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DLN: 93493228005486

# Form **990**

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

ightharpoonup Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <a href="https://www.IRS.gov/form990">www.IRS.gov/form990</a>

OMB No 1545-0047

Open to Public Inspection

| A Fo   | r the 201  | 1 calendar year, or tax year beginn   | ing 10-01-2014     , and ending 09-30-201:  | 5                          |  |  |
|--|--|---|---|----------------------------|--|--|
|  | eck if applic  | C Name of organization  |   |                            | D Employer   | identification number  |
|  | ress change  | ASSOCIATION OF STATE AND TER  | RITORIAL  |                            | 35-1044  | 487  |
| Гиа  | ne change  | Doing business as   |   |                            | 33 1044  | 407  |
| _  | ıal return   | boiling business us   |   |                            |  |  |
| Fin  |  | Number and street (or P O box if  | f mail is not delivered to street address) Room/su  | ıte                        | E Telephone  | number   |
|  | ırn/termına  | ted 2231 CRYSTAL DRIVE NO 450   |   |                            | (202)37  | 1-9090   |
| ┌ Am   | ended retur  |   | ountry, and ZIP or foreign postal code  |                            |  |  |
| ┌ App  | olication per  | ARLINGTON, VA 22202<br>ding   |   |                            | <b>G</b> Gross recei   | pts \$ 24,297,629  |
|  |  | <b>F</b> Name and address of p  | rıncıpal officer  | H(a) Is th                 | ■<br>ıs a group ret  | urn for  |
|  |  | SHARON MOFFAT   |   |                            | rdinates?  | runnon   |
|  |  | 2231 CRYSTAL DRIVE N<br>ARLINGTON, VA 22202   | O 450   |                            |  |  |
|  |  | AREINGTON, VA 22202   |   | H(b) Are a<br>ınclu        | all subordinat<br>ded2   | es   |
| I Ta   | x-exempt s   | ratus 501(c)(3) 501(c)()  | ¶ (insert no )  |                            |  | ıst (see ınstructions)   |
|  | ebsite: ►  | WWW ASTHO ORG   |   | H(c) Grou                  | ıp exemption   | numher ▶   |
|  |  |   | . Fou <b>b</b>  | , ,                        |  | T  |
|  |  | ation Corporation Trust Associa   | tion   Other -  | L Year of fo               | rmation 1942   | M State of legal domicile DC   |
| Ра   |  | <b>Summary</b><br>fly describe the organization's mis:  |   |                            |  |  |
| Governance   | IMP<br>HEL   | LEMENTATION OF POLICY AND<br>P MEMBERS DRAMATICALLY IM  | IN STATES AND TERRITORIES THROU EXCELLENCE IN STATE AND TERRITO PROVE HEALTH AND WELLNESS  discontinued its operations or disposed of | RY-BASED                   | PUBLIC HEA   | LTH PRACTICE TO  |
|  | 2 0110   | ek tills box Fig. II tile organization  | discontinued its operations of disposed t   | inore than 2               | .5 % 01 163 116  | cussees  |
| Activities &   | 3 Num  | ber of voting members of the gove   | rnıng body (Part VI, lıne 1a)   |                            | . L  | 3 14   |
| Ě  | 4 Num  | ber of independent voting member  | s of the governing body (Part VI, line 1b)  |                            |  | 4 14   |
| Ę  | <b>5</b> Tota  | ıl number of ındıvıduals employed ı   | n calendar year 2014 (Part V, line 2a)  |                            |  | <b>5</b> 122   |
| Q.   | <b>6</b> Tota  | l number of volunteers (estimate i  | fnecessary)   |                            |  | 6 17   |
|  |  |   | Part VIII, column (C), line 12  |                            |  | <b>7a</b> 0  |
|  | <b>b</b> Net   | unrelated business taxable income   | e from Form 990-T, line 34  |                            |  | <b>7b</b> 0  |
|  |  |   |   | Pric                       | or Year  | Current Year   |
|  |  |   |   |                            |  |  |
| <u>a</u>   |  | ontributions and grants (Part VIII,   | ·   |                            | 23,272,385   |  |
| enne   | <b>9</b> Pi  | ogram service revenue (Part VIII,   | , line 2g)  |                            | 113,850  | 134,299  |
| Revenue  | 9 Pr<br>10 Ir  | rogram service revenue (Part VIII,<br>vestment income (Part VIII, colur   | , line 2g)  |                            | 113,850<br>5,411   | 134,299<br>. 5,323   |
| Revenue  | 9 Pr<br>10 Ir<br>11 O  | rogram service revenue (Part VIII,<br>vestment income (Part VIII, colur<br>ther revenue (Part VIII, column (A   | nn (A), lines 3, 4, and 7d)   |                            | 113,850  | 134,299<br>. 5,323   |
| Revenue  | 9 Pri<br>10 Ir<br>11 O<br>12 To  | rogram service revenue (Part VIII,<br>vestment income (Part VIII, colur<br>ther revenue (Part VIII, column (A<br>otal revenue—add lines 8 through 1       | , line 2g)  |                            | 113,850<br>5,411   | 134,299<br>. 5,323<br>2 58,195   |
| Revenue  | 9 Pri<br>10 Ir<br>11 O<br>12 To  | rogram service revenue (Part VIII,<br>vestment income (Part VIII, colur<br>ther revenue (Part VIII, column (A<br>otal revenue—add lines 8 through 1<br>2) | nn (A), lines 3, 4, and 7d)   | 2                          | 113,850<br>5,411<br>9,012  | 134,299<br>5,323<br>58,195<br>24,297,629   |
| Revenue  | 9 Pr<br>10 Ir<br>11 O<br>12 To<br>13 G   | rogram service revenue (Part VIII, vestment income (Part VIII, colur ther revenue (Part VIII, column (Aotal revenue—add lines 8 through 12)               | , line 2g)  |                            | 113,850<br>5,411<br>9,012<br>23,400,658  | 134,299<br>5,323<br>58,195<br>24,297,629<br>5,053,077  |
|  | 9 Pri 10 Ir 11 O 12 To 13 G 14 Bo 15 So  | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (A otal revenue—add lines 8 through 12)              | nn (A), lines 3, 4, and 7d)   |                            | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938   | 134,299<br>5,323<br>58,195<br>3 24,297,629<br>5,053,077<br>0   |
|  | 9 Pr<br>10 Ir<br>11 O<br>12 To<br>13 G<br>14 Br<br>15 Sc   | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)               | nnn (A), lines 3, 4, and 7d)  |                            | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938   | 134,299<br>5,323<br>58,195<br>24,297,629<br>5,053,077<br>0<br>11,240,061   |
|  | 9 Pri 10 Ir 11 O 12 Tr 13 G 14 Br 15 Sr 5-16a Pri  | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (A otal revenue—add lines 8 through 12)              | nn (A), lines 3, 4, and 7d)   |                            | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938<br>0  | 134,299<br>5,323<br>58,195<br>24,297,629<br>5,053,077<br>0<br>11,240,061   |
| Expenses Revenue   | 9 Pri 10 Ir 11 O 12 Tr 13 G 14 Br 15 Sr 5-16a Pri b To   | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (A stal revenue—add lines 8 through 12)              | nn (A), lines 3, 4, and 7d)   |                            | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938<br>0<br>9,940,185   | 134,299<br>5,323<br>58,195<br>3 24,297,629<br>5,053,077<br>0 0<br>11,240,061   |
|  | 9 Pri 10 Ir 11 O 12 To 12 To 15 So 5 So 16a Pri 17 O   | rogram service revenue (Part VIII, vestment income (Part VIII, column ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)              | Inne 2g)  |                            | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938<br>0<br>9,940,185   | 134,299<br>5,323<br>58,195<br>3 24,297,629<br>5,053,077<br>0 0<br>11,240,061<br>0 0  |
|  | 9 Pri 10 Ir 11 O 12 To 13 G 14 Bd 15 Sd 5-16a Pri 17 O 18 To 18  | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)               | nn (A), lines 3, 4, and 7d)   |                            | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938<br>0<br>9,940,185<br>0<br>8,972,694<br>23,222,817   | 134,299<br>5,323<br>58,195<br>3 24,297,629<br>5,053,077<br>0 0<br>11,240,061<br>0 0<br>8,582,048<br>24,875,186                       |
| Expenses   | 9 Pri 10 Ir 11 O 12 To 13 G 14 Bd 15 Sd 5-16a Pri 17 O 18 To 18  | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)               | Inne 2g)  |                            | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938<br>0<br>9,940,185<br>0<br>8,972,694<br>23,222,817<br>177,841  | 134,299 5,323 58,195 24,297,629 5,053,077 0 11,240,061 0 8,582,048 24,875,186 -577,557   |
| Expenses   | 9 Pri 10 Ir 11 O 12 To 13 G 14 Bd 15 Sd 5-16a Pri 17 O 18 To 18 To 18  | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)               | nn (A), lines 3, 4, and 7d)   | . Beginnin                 | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938<br>0<br>9,940,185<br>0<br>8,972,694<br>23,222,817   | 134,299<br>5,323<br>58,195<br>3 24,297,629<br>5,053,077<br>0 0<br>11,240,061<br>0 0<br>8,582,048<br>24,875,186                       |
| Expenses   | 9 Pri 10 Ir 11 O 12 To 12 To 15 Sc 16a Pri 17 O 18 To 19 Ro  | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)               | Inne 2g)  | . Beginnin                 | 113,850 5,411 9,012 23,400,658 4,309,938 0 9,940,185 0 8,972,694 23,222,817 177,841 g of Current   | 134,299 5,323 58,195 24,297,629 5,053,077 0 11,240,061 0 8,582,048 24,875,186 -577,557 End of Year                                   |
| Expenses   | 9 Pri 10 Irr 11 O 12 Tr 12 Tr 13 G 14 Br 15 Sr 16a Pri 17 O 18 Tr 19 Rr 19 Rr 120 Tr 17 C 17 C 18 Tr 19 Rr 120 Tr 17 C 18 Tr 19 Rr 120 Tr 18 Tr 19 Rr 120 Tr 18 Tr 19 Rr 120 Tr 1 | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)               | Inne 2g)  | . Beginnin                 | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938<br>0<br>9,940,185<br>0<br>8,972,694<br>23,222,817<br>177,841<br>g of Current<br>/ear                      | 134,299 5,323 58,195 24,297,629 5,053,077 0 11,240,061 0 8,582,048 24,875,186 -577,557 End of Year 8,203,111                         |
|  | 9 Pri 10 Ir 11 O 12 To 12 To 15 So 16a Pri 17 O 18 To 19 Ro  | rogram service revenue (Part VIII, vestment income (Part VIII, column ther revenue (Part VIII, column (A otal revenue—add lines 8 through 12)             | Inne 2g)  | . Beginnin                 | 113,850<br>5,411<br>9,012<br>23,400,658<br>4,309,938<br>0<br>9,940,185<br>0<br>8,972,694<br>23,222,817<br>177,841<br>g of Current<br>/ear                      | 134,299 5,323 58,195 3 24,297,629 5,053,077 0 0 11,240,061 0 0 8,582,048 24,875,186 -577,557 End of Year 8,203,111 6,065,767         |
| Mot Assets or Expenses  Expenses   | 9 Print  | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (A column revenue—add lines 8 through 12)            | Inne 2g)  | . Beginnin                 | 113,850 5,411 9,012 23,400,658 4,309,938 0 9,940,185 0 8,972,694 23,222,817 177,841 g of Current /ear 9,150,697 6,435,796 2,714,901                            | 134,299 5,323 58,195 24,297,629 5,053,077 0 0 11,240,061 0 8,582,048 24,875,186 -577,557 End of Year 8,203,111 6,065,767 2,137,344   |
| Signature State of Session of Ses | 9 Pr 10 Ir 11 O 12 To 13 G 14 Bo 15 So 16a Pr 17 O 18 To 19 Ro 20 To 21 To 22 N 11 S 11 S 11 S 11 S  | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (A column revenue—add lines 8 through 12)            | Inne 2g)  | Beginnin Y                 | 113,850 5,411 9,012 23,400,658 4,309,938 0 9,940,185 0 8,972,694 23,222,817 177,841 g of Current /ear 9,150,697 6,435,796 2,714,901                            | 134,299 5,323 58,195 24,297,629 5,053,077 0 0 11,240,061 0 8,582,048 7 24,875,186 -577,557 End of Year 8,203,111 6,065,767 2,137,344 |
| Met Assets of Laborates of Laborates Laborates of Laborat | 9 Pr 10 Ir 11 O 12 To 13 G 14 Bo 15 So 16a Pr 17 O 18 To 19 Ro 20 To 21 To 22 N 11 S 11 S 11 S 11 S 11 S   | rogram service revenue (Part VIII, vestment income (Part VIII, colum) ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)              | Inne 2g)  | Beginnin Y                 | 113,850 5,411 9,012 23,400,658 4,309,938 0 9,940,185 0 8,972,694 23,222,817 177,841 g of Current /ear 9,150,697 6,435,796 2,714,901 es and staten based on all | 134,299 5,323 58,195 24,297,629 5,053,077 0 0 11,240,061 0 8,582,048 7 24,875,186 -577,557 End of Year 8,203,111 6,065,767 2,137,344 |
| Signature State of September 1   | 9 Pr 10 Ir 11 O 12 To 13 G 14 Bo 15 So 16a Pr 17 O 18 To 19 Ro 20 To 21 To 22 N 11 S 11 S 11 S 11 S 11 S   | rogram service revenue (Part VIII, vestment income (Part VIII, column ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)              | Inne 2g)  | Beginnin Y                 | 113,850 5,411 9,012 23,400,658 4,309,938 0 9,940,185 0 8,972,694 23,222,817 177,841 g of Current /ear 9,150,697 6,435,796 2,714,901 es and staten based on all | 134,299 5,323 58,195 24,297,629 5,053,077 0 11,240,061 0 8,582,048 24,875,186 -577,557 End of Year 8,203,111 6,065,767 2,137,344     |
| SHE Seed Balances Expenses of Land Balances of Land Balances   | 9 Pr 10 Ir 11 O 12 To 13 G 14 Bo 15 So 16a Pr 17 O 18 To 19 Ro 20 To 21 To 22 N 11 S 11 S 11 S 12 To penaltice nowledge rer has a  | rogram service revenue (Part VIII, vestment income (Part VIII, column ther revenue (Part VIII, column (Abtal revenue—add lines 8 through 12)              | mn (A), lines 3, 4, and 7d)   | ying schedulan officer) is | 113,850 5,411 9,012 23,400,658 4,309,938 0 9,940,185 0 8,972,694 23,222,817 177,841 g of Current /ear 9,150,697 6,435,796 2,714,901 es and staten based on all | 134,299 5,323 58,195 24,297,629 5,053,077 0 11,240,061 0 8,582,048 24,875,186 -577,557 End of Year 8,203,111 6,065,767 2,137,344     |
| September 1 September 1 September 2 Signature 2 September 2 Septem | 9 Pr 10 Ir 11 O 12 To 13 G 14 Bo 15 So 16a Pr 17 O 18 To 19 Ro 20 To 21 To 22 N 11 S 11 S 11 S 12 To penaltice nowledge rer has a  | rogram service revenue (Part VIII, vestment income (Part VIII, colum ther revenue (Part VIII, column (A potal revenue—add lines 8 through 12)             | mn (A), lines 3, 4, and 7d)   | ying schedulan officer) is | 113,850 5,411 9,012 23,400,658 4,309,938 0 9,940,185 0 8,972,694 23,222,817 177,841 g of Current fear 9,150,697 6,435,796 2,714,901 es and staten based on all | 134,299 5,323 58,195 24,297,629 5,053,077 0 11,240,061 0 8,582,048 24,875,186 -577,557 End of Year 8,203,111 6,065,767 2,137,344     |

BETHESDA, MD 20814

✓ Yes ☐ No

Form 990 (2014)

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

TRANSFORM PUBLIC HEALTH WITHIN STATES AND TERRITORIES THROUGH THE FORMULATION AND IMPLEMENTATION OF POLICY AND EXCELLENCE IN STATE AND TERRITORY-BASED PUBLIC HEALTH PRACTICE TO HELP MEMBERS DRAMATICALLY IMPROVE HEALTH AND WELLNESS

Did the organization undertake any significant program services during the year which were not listed on ┌ Yes ┌ No

If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program

If "Yes," describe these changes on Schedule O

) (Expenses \$

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

1,906,169 ) (Revenue \$

496,823 ) (Revenue \$

823,153 ) (Revenue \$

6,239,510 including grants of \$

COMMUNITY HEALTH AND DISEASE PREVENTION - SEE SCHEDULE OCOMMUNITY HEALTH AND DISEASE PREVENTIONMEETING WITH THE SENATE HEALTH, EDUCATION, LABOR & PENSIONS (HELP) COMMITTEE ASTHO FEDERAL GOVERNMENT RELATIONS STAFF, ALONG WITH PAUL JARRIS AND SHARON MOFFAT, MET WITH MEMBERS OF THE HELP COMMITTEE TO DISCUSS ONGOING EFFORTS AROUND ASTHO'S 2015 PRESIDENT'S CHALLENGE, AS WELL AS ASTHO'S PRESCRIPTION DRUG ABUSE EFFORTS THE COMMITTEE WAS INTERESTED IN HEARING MORE ABOUT THE HEALTHY AGING CHALLENGE, AS WELL AS WHAT STATES ARE DOING TO CURB THE PRESCRIPTION DRUG ABUSE EPIDEMIC ASTHO WILL CONTINUE TO COMMUNICATE WITH THE HELP COMMITTEE AND WILL WORK WITH COMMITTEE MEMBERS SHOULD THEY BEGIN WRITING LEGISLATION ON EITHER OF THESE AREAS CONGRESSIONAL BRIEFING ON HEALTHY AGING ON JUNE 16, JEWEL MULLEN (CT) HEADLINED AND MODERATED A CONGRESSIONAL BRIEFING ENTITLED, "LIVING LONGER BETTER THE ROLES OF PUBLIC HEALTH AND PREVENTION IN HEALTHY AGING "THE BRIEFING COMPLEMENTED THE 2015 ASTHO PRESIDENT'S CHALLENGE, WHICH AIMS TO PROMOTE THE HEALTH OF OLDER ADULTS BY COLLABORATING ACROSS ALL SECTORS IN OUR STATES AND COMMUNITIES WAYNE GILES, DIRECTOR, DIVISION OF POPULATION HEALTH, NATIONAL CENTER FOR CHRONIC DISEASE PREVENTION AND HEALTH PROMOTION, CENTERS FOR DISEASE CONTROL AND PREVENTION, JANA LYNOTT, SENIOR STRATEGIC POLICY ADVISOR, AARP, AND JAMES BULOT, DIRECTOR, GEORGIA DIVISION OF AGING SERVICES AND NASUAD BOARD PRESIDENT ALSO PRESENTED TOBACCO-MEDICAID ADMINISTRATIVE MOUS ASTHO RELEASED A MEDICAID MATCH FOR STATE TOBACCO CESSATION QUITLINES FACT SHEET IN AUGUST HIGHLIGHTING THE CENTERS FOR MEDICARE AND MEDICAID SERVICES INITIATIVES TO REDUCE TOBACCO USE THIS FACT SHEET DETAILS HOW STATES MAY CLAIM TOBACCO CESSATION QUITLINE EXPENDITURES AS A MEDICAID ADMINISTRATIVE COST AND RECEIVE A 50 PERCENT ADMINISTRATIVE MATCH RATE FOR SERVICES PROVIDED TO MEDICAID BENEFICIARIES, AS WELL AS CURRENT STATE STATUS, BARRIERS TO IMPLEMENTATION, AND RECOMMENDATIONS PAPER ON PARTNERING WITH MEDICAID BENEFICIARIES, AS WELL AS CORRENT STATE STATES, BARRIERS TO IMPLEMENTATION, AND RECOMMENDATION SPAPER ON PARTNERING WITH MEDICAID AND MEDICARE TO IMPROVE HEALTH OUTCOMES PUBLISHED ON JULY 13, THE DE BEAUMONT FOUNDATION AND DUKE UNIVERSITY SCHOOL OF MEDICINE PUBLISHED "THE PRACTICAL PLAYBOOK PUBLIC HEALTH AND PRIMARY CARE TOGETHER " MONICA VALDES LUPI, CHIEF PROGRAM OFFICER FOR HEALTH SYSTEMS TRANSFORMATION, AND SHARON MOFFAT, CHIEF PROGRAM OFFICER FOR HEALTH PROMOTION AND DISEASE PREVENTION, CO-AUTHORED A CHAPTER ON PARTNERING WITH MEDICAID, MEDICARE, PUBLIC HEALTH AND PRIMARY CARE TO IMPROVE HEALTH OUTCOMES THIS PUBLICATION IS A PRACTICAL MANUAL FOR INTEGRATING PUBLIC HEALTH AND PRIMARY CARE, IT INCLUDES CASE STUDIES, RECOMMENDATIONS, AND LINKS TO DATA FROM A DIVERSITY OF SETTINGS TO MAXIMIZE UTILITY AND RELEVANCE. THE CHAPTER PROVIDES CLEAR GUIDANCE FOR CLINICIANS ON HOW TO FIND AND WORK EFFECTIVELY WITH COMMUNITY PARTNERS AND GIVES ADVICE TO PUBLIC HEALTH PRACTITIONERS ON HOW TO FIND KEY CLINICAL LEADERS AND WORK EFFECTIVELY WITH CLINICAL GROUPS TEMPLATE MOU FOR IMMUNIZATION INFORMATION SYSTEM (IIS) INTERSTATE DATA SHARING IN AUGUST 2014, ASTHO BROUGHT TOGETHER A GROUP OF STATE STAKEHOLDERS FROM MN, MI, CO, ID, AND ND TO DISCUSS BARRIERS AND IDENTIFY POTENTIAL SOLUTIONS FOR MULTISTATE IIS INTERSTATE DATA SHARING PARTICIPANTS IDENTIFIED SEVERAL NEXT STEPS, WHICH INCLUDED DEVELOPING A TEMPLATE MEMORANDUM OF UNDERSTANDING (MOU), ESTABLISHING A GOVERNANCE STRUCTURE TO SET FORTH POLICY STANDARDS, AND IDENTIFYING ADDITIONAL STATES THAT WOULD PARTICIPATE WITH IIS INTERSTATE DATA EXCHANGE AS A RESULT OF THIS MEETING, ASTHO COLLABORATED WITH THE NETWORK FOR PUBLIC HEALTH LAW TO DEVELOP A TEMPLATE IIS INTERSTATE DATA SHARING MOU PRESIDENT'S HEALTHY AGING CHALLENGE ASTHO, STATE HEALTH OFFICIALS, AND OUR PARTNERS CONTINUE TO SUPPORT ASTHO PRESIDENT JEWEL MULLEN'S (CT) 2015 ASTHO PRESIDENT'S CHALLENGE HEALTHY AGING LIVING LONGER BETTER TO DATE, 39 STATES, TERRITORIES, AND FREELY ASSOCIATED STATES HAVE PLEDGED ASTHO WORKED WITH FIVE STATE HEALTH AGENCIES - CT, GA, NM, OR, AND WY - THROUGH MAY 2015 TO IDENTIFY HEALTHY AGING GAPS AND NEEDS TO INFORM FUTURE ACTIONS AND DISSEMINATE BEST PRACTICES ADDITIONALLY, IN JULY 2015, JEWEL MULLEN ATTENDED THE WHITE HOUSE CONFERENCE ON AGING AT THE WHITE HOUSE THIS CONFERENCE HAS BEEN HELD EACH DECADE SINCE THE 1960S, ITS PURPOSE IS TO IDENTIFY AND ADVANCE ACTIONS TO IMPROVE THE QUALITY OF LIFE OF OLDER AMERICANS THEN IN JULY 2015, ASTHO PARTNERED WITH THE HHS OFFICE OF DISEASE PREVENTION AND HEALTH PROMOTION (ODPHP) AND THE NATIONAL ASSOCIATION OF STATES UNITED FOR AGING AND DISABILITIES (NASUAD) TO PLAN A STATE HEALTHY AGING WORKSHOP THIS WORKSHOP IMMEDIATELY FOLLOWED THE 2015 HEALTHY AGING SUMMIT, WHICH WAS JUNE 27-28, AND PROVIDED AN OPPORTUNITY FOR STATE HEALTH OFFICIALS AND HHS STATE AGING OFFICIALS TO USE LESSONS FROM THÉ SUMMIT TO IDENTIFY PRÍORITIES FOR PROMOTING HEALTHY AGING IN THEIR STATES STATE HEALTH OFFICIALS FROM ALASKA, COLORADO, CONNECTICUT, GEORGIA, IDAHO, LOUISIANA, MISSOURI, NEW MEXICO, AND OREGON ATTENDED THE WORKSHOP ASTHO CONTINUES TO FOCUS ON PREVENTION AND TREATMENT OF PRESCRIPTION DRUG ABUSE ASTHO RELEASED PRESCRIPTION DRUG PROFILES FOR 48 STATES, TWO U S TERRITORIES (GUAM AND CNMI), AND ONE FREELY ASSOCIATED STATE (PALAU) TO PROVIDE AN UNDERSTANDING OF THE CURRENT ENVIRONMENT OF STATE ACTIVITIES TO ADDRESS PRESCRIPTION DRUG ABUSE THE PROFILES ARE BASED ON DATA FROM A 2014 MEMBER SURVEY THAT ASKED ABOUT ACTIVITIES IN FIVE CORE AREAS PREVENTION STRATEGIES, SURVEILLANCE AND MONITORING, ENFORCEMENT TREATMENT AND RECOVERY, AND NEONATAL ABSTINENCE SYNDROME A COLUMN WAS ADDED TO THE PROFILES SHOWING THE TOTAL SUM OF ALL STATES THAT PROVIDED A "YES" RESPONSE FOR EACH QUESTION THIS COUNT PROVIDES AN ESTIMATE OF ACTIVITIES OCCURRING NATIONWIDE AND IS INTENDED TO ILLUSTRATE AREAS WHERE THE DATA SUGGEST THERE MAY BE UNIFORM TRENDS OF ACTION ASTHO AND NASADAD WERE INVITED TO PARTNER WITH THE HHS ASSISTANT SECRETARY FOR PLANNING AND EVALUATION (ASPE) ON A SEPTEMBER 2015 MEETING, "ADVANCING POLICY AND PRACTICE A 50-STATE CONVENING ASSISTANT FOR PERCENTING AND EVALUATION (ASFL) ON A SEPTEMBLY 2013 FILETING, ADDRESS AND APPROPRIATE PRESCRIBING, NALOXONE, AND MEDICATION TO PREVENT OPIOID OVERDOSE AND ADDICTION "THE FOCUS OF THE MEETING WAS ON SAFE AND APPROPRIATE PRESCRIBING, NALOXONE, AND MEDICATION ASSISTED TREATMENT (MAT) ASTHO IS CONTINUING TO MONITOR ISSUES CONCERNING NEONATAL ABSTINENCE SYNDROME (NAS) AND OPIOID USE DURING PREGNANCY ASTHO DEVELOPED HOW STATE HEALTH DEPARTMENTS CAN USE THE SPECTRUM OF PREVENTION TO ADDRESS NAS, A REPORT WITH CASE EXAMPLES AND A SUGGESTED FRAMEWORK FOR STATES TO CONSIDER WHEN PLANNING FOR EFFORTS AIMED AT ADDRESSING NAS PREVENTIVE HEALTH AND HEALTH SERVICES BLOCK GRANT IN ITS FIRST YEAR OF WORK IN COLLABORATION WITH CDC-OSTLTS ON THE PREVENTIVE HEALTH AND HEALTH SERVICES BLOCK GRANT, ASTHO ENSURED THE COMPLETION OF AN EVALUABILITY ASSESSMENT BY ITS CONTRACTOR ICF THEN IN APRIL 2015, ASTHO AND CDC HOSTED A MEETING TO DISCUSS THE ASSESSMENT RESULTS AND DETERMINE METHODS TO SUCCESSFULLY DEMONSTRATE THE GRANT'S VALUE AND IMPACT PARTICIPANTS - INCLUDING STATE HEALTH OFFICIALS AND AFFILIATE ORGANIZATIONS - PROVIDED FEEDBACK ON CDC'S PROPOSED EVALUATION APPROACHES STATE HEALTH OFFICIALS IN ATTENDANCE INCLUDED TERRY CLINE (OK), BRENDA FITZGERALD (GA), JT LANE (LA) AND DAVID PATTON (UT) PROGRAM FLEXIBILITY WAS HIGHLIGHTED IN PARTICIPANT FEEDBACK EXTENDING LESSONS LEARNED FROM THE EVALUABILITY ASSESSMENT AND THE MEETING, ASTHO WILL CONTINUE TO PARTNER WITH CDC AND ICF TO INFORM AN ADDITIONAL EVALUATION STUDY, NEEDED TO ADVANCE THE EVALUATION PLAN AND MEASURES FOR DEMONSTRATING THE IMPACT OF THE GRANT ASTHO ENGAGES IN ADVERSE CHILDHOOD EXPERIENCES AND CHILD SAFETY WORK ASTHO DELIVERED THE ESSENTIALS FOR CHILDHOOD WEBINAR SERIES AND DRAFTED A POLICY GUIDE THAT PROVIDES AN OVERVIEW OF POLICY APPROACHES THAT HAVE BEEN ASSOCIATED WITH REDUCTIONS IN CHILD MALTREATMENT IN ADDITION, HRSA'S MATERNAL AND CHILD HEALTH BUREAU (MCHB), IN COOPERATION WITH THE CHILDREN'S SAFETY NETWORK PROGRAM, IS LAUNCHING A CHILD SAFETY COLLABORATIVE INNOVATION AND IMPROVEMENT NETWORK (COIIN) AND A NATIONAL COORDINATED CHILD SAFETY INITIATIVE WITH THE GOAL OF REDUCING FATALITIES AND HOSPITALIZATIONS FROM PREVENTABLE INJURIES AMONG INFANTS, CHILDREN, AND ADOLESCENTS BY OVER 100,000 OVER THE NEXT THREE YEARS APPROXIMATELY 15 STATES, TERRITORIES, AND TRIBAL COMMUNITIES WILL BE SELECTED FOR THE CHILD SAFETY COIIN, TO TEST AND SCALE-UP EVIDENCE BASED CHILD SAFETY STRATEGIES ASTHO'S DIRECTOR OF INJURY PREVENTION WILL SERVE ON THE NATIONAL STEERING COMMITTEE TO THE CHILD SAFETY INITIATIVE, WHICH WILL PROVIDE GUIDANCE TO THE COIIN AND WILL COMMUNICATE ACCOMPLISHMENTS OF THE INITIATIVE TO A BROAD NATIONAL AUDIENCE TO INCLUDE PUBLIC HEALTH PROFESSIONALS, POLICYMAKERS, FUNDERS, AND FAMILIES

