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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

5

▶ Do not enter social security numbers on this form as it may be made public. ▶ Information about Form 990 and its instructions is at www.lrs.gov/form990.

Open to Public Inspection

A F	or the	2015 calendar year, or tax year beginning OCT 1 2014 and 6	ending S	EP 30, 2015				
В	Check if	C Name of organization	<u> </u>	D Employer ide	ntificati	on number		
_	Addres	s						
늗	chango Name							
<u> </u>	chang			23-7147797				
느	return	1 ' '	Room/suite	E Telephone nu	mber			
L.	Final return/ termin	5001 ANGEL CANYON ROAD		435	435-644-2001			
	ated	City or town, state or province, country, and ZiP or foreign postal code	G Gross receipts \$		96,503,676.			
Ļ	Ameno	KANAB UT 84741		H(a) Is this a gro	up returr	n		
L.	Applic tion pendir	IF Name and address of principal officer GREGORY CASTLE		for subordin	ates?	Yes x No		
	pendii	SAME AS C ABOVE		H(b) Are all subordin	ates includ	ed? ☐ Yes ☐ No		
1	Tax-exe	mpt status: x 501(c)(3) 501(c) () ((insert no.) 4947(a)(1) o	r 527	If "No," atta	ch a list.	(see instructions)		
<u>J \</u>	V ebsit	e: www.bestfriends.org		H(c) Group exem	iption nu	ımber 🕨		
		organization: x Corporation Trust Association Other	L Year	of formation: 1984	M Sta	ate of legal domicile: UT		
Pa	art I	Summary						
ģ	1	Briefly describe the organization's mission or most significant activities: ${\tt {\tt TO \; BRIN}}$	G_ABOUT	A TIME WHEN T	HERE			
Governance		ARE NO MORE HOMELESS PETS.						
Ë	2	Check this box 🕨 🔲 if the organization discontinued its operations or dispos	ed of more	than 25% of its n	et assets	3.		
Š	3	Number of voting members of the governing body (Part VI, line 1a)			3	9		
	4	Number of independent voting members of the governing body (Part VI, line 1b)			4	5		
SS	5	Fotal number of individuals employed in calendar year 2015 (Part V, line 2a)			5	779		
ξ	6	Total number of volunteers (estimate if necessary)			6	12900		
Activities &	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			7a	290,047.		
•	ь	Net unrelated business taxable income from Form 990-T, line 34			7b	37,411.		
				Prior Year		Current Year		
en.	8	Contributions and grants (Part VIII, line 1h)		51,031,3	51.	85,484,292.		
Revenue	9	Program service revenue (Part VIII, line 2g)		2,960,1		3,325,318.		
eve		nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		621,8		1,140,700.		
~	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1.828.1	- i -	1 556 136		
	1	Fotal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	· · ·	56,441,4		91,506,446.		
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		5,110,6		6,438,004.		
	1	Benefits paid to or for members (Part IX, column (A), line 4)			0.	0.		
s	1	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		24,525,0		36,499,132.		
3Se	!	Professional fundraising fees (Part IX, column (A), line 11e)		584.3	$\neg \neg$	479,218,		
Expenses		Total fundraising expenses (Part IX, column (D), line 25) 13, 612, 3	301	304,3	-	475,210,		
Щ	17	Other expenses (Part IX, column (A), lines 1-ra-11d 11 124e)	,,,,	22,188,2	67	34,028,187.		
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		52,408,3		77,444,541.		
	19			4.033.1		14.061.905.		
96 96 96		In All 1 Comment	Re	ginning of Current Y		End of Year		
<u>a</u> es	20	Fotal labilities (Part X, line 26)	100	81,423,0		94,111,893.		
Ass	21	Fotal liabilities (Part X, line 26)		12,725,5				
Net Assets or Fund Balances	22	Net assets or fund balances Subtract line 21 from line 20	-	68 697 4		14 915 529. 79 196 364.		
	art II	Signature Block		00,037,4	<u> </u>	13,130,304.		
Und	er pena	ties of perjury, I declare that I have examined this return, including accompanying schedules	and stateme	ents, and to the best	of my kno	owledge and belief, it is		
		, and complete Declaration of preparer (other than officer) is desertion all information of whi			a	A		
		N. O. Z. TOPPEROLA		\$ 7	12	16		
Sig	n	Signature Outilier	-	Date 1	<i>y</i> • • • •			
Her		PAUL E. ALTHERR CHIEF FINANCIAL OFFICER						
	ĺ	Type or print name and title				_ ·		
		Print/Type preparer's name Preparer's signature		ate Check	K []]	PTIN		
Paid		DAVID SPERRY Danier Oping	CPA	8-10-16 if self-e	mployed E	200176382		
Prep	arer	Firm's name TANNER LLC		Firm's EIN		-2253063		
-	Only	Firm's address 36 S STATE STREET, SUITE 600		7				
	- 1	SALT LAKE CITY UT 84111		Phone no.	801-533	2-7444		
May	the IF	S discuss this return with the preparer shown above? (see instructions)		17 110110 11011		X Yes No		
<u> </u>	24 42 44	HA For Panerwork Reduction Act Notice see the senarate instruction	ne			Form 990 (2015)		

