



See a Social Security Number? Say Something!
Report Privacy Problems to <https://public.resource.org/privacy>
Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form 990



Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at www.irs.gov/form990

OMB No 1545-0047

2014

Open to Public Inspection

A For the 2014 calendar year, or tax year beginning 10-01-2014 , and ending 09-30-2015

B Check if applicable ☐ Address change ☐ Name change ☐ Initial return ☐ Final return/terminated ☐ Amended return ☐ Application pending	C Name of organization NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC		D Employer identification number 38-1873461
	Doing business as		
	Number and street (or P O box if mail is not delivered to street address)	Room/suite	E Telephone number (989) 356-3474
	2375 GORDON ROAD		
	City or town, state or province, country, and ZIP or foreign postal code ALPENA, MI 49707		G Gross receipts \$ 45,944,833
F Name and address of principal officer LISA BOLEN 2375 GORDON ROAD ALPENA, MI 49707			
H(a) Is this a group return for subordinates? ☐ Yes ☒ No H(b) Are all subordinates included? ☐ Yes ☐ No If "No," attach a list (see instructions)			
I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () ◀(insert no) ☐ 4947(a)(1) or ☐ 527		H(c) Group exemption number ▶	
J Website: ▶ WWW.NEMCSA.ORG			

K Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶	L Year of formation 1968	M State of legal domicile MI
--	---------------------------------	-------------------------------------

Part I

Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities TO PLAN, ESTABLISH, COORDINATE AND OPERATE PROGRAMS TO PROMOTE HEALTH, EDUCATION AND WELFARE TO RESIDENTS WITHIN 12 COUNTIES OF NORTHEAST MICHIGAN		
2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets			
3 Number of voting members of the governing body (Part VI, line 1a)	3	30	
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	30	
5 Total number of individuals employed in calendar year 2014 (Part V, line 2a)	5	761	
6 Total number of volunteers (estimate if necessary)	6	2,062	
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0	
b Net unrelated business taxable income from Form 990-T, line 34	7b		
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	31,060,125	26,702,724
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	10,976,616	19,236,556
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2,676	5,553
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		0
	42,039,417	45,944,833	
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	14,339,860	17,249,501
	14 Benefits paid to or for members (Part IX, column (A), line 4)		0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	18,748,311	20,462,826
	16a Professional fundraising fees (Part IX, column (A), line 11e)		0
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ ⁰		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	8,482,311	7,649,819
	18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	41,570,482	45,362,146
	19 Revenue less expenses Subtract line 18 from line 12	468,935	582,687
Net Assets or Fund Balances		Beginning of Current Year	End of Year
	20 Total assets (Part X, line 16)	10,761,477	12,469,284
	21 Total liabilities (Part X, line 26)	7,508,012	8,633,132
	22 Net assets or fund balances Subtract line 21 from line 20	3,253,465	3,836,152

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here	***** Signature of officer	2016-04-26 Date
	LISA BOLEN EXECUTIVE DIRECTOR Type or print name and title	

Paid Preparer Use Only	Print/Type preparer's name CURT A REPPUHN CPA	Preparer's signature CURT A REPPUHN CPA	Date 2016-04-26	Check ☐ if self-employed	PTIN P00628832
	Firm's name ▶ ECHELBARGER HIMEBAUGH TAMM & CO PC			Firm's EIN ▶ 38-2498459	
	Firm's address ▶ 2301 E PARIS AVE SE GRAND RAPIDS, MI 49546			Phone no (616) 575-3482	

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☐ ☒

1

Briefly describe the organization’s mission

TO PLAN, ESTABLISH, COORDINATE AND OPERATE PROGRAMS TO PROMOTE HEALTH, EDUCATION AND WELFARE TO RESIDENTS WITHIN 12 COUNTIES OF NORTHEAST MICHIGAN

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 21,963,912 including grants of \$ 2,522,815) (Revenue \$ 8,108)

HEAD START AND GREAT START READINESS- SERVED 2,447 CHILDREN AND THEIR FAMILIES BY PROVIDING EDUCATION, HEALTH, DISABILITY, AND SOCIAL SERVICES FOR 3-5 YEAR OLDS IN 21 COUNTIES, PROVIDED FULL-DAY, PART-YEAR SERVICES FOR 641 CHILDREN, PART-DAY, PART-YEAR SERVICES FOR 1,746 CHILDREN, AND HOME BASED SERVICES FOR 60 CHILDREN (NOTE THESE NUMBERS INCLUDE MID-MICHIGAN DELEGATE AGENCY SERVICES) NEMCSA ALSO PROVIDED GREAT START READINESS PROGRAM (GSRP) PRESCHOOL AND SUPPORTIVE SERVICES FOR AN ADDITIONAL 296 4- YEAR OLD CHILDREN IN EITHER A FULL-DAY OR PART-DAY MODEL IN 7 COUNTIES CONTINUED ON SCHEDULE O EARLY HEAD START - SERVED 260 INFANTS, TODDLERS, AND PREGNANT WOMEN AND THEIR FAMILIES BY PROVIDING EDUCATION, HEALTH, DISABILITY, AND SOCIAL SERVICES FOR 0-3 YEAR OLDS IN 12 COUNTIES, 260 WERE SERVED IN A FULL YEAR HOME BASED PROGRAM

4b

(Code) (Expenses \$ 10,726,177 including grants of \$ 8,278,997) (Revenue \$ 17,288,680)