5,171,616

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including grants of \$

HEALTH SECURITY - SEE SCHEDULE OHEALTH SECURITYSTATE ENVIRONMENTAL HEALTH DIRECTORS (SEHDS) IN 2015, THE SEHD STEERING COMMITTEE IDENTIFIED PRIORITY AREAS THAT ALIGN WITH THE NCEH/ATSDR'S 2014-2016 STRATEGIC PLAN, TO GUIDE THE FIVE ACTIVE SEHD WORKGROUPS 1) THE AFFORDABLE CARE ACT/INDOOR ENVIRONMENTAL QUALITY, 2) SAFE WATER, 3) FOOD SAFETY, 4) DATA/SURVEILLANCE/INFORMATION TECHNOLOGY, AND 5) TOXICS AND EMERGING ISSUES IN ADDITION, THREE SEHD MEMBERS MADE IMPORTANT CONTRIBUTIONS TO ASTHO'S ENVIRONMENTAL HEALTH POLICY COMMITTEE, PROVIDING INPUT ON SEVERAL POSITION STATEMENTS AND REPRESENTED THE COMMITTEE ON THE JOINT COMMITTEE ON ONE HEALTH AND EMERGING INFECTIOUS DISEASES THE SEHD ANNUAL MEETING HELD IN APRIL WAS VERY SUCCESSFUL PATRICK BREYSEE, DIRECTOR OF NCEH/ASTSDR, ATTENDED ALL THREE DAYS OF THE MEETING EPA ADMINISTRATOR GINA MCCARTHY DISCUSSED WAYS FOR STATES, CDC, AND EPA TO COLLABORATE ON IMPORTANT ENVIRONMENTAL HEALTH ISSUES ON TOPICS SUCH AS FRACKING. ENVIRONMENTAL PUBLIC HEALTH TRACKING. AND ENVIRONMENTAL JUSTICE IN ADDITION, ASTHO FIELDS REQUESTS FOR TECHNICAL ASSISTANCE FROM THE PEER NETWORK RECENT REQUESTS INCLUDE INFORMATION ON FOOD SAFETY PROTOCOLS IN CHILD CARE SETTINGS AND FOR BEST PRACTICES RELATED TO IT SYSTEMS FOR MANAGING FOOD INSPECTION DATA DIRECTORS OF PUBLIC HEALTH PREPAREDNESS (DPHPS) THE DIRECTORS OF PUBLIC HEALTH PREPAREDNESS (DPHP) CONTINUE TO PLAY AN INCREASINGLY LARGE ROLE AS A CONSULTATIVE BODY TO THE ASTHO PREPAREDNESS POLICY COMMITTEE, FEDERAL GOVERNMENT AND OTHER PARTNERS THE DPHPS MADE SIGNIFICANT CONTRIBUTIONS TO THE PHEP AND HPP IMPACTS PROJECT AND THE EBOLA OUTBREAK RESPONSE AND IN-PROGRESS REVIEW CONDUCTED IN EARLY AUGUST MEMBERS OF THE DPHP PEER GROUP ARE ALSO BECOMING MORE ENGAGED IN CROSS-CUTTING ISSUES WITH ASTHO'S ENVIRONMENTAL HEALTH AND INFECTIOUS DISEASE PROGRAM TEAMS AND POLICY COMMITTEES ADDRESSING SUCH TOPICS AS ONE HEALTH AND CLIMATE CHANGE THEY ALSO SERVE ON COMMITTEES WITH NATIONAL PARTNERS SUCH AS THE NGA AND NEMA ASTHO RECENTLY COMPLETED A NEW JOB AID, RESOURCES FOR DIRECTORS OF PUBLIC HEALTH PREPAREDNESS THIS DOCUMENT IS A USEFUL REFERENCE PRINCIPALLY FOR DPHPS ON AN ARRAY OF IMPORTANT PREPAREDNESS-RELATED TOPICS THE GUIDE HIGHLIGHTS NATIONAL PREPAREDNESS EFFORTS, ASTHO RESOURCES AND ACTIVITIES, AND SEVERAL METHODS OF INFORMATION SHARING IN THIS CRITICAL AREA EBOLA RESPONSE FOLLOWING THE AUGUST 2014 WORLD HEALTH ORGANIZATION DECLARATION THAT THE WEST AFRICA EBOLA OUTBREAK REPRESENTED A AREA EBOLA RESPONSE FOLLOWING THE AUGUST 2014 WORLD HEALTH ORGANIZATION DECLARATION THAT THE WEST AFRICA EBOLA OUTBREAK REPRESENTED A PUBLIC HEALTH EMERGENCY OF INTERNATIONAL CONCERN, ASTHO IMMEDIATELY MOBILIZED, AND CONTINUES TO REMAIN SO, TO MAINTAIN AND PROVIDE SITUATIONAL AWARENESS TO ITS MEMBERS, AFFILIATES, AND PARTNERS, ASSIST IN THE DEVELOPMENT OF NATIONAL RESPONSE POLICY, STRATEGIES, AND TACTICS, AND PROVIDE A FORUM FOR MEMBER-TO-MEMBER COMMUNICATIONS AND COORDINATION THROUGHOUT THE YEAR, ASTHO STAFF, WITH GUIDANCE FROM THE PREPAREDNESS AND INFECTIOUS DISEASE POLICY COMMITTEES, WORKED DILIGENTLY TO HELP MOUNT THE MOST EFFECTIVE DOMESTIC RESPONSE TO THIS CHALLENGING AND UNPRECEDENTED PUBLIC HEALTH THREAT EXAMPLES OF OUR ACTIVITIES AND ACCOMPLISHMENTS INCLUDE IMMEDIATE ACTIVATION OF THE ASTHO INTERNAL INCIDENT RESPONSE PLAN AND OUR EMERGENCY OPERATIONS CENTER UNDER THE DIRECTION OF OUR HEALTH SECURITY
TEAM ESTABLISHED AND MAINTAINED FORMAL LIAISON (LNO) WITH CDC'S EMERGENCY OPERATIONS CENTER INCLUDING EMBEDDING ASTHO STAFF IN THE CDC
EOC STATE AND LOCAL TASK FORCE TEAM AND PARTICIPATION ON DAILY CDC SITUATION BRIEFINGS ESTABLISHED A DEDICATED HOME PAGE ON OUR ASTHO
WEBSITE FOR THE POSTING AND SHARING OF RELEVANT MATERIALS FROM VARIOUS STATES (E.G. POLICIES, PROCEDURES, PRESS RELEASES, ETC.) PREPARED
AND DISTRIBUTED TO MEMBERS AND PARTNERS APPROXIMATELY 40 INFORMATION ALERTS OR UPDATES THAT PROVIDED REAL-TIME SUMMARY INFORMATION TARGETED TO STATE AND TERRITORIAL HEALTH OFFICIALS, THROUGH INFOCENTER@ASTHO ORG, PROCESSED, TRACKED, AND CLOSED-OUT APPROXIMATELY 50 TECHNICAL ASSISTANCE REQUESTS FROM MEMBERS LAUNCHED FIVE "RAPID QUERIES" OF OUR MEMBERS TO GATHER REAL-TIME NATIONAL SNAPSHOTS OF EBOLA RESPONSE ACTIVITIES THE DATA OBTAINED WAS USED TO PROVIDE ACCURATE INFORMATION AND TECHNICAL ASSISTANCE TO ASTHO'S MEMBERS AND PARTNERS (FEDERAL AND NONFEDERAL) OVER THE COURSE OF THESE QUERIES, ASTHO ASKED A TOTAL OF 57 QUESTIONS PERTAINING TO 16 PRIORITY TOPIC AREAS INCLUDING STATUS OF ISC AND EOC ACTIVATION, HEALTHCARE READINESS, PPE AVAILABILITY STATUS, AND THE CONDUCT OF EXERCISES AND DRILLS HOSTED OR CO-SPONSORED MULTIPLE NATIONAL CALLS WITH STATE HEALTH OFFICIALS, SENIOR DEPUTIES, AND PREPAREDNESS DIRECTORS AND OUR FEDERAL PARTNERS (CDC AND ASPR) TO DISCUSS TIMELY EMERGING ISSUES REGARDING THE STATUS OF THE OUTBREAK IN WEST AFRICA AND ITS IMPLICATIONS ON U S DOMESTIC RESPONSE ACTIVITIES THIS INCLUDED A FEATURED DISCUSSION AT THE ASTHO WINTER MEETING IN DECEMBER WITH ASSISTANCE FROM NATIONALLY RECOGNIZED RISK COMMUNICATIONS EXPERTS, DEVELOPED A COMPREHENSIVE SERIES OF "TOP QUESTIONS ON EBOLA" FOR USE TO HELP INFORM THE GENERAL PUBLIC, MEDIA, AND POLICY MAKERS PROVIDED PREDECISION INPUT ON KEY DRAFT CDC PROCEDURES AND PROTOCOL DOCUMENTS, SUCH AS AIRPORT SCREENING AND TRAVELER MONITORING AND TRACKING, EMERGENCY MEDICAL SERVICES INTERSTATE AND INTRASTATE TRANSPORT, AND EBOLA RESPONSE CONCEPT OF OPERATIONS MET SEVERAL TIMES WITH THE NATIONAL SECURITY COUNCIL STAFF TO BRIEF THEM ON ONGOING STATE AND TERRITORIAL RESPONSE ISSUES AND ATTENDED A WHITE HOUSE-SPONSORED MEETING ON EBOLA MEDICAL WASTE SAFE HANDLING AND DISPOSAL MET WITH STAFF OF THE SENATE HEALTH, EDUCATION, LABOR AND PENSIONS COMMITTEE TO DISCUSS AND INFORM THEM OF ONGOING RESPONSE ACTIVITIES AND RESOURCE NEEDS THAT EVENTUALLY LED TO A CONGRESSIONAL EMERGENCY SUPPLEMENTAL APPROPRIATION ALONG WITH ASPR, CDC, THE AMERICAN HOSPITAL ASSOCIATION, AND THE AMERICAN ASSOCIATION OF MEDICAL COLLEGES, PAUL JARRIS CO-FACILITATED A NATIONAL PARTNERS MEETING ON HEALTHCARE PREPAREDNESS PLANNING FOR EBOLA THAT EVENTUALLY HELPED, IN PART, SHAPE THE ASPR FUNDING OPPORTUNITY ANNOUNCEMENT FOR THE CREATION AND IMPLEMENTATION OF THE THREE-TIERED HEALTHCARE STRATEGY AND ESTABLISHMENT OF THE NETWORK OF REGIONAL TREATMENT FACILITIES IN PARTNERSHIP WITH CSTE, JOINTLY DEVELOPED A LETTER TO THE WHITE HOUSE NATIONAL SECURITY COUNCIL RECOMMENDING CHANGES TO THE TRAVELER MONITORING PROGRAM ONCE LIBERIA REACHED THE CRITICAL MILESTONE OF BEING DESIGNATED AS FREE OF EBOLA BY THE WHO PARTICIPATED IN A NUMBER OF NATIONAL MEETINGS AND WEBINARS TO DISCUSS ASTHO MEMBERS' EXPERIENCES AND LESSONS LEARNED INCLUDING PRESENTATIONS TO THE GEORGETOWN UNIVERSITY SCHOOL OF MEDICINE AND THE UNIVERSITY OF PENNSYLVANIA MEDICAL CENTER'S CENTER FOR HEALTH SECURITY EMERGING LEADERS INITIATIVE ACTIVELY PARTICIPATED IN THE NATIONAL HOMELAND SECURITY CONSORTIUM'S REVIEW THAT RESULTED IN THE DEVELOPMENT OF AN ISSUE PAPER ENTITLED "THE RESPONSE TO EBOLA IN THE UNITED STATES LESSONS LEARNED FROM A MULTI-DISCIPLINE PERSPECTIVE "UNDER OUR COOPERATIVE AGREEMENT WITH CDC, PLANNED AND CONDUCTED AN EBOLA "IN-PROGRESS REVIEW" ON AUGUST 4-5 WHICH EXAMINED FOUR SPECIFIC TRACKS 1) ADMINISTRATIVE PREPAREDNESS (FINANCIAL AND LEGAL), 2) PUBLIC HEALTH PREPAREDNESS SYSTEMS, 3) EPIDEMIOLOGY, INFECTION CONTROL, AND LABORATORY SYSTEMS, AND 4) COMMUNICATIONS, IN ORDER TO IDENTIFY LESSONS LEARNED, DEVELOP RECOMMENDATIONS FOR IMPROVEMENT, AND DESCRIBE CROSS-OVER APPLICATIONS FOR FUTURE INFECTIOUS DISEASE THREATS THE REPORT OF FINDINGS AND RECOMMENDATIONS IS SLATED FOR COMPLETION BY LATE FALL OR EARLY WINTER BRENDA FITZGERALD (GA) AND KAREN MCKEOWN (WI) PARTICIPATED IN THE MEETING

HEALTH SYSTEMS TRANSFORMATION - SEE SCHEDULE OHEALTH SYSTEMS TRANSFORMATIONASHTO PROVIDES SUPPORT TO CONNECTICUT DEPARTMENT OF HEALTH TO DEVELOP HEALTH EQUITY STRATEGIC PLAN ASTHO AND PARTNERS WORKED WITH THE CONNECTICUT DEPARTMENT OF PUBLIC HEALTH TO COMPLETE A HEALTH EQUITY STRATEGIC PLAN AND COMMUNICATIONS STRATEGY THIS PLAN IS A COMPREHENSIVE LOOK AT PREVIOUS HEALTH EQUITY ACTIVITIES IN THE

