND COMMUNITY HEALTH INFORMATION THE CHNA REFERENCED HERE WAS COMPILED USING SECONDARY DATA PRIMARY DATA WAS NOT COLLECTED BECAUSE PARTNER ORGANIZATIONS EARLIER IN THE YEAR COLLECTED MEANINGFUL PRIMARY DATA THROUGH COMMUNITY SURVEYS AND FOCUS GROUPS MANY DATA SOURCES WERE UTILIZED THROUGHOUT THIS ASSESSMENT, BUT CERTAIN KEY REPORTS WERE HEAVILY RELIED UPON BECAUSE OF THEIR RICH QUALITATIVE DATA THAT PROVIDES THE STORIES BEHIN D THE NUMBERS WE ACKNOWLEDGE THAT THE CHNA IS A LIVING DOCUMENT, ALLOWING US TO SEEK CONT INUOUS IMPROVEMENT AND FURTHER ANALYZE THE DATA AND, ULTIMATELY, IMPROVE THE HEALTH OF OUR COMMUNITY UNDERSTANDING THAT HEALTH IS A PRODUCT OF MANY CONDITIONS AND FACTORS, AN ADAP TED VERSION OF THE STRATEGIC PLANNING FRAMEWORK DEVELOPED BY THE NATIONAL ASSOCIATION OF C OUNTY AND CITY HEALTH OFFICIALS (NACCHO) IN COOPERATION WITH THE CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC) WAS MADE TO CREATE THIS CHNA HCI PROVIDES A PLATFORM FOR CONTINUAL MONITORING AND TRACKING ON MORE THAN 100 INDICATORS SELECTED BY THE COMMUNITY PARTNERS, THE INDICATORS ARE ROUTINELY UPDATED THESE INDICATORS WERE ASSESSED ON FOUR FACTORS 1) COM PARISON TO OREGON AND NATIONAL BENCHMARKS,2) TRENDS OVER TIME,3) HEALTH DISPARITIES, AND4) SEVERITY OF HEALTH ISSUE THE HEALTH INDICATORS SELECTED MET AT LEAST THREE OF THE FOUR CO NDITIONS - KLAMATH COUNTY RATE IS HIGHER THAN THE OREGON STATE AVERAGE AND/OR DOES NOT ME ET THE NATIONAL HEALTHY PEOPLE 2020 BENCHMARK, - THE TREND IS WORSENING, - CERTAIN POPULAT IONS ARE EXPERIENCING A DISPARITY, OR -LONG-TERM CONSEQUENCE, PREMATURE DEATH, AND/OR HIGH HEALTH-RELATED EXPENDITURES ARE ASSOCIATED OTHER DATA SOURCES INCLUDED - OREGON HEALTH AND SCIENCE UNIVERSITY (OHSU) NURSING STUDENTS CONDUCTED FOCUS GROUPS WITH LOCAL TEENAGERS IN THE KLAMATH COUNTY YOUTH HEALTH AND BEHAVIOR ASSESSMENT TEENS WERE ALSO ASKED ABOUT TOBACCO USAGE AND NORMS - THE KLAMATH LAKE COMMUNITY ACTION SERVICES (KLCAS) 2014-2015 COM MUNITY HEALTH NEEDS ASSESSMENT REPORT IN WHICH A TOTAL OF 662 SURVEYS WERE COLLECTED FROM CLIENTS WHO WERE STRUGGLING WITH POVERTY AND AT-RISK OR CURRENTLY HOMELESS PARTICIPANTS WERE ASKED TO SHARE THEIR VIEWS ON POVERTY, SELF-SUFFICIENCY, AND NEEDED SERVICES - COMMUNITY PERCEPTIONS REGARDING HEALTH NEEDS ARE CAPTURED IN NON-SCIENTIFIC SURVEYS AND INTERVIE WS CONDUCTED AT THE CONCLUSION OF FREE HEALTH- AND WELLNESS-RELATED SEMINARS AND SIMILAR COMMUNITY EVENTS HOSTED BY THE MEDICAL CENTER INFORMATION FROM THESE ACTIVITIES HELP INFOR M FOLLOW-ON STRATEGIES AND PROGRAMS WHILE THE AREA SERVED BY SKY LAKES AND ITS PARTNERS CO VERS MORE THAN 10,000 SQUARE MILES IN 4 COUNTIES, 2 OF THEM IN NORTHERN CALIFORNIA, THE PO PULATION IS CONCENTRATED WITHIN THE KLAMATH FALLS URBAN GROWTH BOUNDARY (UGB), WHICH IS THE CENTRAL HUB OF ACTIVITIES AND SERVICES FOR SOUTH

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5_d, 6_l, 7, 10, 11, 12_l, 14_g, 16_e, 17_e, 18_e, 19_d, 20_d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SKY LAKES MEDICAL CENTER	CENTRAL OREGON AND NORTHERN CALIFORNIA COMMUNITY HEALTH IMPROVEMENT EFFORTS ARE INITIALLY BEING IMPLEMENTEO WITHIN THE UGB, AS TO HAVE THE GREATEST IMPACT ON THE HIGHEST CONCENTRATION OF RESIDENTS THE SERVICE AREA IS PREDOMINANTLY WHITE AND NON-HISPANIC ABOUT 12 PERC ENT OF THE POPULATION IDENTIFIES AS HISPANIC OR LATINO THE REGION HAS AN AMERICAN INDIAN PRESENCE OF ABOUT 5 PERCENT OF THE POPULATION THE REMAINDER IDENTIFIES AS MULTI-RACIAL, A SIAN, BLACK OR AFRICAN AMERICAN, AND NATIVE HAWAIIAN OR PACIFIC ISLANDER AGE PLAYS A SIGNI FICANT ROLE ON THE HEALTH OF A COMMUNITY THE LARGEST AGE GROUPS IN KLAMATH COUNTY ARE 15-24, 45-64 WITH A MEDIAN AGE OF 42 KLAMATH HAS A LARGE POPULATION OF OLDER ADULTS AS NEARLY A FOURTH ARE 60 OR OLDER WHEN COMPARED TO OTHER OREGON COUNTIES, KLAMATH COUNTY HAS BEEN IN THE BOTTOM QUARTILE FOR BOTH HEALTH OUTCOMES AND HEALTH FACTORS FOR THE PAST THREE YEAR SIN THE ANNUAL ROBERT WOOD JOHNSON FOUNDATION COUNTY HEALTH RANKINGS THE CENTERS FOR DI SEASE CONTROL'S (COC) COMMUNITY HEALTH STATUS, STATUS LINDICATORS RANKING TOOL, WHICH MATCHES COUNT IES WITH COMPARBLE "PEER" COUNTIES ACROSS THE NATION, SHOWS KLAMATH COUNTY FALLS WITHIN THE SECOND AND THIRD QUARTILES FOR MOST INDICATORS ARNKING TOOL, WHICH MATCHES COUNT IES WITH COMPARBLE "PEER" COUNTIES OF MOST INDICATORS IN THE GALLUP RELATIVE WELL BEING INDEX (WBI) SCORES, WHICH MEASURES FIVE ELEMENTS (PURPOSE, SOCIAL, FINANCIAL, COMMUNITY, AND PHY SICAL, AND CLASSIFIES SCORES AS THRIVING, STRUGGLING, AND SUFFERING, KLAMATH FALLS RANKED IN THE THIRD QUINTILE WHEN COMPARED TO ALL U S COUNTIES, ITS STRONGEST ELEMENTS WERE PUR POSE, SOCIAL AND PHYSICAL COMMUNITY AND FINANCIAL WELL-BEING RANKINGS ARE BOTH LOWER THAN OREGON AND THE US WITH THRIVING-TO-STRUGGLING RATIOS OF 11 VERSUS THE GOOD OF 5 1 ACR OSS ALLS AND MYSICAL SAND PHYSICAL COMMUNITY AND FINANCIAL CATEGORIES, DEMONSTRATING RESI LIENCE AND SOCIAL SAND PHYSICAL COMMUNITY AND FINANCIAL CATEGORIES, DEMONSTRATING RESI LIENCE AND SOCIAL SAND PHYSICAL COMMUNITY SHOULTS, AS ONE OF THE CHANG