COMMUNITY BASED CARE PROGRAMS - PROVIDED ASSISTANCE TO 864 ELIGIBLE PARTICIPANTS IN THE TWELVE COUNTY SERVICE AREA OF NORTHEAST MICHIGAN THESE PARTICIPANTS WERE IN NEED OF MEDICAID-COVERED LONG-TERM CARE SERVICES AND SUPPORT IN ORDER TO REMAIN IN THEIR OWN HOME THIS PROGRAM WORKS WITH ELIGIBLE PERSONS AGED 18 AND OLDER WHO ARE AT-RISK OF NURSING HOME PLACEMENT AND PROVIDES SERVICES THAT ARE DESIGNED TO LOCATE, MOBILIZE AND MANAGE A VARIETY OF HOME CARE AND OTHER SERVICES TO ENSURE THE PARTICIPANTS ARE ABLE TO STAY IN THEIR OWN HOME

4c

(Code) (Expenses \$ 4,534,185 including grants of \$ 3,915,633) (Revenue \$ 1,230,965)

AGING PROGRAMS - SERVICE DESIGNED TO LOCATE, MOBILIZE AND MANAGE A VARIETY OF HOME CARE AND OTHER SERVICES NEEDED BY FRAIL ELDERLY PERSONS AGED 60 AND OLDER AT HIGH RISK OF ENTERING A NURSING HOME FACILITY PROVIDED CARE MANAGEMENT SERVICES TO 264 PARTICIPANTS THE LONG TERM CARE OMBUDSMAN SERVICE PROVIDED ASSISTANCE AND ADVOCACY SERVICES TO RESIDENTS OF LONG TERM CARE FACILITIES TO RESOLVE COMPLAINTS THROUGH PROBLEM IDENTIFICATION AND DEFINITION, EDUCATION REGARDING RIGHTS, PROVISION OF INFORMATION ON APPROPRIATE RULES, AND REFERRALS TO APPROPRIATE COMMUNITY RESOURCES THE PROGRAM CONTACTED 1,603 RESIDENTS OF NURSING HOMES IN WHICH 99 CASES WERE OPENED (CONTINUED ON SCHEDULE O) THROUGH SUBCONTRACTING WITH COMMUNITY PARTNERS SUCH AS COUNCILS/COMMISSIONS ON AGING, SERVICES ARE PROVIDED IN THE TWELVE COUNTY AREA INCLUDE HOMEMAKING, PERSONAL CARE, RESPITE, LEGAL, CAREGIVER, ADULT DAY CARE, MEDICATION MANAGEMENT, AND NUTRITION PROGRAMS THESE AGING PROGRAMS SERVED 11,806 PARTICIPANTS AND PROVIDED 730,100 UNITS OF SERVICE

See Additional Data

4d

Other program services (Describe in Schedule O)

(Expenses \$ 6,106,285 including grants of \$ 2,532,056) (Revenue \$ 710,803)

4e

Total program service expenses

43,330,559

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	No
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10	No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.		
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.		
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		No
3b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		No
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		No
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		No
5c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		No
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		No
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		No
7d	If "Yes," indicate the number of Forms 8282 filed during the year.		
7e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		No
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		No
7g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
7h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9a	Did the sponsoring organization make any taxable distributions under section 4966?		
9b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter		
10a	Initiation fees and capital contributions included on Part VIII, line 12.		
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.		
11	Section 501(c)(12) organizations. Enter		
11a	Gross income from members or shareholders.		
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
12b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
13a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		
13b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.		
13c	Enter the amount of reserves on hand.		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		No
14b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.		

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed▶MI
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain in Schedule O)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
20	State the name, address, and telephone number of the person who possesses the organization's books and records ▶JAMES R ROBARGE CFO 2375 GORDON ROAD ALPENA, MI 49707 (989) 356-3474

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			

Part VII

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			

1b	Sub-Total				
c	Total from continuation sheets to Part VII, Section A				
d	Total (add lines 1b and 1c)		224,235		21,947

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 1

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
GT INDEPENDENCE-GUARDIAN TRAC 215 BROADUS STREET STURGIS, MI 49091	MI CHOICE HCBS	1,906,072
LEELIN HOME HEALTH CARE INC 352 E HOUGHTON AVE WESTBRANCH, MI 48661	MI CHOICE HCBS	1,382,381
COMPASSIONATE CARE PO BOX 197 STERLING, MI 48659	MI CHOICE HCBS	1,148,443
SUNRISE SIDE HOME HEALTHCARE AGENCY INC PO BOX 495 OSCODA, MI 48750	MI CHOICE HCBS	348,923
COMMUNITY HOME & HEALTH SERVICES LLC 657 CHESTNUT STREET GAYLORD, MI 49735	MI CHOICE HCBS	260,997