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STATE AND À STRATEGIC MAP PROVIDING DIRECTION ON HOW TO MOVE FORWARD WITH NEW HEALTH EQUITY ACTIVITIES PUBLIC HEÀLTH COMMUNIT PLATFORM UPDATE ASTRAIGIC MAP PROVIDING DIRECTION ON HOW TO MOVE FORWARD WITH NEW HEALTH EQUITY ACTIVITIES PUBLIC HEALTH COMMUNITY
PLATFORM UPDATE ASTHO CONTINUES TO DEVELOP THE PUBLIC HEALTH COMMUNITY PLATFORM (PHCP), WHICH WILL PROVIDE A SHARED SPACE THAT
STRENGTHENS COLLABORATION AMONG PUBLIC HEALTH JURISDICTIONS AND PARTNERS CURRENTLY, THE PHCP IS FOCUSED ON DEVELOPING THE SHARED
INFRASTRUCTURE NECESSARY TO SUPPORT ELECTRONIC CASE REPORTING (ECR) FROM ELECTRONIC HEALTH RECORDS TO PUBLIC HEALTH SURVEILLANCE
SYSTEMS BY DEVELOPING SHARED INFRASTRUCTURE, THE PHCP PROJECT WILL LIMIT THE NEED FOR EVERY STATE TO DEVELOP THE NEEDED COMPONENTS TO
SUPPORT ECR THIS INCLUDES THE INTEGRATION OF DECISION SUPPORT TOOLS, CASE ROUTING TO THE APPROPRIATE PUBLIC HEALTH AGENCY, AND THE ABILITY
FOR SUPPLEMENTAL DATA TO BE ELECTRONICALLY REQUESED BY THE PUBLIC HEALTH AGENCY AND ENTERED BY THE CLINICAL REPORTER. SUPPORTING ECR FOR SUPPLEMENTAL DATA TO BE ELECTRONICALLY REQUESTED BY THE PUBLIC HEALTH AGENCY AND ENTERED BY THE CLINICAL REPORTER SUPPORTING ECR WILL LEAD TO MORE TIMELY AND ACCURATE DATA WHILE SIMULTANEOUSLY REDUCING THE BURDEN OF HEALTHCARE REPORTERS AND PUBLIC HEALTH INVESTIGATORS ADDITIONALLY, THE PHCP HAS INSTITUTED A GOVERNANCE STRUCTURE THAT IS CO-CHAIRED BY ASTHO AND NACCHO MEMBERS WITH AN ELECTED EXECUTIVE COMMITTEE OF PUBLIC HEALTH LEADERS WORK WILL PROGRESS TO IDENTIFY OTHER USE CASES FOR DEVELOPMENT AS WELL AS A BUSINESS MODEL THAT ENSURES SUSTAINABILITY PUBLIC HEALTH PRIMARY CARE COLLABORATIVE THE ASTHO-SUPPORTED PRIMARY CARE AND PUBLIC HEALTH (PCPH) COLLABORATIVE HAS BEEN WORKING WITH A CONTRACTOR TO DEVELOP A COMMUNICATIONS STRATEGY FOR THE PCPH COLLABORATIVE PART OF THE STRATEGY INCLUDED THE DEVELOPMENT OF A NEW LOGO TO REBRAND THE PCPH COLLABORATIVE AS THE "INTEGRATION FORUM CONNECTING PRIMARY CARE AND PUBLIC HEALTH " STAFF HAVE ALSO DEVELOPED A NEW NEWSLETTER TEMPLATE WITH MORE OPTIONS FOR SHARING INFORMATION VIA SOCIAL MEDIA AND FEATURE STORIES ON PUBLIC HEALTH AND HEALTHCARE INTEGRATION SUCCESSES AND PARTNERS THE COLLABORATIVE AS ENGAGED MORE THAN 75 ORGANIZATIONS ACROSS THE NONPROFIT, FEDERAL AND STATE GOVERNMENT, AND ACADEMIC HEALTH ENTERPRISE MEDICAID AND PUBLIC HEALTH PARTNERSHIPS ASTHO CONVENED FOUR MEDICAID AND PUBLIC HEALTH TECHNICAL ASSISTANCE CALLS THE SERIES FOCUSED ON SOME OF THE KEY AREAS THAT STATES IDENTIFIED DURING ASTHO'S PAYMENT AND DELIVERY REFORM TECHNICAL ASSISTANCE SURVEY AS NEEDING ADDITIONAL TRAINING AND TECHNICAL ASSISTANCE ON PAYMENT AND DELIVERY REFORM ACTIVITIES ASTHO, WITH SUPPORT FROM HRSA, IS HOSTING THREE WEBINARS IN AUGUST AND SEPTEMBER 2015 THAT FEATURE EXAMPLES OF HOW MEDICAID AND PUBLIC HEALTH AGENCIES ARE WORKING TOGETHER ON A PARTICULAR HEALTH ISSUE THE WEBINARS ARE LONG ACTING REVERSIBLE CONTRACEPTION PARTNERING TO INCREASE ACCESS AND COVERAGE FOR TEENS AND POST-PARTUM WOMEN, LEVERAGING MANAGED CARE TO SUPPORT COMMUNITY HEALTH WORKERS AND PROMOTE POPULATION HEALTH, AND MAXIMIZING PARTNERSHIPS TO EXPAND CARE COORDINATION VERMONT'S HUB AND SPOKE MODEL IN ADDITION AS PART OF ASTHO'S MEDICAID - PUBLIC HEALTH PARTNERSHIP PROJECT, ASTHO CREATED A SINGLE ONLINE INTERFACE FOR THE PUBLIC HEALTH WORKFORCE TO ACCESS LEARNING TOOLS AND RESOURCES TO ADVANCE THEIR KNOWLEDGE OF MEDICAID AND PUBLIC HEALTH OPPORTUNITIES TO PARTNER TO IMPROVE HEALTH OUTCOMES ASTHO ENGAGES PRIMARY CARE OFFICE DIRECTORS IN JUNE, ASTHO STAFF ATTENDED HRSA'S REVERSE SITE VISIT HELD FOR PRIMARY CARE OFFICE DIRECTORS IN ROCKVILLE, MD THIS MEETING, HELD ANNUALLY, IS A CHANCE FOR PRIMARY CARE OFFICE DIRECTORS TO GATHER TO GET IMPORTANT UPDATES FROM HRSA, MEET WITH THEIR HRSA PROJECT OFFICERS, AND CHANCE FOR PRIMARY CARE OFFICE DIRECTORS TO GATHER TO GET IMPORTANT OPDATES FROM TRSA, MEET WITH THEIR TRSA PROJECT OFFICERS, AND SHARE QUESTIONS, CHALLENGES, AND BEST PRACTICES THE MEETING PROVIDED ASTHO STAFF WITH A CHANCE TO MEET PCO DIRECTORS IN PERSON, LEARN MORE ABOUT THE CHALLENGES THEY ARE FACING, AND IDENTIFY WAYS THAT ASTHO CAN PROVIDE TECHNICAL ASSISTANCE AND LEARNING OPPORTUNITIES TO PRIMARY CARE OFFICES IN PARTICULAR, THE MEETING FOCUSED ON CHALLENGES PCOS ARE FACING IMPLEMENTING THE NEW SHORTAGE DESIGNATION MANAGEMENT SYSTEM ASTHO WILL CONTINUE WORKING WITH HRSA TO SUPPORT PCOS DURING THIS TRANSITION WORKING WITH NATIONAL GOVERNOR'S ASSOCIATION EXPERT ROUNDITABLE ON POPULATION HEALTH SYSTEM TRANSFORMATION TEAM MEMBERS PARTICIPATED IN THE NEW PROVINCE OF THE PROPERTY OF THE ROUNDTABLE ON ADVANCING SUSTAINABLE IMPROVEMENTS IN POPULATION HEALTH IN JULY, WHICH INCLUDED KAREN MURPHY (PA), JOHN DREYZEHNER (TN), JULIE COX-KAIN (SENIOR DEPUTY - OK), TRACY DOLAN (SENIOR DEPUTY - VT), AND SUE GRINNELL (HEALTH INNOVATION AND TRANSFORMATION - WA) ADDITIONAL PARTICIPANTS INCLUDED COMMERCIAL INSURERS SUCH AS MOLINA HEALTHCARE, FEDERAL AGENCIES SUCH AS CMS, CDC AND THE FEDERAL RESERVE BANK OF SAN FRANCISCO, AND LOCAL HEALTH DEPARTMENTS LIKE HENNEPIN HEALTH FROM MN THE GROUP MET TO ADDRESS THE FOLLOWING FOUR FOCUS AREAS 1) DEFINING AND OPERATIONALIZING POPULATION HEALTH, 2) PAYMENT AND SUSTAINING FUNDING FOR POPULATION HEALTH OPTIONS AVAILABLE TO STATES, 3) EXAMPLES OF HEALTH SYSTEM-LED POPULATION HEALTH INTEGRATION, AND 4) BUILDING FOR POPULATION HEALTH OPTIONS AVAILABLE TO STATES, 3) EXAMPLES OF HEALTH SYSTEM-LED POPULATION HEALTH INTEGRATION, AND 4) BUILDING A ROADMAP FOR INTEGRATION POPULATION HEALTH INTO STATE-WIDE SYSTEM TRANSFORMATION THE DISCUSSANTS PROVIDED FEEDBACK ON NGA'S FORTHCOMING ROADMAP TOOL THAT STATES MAY USE TO INTEGRATE POPULATION HEALTH INTO THEIR EXISTING HEALTH TRANSFORMATION AND PLANNING EFFORTS PUBLICATIONSBOULTON ML, BECK AJ, CORONADO F, MERRILL JA, FRIEDMAN CP, STAMAS GD, TYUS N, SELLERS K, MOORE J, TILSON HH, LEEP CJ "PUBLIC HEALTH WORKFORCE TAXONOMY " AMERICAN JOURNAL OF PREVENTIVE MEDICINE 2014 47(S3)314-23 LEIDER JL, SHAH GH, CASTRUCCI BC, LEEP CL, SELLERS K, SPRAGUE JB "CHANGES IN PUBLIC HEALTH WORKFORCE COMPOSITION PROPORTION OF PART-TIME WORKFORCE AND ITS CORRELATES, 2008-2013 " AMERICAN JOURNAL OF PREVENTIVE MEDICINE 2014 47(S3)331-36 KAUFMAN NJ, CASTRUCCI BC, PEARSOL J, LEIDER JP, SELLERS K, KAUFMAN IR, FEHRENBACH LM, LISS-LEVINSON R, LEWIS M, JARRIS PE, SPRAGUE JB "THINKING BEYOND THE SILOS EMERGING PRIORITIES IN WORKFORCE DEVELOPMENT FOR STATE AND LOCAL GOVERNMENT PUBLIC HEALTH AGENCIES " COURDING OF PERMITTER AND PRACTICE 2014 20(6) 557-65 LARDIS DE SORED B. GORDON GS. HUANG M. BENNICK M. "SHARED JB "HINKING BEYOND THE SILOS EMERGING PRIORITIES IN WORKFORCE DEVELOPMENT FOR STATE AND LOCAL GOVERNMENT PUBLIC HEALTH AGENCIES"
JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2014 20(6) 557-65 JARRIS PE, SOPER P, GORDON GS, HUANG M, RENNICK M "SHARED
TECHNOLOGY INFRASTRUCTURE FOR THE PUBLIC HEALTH ENTERPRISE THE TIME IS NOW "JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2015 21
(3) 308-9 MOFFAT S, LUPI MV, NOLAN K PARTNERING WITH MEDICAID, MEDICARE, PUBLIC HEALTH, AND PRIMARY CARE TO IMPROVE HEALTH OUTCOMES
PRACTICAL PLAYBOOK NEW YORK, NY OXFORD UNIVERSITY PRESS, 2015 195-205 JARRIS PE TRANSITIONING FROM "PUBLIC HEALTH HAS THE DATA" TO
"PUBLIC HEALTH HAS THE ANSWERS" JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2015 21(5) 514-515

See Additional Data

4d

4e

**4**c

Other program services (Describe in Schedule O ) 7,620,225 including grants of \$

24,633,972

Total program service expenses ►

1,826,932 ) (Revenue \$

88,324)

| art IV | Chec | klist | - of | Regu | ired | Sche | dules |
|--------|------|-------|------|------|------|------|-------|
|        |      |       |      |      |      |      |       |

|     |  |     | Yes | No |
|-----|--|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A  | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏  | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$   | 3   |     | No |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II   | 4   | Yes |    |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III  | 5   |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1   | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III  | 8   |     | No |
| 9   | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.             | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>  | 10  |     | No |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable   |     |     |    |
| a   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI   | 11a | Yes |    |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b |     | No |
| С   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d |     | No |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f color}$  | 11e | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f | Yes |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII  | 12a | Yes |    |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b |     | No |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13  |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a |     | No |
|     | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV. | 14b | Yes |    |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15  | Yes |    |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)  | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II   | 18  |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III   | 19  |     | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a |     | Νo |
| b   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b |     |    |

| Par | t IV Checklist of Required Schedules (continued)   |     |                 |        |
|-----|--|-----|-----------------|--------|
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  | Yes             |        |
| 22  | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22  |                 | No     |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J </i>   | 23  | Yes             |        |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a                                   | 24a |                 | No     |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b |                 |        |
| С   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?   | 24c |                 |        |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d |                 |        |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$   | 25a |                 | No     |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I  | 25b |                 | No     |
| 26  | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II  | 26  |                 | No     |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27  |                 | No     |
| 28  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |                 |        |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28a |                 | No     |
| b   | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   | 28b |                 | No     |
| С   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>  | 28c |                 | No     |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$   | 29  |                 | No     |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>  | 30  |                 | No     |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31  |                 | No     |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II   | 32  |                 | No     |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>  | 33  |                 | No     |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1   | 34  |                 | No     |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a |                 | No     |
| b   | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line $2$  | 35b |                 |        |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>  | 36  |                 | No     |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37  |                 | No     |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O  | 38  | Yes             |        |
|     |  | F   | orm <b>99</b> 0 | (2014) |

Part V Statements Regarding Other IRS Filings and Tax Compliance

|     | Check if Schedule O contains a response or note to any line in this Part V   |            |     |    |
|-----|--|------------|-----|----|
| 4-  | Enter the number reported in Box 2 of Form 1006 Enter Out that applicable 1.1  |            | Yes | No |
|     | Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 57  Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0  |            |     |    |
|     | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable  |            |     |    |
|     | gaming (gambling) winnings to prize winners?   | <b>1</b> c | Yes |    |
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  |            |     |    |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                  | 2b         | Yes |    |
| 3a  | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a         |     | Νo |
|     | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O  | 3b         |     |    |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a         |     | No |
| b   | If "Yes," enter the name of the foreign country   See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)   |            |     |    |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a         |     | Νο |
|     | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b         |     | No |
| c   | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?   |            |     |    |
|     |  | 5c         |     |    |
|     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                    | 6a         |     | No |
|     | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 6b         |     |    |
| 7   | Organizations that may receive deductible contributions under section 170(c).  | <b></b> -  | V   |    |
|     | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a         | Yes |    |
|     | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to   | 7b         | Yes |    |
|     | file Form 8282?  | 7c         |     | Νo |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year  |            |     |    |
| e   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e         |     | No |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f         |     | No |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g         |     |    |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h         |     |    |
| 8   | Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?   | 8          |     |    |
| 9a  | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a         |     |    |
| b   | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b         |     |    |
| 10  | Section 501(c)(7) organizations. Enter   |            |     |    |
|     | Initiation fees and capital contributions included on Part VIII, line 12 10a   |            |     |    |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |            |     |    |
| 11  | Section 501(c)(12) organizations. Enter  |            |     |    |
|     | Gross income from members or shareholders  |            |     |    |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )   |            |     |    |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a        |     |    |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |            |     |    |
| 13  | Section 501(c)(29) qualified nonprofit health insurance issuers.   |            |     |    |
| а   | Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O   | 13a        |     |    |
| b   | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |            |     |    |
| c   | Enter the amount of reserves on hand   |            |     |    |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a        |     | Νo |
| b   | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  | 14b        |     |    |

Section A. Governing Body and Management

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

|   |   |   |   |                                       | Yes                      | No              |
|---|---|---|---|---------------------------------------|--------------------------|-----------------|
| 1a  | Enter the number of voting members of the governing body at the end of the tax year   | 1a  | 14  |                                       |                          |                 |
|   | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O  |   |   |                                       |                          |                 |
| b   | Enter the number of voting members included in line 1a, above, who are independent  | 1b  | 14  |                                       |                          |                 |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a but other officer, director, trustee, or key employee?  |   |   | 2                                     |                          | No              |
| 3   | Did the organization delegate control over management duties customarily performe<br>supervision of officers, directors or trustees, or key employees to a management co  |   |   | 3                                     |                          | No              |
| 4   | Did the organization make any significant changes to its governing documents since filed?   | e the p   | rior Form 990 was                         | 4                                     |                          | No              |
| 5   | Did the organization become aware during the year of a significant diversion of the o   | rganız  | ation's assets? .                         | 5                                     |                          | No              |
| 6   | Did the organization have members or stockholders?  |   |   | 6                                     | Yes                      |                 |
| 7a  | Did the organization have members, stockholders, or other persons who had the power more members of the governing body?   |   |   | 7a                                    | Yes                      |                 |
| b   | Are any governance decisions of the organization reserved to (or subject to approve or persons other than the governing body?   | al by) r  | members, stockholders,                    | 7b                                    | Yes                      |                 |
| 8   | Did the organization contemporaneously document the meetings held or written activear by the following  |   |   |                                       |                          |                 |
| а   | The governing body?   |   |   | 8a                                    | Yes                      |                 |
| b   | Each committee with authority to act on behalf of the governing body?   |   |   | 8b                                    | Yes                      |                 |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i>  |   |   | 9                                     |                          | No              |
| Se  | ection B. Policies (This Section B requests information about policies not  | requi   | ired by the Internal F                    | Reveni                                | ue Cod                   | e.)             |
|   |   |   |   |                                       |                          |                 |
|   |   |   | •   |                                       | Yes                      | No              |
|   | Did the organization have local chapters, branches, or affiliates?  |   |   | 10a                                   | Yes                      | <b>No</b><br>No |
| 10a   | Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization  |   |   | 10a<br>10b                            | Yes                      |                 |
| 10a<br>b  | If "Yes," did the organization have written policies and procedures governing the ac  | on's e  | xempt purposes?                           | 10b                                   | Yes                      |                 |
| 10a<br>b<br>11a   | If "Yes," did the organization have written policies and procedures governing the ac<br>affiliates, and branches to ensure their operations are consistent with the organization.<br>Has the organization provided a complete copy of this Form 990 to all members of its   | on's e<br>ts gov  | xempt purposes? erning body before filing | 10b                                   | Yes                      | No              |
| 10a<br>b<br>11a<br>b  | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?   | on's e<br>ts gov<br>• •<br>Form 9   | xempt purposes? erning body before filing | 10b                                   | Yes                      | No              |
| 10a<br>b<br>11a<br>b<br>12a                                       | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of the form?  Describe in Schedule O the process, if any, used by the organization to review this form.  | ion's e<br>ts gov<br>Form 9   | xempt purposes? erning body before filing | 10b                                   |                          | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b                                  | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of the form?   | ts gov Form 9  Ily inte   | xempt purposes? erning body before filing | 10b<br>11a<br>12a<br>12b              | Yes                      | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b                                  | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Form Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with  | on's e<br>ts gov<br>Form 9  | xempt purposes? erning body before filing | 10b<br>11a<br>12a<br>12b              | Yes                      | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b                                  | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of the form?  Describe in Schedule O the process, if any, used by the organization to review this form the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.   | on's e<br>ts gov<br>Form 9<br>. the p                                     | xempt purposes? erning body before filing | 10b<br>11a<br>12a<br>12b              | Yes<br>Yes<br>Yes        | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b                                  | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this found the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  | Form 9  | xempt purposes? erning body before filing | 10b<br>11a<br>12a<br>12b<br>12c<br>13 | Yes<br>Yes<br>Yes        | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b<br>c<br>13<br>14                 | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FO DID the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a rev  | on's ets gov  Form 9  Ily inte  n the p  riew an                          | xempt purposes? erning body before filing | 10b<br>11a<br>12a<br>12b<br>12c<br>13 | Yes<br>Yes<br>Yes        | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b<br>c                             | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this found the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the   | on's e<br>ts gov<br>Form 9<br>Ily inte<br>in the p                        | xempt purposes? erning body before filing | 10b 11a 12a 12b 12c 13 14             | Yes<br>Yes<br>Yes<br>Yes | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b<br>c                             | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this found the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official  | on's e<br>ts gov<br>Form 9<br>Ily inte<br>in the p                        | xempt purposes? erning body before filing | 10b 11a 12a 12b 12c 13 14             | Yes Yes Yes Yes Yes      | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b<br>c<br>13<br>14<br>15           | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this found the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization   | on's e ts gov  Form 9  Ily inte  n the p  riew an ne deli                 | xempt purposes? erning body before filing | 10b 11a 12a 12b 12c 13 14             | Yes Yes Yes Yes Yes      | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b<br>c<br>13<br>14<br>15<br>a<br>b | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  | on's e ts gov  Form 9  Illy inte  n the p  riew an ne deli  or sim e step | xempt purposes? erning body before filing | 10b 11a 12a 12b 12c 13 14 15a 15b     | Yes Yes Yes Yes Yes      | No              |
| 10a<br>b<br>11a<br>b<br>12a<br>b<br>c<br>13<br>14<br>15<br>a<br>b | If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this found the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organ participation in joint venture arrangements under applicable federal tax law, and tak | on's e ts gov  Form 9  Illy inte  n the p  riew an ne deli  or sim e step | xempt purposes? erning body before filing | 10b 11a 12a 12b 12c 13 14 15a 15b     | Yes Yes Yes Yes Yes      | No              |

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - ☐ Own website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►CLARA WOODALL

| Form 990 (2014) |  |
|-----------------|--|
|-----------------|--|

| ) | а | g | e | 7 |
|---|---|---|---|---|
|---|---|---|---|---|

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A)<br>Name and Title | (B)<br>A verage<br>hours per<br>week (list<br>any hours | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee)        | (D) Reportable compensation from the organization (W- | (E) Reportable compensation from related organizations (W- | (F) Estimated amount of other compensation from the |
|-----------------------|---|---|---|--|---|
|                       | for related<br>organizations<br>below<br>dotted line)   | Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector | 2/1099-MISC)  | 2/1099-MISC)   | organization and<br>related<br>organizations        |

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and Title | hours per<br>week (list<br>any hours                  |                                   |                       |         | box,<br>an d | heck<br>unless<br>officer<br>stee) |        | ( <b>D)</b> Reportable compensation from the organization (W- | (E) Reportable compensation from related organizations (W- | (F) Estimated amount of other compensation from the |
|-----------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------------|--------|---|--|---|
|                       | for related<br>organizations<br>below<br>dotted line) | Individual trustee<br>or director | Institutional Trustee | Officei | Key employee | Highest compensated employee       | Former | 2/1099-MISC)  | 2/1099-MISC)   | organization and<br>related<br>organizations        |

| 1b | Sub-Total   | ►        |           |   |         |
|----|---|----------|-----------|---|---------|
| C  | Total from continuation sheets to Part VII, Section A | -►       |           |   |         |
| d  | Total (add lines 1b and 1c)                           | <b>•</b> | 2,117,471 | 0 | 363,436 |
|    |   |          |           |   |         |

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►20

|   |  |   | Yes | No |
|---|--|---|-----|----|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee  |   |     |    |
|   | on line 1a? If "Yes," complete Schedule J for such individual  | 3 |     | Νo |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such</i> |   |     |    |
|   | ındıvıdual   | 4 | Yes |    |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person                   | 5 |     | No |

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

| (A) Name and business address   | (B) Description of services      | (C)<br>Compensation |
|---|----------------------------------|---------------------|
| AMAZON WEB SERVICES INC PO BOX 84023 SEATTLE, WA 98124                              | WEB SERVICES                     | 381,874             |
| AMERICAN TECHNOLOGY SERVICES PROSPERITY AVENUE 6TH FLOOR FAIRFAX, VA 22031          | SYSTEMS SUPPORT                  | 222,300             |
| CORNERSTONE GOVERNMENT AFFAIRS 300 INDEPENDENCE AVENUE SE WASHINGTON, DC 20003      | LOBBYING CONSULTANT              | 180,376             |
| FS TAYLOR & ASSOCIATES PC<br>1420 N STREET NW SUITE 100<br>WASHINGTON, DC 20005     | FINANCIAL CONSULTANT             | 168,223             |
| CHARLES ISHIKAWA & ASSOCIATES LLC<br>40 CONISTON ROAD<br>ROSLINDALE, MA 02131       | MEETING FACILITATION SERVICES    | 161,790             |
| 2 Total number of independent contractors (including but not limited to those liste | ed above) who received more than |                     |

| Part V              |        | 14) Statement of Check if Schedul          |
|---------------------|--------|--|
|                     |        | encer ii deneda                            |
|                     | 1a     | Federated camp                             |
| unts                | ь      | Membership due                             |
| Gra                 | С      | Fundraising eve                            |
| iffs,<br>ar A       | d      | Related organiza                           |
| s, G<br>imil        | е      | Government grants                          |
| rtion<br>er S       | f      | All other contribution similar amounts not |
| g ij                | g      | Noncash contribution                       |
| Cont                | h      | Total. Add lines                           |
| <u> </u>            |        |  |
| .¥eπ                | 2a     | MEETING REGISTRA                           |
| ა<br>ფ              | b<br>c |  |
| 97 W                | d      |  |
| irani Service Revel | е      |  |
| ୃତ୍ୟ                | f      | All other program                          |
| <u>~</u>            | g      | Total. Add lines                           |
|                     | 3      | Investment inco<br>and other simila        |
|                     | 4      | Income from investi                        |
|                     | 5      | Royalties                                  |
|                     | 6a     | Gross rents                                |
|                     | b      | Less rental expenses                       |
|                     | С      | Rental income or (loss)                    |
|                     | d      | Net rental incom                           |
|                     | 7a     | Gross amount from sales of                 |
|                     |        | assets other<br>than inventory             |
|                     | b      | Less cost or other basis and               |
|                     | С      | sales expenses<br>Gain or (loss)           |
|                     | d      | Net gain or (loss                          |
| Ф                   | 8a     | Gross income fro<br>events (not inclu      |
| ē                   |        | \$<br>of contributions                     |
| her Revenue         |        | See Part IV, line                          |
| her                 | b      | Less direct exp                            |
| δ                   | c      | Net income or (I                           |
|                     | 9a     | Gross income from See Part IV, line        |
|                     | ь      | Less direct exp                            |
|                     | С      | Net income or (I                           |
|                     | 10a    | Gross sales of in<br>returns and allow     |
|                     |        | recumb and anot                            |
|                     | b<br>c | Less cost of go<br>Net income or (I        |
|                     |        | Miscellaneous                              |
|                     | 11a    | MISCELLANEO                                |
|                     | b      |  |
|                     | c<br>d | All other revenu                           |
|                     | e      | Total. Add lines                           |
|                     | 12     | Total revenue. S                           |

| VIII         | Statement o                                     | f Revenue<br>ule O contains a respo             | nse or note to any lu | ne in this Part VIII |  |                                |  |
|--------------|---|---|-----------------------|----------------------|--|--------------------------------|--|
|              | CHECK II SCHOOL                                 | are o concums a respo                           | nse of note to any in | (A) Total revenue    | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| 1a           | Federated cam                                   | paigns 1a                                       |                       |                      |  |                                |  |
| b            | Membership du                                   | es <b>1b</b>                                    | 1,467,841             |                      |  |                                |  |
| c            | Fundraising eve                                 | ents <b>1</b> 0                                 | :                     |                      |  |                                |  |
| d            | Related organiz                                 | ations 1d                                       |                       |                      |  |                                |  |
| e            | Government grants                               | s (contributions) <b>1e</b>                     | 19,456,019            |                      |  |                                |  |
| f            | All other contribution                          | ons, gifts, grants, and <b>1f</b>               | 3,175,952             |                      |  |                                |  |
|              | sımılar amounts no                              |   |                       |                      |  |                                |  |
| g            | noncash contribution 1a-1f \$                   | ons included in lines                           |                       |                      |  |                                |  |
| h            | Total. Add lines                                | s 1a-1f   |                       | 24,099,812           |  |                                |  |
|              |   |   | Business Code         |                      |  |                                |  |
| 2a           | MEETING REGISTR                                 | ATIONS  | 900099                | 134,299              | 134,299                                |                                |  |
| b            |   |   |                       |                      |  |                                |  |
| C            |   |   |                       |                      |  |                                |  |
| d            |   |   |                       |                      |  |                                |  |
| e            |   |   |                       |                      |  |                                |  |
| f            | All other progra                                | ım service revenue                              |                       |                      |  |                                |  |
| g            | Total. Add lines                                | s 2a – 2f                                       |                       | 134,299              |  |                                |  |
| 3            |   | ome (including divider<br>ar amounts)           |                       | 5,323                |  |                                | 5,323  |
| 4            |   | tment of tax-exempt bond                        |                       |                      |  |                                |  |
| 5            | Royalties                                       |   | 🕨                     |                      |  |                                |  |
|              |   | (ı) Real  | (II) Personal         |                      |  |                                |  |
| l .          | Gross rents                                     |   |                       |                      |  |                                |  |
| b            | Less rental expenses                            |   |                       |                      |  |                                |  |
| C            | Rental income<br>or (loss)                      |   |                       |                      |  |                                |  |
| d            | Net rental inco                                 | me or (loss)                                    |                       |                      |  |                                |  |
| 7a           | Gross amount                                    | (ı) Securities                                  | (II) O ther           |                      |  |                                |  |
| /4           | from sales of<br>assets other<br>than inventory |   |                       |                      |  |                                |  |
| b            | Less cost or other basis and                    |   |                       |                      |  |                                |  |
| <sub>c</sub> | sales expenses<br>Gain or (loss)                |   |                       |                      |  |                                |  |
| d            |   | s)  |                       |                      |  |                                |  |
| 8a           | Gross income f                                  | rom fundraising                                 |                       |                      |  |                                |  |
|              | \$of contributions<br>See Part IV, lin          | reported on line 1c)                            |                       |                      |  |                                |  |
|              | ,   | а   |                       |                      |  |                                |  |
| ь            |   | penses b  |                       |                      |  |                                |  |
| C            |   | loss) from fundraising                          | events 🛌              |                      |  |                                |  |
| 94           | See Part IV, lin                                | rom gaming activities<br>e 19                   |                       |                      |  |                                |  |
| ь            | Less direct ex                                  | penses <b>b</b>                                 |                       |                      |  |                                |  |
| c            |   | loss) from gamıng act                           | ivities               |                      |  |                                |  |
| 10a          | Gross sales of returns and allo                 | wances .  |                       |                      |  |                                |  |
| h            | loce cost of "                                  | a and sold b                                    |                       |                      |  |                                |  |
|              | =   | oods sold <b> b</b><br>(loss) from sales of inv | entory                |                      |  |                                |  |
|              | Miscellaneous                                   |   | Business Code         |                      |  |                                |  |
| 11a          | MISCELLANEC                                     | ous   | 900099                | 58,195               |  |                                | 58,195   |
| ь            |   |   |                       |                      |  |                                |  |
| c            |   |   |                       |                      |  |                                |  |
| d            | All other reven                                 |   |                       |                      |  |                                |  |
| e            | Total. Add lines                                | s 11a-11d                                       |                       | 58,195               |  |                                |  |
| 12           | Total revenue.                                  | See Instructions .                              | · · · · •             | 24,297,629           | 134,299                                | 0                              | 63,518   |