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference SKY LAKES MEDICAL CENTER PART V, SECTION B, LINE 5 THE CHNA REFERENCED HERE WAS COMPILED USING SECONDARY DATA PRIMARY DATA WAS NOT COLLECTED BECAUSE PARTNER ORGANIZATIONS EARLIER IN THE YEAR COLLECTED MEANINGFUL PRIMARY DATA THROUGH COMMUNITY SURVEYS AND FOCUS GROUPS MANY DATA SOURCES WERE UTILIZED THROUGHOUT THIS ASSESSMENT, BUT CERTAIN KEY REPORTS WERE HEAVILY RELIED UPON BECAUSE OF THEIR RICH QUALITATIVE DATA THAT PROVIDES THE STORIES BEHIND THE NUMBERS WE ACKNOWLEDGE THAT THE CHNA IS A LIVING DOCUMENT, ALLOWING US TO SEEK CONTINUOUS IMPROVEMENT AND FURTHER ANALYZE THE DATA AND, ULTIMATELY, IMPROVE THE HEALTH OF OUR COMMUNITY UNDERSTANDING THAT HEALTH IS A PRODUCT OF MANY CONDITIONS AND FACTORS, AN ADAPTED VERSION OF THE STRATEGIC PLANNING FRAMEWORK DEVELOPED BY THE NATIONAL ASSOCIATION OF COUNTY AND CITY HEALTH OFFICIALS (NACCHO) IN COOPERATION WITH THE CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC) WAS MADE TO CREATE THIS CHNA HCI PROVIDES A PLATFORM FOR CONTINUAL MONITORING AND TRACKING ON MORE THAN 100 INDICATORS SELECTED BY THE COMMUNITY PARTNERS, THE INDICATORS ARE ROUTINELY UPDATED THESE INDICATORS WERE ASSESSED ON FOUR FACTORS 1) COMPARISON TO OREGON AND NATIONAL BENCHMARKS, 2) TRENDS OVER TIME, 3) HEALTH DISPARITIES, AND 4) SEVERITY OF HEALTH ISSUE THE HEALTH INDICATORS SELECTED MET AT LEAST THREE OF THE FOUR CONDITIONS - KLAMATH COUNTY RATE IS HIGHER THAN THE OREGON STATE AVERAGE AND, OR DOES NOT MEET THE NATIONAL HEALTHY PEOPLE 2020 BENCHMARK, - THE TREND IS WORSENING, - CERTAIN POPULATIONS ARE EXPERIENCING A DISPARITY, OR - LONGTERM CONSEQUENCE, PREMATURE DEATH, AND/OR HIGH HEALTH AND SCIENCE UNIVERSITY (OHSU) NURSING STUDENTS CONDUCTED FOCUS GROUPS WITH LOCAL TEEN ASSOCIATED OTHER DATA SOURCES INCLUDED - OREGON HEALTH AND SCIENCE UNIVERSITY (OHSU) NURSING STUDENTS CONDUCTED FOCUS GROUPS WITH LOCAL TEEN AGES IN THE KLAMATH COUNTY YOUTH HEALTH AND BEHAVIOR ASSESSMENT TEENS WERE ALSO ASKED ABOUT TOBACCO USAGE AND NORMS - THE KLAMATH LAKE COMMUNITY
SECONDARY DATA PRIMARY DATA WAS NOT COLLECTED BECAUSE PARTNER ORGANIZATIONS EARLIER IN THE YEAR COLLECTED MEANINGFUL PRIMARY DATA THROUGH COMMUNITY SURVEYS AND FOCUS GROUPS MANY DATA SOURCES WERE UTILIZED THROUGHOUT THIS ASSESSMENT, BUT CERTAIN KEY REPORTS WERE HEAVILY RELIED UPON BECAUSE OF THEIR RICH QUALITATIVE DATA THAT PROVIDES THE STORIES BEHIND THE NUMBERS WE ACKNOWLEDGE THAT THE CHNA IS A LIVING DOCUMENT, ALLOWING US TO SEEK CONTINUOUS IMPROVEMENT AND FURTHER ANALYZE THE DATA AND, ULTIMATELY, IMPROVE THE HEALTH OF OUR COMMUNITY UNDERSTANDING THAT HEALTH IS A PRODUCT OF MANY CONDITIONS AND FACTORS, AN ADAPTED VERSION OF THE STRATEGIC PLANNING FRAMEWORK DEVELOPED BY THE NATIONAL ASSOCIATION OF COUNTY AND CITY HEALTH OFFICIALS (NACCHO) IN COOPERATION WITH THE CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC) WAS MADE TO CREATE THIS CHNA HCI PROVIDES A PLATFORM FOR CONTINUAL MONITORING AND TRACKING ON MORE THAN 100 INDICATORS SELECTED BY THE COMMUNITY PARTNERS, THE INDICATORS ARE ROUTINELY UPDATED THESE INDICATORS WERE ASSESSED ON FOUR FACTORS 1) COMPARISON TO OREGON AND NATIONAL BENCHMARKS, 2) TRENDS OVER TIME, 3) HEALTH DISPARITIES, AND 4) SEVERITY OF HEALTH ISSUE THE HEALTH INDICATORS SELECTED MET AT LEAST THREE OF THE FOUR CONDITIONS - KLAMATH COUNTY RATE IS HIGHER THAN THE OREGON STATE AVERAGE AND/OR DOES NOT MEET THE NATIONAL HEALTHY PEOPLE 2020 BENCHMARK, - THE TREND IS WORSENING, - CERTAIN POPULATIONS ARE EXPERIENCING A DISPARITY, OR - LONG- TERM CONSEQUENCE, PREMATURE DEATH, AND/OR HIGH HEALTH-RELATED EXPENDITURES ARE ASSOCIATED OTHER DATA SOURCES INCLUDED - OREGON HEALTH AND SCIENCE UNIVERSITY (OHSU) NURSING STUDENTS CONDUCTED FOCUS GROUPS WITH LOCAL TEENAGERS IN THE KLAMATH COUNTY YOUTH HEALTH AND BEHAVIOR ASSESSMENT TEENS
ACTION SERVICES (KLCAS) 2014-2015 COMMUNITY HEALTH NEEDS ASSESSMENT REPORT IN WHICH A TOTAL OF 662 SURVEYS WERE COLLECTED FROM CLIENTS WHO WERE STRUGGLING WITH POVERTY AND AT-RISK OR CURRENTLY HOMELESS PARTICIPANTS WERE ASKED TO SHARE THEIR VIEWS ON POVERTY, SELF-SUFFICIENCY, AND NEEDED SERVICES - COMMUNITY PERCEPTIONS REGARDING HEALTH NEEDS ARE CAPTURED IN NON-SCIENTIFIC SURVEYS AND INTERVIEWS CONDUCTED AT THE CONCLUSION OF FREE HEALTH- AND WELLNESS-RELATED SEMINARS AND SIMILAR COMMUNITY EVENTS HOSTED BY THE MEDICAL CENTER INFORMATION FROM THESE ACTIVITIES HELP INFORM FOLLOW-ON STRATEGIES AND PROGRAMS - HEALTHY KLAMATH PARTNERS REGULARLY SEEK
COMMUNITY INPUT VIA LISTENING SESSIONS, FOCUS GROUPS, AND SURVEYS