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶5

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns 1a					
	b	Membership dues 1b					
	c	Fundraising events 1c					
	d	Related organizations 1d					
	e	Government grants (contributions) 1e	26,651,602				
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	51,122				
	g	Noncash contributions included in lines 1a-1f \$	1,723,685				
	h	Total. Add lines 1a-1f	26,702,724				
Program Service Revenue	2a	MEDICARE/MEDICAID PAYMENTS	624200	17,288,380	17,288,380		
	b	PROGRAM INCOME	624200	1,687,667	1,687,667		
	c	OTHER	624200	260,509	260,509		
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f	19,236,556				
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)	3,553			3,553
4		Income from investment of tax-exempt bond proceeds					
5		Royalties					
6a		Gross rents	(i) Real	(ii) Personal			
		b	Less rental expenses				
		c	Rental income or (loss)				
		d	Net rental income or (loss)				
7a		Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
		b	Less cost or other basis and sales expenses		2,000		
		c	Gain or (loss)		2,000		
		d	Net gain or (loss)	2,000	2,000		
8a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	a				
		b	Less direct expenses b				
		c	Net income or (loss) from fundraising events				
9a		Gross income from gaming activities See Part IV, line 19	a				
		b	Less direct expenses b				
		c	Net income or (loss) from gaming activities				
10a		Gross sales of inventory, less returns and allowances	a				
		b	Less cost of goods sold b				
		c	Net income or (loss) from sales of inventory				
Miscellaneous Revenue		Business Code					
11a							
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d						
12	Total revenue. See Instructions		45,944,833	19,238,556		3,553	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	5,225,957	5,225,957		
2	Grants and other assistance to domestic individuals See Part IV, line 22	12,023,544	12,023,544		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	283,907		283,907	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	13,980,745	13,288,668	692,077	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,005,416	962,411	43,005	
9	Other employee benefits	3,370,701	3,152,521	218,180	
10	Payroll taxes	1,822,057	1,700,469	121,588	
11	Fees for services (non-employees)				
a	Management				
b	Legal	13,489	2,550	10,939	
c	Accounting	62,129	1,200	60,929	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12	Advertising and promotion	18,576	18,286	290	
13	Office expenses				
14	Information technology	42,093	41,984	109	
15	Royalties				
16	Occupancy	1,540,955	1,477,561	63,394	
17	Travel	1,226,183	1,172,035	54,148	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	266,107	246,411	19,696	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	279,164		279,164	
23	Insurance	81,666	64,703	16,963	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	SUPPLIES	1,433,057	1,410,545	22,512	
b	CONTRACTUAL	1,177,269	1,175,059	2,210	
c	OTHER CONTRACTUAL REQT	358,081	355,567	2,514	
d	EQUIPMENT PURCHASES	285,491	285,491		
e	All other expenses	865,559	725,597	139,962	
25	Total functional expenses. Add lines 1 through 24e	45,362,146	43,330,559	2,031,587	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

				(A)		(B)
				Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			1	
	2	Savings and temporary cash investments		5,197,360	2	6,493,768
	3	Pledges and grants receivable, net		3,070,971	3	3,769,156
	4	Accounts receivable, net		367,956	4	77,644
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use		361,791	8	345,174
	9	Prepaid expenses and deferred charges		68,735	9	36,342
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a3,565,743			
	b	Less accumulated depreciation	10b1,818,543	1,694,664	10c	1,747,200
	11	Investments—publicly traded securities			11	
	12	Investments—other securities See Part IV, line 11			12	
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		10,761,477	16	12,469,284
Liabilities	17	Accounts payable and accrued expenses		6,930,247	17	8,503,400
	18	Grants payable			18	
	19	Deferred revenue		577,765	19	115,002
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D			21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D			25	14,730
	26	Total liabilities. Add lines 17 through 25		7,508,012	26	8,633,132
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.					
	27	Unrestricted net assets		2,884,341	27	3,318,728
	28	Temporarily restricted net assets		369,124	28	517,424
	29	Permanently restricted net assets			29	
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		3,253,465	33	3,836,152
	34	Total liabilities and net assets/fund balances		10,761,477	34	12,469,284

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	45,944,833
2	Total expenses (must equal Part IX, column (A), line 25)	2	45,362,146
3	Revenue less expenses Subtract line 2 from line 1	3	582,687
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	3,253,465
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	3,836,152

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

Additional Data

Software ID:

Software Version:

EIN: 38-1873461

Name: NORTHEAST MICHIGAN COMMUNITY
SERVICE AGENCY INC

Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

(Code	) (Expenses \$	6,106,285	including grants of \$	2,532,056) (Revenue \$	710,803)
-------	----------------	-----------	------------------------	-------------------------	-----------