	990 (2015) BEST FRIENDS ANIMAL SOCIETY	23-7147797	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III	<u> </u>	<u> </u>
1	Briefly describe the organization's mission:		
	TO BRING ABOUT A TIME WHEN THERE ARE NO MORE HOMELESS PETS. WE DO THIS		
	BY DEMONSTRATING AND PROMOTING EXEMPLARY ANIMAL CARE AND BUILDING		
	COMMUNITY PROGRAMS AND PARTNERSHIPS,		
2	Did the organization undertake any significant program services during the year which were not listed on		
	the prior Form 990 or 990-EZ?	[Yes 🗓 No
	If "Yes," describe these new services on Schedule O		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program service	es? [Yes X No
	If "Yes," describe these changes on Schedule O.	•	
4	Describe the organization's program service accomplishments for each of its three largest program services	s, as measured by e	expenses
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to		
	revenue, if any, for each program service reported.	otricis, the total cx	periodo, aria
4a	(Code) (Expenses \$18.072.916. including grants of \$69.585.) (R		426 026 \
4a			426,936.
	ANIMAL CARE ACTIVITIES (SANCTUARY) - SEE SCHEDULE O		
			
			
4b	(Code) (Expenses \$39.252.453, including grants of \$6.368.419,) (F	Revenue \$	2,277,933,)
	INITIATIVES PROGRAM CITIES EMERGENCY RESPONSE NETWORK PARTNERS AND	_	
	OTHER NATIONAL OUTREACH - SEE SCHEDULE O		
			
			
-			
4c	(Code) (Expenses \$) (R	Revenue \$)
		,	_
		· · · · · · · · · · · · · · · · · · ·	<u> </u>
	Other program convece (Decembe in Schodule O.)		
4d	Other program services (Describe in Schedule O.)		1
	(Expenses \$ including grants of \$) (Revenue \$		
<u>4e</u>	Total program service expenses 57, 325, 369.		Form 990 (2015)

Form 990 (2015) BEST FRIENDS ANIMAL SOCIETY Part IV Checklist of Required Schedules