1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g	mation for Part V, Section B.Provide descriptions required for Part V, Section B, lines , 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions ing group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
ISKI LAKES MEDICAL CENTER 1	PART V, SECTION B, LINE 7D PRINTED COPIES AT THE HOSPITAL, KLAMATH COUNTY HEALTH DEPARTMENT, KLAMATH COUNTY LIBRARY'S MAIN BRANCH, AND UPON REQUEST

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference Explanation

SKY LAKES MEDICAL CENTER

PART V, SECTION B, LINE 11 KLAMATH COUNTY'S RATES OF COPD, ARTHRITIS, AND DIABETES ARE HI GHER THAN STATE AVERAGES (APPROXIMATELY 6, 27, AND 9 PERCENT RESPECTIVELY) PREVALENCE OF ASTHMA, HEART ATTACK, AND STROKE ARE SIMILAR TO STATE AVERAGES (9%, 3%, AND 3% RESPECTIVELY) THE NUMBER OF PEOPLE LIVING WITH MULTIPLE CHRONIC CONDITIONS CONTINUES TO RISE, AND ABO UT HALF THE ADULTS IN KLAMATH COUNTY HAVE ONE OR MORE CHRONIC CONDITIONS A STRONG PARTNER SHIP INCLUDING HEALTH, SENIOR, AND HUMAN SERVICES AGENCIES IS WORKING TO MEET THE NEEDS OF INDIVIDUALS LIVING WITH CHRONIC CONDITIONS USING STANFORD UNIVERSITY'S LIVING WELL WITH C HRONIC CONDITIONS PROGRAM THIS EVIDENCE-BASED PROGRAM TEACHES INDIVIDUALS HOW TO MANAGE T HEIR CHRONIC CONDITIONS AND IMPROVE THEIR QUALITY OF LIFE CANCER SCREENING AND TREATMENT H AVE BEEN IDENTIFIED AS SIGNIFICANT NEEDS CANCER INCIDENCE IN KLAMATH COUNTY IS 438 PER 10 0.000 PEOPLE THE AGE ADJUSTED DEATH RATE PER 100,000 DUE TO LUNG CANCER IS 49 5, BREAST C ANCER IS 23 2, COLORECTAL CANCER IS 19 3, AND PROSTATE CANCER IS 18 8 SKY LAKES ROUTINELY COMMUNICATES IN MULTIMEDIA CHANNELS THAT IT IS IMPORTANT FOR PEOPLE, ESPECIALLY THOSE AGE S 40 AND OLDER, TO BE SCREENED FOR CANCER AS A PREVENTIVE MEASURE PREVALENCE OF PREVENTIVE SCREENINGS IS 58% FOR COLONOSCOPIES 75% FOR MAMMOGRAMS, AND 83% FOR PAP SMEARS SKY LAKES CANCER TREATMENT CENTER ACTIVELY PROMOTES SKIN CANCER PREVENTION AT AREA HEALTH FAIRS, AN DADVOCATES FOR COLORECTAL CANCER SCREENING IN MASS MEDIA AND HEALTH FAIRS THE SKY LAKES CANCER TREATMENT CENTER ALSO ORGANIZES AND PROMOTES FREE MONTHLY EDUCATION AND SUPPORT GRO UPS FOR BREAST CANCER AND PROSTATE CANCER FURTHER, SKY LAKES PROVIDES TRAINED PRESENTERS TO TEACH THE AMERICAN CANCER SOCIETY'S FREEDOM FROM SMOKING CURRICULA, AND ADVERTISES CLASS ES AND ENCOURAGES PROVIDERS TO SCHEDULE THEIR PATIENTS TO THE CLASSES OBESITY AND ITS COLL ATERAL EFFECTS HAVE BEEN IDENTIFIED AS SIGNIFICANT CONCERNS IN THE REGION THE WEIGHT OF THE NATION IS A GROWING CONCERN BECAUSE OF THE SIGNIFICANT HEALTH RISKS OBESITY POSES ON THE POPULATION OBESITY CONTRIBUTES TO NUMEROUS CHRONIC CONDITIONS INCLUDING HEART DISEASE, STROKE, DIABETES, DEPRESSION, AND CHRONIC PAIN IN KLAMATH COUNTY, 60% OF ADULTS AND A GRO WING NUMBER OF CHILDREN ARE OVERWEIGHT OR OBESE, WHICH IS CONSISTENT WITH THE REST OF THE NATION SKY LAKES IS ADDRESSING OBESITY HEAD ON WITH THE IMPLEMENTATION OF THE WELLNESS CENTER, WHICH OFFERS NUTRITION, EXERCISE, AND STRESS MANAGEMENT COACHING ALSO PARTNER ORGANI ZATIONS, OFTEN IN COOPERATION WITH SKY LAKES DEPARTMENTS, ARE IMPLEMENTING INTERVENTIONS TO PREVENT OBESITY BY OFFERING WALKING GROUPS, AFTER-SCHOOL ACTIVITIES, NUTRITION EDUCATION, AND RECREATION, SKY LAKES IS AN ACTIVE PARTNER IN MANY OF THE ACTIVITIES WORK BY SKY LAK ES STAFF IS AIMED AT IMPROVING THE BUILT ENVIRONMENT TO ENCOURAGE WALKING, PROMOTING SELF-AWARENESS ABOUT HEALTHFUL LIFESTYLES, AND CHANGING POLICIES - AT WORKPLACES, IN BUSINESS, AND AT GOVERNMENT LEVELS RELATED TO OBESITY IS DIABETES SKY LAKES HOSTS AN ANNUAL HEALTH FAIR DEDICATED TO DIABETES EDUCATION AND PREVENTION IT IS ORGANIZED BY