|         |               | Statement of Functional Expenses   |                              |   |                                     |  |
|---------|---------------|--|------------------------------|---|-------------------------------------|--|
| Section |               | 1(c)(3) and 501(c)(4) organizations must complete all columns All  |                              |   |                                     |  |
|         | -             | Check if Schedule O contains a response or note to any line in this  | Part IX                      |   |                                     | <u></u>                                |
|         |               | ude amounts reported on lines 6b,<br>and 10b of Part VIII.   | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service<br>expenses | (C) Management and general expenses | ( <b>D)</b><br>Fundraising<br>expenses |
| 1       |               | ts and other assistance to domestic organizations and estic governments See Part IV, line 21   | 5,053,077                    | 5,053,077                                 |                                     |  |
| 2       |               | ts and other assistance to domestic  |                              | , ,                                       |                                     |  |
| 3       | gove          | its and other assistance to foreign organizations, foreign irnments, and foreign individuals See Part IV, lines 15   |                              |   |                                     |  |
| 4       |               | fits paid to or for members  |                              |   |                                     |  |
| 5       |               | pensation of current officers, directors, trustees, and employees  | 1,717,000                    | 1,107,286                                 | 609,714                             |  |
| 6       | (as d         | pensation not included above, to disqualified persons lefined under section 4958(f)(1)) and persons ribed in section 4958(c)(3)(B)   |                              |   |                                     |  |
| 7       |               | er salaries and wages  | 7,145,786                    | 5,244,151                                 | 1,825,648                           | 75,987                                 |
| 8       | Pens          | ion plan accruals and contributions (include section 401(k) 403(b) employer contributions)   | 812,967                      | 591,654                                   | 214,149                             | 7,164                                  |
| 9       | Othe          | er employee benefits   | 927,852                      | 675,468                                   | 244,412                             | 7,972                                  |
| 10      |               | oll taxes  | 636,456                      | 462,990                                   | 167,653                             | 5,813                                  |
| 11      | Fees          | for services (non-employees)   |                              |   |                                     |  |
| а       | Mana          | agement  |                              |   |                                     |  |
| ь       |               | ·  | 41,454                       |   | 41,454                              |  |
| c       | _             | ounting  | 58,056                       |   | 58,056                              |  |
| d       |               | ying   | 180,376                      | 180,376                                   |                                     |  |
| e       |               | essional fundraising services See Part IV, line 17   | 200,0.0                      | 200,010                                   |                                     |  |
| f       |               | stment management fees   |                              |   |                                     |  |
| g<br>g  | Othe          | er (If line 11g amount exceeds 10% of line 25, column (A)  | 3,353,771                    | 2,698,052                                 | 649,101                             | 6,618                                  |
| 12      |               | ertising and promotion   |                              |   |                                     | · · · · · · · · · · · · · · · · · · ·  |
| 13      |               | e expenses   | 565,810                      | 226,954                                   | 338,062                             | 794                                    |
| 14      |               | mation technology  | 502,368                      | 293,341                                   | 209,027                             |  |
| 15      |               | ilties   |                              | ,   | ,                                   |  |
| 16      | •             | upancy   | 789,595                      |   | 789,595                             |  |
| 17      |               | el   | 1,831,365                    | 1,710,400                                 | 118,055                             | 2,910                                  |
| 18      |               | nents of travel or entertainment expenses for any federal,   | , ,                          | , ,                                       | ,                                   | · · ·                                  |
| 19      |               | erences, conventions, and meetings   | 755,876                      | 584,952                                   | 162,340                             | 8,584                                  |
| 20      | Inter         | rest   | 9,284                        |   | 9,284                               |  |
| 21      | Payn          | nents to affiliates  |                              |   |                                     |  |
| 22      | Depr          | eciation, depletion, and amortization  | 122,002                      |   | 122,002                             |  |
| 23      |               | rance  |                              |   |                                     |  |
| 24      | mısc          | er expenses Itemize expenses not covered above (List<br>ellaneous expenses in line 24e If line 24e amount exceeds 10%<br>te 25, column (A) amount, list line 24e expenses on Schedule O) |                              |   |                                     |  |
| а       | отн           | · · · · · · · · · · · · · · · · · · ·  | 276,499                      | 213,326                                   | 63,173                              |  |
| b       | DUE           | S AND SUBSCRIPTIONS  | 95,592                       | 75,354                                    | 17,238                              | 3,000                                  |
| С       | ALLO          | DCATION OF G&A   | 0                            | 5,516,591                                 | -5,560,300                          | 43,709                                 |
| d       |               |  |                              | -   |                                     | -                                      |
| e       | Allo          | ther expenses  |                              |   |                                     |  |
| 25      |               | I functional expenses. Add lines 1 through 24e   | 24,875,186                   | 24,633,972                                | 78,663                              | 162,551                                |
| 26      | repoi<br>educ | costs. Complete this line only if the organization rted in column (B) joint costs from a combined ational campaign and fundraising solicitation. Check                                   |                              |   |                                     | ,                                      |

Part X Balance Sheet

| 1   Cash-non-interest-bearing   2   300   1     2   Savings and temporary cash investments   2.120.825   2     3   Pledges and grants receivable, net   6.466.865   3     4   Accounts receivable, net   6.466.865   3     4   Accounts receivable, net   6.466.865   3     5   Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule   5     6   Loans and other receivables from other disqualified persons (as defined under section 495.8(P(L)), persons described in section 495.8(c)(3)(B), and contributing employers and sponsoring organizations of section 501.(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule   6     7   Notes and loans receivable, net   7   7     8   Inventiones for sale or use   8   9     9   Prepaid expenses and deferred charges   5.389   9     10a   Load, buildings, and equipment cost or other basis Complete Part II of Schedule D   1.591.603   194.125   10c     10   Load, buildings, and equipment cost or other basis Complete Part IV of Schedule D   1.591.603   194.125   10c     11   Investments—publicly traded securities   11   12   11   12   11   12   11   12   11   12   11   12   11   12   11   12   11   12   11   12   11   12   13   14   11   12   13   14   11   12   13   14   11   12   13   14   11   12   13   14   15   15   15   15   15   15   15  |                    |
|--|--------------------|
| 1   Cash-non-interest-bearing   2   300   1     2   Savings and temporary cash investments   2   210,825   2     3   Pledges and grants receivable, net   6,466,955   3     4   Accounts receivable, net   6,466,955   3     5   Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L   5     6   Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(8), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L   6     7   Notes and loans receivable, net   7   7     8   Inventiones for sale or use   9   Prepaid expenses and deferred charges   5,387   9     10a   Land, buildings, and equipment cost or other basis Complete Part II of Schedule D   10b   1,591,603   194,125   10c     10   Land, buildings, and equipment cost or other basis Complete Part II of Schedule D   1,591,603   194,125   10c     11   Investments—publicly traded securities   11   12   11   12   11   12   11   12   11   12   11   12   11   12   11   12   11   12   11   12   13   14   11   12   13   14   11   12   13   14   11   12   13   14   11   12   13   14   15   15   15   15   15   15   15   | (B)<br>End of year |
| 2 Savings and temporary cash investments   | 300                |
| 3 Pledges and grants receivable, net   6,468.695   3   234.696   4   4   Accounts receivable, net   234.696   4   4   Accounts receivable, net   234.696   4   4   4   Accounts receivable, net   234.696   4   5   5   5   5   5   5   5   5   5  | 3,042,513          |
| A Accounts receivable, net  Loans and other receivables from current and former officers, directors, trustees, key employees, and then receivables from other disqualified persons (as defined under section \$5 chedule L  A common of the process of section 4958(c)(3)(8), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L  A notes and loans receivable, net  Inventories for sale or use  Prepaid expenses and deferred charges  Investments—program-related depreciation  Investments—publicity traded securities  Investments—program-related See Part IV, line 11  Investments—program-related See Part IV, line 11  Intengible assets  Other assets See Part IV, line 11  A cocounts payable and accrued expenses  Investments—publicity  Prepaid expenses and deferred charges  Investments—program-related See Part IV, line 11  Investments—program-related See Part IV, line 11  Investments—program-related See Part IV, line 11  Intengible assets  Other assets See Part IV, line 11  Intengible assets  Investments—program-related See Part IV, line 11  Expenses of the payable of the | 3,547,197          |
| Solution of the receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L  6 Loans and other receivables from other disqualified persons (as defined under section 4958 (f(1)), persons described in section 4958 (f(1)), person described in 4958 (f(1)), person described in 4958 (f(1)), person described in 4958 (f(1)), perso  | 415,555            |
| Comparison of the receivables from other disqualified persons (as defined under section 4958 (f(f(1)), persons described in section 4958 (f(g(1))), persons described in section 4958 (f(g(1))) and contributing employers organizations (see instructions) Complete Part II of Schedule L   |                    |
| 9 Prepaid expenses and deferred charges 10a  |                    |
| 9 Prepaid expenses and deferred charges 10a  |                    |
| 9 Prepaid expenses and deferred charges  |                    |
| 10a  | 174,092            |
| 11   | <u> </u>           |
| 11 Investments—publicly traded securities  | 842,402            |
| 12   Investments—other securities   See Part IV, line 11   13   13   14   11   13   14   11   14   11   13   14   11   14   11   15   15   Other assets   See Part IV, line 11   15   Other assets   See Part IV, line 11   16   16   Total assets. Add lines 1 through 15 (must equal line 34)   9,150,897   16   17   Accounts payable and accrued expenses   3,785,052   17   18   Grants payable   18   19   Deferred revenue   1,131,500   19   19   19   19   19   19   19   |                    |
| 13   |                    |
| 14 Intangible assets   |                    |
| 15 Other assets See Part IV, line 11   |                    |
| 16 Total assets. Add lines 1 through 15 (must equal line 34)   | 181,052            |
| 17   | 8,203,111          |
| 18 Grants payable  | 3,229,141          |
| 19 Deferred revenue  |                    |
| 20 Tax-exempt bond liabilities   | 1,739,820          |
| 21 Escrow or custodial account liability Complete Part IV of Schedule D  |                    |
| Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L  |                    |
| 24 Unsecured notes and loans payable to unrelated third parties  |                    |
| 24 Unsecured notes and loans payable to unrelated third parties  |                    |
| 24 Unsecured notes and loans payable to unrelated third parties  | 590,149            |
| 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D  |                    |
| 26 Total liabilities. Add lines 17 through 25  |                    |
| Organizations that follow SFAS 117 (ASC 958), check here F and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets  | 506,657            |
| lines 27 through 29, and lines 33 and 34.   27 Unrestricted net assets   | 6,065,767          |
| complete lines 30 through 34.  |                    |
| complete lines 30 through 34.  | 2,137,344          |
| complete lines 30 through 34.  |                    |
| complete lines 30 through 34.  |                    |
|  |                    |
| n 30 Capital stock or trust principal, or current funds  |                    |
| 30 Capital stock or trust principal, or current funds  |                    |
| 32 Retained earnings, endowment, accumulated income, or other funds  |                    |
| 33 Total net assets or fund balances   | 2,137,344          |
| 34 Total liabilities and net assets/fund balances  | 8,203,111          |

| Pai | TEXT Reconcilliation of Net Assets  Check if Schedule O contains a response or note to any line in this Part XI  |         |              |          |             |
|-----|--|---------|--------------|----------|-------------|
|     |  |         |              |          |             |
| 1   | Total revenue (must equal Part VIII, column (A), line 12)  | 1       |              | 24,2     | 297,629     |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   | 2       |              | 24,8     | 375,186     |
| 3   | Revenue less expenses Subtract line 2 from line 1  | 3       |              |          | <br>577,557 |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  | 4       |              |          | 14,901      |
| 5   | Net unrealized gains (losses) on investments   | 5       |              | <u> </u> |             |
| 6   | Donated services and use of facilities   | 6       |              |          |             |
| 7   | Investment expenses  | 7       |              |          |             |
| 8   | Prior period adjustments   | 8       |              |          |             |
| 9   | Other changes in net assets or fund balances (explain in Schedule O)   | 9       |              |          | 0           |
| 10  | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))  | 10      |              | 2,1      | .37,344     |
| Par | t XII Financial Statements and Reporting   |         |              |          |             |
|     | Check if Schedule O contains a response or note to any line in this Part XII   |         |              |          | . ┌         |
|     |  |         |              | Yes      | No          |
| 1   | Accounting method used to prepare the Form 990   |         |              |          |             |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?  |         | 2a           |          | Νo          |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both  | wed o   | n            |          |             |
|     | Separate basis Consolidated basis Both consolidated and separate basis   |         |              |          |             |
| b   | Were the organization's financial statements audited by an independent accountant?   |         | 2b           | Yes      |             |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both  | rate    |              |          |             |
|     | ▼ Separate basis   |         |              |          |             |
| c   | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?    | t of th | 1e <b>2c</b> | Yes      |             |
|     | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O   | 1       |              |          |             |
| 3a  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?   | e       | За           | Yes      |             |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits |         | 3b           | Yes      |             |

Software ID: Software Version:

**EIN:** 35-1044487

Name: ASSOCIATION OF STATE AND TERRITORIAL

**HEALTH OFFICIALS** 

#### Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

) (Expenses \$ 2,037,563 including grants of \$ CROSS-CUTTING PROGRAMSHEALTH IN ALL POLICIES (HIAP) AND HEALTH IMPACT ASSESSMENT (HIA) UPDATES ASTHO DEVELOPED A LIBRARY OF RESOURCES TO EMPOWER STATES AND TERRITORIES TO ADOPT HIAP STRATEGIES IN THEIR WORK MAJOR ACCOMPLISHMENTS IN 2015 INCLUDE COMPLETION OF POLICY GUIDES AND THE HIAP LOGIC MODEL, PROGRESS ON THE HIAP FRAMEWORK, AND LEGISLATIVE TRACKING ASTHO HAS ALSO DEVELOPED ADDITIONAL HIAP RESOURCES THROUGH OTHER GRANT WORK AND CONTINUED TECHNICAL ASSISTANCE TO PEER GROUPS AND POLICY COMMITTEES THROUGH LEGISLATIVE TRACKING ACTIVITIES ASTHO'S COLLABORATIVE APPROACH INVITES PARTICIPATION BY TEAMS INCLUDING ENVIRONMENTAL HEALTH, PREVENTION, INJURY, RESEARCH AND EVALUATION, AND STATE HEALTH POLICY POLICY GUIDES THE HIAP POLICY GUIDES SUPPORT STATE HEALTH LEADERSHIP EFFORTS TO WORK ACROSS SECTORS BY HIGHLIGHTING SUCCESSFUL HIAP PROGRAMS AND PROVIDING INFORMATION ON PROMISING HIAP STRATEGIES THE 2015 HOUSING POLICY GUIDES COMPLIMENT EARLIER GUIDES RELATED TO TRANSPORTATION AND FOOD, AND GUIDES FOR WATER CURRENTLY BEING DEVELOPED SEPARATE HOUSING GUIDES COVERED THEMES OF ACCESS TO PUBLIC TRANSPORTATION, AGING IN PLACE, CRIME PREVENTION THROUGH ENVIRONMENTAL DESIGN, MENTAL HEALTH AND SOCIAL COHESION, AND HEALTHY HOUSING FINANCING OPPORTUNITIES HIAP FRAMEWORK ASTHO IS IN THE FINAL STAGES OF COMPLETING THE HIAP FRAMEWORK, A RESOURCE FOR PUBLIC HEALTH OFFICIALS LOOKING TO IMPLEMENT A HIAP APPROACH IT INCLUDES KEY ELEMENTS OF HIAP PRACTICE, THE COMPLETED LOGIC MODEL, AND OTHER TOOLS TO PROMOTE HIAP IMPLEMENTATION THE FRAMEWORK COMPLEMENTS ASTHO'S HIAP POSITION STATEMENT LEGISLATIVE TRACKING ASTHO'S TRACKING OF HIAP-RELATED STATE LEGISLATION PROVIDES FOUNDATIONAL SUPPORT TO KEY PARTNERS (STATE ENVIRONMENTAL HEALTH DIRECTORS, HIAP WORKGROUP, ENVIRONMENTAL HEALTH POLICY COMMITTEE) AND THE DEVELOPMENT OF THE MOST RECENT POLICY GUIDES HEALTH IMPACT ASSESSMENT (HIA) UPDATES ASTHO 2015 MONTHLY HIA CALLS REACHED PRACTITIONERS ON ALL LEVELS AND FROM DIVERSE AFFILIATIONS CALLS CREATED MENTORING OPPORTUNITIES BETWEEN EXPERIENCED AND NOVICE PRACTITIONERS AND OPPORTUNITIES TO ASSESS NEEDS FOR TRAINING AND TECHNICAL ASSISTANCE IN ADDITION, FOR SEVEN YEARS, ASTHO HAS PROVIDED HIA CAPACITY BUILDING GRANTS TO HEALTH AGENCIES TO FURTHER THEIR ABILITY TO ENGAGE IN BUILT ENVIRONMENT PROJECTS THIS YEAR, ASTHO AWARDED TWO MINI-GRANTS TO THE STATE HEALTH AGENCIES IN FLORIDA AND VERMONT TO CONDUCT RAPID HIAS THE FLORIDA PROJECT FOCUSED ON CHANGING A FEE STRUCTURE FOR A COUNTY PARKS PROGRAM TO INCREASE ACCESS, AND THE VERMONT PROJECT FOCUSED ON ZONING CHANGES TO ALLOW FOR MARKET RATE HOUSING AS PART OF A REDEVELOPMENT PLAN BOTH FINAL REPORTS WILL BE AVAILABLE ONLINE PUBLICATIONSLEIDER JP, RESNICK B, SELLERS K, KASS N, BERNET P, YOUNG JL, JARRIS PE "SETTING BUDGETS AND PRIORITIES AT STATE HEALTH AGENCIES" JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2014 E-PUBLISHED AHEAD OF PRINT LEIDER JP, RESNICK B, KASS N, SELLERS K, YOUNG JL, BERNET P, JARRIS PE "BUDGET- AND PRIORITY-SETTING CRITERIA AT STATE HEALTH AGENCIES IN TIMES OF AUSTERITY A MIXED-METHODS STUDY "AMERICAN JOURNAL OF PUBLIC HEALTH 2014 104(6) 1092-

) (Expenses \$ 882,000 ) (Revenue \$ (Code 1,694,988 including grants of \$ MEMBER ENGAGEMENTSTATE LEGISLATIVE LIAISONS ASTHO HOSTED THE ANNUAL MEETING OF STATE LEGISLATIVE LIAISONS ON JULY 16-17 IN SALT LAKE CITY TWENTY-FOUR STATES AND ONE TERRITORY, US VIRGIN ISLANDS, PARTICIPATED IN THE MEETING, WHICH ALSO FEATURED JOINT SESSIONS WITH ASTHO'S SENIOR DEPUTIES PEER NETWORK ON JULY 16 THAT INCLUDED FEDERAL AND STATE HEALTH POLICY UPDATES, A PANEL ON STRATEGIES FOR SUPPORTING SUSTAINABLE EFFORTS THROUGH THE FEDERAL RESERVE BANK AND STATE POLICY LEVERS, AND A DIALOGUE BETWEEN ED EHLINGER (MN) AND PAUL JARRIS ON HEALTH EQUITY IN ALL POLICIES CINDY PELLIGRINI, SENIOR VICE PRESIDENT OF PUBLIC POLICY AND GOVERNMENT AFFAIRS FOR THE MARCH OF DIMES, PRESENTED ON THE NEWBORN SCREENING SAVES LIVES REAUTHORIZATION ACT UNDERSTANDING INFORMED CONSENT STATE LEGISLATIVE LIAISONS SERVED AS PRESENTERS THROUGH THEIR MEETING ON TOPICS INCLUDING EBOLA, E-CIGARETTES, AND PRESCRIPTION DRUG OVERDOSE PREVENTION AND TREATMENT SENIOR DEPUTIES THE SENIOR DEPUTIES ORIENTATION AND ANNUAL MEETING WAS HELD JULY 13-16 IN SALT LAKE CITY ELEVEN NEW SENIOR DEPUTIES PARTICIPATED IN THE ORIENTATION AND LEARNED TACTICAL STRATEGIES TO MANAGE THEIR ROLES AND RESPONSIBILITIES SDC MEMBERS AND ALUMNI SERVED AS FACULTY FOR THE SESSIONS MEETING EVALUATIONS FOR THE ORIENTATION INDICATE THAT THE LEVEL OF SATISFACTION WITH THE OVERALL QUALITY OF MEETING PRESENTATION WAS VERY HIGH THE THEME OF THIS YEAR'S SENIOR DEPUTIES ANNUAL MEETING WAS "IMPROVING THE PERFORMANCE OF PUBLIC HEALTH AGENCIES " RICHARD PATTON (UT) WELCOMED SENIOR DEPUTIES TO UTAH AND PROVIDED OPENING REMARKS FOR THE CONFERENCE THE PLENARY SESSIONS FEATURED INNOVATIVE AND PROMISING PRACTICES TO STRENGTHEN CORE PUBLIC HEALTH CAPACITIES, SUCH AS HEALTH SYSTEMS TRANSFORMATION, WORKFORCE DEVELOPMENT, PERFORMANCE MANAGEMENT, AND POPULATION HEALTH IMPROVEMENT THERE WERE A TOTAL OF 74 REGISTRANTS, REPRESENTING 37 STATES AND FIVE TERRITORIES NORTHERN MARIANA ISLANDS, FEDERATED STATES OF MICRONESIA, GUAM, PUERTO RICO, AND THE U.S. VIRGIN ISLANDS. MEETING EVALUATIONS WERE OVERWHELMINGLY POSITIVE, NEARLY 97 PERCENT OF PARTICIPANTS INDICATED THAT THE MEETING WOULD BENEFIT THEM IN THEIR PRACTICE AND THE CONTENT HELD THEIR INTEREST CREATION OF NEW POLICIES AND PROCEDURES - DISASTER RELIEF, VETTING NEW PARTNERS ASTHO HAS BEEN DEVELOPING NEW POLICIES AND PROCEDURES FOR SPONSORS AND CORPORATE PARTNERS THE FIRST PROVIDES A GUIDE TO BRINGING ON NEW CORPORATE PARTNERS AND INCLUDES DETAILS ON VETTING AND RESEARCHING THE COMPANY AS WELL AS OBTAINING APPROPRIATE APPROVALS THE SECOND WILL HELP ASTHO NAVIGATE REQUESTS TO ASSIST WITH FUNDRAISING EFFORTS IN RESPONSE TO PUBLIC HEALTH EMERGENCIES PUBLICATIONSJARRIS PE, TALKINGTON K "WHAT'S NEXT ARE WE READY? PUBLIC HEALTH TESTING ITS LIMITS WITH GLOBAL DISEASE THREATS "JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2014 20(6) 670-1

#### Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

| 1 01111 330, 1 dit 111 | Line te. i regra | III SCI VICC A | recompnishments (See t | ile Ilisti detions)   |   |
|------------------------|------------------|----------------|------------------------|-----------------------|---|
| (Code                  | ) (Expenses \$   | 1,966,177      | including grants of \$ | 534,308 ) (Revenue \$ | ) |
| SCIENCE & STRATEGY     | ′                |                |                        |                       |   |
| (Code                  | ) (Expenses \$   | 1,385,551      | ıncludıng grants of \$ | ) (Revenue \$         | ) |
| MEMBER SERVICES        |                  |                |                        |                       |   |

#### Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions) (Code ) (Expenses \$ 535,946 including grants of \$ ) (Revenue \$ PUBLIC POLICY ) (Expenses \$ including grants of \$ ) (Revenue \$ (Code 88,324 ) OTHER ACTIVITIES AND PUBLICATIONSJARRIS PE "POPULATION HEALTH" NO ONE DOES IT ALONE "JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2014 20(5) 554-6 SHAH GH, LEEP C, YE J, SELLERS K, LISS-LEVINSON R, WILLIAMS K "PUBLIC HEALTH AGENCIES' LEVEL OF ENGAGEMENT IN AND PERCEIVED BARRIERS TO PHAB NATIONAL VOLUNTARY ACCREDITATION " JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2014 E-PUBLISHED AHEAD OF PRINT MOFFAT S. JARRIS PE. ROMERO E. WADDELL L "HEALTH SYSTEM CHANGE SUPPORTING 10-STATE LEARNING COLLABORATIVE FOR RAPID-CYCLE CHANGE " JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2015 21(1) 100-2 SHAH GH, LEEP CJ, YE J. SELLERS K. LISS-LEVINSON R. WILLIAMS KS "PUBLIC HEALTH AGENCIES' LEVEL OF ENGAGEMENT IN AND PERCEIVED BARRIERS TO PHAB NATIONAL VOLUNTARY ACCREDITATION " JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2015 21(2) 107-15 MONTERO JT, MOFFATT S, JARRIS PE OPPORTUNITIES TO IMPROVE POPULATION HEALTH BY INTEGRATING GOVERNMENTAL PUBLIC HEALTH AND HEALTH CARE DELIVERY LESSONS FROM THE ASTHO MILLION HEART QUALITY IMPROVEMENT LEARNING COLLABORATIVE DISCUSSION PAPER INSTITUTE OF MEDICINE 2015 MONTERO JT, LUPI MV, JARRIS PE IMPROVED POPULATION HEALTH THROUGH MORE DYNAMIC PUBLIC HEALTH AND HEALTH CARE SYSTEM COLLABORATION DISCUSSION PAPER INSTITUTE OF MEDICINE 2015 MULLEN J "LIVING LONGER BETTER A CALL TO ACTION TO PROMOTE THE HEALTH OF OLDER ADULTS AND THEIR COMMUNITIES " JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE 2015 21(4) 410-2 JARRIS PE, SELLERS K THE VALUE OF INTEGRATION PUBLIC HEALTH,

PRIMARY CARE, AND BEYOND PRACTICAL PLAYBOOK NEW YORK, NY OXFORD UNIVERSITY PRESS, 2015 28-31

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and Inde                  | pendent Co  |                                    |                           | u           | J.C.          | , r                          | .~ 1     | p.o, ccs, mg  |   | 1   |
|--|---|------------------------------------|---------------------------|-------------|---------------|------------------------------|----------|---|---|---|
| <b>(A)</b><br>Name and Title                     | (B) A verage hours per week (list any hours           | Posit<br>more th<br>perso<br>and a | ion (d<br>nan o<br>n is b | ne b<br>oth | ox, ι<br>an o | ınless<br>fficer             | <b>S</b> | ( <b>D)</b> Reportable compensation from the organization (W- | <b>(E)</b> Reportable compensation from related organizations (W- | (F) Estimated amount of other compensation from the |
|  | for related<br>organizations<br>below<br>dotted line) | Individual trustee<br>or director  | Institutional Trustee     | Officei     | Key employee  | Highest compensated employee | Former   | 2/1099-MISC)  | 2/1099-MISC)  | organization and<br>related<br>organizations        |
| (1) HARRY CHEN                                   | 1 00  | х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| REGION 1 REPRESENTATIVE (1) MARY O'DOWD          | 1 00  |                                    |                           |             |               |                              |          |   |   |   |
| REGION 2 REPRESENTATIVE                          |   | х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| (2) MARISSA LEVINE                               | 1 00  | х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| REGION 3 REPRESENTATIVE  (3) MARY CURRIER        | 1 00  |                                    |                           |             |               |                              |          |   |   |   |
| REGION 4 REPRESENTATIVE                          |   | х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| (4) KAREN MCKEOWN                                | 1 00  | x                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| REGION 5 REPRESENTATIVE (5) JT LANE              | 1 00  | ^                                  |                           |             |               |                              |          |   |   |   |
| REGION 6 REPRESENTATIVE  (6) GERD CLABAUGH       | 1 00  | ×                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| REGION 7 REPRESENTATIVE                          |   | х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| (7) WENDY BRAUNDREGION 8 REPRESENTATIVE          | 1 00  | x                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| (8) JAMES GILLIAN                                | 1 00  | x                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| REGION 9 REPRESENTATIVE  (9) JOHN WISEMAN        | 1 00  | ^                                  |                           |             |               |                              |          |   | 0   |   |
| REGION 10 REPRESENTATIVE                         |   | Х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| (10) SHEILA PINETTE                              | 1 00  | х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| (11) KARYL RATTAY                                | 1 00  | х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| REGION 3 REPRESENTATIVE (12) LAMAR HASBROUCK     | 1 00  |                                    |                           |             |               |                              |          |   |   |   |
| REGION 5 REPRESENTATIVE                          |   | Х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| (13) JOSE MONTERO                                | 1 00  | х                                  |                           |             |               |                              |          | 0   | 0   | 0   |
| PAST PRESIDENT (14) JEWEL MULLEN                 | 2 50  |                                    |                           |             |               |                              |          | 0   | 0   | 0   |
| PRESIDENT  |   | Х                                  |                           | Х           |               |                              |          | 0   | 0   | 0   |
| (15) ED EHLINGER PRESIDENT ELECT                 | 1 50  | x                                  |                           | х           |               |                              |          | 0   | 0   | 0   |
| (16) TERRY CLINE                                 | 1 50  | х                                  |                           | х           |               |                              |          | 0   | 0   | 0   |
| IMMEDIATE PAST PRESIDENT (17) BRENDA FITZGERALD  | 1 50  |                                    |                           |             |               |                              |          |   |   |   |
| SECRETARY-TREASURER                              |   | Х                                  |                           | Х           |               |                              |          | 0   | 0   | 0   |
| (18) PAUL E JARRISEXECUTIVE DIRECTOR             | 37 50   |                                    |                           | х           |               |                              |          | 347,004   | 0   | 65,474  |
| (19) DAVE COTE                                   | 37 50   |                                    |                           | х           |               |                              |          | 206,140   | 0   | 34,165  |
| ASSOCIATE EXEC DIRECTOR (20) JAMES S BLUMENSTOCK | 37 50   |                                    |                           |             |               |                              |          | 217.061   | 0   | 26 220  |
| CHIEF PROGRAM OFFICER (21) SHARON MOFFATT        | 37 50   |                                    |                           |             | X             |                              |          | 217,961   | 0   | 36,339  |
| CHIEF PROGRAM OFFICER                            |   |                                    |                           |             | х             |                              |          | 217,865   | 0   | 26,955  |
| (22) LISA WADDELL CHIEF PROGRAM OFFICER          | 37 50   |                                    |                           |             | x             |                              |          | 174,346   | 0   | 33,947  |
| (23) MONICA VALDES LUPI                          | 37 50   |                                    |                           |             | х             |                              |          | 164,219   | 0   | 41,130  |
| CHIEF PROGRAM OFFICER (24) MELISSA FERGUSON      | 37 50   |                                    |                           |             | X             |                              |          | 150,555   | 0   | 900   |
| CHIEF PROGRAM OFFICER                            |   |                                    |                           |             |               |                              |          | 130,533   |   |   |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                        | (B) Average hours per week (list any hours            | Posit<br>more th<br>persoi<br>and a | ion (d<br>nan o<br>n is b | ne bo   | ox, u<br>an of | nless<br>ficer      |        | (D)<br>Reportable<br>compensation<br>from the<br>organization (W- | <b>(E)</b> Reportable compensation from related organizations (W- | (F) Estimated amount of other compensation from the |
|--|---|-------------------------------------|---------------------------|---------|----------------|---------------------|--------|---|---|---|
|  | for related<br>organizations<br>below<br>dotted line) | Individual trustae<br>or director   | Institutional Trustee     | Officei | Key employee   | Highest compensated | Forner | 2/1099-MISC)  | 2/1099-MISC)  | organization and<br>related<br>organizations        |
| (26) CATHERINE SELLERS CHIEF PROGRAM OFFICER | 37 50   |                                     |                           |         |                | х                   |        | 141,255   | 0   | 28,394  |
| (1) SHAWNRICK POLK CHIEF OF STAFF            | 37 50   |                                     |                           |         |                | х                   |        | 138,225   | 0   | 26,010  |
| (2) GRACE CONNOLLY SENIOR DIRECTOR           | 37 50   |                                     |                           |         |                | х                   |        | 124,036   | 0   | 11,173  |
| (3) SCOTT BRISCOE SENIOR DIRECTOR            | 37 50   |                                     |                           |         |                | х                   |        | 118,202   | 0   | 28,645  |
| (4) ELIZABETH ROMERO WALKER SENIOR DIRECTOR  | 37 50   |                                     |                           |         |                | х                   |        | 117,663   | 0   | 30,304  |

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OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

2014

Open to Public Inspection

|             |          | <b>he organization</b><br>N OF STATE AND TERRITORIA     | AI             |   |                   |                         | Employer identifica      | ation number         |
|-------------|----------|---|----------------|---|-------------------|-------------------------|--------------------------|----------------------|
|             | H OFFI   |   |                |   |                   |                         | 35-1044487               |                      |
| Pa          | rt I     | Reason for Publi  | c Charity S    | Status (All organiza                    | itions must co    | mplete this p           |                          | ns.                  |
| The         | organı   | zation is not a private fo                              |                |   |                   |                         |                          |                      |
| 1           | Г        | A church, convention                                    | of churches, o | r association of churc                  | hes described i   | n <b>section 170(</b> l | o)(1)(A)(i).             |                      |
| 2           | Г        | A school described in                                   |                |   |                   | -                       |                          |                      |
| 3           | ,        | A hospital or a cooper                                  |                |   |                   | tion 170(b)(1)          | (A)(iii).                |                      |
| 4           | Ė        | A medical research or                                   | ganızatıon op  | _                                       |                   |                         |                          | ). Enter the         |
| _           | _        | hospital's name, city,                                  |                |   |                   |                         |                          |                      |
| 5           | ı        | An organization opera                                   |                |   | versity owned o   | or operated by a        | a governmental unit d    | escribed in          |
|             | _        | section 170(b)(1)(A)                                    |                |   |                   |                         |                          |                      |
| 6           | <u> </u> | A federal, state, or loc                                |                |   |                   |                         |                          |                      |
| 7           | <u>~</u> | An organization that n described in <b>section 1</b>    |                |   |                   | om a governme           | ental unit or from the o | jeneral public       |
| 8           | Γ        | A community trust de                                    |                |   |                   | tII)                    |                          |                      |
| 9           | Г        | An organization that n                                  | ormally receiv | es (1) more than 33:                    | 1/3% of its supp  | ort from contri         | butions, membership      | fees, and gross      |
|             |          | receipts from activitie                                 |                |   |                   |                         |                          |                      |
|             |          | ıts support from gross                                  |                | •                                       | <del>-</del>      | •                       | • •                      |                      |
|             |          | acquired by the organi                                  |                |   |                   |                         |                          |                      |
| 10          | г        | An organization organ                                   |                |   |                   |                         |                          |                      |
| 11          | ,<br>_   | An organization organ                                   | •              | ·                                       | •                 | ·                       |                          | out the nurnoses of  |
|             | ,        | one or more publicly s                                  |                |   |                   |                         |                          |                      |
|             |          | the box in lines 11a th                                 |                |   |                   |                         |                          |                      |
| а           | Γ        | <b>Type I.</b> A supporting of                          | rganization op | perated, supervised, o                  | r controlled by 1 | ts supported o          | rganization(s), typical  | lly by giving the    |
|             |          | supported organization                                  |                |   |                   | ty of the direct        | ors or trustees of the   | supporting           |
|             | _        | organization You mus                                    |                |   |                   |                         |                          |                      |
| b           | ı        | <b>Type II.</b> A supporting management of the su       | -              | •                                       |                   |                         |                          |                      |
|             |          | must complete Part IV                                   |                |   | same persons t    | ilat colltiol of f      | nanage the supported     | organization(s) Tou  |
| c           | Г        | Type III functionally                                   |                |   | n operated in c   | onnection with,         | and functionally inte    | grated with, its     |
|             | •        | supported organization                                  |                |   |                   |                         |                          | ·                    |
| d           | Г        | Type III non-function                                   |                |   |                   |                         |                          |                      |
|             |          | not functionally integr                                 |                |   |                   |                         | ement and an attentiv    | eness requirement    |
| _           | _        | (see instructions) <b>Yo</b><br>Check this box if the o |                |   |                   |                         | ca Typo I Typo II T      | vno III functionally |
| е           | '        | integrated, or Type III                                 |                |   |                   |                         | s a rype i, rype ii, r   | ype III lunctionally |
| f           |          | Enter the number of si                                  |                |   |                   |                         |                          |                      |
| g           |          | Provide the following i                                 |                |   |                   |                         |                          |                      |
|             |          | J   |                | 3                                       | . ,               |                         |                          |                      |
|             | (i)Na    | ame of supported  | (ii) EIN       | (iii) Type of                           | (iv) Is the org   | ganization              | (v) A mount of           | (vi) A mount of      |
|             |          | organization  |                | organization                            | listed in your    |                         | monetary support         | other support (see   |
|             |          |   |                | (described on lines<br>1-9 above or IRC | docume            | ent?                    | (see instructions)       | ınstructions)        |
|             |          |   |                | section (see                            |                   |                         |                          |                      |
|             |          |   |                | instructions))                          |                   |                         |                          |                      |
|             |          |   |                |   | Yes               | No                      |                          |                      |
|             |          |   |                |   |                   |                         |                          |                      |
|             |          |   |                |   |                   |                         |                          |                      |
| <del></del> |          |   |                |   |                   |                         |                          |                      |

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do 15,961,952 17,920,617 18,246,422 23,272,385 24,099,812 99,501,188 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 15,961,952 17,920,617 18,246,422 23,272,385 24,099,812 99,501,188 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 6,390,531 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 93,110,657 from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total beginning in) 🟲 15,961,952 17,920,617 18,246,422 23,272,385 24,099,812 Amounts from line 4 99,501,188 Gross income from interest, dividends, payments received on 5,716 7,697 securities loans, rents, royalties 5,366 5,411 5,323 29,513 and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 59,667 18,696 22,787 9.012 58,195 168,357 capital assets (Explain in Part VI) 11 Total support Add lines 7 99,699,058 through 10 12 Gross receipts from related activities, etc (see instructions) 689,925 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f)) 14 93 390 % Public support percentage for 2013 Schedule A, Part II, line 14 15 92 480 % 16a 33 1/3% support test-2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box **▶**▽ and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V  $\,)$ 

| Section A. All Supporting Organizations |
|---|
|---|

| Se  | ection A. All Supporting Organizations  |     |     |    |
|-----|---|-----|-----|----|
|     |   |     | Yes | No |
| 1   | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.  | 1   |     |    |
| 2   | Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)$ ? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .   | 2   |     |    |
| За  | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.   | За  |     |    |
| b   | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.   | 3b  |     |    |
| c   | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.  | 3с  |     |    |
| 4a  | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.   | 4a  |     |    |
| b   | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.   | 4b  |     |    |
| c   | Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.   | 4c  |     |    |
| 5a  | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a  |     |    |
| b   | <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  | 5b  |     |    |
| c   | Substitutions only. Was the substitution the result of an event beyond the organization's control?  | 5c  |     |    |
| 6   | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .  | 6   |     |    |
| 7   | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).   | 7   |     |    |
| 8   | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).  | 8   |     |    |
| 9a  | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .   | 9a  |     |    |
| b   | Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in <b>Part VI</b> .  | 9b  |     |    |
| c   | Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .  | 9c  |     |    |
| L0a | Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.  | 10a |     |    |
| b   | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).  | 10b |     |    |
| l1  | Has the organization accepted a gift or contribution from any of the following persons?   |     |     |    |
| а   | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,   |     |     |    |
|     | the governing body of a supported organization?   | 11a |     |    |
| b   | A family member of a person described in (a) above?   | 11b |     |    |

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

| Pa | rt IV Supporting Organizations (continued)   |    |     |    |
|----|--|----|-----|----|
| S  | ection B. Type I Supporting Organizations  |    |     |    |
|    |  |    | Yes | No |
| 1  | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1  |     |    |
| 2  | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.  | 2  |     |    |
| S  | ection C. Type II Supporting Organizations   |    |     |    |
|    |  |    | Yes | No |
| 1  | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).  | 1  |     |    |
| S  | ection D. All Type III Supporting Organizations  |    |     |    |
|    |  |    | Yes | No |
| 1  | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?  | 1  |     |    |
| 2  | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).   | 2  |     |    |
| 3  | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.  | 3  |     |    |
| S  | ection E. Type III Functionally-Integrated Supporting Organizations  |    |     |    |
| 1  | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see  The organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.  |    |     |    |
| 2  | Activities Test Answer (a) and (b) below.  |    | Yes | No |
|    | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.  | 2a |     |    |
|    | <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.   | 2b |     |    |
| 3  |  |    |     |    |
|    | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.   | 3a |     |    |
|    | b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each   |    | 1 1 |    |

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

#### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

| 1   | _  | Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other |
|-----|----|---|
| ype | [] | II non-functionally integrated supporting organizations must complete Sections A through E  |

|   | Section A - Adjusted Net Income  |   | (A) Prior Year | (B) Current Year<br>(optional) |
|---|--|---|----------------|--------------------------------|
| 1 | Net short-term capital gain  | 1 |                |                                |
| 2 | Recoveries of prior-year distributions   | 2 |                |                                |
| 3 | Other gross income (see instructions)  | 3 |                |                                |
| 4 | Add lines 1 through 3  | 4 |                |                                |
| 5 | Depreciation and depletion   | 5 |                |                                |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 |                |                                |
| 7 | Other expenses (see instructions)  | 7 |                |                                |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)  | 8 |                |                                |

|   | Section B - Minimum Asset Amount   |    | (A) Prior Year | (B) Current Year<br>(optional) |
|---|--|----|----------------|--------------------------------|
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year) | 1  |                |                                |
| а | Average monthly value of securities  | 1a |                |                                |
| b | Average monthly cash balances  | 1b |                |                                |
| c | Fair market value of other non-exempt-use assets   | 1c |                |                                |
| d | Total (add lines 1a, 1b, and 1c)   | 1d |                |                                |
| e | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)   |    |                |                                |
| 2 | Acquisition indebtedness applicable to non-exempt use assets   | 2  |                |                                |
| 3 | Subtract line 2 from line 1d   | 3  |                |                                |
| 4 | Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)                                  | 4  |                |                                |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5  |                |                                |
| 6 | Multiply line 5 by 035   | 6  |                |                                |
| 7 | Recoveries of prior-year distributions   | 7  |                |                                |
| 0 | Minimum Assat Amount (add line 7 to line 6)  | Q  |                |                                |

#### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- **3** Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

|   | Current Year |
|---|--------------|
| 1 |              |
| 2 |              |
| 3 |              |
| 4 |              |
| 5 |              |
|   |              |
| 6 |              |

| Section D - Distributions Current Year  |                                |  |   |  |
|---|--------------------------------|--|---|--|
| 1 Amounts paid to supported organizations to accom  | plish exempt purposes          |  |   |  |
| 2 A mounts paid to perform activity that directly furthe excess of income from activity   | ers exempt purposes of supp    | orted organizations, in                  |   |  |
| 3 Administrative expenses paid to accomplish exemp  | ot purposes of supported orga  | anızatıons                               |   |  |
| 4 Amounts paid to acquire exempt-use assets   |                                |  |   |  |
| 5 Qualified set-aside amounts (prior IRS approval rec   | nured)                         |  |   |  |
|   |                                |  |   |  |
| 6 Other distributions (describe in Part VI) See instru  | ICTIONS                        |  |   |  |
| 7 Total annual distributions. Add lines 1 through 6   |                                |  |   |  |
| 8 Distributions to attentive supported organizations t details in Part VI) See instructions   | o which the organization is re | esponsive (provide                       |   |  |
| 9 Distributable amount for 2014 from Section C, line  | 6                              |  |   |  |
| 10 Line 8 amount divided by Line 9 amount   |                                |  |   |  |
|   |                                |  |   |  |
| Section E - Distribution Allocations (see instructions)   | (i)<br>Excess Distributions    | (ii)<br>Underdist ribut ions<br>Pre-2014 | (iii)<br>Distributable<br>Amount for 2014 |  |
| 1 Distributable amount for 2014 from Section C, line 6  |                                |  |   |  |
| 2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)   |                                |  |   |  |
| 3 Excess distributions carryover, if any, to 2014   |                                |  |   |  |
| <b>a</b> From 2009  |                                |  |   |  |
| <b>b</b> From 2010  |                                |  |   |  |
| c From 2011   |                                |  |   |  |
| d From 2012   |                                |  |   |  |
| <b>e</b> From 2013  |                                |  |   |  |
| f Total of lines 3a through e   |                                |  |   |  |
| g Applied to underdistributions of prior years  |                                |  |   |  |
| <ul> <li>h Applied to 2014 distributable amount</li> <li>i Carryover from 2009 not applied (see instructions)</li> </ul>                            |                                |  |   |  |
| j Remainder Subtract lines 3g, 3h, and 3i from 3f   |                                |  |   |  |
| 4 Distributions for 2014 from Section D, line 7 \$  |                                |  |   |  |
| Applied to underdistributions of prior years  |                                |  |   |  |
| <b>b</b> Applied to 2014 distributable amount   |                                |  | 1   |  |
| c Remainder Subtract lines 4a and 4b from 4   |                                |  |   |  |
| 5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions) |                                |  |   |  |
| 6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)                        |                                |  |   |  |
| 7 Excess distributions carryover to 2015. Add lines 31 and 4c   |                                |  |   |  |
| 8 Breakdown of line 7   |                                |  |   |  |
| <b>a</b> From 2010  |                                |  |   |  |
| <b>b</b> From 2011  |                                |  |   |  |
| <b>c</b> From 2012  |                                |  |   |  |
| d From 2013   |                                |  |   |  |

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493228005486

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization Employer identification number

| ASS | OCIATION OF STATE AND TERRITORIAL                                | L   |  |                                | zmpioyer idei                                   | nen leacion number  |
|-----|--|---|--|--------------------------------|---|---|
|     | ALTH OFFICIALS   |   | u costicu FO4/                           |                                | 35-1044487                                      |   |
| Par |  | ganization is exempt unde   |  |                                |   | organization.   |
| 1   | Provide a description of the or                                  | ganization's direct and indirect pol  | itical campaign act                      | tivities in Par                | t I V   |   |
| 2   | Political expenditures   | \$  |  |                                |   |   |
| 3   | Volunteer hours  |   |  |                                |   |   |
| Par | t I-B Complete if the or   | ganization is exempt unde   | er section 501(                          | c)(3).                         |   |   |
| 1   | Enter the amount of any excis                                    | e tax incurred by the organization  | under section 495!                       | 5                              | <b>F</b>  | \$  |
| 2   | Enter the amount of any excis                                    | e tax incurred by organization man  | agers under sectio                       | n 4955                         | ▶   | \$  |
| 3   | If the organization incurred a s                                 | section 4955 tax, did it file Form 4  | 720 for this year?                       |                                |   | ☐ Yes ☐ No  |
| 4a  | Was a correction made?   |   |  |                                |   | ┌ Yes ┌ No  |
| b   | If "Yes," describe in Part IV                                    |   |  |                                |   |   |
| Par |  | ganization is exempt unde   | er section 501(                          | c), except                     | section 50                                      | 01(c)(3).   |
| 1   | Enter the amount directly expe                                   | ended by the filing organization for  | section 527 exem                         | pt function ac                 | tivities 🕨                                      | \$  |
| 2   | Enter the amount of the filing of exempt function activities     | organization's funds contributed to   | other organization                       | s for section !                | 527<br><b>►</b>                                 | \$  |
| 3   | Total exempt function expendi                                    | itures Add lines 1 and 2 Enter he   | re and on Form 112                       | 20-POL, line :                 | 17b <b>►</b>                                    | ¢   |
| 4   | Did the filing organization file I                               | Form 1120-POL for this year?  |  |                                |   | → Yes 「No   |
|     | amount of political contributio<br>separate segregated fund or a | For each organization listed, enter ns received that were promptly and political action committee (PAC) | d directly delivered If additional space | to a separate<br>is needed, pi | e political orga<br>rovide informa              | anization, such as a<br>ation in Part IV  |
|     | (a) Name   | ( <b>b)</b> Address   | (c) EIN                                  | filing org                     | int paid from<br>ganization's<br>one, enter -0- | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|     |  |   |  |                                |   |   |
|     |  |   |  |                                |   |   |
|     |  |   |  |                                |   |   |
|     |  |   |  |                                |   |   |
|     |  |   |  |                                |   |   |
|     |  | ee the instructions for Form 990 or 9   |  |                                |   |   |

section 4911 tax for this year?