1 is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? 1 If Yes, "compilete Schedule Compilete Schedule of Contributors? 2 is the organization required to compilete Schedule Schedule of Contributors? 3 Did the organization and inferent or indirect political campling activities on behalf of in opposition to candidates for public office? If Yes, "compilete Schedule C, Part II 3 Section 501((3)) capacitations. Did the organization engage in jobbying activities, or have a section 501(f)) election in effect during the tax year? If Yes," compilete Schedule C, Part II 5 is the organization a section 501(c)(4), 501(c)(5), or 501(c)(5) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-1911 (Yes," compilete Schedule C, Part II 6 Did the organization in amount and areas, or historic of amounts in such funds or accounts for which disnorish have the night to provide advice on the distribution or investment of amounts in such funds or accounts (If Yes," compilete Schedule D, Part II 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historical disnosphore into the environment, historical disnosphore into the environment, historical disnosphore into the environment, historical and areas, or historic articular (If Yes," compilete Schedule D, Part II 7 Did the organization report an amount in Part X, line 21, for escrive or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit conventing, distribution, and accounts of the part X in the Stendule D, Part V 8 X 10 Did the organization report an amount for investments of the experiment in Part X, line 107 If Yes, compilete Schedule D, Part V 10 Did the organization report an amount for other assets in Part X, line 127 that is 5% or more of its total assets reported in Part X, line 157 If Yes, compilete Schedule D, Part X X 110 Did the organizat				Yes	No
2 is the organization required to complete Schedule G, Schedule of Contributors 2 Dut the organization engage in direct or underto political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 3	1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?	İ		
3		If "Yes," complete Schedule A	1_	x	
Section 501(kg) organizations. Dut the organization engage in lobbying activities, or have a section 501(kg) electron in effect during the tax year? If "Yes," complete Schedule C, Part II	2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	х	
Section 501(x)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(x) election in effect during the tax year? If "Yes," complete Schedule D, Part II as the organization a section 501(x)(4), 501(x)(5), or 501(x)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98 +191 if "Yes," complete Schedule D, Part II but the organization maintain any donor advised fluids or any similar funds or accounts for which denors have the right to provide advice on the distribution or investment of amounts in such funds or accounts of which denors have the right to provide advice on the distribution or investment of amounts in such funds or accounts of the "Yes," complete Schedule D, Part I II Did the organization collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II II Did the organization proport an amount in Part X, line 21, for secrow or outstodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V II the organization amount for through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V II the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V II but the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V II but the organization report an amount for meterments - program related in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V II but the organization or ashore a manufaction and the management or consolidated financial statements for th	3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
during the tax year? If "Yes," complete Schedule C, Part II I Is the organization of Strick (S), Stric		public office? If "Yes," complete Schedule C, Part I	3		х
5 is the organization a section \$01(c)(4), 501(c)(5), organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98.19? If "Yes," complete Schedule C, Part III organization report an amount or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II organization report an amount in Fart X, incentification of the environment, histonic land areas, or histonic structures? If "Yes," complete Schedule D, Part II organization report an amount in Part X, incentification, do the organization report an amount in Part X, incentification, do the organization report and amounts in Part X, incentification, do the organization of the Schedule D, Part IV organization, answer to any of the following questions is "Yes," then complete Schedule D, Part V, vii, Viii, V	4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect]	i
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7 Dut the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part III 8 Dut the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 10 Dut the organization directly or through a related organization, hold assets in temporanly restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization report an amount for limit, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII 10 Dut the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII 11 Dut the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11 Dut the organization report an amount for other assets in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11 Dut the organization report an amount for other assets in Part X, line 15? If "Yes," complete Schedule D, Part XI 12 Dut the organization is liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 13 Is the organization report an amount for other liabilities in Part X, line 15? If "Yes," complete Schedule D, Part X 14 Dut the organization is liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 15 Dut the organization or port an amount for other liabilities in Part X, line 15? If "Yes," complete Schedule D, Part X 16 Dut the organization neport on Part X, output A (Asc Youtput	6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
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8 Dd the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 9 Dd the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 10 Dd the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization answer to any of the following questions is "Yes," then complete Schedule D, Part V 11 If the organization report an amount for lind, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V 12 Dd the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V 11 If V 12 Dd the organization report an amount for other assets in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V 11 If V 12 Dd the organization report an amount for other lassists in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X 11 If V 12 Dd the organization is port an amount for other lassisting in Part X, line 16? If "Yes," complete Schedule D, Part X 11 If V 12 Dd If the organization is port an amount for other lassisting is the organization is liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11 If V 12 Dd If the organization is liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11 If V 12 Dd If the organization is liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D,		the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part VI D Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part VI If the organization answer to any of the following questions is "Yes," then complete Schedule D, Part VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII b Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part VII c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization and an amount for other assets in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11b X 11c X 11d X 11d X 11d X 11d X 11d X 11e Did the organization report an amount for other assets in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part XIII 11d X 11e X 11e Did the organization report an amount for other assets in Part X, line 15 If "Yes," complete Schedule D, Part XIII 11d X 11d X 11e X 11d X 11e X 11e X 11e X 11e X 11e X 11b X 11e X 1	8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V II Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part V II 11 II X		Schedule D, Part III	8		x
## 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? #*Yes,* complete Schedule D, Part V	9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V If the organization sanswer to any of the following questions is "Yes," then complete Schedule D, Part VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X In the organization report an amount for other assets in Part X, line 15% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X In the 16? If "Yes," complete Schedule D, Part X In the 16? If "Yes," complete Schedule D, Part X In the 16? If "Yes," complete Schedule D, Part X In the organization report an amount for other liabilities in Part X, line 15% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X In the organization report an amount for other liabilities in Part X, line 15% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X In the organization report an amount for other liabilities in Part X, line 15% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X In the organization in encluded in consolidated financial statements for the tax year? If "Yes," complete Schedule D, Part X In the tax year? If "Yes," complete Schedule P, Part X In the Interport on Part X, line 16% organization in encluded in consolidated, independent audited financial statements for the tax year? If "Yes," complete Schedule F, Part II In Interport Interport		amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
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or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 19 X		foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	_x	
Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 19	16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 19 x		or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 18	17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 19		column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	<u>1</u> 7	_ <u>x</u>	
1c and 8a? If "Yes," complete Schedule G, Part II	18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III			18		х
	19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
Form 990 (2015)		complete Schedule G, Part III	19		х
			Form	990 (2015)