THE DIABETES SERVI CES DEPARTMENT AND THE NUTRITION SERVICES DEPARTMENT AND INCLUDES COMMUNITY RESOURCES AND INTERVENTIONS THE DIABETES SERVICES DEPARTMENT CONTINUES ITS OUTREACH WITH MONTHLY SUPPOR T GROUPS THAT ARE WIDELY PROMOTED BY THE DEPARTMENT AND OTHER COMMUNITY AGENCIES SKY LAKES INCLUDES OBESITY- AND DIABETES-RELATED STORIES AS WELL AS CANCER-PREVENTION STRATEGIES IN ITS QUARTERLY LIVE SMART MAGAZINE DISTRIBUTED TO 16,000 HOUSEHOLDS IN THE CATCHMENT AREA MENTAL HEALTH IS A GROWING CONCERN IDENTIFIED IN THE NEEDS ASSESSMENT THERE IS A HIGH PRE VALENCE OF MENTAL HEALTH PROBLEMS AND AN UNFORTUNATE LACK OF MENTAL HEALTH PROVIDERS IN KLAMATH COUNTY SKY LAKES STAFF TAKE AN ACTIVE ROLE IN COMMUNITY MENTAL HEALTH AND SUBSTANCE DISORDER PREVENTION AND TREATMENT ACTIVITIES, AND WORKS WITH KLAMATH BASIN BEHAVIORAL HEAL TH, WHICH HAS ASSUMED THE ROLE PREVIOUSLY HELD BY KLAMATH COUNTY MENTAL HEALTH SERVICES S KY LAKES WAS PIVOTAL IN CREATING THE KLAMATH WORKS HUMAN SERVICES CAMPUS, WHERE KEY SOCIAL SERVICES AGENCIES CAN HELP THEIR CLIENTS THE CAMPUS WILL BECOME HOME FOR A NEW SOBERING CENTER THAT WILL ALSO OFFER ALCOHOL- AND SUBSTANCE-ABUSE REHABILITATION THERAPY SERVICES LOW RATES OF BREASTFEEDING IS IDENTIFIED AS A SIGNIFICANT CONCERN IN KLAMATH COUNTY, 88% OF NEW MOTHERS INITIATE BREASTFEEDING BEFORE LEAVING THE HOSPITAL SKY LAKES OFFERS ONE-ON- ONE CONSULTATION WITH LACTATION SPECIALISTS IN AN EFFORT TO ENCOURAGE CONTINUED BREASTFEED ING INTO THE FIRST SIX TO 12 MONTHS OF LIFE SKY LAKES ALSO SUPPORTS BREASTFEEDING MOMS IN A VARIETY OF WAYS, ALL AT NO CHARGE THE NEEDS ASSESSMENT ALSO IDENTIFIED AREAS OF CONCERN SUCH AS LOW BIRTH WEIGHT, PRENATAL CARE, AND REPRODUCTIVE HEALTH AS A RESULT OF MULTIPLE RISK FACTORS INCLUDING TOBACCO AND ALCOHOL USE, AND ORAL HYGIENE SKY LAKES SUPPORTS COMMU NITY AGENCIES RESEARCHING TO FURTHER UNDERSTAND TH

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.				
Form and Line Reference	Explanation			
SKY LAKES MEDICAL CENTER	E SOCIAL AND ENVIRONMENTAL RISK FACTORS AND TRENDS WHEN IT COMES TO HEALTH, ZIP CODE MAY BE MORE IMPORTANT THAN GENETIC CODE - PLACE MATTERS IN TERMS OF SOCIAL DETERMINANTS OF HEAL TH THESE INCLUDE FACTORS THAT AFFECT HEALTH BEYOND THE DOCTOR'S OFFICE, WHERE WE LIVE, LE ARN, WORK, AND PLAY EATING WELL, EXERCISING, AND OTHER POSITIVE HEALTH BEHAVIORS ARE IMPORTANT, BUT HEALTH IS ALSO STRONGLY INFLUENCED BY SOCIAL AND ECONOMIC CIRCUMSTANCES THINGS LIKE PUBLIC SAFETY, ACCESS TO HEALTHY FOOD OPTIONS, CLEAN AND SAFE HOUSING, ACCESS TO EDU CATIONAL AND EMPLOYMENT OPPORTUNITIES, INCOME, TRANSPORTATION, AND SOCIAL SUPPORT CAN EXPLAIN WHY SOME PEOPLE ARE HEALTHIER THAN OTHERS DESPITE THEIR HEALTH BEHAVIORS, AND ARE CLEARLY BEYOND THE PURVIEW OF THE MEDICAL CENTER NOT EVERYONE HAS THE CHANCE TO ACHIEVE OPTIMA L HEALTH DUE TO SOCIAL POSITION OR CIRCUMSTANCE HEALTH INEQUITIES ARE DEMONSTRATED BY MAR KED DIFFERENCES IN QUALITY OF LIFE, DISEASE RATES, AND ACCESS TO RESOURCES RACIAL AND ETH NIC MINORITIES, SEXUAL MINORITIES, PEOPLE WITH DISABILITIES, AND OTHER VULNERABLE GROUPS M ORE OFTEN FACE UNNECESSARY BARRIERS TO ACHIEVING OPTIMAL HEALTH THESE ARE AREAS IN WHICH SKY LAKES SUPPORTS PUBLIC AND PRIVATE AGENCIES AND GOVERNMENT AS THEY SEEK SOLUTIONS, BUT CANNOT BE EXPECTED TO ADDRESS THE NEEDS OTHER SOCIAL DETERMINANTS OF HEALTH INCLUDE UNEMP LOYMENT, HOMELESSNESS, CRIME AND SAFETY SKY LAKES IS INSTRUMENTAL IN THE FORMATION OF THE INNOVATIVE KLAMATH WORKS HUMAN SERVICES CAMPUS WHICH WILL EVENTUALLY CO-LOCATE TO A SINGLE SITE THE SOCIAL SERVICE AGENCIES REQUIRED TO HELP ADDRESS MANY OF THOSE ISSUES ALSO, SU BSTANCE ABUSE, A MODIFIABLE HEALTH RISK, WILL BE ADDRESSED			

