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DLN: 93493218012226

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

 \blacktriangleright Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2014 cal		ing 10-01-2014 , and ending 09-	30-2015			
B Ch	eck if a	applicable	C Name of organization MEMORIAL HEALTH SYSTEM			D Em	ployer id	entification number
☐ Ad	dress c	hange				37	-111069	90
∏ Na	me cha	ange	Doing business as					
☐ Inı	tıal retu	ım				F Tel	ephone nur	mber
Fir		rmınated	Number and street (or P O box if 701 NORTH FIRST STREET	mail is not delivered to street address)	Room/suite		·	
						(2.	L7)788-	3198
_		return	City or town, state or province, co SPRINGFIELD, IL 627810001	ountry, and ZIP or foreign postal code		G Gro	ss receipts	\$ 146,941,244
j Aþ	plicatio	n pending						
			F Name and address of p EDGAR J CURTIS	rincipal officer	H(a	Is this a gressiant (a)	•	n for ┌ Yes
			701 NORTH FIRST STREE			Suborumate	:5 ·	1 1651 110
			SPRINGFIELD,IL 62781	0001	H(I	Are all subo	ordinates	☐ Yes ☐ No
— Та	ıx-exer	mpt status	▼ 501(c)(3)	(insert no)	7	included? If "No." atta	ach a list	(see instructions)
		•		1 (110011 110) , 13 17 (47(27 01) 02		•		
			/W MHSIL COM		H(c	c) Group exer	nption ni	ımber ► 5670
			Corporation Trust Associa	tion Cther 🕨	L	Year of formation	1981 I	State of legal domicile IL
Pa	rt I	Sum	mary					
				sion or most significant activities	CEDVE			
a)		TO IMP	ROVE THE HEALTH OF THE P	PEOPLE AND COMMUNITIES WE	SERVE			
≧								
Ē								
Governance	2	Check th	nis box 🔰 if the organization	discontinued its operations or dis	posed of mor	e than 25% of	its net a	ssets
	,	Number	of voting members of the gave	rning body (Part VI, line 1a) .			з	17
Activities &	1			s of the governing body (Part VI, I			4	11
Ħ	1			n calendar year 2014 (Part V , line			5	313
ŧ				necessary)			6	16
∢				Part VIII, column (C), line 12 .			7a	470,956
				from Form 990-T, line 34			7b	0
						Prior Year		Current Year
	8	Contri	butions and grants (Part VIII,	line 1h)			0	0
를	9	Progra	gram service revenue (Part VIII, line 2g)					67,631,433
Revenue	10	Invest	tment income (Part VIII, colur	2,85	9,039	1,734,629		
	11), lines 5, 6d, 8c, 9c, 10c, and 11	· —	62	20,857	-1,194,917
	12			1 (must equal Part VIII, column		71 13	39,511	68,171,145
	13			rt IX, column (A), lines 1-3) .			7,271	568,286
	14			s paid to or for members (Part IX, column (A), line 4)				
	15			yee benefits (Part IX, column (A),		24.45	0.067	25 650 710
8		5-10)		, , , , ,		31,13	30,967	35,658,710
Expenses	16a	Profes	sional fundraising fees (Part I	X, column (A), line 11e)	· ·		0	0
ੜੀ	Ь	Total fu	ndraising expenses (Part IX, column	(D), line 25) ▶ <u>0</u>				
	17	Other	expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	🗀	39,4:	4,435	34,016,763
	18	Total	expenses Add lines 13-17 (m	nust equal Part IX, column (A), lin	e 25)	73,12	22,673	70,243,759
	19	Reven	ue less expenses Subtract lin	e 18 from line 12		-1,98	3,162	-2,072,614
\$ \$					E	Seginning of Cu	rrent	End of Year
Not Assets or Fund Balances	20	Total	accate (Dart V line 16)		\vdash	Year 245,01	5 6 4 9	280,951,548
A B	21				· ·	130,53		151,695,218
至	22			t line 21 from line 20			5,908	129,256,330
	rt III		ature Block	zemie zr nom mie zo	· · <u> </u>	111,17	3,300	123,230,330
Unde my k	r pen nowle	alties of dge and	perjury, I declare that I have e	xamined this return, including accomplete Declaration of preparer (
		Tk				2016-08-	15	
Sign	1	Signa	ature of officer			Date	,,,	
Her		ROBE	ERT W KAY SR VICE PRESIDENT & CF	60				
			or print name and title					
			rint/Type preparer's name ACHARY A FORTSCH	Preparer's signature ZACHARY A FORTSCH	Date	Check T		
Pai	d	_	Firm's name FRSM US LLP	ZHOLIMI A LOKEDOLL		self-employ Firm's EIN I	cu	
	pare	er		LITTE 000				
Use	On	ıly ^F	Firm's address ► 1 SOUTH WACKER S			Phone no (312) 634-1	3 4 UU
			CHICAGO, IL 60606			İ		

HOSPITAL PATIENTS IN ADDITION, IN FY2015 MEMORIAL HEALTH SYSTEM COMPLETED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) THAT IDENTIFIED ACCESS TO CARE, OBESITY AND MENTAL HEALTH AS TOP COMMUNITY HEALTH PRIORITIES AS PART OF THE CHNA PROCESS MMC COMPLETED AN "ENOS PARK ACCESS COLLABORATIVE" IMPLEMENTATION PLAN IN PARTNERSHIP WITH HSHS ST JOHN'S HOSPITAL IN SPRINGFIELD AND THE SIU SCHOOL OF MEDICINE DEPARTMENT OF FAMILY AND COMMUNITY MEDICINE FEDERALLY QUALIFIED HEALTH CENTER STARTING IN FY16, MMC AND HSHS ST JOHN'S HOSPITAL WILL EACH PROVIDE 50% OF THE FUNDING FOR COMMUNITY HEALTH WORKERS (CHW) AND AN ELEMENTARY SCHOOL-BASED MENTAL HEALTH COUNSELOR TO WORK IN THE COMMUNITY THESE CHW AND MENTAL HEALTH COUNSELORS WILL IDENTIFY HEALTH NEEDS (INCLUDING SOCIAL DETERMINANTS OF HEALTH) AND BARRIERS TO ACCESSING NEEDED SERVICES FOR THE MOST VULNERABLE POPULATIONS IN A TARGETED RESIDENTIAL NEIGHBORHOOD WITH SIGNIFICANT LEVELS OF POVERTY AND OTHER RISK FACTORS. THEY WILL ALSO WORK WITH LOCAL HEALTH AND SOCIAL SERVICE PROVIDERS TO OVERCOME IDENTIFIED BARRIERS TO RECEIVE THE HELP THEY NEED. IN THE AREA OF INFORMATION SYSTEMS, THE TOUCHWORKS ELECTRONIC AMBULATORY HEALTH RECORD WAS IMPLEMENTED AT SIU SCHOOL OF MEDICINE FOR PHYSICIANS SO THAT MEMORIAL PHYSICÍAN SERVICES (MPS), SPRINGFIELD CLINIC AND SIU SHARE THE SAME AMBULATORY HEALTH RECORD THIS PROVIDES REAL-TIME INFORMATION SHARING TO BETTER COORDINATE CARE ACROSS MULTIPLE SITES OF CARE TO CONTINUE TO IMPROVE THE ORGANIZATION'S POPULATION HEALTH, CHRONIC DISEASE MANAGEMENT AND CARE COORDINATION CAPABILITIES AND INFRASTRUCTURE, A MEMORIAL AMBULATORY HEALTH STRATEGIC PLAN WAS COMPLETED THIS YEAR THIS PLAN LAYS OUT A ROAD MAP FOR BETTER COORDINATING THE CARE PROVIDED BY OUR MENTAL HEALTH AFFILIATE, HOME SERVICES, HOSPICE, PRIMARY CARE PHYSICIAN OFFICES, DURABLE MEDICAL EQUIPMENT COMPANY, EXPRESSCARE CLINICS, MEMORIAL WEIGHT LOSS AND WELLNESS PROGRAM AND MEMORIAL CARE COORDINATION SERVICES THE FOCUS OF THE PLAN IS TO STRENGTHEN OUR DATA AND WORKFLOWS AROUND THE POPULATION HEALTH BUILDING BLOCKS OF PHYSICIAN LEADERSHIP, WELLNESS AND PREVENTION,

See Additional Data

Other program services (Describe in Schedule O)

CLINICAL PROTOCOLS, CHRONIC DISEASE MANAGEMENT, P

4,217,814 including grants of \$ 568,286) (Revenue \$ -197,119)

Total program service expenses > 49,970,694 4e

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f color}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νo
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	20	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>		
4.	Enter the number reported in Box 2 of Form 1006 Enter O of not applicable 1.1		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 28 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	5c 6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			1
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		No
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Section A. Governing Body and Management

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	<u> </u>		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ue Cod	e.)
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Yes	No No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b	Yes	
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization in joint venture arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

☐ Own website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►ROBERT W KAY SENIOR VP & CFO

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				unless officer stee)	į	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	•			
C	Total from continuation sheets to Part VII, Section A	►			
d	Total (add lines 1b and 1c)	•	5,778,831	702,712	3,124,723

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization \(\)46

			Yes	No	
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee				
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such				
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for				
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		Νo	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
HAROLD O'SHEA BUILDERS INC 3401 CONSTITUTION DR SPRINGFIELD, IL 62711	CONSTRUCTION	10,442,638
SIRIUS COMPUTER SOLUTIONS PO BOX 202289 DALLAS, TX 75320	IT EQUIPMENT & SUPPORT SERVICES	4,373,030
BSA LIFESTRUCTURE INC PO BOX 6069 INDIANAPOLIS, IN 46206	ARCHITECTURAL	2,737,792
CERNER CORPORATION PO BOX 412702 KANSAS CITY, MO 64141	IT CONSULTING SERVICES	2,625,539
SPRINGFIELD CLINIC 1025 SOUTH SEVENTH ST SPRINGFIELD, IL 62703	EHR-IT SUPPORT SERVICES	2,476,290
2 Total number of independent contractors (including but not limited to thos	e listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \(\blacktriangle 49\)

Part V	••••
s s	1a
ant Jun	b
, Gr Amo	С
Siffs Iaru	d
ıs, (imi	е
ıtior er S	f
ribt Oth	g
Contributions, Gifts, Grants and Other Similar Amounts	b d e f g
Program Service Revenue	2a
Æ	Ь
' ИСе	C C
Ser	e
gran	f
₽₹	а
	2a b c d e f g
	4
	4 5
	6a
	b
	С
	d
	7a
	L
	b
	С
	d 8a
ne	Ou
Reven	
er B	_
oth	b c
	9a
	b
	c
	10a
	b
	С
	11a
	b
	c
	d e