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Yes_ No 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a x b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on 22 Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current 23 and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L. Part I 25b Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial 27 contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28a b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L. Part IV 28h X c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 X Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N. Part II 32 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-37 If "Yes." complete Schedule R. Part I 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 34 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O

	990 (2015) BEST FRIENDS ANIMAL SOCIETY 23-7147797		Р	age 5
Par				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	Į.		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	Ϊ.		
	(gambling) winnings to prize winners?	1c	х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 779			`
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	х	
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	х	
b	If "Yes," enter the name of the foreign country: ► BRITISH VIRGIN IS CAYMAN ISLANDS			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		l x
ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		х
d	If "Yes," indicate the number of Forms 8282 filed during the year		,	-
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	X	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:	,	-	
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		`	
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			•
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	<u> </u>		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the		ļ	
	organization is licensed to issue qualified health plans		i	
С	Enter the amount of reserves on hand			_
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		<u>x</u>
<u> </u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	000	
		Form	990 (2015)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

				_
Sec	Check if Schedule O contains a response or note to any line in this Part VI tion A. Governing Body and Management			Lx_
<u> </u>	tion A. Governing body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a	٥	163	140
	If there are material differences in voting rights among members of the governing body, or if the governing	1	•	
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent	5	1	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	٦		
_	officer, director, trustee, or key employee?	2	x	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
_	of officers, directors, or trustees, or key employees to a management company or other person?	3		x
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	· · · · ·	X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		x
6	Did the organization have members or stockholders?	6		x
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
•	more members of the governing body?	7a		X_
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	x	
b	Each committee with authority to act on behalf of the governing body?	8b	x	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
_			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	х	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	х	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	х	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		1	
	ın Schedule O how this was done	12c	x	
13	Did the organization have a written whistleblower policy?	13	_x	
14	Did the organization have a written document retention and destruction policy?	14	х	
15	Did the process for determining compensation of the following persons include a review and approval by independent	ł	-	
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	х	
b	Other officers or key employees of the organization	15b	х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			i
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a	х	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			•
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b	Х	
Sec	tion C. Disclosure		_	
17	List the states with which a copy of this Form 990 is required to be filed ▶SEE SCHEDULE O			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	avaılab	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	x Own website Another's website x Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d finan	cıal	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	PAUL E. ALTHERR, CFO - 435-644-2001			
	5001 ANGEL CANYON ROAD, KANAB, UT 84741		000	(00:5
532006	3 12-16-15	Form	990	(2015)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order, individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

(A) Name and Title	(B) Average hours per week	box	not c , unie cer an	Pos heck ss pe	more rson	than is bot	h an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) GREGORY CASTLE	40.00									
CEO, BOARD MEMBER		х		х	_			202,428.	0.	12,141,
(2) FRANCIS BATTISTA	40.00							,		
CHAIR OF BOARD		Х	_	<u> </u>	<u> </u>	<u> </u>		115,381.	0,	12,412.
(3) LYNN FLANDERS	1.00									
BOARD TREASURER		X	_			<u> </u>		0.	0.	0.
(4) ANNE MEJIA	40.00									
BOARD SECRETARY		Х				-	_	94,172.	0.	12,141,
(5) CYRUS MEJIA	40.00									
BOARD MEMBER		Х			<u> </u>	<u> </u>	<u> </u>	55,983.	0.	_12,141,
(6) MOLLY JORDAN-KOCH	1.00									
BOARD MEMBER	+	Х		_		-	\vdash	0.	0.	0.
(7) KRAIG BUTRUM	1.00									
BOARD MEMBER		Х					-	0.	0.	0.
(8) ABIGAIL L JONES	1,00								_	_
BOARD MEMBER		Х	<u> </u>		<u> </u>		H	0,	0.	
(9) TIMY SULLIVAN	1.00									_
BOARD MEMBER		Х	ļ	-	-	├		0.	0.	0.
(10) PAUL ALTHERR	40.00			ļ.,				100 001		0.510
CPO	40.00	\vdash		Х				180,981.	0.	2,619.
(11) VIRGINIA KILMER CFO	40.00			x				230,160.	0.	5 141
(12) JULIANNE CASTLE	40.00		-	^-				230,160,	U,	5,141,
CMO	40.00			x				166,481.	0.	12,412.
(13) ANGELA L EMBREE	40.00			_	<u> </u>			100,401.	0.	12,412.
CIO	40.00			x				161,194.	0.	4.059.
(14) SUSAN M CITRO	40,00			*				101,174.		4,039,
CHIEF DIGITAL OFFICER	10.00			x				0.	0.	0.
(15) KARIN A BEAUCLAIR	40.00			-						
CRM MANAGER						x		105,364,	0.	763.
(16) BARBARA J CAMICK	40.00									<u>,,,,,</u>
DIRECTOR OF DIRECT RESPONSE						x		110,277.	0.	9,328.
(17) VICTORIA KILMER	40,00									
						х		100,900.		11_075.