BY A SOBERING CENTER ON THE CAM PUS SKY LAKES HAS COMMITTED \$200,000 TO ITS CONSTRUCTION AND PLEDGED TO COVER A SUBSTANTI AL PART OF ITS ANNUAL OPERATION TO ENSURE PROPER PATIENT CARE AND REHABILITATION TREATMENT THE CHNA NOTES THAT, WHEN THERE ARE SAFE, ACCESSIBLE AREAS (GREEN SPACES, PARKS, SAFE ROU TES, AND THRIVING BUSINESSES) NEARBY, IT'S EASIER TO BE PHYSICALLY ACTIVE AND WALK TO THESE PLACES, FEEL SAFE, AND MEET WITH SOCIAL GROUPS - ALL WHICH IMPROVE HEALTH SKY LAKES HAS CONTRIBUTED FINANCIAL AND HUMAN RESOURCES TO HELP CREATE GREEN SPACES IN KLAMATH FALLS, TO HELP REHABILITATE A MAJOR NEIGHBORHOOD PARK NEAR THE MEDICAL CENTER, AND TO HELP

CREATE HIKING AND BIKING TRAILS IN AND AROUND THE CITY

1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g	mation for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions ing group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation	l
SKI LAKES MEDICAL CENTER	PART V, SECTION B, LINE 13H THE MEDICAL CENTER APPLIES A 100% FINANCIAL ASSISTANCE ADJUSTMENT FOR HOMELESS, STATE DISABILITY PROGRAMS, MEDICAID AND OTHER PRESUMPTIVE CHARITY SERVICES	

1 ₁ , 3, 4, 5d, 6 ₁ , 7, 10, 11, 12 ₁ , 14	rmation for Part V, Section B.Provide descriptions required for Part V, Section B, lines g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions ting group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
SKY LAKES MEDICAL CENTER	PART V, SECTION B, LINE 22D IRS 501(R) AND OAHHS (OREGON ASSOCIATION OF HOSPITALS AND HEALTH SYSTEMS) COMMUNITY BENEFIT POLICY PACKAGE 2014

1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g	mation for Part V, Section B.Provide descriptions required for Part V, Section B, lines , 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions ing group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
	PART V, SECTION B, LINE 24 SOME PATIENTS ARE ONLY ELIGIBLE FOR AN ANNUAL MAXIMUM OUT-OF-POCKET REDUCTION

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines		
1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate desc for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
PART V. SECTION B. LINE 16	FINANCIAL ASSISTANCE POLICY WEBSITE AVAILABILITY	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
SKY LAKES MEDICAL CENTER PART V, SECTION B, LINE 16A WEBSITE	SKYLAKES ORG	

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1 _J , 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
SKY LAKES MEDICAL CENTER PART V, SECTION B, LINE 16B WEBSITE	SKYLAKES ORG	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
SKY LAKES MEDICAL CENTER PART V, SECTION B, LINE 16C WEBSITE	SKYLAKES ORG	

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

and address	Type of Facility (describe)
UTPATIENT IMAGING 900 DAGGETT AVENUE LAMATH FALLS,OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
ANCER TREATMENT CENTER 610 UHRMANN ROAD LAMATH FALLS,OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
AMILY PRACTICE CLINIC 905 MAIN LAMATH FALLS,OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
AMILY MEDICINE RESIDENCY 1801 DAGGETT AVENUE KLAMATH FALLS,OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
MEDICAL OFFICE BUILDING I 2200 BRYANT WILLIAMS DRIVE KLAMATH FALLS,OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
MEDICAL OFFICE BUILDING II 3000 BRYANT WILLIAMS DRIVE KLAMATH FALLS,OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
CENTER FOR OCCUPATIONAL HEALTH 2621 CROSBY AVENUE KLAMATH FALLS,OR 97603	OUTPATIENT DIAGNOSTIC IMAGING CENTER
ADULT MEDICINE & FAMILY PRACTICE 3001 DAGGETT AVENUE KLAMATH FALLS,OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
FAMILY PRACTICE CLINIC 2617 ALMOND STREET KLAMATH FALLS,OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
MEDICAL OFFICE BUILDING III 2680 UHRMANN ROAD KLAMATH FALLS,OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
JROLOGY CLINIC 2630 CAMPUS DRIVE KLAMATH FALLS, OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
PULMONARY MEDICINE 2301 CLAIRMONT DRIVE KLAMATH FALLS, OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
HUGH CURRIN HOUSE 2601 DAGGETT AVENUE KLAMATH FALLS, OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
COMMUNITY HEALTHEDUCATION 2200 NORTH ELDORADO AVENUE KLAMATH FALLS, OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER
FAMILY PRACTICE CLINIC 2600 CLOVER KLAMATH FALLS, OR 97601	OUTPATIENT DIAGNOSTIC IMAGING CENTER

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

DLN: 93493228069776 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990.

Open to Public **Inspection**

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization SKY LAKES MEDICAL CENTER

Employer identification number

93-0508781

- 6		General Information on Grants and Assistance		
1		the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and election criteria used to award the grants or assistance?	マ Yes	Г
2	Descr	ibe in Part IV the organization's procedures for monitoring the use of grant funds in the United States		
Pa	rt II	Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to	5	
		Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.		