4 + + 1	Statement of Check of Schedu	o f Revenue ule O contains a respoi	ase or note to any lu	ne in this Part VIII			_
	Check ii Schedi	uie O Contains a respoi	ise of note to any in	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
1a	Federated cam	paigns 1a					
ь	Membership du	ies 1b					
С	Fundraising ev	ents 1c					
d		zations 1d					
e	Government grant						
	_						
f	similar amounts no	ons, gifts, grants, and 1f ot included above					
g	Noncash contributi 1a-1f \$	ons included in lines					
h	Total. Add line:	s 1 a - 1 f					
			Business Code				
2a	MANAGEMENT FEE	:S	900099	60,990,719	60,560,990	429,729	
ь	PROGRAM RELATE	D RENT	900099	5,278,513	5,278,513	· · · · · · · · · · · · · · · · · · ·	
С	IT REIMBURSED E	XPENSES	900099	1,559,320	1,559,320		
d	MISCELLANEOUS I	NCOME	900099	170,439	170,439		
e	RELATED PARTNER	RSHIP IN	900099	-367,558	-367,558		
f	All other progra	am service revenue					
g	Total. Add lines	s 2a-2f		67,631,433			
3		ome (including dividen		1,110,259			1,110,259
4		ar amounts) stment of tax-exempt bond		1,110,239			1,110,239
5	Royalties .		proceeds •				
	, 41.1.05	(ı) Real	(II) Personal				
6a	Gross rents	9,397,680					
b	Less rental expenses	13,525,148					
С	Rental income or (loss)	-4,127,468					
d		me or (loss)		-4,127,468	-4,179,095	2,827	48,800
		(ı) Securities	(II) O ther				
7a	Gross amount from sales of assets other than inventory	65,864,321	5,000				
b	Less cost or other basis and	65,244,951	0				
С	sales expenses Gaın or (loss)	619,370	5,000				
d	Net gain or (los	ss)		624,370			624,370
8a	Gross income f events (not inc \$	from fundraising luding					
	of contributions See Part IV, lir	s reported on line 1c) ne 18 a					
b		penses b					
C On		(loss) from fundraising	events 🛌				
9a		from gaming activities ne 19 a					
b		penses b					
C		(loss) from gamıng actı	vities				
10a	Gross sales of returns and allo						
b	Less cost of g	oods sold b					
С		(loss) from sales of inv	_				
11-	Miscellaneous		Business Code 561000	2,751,181		38,400	2,712,781
11a h	BILLING SERV		900099	181,370		30,400	181,370
b	ENERGY REBA	115	300039	101,570			101,370
c d	All other reven						
e e	Total. Add lines		🕨				
12		See Instructions .		2,932,551			
12	rocar revenue.	see instructions .	· · · · •	68,171,145	63,022,609	470,956	4,677,580

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete col	umn (A)
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Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns All				
	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	568,286	568,286		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	4,757,956	4,757,956		
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	24,514,446	14,796,127	9,718,319	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,729,719	1,044,002	685,717	
9	Other employee benefits	2,965,545	1,693,364	1,272,181	
10	Payroll taxes	1,691,044	1,037,609	653,435	
11	Fees for services (non-employees)				
а	Management				
ь	Legal	719,456		719,456	
c	Accounting	373,416		373,416	
d	Lobbying	75,000		75,000	
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	252,159		252,159	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	5,086,719	2,375,551	2,711,168	
12	Advertising and promotion	856,038		856,038	
13	Office expenses	3,189,191	1,540,034	1,649,157	
14	Information technology	11,218,493	11,136,837	81,656	
15	Royalties				
16	Occupancy	3,039,932	2,149,394	890,538	
17	Travel	151,201	67,190	84,011	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	·	·	·	
19	Conferences, conventions, and meetings	146,114	116,651	29,463	
20	Interest	1,221,631	1,221,631		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	7,270,223	7,211,133	59,090	
23	Insurance	148,561		148,561	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	MINOR PROJECT COSTS	126,679	126,679		
b	REPAIRS & MAINTENANCE	121,921	121,346	575	
c	FOOD & DIETARY	19,054	6,308	12,746	
d	SALES TAX	596	596		
e	All other expenses	379		379	
25	Total functional expenses. Add lines 1 through 24e	70,243,759	49,970,694	20,273,065	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)		. ,		

Part X Balance Sheet

Pal	rt X	Check if Schedule O contains a response or note to any line in	n this	Part X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing				1	
	2	Savings and temporary cash investments			2,952,632	2	32,696,790
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			2,811,321	4	2,333,011
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete F Schedule L	dırect Part II	cors, trustees, key of		5	
Assets	6	Loans and other receivables from other disqualified persons ($4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedule	l conti emplo	ributing employers		6	
Š.	7	Notes and loans receivable, net				7	
₹	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			5,678,010		5,350,306
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	 10a	280,133,932	, ,		5,555,555
	Ь	Less accumulated depreciation	10b	92,794,718	176,069,461	10c	187,339,214
	11	Investments—publicly traded securities	•		48,829,768	11	46,667,818
	12	Investments—other securities See Part IV, line 11			1,479,549	12	1,663,711
	13	Investments—program-related See Part IV, line 11				13	<u> </u>
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			7,194,907	15	4,900,698
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			245,015,648		280,951,548
	17	Accounts payable and accrued expenses			16,751,428		12,788,143
	18	Grants payable			, ,	18	<u> </u>
	19	Deferred revenue			18,363	19	18,729
	20	Tax-exempt bond liabilities			13,621,684	20	13,162,349
	21	Escrow or custodial account liability Complete Part IV of Sch			, ,	21	, ,
Liabilities	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqua	tors,				
æ		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parti	es .		73,882,548	23	99,496,090
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to rel and other liabilities not included on lines 17-24) Complete P	art X	of Schedule	00 005 747		00 000 007
		D			26,265,717	25	26,229,907
	26	Total liabilities. Add lines 17 through 25			130,539,740	26	151,695,218
ě		lines 27 through 29, and lines 33 and 34.	v ai	id complete			
ä	27	Unrestricted net assets			114,475,908	27	129,256,330
<u> </u>	28	Temporarily restricted net assets				28	
<u>-</u>	29	Permanently restricted net assets				29	
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.	here Þ	+ ┌ and			
0 .0	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
455	32	Retained earnings, endowment, accumulated income, or other				32	
Net #	33	Total net assets or fund balances			114,475,908	33	129,256,330
Ž	34	Total liabilities and net assets/fund balances			245,015,648	34	280,951,548
	1.	. 112. Addition and not appetrylate parallecs 1 1 1 1		• •	2-10,010,040	J-7	Form 900 (2014)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)				
-	Total revenue (must equal Part VIII, Columni (A), inie 12)	1		68,	171,145
2	Total expenses (must equal Part IX, column (A), line 25)	2		70,	243,759
3	Revenue less expenses Subtract line 2 from line 1	3		-2.0	072,614
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) \cdot .	4		-	475,908
5	Net unrealized gains (losses) on investments	5			879,716
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		19,	732,752
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		129,	256,330
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. 区
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revious a separate basis, consolidated basis, or both	ewed or	ו		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Additional Data

Software ID: Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ 4,217,814 including grants of \$ 568,286) (Revenue \$ -197,119)
OTHER REVENUE INCLUDES PARTNERSHIP INCOME AND MISCELLANEOUS INCOME FOR MHS AND MEMORIAL HEALTH
PARTNERS (MHP) MHP IS A DISREGARDED ENTITY OWNED 100% BY MHS FOR FY15, MHS RECORDED A LOSS IN THE BJC
COLLABORATIVE, LLC AND IN MIDWEST HEALTHCARE QUALITY ALLIANCE, LLC (MHQA) MHS ALSO HAD MISCELLANEOUS
INCOME FOR ENERGY REBATES AT THE NORTH DIRKSEN AND 2401 W JEFFERSON LOCATIONS, CARE COORDINATION
PAYMENTS FOR MHP, AND A CHARGEBACK FOR STAFF TIME TO LINCOLN LAND HEALTH INFORMATION EXCHANGE, LLC IN
WHICH MHS IS A 27 27% OWNER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	ependent Cor		rs			, .	,	ıp.oyees, mg.		
(A) Name and Title	(B) Average hours per week (list any hours	Posit more th person and a	ion (d nan o n is b	ne b	ox, u an of	inless ficer	;	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(1) JOSEPH HURWITZ	2 00	x						0	0	0
BOARD MEMBER (1) JAMES BRUNER	1 70									
BOARD MEMBER		×						0	0	0
(2) MARK FERGUSON BOARD MEMBER	1 60	х						0	0	0
(3) RICHARD LEVI	0 80	X						0	0	0
BOARD MEMBER (4) NINA HARRIS	1 00									
BOARD MEMBER (THRU DEC 14) (5) HOWARD PETERS III	0 70	Х						0	0	0
BOARD MEMBER		Х						0	0	0
(6) SERGIO PECORI BOARD MEMBER	1 10	х						0	0	0
(7) WILLIAM PUTMAN MDBOARD MEMBER	0 90	x						0	0	0
(8) MICHAEL NEUMEISTER MD	0 70	х						0	0	0
BOARD MEMBER (9) DEAN ROBERT JR	0 70	X						0	0	0
BOARD MEMBER (10) REGINALD BENTON	0 70									
BOARD MEMBER (11) JANET TERRY	1 40 0 70	×						0	0	0
BOARD MEMBER		х						0	0	0
(12) JOHN BLACKBURN CHAIRMAN	1 70	×		х				0	0	0
(13) CAROL HANSEN POSEGATE	0 80	х		х				0	0	0
SECRETARY (THRU DEC 14) (14) DALE BECKER	1 50	X		х				0	0	0
TREASURER (15) RANDALL GERMERAAD	0 80									
1ST VICE CHAIR		Х		Х				0	0	0
(16) DIANE RUTLEDGE PHD 2ND VICE CHAIR	1 00	x		X				0	0	0
(17) GEOFFREY ISRINGHAUSEN MEM (THRU DEC 14)/SEC (FROM JAN 15)	0 70	х		Х				0	0	0
(18) EDGAR CURTIS EX-OFFICIO	25 00	х		х				1,223,546	0	1,084,551
PRESIDENT & CEO (19) ROBERT KAY	25 00 25 00			x				371,032	0	484,865
SVP & CFO & ASST TREASURER (20) MITCHELL JOHNSON	25 00 25 00									<u> </u>
SVP & CHIEF STRATEGY OFFICER (21) DAVID GRAHAM MD	25 00 25 00				X			401,156	0	197,768
SVP & CIO	25 00				Х			545,083	0	213,216
(22) RAJESH GOVINDAIAH MD SVP & CMO	25 00 25 00				x			549,528	0	73,600
(23) ROBERT SCOTT VP & CHRO	25 00				х			291,211	0	51,360
(24) DOUGLAS RAHN DBA	25 00 25 00				х			526,877	145,288	291,895
EVP & COO (THRU MARCH 14)	25 00							<u> </u>	, -	<u> </u>

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours	Posit more th persor and a	ion (d nan oi n is b	ne bo	ox, u an of	nless ficer		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(26) KEVIN ENGLAND	25 00				х			343,704	0	266,480
VP BUSINESS DEVELOPMENT	25 00							,	-	===,
(1) ANNA EVANS JD	25 00				x			407,065	0	171,844
GEN COUNSEL/VP INT AUDIT & COMPL	25 00	!	!					407,005		1/1,044
(2) CHARLES CALLAHAN PHD	25 00							0	FF7 424	01.022
EVP & COO (FROM APRIL 14)	25 00		!		X			0	557,424	91,923
(3) MELISSA MCGLASSON	25 00									
VP FINANCE	25 00		!			×		275,973	0	40,522
(4) AIMEE ALLBRITTON PHD	25 00									
VP & CLO	25 00					X		314,688	0	61,823
(5) LAURA COSSEY	50 00									
SYS DIR INT AUDIT/COMPL						X		183,105	0	31,352
(6) MADONNA CROMPTON	50 00								_	
SYS DIR CLINICAL INFORMATICS						Х		172,542	0	31,077
(7) JERRY MILLER	50 00							472 224		22,447
ADMIN IS OPERATIONS		!				Х		173,321	0	32,447

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OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total 11