┌ Yes ┌ No

# Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

| Check | <b>▶</b> □ | $\overline{}$ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, |
|-------|------------|---|
|       |            | expenses, and share of excess lobbying expenditures)  |

**B** Check ▶ ☐ If the filing organization checked box A and "limited control" provisions apply

|    | Limits on Lobbying E<br>(The term "expenditures" means ar |  | (a) Filing<br>organization's<br>totals | <b>(b)</b> Affiliated<br>group<br>totals |
|----|---|--|--|--|
| 1a | Total lobbying expenditures to influence public o         | 28,254   |  |  |
| b  | Total lobbying expenditures to influence a legisla        | ative body (direct lobbying)                         | 226,054                                |  |
| c  | Total lobbying expenditures (add lines 1a and 1b          | o)   | 254,308                                |  |
| d  | O ther exempt purpose expenditures                        | 24,620,878   |  |  |
| е  | Total exempt purpose expenditures (add lines 1            | c and 1d)  | 24,875,186                             |  |
| f  | Lobbying nontaxable amount Enter the amount f             | rom the following table in both                      | 1,000,000                              |  |
|    | If the amount on line 1e, column (a) or (b) is:           | The lobbying nontaxable amount is:                   |  |  |
|    | Not over \$500,000  | 20% of the amount on line 1e                         |  |  |
|    | Over \$500,000 but not over \$1,000,000                   | \$100,000 plus 15% of the excess over \$500,000      |  |  |
|    | Over \$1,000,000 but not over \$1,500,000                 | \$175,000 plus 10% of the excess over \$1,000,000    |  |  |
|    | Over \$1,500,000 but not over \$17,000,000                | \$225,000 plus 5% of the excess over \$1,500,000     |  |  |
|    | Over \$17,000,000   | \$1,000,000  |  |  |
| g  | Grassroots nontaxable amount (enter 25% of lin            | e 1f)  | 250,000                                |  |
| h  | Subtract line 1g from line 1a If zero or less, ente       | er -0-   | 0                                      |  |
| i  | Subtract line 1f from line 1c If zero or less, ente       | r-0-   | 0                                      |  |
| j  | If there is an amount other than zero on either lir       | ne 1h or line 1i, did the organization file Form 472 | 0 reporting                            | □ Ves □ No                               |

4-Year Averaging Period Under section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year (a) 2011 **(b)** 2012 (c) 2013 (d) 2014 (e) Total beginning in) 1,000,000 1,000,000 1,000,000 1,000,000 4,000,000 Lobbying nontaxable amount Lobbying ceiling amount 6,000,000 (150% of line 2a, column(e)) 259,503 Total lobbying expenditures 265,783 244,975 254,308 1,024,569 Grassroots nontaxable amount 250,000 250,000 250,000 250,000 1,000,000 Grassroots ceiling amount 1,500,000 (150% of line 2d, column (e)) 25,950 24,497 28,254 26,578 105,279 Grassroots lobbying expenditures

| (b) Amount     | No      |
|----------------|---------|
| Amount         | No      |
|                |         |
|                |         |
|                |         |
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| or section     | )(5), o |
| Yes            |         |
| 1              |         |
| 2              |         |
| 3              |         |
| or section     |         |
| Part III-      | R (b)   |
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| [-A, lines 1 a | Part II |
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|                |         |
| I              | Part I  |

| Part IV Supplemental Info | Part IV Supplemental Information (continued) |  |  |  |
|---------------------------|--|--|--|--|
| Return Reference          | Explanation                                  |  |  |  |
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Schedule C (Form 990 or 990EZ) 2014

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

#### DLN: 93493228005486

OMB No 1545-0047

# SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public Inspection

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization **Employer identification number** ASSOCIATION OF STATE AND TERRITORIAL HEALTH OFFICIALS 35-1044487 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the tax year 🟲 Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

| Par      | <b>Tit</b> Organizations Maintaining Co  | llections of Art,     | Hist     | :ori     | <u>cal Tr</u> | <u>easu</u>     | <u>res, or O</u>           | the  | · Similar             | Asse <sup>-</sup> | ts (co          | ntınued)  |
|----------|--|-----------------------|----------|----------|---------------|-----------------|----------------------------|--|-----------------------|-------------------|-----------------|-----------|
| 3        | Using the organization's acquisition, access collection items (check all that apply)   | ion, and other record | ds, che  | ecka     | any of t      | he follo        | owing that a               | are a  | sıgnıfıcant           | use of            | ıts             |           |
| а        | Public exhibition  |                       | d        | Γ        | Loan          | or exch         | nange progr                | ams  |                       |                   |                 |           |
| b        | Scholarly research   |                       | e        | $\Gamma$ | Other         | -               |                            |  |                       |                   |                 |           |
| c        | Preservation for future generations  |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| 4        | Provide a description of the organization's co   | ollections and explai | n how    | the      | / furthe      | r the o         | rganızatıon                | 's ex  | empt purpo            | se in             |                 |           |
| 5        | During the year, did the organization solicit  |                       |          |          |               |                 |                            |  | ılar                  | _                 |                 | _         |
|          | assets to be sold to raise funds rather than t   |                       |          |          |               |                 |                            |  |                       | <u> </u>          |                 | No        |
| Par      | Escrow and Custodial Arrang Part IV, line 9, or reported an ar   |                       |          |          |               |                 | i answere                  | u 16   | es to For             | 111 990           | <u>'</u>        |           |
| 1a       | Is the organization an agent, trustee, custoo<br>included on Form 990, Part X?   | lian or other interme | diary 1  | for c    | ontribu       | itions d        | or other ass               | ets n  | ot                    | Γ,                | Yes             | ┌ No      |
| b        | If "Yes," explain the arrangement in Part XI   | II and complete the   | follow   | ıng t    | able          |                 | _                          |  |                       |                   |                 |           |
|          |  |                       |          |          |               |                 | -                          |  |                       | Amou              | nt              |           |
| С        | Beginning balance  |                       |          |          |               |                 |                            | 1c   |                       |                   |                 |           |
| d        | Additions during the year  |                       |          |          |               |                 |                            | 1d   |                       |                   |                 |           |
| е        | Distributions during the year  |                       |          |          |               |                 | L                          | 1e   |                       |                   |                 |           |
| f        | Ending balance   |                       |          |          |               |                 | L                          | 1f   |                       |                   |                 |           |
| 2a       | Did the organization include an amount on Fe   | orm 990, Part X, line | 21, fo   | ores     | crowo         | rcusto          | odial accou                | nt lıa   | bility?               | Γ,                | Yes             | ┌ No      |
| b        | If "Yes," explain the arrangement in Part XI   | II Check here if the  | expla    | nati     | n has         | been p          | rovided in F               | art >  | (III                  |                   |                 | $\sqcap$  |
| Pa       | rt V Endowment Funds. Complete   | ıf the organızatıon   | ansv     | were     | ed "Ye        |                 |                            |  |                       |                   |                 |           |
|          |  | (a)Current year       | (b)      | Prior    | /ear          | <b>b (c)</b> Tv | wo years back              | (d)⊺   | hree years b          | ack (e)           | Four ye         | ears back |
| 1a       | Beginning of year balance  |                       |          |          |               |                 |                            | <u> </u>   |                       |                   |                 |           |
| Ь        | Contributions  |                       |          |          |               |                 |                            | <del>                                     </del> |                       |                   |                 |           |
| С        | Net investment earnings, gains, and losses   |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| d        | Grants or scholarships   |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| e        | Other expenditures for facilities and programs   |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| f        | Administrative expenses  |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| g        | End of year balance  |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| 2        | Provide the estimated percentage of the cur  | rent year end balanc  | e (lıne  | 1g,      | colum         | n (a)) ł        | neld as                    |  |                       |                   |                 |           |
| а        | Board designated or quasi-endowment 🕨  |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| ь        | Permanent endowment ▶  |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| c        | Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho   | uld equal 100%        |          |          |               |                 |                            |  |                       |                   |                 |           |
| За       | Are there endowment funds not in the posse   |                       | ition tl | hat a    | re helo       | d and a         | dministere                 | d for t  | the                   |                   |                 |           |
|          | organization by  | J                     |          |          |               |                 |                            |  |                       |                   | Yes             | No        |
|          | (i) unrelated organizations  |                       |          |          |               |                 |                            |  |                       | 3a(i)             |                 |           |
| _        | (ii) related organizations   |                       |          |          |               |                 |                            |  |                       | 3a(ii)            |                 |           |
|          | If "Yes" to 3a(II), are the related organization   |                       |          |          |               |                 |                            | •  |                       | 3b                |                 |           |
| 4<br>Doc | Describe in Part XIII the intended uses of the transfer to the |                       |          |          |               | 2 2 2 2 4       | arad 'Vac                  | ' to   | Form 000              | Dart              | T\/             | 20        |
| FGI      | 11a. See Form 990, Part X, line  |                       | ne oi    | yan      | izatioi       | i alisw         | vereu res                  | ιυ   | ruiii 990             | , Pait.           | 17, 111         | ie        |
|          | Description of property  |                       |          |          | Cost oi       |                 | (b)Cost or o<br>basis (oth |  | (c) Accum<br>deprecia |                   | ( <b>d</b> ) Bo | ook value |
| 1a       | Land   |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| b        | Buildings  |                       |          |          |               |                 |                            |  |                       |                   |                 |           |
| С        | Leasehold improvements   |                       | •        |          |               |                 | 48                         | 0,486  |                       | 370,437           |                 | 110,049   |
| d        | Equipment  |                       |          |          |               |                 | 48                         | 8,537  |                       | 137,163           |                 | 351,374   |
| _е       | Other  |                       | <u> </u> |          |               |                 | 1,46                       | 4,982  | 1,0                   | 084,003           |                 | 380,979   |
|          | I. Add lines 1a through 1e (Column (d) must e  |                       |          |          |               | 10( ) )         |                            |  | >                     |                   |                 | 842,402   |

| Part VII Investments—Other Securities. Com                              | plete if the organization  | answered 'Yes' to Form 990, Part IV,                        | line 11b.    |
|---|----------------------------|---|--------------|
| See Form 990, Part X, line 12.  (a) Description of security or category | (b)Book value              | (c) Method of valuation                                     |              |
| (including name of security)  |                            | Cost or end-of-year market value                            |              |
| (1)Financial derivatives (2)Closely-held equity interests               |                            |   |              |
| Other   |                            |   |              |
|   |                            |   |              |
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|   |                            |   |              |
| Total (Column (h) must organ Form 000, Part V, col. (P) line 12.)       | •                          |   |              |
| <b>Part VIII</b> Investments—Program Related. Co                        | nplete if the organization |   | '. line 11c. |
| See Form 990, Part X, line 13.  |                            |   |              |
| (a) Description of investment   | (b) Book value             | (c) Method of valuation<br>Cost or end-of-year market value |              |
|   |                            |   |              |
|   |                            |   |              |
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|   |                            |   |              |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13)        | •                          |   |              |
| Part IX Other Assets. Complete if the organization                      |                            |   |              |
| (a) Descri  | ption                      | (b) Book valu   | ie           |
|   |                            |   |              |
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|   |                            |   |              |
| Total. (Column (b) must equal Form 990, Part X, col.(B) line 15         | 5.)                        |   |              |
| Part X Other Liabilities. Complete if the orga                          |                            |   | See          |
| Form 990, Part X, line 25.  (a) Description of liability                | (b) Book value             |   |              |
| <del></del>   | (b) Book value             |   |              |
| Federal income taxes  CAPITAL LEASE OBLIGATIONS                         | 59,109                     |   |              |
| DEFERRED RENT LIABILITY   | 447,548                    |   |              |
|   | ,                          |   |              |
|   |                            |   |              |
|   |                            |   |              |
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|   |                            |   |              |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25)        | 506,657                    |   |              |

| Par            |  | Revenue per Audited Financial Statements With Revenue  <br>wered 'Yes' to Form 990, Part IV, line 12a.   | per R   | <b>eturn</b> Complete if   |
|----------------|--|--|---|--|
| 1              | <u>-</u>                                     | er support per audited financial statements  | 1   | 24,297,629   |
| 2              | Amounts included on line 1 b                 | ut not on Form 990, Part VIII, line 12   |   |  |
| а              | Net unrealized gains (losses)                | on investments   2a  |   |  |
| b              | Donated services and use of                  | facilities   |   |  |
| c              | Recoveries of prior year grant               | zs   |   |  |
| d              | Other (Describe in Part XIII                 | )  |   |  |
| e              | Add lines <b>2a</b> through <b>2d</b> .      |  | 2e  | 0  |
| 3              | Subtract line <b>2e</b> from line <b>1</b> . |  | 3   | 24,297,629   |
| 4              | Amounts included on Form 99                  | 90, Part VIII, line 12, but not on line <b>1</b>   |   |  |
| а              | Investment expenses not inc                  | luded on Form 990, Part VIII, line 7b . 4a   |   |  |
| b              | Other (Describe in Part XIII                 | )  |   |  |
| c              | Add lines <b>4a</b> and <b>4b</b>            |  | 4c  | 0  |
| 5              | Total revenue Add lines <b>3</b> an          | d <b>4c.</b> (This must equal Form 990, Part I, line 12)   | 5   | 24,297,629   |
| Par            |  | xpenses per Audited Financial Statements With Expense  | s per   | Return. Complete   |
|                |  | nswered 'Yes' to Form 990, Part IV, line 12a.  |   | 24.975.196   |
| 1              | · · ·  |  | 1   | 24,875,186   |
| 2              |  | at not on Form 990, Part IX, line 25   |   |  |
| a              |  |  | -   |  |
| b              | • •  |  | -   |  |
| C              | Other losses                                 |  | -   |  |
| d              |  |  | 3.  |  |
| e              | -  |  | 2e  | 24.075.106   |
| 3              |  | O Deat IV June 25 high set on June 4.  | 3   | 24,875,186   |
| 4              |  | 0, Part IX, line 25, but not on line 1: uded on Form 990, Part VIII, line 7b   4a  |   |  |
| a              | •  |  | 1   |  |
| b              | · ·  |  |   |  |
| C<br>E         |  | nd <b>4c.</b> (This must equal Form 990, Part I, line 18 )   | 4c<br>5   | 24.075.106   |
| 5<br>Dar       | Supplemental In                              | <u> </u>   | <u> </u>  | 24,875,186   |
| P rov<br>P art | ride the descriptions required fo            | r Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2l, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to   |   | de any additional  |
|                | Return Reference                             | Explanation  |   |  |
| PART           | X, LINE 2                                    | ASTHO IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTIO INTERNAL REVENUE CODE ACCORDINGLY, NO PROVISION FOR IT MADE IN THE ACCOMPANYING FINANCIAL STATEMENTS ASTHOMOUNDATION FOR THE YEARS ENDED SEPTEMBER 30, 2015 AND ADCUMENTED ITS CONSIDERATION OF FASB ASC 740-10, INCOMEDIDANCE FOR REPORTING UNCERTAINTY IN INCOME TAXES AND NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER DISCLOSURE IN THE FINANCIAL STATEMENTS THE FEDERAL FOR ORGANIZATION EXEMPT FROM INCOME TAX, IS SUBJECT TO EXAIT INTERNAL REVENUE SERVICE, GENERALLY FOR THREE YEARS AFT | NCOM<br>IS NO<br>2014,<br>IE TA)<br>D HAS<br>RECO<br>M 990<br>MINAT | E TAXES HAS BEEN T A PRIVATE ASTHO HAS (ES, THAT PROVIDES DETERMINED THAT GNITION OR , RETURN OF |
|                |  |  |   |  |

| Jenedale 2 (1 01111 330) 2013      |                | r age <b>3</b> |  |  |  |  |
|------------------------------------|----------------|----------------|--|--|--|--|
| Part XIII Supplemental Information | on (continued) |                |  |  |  |  |
| Return Reference                   | Explanation    |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
| -                                  |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |
|                                    |                |                |  |  |  |  |

Schedule D (Form 990) 2014

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As Filed Data -

DLN: 93493228005486

SCHEDULE F (Form 990)

### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. 2014

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990.

► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

**Employer identification number** 

| 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.  3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed.)  (a) Region  (b) Number of offices in the region  (c) Number of employees, agents, and independent contractors in region  (1) EAST ASIA AND THE PACIFIC  0  0  0  PRO GRAM SERVICES  GRANT MAKING  18,00  (4)  (5)  3a Sub-total  b Total from continuation sheets to Part I  |      | DCIATION OF STATE AND TERR<br>LTH OFFICIALS | RITORIAL           |  |  | 35-1044487                                    |                     |
|--|------|---|--------------------|--|--|---|---------------------|
| and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?   | Pa   |   |                    |  | ne United States. Co   | omplete if the organiza                       | ation answered      |
| assistance outside the United States.  3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed.)  (a) Region (b) Number of offices in the region offices in the region independent contractors in region (by type) (e.g., agents, and independent contractors in region.)  (1) EAST ASIA AND THE PACIFIC 0 PRO GRAM SERVICES GRANT MAKING 18,00  (2) (3) (4) (5) (5) (5) (7) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7   | 1    | and other assistance, the gra               | ntees' eligibili   | ty for the gran  | ts or assistance, and  | the selection criteria                        | ✓ Yes               |
| (a) Region  (b) Number of offices in the region  (c) Number of offices in the region  (d) Activities conducted in region (by type) (e.g., fundraising, program service, describe specific type of service(s) in region  (1) EAST ASIA AND THE PACIFIC  0 0 PRO GRAM SERVICES  (3)  (4)  (5)  3a Sub-total  b Total from continuation sheets  to Part I   | 2    |   |                    | ganızatıon's pı  | rocedures for monitorii  | ng the use of its grant                       | s and other         |
| offices in the region sagents, and independent contractors in region (by type) (e.g., fundraising, program service, describe specific type of service(s) in region (contractors in region) (contractor | 3    | Activites per Region (The follow            | ing Part I, line 3 | table can be du  | iplicated if additional spa  | ice is needed )                               |                     |
| (2) (3) (4) (5)  3a Sub-total b Total from continuation sheets to Part I   |      | <b>(a)</b> Region                           | offices in the     | employees,<br>agents, and<br>independent<br>contractors in | region (by type) (e g ,<br>fundraising, program<br>services, investments, grants<br>to recipients located in the | program service, describe<br>specific type of | for and investments |
| (3) (4) (5)  3a Sub-total b Total from continuation sheets to Part I   | (1)  | EAST ASIA AND THE PACIFIC                   | 0                  | 0  | PROGRAM SERVICES   | GRANT MAKING                                  | 18,000              |
| (4) (5)  3a Sub-total b Total from continuation sheets to Part I  18,00  | ( 2) |   |                    |  |  |   |                     |
| (5)  3a Sub-total  b Total from continuation sheets to Part I  18,00   | ( 3) |   |                    |  |  |   |                     |
| 3a Sub-total         0         0         18,00           b Total from continuation sheets to Part I         0  | (4)  |   |                    |  |  |   |                     |
| <b>b</b> Total from continuation sheets 0 0 to Part I  | ( 5) |   |                    |  |  |   |                     |
| to Part I  | 3a   | Sub-total                                   | 0                  | 0  |  |   | 18,000              |
|  |      | to Part I                                   |                    |  |  |   | C                   |
| c Totals (add lines 3a and 3b) 0 0 18,00  For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No. 50082W Schedule F (Form 990) 2014   |      | : <b>Totals</b> (add lines 3a and 3b)       |                    |  | L.   |   | 18,000              |

| Pa |                          |   |                              |   |                              |  | lete if the organizational space is needed. | on answered "Yes"                      | to Form 990,   |
|----|--------------------------|---|------------------------------|---|------------------------------|--|---|--|--|
| 1  | (a) Name of organization | (b) IRS code<br>section<br>and EIN (if<br>applicable) | (c) Region                   | (d) Purpose of<br>grant   | (e) A mount of<br>cash grant | <b>(f)</b> Manner of<br>cash<br>disbursement | (g) A mount<br>of non-cash<br>assistance    | (h) Description of non-cash assistance | (i) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
| (  | 1)                       |   | EAST ASIA AND<br>THE PACIFIC | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT | 18,000                       |  |   |  |  |
| (  | 2)                       |   |                              |   |                              |  |   |  |  |
| (  | 3)                       |   |                              |   |                              |  |   |  |  |
| (  | 4)                       |   |                              |   |                              |  |   |  |  |
| 2  |                          |   |                              | ted above that are ro<br>e or counsel has pro                                       |                              |  | ountry, recognized a                        | s<br>                                  | 1  |
| 3  | Enter total num          | ber of other  | organizations or ent         | tities  |                              |  |   |  |  |

Schedule F (Form 990) 2014

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

| Part III can be                 | duplicated if addit | ional space is ne        | eeded.                       |                                    |  |  |   |
|---------------------------------|---------------------|--------------------------|------------------------------|------------------------------------|--|--|---|
| (a) Type of grant or assistance | (b) Region          | (c) Number of recipients | (d) A mount of<br>cash grant | (e) Manner of cash<br>disbursement | (f) A mount of<br>non-cash<br>assistance | (g) Description<br>of non-cash<br>assistance | <b>(h)</b> Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
| (1)                             |                     |                          |                              |                                    |  |  |   |
| ( 2)                            |                     |                          |                              |                                    |  |  |   |
| (3)                             |                     |                          |                              |                                    |  |  |   |
| (4)                             |                     |                          |                              |                                    |  |  |   |
| (5)                             |                     |                          |                              |                                    |  |  |   |
| (6)                             |                     |                          |                              |                                    |  |  |   |
| (7)                             |                     |                          |                              |                                    |  |  |   |
| (8)                             |                     |                          |                              |                                    |  |  |   |
| (9)                             |                     |                          |                              |                                    |  |  |   |
| (10)                            |                     |                          |                              |                                    |  |  |   |
| (11)                            |                     |                          |                              |                                    |  |  |   |
| ( 12)                           |                     |                          |                              |                                    |  |  |   |
| (13)                            |                     |                          |                              |                                    |  |  |   |
| (14)                            |                     |                          |                              |                                    |  |  |   |
| ( 15)                           |                     |                          |                              |                                    |  |  |   |
| ( 16)                           |                     |                          |                              |                                    |  |  |   |
| ( 17)                           |                     |                          |                              |                                    |  |  |   |
| ( 18)                           |                     |                          |                              |                                    |  |  |   |
|                                 | 1                   |                          |                              | l .                                |  |  |   |

## Part IV Foreign Forms

| 1 | organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)   | Γ | Yes | <u> </u> | Νo |
|---|---|---|-----|----------|----|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990) | Г | Yes | <u>\</u> | Νo |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)   | Г | Yes | <u> </u> | Νo |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)  | Г | Yes | <u>\</u> | Νo |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)   | Г | Yes | <b>▼</b> | Νo |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)  | Г | Yes | <u> </u> | Νo |

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page **5** 

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

| Return Reference | Explanation  |
|------------------|--|
| PART I, LINE 2   | PROGRAM STAFF IDENTIFY SUB-RECIPIENTS THROUGH AN RFP PROCESS PAYMENT OF FUNDS IS TIED TO PERFORMANCE BY INVOKING SPECIFIC MILESTONES WHICH TRIGGER THE DISBURSEMENT OF FUNDS ALL I NVOICES ARE REVIEWED AND APPROVED BY A GRANTS MANAGER PRIOR TO PAYMENT TO INSURE COMPLIANC E WITH TERMS |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule I