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) KLAMATH COUNTY SCHOOL DISTRICT 10501 WASHBURN WAY KLAMATH FALLS,OR 97603	93-6000543	KLAMATH COUNTY, OR	20,333				HOSA PROGRAM ASSISTANCE
(2) OBC CHARITABLE INSTITUTE 110 SW 6TH AVENUE SUITE 1608 PORTLAND, OR 97204	93-1240928	501(C)(3)	600,000				THE BLUE ZONES PROJECT IN OREGON - SPECIFICALLY KLAMATH FALLS

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	2
3	Enter total number of other organizations listed in the line 1 table	0

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
8	43,441			
7	21,200			
13	49,080			
144	32,596			
	recipients 8 7 13	recipients cash grant 8 43,441 7 21,200 13 49,080	recipients cash grant non-cash assistance 8 43,441 7 21,200 13 49,080	recipients cash grant non-cash assistance FMV, appraisal, other) 8 43,441 7 21,200 13 49,080

Part IV Supplemental II	nformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
,	THE BOARD OF DIRECTORS MAKES DECISIONS ON LARGE GRANT AWARDS SCHOLARSHIP AWARDS ARE BASED ON A WRITTEN POLICY OTHER STIPENDS AND EDUCATIONAL SUPPORT REQUIRE, RESPECTIVELY, WORKED HOURS OR MINIMUM GRADING CRITERIA PATIENT ASSISTANCE GRANTS ARE BASED ON ASSESSMENT OF NEED BY ASSIGNED PERSONNEL

Schedule I (Form 990) 2014

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DLN: 93493228069776

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization SKY LAKES MEDICAL CENTER

Employer identification number

93-0508781

Par	rt I Questions Regarding Compensation	n				
					Yes	No
1a	Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part II		· · · · · · · · · · · · · · · · · · ·			
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the creimbursement or provision of all of the expenses of			1b		
2	Did the organization require substantiation prior to directors, trustees, officers, including the CEO/Exe			2		
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all tused by a related organization to establish compen	that apply				
	∇ Compensation committee	Γ	Written employment contract			
	☐ Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	, Part VII	, Section A , line 1a with respect to the filing organization $% \left(1\right) =\left(1\right) \left(1\right$			
а	Receive a severance payment or change-of-contro	l paymen	t?	4a		No
b	Participate in, or receive payment from, a suppleme	ental non	qualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-l	based coi	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and p	rovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organize	ations mu	ust complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A compensation contingent on the revenues of					
а	The organization?			5a		No
ь	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section Apayments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII,	paid or a	ccured pursuant to a contract that was			
	subject to the initial contract exception described					
	ın Part III			8		No
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	ne rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	ın column(B) reported as deferred ın prıor Form 990
1 PAUL R STEWART, PRESIDENT/CEO/SECRETARY/TREASURER	(i) (ii)	356,137 0	225,000 0	0	28,046 0	16,360 0	625,543	0
2 RICHARD RICO, VP/CFO	(i) (ii)	338,629 0	35,728 0	0	30,495 0	23,182	428,034 0	0 0
3 RICHARD DEVORE MD, MEDICAL PROVIDER	(i) (ii)	438,501 0	0	0	13,000	22,762	474,263 0	0
4 STANTON SMITH MD, MEDICAL PROVIDER	(i) (ii)	401,172	0	0	13,000	22,919 0	437,091	0
5 JARED OGAO MD, MEDICAL PROVIDER	(i) (ii)	387,643	0	0	13,000	22,762	423,405	0
6 PATRICK MAVEETY MD, MEDICAL PROVIDER	(i) (ii)	397,968 0	0	0	0	0 9,249 40		0
7 ISKRA MATHURA MD, MEDICAL PROVIDER	(i) (ii)	372,745 0	0 0 0 9,305 382,050		0			

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference Explanation

Schedule J (Form 990) 2014

DLN: 93493228069776

2014

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

	artment of the Treasury rnal Revenue Service	►Information	n about Schedule K	(Form 990) and its	instruction	s is at <u>wu</u>	vw.irs.gov/for	<u>m990</u> .				Inspecti		
Nam	e of the organization								Emp	oloyer id	lentifica	ation numb	er	
SKY	'LAKES MEDICAL CENTER								93	-05087	′81			
Pa	art I Bond Issues		ı	1					1					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	e price	(f) Descript	ion of purpose	(g) De	feased		n) On (i) Poo nalf of financir		
												suer		icing
									Yes	No	Yes	No Y	Yes	No
A	KLAMATH FALLS INTERCOMMUNITY HOSPITAL AUTHORITY	93-1061020	498413DQ3	08-31-2006	39,3		MERLE WEST I	EVENUE AND REFUNDING, ERLE WEST MEDICAL ENTER PROJECT		X	X			X
В	KLAMATH FALLS	93-1061020	498413EF6	11-29-2012	18,2	,	REFUNDING O			Х		X		Х
	INTERCOMMUNITY HOSPITAL AUTHORITY						BONDS, ENERGY EFFICIENCY COSTS, RESERVE FUND							
	, comment													1
Pa	rt III Proceeds													
	A mount of bonds retired			-		A		В		С			D	
1						2,910,0	00	1,600,000						
	A mount of bonds legally defeased							11,772,436						
3						39,329,2	:58	18,288,334			\longrightarrow			
4	Gross proceeds in reserve funds							59,879			\longrightarrow			
	Capitalized interest from procee	<u></u>										-		
6	Proceeds in refunding escrows							257,477						
7	Issuance costs from proceeds					558,4	45							
8	Credit enhancement from proces					1,170,9	,952							
9	Working capital expenditures fro	<u> </u>										<u></u>		
10	Capital expenditures from proce	∍eds —————				15,000,0	00	6,198,542						
11	Other spent proceeds					22,599,8	61							
12	O ther unspent proceeds													
13	Year of substantial completion					07		013						
					Yes	No	Yes	No	Yes	<u> </u>	No	Yes	+	No
14	Were the bonds issued as part o	of a current refundin —————	ıg ıssue?			X		X		┷			Щ	
15	Were the bonds issued as part o	of an advance refund	ding issue?		Х		×							
16	Has the final allocation of proce	eds been made?			Х		Х					<u> </u>		
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?			rt the final	Х		Х							
Pa	rt IIII Private Business Us	e												
					Α		В		C			D		
١.	W/				Yes	No	Yes	No	Yes	+ ^N	No	Yes	+	No