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		ne organization					Employer identifica	ation number
MLMC	K IAL III	LALIII SISILM					37-1110690	
Pa	rt I	Reason for Publi	c Charity S	tatus (All organiza	tions must co	mplete this r		ns.
		zation is not a private fo				<u> </u>		
1	Ť	A church, convention		•	= -	•	•	
2	Ė	A school described in	-			•	- / (- / (- / (- / - /	
3	į.	A hospital or a cooper			-	tion 170(b)(1)	(A)(iii).	
4	, T	A medical research or		=				i). Enter the
•	'	hospital's name, city,			a moopital a			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
5	Γ	An organization opera	ted for the ben	efit of a college or uni	versity owned o	r operated by	a governmental unit d	escribed in
		section 170(b)(1)(A)	(iv). (Complete	e Part II)				
6	Γ	A federal, state, or loc	al government	t or governmental unit	described in se	ection 170(b)(1	L)(A)(v).	
7	Γ	An organization that n				om a governme	ental unit or from the g	jeneral public
	_	described in section 1						
8	_	A community trust de						
9	ı	An organization that n						
		receipts from activitie						
		its support from gross						n businesses
	_	acquired by the organ						
10	<u> </u>	An organization organ	•	•	•	•		
11	<u>~</u>	An organization organ						
		one or more publicly s the box in lines 11a th						
а	Г	Type I. A supporting of						
		supported organization				ty of the direct	ors or trustees of the	supporting
	_	organization You mus						
b	V	Type II. A supporting management of the su	-	•				
		must complete Part I			same persons t	ilac colletor or i	nanage the supported	organization(s) 100
c	Γ	Type III functionally	•		n operated in c	onnection with	and functionally inte	grated with, its
	_	supported organization						
d	ı	Type III non-function						
		not functionally integr (see instructions) Yo					ement and an attentiv	eness requirement
е	Γ	Check this box if the o					s a Type I, Type II, T	ype III functionally
_		integrated, or Type II						
f		Enter the number of su						<u> </u>
g		Provide the following i	nformation abo	out the supported orga	inization(s)			
	(i)Na	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	ganızatıon	(v) A mount of	(vi) A mount of
	• •	organization		organızatıon	listed in your		monetary support	other support (see
				(described on lines	docume	nt?	(see instructions)	ınstructions)
				1-9 above or IRC section (see				
				instructions))				
				<i>,,</i>	Yes	No		
See	A ddıtı	ıonal Data Table						

0

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2013 Schedule A, Part III, line 17

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations

36	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		No
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		No
За	Did the organization have a supported organization described in section $501(c)(4)$, (5) , or (6) ? If "Yes," answer (b) and (c) below.	3a		No
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		No
Ь	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or (2) ? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4 c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		No
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		No
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		No
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		No
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		No
Ь	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		No
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		No
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		No
Ь	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
L1	Has the organization accepted a gift or contribution from any of the following persons?			
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		Νo
ь	A family member of a person described in (a) above?	11b		No
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		Νo

Par	t IV Supporting Organizations (continued)			
Se	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
Se	ction C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		No
Se	ction D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
So	ction E. Type III Functionally-Integrated Supporting Organizations			
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see	inct ri	etions)	
a b c	The organization satisfied the Activities Test-Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below			
2	Activities Test Answer (a) and (b) below.		Yes	No
			. 63	140
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	За		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 Amounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
SECTION A, LINE 1	IN THE MEMORIAL HEALTH SYSTEM GOVERNING DOCUMENTS, THE SUPPORTED ORGANIZATIONS ARE NOT LISTED HOWEVER, IN ALL SUPPORTED AFFILIATES, WITH THE EXCEPTION OF SPRINGFIELD RESIDENTAL SERVICES, THE CORPORATE MEMBER IS DESCRIBED IN THE SUPPORTED ORGANIZATIONS GOVERNING DOCUMENTS AS HAVING CERTAIN RESERVED POWERS FOR SPRINGFIELD RESIDENTIAL SERVICES, IT IS JUST A HISTORICAL RELATIONSHIP WITH MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS
SECTION C, LINE 1	MEMORIAL HEALTH SYSTEM SERVES AS THE SOLE CORPORATE MEMBER OF THE SUPPORTED ORGANIZATIONS IN ITS CAPACITY AS THE SOLE CORPORATE MEMBER, MEMORIAL HEALTH SYSTEM HAS CERTAIN RESERVED POWERS THAT PROVIDE CONTROL OVER THE SUPPORTED ORGANIZATIONS FOR EXAMPLE, ALL CAPITAL AND OPERATING BUDGETS MUST BE APPROVED BY MEMORIAL HEALTH SYSTEM

Schedule A (Form 990 or 990-EZ) 2014

Software ID: Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Sch A, Part I, Line 11g - Provide the following information about the supported organization(s).

(i)Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		organization listed in your governing		organization listed in your governing		organization listed in your governing		(v) Amount of monetary support (see instructions)	(vi) A mount of other support (see ınstructions)
			Yes	No								
(A) MEMORIAL MEDICAL CENTER	370661220		Yes		0	0						
(A) PASSAVANT MEMORIAL AREA HOSPITAL ASSOCIATION	370661230		Yes		0	0						
(B) ABRAHAM LINCOLN MEMORIAL HOSPITAL	370723793		Yes		0	0						
(C) TAYLORVILLE MEMORIAL HOSPITAL	370661250		Yes		0	0						
(D) MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	370646367		Yes		0	0						
(E) SPRINGFIELD RESIDENTIAL SERVICES	371298589		Yes		0	0						
(F) ABRAHAM LINCOLN HEALTHCARE FOUNDATION	363492268		Yes		0	0						
(G) MEMORIAL MEDICAL CENTER FOUNDATION	371110301		Yes		0	0						
(H) MEMORIAL HOME SERVICES	370714225		Yes		0	0						
(I) MEMORIAL PHYSICIAN SERVICES	371181194		Yes		0	0						
(J) MEMORIAL HEALTH VENTURES	363492266		Yes		0	0						

DLN: 93493218012226

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4) (5) or (6) organizations. Complete Part III.

Na	me of the organization MORIAL HEALTH SYSTEM			Employer iden	tification number
Dav	t T A Complete if the	annianting is avenue de	r costion FO1/	37-1110690	/ ovgoni-stic-
		ganization is exempt unde			organization.
1 2	·	ganızatıon's dırect and ındırect polı	tıcal campaıgn act	rivities in Part IV	
3	Political expenditures Volunteer hours			•	\$
	volunteer nours				
Par	t I-B Complete if the or	ganization is exempt unde	r section 501(c)(3).	
1	Enter the amount of any excise	e tax incurred by the organization u	nder section 4955	▶	\$
2	Enter the amount of any excise	e tax incurred by organization mana	agers under sectio	n 4955 ►	\$
3	If the organization incurred a s	section 4955 tax, did it file Form 47	720 for this year?		┌ Yes ┌ No
4a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				4(-)(0)
		ganization is exempt unde	-		1(c)(3).
1		ended by the filing organization for	·		\$
2	exempt function activities	organization's funds contributed to	otner organizations	s for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter her	e and on Form 112	.0-POL. line 17b ►	
4	Did the filing organization file F				\$
5		nd employer identification number (EIN) of all coction	. 527 political organizations	·
	organization made payments famount of political contribution	For each organization listed, enter the received that were promptly and political action committee (PAC)	the amount paid fro directly delivered	om the filing organization's t to a separate political orga	funds Also enter the Inization, such as a tion in Part IV
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

5 c	hedule C (Form 990 or 990-EZ) 2014					Page 2
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	Other exempt purpose expenditures					
е	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT
	filed Form 5768 (election under section 501(h)).

or e	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	<u>(a)</u>		(b)	
	vity.	Yes	No	Amo	unt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		Νo		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo		
c	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		No		
e	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?	Yes			75,000
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	O ther activities?		No		
j	Total Add lines 1c through 1i				75,000
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		Γ		
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Γ		
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 501(c))(5), oı	sect	ion
			_	Ye	s No
1	Were substantially all (90% or more) dues received nondeductible by members?		<u></u> :	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		<u> </u>	2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	

line 3, is answered "Yes." Dues, assessments and similar amounts from members

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
PART II-B, LINE 1	MEMORIAL HEALTH SYSTEM ENGAGES LOBBYISTS TO ASSIST IT IN MONITORING STATE REGULATIONS IN SUPPORT OF FURTHERING THE MEMORIAL HEALTH SYSTEM MISSION WHICH IS "TO IMPROVE THE HEALTH OF THE PEOPLE AND COMMUNITIES WE SERVE" THIS INCLUDES ASSISTING MEMORIAL HEALTH SYSTEM IN DEVELOPING PRESENTATIONS TO THE ILLINOIS CONGRESSIONAL DELEGATION, REQUESTING APPROPRIATIONS FOR PRIORITY PROJECTS INVOLVING LOCAL PATIENT SAFETY, QUALITY IMPROVEMENT AND IMPROVED LOCAL ACCESS TO MEDICAL CARE THE LOBBYISTS ALSO ASSIST MEMORIAL IN COMMUNICATING THE IMPORTANCE OF ADEQUATE MEDICAID FUNDING IN SUPPORT OF THE SUBSTANTIAL SERVICES MEMORIAL'S AFFILIATES PROVIDE TO THOSE IN POVERTY AND IN MONITORING LEGISLATIVE AND REGULATORY DEVELOPMENTS THAT WOULD AFFECT MEMORIAL HEALTH SYSTEM'S ABILITY TO CONTINUE DELIVERING ITS SUBSTANTIAL COMMUNITY BENEFIT
,	

Part IV Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2014

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493218012226

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

Nan	ne of the organization IORIAL HEALTH SYSTEM	,		oloyer identifica	tion numbe	er
Pai	rt I Organizations Maintaining Donor Advorganization answered "Yes" to Form 990,			or Accounts	. Complet	te if the
	organization unswered res to rorm 550,	(a) Donor advised funds		(b) Funds and	other accou	ınts
	Total number at end of year					
	Aggregate value of contributions to (during year)					
	Aggregate value of grants from (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor adviso funds are the organization's property, subject to the org		nor adv	ısed	┌ Yes	┌ No
	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benefi conferring impermissible private benefit?				┌ Yes	┌ No
ar	t II Conservation Easements. Complete if	the organization answered "Yes"	to Forr	n 990, Part IV	/, line 7.	
	Purpose(s) of conservation easements held by the orga	anızatıon (check all that apply)		•		
	igcap Preservation of land for public use (e g , recreation	or education)	n hıstor	rically important	: land area	
	Protection of natural habitat	Preservation of a	certifie	d historic struc	ture	
	Preservation of open space					
	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservation contribution in	the forr	n of a conserva	tion	
				Held at the	End of the	Year
	Total number of conservation easements		2a			
	Total acreage restricted by conservation easements		2b			
	Number of conservation easements on a certified history	rıc structure ıncluded ın (a)	2c			
	Number of conservation easements included in (c) acquirely historic structure listed in the National Register	uired after 8/17/06, and not on a	2d			
	Number of conservation easements modified, transferred the tax year ▶	ed, released, extinguished, or terminat	ed by tl	ne organization	during	
	Number of states where property subject to conservation	on easement is located 🛌				
	Does the organization have a written policy regarding the enforcement of the conservation easements it holds?	he periodic monitoring, inspection, han	ndling o	f violations, and	┌ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation ease	ments (during the year		
	A mount of expenses incurred in monitoring, inspecting,	, and enforcing conservation easement	ts durın	g the year		
	Does each conservation easement reported on line 2(d and section 170(h)(4)(B)(ii)?	l) above satisfy the requirements of se	ction 1	70(h)(4)(B)(ı)	☐ Yes	┌ No
	In Part XIII, describe how the organization reports con balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemer	e footnote to the organization's financia				
ırı	Organizations Maintaining Collections Complete if the organization answered "Ye	s of Art, Historical Treasures,	or Ot	her Similar	Assets.	
•	If the organization elected, as permitted under SFAS 12 works of art, historical treasures, or other similar asset service, provide, in Part XIII, the text of the footnote to	16 (ASC 958), not to report in its reve ts held for public exhibition, education,	or rese	earch in furthera		
)	If the organization elected, as permitted under SFAS 12 works of art, historical treasures, or other similar asset service, provide the following amounts relating to these	ts held for public exhibition, education,				lic
	(i) Revenue included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X					
	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1					
	Revenue included in Form 990, Part VIII, line 1			► \$		
•	Accets included in Form 990 Part V			b d:		