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

2011

DLN: 93493228005486

OMB No 1545-0047

(Form 990)

|  |  |                                  |                              | 1990, Part IV, line 21 or                 |   | 4                                      | 2014                                 |
|--|--|----------------------------------|------------------------------|---|---|--|--------------------------------------|
| Department of the Treasury<br>Internal Revenue Service   |  | Open to Public<br>Inspection     |                              |   |   |  |                                      |
| Name of the organization                                 |  |                                  |                              |   |   | Employer identification                | n number                             |
| ASSOCIATION OF STATE AN<br>HEALTH OFFICIALS              | ND TERRITORIAL   |                                  |                              |   |   | 35-1044487                             |                                      |
| Part I General Infor                                     | <u>mation on Grants and</u>  | Assistance                       |                              |   |   |  |                                      |
| the selection criteria use                               | aintain records to substantion<br>and to award the grants or ass<br>organization's procedures fo | sistance?                        | ·                            |   | -   | •                                      | ▽ Yes ┌ N                            |
|  | her Assistance to Dor<br>IV, line 21, for any recip  |                                  |                              |   |   |  | s" to                                |
| (a) Name and address of<br>organization<br>or government | <b>(b)</b> EIN   | (c) IRC section<br>if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of gran<br>or assistance |
| See Addıtıonal Data Table                                |  |                                  |                              |   |   |  |                                      |
|  |  |                                  |                              |   |   |  |                                      |
|  |  |                                  |                              |   |   |  |                                      |

| Schedule I | (Form 990) 2014   |
|------------|---|
| Part III   | Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. |
|            | Part III can be duplicated if additional space is needed.   |

| (a)Type of grant or assistance | <b>(b)</b> Number of recipients | <b>(c)</b> A mount of<br>cash grant | (d)A mount of<br>non-cash assistance | (e)Method of valuation<br>(book,<br>FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|---------------------------------|-------------------------------------|--------------------------------------|--|---------------------------------------|
|                                |                                 |                                     |                                      |  |                                       |

| Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. |  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|
| Return Reference  | Explanation  |  |  |  |  |  |  |  |
| ,   | PROGRAM STAFF IDENTIFY APPROPRIATE SUB-RECIPIENTS THROUGH AN RFP PROCESS PAYMENT OF FUNDS IS TIED TO PERFORMANCE<br>BY INVOKING SPECIFIC MILESTONES WHICH TRIGGER THE DISBURSEMENT OF FUNDS ALL INVOICES ARE REVIEWED AND APPROVED BY<br>A GRANTS MANAGER PRIOR TO PAYMENT TO INSURE COMPLIANCE WITH TERMS |  |  |  |  |  |  |  |

Schedule I (Form 990) 2014

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 35-1044487

Name: ASSOCIATION OF STATE AND TERRITORIAL

**HEALTH OFFICIALS** 

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

| (a) Name and address of organization or government  | <b>(b)</b> EIN | (c) IRC Code section<br>if applicable | <b>(d)</b> A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | <b>(f)</b> Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance  |
|---|----------------|---------------------------------------|-------------------------------------|---|---|--|--|
| ALABAMA DEPARTMENT<br>OF PUBLIC HEALTHPO BOX<br>303017<br>MONTGOMERY,AL<br>361303017                          | 63-0937081     | 115                                   | 46,155                              |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT          |
| ALABAMA DEPARTMENT<br>OF PUBLIC HEALTH201<br>MONROE STREET SUITE<br>1350<br>MONTGOMERY,AL 36104               | 63-1106545     | 115                                   | 29,678                              |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT          |
| ALASKA DEPARTMENT OF<br>HEALTH AND SOCIAL<br>SERVICES3601 C STREET<br>SUITE 322<br>ANCHORAGE, AK<br>995035923 | 92-6001185     | 501(C)(3)                             | 15,000                              |   |   |  | BUILDING STATE<br>HEALTH AGENCY<br>CAPACITY FOR<br>BREASTFEEDING<br>PROMOTION AND<br>SUPPORT |

| Form 990,Schedule I, Par  | t II, Grants an | d Other Assistance                    | e to Domestic Org | anizations and Do                         | mestic Governme  | nts.                                   |   |
|---|-----------------|---------------------------------------|-------------------|---|--|--|---|
| (a) Name and address of organization or government  | (b) EIN         | (c) IRC Code section<br>if applicable |                   | (e) A mount of non-<br>cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |
| AMERICAN COLLEGE OF<br>NURSE-MIDWIVES8403<br>COLESVILLE ROAD SUITE<br>1550<br>SILVER SPRING, MD 20910 | 74-1685515      | 501(C)(3)                             | 74,040            |   |  |  | VULNERABLE POPULATIONS PLANNING MITIGATING THE IMPACT OF SEASONAL & PANDEMIC INFLUENZA ON OUR MOST VULNERABLE POPULATIONS |
| AMERICAN COLLEGE OBSTETRICIANS GYNECOLOGISTS409 12TH STREET SW WASHINGTON,DC 20024                    | 36-2217981      | 501(C)(3)                             | 74,032            |   |  |  | VULNERABLE POPULATIONS PLANNING MITIGATING THE IMPACT OF SEASONAL & PANDEMIC INFLUENZA ON OUR MOST VULNERABLE POPULATIONS |
| ARKANSAS DEPT OF<br>HEALTH4815 WEST<br>MARKHAM ST SLOT 57<br>LITTLE ROCK,AR 72205                     | 71-6007358      | 115                                   | 95,972            |   |  |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT                                       |

| Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                                       |                              |   |  |  |   |  |  |  |
|---|------------|---------------------------------------|------------------------------|---|--|--|---|--|--|--|
| (a) Name and address of<br>organization<br>or government  | (b) EIN    | (c) IRC Code section<br>if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| ASSN OF PUBLIC HEALTH<br>LABORATORIES8515<br>GEORGIA AVE SUITE 700<br>SILVER SPRINGS, MD<br>20912             | 52-1800436 | 501(C)(3)                             | 133,369                      |   |  |  | PUBLIC HEALTH<br>PLATFORM   |  |  |  |
| ASSOC OF PUBLIC HEALTH<br>NURSES110 A<br>NORTHWOODS BLVD<br>COLUMBUS,OH 43235                                 | 45-5628490 | 501(C)(3)                             | 6,941                        |   |  |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT                                       |  |  |  |
| ASSOCIATION OF AMERICAN INDIAN PHYSICIANS1225 SOVEREIGN ROW SUITE 103 OKLAHOMA CITY, OK 73108                 | 23-7296826 | 501(C)(3)                             | 47,588                       |   |  |  | VULNERABLE POPULATIONS PLANNING MITIGATING THE IMPACT OF SEASONAL & PANDEMIC INFLUENZA ON OUR MOST VULNERABLE POPULATIONS |  |  |  |

| Form 990,Schedule I, Par  | Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |                                       |        |   |   |  |   |  |  |  |  |
|---|---|---------------------------------------|--------|---|---|--|---|--|--|--|--|
| (a) Name and address of organization or government  | (b) EIN   | (c) IRC Code section<br>if applicable |        | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |  |
| BREASTFEEDING HAWAII<br>PO BOX 30142<br>HONOLULU,HI 96820   | 61-1636900  | 501(C)(3)                             | 15,000 |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT   |  |  |  |  |
| COALITION OF OKLAHOMA<br>BREASTFEEDING<br>ADVOCATES4 NE 10TH ST<br>PMB 188<br>OKLAHOMA CITY,OK<br>73104 | 46-2664843  | 501(C)(3)                             | 30,000 |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT   |  |  |  |  |
| DISTRICT OF COLUMBIA DEPT OF HEALTH899 NORTH CAPITOL STREET NE 3RD FLOOR WASHINGTON, DC 20002           | 53-6001131  | 115                                   | 78,397 |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT AND MILLION HEARTS - STATE AND LOCAL HYPERTENSION FOCUSED MODEL DEVELOPMENT |  |  |  |  |

| Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                                       |                              |   |  |  |   |  |  |  |
|---|------------|---------------------------------------|------------------------------|---|--|--|---|--|--|--|
| (a) Name and address of organization or government  | (b) EIN    | (c) IRC Code section<br>if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| EMORY UNIVERSITYPO<br>BOX 935084<br>ATLANTA,GA 311935084  | 58-0566256 | 501(C)(3)                             | 205,775                      |   |  |  | PANDEMIC<br>INFLUENZA<br>COMMUNICATION<br>PARTNERSHIP                         |  |  |  |
| FLORIDA DEPARTMENT OF<br>HEALTH4052 BALD<br>CYPRESS WAY BIN A-06<br>TALLAHASSEE,FL 32399                      | 59-3502843 | 115                                   | 13,947                       |   |  |  | HEALTH IMPACT<br>ASSESSMENT<br>PROJECT  |  |  |  |
| FOUNDATION FOR HEALTHY COMMUNITIES 125 AIRPORT ROAD CONCORD,NH 03301  | 02-0275078 | 501(C)(3)                             | 8,951                        |   |  |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT |  |  |  |

| Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |                |                                    |                              |   |   |  |  |  |  |  |
|---|----------------|------------------------------------|------------------------------|---|---|--|--|--|--|--|
| (a) Name and address of organization or government  | <b>(b)</b> EIN | (c) IRC Code section if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | <b>(f)</b> Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance  |  |  |  |
| GEORGIA DEPT OF PUBLIC<br>HEALTH2 PEACHTREE ST<br>NW 15TH FLOOR<br>ATLANTA,GA 303033142                       | 90-0676388     | 115                                | 111,131                      |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT      |  |  |  |
| HEALTH RESEARCH INC<br>150 BROADWAY SUITE 650<br>MENANDS,NY 12204   | 14-1402155     | 501(C)(3)                          | 89,048                       |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT      |  |  |  |
| ICF-MACRO INCPO BOX<br>536259<br>PITTSBURGH,PA<br>152535904   | 52-0955232     | 501(C)(3)                          | 153,539                      |   |   |  | DEVELOPMENT OF A MEASUREMENT FRAMEWORK TO DEMONSTRATE THE IMPACT OF THE PHHS BLOCK GRANT |  |  |  |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.    |                |                                       |                                     |   |   |  |   |  |  |  |
|---|----------------|---------------------------------------|-------------------------------------|---|---|--|---|--|--|--|
| (a) Name and address of organization or government  | <b>(b)</b> EIN | (c) IRC Code section<br>if applicable | <b>(d)</b> A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | <b>(f)</b> Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| ILLINOIS DEPARTMENT OF<br>PUBLIC HEALTH525 WEST<br>JEFFERSON STREET 1ST<br>FLOOR<br>FLOOR<br>SPRINGFIELD,IL 62761 | 01-0632628     | 115                                   | 63,624                              |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT AND MILLION HEARTS - STATE AND LOCAL HYPERTENSION FOCUSED MODEL DEVELOPMENT |  |  |  |
| INT'L SOCIETY FOR<br>DISEASE SURVEILLANCE<br>136 HARRISON AVENUE<br>BOSTON,MA 02111                               | 20-3805298     | 501(C)(3)                             | 197,479                             |   |   |  | BIOSENSE 2 0  |  |  |  |
| KANSAS DEPT OF HEALTH<br>& ENVIRONMENT1000 SW<br>JACKSON SUITE 450<br>TOPEKA,KS 66612                             | 48-6029925     | 115                                   | 68,332                              |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT   |  |  |  |

| Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                                       |                              |   |   |  |   |  |  |  |
|---|------------|---------------------------------------|------------------------------|---|---|--|---|--|--|--|
| (a) Name and address of organization or government  | (b) EIN    | (c) IRC Code section<br>if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of<br>non-cash assistance<br>, | (h) Purpose of grant<br>or assistance   |  |  |  |
| MARYLAND HMH OFFICE<br>OF CDPC201 W PRESTON<br>ST SUITE 306 J<br>BALTIMORE,MD 21201                           | 52-6002033 | 115                                   | 50,000                       |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT |  |  |  |
| MEDICAL SOCIETY OF<br>DELAWARE900 PRIDES<br>CROSSING<br>NEWARK,DE 19713                                       | 51-0061011 | 501(C)(3)                             | 28,408                       |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT       |  |  |  |
| MICHIGAN DEPARTMENT<br>OF COMMUNITY HEALTH<br>PO BOX 30437<br>LANSING,MI 48909                                | 38-6000134 | 115                                   | 102,512                      |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT |  |  |  |

| Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                                       |                              |   |   |  |   |  |  |  |
|---|------------|---------------------------------------|------------------------------|---|---|--|---|--|--|--|
| (a) Name and address of organization or government  | (b) EIN    | (c) IRC Code section<br>if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| MINNESOTA DEPARTMENT<br>OF HEALTHPO BOX 64975<br>ST PAUL,MN 551640975   | 41-6007162 | 115                                   | 45,862                       |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT |  |  |  |
| NATIONAL ASSOCIATION<br>OF CHRONIC DISEASE<br>DIRECTORS2200 CENTURY<br>PARKWAY SUITE 250<br>ATLANTA,GA 30345  | 73-1328414 | 501(C)(3)                             | 15,000                       |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT |  |  |  |
| NATIONAL ASSOCIATION OF COUNTY AND CITY HEALTH OFFICIALS1100 17TH STREET NW 7TH FLOOR WASHINGTON, DC 20036    | 52-1426663 | 501(C)(3)                             | 62,956                       |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT |  |  |  |

| Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |                |                                    |                                     |   |   |  |   |  |  |  |
|---|----------------|------------------------------------|-------------------------------------|---|---|--|---|--|--|--|
| (a) Name and address of organization or government  | <b>(b)</b> EIN | (c) IRC Code section if applicable | <b>(d)</b> A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | <b>(f)</b> Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| NATIONAL CONFERENCE<br>OF STATE LEGISLATURES<br>7700 E FIRST PLACE<br>DENVER,CO 80230                         | 84-0772595     | 501(C)(3)                          | 181,126                             |   |   |  | DEVELOPMENT AND<br>EXECUTION OF<br>STATE WINNABLE<br>BATTLE PLANS                   |  |  |  |
| NATIONAL FORUM FOR HEART DISEASE & STROKE PREVENTION1150 CONNECTICUT AVE NW SUITE 300 WASHINGTON,DC 20036     | 27-2257461     | 501(C)(3)                          | 45,000                              |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT |  |  |  |
| NATIONAL GOVERNORS<br>ASSOCIATION444 N<br>CAPITOL STREET NW<br>SUITE 267<br>WASHINGTON, DC<br>200011512       | 23-7391796     | 501(C)(3)                          | 137,655                             |   |   |  | STATE HEALTH<br>LEADERSHIP<br>INITIATIVE  |  |  |  |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.  |            |                                       |        |   |   |  |   |  |  |  |
|---|------------|---------------------------------------|--------|---|---|--|---|--|--|--|
| (a) Name and address of organization or government  | (b) EIN    | (c) IRC Code section<br>if applicable |        | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| NATIONAL HISPANIC<br>MEDICAL ASSOC1920 L<br>STREET NW SUITE 725<br>WASHINGTON, DC 20036                         | 52-1884446 | 501(C)(3)                             | 70,000 |   |   |  | VULNERABLE POPULATIONS PLANNING MITIGATING THE IMPACT OF SEASONAL & PANDEMIC INFLUENZA ON OUR MOST VULNERABLE POPULATIONS |  |  |  |
| NATIONAL INSTITUTE FOR<br>CHILDREN'S HEALTH<br>QUALITY INC30 WINTER<br>STREET 6TH FLOOR<br>BOSTON, MA 021084720 | 01-0647374 | 501(C)(3)                             | 15,000 |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT   |  |  |  |
| NEW MEXICO<br>BREASTFEEDING TASK<br>FORCE1618 HARVARD<br>DRIVE NE<br>ALBUQUERQUE,NM 87106                       | 85-0404814 | 501(C)(3)                             | 15,000 |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT   |  |  |  |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |                |                                    |                                     |   |   |  |   |  |  |  |
|--|----------------|------------------------------------|-------------------------------------|---|---|--|---|--|--|--|
| (a) Name and address of organization or government   | <b>(b)</b> EIN | (c) IRC Code section if applicable | <b>(d)</b> A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| NORTH DAKOTA DEPT OF<br>HEALTH600 E BOULEVARD<br>AVE DEPT 301<br>BISMARCK,ND 58505                             | 45-0309764     | 115                                | 137,060                             |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT AND MILLION HEARTS - STATE AND LOCAL HYPERTENSION FOCUSED MODEL DEVELOPMENT |  |  |  |
| OKLAHOMA STATE DEPARTMENT OF HEALTH 1000 NE 10TH STREET ROOM 206 OKLAHOMA CITY,OK 73117                        | 73-6017987     | 115                                | 48,112                              |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT   |  |  |  |
| PACIFIC ISLAND HEALTH<br>OFFICERS ASSN737<br>BISHOP STREET SUITE<br>2075 MAUKA<br>TOWER<br>HONOLULU,HI 96813   | 20-0298040     | 501(C)(3)                          | 692,774                             |   |   |  | ASTHO PRIORITIES TERRITORIES AND HEALTH INFORMATION SYSTEMS STRENGTHENING IN  |  |  |  |

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| Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                                       |                              |   |   |  |   |  |  |  |
|---|------------|---------------------------------------|------------------------------|---|---|--|---|--|--|--|
| (a) Name and address of organization or government  | (b) EIN    | (c) IRC Code section<br>if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| PRESIDENT & FELLOWS OF<br>HARVARD COLLEGEPO BOX<br>415649<br>BOSTON,MA 022415649                              | 04-2103580 | 501(C)(3)                             | 744,345                      |   |   |  | STATE HEALTH<br>LEADERSHIP<br>INITIATIVE                                      |  |  |  |
| PUBLIC HEALTH INSTITUTE555 12TH STREET 10TH FLOOR OAKLAND,CA 946074046  | 94-1646278 | 501(C)(3)                             | 252,158                      |   |   |  | NATIONAL<br>LEADERSHIP<br>ACADEMY FOR<br>PUBLIC HEALTH<br>(NLAPH)             |  |  |  |
| RESEARCH AND EDUCATIONAL FOUNDATION155 E BROAD STREET SUITE 301 COLUMBUS,OH 43215                             | 31-4270340 | 501(C)(3)                             | 14,915                       |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT |  |  |  |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                                       |                              |   |  |  |   |  |  |  |
|--|------------|---------------------------------------|------------------------------|---|--|--|---|--|--|--|
| (a) Name and address of<br>organization<br>or government   | (b) EIN    | (c) IRC Code section<br>if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| SOUTHEASTERN LA AHEC<br>1302 J W DAVIS DR<br>HAMMOND, LA 70403   | 72-1155014 | 501(C)(3)                             | 29,998                       |   |  |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT   |  |  |  |
| CONNECTICUT DEPT OF<br>PUBLIC HEALTHPO BOX<br>340308<br>HARTFORD,CT 061340308                                  | 06-6000798 | 115                                   | 34,966                       |   |  |  | BUILDING CAPACITY<br>IN MATERNAL AND<br>CHILD HEALTH<br>PROGRAMS AND<br>POLICIES  |  |  |  |
| UNIVERSITY OF MASSACHUSETTS600 SUFFOLK ST WANNALANCIT 2ND FLR SOUTH LOWELL, MA 01854                           | 04-3167352 | 115                                   | 392,142                      |   |  |  | DEVELOPING ENHANCED VISUALIZATION AND ANALYSIS CAPABILITY FOR PH DATA MANAGEMENT AND ANALYSIS VIA THE CDC PLATFORM AND BRFSS ON THE CLOUD |  |  |  |

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                                       |                              |   |   |  |   |  |  |  |
|--|------------|---------------------------------------|------------------------------|---|---|--|---|--|--|--|
| (a) Name and address of organization or government   | (b) EIN    | (c) IRC Code section<br>if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| UNIVERSITY OF NEW<br>HAMPSHIRE51 COLLEGE<br>ROAD ROOM 109C<br>DURHAM,NH 03824                                  | 02-6000937 | 115                                   | 49,987                       |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT   |  |  |  |
| UNIVERSITY OF PITTSBURGHP O BOX 371220 PITTSBURGH, PA 152517220  | 25-0965591 | 115                                   | 80,913                       |   |   |  | DEVELOPING REAL TIME STRATEGIES FOR IMPLEMENTING PUBLIC HEALTH LAW INTERVENTIONS  |  |  |  |
| VERMONT DEPARTMENT<br>OF HEALTH108 CHERRY<br>STREET BUSINESS OFFICE<br>BURLINGTON,VT 05401                     | 03-6000264 | 115                                   | 64,026                       |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT AND MILLION HEARTS - STATE AND LOCAL HYPERTENSION FOCUSED MODEL |  |  |  |

DEVELOPMENT

| Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments. |            |                                    |                              |   |   |  |   |  |  |  |
|--|------------|------------------------------------|------------------------------|---|---|--|---|--|--|--|
| (a) Name and address of organization or government   | (b) EIN    | (c) IRC Code section if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |  |  |  |
| VIRGINIA DEPARTMENT<br>OF HEALTH109 GOVERNOR<br>ST 7TH FLOOR<br>RICHMOND,VA 23219                              | 54-6001775 | 115                                | 126,581                      |   |   |  | MILLION HEARTS -<br>STATE AND LOCAL<br>HYPERTENSION<br>FOCUSED MODEL<br>DEVELOPMENT   |  |  |  |
| WEST VIRGINIA DEPARTMENT OF HEALTH 350 CAPITOL STREET ROOM 2016 CHARLESTON, WV 25301                           | 55-6000810 | 115                                | 15,000                       |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT   |  |  |  |
| WOLTERS KLUWER HEALTH<br>INC16705 COLLECTION<br>CENTER DRIVE<br>CHICAGO,IL 60693                               | 13-2932696 | 501(C)(3)                          | 19,250                       |   |   |  | TO ESTABLISH A PARTNERSHIP TO DEVELOP A SEMINAL SUPPLEMENT ON HEALTH EQUITY WITH THE JOURNAL OF PUBLIC HEALTH MANAGEMENT AND PRACTICE |  |  |  |

| Form 990, Schedule I, Pa  | rt II, Grants an | <u>d Other Assistance</u>          | e to Domestic Org            | anizations and Do                         | mestic Governme   | nts.                                   |   |
|---|------------------|------------------------------------|------------------------------|---|---|--|---|
| (a) Name and address of organization or government                                      | <b>(b)</b> EIN   | (c) IRC Code section if applicable | (d) A mount of cash<br>grant | (e) A mount of non-<br>cash<br>assistance | <b>(f)</b> Method of<br>valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance   |
| WYOMING DEPARTMENT<br>OF HEALTH6101<br>YELLOWSTONE RD SUITE<br>420<br>CHEYENNE,WY 82002 | 83-0208667       | 115                                | 5,200                        |   |   |  | BUILDING STATE HEALTH AGENCY CAPACITY FOR BREASTFEEDING PROMOTION AND SUPPORT |

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DLN: 93493228005486

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Inspection

Name of the organization ASSOCIATION OF STATE AND TERRITORIAL **HEALTH OFFICIALS** 

**Employer identification number** 

35-1044487

| Pai | rt I Questions Regarding Compensation   | n         |   |    |     |    |
|-----|---|-----------|---|----|-----|----|
|     | -   |           |   |    | Yes | No |
| 1a  | Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III   |           |   |    |     |    |
|     | First-class or charter travel   | 厂         | Housing allowance or residence for personal use               |    |     |    |
|     | Travel for companions   | Г         | Payments for business use of personal residence               |    |     |    |
|     | Tax idemnification and gross-up payments  | Γ         | Health or social club dues or initiation fees                 |    |     |    |
|     | Discretionary spending account  | Γ         | Personal services (e g , maid, chauffeur, chef)               |    |     |    |
| b   | If any of the boxes in line 1a are checked, did the or reimbursement or provision of all of the expenses de   |           |   | 1b |     |    |
| 2   | Did the organization require substantiation prior to a directors, trustees, officers, including the CEO/Exec  |           |   | 2  |     |    |
|     |   |           |   |    |     |    |
| 3   | Indicate which, if any, of the following the filing orga<br>organization's CEO/Executive Director Check all th<br>used by a related organization to establish compens | hat apply |   |    |     |    |
|     | Compensation committee  | 굣         | Written employment contract                                   |    |     |    |
|     |   | 굣         | Compensation survey or study                                  |    |     |    |
|     | Form 990 of other organizations   | ⊽         | Approval by the board or compensation committee               |    |     |    |
| 4   | During the year, did any person listed in Form 990, or a related organization   | Part VII  | I, Section A, line 1a with respect to the filing organization |    |     |    |
| а   | Receive a severance payment or change-of-control  | paymen    | nt?   | 4a |     | Νo |
| b   | Participate in, or receive payment from, a suppleme   | ntal non  | qualified retirement plan?                                    | 4b |     | Νo |
| С   | Participate in, or receive payment from, an equity-b  | ased co   | mpensation arrangement?                                       | 4c |     | Νo |
|     | If "Yes" to any of lines 4a-c, list the persons and pr  | ovide th  | ne applicable amounts for each item in Part III               |    |     |    |
|     | Only 501(c)(3), 501(c)(4), and 501(c)(29) organiza  | tions m   | ust complete lines 5-9.                                       |    |     |    |
| 5   | For persons listed in Form 990, Part VII, Section A compensation contingent on the revenues of  | , line 1a | , did the organization pay or accrue any                      |    |     |    |
| а   | The organization?   |           |   | 5a |     | Νo |
| b   | Any related organization?   |           |   | 5b |     | Νo |
|     | If "Yes," to line 5a or 5b, describe in Part III  |           |   |    |     |    |
| 6   | For persons listed in Form 990, Part VII, Section A compensation contingent on the net earnings of  | , line 1a | , did the organization pay or accrue any                      |    |     |    |
| а   | The organization?   |           |   | 6a |     | Νo |
| b   | Any related organization?   |           |   | 6b |     | Νo |
|     | If "Yes," to line 6a or 6b, describe in Part III  |           |   |    |     |    |
| 7   | For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," of   |           |   | 7  | Yes |    |
| 8   | Were any amounts reported in Form 990, Part VII, p  |           |   |    |     |    |
|     | subject to the initial contract exception described in  | n Regula  | tions section 53 4958-4(a)(3)? If "Yes," describe             |    |     |    |
|     | ın Part III   |           |   | 8  |     | Νo |
| 9   | If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?  | e rebutta | able presumption procedure described in Regulations           | 9  |     |    |