CLIENT SERVICES - PROVIDED SERVICES FOR 9,501 LOW INCOME HOUSEHOLDS IN AN ELEVEN COUNTY REGION ENERGY AND FUEL ASSISTANCE, HOMELESS PREVENTION SERVICES, FOOD ASSISTANCE, HOME WEATHERIZATION SERVICES, FURNACE, WATER HEATER AND ROOF REPLACEMENT AND INCOME TAX SERVICES WERE ALL PROVIDED SCHOOL SUCCESS PARTNERSHIP PROGRAM - PROVIDED SERVICES TO 537 STUDENTS IDENTIFIED AS AT-RISK FOR ACADEMIC FAILURE AND EXPANDED THEIR SERVICE AREA FROM FOUR COUNTIES TO EIGHT COUNTIES, REDUCED TRUANCY RATES BY 98.5%, INCREASED MATH AND READING SCORES, CONNECTED FAMILIES WITH RESOURCES TO REMOVE BARRIERS TO ACADEMIC SUCCESS AND INCREASED PARENTAL INVOLVEMENT WITH THEIR CHILD'S EDUCATION SCHOOL SUCCESS LIAISONS MADE 28,499 CONTACTS WITH STUDENTS, FAMILIES, SCHOOL PERSONNEL AND COMMUNITY AGENCIES VOLUNTEER PROGRAMS RETIRED & SENIOR VOLUNTEER PROGRAMS (RSVP) ENGAGES INDIVIDUALS 55 YEARS AND OLDER IN VOLUNTEER SERVICE TO BENEFIT THE COMMUNITIES OF CRAWFORD AND ROSCOMMON COUNTIES FOSTER GRANDPARENT PROGRAM (FGP) PROVIDES LOW INCOME SENIORS WITH AN HOURLY STIPEND TO TUTOR AT RISK STUDENTS IN EARLY CHILDHOOD PROGRAMMING SUCH AS HEAD START, NON-PROFIT DAY CARE CENTERS, AND K-12 SCHOOL SETTINGS SENIOR COMPANION PROGRAM (SCP) PROVIDES LOW INCOME SENIORS WITH AN HOURLY STIPEND TO PROVIDE ASSISTANCE AND COMPANIONSHIP TO ADULTS IN NEED OF ASSISTANCE WITH DAILY LIVING TASKS TO ALLOW THEM TO CONTINUE TO LIVE INDEPENDENTLY IN THEIR OWN HOME RETIRED & SENIOR VOLUNTEER PROGRAM (RSVP) NON-PROFIT, PROPRIETARY HEALTH CARE ORGANIZATIONS, AND GOVERNMENTAL ENTITIES BENEFIT FROM THE VOLUNTEER SERVICE OF RSVP VOLUNTEERS IN CRAWFORD AND ROSCOMMON RSVP VOLUNTEERS SERVE AT LOCAL FOOD PANTRIES, DELIVER MEALS ON WHEELS, PROVIDE HEALTH EDUCATION PROGRAMMING TO OTHER SENIORS, TUTOR CHILDREN IN HEAD START CENTERS AND ELEMENTARY SCHOOLS, AND PROVIDES TRANSPORTATION TO VETERANS THROUGH THE EFFORTS OF RSVP VOLUNTEERS, IN EXCESS OF 700 INDIVIDUALS RECEIVED EMERGENCY FOOD, 122 INDIVIDUALS RECEIVED HOME DELIVERED MEALS, 81 INDIVIDUALS RECEIVED HEALTH EDUCATION PROGRAMMING, AND IN EXCESS OF 30 SECOND GRADERS RECEIVED ASSISTANCE WITH READING RSVP VOLUNTEERS RECEIVED IN EXCESS INSURANCE FOR MEDICAL, VOLUNTEER LIABILITY, AND AUTOMOBILE LIABILITY, MILEAGE REIMBURSEMENT, AND COMMUNITY RECOGNITION FOSTER GRANDPARENT PROGRAM (FGP) 47 FGP VOLUNTEERS IN THE 12-COUNTY AREA PROVIDED ONE-ON-ONE TUTORING TO 295 STUDENTS DURING THE COURSE OF A SCHOOL YEAR RESULTING IN GAINS IN SOCIAL BEHAVIOR, AND/OR EMOTIONAL DEVELOPMENT, AND IMPROVED ACADEMIC PERFORMANCE IN LITERACY AND/OR MATH LOW INCOME (WITHIN 200% OF POVERTY) VOLUNTEERS 55 AND OLDER BENEFITED FROM AN HOURLY STIPEND AND MEAL WHILE IN SERVICE, MILEAGE REIMBURSEMENT, AND EXCESS INSURANCE FOR MEDICAL, VOLUNTEER LIABILITY, AND AUTOMOBILE LIABILITY SENIOR COMPANION PROGRAM (SCP) 42 SCP VOLUNTEERS IN THE 12-COUNTY AREA INDEPENDENT LIVING SERVICES TO 126 SENIORS ALLOWING THEM TO REMAIN INDEPENDENTLY IN THEIR OWN HOME, 74 CARETAKERS RECEIVED RESPITE SERVICES, AND 112 HOME BOUND SENIORS RECEIVING SERVICES REPORTED FEELINGS OF INCREASED SOCIAL SUPPORT LOW INCOME (WITHIN 200% POVERTY) VOLUNTEERS 55 AND OLDER BENEFITED FROM AN HOURLY STIPEND WHILE IN SERVICE, MILEAGE REIMBURSEMENT, AND EXCESS INSURANCE FOR MEDICAL, VOLUNTEER LIABILITY, AND AUTOMOBILE LIABILITY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ALBERT LAFLECHE DIRECTOR	2 00	X						0	0	0
(1) BILL HIPWOOD DIRECTOR	2 00	X						0	0	0
(2) BILL THOMPSON DIRECTOR	2 00	X						0	0	0
(3) BOB CUDNEY DIRECTOR	2 00	X						0	0	0
(4) BRUCE GAUTHIER DIRECTOR	2 00	X						0	0	0
(5) CAROL ATHAN DIRECTOR	2 00	X						0	0	0
(6) CAROL WENZEL DIRECTOR	2 00	X						0	0	0
(7) CORLEEN PROULX DIRECTOR	2 00	X						0	0	0
(8) DALE HUGGLER DIRECTOR	2 00	X						0	0	0
(9) DALENE MEDDAUGH DIRECTOR	2 00	X						0	0	0
(10) DAWN LAWRENCE DIRECTOR	2 00	X						0	0	0
(11) DONNA DIETZ DIRECTOR	2 00	X						0	0	0
(12) EARL CORPE DIRECTOR	2 00	X						0	0	0
(13) ERIN BILLS DIRECTOR	2 00	X						0	0	0
(14) GAIL FORTUNE DIRECTOR	2 00	X						0	0	0
(15) GERALD WALL DIRECTOR	2 00	X						0	0	0
(16) JACK MAHANK DIRECTOR	2 00	X						0	0	0
(17) JACK WILLIAMS DIRECTOR	2 00	X						0	0	0
(18) JASON HAAG DIRECTOR	2 00	X						0	0	0
(19) JEAN GARRATT DIRECTOR	2 00	X						0	0	0
(20) JOE PELLENS VICE PRESIDE	4 00	X		X				0	0	0
(21) JOHN MORRISON DIRECTOR	2 00	X						0	0	0
(22) JOHN SMOCK DIRECTOR	2 00	X						0	0	0
(23) KAREN LEE DIRECTOR	2 00	X						0	0	0
(24) KATHLEEN VICHUNAS DIRECTOR	2 00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(26) KENNETH GLASSER TREASURER	4 00	X		X				0	0	0
(1) KRISTEN SORENFREI DIRECTOR	2 00	X						0	0	0
(2) LEE GAPCYNSKI DIRECTOR	2 00	X						0	0	0
(3) LEONARD PAGE DIRECTOR	2 00	X						0	0	0
(4) MARK GRANTNER DIRECTOR	2 00	X						0	0	0
(5) MARY HESS DIRECTOR	2 00	X						0	0	0
(6) MEAGAN HOLMES DIRECTOR	2 00	X						0	0	0
(7) MELISSA HOLT DIRECTOR	2 00	X						0	0	0
(8) PATRICIA RONDEAU DIRECTOR	2 00	X						0	0	0
(9) PETE HENNARD PRESIDENT	4 00	X		X				0	0	0
(10) ROSE WALSH DIRECTOR	2 00	X						0	0	0
(11) RUTHIE WOOD DIRECTOR	2 00	X						0	0	0
(12) SCOT MCKENZIE DIRECTOR	2 00	X						0	0	0
(13) SHARON PRIEBE DIRECTOR	2 00	X						0	0	0
(14) STEPHEN LANG DIRECTOR	2 00	X						0	0	0
(15) STUART BARTLETT DIRECTOR	2 00	X						0	0	0
(16) VIRGINIA ZYGIEL DIRECTOR	2 00	X						0	0	0
(17) JOHN SWISE CEO(RESIGNED	40 00			X				130,067	0	12,648
(18) JAMES ROBARGE CFO	40 00			X				94,168	0	9,299
(19) LISA BOLEN EXECUTIVE DI	40 00			X				0	0	0