Part	Organizations Maintaining Collections of Art, F	<u> Iisto</u>	rical ⁻	Treası	ires, or Otl	<u>ner S</u>	<u>imilar A</u>	ssets	(continuea
3	Using the organization's acquisition, accession, and other records collection items (check all that apply)	, chec	k any o	f the fol	lowing that ar	e a sıç	ınıfıcant us	se of its	
а	Public exhibition	d 「	Loa	n or exc	:hange progra	ms			
b	Scholarly research	е Г	- Oth	er					
c	Preservation for future generations								
4	Provide a description of the organization's collections and explain Part \ensuremath{XIII}	how th	ney furt	her the	organızatıon's	exem	pt purpose	e in	
5	During the year, did the organization solicit or receive donations of assets to be sold to raise funds rather than to be maintained as pa					sımılaı	r	┌ Yes	. □ No
Par	t IV Escrow and Custodial Arrangements. Complete	ıf th	e orga	nızatıo		"Yes'	' to Form	,	, , 140
	Part IV, line 9, or reported an amount on Form 990, Is the organization an agent, trustee, custodian or other intermedia				or other asset	ts not			
	ıncluded on Form 990, Part X?			Bucions	or other dasc	.5 1100		☐ Yes	√ No
Ь	If "Yes," explain the arrangement in Part XIII and complete the following	llowin	g table						
c	Beginning balance				1	_		mount	
d	Additions during the year				1				
e	Distributions during the year				1	-			
f	Ending balance				1	_			
2a	Did the organization include an amount on Form 990, Part X, line 2	1 for	escrow	v or cliet	<u> </u>		tv?	 ☐ Yes	 : Г No
-u b								,	,
Dat	If "Yes," explain the arrangement in Part XIII Check here if the ext V Endowment Funds. Complete if the organization a								'
Fai	(a)Current year		or year		wo years back				r years back
1a	Beginning of year balance								
b	Contributions								
С	Net investment earnings, gains, and losses								
d	Grants or scholarships								
e	Other expenditures for facilities and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the current year end balance	(line 1	.g, colu	ımn (a))	held as				
а	Board designated or quasi-endowment 🕨								
b	Permanent endowment ▶								
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 100%								
За	Are there endowment funds not in the possession of the organization	on tha	t are he	eld and	administered 1	for the		_	
	organization by (i) unrelated organizations						3.	a(i)	es No
	(ii) related organizations						<u> </u>	a(i) a(ii)	
b	If "Yes" to 3a(II), are the related organizations listed as required o	n Sch	edule R	(?			· · -	3b	
4	Describe in Part XIII the intended uses of the organization's endo	wmen	t funds						
Par	Land, Buildings, and Equipment. Complete if the 11a. See Form 990, Part X, line 10.	orga	anızatı	on ans	wered 'Yes'	to Fo	rm 990, F	Part IV,	line
	Description of property		a) Cost	or other estment)	(b) Cost or other basis (other)) Accumulate depreciation	d (d)	Book value
			asis (inve	sunent)					
	and			,451,239	23,098,24	19			24,549,48
	and		1,		. ,	_	41,414,9	52	24,549,48 138,474,18
b B			1,	,451,239	23,098,24	_		52	
b B	Buildings		1,	,451,239	23,098,24	54			
b B c L d B	Buildings		1,	,451,239 ,843,474 ,597,177 859,329	23,098,24 68,045,66 61,866,22 11,372,58	18	41,414,9	45	138,474,18

See Form 990, Part X, line 12.	Complete if the organization	answered 'Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category	(b) Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12	>) *	
	. /	n answered 'Yes' to Form 990, Part IV, line 110
See Form 990, Part X, line 13.		
(a) Description of investment	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
		+
Total. (Column (b) must equal Form 990, Part X, col (B) line 13	<u> </u>	
	zation answered 'Y es' to Form 990 rescription), Part IV, line 11d See Form 990, Part X, line 15 (b) Book value
(4)	escription	(b) Book Value
Tabal (Caluma (b) and a second	I.m. 45 \	
Total. (Column (b) must equal Form 990, Part X, col.(B)		
Part X Other Liabilities. Complete if the Form 990, Part X, line 25.	organization answered Yes' t	o Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal income taxes		
DEFERRED COMPENSATION	10,079,863	
WORKERS' COMPENSATION	314,831	
RESERVE FOR POST EMPLOYMENT BENEFITS	2,927,800	
DUE TO AFFILIATES	21,422	
SWAP LIABILITY	2,726,255	
RESTORATION PLAN	8,559,736	
CONTRIBUTION PAYABLE	1,600,000	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶ 26,229,907	
	rounds the toyt of the feetness to t	

	t XI Reconciliation of R	evenue per Audited Financial Sta	teme	nts With Pevenue r	er D	eturn Complete if
Pel		wered 'Yes' to Form 990, Part IV, line		nts with Revenue p	ei k	etarn complete ii
1	Total revenue, gains, and othe	er support per audited financial statements			1	78,818,548
2	Amounts included on line 1 bu	ıt not on Form 990, Part VIII, lıne 12				
а	Net unrealized gains (losses)	on investments	2a	-2,879,716		
b	Donated services and use of f	acılıtıes	2b			
C	Recoveries of prior year grant	s	2c			
d	Other (Describe in Part XIII)		2d	43,404		
e	Add lines 2a through 2d .		·		2e	-2,836,312
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	81,654,860
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a	252,159		
b	Other (Describe in Part XIII)		4b	-13,735,874		
c	Add lines 4a and 4b		·		4c	-13,483,715
5	Total revenue Add lines 3 and	d 4c. (This must equal Form 990, Part I, line	12)		5	68,171,145
Part		xpenses per Audited Financial St			per	Return. Complete
		swered 'Yes' to Form 990, Part IV, lin			T .	
1		r audited financial statements	•		1	81,533,721
2		it not on Form 990, Part IX, line 25	1 -	I		
а		acılıtıes	2a		4	
b			2b		1	
С	Otherlosses		2c		1	
d	Other (Describe in Part XIII)		2d	11,542,121	_	
e	Add lines 2a through 2d				2e	11,542,121
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	69,991,600
4	Amounts included on Form 99	0, Part IX, line 25, but not on line 1:				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	4a	252,159		
b	Other (Describe in Part XIII)		4b			
C	Add lines 4a and 4b				4c	252,159
5	Total expenses Add lines 3 a	nd 4c. (This must equal Form 990, Part I, lir	ne 18)		5	70,243,759
Part	Supplemental In	formation				
Part	V, line 4, Part X, line 2, Part XI	Part II, lines 3, 5, and 9, Part III, lines 1a , lines 2d and 4b, and Part XII, lines 2d and	and 4, d 4b A	Part IV , lines 1b and 2b so complete this part to	provi	de any addıtıonal
ınfor	mation					
	Return Reference	Explanation				
PART	X, LINE 2	THE AUTHORITATIVE GUIDANCE IN A	SC 74	O, INCOME TAXES, CRE	EATES	S A SINGLE MODEL
		TO ADDRESS UNCERTAINTY IN TAX PO	OSITIC	NS AND CLARIFIES T	HEAC	COUNTING FOR
		INCOME TAXES BY PRESCRIBING THE POSITION IS REQUIRED TO MEET BEF				
		STATEMENTS UNDER THE REQUIREM				
		ORGANIZATIONS COULD BE REQUIRE	D T O F	ECORD AN OBLIGATION	ONAS	THE RESULT OF A
		TAX POSITION THEY HAVE HISTORIC				
		EACH OF MEMORIAL HEALTH SYSTEM THE FOLLOWING PARAGRAPH, IS A SE				
		CORPORATION AS DESCRIBED UNDER				
		EXEMPT FROM FEDERAL INCOME TAXE				
		(A) OF THE CODE THEY DO, HOWEVER UNRELATED BUSINESS INCOME UPOR				
		PROVISION WAS RECORDED FOR THE				
		MEMORIAL PROPERTIES (MP) AND ME				
		DISREGARDED ENTITIES FOR TAX PUR MEMORIAL HOME SERVICES OF CENT				
		CORPORATION AND PASSAVANT PHY		,		
		PROFIT CORPORATION BOTH ARE SU				
	XI, LINE 2D - OTHER STMENTS	NONOPERATING CHANGE IN FV OF IN	TRAT	SWAPS 43,404		
	XI, LINE 4B - OTHER	REIMBURSED IT EXPENSES 1,559,320	RENT	AL EXPENSES REPORT	EDIN	F/S AS EXPENSE 990
	STMENTS	AS NET -13,525,148 RELATED PARTN REIMBURSED EXEC SALARIES IN MGM	ERSHI	PINCOME BOOK/TAX (
PART	XII, LINE 2D - OTHER	RENTAL EXPENSES REPORTED IN F/S A		•	25,14	48 REIMBURSED IT
	STMENTS	EXPENSES -1,559,320 NONOPERATIN				

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2014

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DLN: 93493218012226

OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990. Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection**

Employer identification number Name of the organization MEMORIAL HEALTH SYSTEM 37-1110690 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and √ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	
See Additional Data Table							

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table. Enter total number of other organizations listed in the line 1 table

12

1

Schedule I	(Form 990) 2014
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.	
Return Reference	Explanation
PART I, LINE 2	MHS PROVIDES GRANTS PRIMARILY TO LOCALLY MANAGED 501(C)(3) ORGANIZATIONS THAT SUPPORT OR SHARE THE MISSION OF MHS REQUESTS TO SUPPORT INITIATIVES IN LINE WITH MHS'S COMMUNITY HEALTH NEEDS ASSESSMENT PRIORITIES RECEIVE SPECIAL CONSIDERATION SENIOR LEADERSHIP MUST APPROVE ALL GRANTS MHS EMPLOYEES ARE VOLUNTEER BOARD MEMBERS OR PARTICIPATE AS VOLUNTEERS FOR SOME OF THE ORGANIZATIONS THAT MHS ASSISTS WHEN AN ORGANIZATION IS GIVEN A DONATION, IT EITHER AGREES TO RESTRICT THE DONATION TO THE PURPOSE FOR WHICH IT WAS REQUESTED OR IT RECEIVES A LETTER DIRECTING THAT DONATION MAY BE USED ONLY FOR THE APPROVED GRANT'S PURPOSE ADDITIONALLY, EMPLOYEES FREQUENTLY ATTEND MANY OF THE SPONSORED EVENTS OR MHS RECEIVES ACKNOWLEDGEMENT FROM THE ORGANIZATION ABOUT THE PROGRAM THAT WAS SUPPORTED BY THE GRANT

Additional Data

Software ID:

Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED WAY OF CENTRAL ILLINOIS INC1999 WEST WABASH AVENUE SUITE 107 SPRINGFIELD,IL 62704	37-0716060	501(C)(3)	151,603				SUPPORT FOR UNITED WAY COMMUNITY FUND
GREATER SPRINGFIELD CHAMBER OF COMMERCE 1011 S SECOND STREET SPRINGFIELD,IL 62704	37-0710280	501(C)(6)	90,050				SEE PART IVPARTICIPATE IN A PUBLIC AND PRIVATE ECONOMIC GROWTH PARTNERSHIP LED BY THE CHAMBER OF COMMERCE
HOSPITAL SISTERS MISSION OUTREACHPO BOX 1665 SPRINGFIELD,IL 62705	35-2271729	501(C)(3)	33,724				SEE PART IV RESPONDS TO THE SICK, POOR AND NEEDY THROUGH MEDICAL EQUIPMENT AND SUPPLY RECOVERY AND DISTRIBUTION PROGRAM AND EDUCATION AND AWARENESS OPPORTUNITIES

Form 990,Schedule I, Pai	rt II, Grants ar	d Other Assistance	e to Domestic Org	anizations and Do	mestic Governme	nts.	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOYS & GIRLS CLUBS OF CENTRAL ILLINOIS300 S 15TH ST SPRINGFIELD,IL 62703	37-0752849	501(C)(3)	50,000				SEE PART IV PROVIDE SUPPORT TO INSPIRE AND ENABLE ALL YOUNG PEOPLE TO REACH THEIR FULL POTENTIAL AS PRODUCTIVE, CARING, AND RESPONSIBLE CITIZENS
KIDZEUM OF HEALTH AND SCIENCEPO BOX 9863 SPRINGFIELD,IL 62791	37-1320003	501(C)(3)	150,000				SEE PART IVPROVIDE SUPPORT FOR THE KIDZEUM HEALTH AND SCIENCE MUSEUM WHICH HAS A VERY STRONG HEALTH EDUCATION COMPONENT FOR CHILDREN
CENTRAL ILLINOIS FOODBANK INC1937 E COOK ST SPRINGFIELD,IL 62703	37-1106465	501(C)(3)	9,664				SEE PART IVPROVIDE SUPPORT TO COLLECT AND DISTRIBUTE FOOD TO CHARITABLE AGENCIES THAT SERVE PEOPLE IN NEED