532007 12-16-15

Form 990 (2015)

Form 990 (2015) BEST FRIENDS									23-71477	97		Pa	age 8
Part VII Section A. Officers, Directors, Trus		ploy	ees			ghe	st C						
(A)	(B)			(0				(D)	(E)			(F)	
Name and title	Average	(do	not c	Posi heck			one	Reportable	Reportable			ımate	
	hours per	box	, unle cer ar	ss pe	rson i	ıs bot	h an	1	compensation			ount :	of
	week	-	T		1 6010	7,005	100)	- from	from related			ther	
	(list any hours for	탏						the	organizations		comp		
	related	5	뢇			zie		organization	(W-2/1099-MISC	'		m the	
	organizations	age	E	İ	 20	iii de		(W-2/1099-MISC)			orga		
	below	를	Pana		훒	25 82	_				organ	relate	
	line)	Individual trustee or director	institutional trustee	Officer	Key employee	Highest compensated employee	Former			'	Orgai	IIZati	0115
(18) GRETA L PALMER	40.00												
(19) MARC A PERALTA	40.00					Х		105,670.		0.		9,	941.
EXECUTIVE DIRECTOR		<u> </u>				х		132,829.		0.		5,	141,
	-						-			+-			
										_		_	
		 	-			-	-						
		-	-			-				-			
	_												
1b Sub-total								1,761,820.		0.		109,	314.
c Total from continuation sheets to Part V d Total (add lines 1b and 1c)	II, Section A		٠			•	>	1.761.820.		0.		109	<u>0.</u> 314.
Total number of individuals (including but n	ot limited to th	ose	liste	ed al	bove	e) wh	no r		,000 of reportable	<u> </u>		<u> </u>	<u> </u>
compensation from the organization									-		 ,	7	11
O Doddbarrana latan (amana 15			. 1					h				Yes	No
3 Did the organization list any former officer,	-		е, ке	y en	npio	yee,	, or	nignest compensated e	mpioyee on		_	1	
line 1a? If "Yes," complete Schedule J for s			•		. •	•				F	3	-	X
4 For any individual listed on line 1a, is the su									the organization		`		,
and related organizations greater than \$15									-	·	4	х	
5 Did any person listed on line 1a receive or a					-		elat	ted organization or indivi	dual for services				
rendered to the organization? If "Yes," com Section B. Independent Contractors	plete Schedul	e J f	or s	uch	pers	on		<u> </u>			5		Х
Complete this table for your five highest co	mpensated in	depe	ende	nt c	ontr	acto	ors t	that received more than	\$100,000 of compe		on fro		
the organization Report compensation for									· ·				
(A)								(B)		_	(C)		
Name and business	address						\dashv	Description of s	ervices	Com	npens	sation	<u> </u>
NEWPORT CREATIVE COMMUNICATIONS INC 33 RAILROAD AVE DUXBURY MA 02332							l	CONSULTING / PRINT	TNC		7.	420	7 <u>10.</u>
WALSWORTH PUBLISHING CO			-				T	CONSOLITING / FRINT	ING			¥30,	<u>, 10 .</u>
PO BOX 310287, DES MOINES, IA 50331-0	1287						ļ	PRINTING			1 .	122	454.
MAXWELL CONSTRUCTION INC.	,20,						T					122,	<u> </u>
PO BOX 129 GLENDALE UT 84729								CONSTRUCTION			{	897	224.
SOCIAL CAPITAL INC., 980 N MICHIGAN A	VE,					-							
SUITE 1610, CHICAGO, IL 60611	· · · · · · · · · · · · · · · · · · ·						_	CONSULTING				766,	726.
PATH INTERACTIVE INC.													
915 BROADWAY #501, NEW YORK, NY 10010		ot lu	mite	d to	the	no lis		DIGITAL MARKETING	ore then			184,	<u>510.</u>