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC	Employer identification number 38-1873461
--	--

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g
- a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**
- b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**
- c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**
- d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**
- e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization
- f

Enter the number of supported organizations _____
- g

Provide the following information about the supported organization(s)

(i)Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")	38,364,465	31,935,058	30,487,287	31,060,126	26,702,724	158,549,660
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge	237,769	516,539	542,581	406,456	523,217	2,226,562
4 Total. Add lines 1 through 3	38,602,234	32,451,597	31,029,868	31,466,582	27,225,941	160,776,222
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						160,776,222

Section B. Total Support							
Calendar year (or fiscal year beginning in) ▶		(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7	Amounts from line 4	38,602,234	32,451,597	31,029,868	31,466,582	27,225,941	160,776,222
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	6,664	3,407	3,773	2,676	3,553	20,073
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	9,000,807	9,568,918	10,126,897	10,976,616	19,236,556	58,909,794
11	Total support Add lines 7 through 10						219,706,089
12	Gross receipts from related activities, etc (see instructions)					12	19,236,556
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ☐						

Section C. Computation of Public Support Percentage		
14	Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f))	1473 180 %
15	Public support percentage for 2013 Schedule A, Part II, line 14	1578 080 %
16a	33 1/3% support test—2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☒	
b	33 1/3% support test—2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☐	
17a	10%-facts-and-circumstances test—2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ☐	
b	10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ☐	
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ☐	

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2013 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2014 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2013 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2013. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV

Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. . . .	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990) .	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a	
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b	
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c	
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a	
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b	
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	
b A family member of a person described in (a) above?	11b	
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c	

Part IV

Supporting Organizations (continued)

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
a ☐ The organization satisfied the Activities Test. Complete line 2 below.			
b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.			
c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 <u>Activities Test</u> Answer (a) and (b) below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 <u>Parent of Supported Organizations</u> Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Part V – Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI) _____		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2014 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009.			
b From 2010.			
c From 2011.			
d From 2012.			
e From 2013.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount			
i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010.			
b From 2011.			
c From 2012.			
d From 2013.			
e From 2014.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
PART II, LINE 10	MEDICARE/MEDICAID PAYMENTS 51,551,755 PROGRAM INCOME 7,028,218 PROGRAM FEES AND MISCELLANEOUS 329,821

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC	Employer identification number 38-1873461
--	--

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► _____

4

Number of states where property subject to conservation easement is located ► _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year
► _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year
► \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included in Form 990, Part VIII, line 1

► \$ _____

(ii) Assets included in Form 990, Part X

► \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenue included in Form 990, Part VIII, line 1

► \$ _____

b

Assets included in Form 990, Part X

► \$ _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2014

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table
- | | |
|----|--------|
| | Amount |
| 1c | |
| 1d | |
| 1e | |
| 1f | |

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance
- 2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

- | | (a)Current year | (b)Prior year | b (c)Two years back | (d)Three years back | (e)Four years back |
|----|--|---------------|---------------------|---------------------|--------------------|
| 1a | Beginning of year balance | | | | |
| b | Contributions | | | | |
| c | Net investment earnings, gains, and losses | | | | |
| d | Grants or scholarships | | | | |
| e | Other expenditures for facilities and programs | | | | |
| f | Administrative expenses | | | | |
| g | End of year balance | | | | |
- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a

Board designated or quasi-endowment
- b

Permanent endowment
- c

Temporarily restricted endowment

The percentages in lines 2a, 2b, and 2c should equal 100%
- 3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- (i) unrelated organizations

3a(i)

(ii) related organizations

3a(ii)
- b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b
- 4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		118,580		118,580
b Buildings		368,739	87,189	281,550
c Leasehold improvements		1,466,352	634,655	831,697
d Equipment		1,612,072	1,096,699	515,373
e Other				
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				1,747,200

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	46,468,050
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	523,217
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	523,217
3	Subtract line 2e from line 1	3	45,944,833
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	45,944,833

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	45,885,363
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	523,217
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	523,217
3	Subtract line 2e from line 1	3	45,362,146
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	45,362,146