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.												
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
ILLINOIS EXECUTIVE MANSION ASSOCIATION 410 E JACKSON STREET SPRINGFIELD,IL 62703	23-7244796	501(C)(3)	10,000				SEE PART IVPROVIDE COMMUNITY SUPPORT FOR FUNDRAISING TO REPAIR THE STATE OF ILLINOIS EXECUTIVE MANSION AND RELIEVE THE BURDEN FOR GOVERNMENT/TAXPAYERS					
SPARC1 SPARC CENTER PLAZA 232 BRUNS LANE LANE SPRINGFIELD,IL 62702	37-0717761	501(C)(3)	10,000				SEE PART IVPROVIDE SUPPORT TO HELP INDIVIDUALS WITH DEVELOPMENTAL DISABILITIES IMPROVE THE QUALITY OF THEIR LIVES					
SPRINGFIELD URBAN LEAGUE INC100 NORTH ELEVENTH STREET SPRINGFIELD,IL 62703	37-0765550	501(C)(3)	10,000				SEE PART IVPROVIDE SUPPORT TO ASSIST INDIVIDUALS AND COMMUNITIES TO REACH THEIR FULLEST POTENTIAL AND TO CLOSE EQUALITY GAPS FOR PEOPLE AT ALL ECONOMIC LEVELS AND STAGES OF LIFE					

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN LUNG ASSOCIATION OF THE UPPER MIDWEST3000 KELLY LANE SPRINGFIELD,IL 62711	20-4392201	501(C)(3)	9,900				SEE PART IVPROVIDE SUPPORT TO RAISE FUNDS AND AWARENESS FOR LUNG CANCER AND ASTHMA
OLD STATE CAPITOL FOUNDATIONPO BOX 502 SPRINGFIELD,IL 62705	37-1294171	501(C)(3)	9,000				SEE PART IVPROVIDE COMMUNITY SUPPORT FOR EDUCATION PROGRAM ON HISTORY OF MEDICAL CARE DURING THE CIVIL WAR AND THE PROGRESS OF MODERN MEDICINE
GIRLS ON THE RUN OF CENTRAL ILLINOIS907 CLOCKTOWER DRIVE SPRINGFIELD, IL 62704	27-1822009	501(C)(3)	7,500				SEE PART IVPROVIDE SUPPORT FOR POSITIVE YOUTH DEVELOPMENT FOR GIRLS 3RD-8TH GRADE LIFE SKILLS ARE TAUGHT THROUGH DYNAMIC INTERACTIVE LESSONS AND RUNNING GAMES THE GOAL OF THE PROGRAM IS TO UNLEASH CONFIDENCE THROUGH ACCOMPLISHMENT WHILE ESTABLISHING A LIFETIME APPRECIATION OF HEALTH AND FITNESS

Form 990,Schedule I, Par	rt II, Grants an	id Other Assistance	e to Domestic Org	anizations and Do	mestic Governme	nts.	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ABRAHAM LINCOLN COUNCIL INC BSA5231 S 6TH STREET SPRINGFIELD,IL 62703	37-0661493	501(C)(3)	5,000				SEE PART IVPROVIDE SUPPORT TO PREPARE YOUNG PEOPLE TO MAKE ETHICAL CHOICES OVER THEIR LIFETIME BY INSTILLING IN THEM THE VALUES OF THE SCOUT

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DLN: 93493218012226

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule J (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization MEMORIAL HEALTH SYSTEM

Employer identification number

37-1110690

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following 990, Part VII, Section A, line 1a Complete Part III to provide any relevan			
	✓ First-class or charter travel ✓ Housing allows	ance or residence for personal use		
	☐ Travel for companions ☐ Payments for I	ousiness use of personal residence		
	Tax idemnification and gross-up payments Health or soci	al club dues or initiation fees		
	Discretionary spending account Personal servi	ces (e g , maid, chauffeur, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a writt reimbursement or provision of all of the expenses described above? If "No,			No
2	Did the organization require substantiation prior to reimbursing or allowing directors, trustees, officers, including the CEO/Executive Director, regarding			No
3	Indicate which, if any, of the following the filing organization used to establi organization's CEO/Executive Director Check all that apply Do not check used by a related organization to establish compensation of the CEO/Execu	any boxes for methods		
	✓ Compensation committee	yment contract		
		survey or study		
	Form 990 of other organizations Approval by the	e board or compensation committee		
4	During the year, did any person listed in Form 990, Part VII, Section A, line or a related organization	e 1a with respect to the filing organization		
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retiren	nent plan? 4b	Yes	
С	Participate in, or receive payment from, an equity-based compensation arra	angement? 4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable an	nounts for each item in Part III		
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lin	es 5-9.		
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organize compensation contingent on the revenues of			
а	The organization?			No
ь	• Any related organization?			No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organize compensation contingent on the net earnings of	zation pay or accrue any		
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organize payments not described in lines 5 and 6? If "Yes," describe in Part III	zation provide any non-fixed 7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuan	it to a contract that was		
	subject to the initial contract exception described in Regulations section 5			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption section 53 $4958-6(c)$?	on procedure described in Regulations 9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any addition	onal information
Return Reference	Explanation
PART I, LINE 1A	CHARTER TRAVEL IS OCCASIONALLY PROVIDED FOR THE CONVENIENCE OF EXECUTIVES/KEY EMPLOYEES ATTENDING OFF-SITE BUSINESS RELATED MEETINGS CHARTER TRAVEL IS NOT TAXABLE INCOME TO THE INDIVIDUAL BECAUSE IT IS RELATED TO BUSINESS TRAVEL ROBERT SCOTT RECEIVED A TEMPORARY HOUSING ALLOWANCE IN CALENDAR YEAR 2014 IN THE AMOUNT OF \$5,000, WHICH WAS TREATED AS TAXABLE COMPENSATION AND IS LISTED AS OTHER COMPENSATION ON SCHEDULE J, PART II, COLUMN (B)(III)
PART I, LINE 1B	MEMORIAL HEALTH SYSTEM DOES HAVE A BUSINESS TRAVEL POLICY THAT DISCUSSES REIMBURSEMENT OF TRAVEL EXPENSES AND RELATED APPROVALS THE POLICY IS NOT SPECIFIC TO CHARTER TRAVEL, HOWEVER REIMBURSEMENT FOR CHARTER TRAVEL MUST FOLLOW THE APPROPRIATE SIGNATORY GUIDELINES A WRITTEN POLICY DOES NOT EXIST REGARDING THE ISSUANCE OF A HOUSING ALLOWANCE, HOWEVER A WRITTEN CONTRACT OUTLINING THE TERMS AND CONDITIONS OF SUCH HOUSING ALLOWANCE WAS EXECUTED BETWEEN THE PARTIES
PART I, LINE 3	COMPENSATION AND BENEFITS RECEIVED BY EDGAR CURTIS, PRESIDENT AND CEO OF MEMORIAL HEALTH SYSTEM, WAS COMPRISED OF THE FOLLOWING COMPONENTS, BASE COMPENSATION, INCENTIVE COMPENSATION, OTHER COMPENSATION, RETIREMENT/DEFERRED COMPENSATION AND OTHER NONTAXABLE BENEFITS BASE COMPENSATION FOR MR CURTIS WAS DETERMINED BASED ON THE METHODS DESCRIBED IN PART I, LINE 3 CONDUCTED BY INDEPENDENT COMPENSATION CONSULTANTS BASE COMPENSATION LEVELS WERE SET BY THE MHS BOARD AT THE 50TH PERCENTILE OF THE RELEVANT COMPENSATION RANGE, AS DETERMINED BY THE INDEPENDENT COMPENSATION CONSULTANTS INCENTIVE COMPENSATION WAS CONTINGENT ON THE ACHIEVEMENT OF FOUR SPECIFIC PERFORMANCE METRICS OF MHS, AS DEFINED BY THE MHS BOARD OTHER COMPENSATION IS COMPRISED PRIMARILY OF A PORTION OF MR CURTIS' PAID TIME OFF BANK CASHED IN AND PAID TIME OFF DONATED BACK TO MEMORIAL MEDICAL CENTER FOUNDATION'S ANNUAL FUNDRAISING CAMPAIGN RETIREMENT COMPENSATION REFLECTS AN INCREASE IN RETIREMENT BENEFITS OWED BY MHS UPON RETIREMENT OF MR CURTIS THIS CHANGE IS DRAMATICALLY IMPACTED BY ACTUARIAL ASSUMPTIONS OF THE RETIREMENT PLAN, WHICH HAVE HISTORICALLY INCLUDED DRAMATIC CHANGES IN THE DISCOUNT RATE NORMAL RETIREMENT COMPENSATION FOR THE YEAR WAS \$163,606 LASTLY, NONTAXABLE BENEFITS REFLECT THE VALUE OF HEALTH (MEDICAL, DENTAL, LIFE INSURANCE) BENEFITS RECEIVED DURING THE YEAR AS WELL AS CHANGES IN ACTUARIAL VALUE OF THE POSTRETIREMENT HEALTH CARE INSURANCE REIMBURSEMENT PLAN
PART I, LINE 4B	THE ORGANIZATION OR A RELATED ORGANIZATION, MEMORIAL MEDICAL CENTER, PROVIDES CERTAIN SUPPLEMENTAL RETIREMENT BENEFITS TO THE FOLLOWING OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES AIMEE ALLBRITTON, PH D , \$24,887, CHARLES CALLAHAN, PH D , \$43,418, EDGAR CURTIS, \$1,008,282, KEVIN ENGLAND, \$187,960, ANNA EVANS, J D , \$129,404, RAJESH GOVINDAIAH, M D , \$51,100, DAVID GRAHAM, M D , \$180,558, MITCHELL JOHNSON, \$124,471, ROBERT KAY, \$437,801, MELISSA MCGLASSON, \$20,808, DOUGLAS RAHN, D B A , \$253,383, AND ROBERT SCOTT, \$22,519 THESE BENEFITS ARE PROVIDED THROUGH A NONQUALIFED DEFERRED COMPENSATION PLAN, UNDER WHICH THE BENEFITS BEING EARNED ARE SUBJECT TO A "SUBSTANTIAL RISK OF FORFEITURE" THE SUPPLEMENTAL RETIREMENT BENEFITS ARE STRUCTURED TO PROVIDE A RETENTION INCENTIVE THAT HAS BEEN DETERMINED BY THE LEADERSHIP COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEMORIAL HEALTH SYSTEM TO BE OF SUBSTANTIAL VALUE TO THE ORGANIZATION THE FOLLOWING CURRENT OR FORMER OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES RECEIVED DEFERRED COMPENSATION PAYOUTS IN THE CALENDAR YEAR FROM THE ORGANIZATION OR A RELATED ORGANIZATION, MEMORIAL MEDICAL CENTER KEVIN ENGLAND, \$10,152, AND DOUGLAS RAHN, D BA , \$12,055 TO BECOME ENTITLED TO THE BENEFITS PROVIDED, EACH COVERED EMPLOYEE MUST MEET SUBSTANTIAL REQUIREMENTS RELATING TO FURTHER EMPLOYEE WERE TO HAVE TERMINATED EMPLOYMENT UNTIL THOSE REQUIREMENTS ARE SATISFIED, IF EVER, THE EMPLOYEE IS NOT ENTITLED TO THESE AMOUNTS IF THE EMPLOYEE WERE TO HAVE TERMINATED EMPLOYMENT A RETIREMENT BENEFITS WOULD HAVE BEEN FORFEITED THESE SUPPLEMENTAL RETIREMENT BENEFITS FOR THE EMPLOYEE SERVICE THAT THE EMPLOYEE PROVIDES TO THE ORGANIZATION ACCORDINGLY, ANY RETIREMENT BENEFITS FOR THESE AND OTHER SENIOR LEADERS, IN
SCHEDULE J, PART II, COLUMN (D)	MEMORIAL HEALTH SYSTEM PROVIDES A POSTRETIREMENT HEALTH CARE INSURANCE REIMBURSEMENT PLAN TO CERTAIN EXECUTIVES AND PHYSICIANS TO REIMBURSE HEALTH INSURANCE COSTS INCURRED BY THE RETIREES AND THEIR SPOUSES THE CHANGE IN THE ACTUARIAL VALUE OF THE PLAN IS REPORTED ON SCHEDULE J, PART II, COLUMN (D) AS A NONTAXABLE BENEFIT SCHEDULE J, PART II, COLUMN (D) ALSO INCLUDES OTHER NONTAXABLE BENEFITS SUCH AS MEDICAL, DENTAL, AND LIFE INSURANCE