532008 12-16-15

Form 990 (2015)

\$100,000 of compensation from the organization

BEST FRIENDS ANIMAL SOCIETY Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D) Revenue excluded from tax under Related or Unrelated Total revenue exempt function business sections 512 - 514 revenue revenue Gifts, Grants ilar Amounts 1 a Federated campaigns 1a 1b Membership dues Fundraising events 10 Related organizations 1d Contributions, (and Other Simil Government grants (contributions) 1e All other contributions, gifts, grants, and similar amounts not included above 1f 85,484,292 Noncash contributions included in lines 1a-1f \$ 5,450,079 Total. Add lines 1a-1f 85,484,292 Business Code Program Service Revenue 2 a PROGRAM EVENTS 900099 2,416,419 2,416,419 CLINIC REVENUE 541900 908.899 908,899 All other program service revenue Total. Add lines 2a-2f 3 325 318 Investment income (including dividends, interest, and other similar amounts) 112,689 1,112,689 Income from investment of tax-exempt bond proceeds 5 Royalties 533 1,533 (i) Real (ii) Personal 6 a Gross rents 452,496 **b** Less: rental expenses Rental income or (loss) 452,496 d Net rental income or (loss) 452,496 91,037. (i) Securities (II) Other 7 a Gross amount from sales of assets other than inventory 4,563,481 33,951 b Less: cost or other basis and sales expenses 4.560.144 9,277 c Gain or (loss) 3.337 24,674 d Net gain or (loss) 28,011 28,011 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 . . . **b** Less: direct expenses . Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances 110,516 **b** Less: cost of goods sold 427,809 Net income or (loss) from sales of inventory 682,707 599,912 Miscellaneous Revenue Business Code 11 a MAGAZINE ADVERTISING 541800 207,252 207,252 CAFETERIA 722210 167,261 167,261 812900 ANGELS REST All other revenue 1,772 Total. Add lines 11a-11d 419,400

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91 037

290,047

91,506,446

Total revenue See instructions.

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Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (C) Management and (D) Fundraising (A) Total expenses Do not include amounts reported on lines 6b, Program service 7b. 8b. 9b. and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 6,086,735 6,086,735 2 Grants and other assistance to domestic individuals See Part IV, line 22 299,320 299,320 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 51,949 51,949 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 1,187,213 600,552 413,318 173,343. Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 27,475,678 21,601,967 2,308,271 3,565,440. Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 893,741 660,770 93,387 139,584. Other employee benefits 9 4,663,670 3,141,911 1,108,043 413,716, 10 Payroil taxes 2,278,830. 1,782,633 209,926 286,271. Fees for services (non-employees): Management Legal 329,223 113,465 159,908 55,850. Accounting 112,215, 111 215 1,000. 167,460 157,460 d Lobbying 10,000 Professional fundraising services. See Part IV, line 17 479,218, 479,218. 63,469 Investment management fees 203,506 140,037. Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.) 3,506,753 2,089,697 474,412 942,644. Advertising and promotion 12 4,660,366 3,945,141 126,285 588,940. 13 Office expenses 8,541,317 2,219,193 432,552 5,889,572. 14 Information technology 739,488 70,957 484,152 184,379. 15 Royalties 16 1,812,838 1,718,410 7,748, Occupancy 86,680 17 1,823,855 1,336,438 110,072 377.345. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 1,909,172 96,264, 19 1,812,461 447 20 21,858 10,696 11,084 78. 21 Payments to affiliates 22 Depreciation, depletion, and amortization 1,736,052 1,699,968 18,579 17,505. 23 248,581 117,989 130,592 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) ANIMAL CARE SUPPLIES 7,339,560 7,177,185 64,850 97,525. MISCELLANEOUS 331,126 218,190 75,464 37,472, VOLUNTEER APPRECIATION 285,321 200.868 7,472 76,981. ANGELS REST/CAFETERIA C 170,028 168,642 247 1,139. All other expenses 89,468 42,772 6.446 40,250. 25 Total functional expenses. Add lines 1 through 24e 77,444,541 57,325,369 6.506.871 13,612,301. 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here If following SOP 98-2 (ASC 958-720)