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Schedule K (Form 990) 2014 Page **2** Part IIII Private Business Use (Continued) D В C Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Χ of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 % 0 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 0 % 0 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0 % 0 % Does the bond issue meet the private security or payment test? 7 Χ Χ Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ ıssued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections C 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		x		x				
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		Х	Х					
ь	Exception to rebate?		Х		Х				
С	No rebate due?		Х		Х				
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		Х		X				
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X				
ь	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
							Sc	hedule K (Forn	n 990) 2014

Part IV Arbitrage (Continued)

		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		Х				
7	Has the organization established written procedures to monitor the requirements of section 148?		×		×				
Pa	rt V Procedures To Undertake Corrective Action								
		Α		В		С		D	

A B	A_
Yes No Yes	Yes

No Yes No Yes No Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified Χ Χ and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K (Form 990) 2014

DLN: 93493228069776

Employer identification number

OMB No 1545-0047

Open to Public Inspection

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

SKY LAKES MEDICAL CENTER 93-0508781 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified (c) Description of transaction (d) Corrected? person and organization Yes No

2	Enter the amount of tax incurred by organization managers or disqualified persons during the year under section
	4958
3	Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) defa	ult?	(h) Approved by board or committee?		(i)Written agreement?	
			То	From			Yes	No	Yes	No	Yes	No
(1) PAUL R STEWART	,	LIFE INSURANCE POLICY PURCHASE		X	450,000	465,042		Νo	Yes		Yes	

Γotal		▶ \$		465,042		
Part III	Grants or As Complete if the					
` ,	ne of interested person	(b) Relationship between interested person and the organization	(c) A mount of assistance	(d) Type of assistance	e (e) Purpose	e of assistance
			•		•	

Part IV Business Transactions In											
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.											
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction		(e) Sha of organiz revent	ation's						
				Yes	No						
					-						

Part V	Supplemental Inforr	plemental Information												
Provide additional information for responses to questions on Schedule L (see instructions)														
	Return Reference	Explanation												

Schedule L (Form 990 or 990-EZ) 2014

DLN: 93493228069776

OMB No 1545-0047

Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

 $\label{lem:complete} \textbf{Complete to provide information for responses to specific questions on}$ Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

 \blacktriangleright Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization SKY LAKES MEDICAL CENTER **Employer identification number** 93-0508781

90 Schedule O, Supplem	nental Information
Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	FORM 990 IS REVIEWED BY THE CONTROLLER, CFO, CEO AND OTHER STAFF BEFORE FILING
FORM 990, PART VI, SECTION B, LINE 12C	IT IS THE DUTY OF THE BOARD OF DIRECTORS OF SKY LAKES MEDICAL CENTER TO SAFEGUARD THE TAX
,	EXEMPT STATUS OF SKY LAKES MEDICAL CENTER, AND AS SUCH THE BOARD WILL TAKE SERIOUSLY ANY C
	ONFLICT OF INTEREST ON THE PART OF ANY BOARD MEMBER OR POTENTIAL BOARD MEMBER ALL BOARD M
	EMBERS AND POTENTIAL MEMBERS MUST DISCLOSE THE EXISTENCE OF ANY ACTUAL OR POTENTIAL CONFLI
	CT OF INTEREST AN UPDATED STATEMENT OF SUCH POTENTIAL CONFLICTS SHALL BE SUBMITTED YEARLY
	BY ALL BOARD MEMBERS FOR REVIEW AT THE BOARD'S ANNUAL MEETING AFTER DISCLOSURE OF THE PO
	TENTIAL CONFLICT OF INTEREST AND AFTER ANY DISCUSSION WITH THE INTERESTED PARTY, HE/SHE SH ALL LEAVE THE BOARD OR COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST
	IS DISCUSSED AND VOTED UPON THE REMAINING BOARD MEMBERS SHALL DECIDE IF A CONFLICT OF IN TEREST EXISTS THE MINUTES OF THE BOARD AND ALL COMMITTEES OF THE BOARD SHALL CONTAIN 1) HE NAMES OF THE PERSONS WHO DISCLOSED OR OTHERWISE WERE FOUND TO HAVE A FINANCIAL INTEREST
	IN CONNECTION WITH AN ACTUAL OR POSSIBLE CONFLICT OF INTEREST, 2) THE NATURE OF THE FINAN CIAL INTEREST, 3) THE NAMES OF THE PERSONS WHO WERE PRESENT FOR THE DISCUSSIONS AND VOTES
	RELATING TO THE TRANSACTION OR ARRANGEMENT, 4) THE CONTENT OF THE DISCUSSION INCLUDING ANY
	ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT, 5) ANY ACTION TAKEN TO DETERMINE
	WHETHER A CONFLICT OF INTEREST WAS PRESENT, AND, 6) THE BOARD OR COMMITTEE'S DECISION AS TO WHETHER A CONFLICT OF INTEREST IN FACT EXISTED IF AN EMPLOYEE OR MEMBER OF THEIR IMMED IATE FAMILY HAS A FINANCIAL INTEREST IN A FIRM WHICH DOES BUSINESS WITH SKY LAKES MEDICAL CENTER ("SKY LAKES"), AND THE INTEREST IS POTENTIALLY SUFFICIENT ENOUGH TO AFFECT THE EMPLOYEE'S WORK DECISIONS OR ACTIONS, BY POLICY THE EMPLOYEE WILL NOT BE PERMITTED TO
	REPRESEN T SKY LAKES IN TRANSACTIONS INVOLVING THE FIRM EMPLOYEES ARE SIMILARLY PROHIBITED FROM AC
	CEPTING GIFTS FROM ANY PERSON OR FIRM DOING OR SEEKING TO DO BUSINESS WITH SKY LAKES UNDER
	CIRCUMSTANCES IN WHICH IT MIGHT REASONABLY BE INFERRED THAT THE PURPOSE OF THE GIFT WAS TO INFLUENCE THE EMPLOYEE IN THE CONDUCT OF SKY LAKES BUSINESS WITH THE DONOR EMPLOYEES AR
	E NOT PROHIBITED FROM ACCEPTING ADVERTISING NOVELTIES SUCH AS PENS, PENCILS, CALENDARS, OR
	OTHER GIFTS OF NOMINAL VALUE, HOWEVER, WHEN CIRCUMSTANCES CLEARLY SHOW THAT THE GIFTS ARE
	OFFERED FOR REASONS OF PERSONAL ESTEEM AND AFFECTION DUE TO THE DIFFICULTY OF DEFINING ALL OF THE SITUATIONS UNDER WHICH A CONFLICT OF INTEREST MAY ARISE, EMPLOYEES ARE INSTRUCT D BY POLICY TO SOLICIT ADVICE FROM MANAGEMENT REGARDING ANY POSSIBLE CONFLICT OF INTEREST
FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS REVIEWS COMPARATIVE DATA FOR CEC
,	ALL VP POSITIONS FOR THE CEO POSITION, THE COMPENSATION COMMITTEE COMPLETES A PERSONNEL A
	CTION FORM, WHICH IS SIGNED BY THE BOARD CHAIR FOR ALL VP POSITIONS, THE COMMITTEE ACTS ON THE RECOMMENDATIONS MADE BY THE CEOTHIS PROCESS WAS LAST UNDERTAKEN IN MARCH 2016
FORM 990, PART VI, SECTION C, LINE 19	GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE ALL MADE AVAILABLE TO THE PUBLIC UPON REQUEST
FORM 990, PART XI, LINE 9	BOOK/TAX DIFFERENCE ON PASSTHROUGH INCOME -87,133