Software ID: Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

i orini 550, Schedule 5, i	uit II	Officers, Direc	tors, mastees, Re	y Employees, and	i inglicat compens	sated Employees		
		(B) Breakdown of W-2 and/or 1099-MIS (i) Base (ii) Bonus & Compensation incentive compensation		C compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
EDGAR CURTIS EX-	(I)	743,747	393,803	85,996	1,041,582	42,969	2,308,097	0
OFFICIO, PRESIDENT & CEO	(II)	0	0	0	0	0	0	0
ROBERT KAY, SVP & CFO	(I)	355,760	0	15,272	466,001	18,864	855,897	0
& ASST TREASURER	(II)	0	0	0	0	0	0	0
MITCHELL JOHNSON, SVP	(I)	270,158	115,610	15,388	157,516	40,252	598,924	0
& CHIEF STRATEGY OFFICER	(II)	0	0	0	0	0	0	
DAVID GRAHAM MD, SVP & CIO	(I)	373,189	158,266	13,628	198,558	14,658	758,299	0
	(II)	0	0	0	0	0	0	0
RAJESH GOVINDAIAH MD,	(1)	370,799	158,281	20,448	66,406	7,194	623,128	0
SVP & CMO	(11)	0	0	0	0	0	0	0
ROBERT SCOTT, VP & CHRO	(1)	213,671	66,000	11,540	30,319	21,041	342,571	0
	(11)	0	0	0	0	0	0	0
DOUGLAS RAHN DBA, EVP	(I)	324,344	188,757	13,776	193,948	15,277		0
& COO (THRU MARCH 14)	(II)	119,496	0	25,792	77,435	5,235		0
KEVIN ENGLAND, VP	(I)	224,527	82,352	36,825	213,478	53,002	610,184	0
BUSINESS DEVELOPMENT	(II)	0	0	0	0	0	0	0
ANNA EVANS JD, GEN COUNSEL/VP INT AUDIT & COMPL	(I) (II)	302,277 0	93,785 0	11,003 0	147,179 0	24,665 0	578,909 0	0
CHARLES CALLAHAN PHD,	(I)	0	0	0	0	0	0	0
EVP & COO (FROM APRIL 14)	(II)	357,710	161,616	38,098	69,971	21,952	649,347	
MELISSA MCGLASSON, VP	(I)	201,500	61,200	13,273	37,449	3,073	316,495	0
FINANCE	(II)	0	0	0	0	0	0	0
AIMEE ALLBRITTON PHD,	(I)	215,233	66,070	33,385	45,437	16,386	376,511	0
VP & CLO	(II)	0	0	0	0	0	0	0
LAURA COSSEY, SYS DIR	(1)	154,946	24,348	3,811	12,526	18,826	214,457	0
INT AUDIT/COMPL	(11)	0	0	0	0	0	0	0
MADONNA CROMPTON, SYS DIR CLINICAL INFORMATICS	(1) (11)	154,387 0	11,784 0	6,371 0	21,434 0	9,643 0	203,619 0	0
JERRY MILLER, ADMIN IS OPERATIONS	(I) (II)	149,104 0	23,527 0	690 0	•	22,596 0	205,768 0	0

DLN: 93493218012226

Open to Public

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	ne of the organization						Em	oloyer id	lentifica	ation nun	mber			
ME	MORIAL HEALTH SYSTEM								37	-11106	90			
Р	art I Bond Issues													
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	e price	(f) Descrip	tion of purpose	(g) De	feased	beh	On alf of suer		Pool ancing
									Yes	No	Yes	No	Yes	No
A	ILLINOIS HEALTH FACILITIES AUTHORITY	36-2780046	45200P2U4	12-17-2003	31,0	000,000	SEE PART VI			Х		Х		Х
В	ILLINOIS FINANCE AUTHORITY	86-1091967	45200FJ59	12-22-2009	147,4	01,639	SEE PART VI			×		×		Х
c ⁻	ILLINOIS FINANCE AUTHORITY	86-1091967	45203HYQ9	01-30-2014	60,4	65,495	SEE PART VI			Х		X		Х
D_	ILLINOIS FINANCE AUTHORITY	86-1091967		05-15-2014	60,0	000,000	SEE PART VI			Х		×		Х
Pa	art III Proceeds			<u> </u>			l							
					ı	A		В		С			D	
1	A mount of bonds retired					9,730,0	000	3,765,000						
_2	A mount of bonds legally defe	ased												
3	Total proceeds of issue					31,100,6	506	147,556,074		60,47	1,350		60	,000,000
4	Gross proceeds in reserve fu													
5	Capitalized interest from prod													
6	Proceeds in refunding escrow													
7	Issuance costs from proceed					329,4	138	1,350,000						
8	Credit enhancement from pro					110,3	306							
9	Working capital expenditures													
10	Capital expenditures from pro	oceeds				19,254,3	302	146,206,074		60,47	1,350		60	,000,000
11	O ther spent proceeds					11,406,5	560							
12	O ther unspent proceeds													
13	Year of substantial completion	on				04		2011		015			2015	
					Yes	No	Yes	No	Yes	N	lo	Yes	$-\!\!\!+$	No
14	Were the bonds issued as pa	rt of a current refundı	ng issue?		Х			X		>	(\bot	Х
15	Were the bonds issued as pa	rt of an advance refur	nding issue?			Х		X		>	(Χ
16	Has the final allocation of pro	ceeds been made?			Х		Х			>	(Χ
17	Does the organization mainta allocation of proceeds?	ıın adequate books ar	nd records to supp	ort the final	Х		х		Х			Х		
Pa	rt IIII Private Business	Use						ı						
	_					A		В		ç			D	
					Yes	No	Yes	No	Yes	N	lo	Yes	\dashv	No

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

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Schedule K (Form 990) 2014

Part III Private Business Use (Continued)

1-GII	Private Business Use (Continuea)		,		В		С		<u></u>
	\		A			_	-		D
	light in the second of the	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	Х		×			Х		Х
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	×		x					
С	Are there any research agreements that may result in private business use of bond-financed property?	Х		х			Х		х
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	Х		х					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %		0 %		0 %
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 340 %		1 840 %		0 %		0 %
6	Total of lines 4 and 5		0 340 %		1 840 %		0 %		0 %
7	Does the bond issue meet the private security or payment test?		Х		Х		Х		Х
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		х		х
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of				<u> </u>				
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		х		х		х	
Par	t IV Arbitrage								

		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		X		Х		Х
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		Х		Х	Х		Х	
ь	Exception to rebate?		Х		Х		Х		Х
c	No rebate due?	Х		Х			Х		Х
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	Х			Х		х	Х	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	Х			Х		Х		х
b	Name of provider	US BANCORI JAFFRAY FIN							
С	Term of hedge	18 80000	0000000						
d	Was the hedge superintegrated?		Х						
e	Was the hedge terminated?		Х						
		•	•		•	•	Scl	hedule K (Forr	n 990) 2014

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В

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	in Did ago (commuta)								
		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х	_	Х		X	_	X
b	Name of provider								
С	Term of GIC				-				
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х	_	х		Х	_	X
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		Х		х		Х	

Part V Procedures To Undertake Corrective Action

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	Х		Х		х		Х	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference Explanation

PIPER JAFFRAY FINANCIAL PRODUCTS INC

SCHEDULE K SUPPLENTAL

INFORMATION

SCHEDULE K ONE SCHEDULE K WAS COMPLETED AT THE PARENT LEVEL ONLY HOWEVER, EACH AFFILIATE IS STILL SHOWING ITS ALLOCATION OF THE LIABILITY ON THE BALANCE SHEET, AS CAN BE SEEN ON THE GROUP RETURN SCHEDULE K PART I, COLUMN (F) CONTINUATIONS ONE PURPOSE OF THE 2003 ISSUE WAS TO CURRENT REFUND \$10,980,000 OF THE 1993 SERIES BONDS ISSUED ON 8/5/93 IN THE AMOUNT OF \$21,245,000 PROCEEDS WERE ALSO USED TO PAY ISSUANCE EXPENSES AND TO PURCHASE EQUIPMENT AND SOFTWARE FOR MEMORIAL HEALTH SYSTEM PROCEEDS WERE ALSO USED FOR CONSTRUCTION AND HEALTHCARE BUILDING IMPROVEMENTS AND TO CONSTRUCT AND EQUIP AN OUTPATIENT PSYCHIATRIC FACILITY THE PURPOSE OF THE 2009 ISSUE WAS TO PAY ISSUANCE COSTS. CONSTRUCT AND EOUIP A REPLACEMENT HOSPITAL FACILITY FOR ABRAHAM LINCOLN MEMORIAL HOSPITAL. RENOVATE AND REMODEL TAYLORVILLE MEMORIAL HOSPITAL, RENOVATE, REMODEL, AND EQUIP MEMORIAL MEDICAL CENTER, CONSTRUCT A PARKING GARAGE ADJACENT TO MEMORIAL MEDICAL CENTER, CONSTRUCT AND EQUIP A WOUND CARE CENTER, RENOVATE A PAIN CLINIC, CONSTRUCT AND EQUIP A CONSOLIDATED IMAGING SERVICES AREA, PURCHASE VARIOUS PARCELS OF REAL PROPERTY IN SPRINGFIELD, IL AND TAYLORVILLE, IL FOR FUTURE EXPANSION OF EXISTING FACILITIES, CONSTRUCT AND EQUIP A SPACE FOR PHYSICAL THERAPY OWNED BY MEMORIAL MEDICAL CENTER AND LOCATED WITHIN THE NEW YMCA IN SPRINGFIELD, IL, AND ROUTINE CAPITAL EXPENDITURES THE PURPOSE OF THE 2014A ISSUE WAS (A) TO REPAY TAXABLE DEBT IN THE AMOUNT OF \$25,057,493 USED FOR PAYMENT OF THE COST OF ACQUIRING, CONSTRUCTING, RENOVATING, REMODELING AND EQUIPPING HEALTH FACILITIES AT MEMORIAL MEDICAL CENTER, AND (B) FOR PAYING ADDITIONAL COSTS OF THOSE PROJECTS NOT PREVIOUSLY FINANCED WITH THE TAXABLE DEBT THE PURPOSE OF THE 2014B ISSUE WAS FOR THE PAYMENT OF ACQUIRING, CONSTRUCTING, RENOVATING, REMODELING AND EQUIPPING HEALTH FACILTIES AT MEMORIAL MEDICAL CENTER SCHEDULE K PART II, LINE 3 TOTAL PROCEEDS ISSUED AMOUNT IN COLUMNS A, B, & C DOESN'T TIE TO PART I COLUMN (E) DUE TO INVESTMENT EARNINGS INCLUDED IN PART II, LINE 3 SCHEDULE K PART III, LINE 3B & 3D MEMORIAL HEALTH SYSTEM'S INTERNAL COUNSEL, AS WELL AS EXTERNAL BOND COUNSEL, ROUTINELY REVIEWS MANAGEMENT AND SERVICE CONTRACTS AND RESEARCH AGREEMENTS RELATING TO FINANCED PROPERTY $\,$ SCHEDULE K PART IV,LINE $1\,$ THE ARBITRAGE REBATE FILING IS ONLY REQUIRED EVERY 5 YEARS, AND NO REBATABLE ARBITRAGE HAS BEEN EARNED FOR ISSUES AT SUCH 5 YEAR ANNIVERSARIES SCHEDULE K PART IV, LINE 2C $\,$ THE REBATE COMPUTATION FOR COLUMN A WAS PERFORMED ON 12/17/2013 $\,$ THE REBATE COMPUTATION FOR COLUMN B WAS PERFORMED ON 12/22/2014, AND NO REBATABLE ARBITRAGE HAS BEEN EARNED FOR THESE ISSUES AT SUCH 5 YEAR ANNIVERSARIES SCHEDULE K PART IV, LINE 4B THE PROVIDER'S FULL NAME FOR COLUMN A IS U S BANCORP