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| (A) Name and Title                              |      | (B) Breakdown of         | W-2 and/or 1099-MIS                       | SC compensation                           | (C) Retirement and             | (D) Nontaxable | (E) Total of columns | <b>(F)</b> Compensation in                             |
|---|------|--------------------------|---|---|--------------------------------|----------------|----------------------|--|
|   |      | (i) Base<br>compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits       | (B)(ı)-(D)           | column(B) reported<br>as deferred in prior<br>Form 990 |
| 1 PAUL E JARRIS,<br>EXECUTIVE DIRECTOR          | (i)  | 307,639                  | 39,365                                    | 0   | 43,122                         | 22,352         | 412,478              | 0  |
|   | (ii) | 0                        | 0   | 0   | 0                              | 0              | 0                    | 0  |
| 2 DAVE COTE, ASSOCIATE<br>EXEC DIRECTOR         | (i)  | 206,140                  | 0   | 0   | 23,839                         | 10,326         | 240,305              | 0  |
| EXEC DIRECTOR                                   | (ii) | 0                        | 0   | 0   | 0                              | 0              | 0                    | 0  |
| 3 JAMES S BLUMENSTOCK,<br>CHIEF PROGRAM OFFICER | (i)  | 181,329                  | 36,632                                    | 0   | 25,089                         | 11,250         | 254,300              | 0  |
| CHIEF TROOKAT OF ICER                           | (ii) | 0                        | 0   | 0   | 0                              | 0              | 0                    | 0  |
| 4 SHARON MOFFATT, CHIEF<br>PROGRAM OFFICER      | (i)  | 183,137                  | 34,728                                    | 0   | 24,476                         | 2,479          | 244,820              | 0  |
| PROGRAM OFFICER                                 | (ii) | 0                        | 0   | 0   | 0                              | 0              | 0                    | 0  |
| 5 LISA WADDELL, CHIEF<br>PROGRAM OFFICER        | (i)  | 171,992                  | 2,354                                     | 0   | 13,848                         | 20,099         | 208,293              | 0  |
| TROOKWIT OFFICER                                | (ii) | 0                        | 0   | 0   | 0                              | 0              | 0                    | 0  |
| 6 MONICA VALDES LUPI,<br>CHIEF PROGRAM OFFICER  | (i)  | 164,219                  | 0   | 0   | 20,793                         | 20,337         | 205,349              | 0  |
| CHILL PROGRAM OF ICER                           | (ii) | 0                        | 0   | 0   | 0                              | 0              | 0                    | 0  |
| 7 MELISSA FERGUSON,<br>CHIEF PROGRAM OFFICER    | (i)  | 150,555                  | 0   | 0   | 0                              | 900            | 151,455              | 0  |
| CHIEF PROGRAM OF ICER                           | (ii) | 0                        | 0   | 0   | 0                              | 0              | 0                    | 0  |
| 8 CATHERINE SELLERS,<br>CHIEF PROGRAM OFFICER   | (i)  | 141,255                  | 0   | 0   | 16,925                         | 11,469         | 169,649              | 0  |
| CHILL FROOKAPI OF ICER                          | (ii) | 0                        | 0   | 0   | 0                              | 0              | 0                    | 0  |
| 9 SHAWNRICK POLK, CHIEF<br>OF STAFF             | (i)  | 138,225                  | 0   | 0   | 16,683                         | 9,327          | 164,235              | 0  |
|   | (ii) | 0                        | 0   | 0   | 0                              | 0              | 0                    | 0  |

Schedule J (Form 990) 2014

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

| Return Reference | Explanation   |
|------------------|---|
| •                | EXPLANATION THE FOLLOWING INDIVIDUALS RECEIVED NON-FIXED PAYMENTS (BONUSES) DURING THE YEAR PAULE JARRIS - \$39,365 JAMES S BLUMENSTOCK - \$36,632 SHARON MOFFATT - \$34,728 LISA WADDELL - \$2,354 |

Schedule J (Form 990) 2014

## **Additional Data**

Software ID: Software Version:

**EIN:** 35-1044487

Name: ASSOCIATION OF STATE AND TERRITORIAL

**HEALTH OFFICIALS** 

## Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name and Title                            |             | (B) Breakdown of<br>(i) Base<br>Compensation | W-2 and/or 1099-MIS<br>(ii) Bonus &<br>Incentive | C compensation (iii) Other reportable | (C) Retirement and other deferred compensation | ( <b>D)</b> Nontaxable benefits | (E) Total of columns<br>(B)(ı)-(D) | ( <b>F</b> ) Compensation in column (B) reported as deferred in |
|---|-------------|--|--|---------------------------------------|--|---------------------------------|------------------------------------|---|
|   |             | Compensation                                 | compensation                                     | compensation                          |  |                                 |                                    | prior Form 990  |
| PAUL E JARRIS,<br>EXECUTIVE DIRECTOR          | (1)<br>(11) | 307,639<br>0                                 | 39,365<br>0                                      | 0                                     | 43,122<br>0                                    | 22,352<br>0                     | 412,478<br>0                       | 0<br>0  |
| DAVE COTE, ASSOCIATE<br>EXEC DIRECTOR         | (I)<br>(II) | 206,140<br>0                                 | 0  | 0 0                                   | 23,839<br>0                                    | 10,326<br>0                     | 240,305<br>0                       | 0 0   |
| JAMES S BLUMENSTOCK,<br>CHIEF PROGRAM OFFICER | (1)<br>(11) | 181,329<br>0                                 | 36,632<br>0                                      | 0 0                                   | 25,089<br>0                                    | 11,250<br>0                     | 254,300<br>0                       | 0   |
| SHARON MOFFATT, CHIEF<br>PROGRAM OFFICER      | (1)<br>(11) | 183,137<br>0                                 | 34,728<br>0                                      | 0 0                                   | 24,476<br>0                                    | 2,479<br>0                      | 244,820<br>0                       | 0 0   |
| LISA WADDELL, CHIEF<br>PROGRAM OFFICER        | (I)<br>(II) | 171,992<br>0                                 | 2,354<br>0                                       | 0 0                                   | 13,848<br>0                                    | 20,099<br>0                     | 208,293<br>0                       | 0   |
| MONICA VALDES LUPI,<br>CHIEF PROGRAM OFFICER  | (I)<br>(II) | 164,219<br>0                                 | 0  | 0 0                                   | 20,793<br>0                                    | 20,337<br>0                     | 205,349<br>0                       | 0   |
| MELISSA FERGUSON,<br>CHIEF PROGRAM OFFICER    | (I)<br>(II) | 150,555<br>0                                 | 0  | 0 0                                   | 0  | 900                             | 151,455<br>0                       | 0   |
| CATHERINE SELLERS,<br>CHIEF PROGRAM OFFICER   | (1)<br>(11) | 141,255<br>0                                 | 0  | 0 0                                   | 16,925<br>0                                    | 11,469<br>0                     | 169,649<br>0                       | 0   |
| SHAWNRICK POLK, CHIEF<br>OF STAFF             | (I)<br>(II) | 138,225<br>0                                 | 0  | 0                                     | 16,683<br>0                                    | 9,327<br>0                      | 164,235<br>0                       | 0   |

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As Filed Data -

DLN: 93493228005486

OMB No 1545-0047

2014

Open to Public Inspection

# \_ \_

Department of the Treasury
Internal Revenue Service

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
ASSOCIATION OF STATE AND TERRITORIAL
HEALTH OFFICIALS

Employer identification number
35-1044487

| Return<br>Reference | Explanation                              |  |
|---------------------|--|--|
| Reference           | FORM 990,<br>PART III, LINE<br>4A (CONT) | MERGINS ISSUES IN TOBACCO BY BYSAGING PARTICIPANTS ON TORICS SUCH AS USING BLECTRONIC HEAL. TH REPORTS TO SUPPORT TOBACCO CESSATION AND MILLION HEARTS, AND MESSAGING ON E-CIGARETTES AMED AT WOMEN AND YOUTH THE ASTHOLOGY CESSATION AND MILLION HEARTS, AND MESSAGING ON E-CIGARETTES AMED AT WOMEN AND YOUTH ACCESS AND DEFINITIONS OF E-CIGARETTES. AND E-CICARETTE PACKAGING DURING ITS BIMONTHAY O'CALLS THE ASTHOLOGY COST.  TAXATION, YOUTH ACCESS AND DEFINITIONS OF E-CICARETTES, AND E-CICARETTE PACKAGING DURING ITS BIMONTHAY O'CALLS THE ASTHOLOGY COST.  TAXATION, YOUTH ACCESS AND DEFINITIONS OF E-CICARETTES, AND E-CICARETTE PACKAGING DURING ITS BIMONTHAY O'CALLS THE ASTHOLOGY COST.  TAXATION, YOUTH ACCESS AND DEFINITIONS OF E-CICARETTES, AND E-CICARETTE PACKAGING DURING ITS BIMONTHAY O'CALLS THE ASTHOLOGY COST.  TO FICS SUCH AS RAISING THE MINIMUM ACE TO 21, THE CDC 2015 TIPS CAMPAICN, AND THE TRANS-PACIFIC PARTNERSHIP ACREEMENT ASTHOLOGY COST.  PARTNERSHIP ACREEMENT ASTHOLOGY COST.  AND E-CICARETTES AND COMPRESHIP TEAM MET IN FERSON IN MARCH TO DISCUSS THE STRATEGIC D RESISTENCE OF THE TOBACCO CONTROL NETWORK (TON). THE TON EXECUTIVE LEADERSHIP TEAM MET IN FERSON IN MARCH TO DISCUSS THE STRATEGIC D RESISTS INFANT MORTALITY AND PRETERMINENT WITH THE TOBACCO CONTROL NETWORK (TON). THE TON EXECUTIVE LEADERSHIP TEAM MET IN FERSON IN MARCH TO DISCUSS THE STRATEGIC D RESISTS INFANT MORTALITY AND PRETERMINENT WITH THE ANTONIAL INSTITUTE FOR CHILDREN'S HEALTHOUGHLIFT (NICHO) TO SUPPORT HEAS'S COLLABORATIVE IMPROVEMENT AND INVOICA ATON NETWORK (COIN) TO REDUCE INFANT MORTALITY NATIONAL ROLLOUT ASTHOLOGY.  ATON NETWORK (COIN) TO REDUCE INFANT MORTALITY NATIONAL ROLLOUT ASTHOLOGY.  ATON NETWORK (COIN) TO REDUCE INFANT MORTALITY NATIONAL ROLLOUT ASTHOLOGY.  ATON NETWORK (COIN) TO REDUCE INFANT MORTALITY NATIONAL ROLLOUT ASTHOLOGY.  AND NOCESSON IN EARNING SESSIONS AND PROVIDING TECHNICAL ASSISTANCE TO STATES ALMOST 409 FROPILE TO AND AND AND ALBERT HIM TO AND |

| Return    | Explanation                              |  |
|-----------|--|--|
| Reference |  |  |
|           | FORM 990,<br>PART III, LINE<br>4A (CONT) | EALTH AGENCIES' CAPACITY FOR IMPROVING BREASTREEDING-FREINLY YENVIRONMENTS THROUGH THEEK IN  INTERVISION IN ORGANIA BREASTREEDING STREINLY HOSTITAL MATERNITY PRACTICES, IMPROVIN G  FEER AND PROFESSIONAL BREASTREEDING SUPPORT, AND ENSURING WORKPLACE COMPLIANCE WITH THE  FEDERAL LACTATION LAW ASTHO CONVENED PARTICIPATING STATES ON FOUR LEARNING SESSIONS TO FA  CILITATE STATE LEARNING, SHARE RESOURCES, AND ADDRESS TECHNICAL ASSISTANCE REQUES  TS ASTHO LAUNCHED A WEBSITE WITH A MAP OF STATE BREASTREEDING INITIATIVES AND CONDUCTED K EY  INFORMANT INTERVIEWS WITH 10 STATES AND THE STATE BREASTREEDING COALITIONS TO SHARE SUC  CESSES AND LESSONS LEARNED FROM THE PROJECT MILLION HEARTS LEARNING COMMUNITY TO IMPROVE  HYPERTENSION CONTROL. ASTHO CONTINUED TO WORK WITH THE YEAR-ONE STATES (AL. DC, IL. MD, MN,  NN, NY, AND VT), SIX NEWLY EAR-TWO STATES (AR. GA, KS, MI, ND, AND VA), AND PALAU PAR  TICPATING IN THE ASTHO MILLION HEARTS STATE LEARNING COLLABORATIVE. ASTHO CONVENED THE YE  AR-ONE STATES VIRTUALLY TO SHARE PROGRESS TO DATE AND WORK ON SPREADING AND SUSTAINING  SUC CESSES ASTHO ALSO CONTINUES TO HOST TECHNICAL ASSISTANCE CALLS ON TOPICS SUCH AS  MEDICATION ADHERINGE. DATA, AND STANDARDIZING PROTOCOLS FOR NEW AND CONTINUING STATES  ASTHO LAUNCHED A TEW ONLINE TOOLOON, MILLION HEARTS TOOLS FOR CHANGE, WITH TOOLS AND  RESOURCES FOR CR EATING SYSTEMS FOR IMPROVED IDENTIFICATION AND TREATMENT OF HYPERTENSION  ASTHO HOSTS ACCREDITATION WEBINAR SERIES FOR TREBAL HEALTH SYSTEMS WITH SUPPORT FROM THE  OFFICE OF MINORITY HEALTH (OM) -IN-AITONAL PARTITIONS ON A PRESENTED SON THE ASTEMBLE FOR TREBAL HEALTH SYSTEMS WITH SUPPORT FROW THE  OBOARD (NHB), 3) FOREST COUNTY POTAWATOMIC COMMUNITY, AND 4) ASTHO THE PRESENTERS FOR THE FIRST  WEBINAR INCLUDED, 1) THE PUBLIC HEALTH ACCREDITATION BOARD (PHAB), 2) NATIONAL INDIAN HEALTH  DEAARD (NHB), 3) FOREST COUNTY POTAWATOMIC COMMUNITY, AND 4) ASTHO THE PRESENTERS FOR THE FIRST  WEBINAR INCLUDED, 1) THE PUBLIC HEALTH ACCREDITATION BOARD (PHAB), AND TONIOLING STATES FOR THE FIRST  WEBI |

| Return    | Explanation                              |   |
|-----------|--|---|
| Reference | Explanation                              |   |
|           | FORM 990,<br>PART III, LINE<br>4B (CONT) | SUCCESSFULLY OBTAINED A NEW COOPERATIVE AGREEMENT AWARD FROM CDC BEGINNING JULY 1 (\$1 5M) TO SUPPORT STATES AS THEY IMPLEMENT BY HANCED INFECTION CONTROL THROUGH EIC EBOLA SUPPLIES OF THE FIRST MAJOR DESCRIVE IS TO FACILITATE COORDINATION AT THE STATE LEVEL ON EBOLA-RELATED FUNDING. THIS WILL INCLUDE MAINTAINING SITUATIONAL AWARDESS, ALIGNING ASTHO WORK ON PREPAREDISS AND THE FORT OLD SUBERS. ASSEMBLING AND COLLEDORS AN INFECTIOUS DISEASE, ASSEMBLING AND COLLEDORS AND INFECTIOUS DISEASE. ASSEMBLING AND COLLEDORS AND INFECTIOUS DISEASE. ASSEMBLING AND COLLEDORS AND INFECTIOUS CONTROL. COUNTROL, AND CONVENING STATE LEVEL LEADERS INFELIC HEALTH A REPAREDISSS. AND HEALTH-OARD COLLEDORS. AND COLLEDORS AND THE SOUND MAJOR ON THE ALTHOUGH AND COMMAND AND COLLEDORS. AND COLLEDORS AND COLLEDORS. AND COLLEDO |

| Return<br>Reference | Explanation                              |  |
|---------------------|--|--|
|                     | FORM 990,<br>PART III, LINE<br>4B (CONT) | MANAGEMENT REQUESTS FOR EPIDEMIOLOGICAL SUPPORT WERE SEAMLESSLY PLACED AND FILLED THROUGH THE EMAC SYSTEM, DEMONSTRATING ANOTHER REAL-WORLD APPLICATION OF THIS WELL STABLISHED ST ATE-TO-STATE MUTUAL AID SYSTEM FOR PUBLIC HEALTH EMERGENCIES BEY OND INATURAL DISASTERS PHE P AND HPP IMPACTS PROJECT - ASTHO LED A JOINT EFFORT WITH CDC AND ASPR TO VIGOROUSLY ASSES S AND COMMUNICATE THE IMPACTS OF BOTH THE CDC PUBLIC HEALTH EMERGENCY REPAREDISSS (PHEP) AND HHS HOSPITAL PREPAREDINESS PROGRAM (HPP) COOPERATIVE AGREEMENTS ON STATE AND LOCAL READ INESS A PROJECT KICKOFF MEETING WAS HELD IN EARLY SUMMER TO DEVELOP KEY MESSAGES WHICH AR E CURRENTLY BEING REFINED ASTHO WILL RECONVENE STAKEHOLDERS AND PARTINER ORGANIZATIONS IN SEPTEMBER TO DEVELOP COMMUNICATION STRATEGIES AND TOOLS ADVANCING PREPAREDNESS PARTINERSH IPS SIGNIFICANT PROGRESS HAS BEEN MADE THIS PAST YEAR IN PORGING RELATIONSHIPS AND STRENGT HEINING COMMUNICATION, COOPENIATION TOOL COLLABORATION EFFORTS WITH KEY PARTINERS THAT SHARE THE MISSION SPACE OF HEALTH SECURITY AND PUBLIC HEALTH PREPAREDNESS EXAMPLES INCLUDE IN TIONAL EMERGENCY MANAGEMENT ASSOCIATION (NEWA) - ASTHO'S ESTABLISHED PARTINERSHIP WITH NEMA EXPANDED DURING THIS YEAR AS THE JOINT POLICY WORKGROUP CONDUCTED AN EVALUATION OF THE EB OLA RESPONSE AND EACH ORGANIZATION PROVIDED A MEMBER TO PRESENT AT THE ORIENTATION SESSION OF THE OTHERS NEW MEMBERSHIP ASTHO AND NEMA ACTIVE IN PROMOTING THEM TO PUBLIC HEALTH AND EMERGENCY MANAGEMENT PRACTICE COMMUNITIES ACTIVE IN PROMOTING THEM TO PUBLIC HEALTH AND EMERGENCY MANAGEMENT PRACTICE COMMUNITIES ACTIVE IN PROMOTING THEM TO PUBLIC HEALTH AND EMERGENCY MANAGEMENT PRACTICE COMMUNITIES ACTIVE IN PROMOTING THEM TO PUBLIC HEALTH AND SESSION OF THE OTHERS NEW MEMBERSHIP ASTHO AND NEMA ACTIVE IN PROMOTING THEM TO PUBLIC HEALTH AND EMERGENCY MANAGEMENT PRACTICE COMMUNITIES ACTIVE IN PROMOTING THEM TO PUBLIC HEALTH AND EMERGENCY MANAGEMENT PRACTICE COMMUNITIES ACTIVE IN PROMOTING THEM TO PUBLIC HEALTH AND EMERGENCY MANAGEMENT PRACTICE COMMUNITIES ACTIVE TO PUBLIC H |

| Return<br>Reference                           | Explanation   |
|---|---|
| FORM 990,<br>PART VI,<br>SECTION A,<br>LINE 6 | THE MEMBERS OF THE ASSOCIATION SHALL BE THE CHIEF HEALTH OFFICIAL OF THE PUBLIC HEALTH AGENCY OF EACH STATE, TERRITORY, OR POSSESSION OF THE UNITED STATES, AS SPECIFIED BY LAW, OR AS DESIGNATED BY THE CHIEF EXECUTIVE OF EACH STATE, TERRITORY, OR POSSESSION THE CHIEF HEALTH OFFICIAL MAY DELEGATE ANOTHER FULLTIME EMPLOYEE OF THE OFFICIAL HEALTH AGENCY TO REPRESENT THAT AGENCY IN ASTHO ACTIVITIES IN HIS OR HER ABSENCE. SUCH A DELEGATED OFFICIAL SHALL HAVE ALL THE RIGHTS AND PRIVILEGES OF MEMBERSHIP VESTED IN THE CHIEF HEALTH OFFICIAL. THE ASSEMBLY OF MEMBERS SHALL SERVE AS THE POLICY MAKING BODY OF THE ASSOCIATION, AND SHALL CONSIST OF ALL ELIGIBLE VOTING MEMBERS OF THE ASSOCIATION, AS PROVIDED BY THE BYLAWS ELIGIBLE VOTING MEMBERS OF THE ASSOCIATION SHALL BE THE CURRENTLY SERVING CHIEF HEALTH OFFICIAL OF THE PUBLIC HEALTH AGENCY OF EACH STATE, TERRITORY, POSSESSION OR FREELY ASSOCIATED STATE OF THE THE UNITED STATES, AS SPECIFIED BY LAW, OR AS DESIGNATED BY THE CHIEF EXECUTIVE OF EACH STATE, TERRITORY, POSSESSION, OR FREELY ASSOCIATED STATE OF THE UNITED STATES |

| Return Reference                      | Explanation   |
|---------------------------------------|---|
| FORM 990, PART VI, SECTION A, LINE 7A | THE MEMBERSHIP ELECTS THE VOTING MEMBERS OF THE GOVERNING BODY ANNUALLY |

| Return Reference | Explanation   |
|------------------|---|
|                  | THE MEMBERSHIP ASSEMBLY REVIEWS THE ACTIONS AND RECOMMENDATIONS OF THE BOARD OF DIRECTORS AT LEAST ANNUALLY THE MEMBERSHIP APPROVES ALL ASSOCIATION POLICY STATEMENTS AND REVIEWS THE ASSOCIATION'S PRIORITIES AND STRATEGIC PLAN |

| Return Reference                         | Explanation   |
|--|---|
| FORM 990, PART VI, SECTION<br>B, LINE 11 | THE AUDIT COMMITTEE IS PROVIDED WITH A COPY OF THE IRS FORM 990 FOR REVIEW AND APPROVAL PRIOR TO FILING THE FORM WITH THE IRS |

| Return<br>Reference                          | Explanation   |
|--|---|
| FORM 990, PART<br>VI, SECTION B,<br>LINE 12C | THE WRITTEN CONFLICT OF INTEREST POLICY IS ANNUALLY DISTRIBUTED AND SIGNED BY THE DIRECTORS, OFFICERS, AND SENIOR STAFF MEMBERS ANY CONFLICTS OF INTEREST ARE INVENTORIED BY THE CHIEF FINANCIAL OFFICER AND DISCLOSED TO THE FULL BOARD THE AUDIT COMMITTEE IS TASKED WITH MONITORING AND ADMINISTERING COMPLIANCE. THE AUDIT COMMITTEE CAN REFER MATTERS TO THE BOARD WHO HAS FINAL AUTHORITY ON RESOLUTION OF CONFLICTS OF INTEREST FOR ITS MEMBERS, INCLUDING EXPULSION |

| Return<br>Reference                         | Explanation   |
|---|---|
| FORM 990, PART<br>VI, SECTION B,<br>LINE 15 | THE PROCESS OF DETERMINING CEO COMPENSATION INCLUDED REVIEW OF FORM 990 OF OTHER ORGANIZATIONS, A WRITTEN EMPLOY MENT CONTRACT, COMPENSATION STUDIES/SURVEYS AS WELL AS APPROVAL BY THE BOARD ASTHO'S INTERNAL COMPENSATION PLAN, WHICH IS BASED ON PUBLISHED SALARY SURVEYS, WAS USED TO DETERMINE SALARIES FOR TOP MANAGEMENT OFFICIALS, OTHER OFFICERS AND KEY EMPLOYEES |

| Return Reference                         | Explanation  |
|--|--|
| FORM 990, PART VI, SECTION<br>C, LINE 19 | THE ASSOCIATION'S AUDITED FINANCIAL STATEMENTS, GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST |

| Return<br>Reference            | Explanation  |
|--------------------------------|--|
| FORM 990, PART<br>IX, LINE 11G | PROFESSIONAL AND CONSULTING FEES PROGRAM SERVICE EXPENSES 2,583,769 MANAGEMENT AND GENERAL EXPENSES 474,649 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 3,058,418 FEES FOR SERVICES PROGRAM SERVICE EXPENSES 114,283 MANAGEMENT AND GENERAL EXPENSES 174,452 FUNDRAISING EXPENSES 6,618 TOTAL EXPENSES 295,353 |