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
SCHEDULE D, PAGE 3, PART X	THE ACCOUNTING STANDARD ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES ADDRESSES THE DETERMINATION OF WHETHER TAX BENEFITS CLAIMED OR EXPECTED TO BE CLAIMED ON A TAX RETURN SHOULD BE RECORDED IN THE FINANCIAL STATEMENTS UNDER THAT GUIDANCE, NEMCSA MAY RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION BY TAXING AUTHORITIES BASED ON THE TECHNICAL MERITS OF THE POSITION. EXAMPLES OF TAX POSITIONS INCLUDE THE TAX-EXEMPT STATUS OF THE ORGANIZATION AND VARIOUS POSITIONS RELATED TO THE POTENTIAL SOURCES OF UNRELATED BUSINESS TAXABLE INCOME (UBIT). THE TAX BENEFITS RECOGNIZED IN THE FINANCIAL STATEMENTS FROM SUCH A POSITION ARE MEASURED BASED ON THE LARGEST BENEFIT THAT HAS A GREATER THAN 50% LIKELIHOOD OF BEING REALIZED UPON ULTIMATE SETTLEMENT. THERE WERE NOT UNRECOGNIZED TAX BENEFITS IDENTIFIED OR RECORDED AS LIABILITIES FOR FISCAL YEAR ENDED SEPTEMBER 30, 2015.

[illegible]

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public
Inspection

Name of the organization
NORTHEAST MICHIGAN COMMUNITY
SERVICE AGENCY INC

Employer identification number
38-1873461

Part I

General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☐ Yes ☒ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

3

Enter total number of other organizations listed in the line 1 table

Part III

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) HOMLESS PREVENTION	1089	751,255			
(2) FOOD/ENERGY EFFICIENCY	11797	1,701,403	1,458,207	USDA	COMMODITIES
(3) MEDICAL, DENTAL, HOSPITAL	2646	165,711			
(4) CHILD CARE VOUCHER ASSIST	227	1,361			
(5) PATIENT/CLIENT SERVICES	947	7,945,607			

Return Reference	Explanation
SCHEDULE I, PAGE 1, PART I, LINE 2	THE ORGANIZATION PERFORMS A DETAILED PROGRAMMATIC AND FISCAL REVIEW ON SITE TO EACH CONTRACTOR ON AN ANNUAL BASIS UNDERLYING DOCUMENTATION IS ANALYZED AND ADHERENCE TO FEDERAL, STATE AND LOCAL RULES AND REGULATIONS ARE VERIFIED BY MANAGEMENT ADDITIONALLY, EACH CONTRACTOR IS REQUIRED TO SUBMIT FINANCIAL REPORTS ON A MONTHLY BASIS AND AUDITED FINANCIAL STATEMENTS ON AN ANNUAL BASIS

Additional Data

Software ID:
Software Version:
EIN: 38-1873461
Name: NORTHEAST MICHIGAN COMMUNITY
SERVICE AGENCY INC

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MID-MICHIGAN COMM'Y ACTION AGENCY1574 E WASHINGTON RD FARWELL,MI 48622	38-2056236	(C)(3)	1,413,368				EARLY CHILDHOOD EDUC
ALCONA COUNTY COMMISSION ON AGING 207 CHURCH STREET PO BOX 218 LINCOLN,MI 48742	38-2028913	(C)(3)	230,429				SERVICES FOR SENIORS
ALPENA AREA SENIOR CITIZENS COUNCIL501 RIVER STREET ALPENA,MI 49707	38-1878427	(C)(3)	451,276				SERVICES FOR SENIORS

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SUNRISE SIDE SENIOR SERVICES131 CLYDE PO BOX 36 OMER,MI 48749	38-2213493	(C)(3)	273,726				SERVIES FOR SENIORS
CHEBOYGAN COUNTY COUNCIL ON AGING1531 SAND ROAD CHEBOYGAN,MI 49721	38-6296274	(C)(3)	417,408				SERVICES FOR SENIORS
CRAWFORD COUNTY COMMISSION ON AGING 308 LAWNDAL E STREET GRAYLING,MI 49738	38-6004907	GOV	233,685				SERVICES FOR SENIORS

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
IOSCO COUNTY COMMISSION ON AGING 220 NORTH WASHINGTON PO BOX 160 HALE,MI 48739	38-2015470	(C)(3)	333,985				SERVICES FOR SENIORS
MONTMORENCY CNTY COMM ON AGINGPO BOX 788 ATLANTA,MI 49709	38-2046898	(C)(3)	231,827				SERVICES FOR SENIORS
OGEMAW COMMISSION ON AGING1528 S M-33 WEST BRANCH,MI 48661	38-3381063	(C)(3)	383,039				SERVICES FOR SENIORS

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OSCODA COUNTY COUNCIL ON AGING429 MT TOM ROAD MIO, MI 48647	38-2045047	(C)(3)	163,641				SERVICES FOR SENIORS
OTSEGO COUNTY COMMISSION ON AGING 120 GRANDVIEW BOULEVARD GAYLORD, MI 49735	38-2058876	(C)(3)	401,836				SERVICES FOR SENIORS
PRESQUE ISLE CNTY COUNCIL ON AGING6520 DARGA HIGHWAY POSEN, MI 49776	38-2049370	(C)(3)	206,756				SERVICES FOR SENIORS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ROSCOMMON CNTY COMMISSION ON AGING 2625 TOWNLINE ROAD HOUGHTON LAKE, MI 48629	38-3372580	(C)(3)	484,981				SERVICES FOR SENIORS

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.
▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
NORTHEAST MICHIGAN COMMUNITY
SERVICE AGENCY INC

Employer identification number

38-1873461

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles	X	5	282,095	COST
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded				
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory	X	1	1,441,590	USDA APPROVED FMV
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ ()				
26 Other ▶ ()				
27 Other ▶ ()				
28 Other ▶ ()				

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

Yes

No

b

If "Yes," describe the arrangement in Part II

31

Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

Yes

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

No

b

If "Yes," describe in Part II

33

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 51227J

Schedule M (Form 990) (2014)

Part III

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
------------------	-------------

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.**

▶ Attach to Form 990 or 990-EZ.

**▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.**

OMB No 1545-0047

2014

**Open to Public
Inspection**

Name of the organization NORTHEAST MICHIGAN COMMUNITY SERVICE AGENCY INC	Employer identification number 38-1873461
--	--

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4A	EARLY HEAD START - SERVED 260 INFANTS, TODDLERS, AND PREGNANT WOMEN AND THEIR FAMILIES BY PROVIDING EDUCATION, HEALTH, DISABILITY, AND SOCIAL SERVICES FOR 0-3 YEAR OLDS IN 12 COUNTIES, 260 WERE SERVED IN A FULL YEAR HOME BASED PROGRAM

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4C	THROUGH SUBCONTRACTING WITH COMMUNITY PARTNERS SUCH AS COUNCILS/COMMISSIONS ON AGING, SERVICES ARE PROVIDED IN THE TWELVE COUNTY AREA INCLUDE HOME MAKING, PERSONAL CARE, RESPITE, LEGAL, CAREGIVER, ADULT DAY CARE, MEDICATION MANAGEMENT, AND NUTRITION PROGRAMS THESE AGING PROGRAMS SERVED 11,806 PARTICIPANTS AND PROVIDED 730,100 UNITS OF SERVICE

Return Reference	Explanation
FORM 990, PAGE 2, PART III, LINE 4D	CLIENT SERVICES - PROVIDED SERVICES FOR 9,501 LOW INCOME HOUSEHOLDS IN AN ELEVEN COUNTY REGION ENERGY AND FUEL ASSISTANCE, HOMELESS PREVENTION SERVICES, FOOD ASSISTANCE, HOME WEATHERIZATION SERVICES, FURNACE, WATER HEATER AND ROOF REPLACEMENT AND INCOME TAX SERVICES WERE ALL PROVIDED SCHOOL SUCCESS PARTNERSHIP PROGRAM - PROVIDED SERVICES TO 537 STUDENTS IDENTIFIED AS AT-RISK FOR ACADEMIC FAILURE AND EXPANDED THEIR SERVICE AREA FROM FOUR COUNTIES TO EIGHT COUNTIES, REDUCED TRUANCY RATES BY 98.5%, INCREASED MATH AND READING SCORES, CONNECTED FAMILIES WITH RESOURCES TO REMOVE BARRIERS TO ACADEMIC SUCCESS AND INCREASED PARENTAL INVOLVEMENT WITH THEIR CHILD'S EDUCATION SCHOOL SUCCESS LIAISONS MADE 28,499 CONTACTS WITH STUDENTS, FAMILIES, SCHOOL PERSONNEL AND COMMUNITY AGENCIES VOLUNTEER PROGRAMS RETIRED & SENIOR VOLUNTEER PROGRAMS (RSVP) ENGAGES INDIVIDUALS 55 YEARS AND OLDER IN VOLUNTEER SERVICE TO BENEFIT THE COMMUNITIES OF CRAWFORD AND ROSCOMMON COUNTIES FOSTER GRANDPARENT PROGRAM (FGP) PROVIDES LOW INCOME SENIORS WITH AN HOURLY STIPEND TO TUTOR AT RISK STUDENTS IN EARLY CHILDHOOD PROGRAMMING SUCH AS HEAD START, NON-PROFIT DAY CARE CENTERS, AND K-12 SCHOOL SETTINGS SENIOR COMPANION PROGRAM (SCP) PROVIDES LOW INCOME SENIORS WITH AN HOURLY STIPEND TO PROVIDE ASSISTANCE AND COMPANIONSHIP TO ADULTS IN NEED OF ASSISTANCE WITH DAILY LIVING TASKS TO ALLOW THEM TO CONTINUE TO LIVE INDEPENDENTLY IN THEIR OWN HOME RETIRED & SENIOR VOLUNTEER PROGRAM (RSVP) NON-PROFIT, PROPRIETARY HEALTH CARE ORGANIZATIONS, AND GOVERNMENTAL ENTITIES BENEFIT FROM THE VOLUNTEER SERVICE OF RSVP VOLUNTEERS IN CRAWFORD AND ROSCOMMON RSVP VOLUNTEERS SERVE AT LOCAL FOOD PANTRIES, DELIVER MEALS ON WHEELS, PROVIDE HEALTH EDUCATION PROGRAMMING TO OTHER SENIORS, TUTOR CHILDREN IN HEAD START CENTERS AND ELEMENTARY SCHOOLS, AND PROVIDES TRANSPORTATION TO VETERANS THROUGH THE EFFORTS OF RSVP VOLUNTEERS, IN EXCESS OF 700 INDIVIDUALS RECEIVED EMERGENCY FOOD, 122 INDIVIDUALS RECEIVED HOME DELIVERED MEALS, 81 INDIVIDUALS RECEIVED HEALTH EDUCATION PROGRAMMING, AND IN EXCESS OF 30 SECOND GRADERS RECEIVED ASSISTANCE WITH READING RSVP VOLUNTEERS RECEIVED IN EXCESS INSURANCE FOR MEDICAL, VOLUNTEER LIABILITY, AND AUTOMOBILE LIABILITY, MILEAGE REIMBURSEMENT, AND COMMUNITY RECOGNITION FOSTER GRANDPARENT PROGRAM (FGP) 47 FGP VOLUNTEERS IN THE 12-COUNTY AREA PROVIDED ONE-ON-ONE TUTORING TO 295 STUDENTS DURING THE COURSE OF A SCHOOL YEAR RESULTING IN GAINS IN SOCIAL BEHAVIOR, AND/OR EMOTIONAL DEVELOPMENT, AND IMPROVED ACADEMIC PERFORMANCE IN LITERACY AND/OR MATH LOW INCOME (WITHIN 200% OF POVERTY) VOLUNTEERS 55 AND OLDER BENEFITED FROM AN HOURLY STIPEND AND MEAL WHILE IN SERVICE, MILEAGE REIMBURSEMENT, AND EXCESS INSURANCE FOR MEDICAL, VOLUNTEER LIABILITY, AND AUTOMOBILE LIABILITY SENIOR COMPANION PROGRAM (SCP) 42 SCP VOLUNTEERS IN THE 12-COUNTY AREA INDEPENDENT LIVING SERVICES TO 126 SENIORS ALLOWING THEM TO REMAIN INDEPENDENTLY IN THEIR OWN HOME, 74 CARETAKERS RECEIVED RESPITE SERVICES, AND 112 HOME BOUND SENIORS RECEIVING SERVICES REPORTED FEELINGS OF INCREASED SOCIAL SUPPORT LOW INCOME (WITHIN 200% POVERTY) VOLUNTEERS 55 AND OLDER BENEFITED FROM AN HOURLY STIPEND WHILE IN SERVICE, MILEAGE REIMBURSEMENT, AND EXCESS INSURANCE FOR MEDICAL, VOLUNTEER LIABILITY, AND AUTOMOBILE LIABILITY