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DLN: 93493218012226

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Part II Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations of Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, 1 (a) Name of disqualified person (b) Relationship between disqualified person and organization (c) Description of transaction person and organization 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	, line 40b	rrected No	
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, (a) Name of disqualified person (b) Relationship between disqualified person and organization (c) Description of transaction person and organization 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	(d) Cor	1	
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	(d) Cor	1	
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	<u> </u>	1	
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	Tes	No	
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<u> </u>			
art II			
Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the reported an amount on Form 990, Part X, line 5, 6, or 22	e organizatio	n	
(a) Name of (b) Relationship (c) (d) Loan to (e)Original (f)Balance (g) In (h)		rıtten	
interested with organization Purpose of or from the principal due default? Approved	d agreement?		
person loan organization? amount by board of committee			
	No Yes	No	
10 110111 1103 110 1103	10 103	+ 110	
	'		
otal • \$			
art III Grants or Assistance Benefiting Interested Persons.			
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.	ourpose of as	sıstand	

					r age =
	s Involving Interested		a 20a 20h au 20a		
(a) Name of interested person	(b) Relationship between interested person and the organization	orm 990, Part IV, IIN (c) Amount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zatıon's
				Yes	No
(1) LEVI RAY AND SHOUP INC	SEE PART V BOARD MEMBER IS OWNER OF LEVI, RAY AND SHOUP, INC	242,977	SEE PART VMEMORIAL HEALTH SYSTEM PAID FEES TO LEVI, RAY AND SHOUP, INC FOR SERVICES FOR THE YEAR ENDED SEPTEMBER 30, 2015 IN THE AMOUNT OF \$242,977 RICHARD H LEVI IS A MEMBER OF MEMORIAL HEALTH SYSTEM'S BOARD OF DIRECTORS AND IS OWNER OF LEVI, RAY AND SHOUP, INC ALL FEES ARE NEGOTIATED AT FAIR MARKET VALUE FOR THE SERVICES PROVIDED		No
(2) SPRINGFIELD CLINIC LLP	PART V BOARD MEMBER IS PARTNER AND BOARD MEMBER OF SPRINGFIELD CLINIC, LLP	2,234,338	SEE PART VMEMORIAL HEALTH SYSTEM PAID FEES TO SPRINGFIELD CLINIC FOR SERVICES FOR THE YEAR ENDED SEPTEMBER 30, 2015 IN THE AMOUNT OF \$2,234,338 A PHYSICIAN AND BOARD MEMBER OF THIS COMPANY, WILLIAM D PUTMAN, M D IS ALSO A BOARD MEMBER OF MEMORIAL HEALTH SYSTEM'S BOARD OF DIRECTORS ALL FEES ARE NEGOTIATED AT FAIR MARKET VALUE FOR THE		No

Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
MEMORIAL HEALTH SYSTEM

Employer identification number
37-1110690

Return Reference	Explanation
PART VI,	MEMORIAL HEALTH SYSTEM BOARD MEMBERS JAMES BRUNER, RICHARD LEVI, AND SERGIO PECORI ARE ALL ON THE ILLINOIS NATIONAL BANK BOARD OF DIRECTORS MEMORIAL HEALTH SYSTEM BOARD MEMBER NINA HARRIS AND KEY EMPLOYEE MITCHELL JOHNSON ARE BOARD MEMBERS OF SECURITY BANK WILLIAM PUTMAN, M D IS A MHS BOARD MEMBER AND IS A BOARD MEMBER OF SPRINGFIELD CLINIC, LLP TODD WISE AND DIANE RUTLEDGE, PH D ARE BOTH MMC BOARD MEMBERS MR WISE IS AN OFFICER AND DIRECTOR OF UNITED COMMUNITY BANK, WHERE MS RUTLEDGE IS ALSO A UCB BOARD MEMBER

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE CORPORATION CONTAINS 101 INDIVIDUAL MEMBERS WHO ELECT THE BOARD OF DIRECTORS

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE INDIVIDUAL MEMBERS OF THE CORPORATION HAVE THE POWER AND AUTHORITY TO ELECT THE CORPORATION'S BOARD OF DIRECTORS, AS WELL AS THE POWER AND AUTHORITY TO REMOVE MEMBER ELECTED DIRECTORS

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	INDIVIDUAL MEMBERS OF THE CORPORATION HAVE NO VOTING RIGHTS WITH RESPECT TO THE MANAGEMENT, CONTROL OR OPERATION OF THE AFFAIRS AND PROPERTIES OF THE CORPORATION ONLY THE BOARD OF DIRECTORS CAN MAKE DECISIONS IN THAT REGARD

Return Reference	Explanation
,	A FINAL DRAFT COPY OF THE MHS FORM 990 AND ALL ATTACHMENTS IS PROVIDED TO ALL OF THE MEMORIAL HEALTH SYSTEM BOARD OF DIRECTORS AND A BOARD COMMITTEE PRIOR TO FILING ALL QUESTIONS AND COMMENTS ARISING FROM THESE REVIEWS ARE ADDRESSED PRIOR TO SUBMISSION OF THE RETURN TO THE APPROPRIATE TAXING AUTHORITIES

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	ALL OFFICERS, DIRECTORS AND KEY EMPLOYEES OF THE CORPORATION ARE REQUIRED TO ANNUALLY REVIEW THE CONFLICT OF INTEREST POLICY AND COMPLETE A SPECIFIC DISCLOSURE STATEMENT WHICH IS ATTACHED TO THE POLICY MEMORIAL HEALTH SYSTEM MONITORS AND ENFORCES ITS CONFLICT OF INTEREST POLICY BY IDENTIFYING ANY POTENTIAL CONFLICTS AT THE TIME EACH MEETING AGENDA IS PREPARED ANY OFFICER OR DIRECTOR WHO HAS A CONFLICT IS NOTIFIED OF SUCH CONFLICT, AS WELL AS THEIR OBLIGATION TO ABSTAIN FROM THE DISCUSSION AND VOTE ON ANY CONFLICTED ISSUES(S) SUCH ABSTENTION(S), IF REQUIRED, ARE DOCUMENTED IN THE MINUTES OF EACH MEETING BOARD MEMBERS ARE ALSO REQUIRED TO UPDATE THEIR CONFLICT OF INTEREST DISCLOSURE STATEMENTS PROMPTLY IN THE EVENT OF ANY CHANGE IN PERSONAL OR BUSINESS ACTIVITIES THAT WOULD REQUIRE SUCH DISCLOSURE

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE MEMORIAL HEALTH SYSTEM BOARD OF DIRECTORS HAS APPOINTED A LEADERSHIP COMPENSATION COMMITTEE MADE UP OF PAST AND PRESENT INDEPENDENT MEMBERS OF THE BOARD OF DIRECTORS, AND HAS DELEGATED TO IT THE RESPONSIBILITY OF ADMINISTERING, OVERSEEING AND APPROVING ALL FORMS OF COMPENSATION AND BENEFITS PROVIDED TO EXECUTIVE LEADERSHIP, INCLUDING THE CHIEF EXECUTIVE OFFICER AND THE CHIEF FINANCIAL OFFICER AND OTHER SENIOR VICE PRESIDENTS, WHO ARE KEY EMPLOYEES THE BOARD HAS ADOPTED A LEADERSHIP COMPENSATION PHILOSOPHY STATEMENT DESCRIBING THE ROLE AND RESPONSIBILITIES OF THE COMMITTEE. THIS PHILOSOPHY EXPRESSLY STATES THE COMMITTEE'S INTENT, ON BEHALF OF THE CORPORATION, TO TAKE ALL THE STEPS NECESSARY TO QUALIFY FOR THE REBUTTABLE PRESUMPTION OF REASONABLENESS UNDER THE FEDERAL INCOME TAX LAW INTERMEDIATE SANCTIONS RULES THE COMMITTEE ANALYZES EVERY ELEMENT OF COMPENSATION (INCLUDING CURRENT, INCENTIVE AND DEFERRED COMPENSATION) AND BENEFITS (INCLUDING QUALIFIED AND NON-QUALIFIED BENEFITS) THE COMMITTEE CONDUCTS ITS REVIEW AND APPROVAL PROCESS AT LEAST ANNUALLY, AND APPROVES COMPENSATION AND BENEFITS ONLY TO THE EXTENT THAT THE COMMITTEE HAS CONCLUDED THAT THE COMPENSATION AND BENEFITS CONSTITUTE NO MORE THAN REASONABLE COMPENSATION FOR EACH EXECUTIVE IN CONNECTION WITH THE MOST RECENT REVIEW AND APPROVAL PROCESS, THE COMMITTEE RECEIVED PROFESSIONAL ADVICE FROM AN INDEPENDENT CONSULTANT AND OUTSIDE LEGAL COUNSEL THE COMMITTEE CONSISTS ENTIRELY OF PAST AND PRESENT DISINTERESTED MEMBERS OF THE BOARD OR DISINTERESTED COMMITTEE MEMBERS WHO UNDER STATE CORPORATE LAW MAY SERVE ON SUCH A COMMITTEE. THE COMMITTEE WORKS WITH ITS COMPENSATION CONSULTANT TO PREPARE AND REVIEW IN ADVANCE COMPENSIONAL THE COMMITTEE ALSO PREPARES A TIMELY AND THOROUGH WRITTEN RECORD OF ITS PROCEDURAL CRITERIA NECESSARY TO QUALIFY FOR THE REBUTTABLE PRESUMPTION OF REASONABLENESS UNDER THE FEDERAL INCOME TAX LAW INTERMEDIATE SANCTIONS RULES

Return Reference	Explanation
LINE 19	THE GOVERNING DOCUMENTS OF MEMORIAL HEALTH SYSTEM, SUCH AS ARTICLES OF INCORPORATION AND ANY AMENDMENTS THERETO, ARE AVAILABLE TO THE GENERAL PUBLIC THROUGH THE ILLINOIS SECRETARY OF STATES OFFICE THESE GOVERNING DOCUMENTS, AS WELL AS THE BY LAWS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS, ARE AVAILABLE UPON REQUEST FROM THE CORPORATION THESE DOCUMENTS ARE AVAILABLE FOR THE SAME PERIOD OF TIME AS SET FORTH IN IRC SECTION 6104(D)

Return Reference	Explanation
FORM 990, PART XI, LINE 9	NONOPERATING RECONCILING ITEMS 467,111 CHANGE IN UNRESTRICTED NET ASSETS 17,495,595 EXEC SALARIES IN MGMT FEE INCOME 1,770,314 RELATED PARTNERSHIP BOOK/TAX DIFF -268

Return Reference	Explanation
SCHEDULE R, PART V, LINE 2	MEMORIAL HEALTH SYSTEM COLLECTED RENTAL INCOME FROM AFFILIATES DURING THE FISCAL YEAR ENDED SEPTEMBER 30, 2015 THE VALUES LISTED IN SCHEDULE R, PART V, LINE 2 WERE DETERMINED USING FAIR MARKET VALUE

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization MEMORIAL HEALTH SYSTEM

Employer identification number

37-1110690

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.									
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity				
(1) MEMORIAL HEALTH PARTNERS LLC 701 NORTH 1ST STREET SPRINGFIELD, IL 62781 46-3947269	TO COORDINATE PATIENT CARE ACTIVITIES ACROSS THE HEALTHCARE CONTINUUM	IL	115,440	0	MEMORIAL HEALTH SYSTEM				

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one Part II or more related tax-exempt organizations during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling	Section !	512(b)
		or foreign country)		(if section 501(c)(3))	entity	(13) cor	ntrolled
						entit	ty?
						Yes	No
See Additional Data Table							