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		Check if Schedule O contains a response or note to any line in this Part	X	_		
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1,236,160.	1	2,681,130,
	2	Savings and temporary cash investments	L	5,656,918.	2	5,568,397,
	3	Pledges and grants receivable, net		1,782,973.	3	2,701,437,
i	4	Accounts receivable, net	L	12,470,793,	4	14,353,530,
	5	Loans and other receivables from current and former officers, directors,				
		trustees, key employees, and highest compensated employees. Comple	ete .	•		
		Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined	under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and cont	ributing			,
		employers and sponsoring organizations of section 501(c)(9) voluntary		`		`
Si l		employees' beneficiary organizations (see instr). Complete Part II of Sch	L .		6	
Assets	7	Notes and loans receivable, net			7	
As	8	Inventories for sale or use		597,548.	8	482,411.
	9	Prepaid expenses and deferred charges		318,171,	9	1,162,623.
	10a	Land, buildings, and equipment cost or other				2,202,020
			59,823.			
	b	· · · · · · · · · · · · · · · · · · ·	50,893.	24,402,051,	10c	25,708,930.
	11	Investments - publicly traded securities		24,867,968.	11	31,549,021.
	12	Investments - other securities. See Part IV, line 11	·	8,577,012.	12	8,489,484.
	13	Investments - program-related. See Part IV, line 11	F	0,577,012,	13	0,409,484,
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11	•	1,513,470.	15	1,414,930.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	F	81,423,064.	16	
	17	Accounts payable and accrued expenses		9.782.891.	17	94,111,893.
	18	Grants payable	• -	3,702,031,	18	8,644,529.
	19	Deferred revenue	H		19	
	20	Tax-exempt bond liabilities	-		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	-		21	·
	22	Loans and other payables to current and former officers, directors, trus	-		21	
Liabilities	22	key employees, highest compensated employees, and disqualified pers				
Ε		Complete Part II of Schedule L.	ons.		00	·
Ľia		Secured mortgages and notes payable to unrelated third parties	}		22	
	23 24		-		23	2 126 605
	24 25	Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third	-		24	3,136,695.
	25	parties, and other liabilities not included on lines 17-24). Complete Part	v of			
		Schedule D	^0'	2 040 674	OF	2 124 205
	26	Total liabilities. Add lines 17 through 25	· · · 	2,942,674.	25 26	3,134,305.
	20	Organizations that follow SFAS 117 (ASC 958), check here	and	12,725,565.	20	14,915,529.
,,		complete lines 27 through 29, and lines 33 and 34.	and	•		
ĕ	27	Unrestricted net assets		E1 064 707	07	-
lau	27	Temporarily restricted net assets	·	51,964,787.	27	55,697,746.
<u> </u>	28	Permanently restricted net assets	• -	11,035,159.	28	10,567,214,
틸	29	Organizations that do not follow SFAS 117 (ASC 958), check here	_r	5,697,553.	29	12,931,404.
딘		•				
Net Assets or Fund Balances	20	and complete lines 30 through 34. Capital stock or trust principal, or current funds		٠ -	20	
se	30		·· -		30	
ğ	31	Patripped carpings, and awment accumulated income, or other funds	· -	 .	31	
Ž.	32	Retained earnings, endowment, accumulated income, or other funds Total net assets or fund balances	⊢	60 607 400	32	70 405 01:
i	33		-	68,697,499.	33	79,196,364.
	_34	Total liabilities and net assets/fund balances		81,423,064.	34	94 111 893. Form 990 (2015)

	990 (2015) BEST FRIENDS ANIMAL SOCIETY	23-7147797		Pa	ge 12
Paı	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				\mathbf{x}
1	Total revenue (must equal Part VIII, column (A), line 12)	1	91	506	446.
2	Total expenses (must equal Part IX, column (A), line 25)	2	77	444	541,
3	Revenue less expenses Subtract line 2 from line 1	3	14	061	905.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	68	697	499.
5	Net unrealized gains (losses) on investments	5	<2	412	931.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9	<1	150	109.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	79	196	364,
Pai	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII	•	-		x
				Yes	No
1	Accounting method used to prepare the Form 990: Cash x Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	•	2a		<u>x</u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a			
	separate basis, consolidated basis, or both:				_
	Separate basis Consolidated basis Both consolidated and separate basis				~
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basıs,			
	consolidated basis, or both:				
	Separate basis x Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch			-	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sil	ngle Audıt			
	Act and OMB Circular A-133?		3a		<u>x</u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	red audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	000	L
			Form	990	(2015)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.