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493228069776

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Department of the Treasury

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Internal Revenue Service

Name of the organization SKY LAKES MEDICAL CENTER

Employer identification number

93-0508781

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

	<u> </u>		,	,	
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) SOUTHERN OREGON EMERGENCY CARE LLC 2865 DAGGETT AVENUE KLAMATH FALLS, OR 97601 61-1595709	PHYSICIAN SERVICES	OR	0	-1,407,838	SKY LAKES MEDICAL CENTER

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	(T) Direct controlling entity	Section (13) co ent	512(b) ntrolled
						Yes	No
2865 DAGGETT AVENUE	FUNDRAISING AND STEWARDSHIP, SUPPORT MED CENTER	OR	501(C)(3)	1 '	SKY LAKES MEDICAL CENTER		No
KLAMATH FALLS, OR 97601 93-0946020							
(2) KLAMATH CARE SERVICES INC 2865 DAGGETT AVENUE	SUPPORT MED CENTER (INACTIVE)	OR	501(C)(3)		SKY LAKES MEDICAL CENTER		No
KLAMATH FALLS, OR 97601 93-0946018							

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

	(c) Legal	(d)	(e)	(f)	(g)	(h)	١	/i)	/;	\ T	(1-)	
Primary activity Le don (sta for		,	Predominant income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	Share of	(h) Disproprtionate allocations?		amount in box 20 of Schedule K-1	managing partner?		(k) Percentage ownership	
			52.,			Yes	No		Yes	No		
_ AND SONAL PERTY TAL		MEDICAL	INVESTMENT	96,711	570,169		No	8,962	Yes		50 000 %	
SOI PEI	ND NAL RTY	roreign country) NND OR NAL RTY	(state or foreign country) ND OR SKY LAKES NAL MEDICAL RTY CENTER	(state or foreign country) ND OR NAL MEDIUM NAL RTY (state or foreign cunrelated, excluded from tax under sections 512-514) NND NND OR SKY LAKES MEDICAL CENTER unrelated, excluded from tax under sections 512-514)	(state or foreign country) OR SKY LAKES MEDICAL RTY (state or foreign entity unrelated, excluded from tax under sections 512-514) IND OR SKY LAKES INVESTMENT 96,711 CENTER	(state or foreign country) ND OR SKY LAKES MEDICAL RTY RTY (state or foreign country) unrelated, excluded from tax under sections 512-514) INVESTMENT 96,711 570,169 RTY	(state or foreign country) ND OR SKY LAKES MEDICAL RTY OSTATE (State or foreign country) Unrelated, excluded from tax under sections 512-514) Yes NAL MEDICAL CENTER	(state or foreign country) ND OR SKY LAKES MEDICAL RTY NAL RTY (state or foreign country) entity unrelated, excluded from tax under sections 512-514) Yes No NO NO NO NO CENTER	(state or foreign country) ND OR SKY LAKES MEDICAL RTY NAL RTY (state or foreign country) entity unrelated, excluded from tax under sections 512-514) No Sky LAKES MEDICAL CENTER unrelated, excluded from tax under sections 512-514) Yes No Sky LAKES No Sections 512-514) Yes No Sky LAKES No Sections 512-514)	(state or foreign country) (state or foreign entity excluded from tax under sections 512-514) (state or foreign country) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign country) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity ent	(state or foreign country) (state or foreign entity excluded from tax under sections 512-514) (state or foreign country) (state or foreign entity excluded from tax under sections 512-514) (state or foreign country) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign country) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity excluded from tax under sections 512-514) (state or foreign entity entit	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(i contro entil	n 512 13) olled
								Yes	No
(1) WEST PHYSICIAN SERVICES LLC	PHYSICIAN SERVICES	OR	SKY LAKES MEDICAL CENTER	С	-3,306,252	2,193,715	100 000 %	Yes	
2865 DAGGETT AVENUE KLAMATH FALLS, OR 97601 87-0696029									

Part V	Transactions With Related Organizations	Complete if the organization ans	swered "Yes" on Form 990,	Part IV, line 34, 35b, or 36.
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Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule	
--	--

- 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?
- a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
- **b** Gift, grant, or capital contribution to related organization(s)
- **c** Gift, grant, or capital contribution from related organization(s)
- d Loans or loan guarantees to or for related organization(s)
- e Loans or loan guarantees by related organization(s)
- **f** Dividends from related organization(s)
- g Sale of assets to related organization(s)
- h Purchase of assets from related organization(s)
- i Exchange of assets with related organization(s)
- j Lease of facilities, equipment, or other assets to related organization(s)
- **k** Lease of facilities, equipment, or other assets from related organization(s)
- I Performance of services or membership or fundraising solicitations for related organization(s)
- m Performance of services or membership or fundraising solicitations by related organization(s)
- n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- Sharing of paid employees with related organization(s)
- **p** Reimbursement paid to related organization(s) for expenses
- **q** Reimbursement paid by related organization(s) for expenses
- r Other transfer of cash or property to related organization(s)
- s Other transfer of cash or property from related organization(s)
- 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) WEST PHYSICIAN SERVICES LLC	D	328,261	BOOK CHANGE IN LIABILITY
(2) KLAMATH MEDICAL BUSINESS CENTER LLC	К	120,571	CASH TRANSFERRED

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Name, address, and EIN of entity Name, address, and ent	[·								
514)			Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under	50 orga	all partners section 01(c)(3)	Share of total	Share of end-of-year	Disproprtiona		Code V-UBI amount in box 20 of Schedule K-1	General or managing		Percentage
				514)	Yes	No	1		Yes	No	ı İ	Yes	No	
					لـــــــــا				163					ļ

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

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