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 3
	because it had one or more related organizations treated as a partnership during the tax year.

l=											
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h))	(i)	(j)	(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Dispropi	tionate	Code V-UBI	General o	Percentage
related organization	1	domicile	controlling	ıncome(related,	total income	end-of-year	allocati	ons?	amount in box	managınç	ownership
1	1	(state or	entity	unrelated,		assets			20 of	partner?	_ <i>'</i>
1	1	foreign	1	excluded from					Schedule K-1		_ <i>'</i>
<u> </u>	1	country)	1	tax under					(Form 1065)		'
1	1	1 1	1	sections 512-					ı İ		
1	'	1 1	1	514)			L				
			1	'			Yes	No	, I	Yes No	
			(•					I		•
			i						•		-

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust Complete If the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(1 contro entit	n 512 13) olled
								Yes	No
(1) MEMORIAL HOME SERVICES OF CENTRAL ILLINOIS INC 701 NORTH FIRST ST SPRINGFIELD, IL 62781 37-1190216	PROVIDE DURABLE MEDICAL EQUIPMENT AND SUPPLIES TO PATIENTS	IL	MEMORIAL HOME SERVICES	С				Yes	
(2) PASSAVANT PHYSICIAN ASSOCIATION 1600 WEST WALNUT JACKSONVILLE, IL 62650 26-1200566	PHYSICIAN SERVICES	IL	PASSAVANT MEM AREA HOSPITAL ASSOCIATION	С				Yes	

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Part V Transactions With Related Organizations Complete if the	organization answe	red "Yes" on Forn	າ 990, Part IV, line	e 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedu	le				١,	Yes	No
1 During the tax year, did the organization engage in any of the following transaction	ns with one or more rela	ated organizations li	sted in Parts II-IV?				
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlle	d entity				La `	Yes	
b Gift, grant, or capital contribution to related organization(s)				;	ſp ,	Yes	
c Gift, grant, or capital contribution from related organization(s)				-	lc	Yes	
d Loans or loan guarantees to or for related organization(s)				[Ld		No
e Loans or loan guarantees by related organization(s)					Le		No
f Dividends from related organization(s)					lf		No
g Sale of assets to related organization(s)					Lg		No
h Purchase of assets from related organization(s)					Lh `	Yes	
i Exchange of assets with related organization(s)					1i		No
${f j}$ Lease of facilities, equipment, or other assets to related organization(s)					1j '	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)				<u>.</u>	Lk ,	Yes	
Performance of services or membership or fundraising solicitations for related o	urganization(s)			<u> </u>	-	Yes	
m Performance of services or membership or fundraising solicitations by related o				<u>.</u>	lm '	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organi				-	1n '	Yes	
• Sharing of paid employees with related organization(s)					Lo ,	Yes	
p Reimbursement paid to related organization(s) for expenses					Lp '	Yes	
Reimbursement paid by related organization(s) for expenses				<u> </u>	-	Yes	
					\top		
r Other transfer of cash or property to related organization(s)					1r		No
s Other transfer of cash or property from related organization(s)					ls		No
2 If the answer to any of the above is "Yes," see the instructions for information of	on who must complete t	his line, including co	overed relationships	and transaction thresholds			
(a) Name of related organization		(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amou	nt inv	olved	
ee Additional Data Table		<u> </u>					

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Name, address, and EIN of entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and ent	[·								
514)			Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under	50 orga	all partners section 01(c)(3)	Share of total	Share of end-of-year	Disproprtiona		Code V-UBI amount in box 20 of Schedule K-1	General or managing		Percentage
				514)	Yes	No	1		Yes	No	ı İ	Yes	No	
					اتــــــــــــــــــــــــــــــــــــ				163					ļ

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Page **5**

Software ID: Software Version:

EIN: 37-1110690

Name: MEMORIAL HEALTH SYSTEM

Form 990, Schedule R, Part II - Identification of I	Related Tax-Exempt Orga (b)		4.0		(6)	,	
(a) Name, address, and EIN of related organization	, address, and EIN of related organization Primary activity Legal domicile Exc		(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g Section (b)(1 contro entit	on 512 (13) rolled
(1) MEMORIAL MEDICAL CENTER 701 NORTH FIRST ST SPRINGFIELD II 627810001	HOSPITAL SERVICES	IL	501(C)(3)	170(B)(1)(A)(III)) MEMORIAL HEALTH SYSTEM	Yes Yes	No
SPRINGFIELD, IL 627810001 37-0661220	!	<u> </u>			<u> </u>	!	
(1) MEMORIAL HEALTH VENTURES 701 NORTH FIRST ST SPRINGFIELD, IL 627810001	HEALTHCARE ACTIVITIES	IL	501(C)(3)	' '' '	MEMORIAL HEALTH SYSTEM	Yes	
36-3492266 (2) ABRAHAM LINCOLN MEMORIAL HOSPITAL 200 STAHLHUT DR	HOSPITAL SERVICES	IL	501(C)(3)) MEMORIAL HEALTH SYSTEM	Yes	
LINCOLN, IL 62656 37-0723793	!			1		ļ	
(3) TAYLORVILLE MEMORIAL HOSPITAL	HOSPITAL SERVICES	IL	501(C)(3)) MEMORIAL HEALTH SYSTEM	Yes	
201 EAST PLEASANT TAYLORVILLE, IL 62568 37-0661250							
(4) MEMORIAL HOME SERVICES	HOME HEALTH, HOSPICE, AND CONTINUOUS CARE	IL	501(C)(3)		MEMORIAL HEALTH SYSTEM	Yes	
720 NORTH BOND ST SPRINGFIELD, IL 627024915 37-0714225	SERVICES			!		ļ	
(5) MEMORIAL PHYSICIAN SERVICES	HEALTH CLINICS	IL	501(C)(3)	' ' '	MEMORIAL HEALTH	Yes	
701 NORTH FIRST ST SPRINGFIELD, IL 627810001 37-1181194							
(6) MEMORIAL MEDICAL CENTER FOUNDATION	GRANTS TO HOSPITALS, OTHER CHARITABLE	IL	501(C)(3)	170(B)(1)(A) (VI)	MEMORIAL MEDICAL CENTER	Yes	
701 NORTH FIRST ST SPRINGFIELD, IL 62781 37-1110301	ORGANIZATIONS, AND SCHOLARSHIPS			!		ļ	
(7) TAYLORVILLE MEMORIAL HOSPITAL FOUNDATION 201 EAST PLEASANT TAYLORVILLE, IL 62568	GRANTS TO OTHER CHARITABLE ORGANIZATIONS AND HOSPITALS	IL	501(C)(3)	170(B)(1)(A)(VI)	N/A		No
37-1337485 (8) MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	TRAINING, PSYCHIATRIC,	IL	501(C)(3)	170(R)(1)(A)(VI)	MEMORIAL HEALTH	Yes	
710 NORTH EIGHTH ST SPRINGFIELD, IL 627026395 37-0646367	AND RESIDENT SERVICES FOR MENTALLY ILL AND DISABLED				SYSTEM		
(9) ABRAHAM LINCOLN HEALTHCARE FOUNDATION 200 STAHLHUT DR LINCOLN, IL 62656	GRANTS TO OTHER CHARITABLE ORGANIZATIONS AND HOSPITALS	IL	501(C)(3)		MEMORIAL HEALTH SYSTEM	Yes	
36-3492268 (10) SPRINGFIELD RESIDENTIAL SERVICES	RESIDENTIAL HUD	IL	501(C)(3)	170(B)(1)(A) (VI)	MENTAL HEALTH	Yes	-
710 NORTH EIGHTH ST SPRINGFIELD, IL 62702 37-1298589	HOUSING PROJECT FOR MENTALLY ILL				CENTERS OF CENTRAL ILLINOIS		
(11) PASSAVANT MEMORIAL AREA HOSPITAL ASSOCIATION	HOSPITAL SERVICES	IL	501(C)(3)) MEMORIAL HEALTH SYSTEM	Yes	
1600 WEST WALNUT JACKSONVILLE, IL 62650 37-0661230							
(12) PASSAVANT AREA HOSPITAL FOUNDATION 1600 WEST WALNUT JACKSONVILLE, IL 62650	GRANTS TO OTHER CHARITABLE ORGANIZATIONS AND HOSPITALS	IL	501(C)(3)		PASSAVANT MEM AREA HOSPITAL ASSOCIATION	Yes	
46-1037396 (13) JACKSONVILLE CRNA'S INC	CRNA SERVICES	IL	501(C)(3)	500(V)(3)TABE I	PASSAVANT MEM	Yes	
1600 WEST WALNUT JACKSONVILLE, IL 62650 27-3083265	CRNA SERVICES	15	501(0)(3)		AREA HOSPITAL ASSOCIATION	163	
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Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
MEMORIAL HEALTH VENTURES	А	501,187	FMV
MEMORIAL HOME SERVICES	А	126,387	FMV
MEMORIAL MEDICAL CENTER	А	2,465,253	FMV
MEMORIAL PHYSICIAN SERVICES	А	1,928,655	FMV
MEMORIAL HOME SERVICES OF CENTRAL ILLINOIS	А	6,643	FMV
MEMORIAL PHYSICIAN SERVICES	В	9,177,562	FMV
MEMORIAL HEALTH VENTURES	J	501,187	FMV
MEMORIAL HOME SERVICES	J	126,387	FMV
MEMORIAL MEDICAL CENTER	J	2,465,253	FMV
MEMORIAL PHYSICIAN SERVICES	J	1,928,655	FMV
MEMORIAL MEDICAL CENTER	К	150,373	FMV
MEMORIAL PHYSICIAN SERVICES	К	458,352	FMV
MEMORIAL MEDICAL CENTER	L	335,379	FMV
MEMORIAL HEALTH VENTURES	L	332,617	FMV
MEMORIAL PHYSICIAN SERVICES	L	2,039,985	FMV
MEMORIAL MEDICAL CENTER	М	548,970	FMV
MEMORIAL MEDICAL CENTER	N	892,010	FMV
MEMORIAL HOME SERVICES	N	126,387	FMV
MEMORIAL MEDICAL CENTER	0	4,325,351	FMV
MEMORIAL PHYSICIAN SERVICES	0	353,967	FMV
ABRAHAM LINCOLN MEMORIAL HOSPITAL	0	133,284	FMV
TAYLORVILLE MEMORIAL HOSPITAL	0	121,880	FMV
MEMORIAL MEDICAL CENTER	Р	6,364,333	FMV
MEMORIAL PHYSICIAN SERVICES	Р	496,460	FMV
MEMORIAL MEDICAL CENTER	Q	4,678,708	FMV

Form 990, Schedule R, Part V -	Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
MEMORIAL HOME SERVICES	Q	110,083	FMV
MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	Q	73,892	FMV
MEMORIAL PHYSICIAN SERVICES	Q	2,561,490	FMV
ABRAHAM LINCOLN MEMORIAL HOSPITAL	Q	305,353	FMV
TAYLORVILLE MEMORIAL HOSPITAL	Q	227,729	FMV
PASSAVANT AREA MEMORIAL HOSPITAL	Q	180,781	FMV
MEMORIAL MEDICAL CENTER	С	29,624,835	FMV
MEMORIAL MEDICAL CENTER	Н	183,114	FMV
MEMORIAL HEALTH VENTURES	В	2,500,000	FMV
MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	А	26,448	FMV
MEMORIAL MEDICAL CENTER	L	45,629,115	FMV
ABRAHAM LINCOLN MEMORIAL HOSPITAL	L	2,389,613	FMV
TAYLORVILLE MEMORIAL HOSPITAL	L	2,174,641	FMV
MEMORIAL PHYSICIAN SERVICES	L	3,472,873	FMV
MENTAL HEALTH CENTERS OF CENTRAL ILLINOIS	L	530,244	FMV
MEMORIAL HOME SERVICES	L	775,522	FMV
MEMORIAL HEALTH VENTURES	L	411,098	FMV
PASSAVANT AREA MEMORIAL HOSPITAL	L	490,245	FMV