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 11B	AN INDEPENDENT CPA FIRM PREPARES THE FORM 990 AND PROVIDES THE AGENCY WITH A DRAFT COPY FOR REVIEW BY THE AUDIT/FINANCE COMMITTEE. ALL BOARD MEMBERS ARE ALSO PROVIDED A COPY OF THE DRAFT FORM 990. AFTER THE COMMITTEE HAS REVIEWED THE DRAFT, THE FORM 990 WITH CHANGES (IF NECESSARY) IS PRESENTED TO THE FULL BOARD OF DIRECTORS FOR APPROVAL. ALL CHANGES ADDRESSED BY EITHER THE COMMITTEE OR THE FULL BOARD ARE THEN SHARED WITH THE CPA FIRM. THE CPA FIRM THEN FINALIZES THE FORM 990, WITH THE CHANGES MADE AND RETURNS THE FINALIZED COPY TO THE AGENCY FOR FINAL REVIEW. AGENCY VERIFIES THE CHANGES AND THE EXECUTIVE DIRECTOR SIGNS FORM 8879-EO AUTHORIZING THE CPA FIRM TO E-FILE THE FINALIZED FORM 990.

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 12C	ON AN ANNUAL BASIS EACH BOARD MEMBER IS REQUIRED TO SUBMIT A CONFLICT OF INTEREST DISCLOSURE STATEMENT ATTESTING THAT HE/SHE HAS READ AND AGREES TO COMPLY WITH THE AGENCY'S NEPOTISM AND CONFLICT OF INTEREST POLICIES AND FURTHER ATTESTING THAT HE/SHE IS NOT INVOLVED IN ANY ACTIVITIES THAT MAY BE CONSIDERED A CONFLICT, EXCEPT AS IDENTIFIED THE STATEMENTS ARE DATED AND RETAINED BY THE AGENCY'S BOARD SECRETARY BOARD MEMBERS EXCLUDE THEMSELVES FROM VOTING ON ANY BOARD ITEMS WHERE A CONFLICT OF INTEREST HAS BEEN DISCLOSED, AS APPLICABLE

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 15A	THE WAGE AND COMPENSATION COMMITTEE OF THE AGENCY CONDUCTS A WAGE COMPARABILITY STUDY EVERY FIVE (5) YEARS (WITH THE RESULTS BEING PRESENTED TO THE BOARD OF DIRECTORS) ALL POSITIONS/CLASSIFICATIONS ARE REVIEWED AND COMPARED TO LIKE ENTITIES THROUGH STUDIES SUCH AS THE SALARY AND BENEFIT SURVEY FOR HEAD START, MICHIGAN NON-PROFIT AGENCY AS WELL AS INTERNET BASED SERVICES SUCH AS SALARY COM. IN ADDITION, THE EXECUTIVE DIRECTOR'S SALARY IS VOTED UPON BY THE BOARD OF DIRECTORS AND THE TERMS AND CONDITIONS ARE CONTRACTUALLY BOUND. OTHER POSITIONS SUCH AS THE COO, CFO, AND THE EARLY CHILDHOOD SERVICES DIRECTOR ALSO HAVE CONTRACTS, TERMS OF WHICH ARE NEGOTIATED AND GOVERNED BY THE EXECUTIVE DIRECTOR. THEIR CONTRACTS USUALLY MIMIC THE INCREASES AFFORDED TO REGULAR EMPLOYEES.

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 15B	SAME AS DESCRIBED IN COMPENSATION PROCESS FOR TOP OFFICIAL FOR CFO AND OTHER TOP MANAGEMENT OFFICIALS

Return Reference	Explanation
FORM 990, PAGE 6, PART VI, LINE 19	NEMCSA'S GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST THIS INFORMATION IS DISCLOSED ANNUALLY IN OUR ANNUAL REPORT