OMB No. 1545-0047

Inspection

Name of the organization Employer identification number BEST FRIENDS ANIMAL SOCIETY 23-7147797 Reason for Public Charity Status (All organizations must complete this part) See instructions The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). لعا An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives. (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or 11 more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with. its supported organization(s) (see instructions). You must complete Part IV, Sections A. D. and E. ☐ Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s). that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (iii) Type of organization (iv) Is the organization (v) Amount of monetary (ii) EIN (vi) Amount of listed in your (described on lines 1-9 organization support (see other support (see governing document? above (see instructions)) instructions) instructions) No Total

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 532021 09-23-15

Schedule A (Form 990 or 990-EZ) 2015

Schedule A (Form 990 or 990-EZ) 2015 BEST FRIENDS ANIMAL SOCIETY

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support								
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total		
1	Gifts, grants, contributions, and	- "							
	membership fees received. (Do not								
	include any "unusual grants.")	46,065,283.	60,631,180.	61,835,173.	52,613,136.	86,619,224.	307,763,996.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to]							
	or expended on its behalf			1					
3	The value of services or facilities						_		
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	46,065,283.	60,631,180.	61,835,173.	52,613,136.	86,619,224.	307,763,996.		
5	The portion of total contributions								
	by each person (other than a	1							
	governmental unit or publicly	`	`		1,	,			
	supported organization) included		•	`		`			
	on line 1 that exceeds 2% of the								
	amount shown on line 11,	,		,					
	column (f)		,	,	,		2.247.244.		
6					:		305 516 752		
	ction B. Total Support	<u> </u>				·	303,310,732.		
	ndar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total		
	Amounts from line 4	46,065,283.	60,631,180.	61,835,173.	52,613,136.	86 619 224.	307,763,996.		
8	Gross income from interest,		,,		<u> </u>				
•	dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar sources	768,207.	663,841.	778.827.	451,437.	1,208,596,	3.870.908.		
9	Net income from unrelated business	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	000,012.	,,0,02,,	101,457.	1,200,350,			
_	activities, whether or not the								
	business is regularly carried on	218,326.	152,692.	66,217.	33,591.	38,411.	509,237.		
10	Other income. Do not include gain	220,520,	132,032.	00,217.		30,411.	307,231.		
	or loss from the sale of capital								
	assets (Explain in Part VI.)	222,816,	303 150	315,409.	314 205.	376 285	1,531,865.		
11	Total support. Add lines 7 through 10	,		515,105.	511,203,	370,203.	313,676,006,		
12	Gross receipts from related activities	etc. (see instruction	nns)	ļ		12	12,995,209,		
13	First five years. If the Form 990 is for	•		d. fourth, or fifth ta	 ix vear as a sectio		12,555,205,		
	organization, check this box and stop	-			,		ightharpoonup		
Sec	ction C. Computation of Publ	ic Support Pe	rcentage		*				
14	Public support percentage for 2015 (line 6, column (f) di	vided by line 11, c	olumn (f))		14	97.40 %		
15	B 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			.,,		15	94.91 %		
	33 1/3% support test - 2015. If the			line 13, and line	 14 ıs 33 1/3% or n				
	stop here. The organization qualifies	as a publicly supp	orted organization	•		·	▶ x		
b	33 1/3% support test - 2014. If the			ne 13 or 16a, and	line 15 is 33 1/3%	or more, check th			
	and stop here. The organization qual					·	▶□		
17a	10% -facts-and-circumstances tes	•	•	•	13, 16a, or 16b, a	and line 14 is 10%	or more.		
	and if the organization meets the "fac	_					•		
	meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization								
b	10% -facts-and-circumstances tes	•	•	•	•	17a, and line 15 is	10% or		
-	more, and if the organization meets ti	-				-			
	organization meets the "facts-and-cire		•				ightharpoons		
18	Private foundation. If the organization				· · · · · · · · · · · · · · · · · · ·		s ▶ □		
					·	dule A (Form 990			

Schedule A (Form 990 or 990-EZ) 2015 BEST FRIENDS ANIMAL SOCIETY Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II)

Sec	tion A. Public Support								
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total		
1	Gifts, grants, contributions, and			_					
	membership fees received (Do not								
	ınclude any "unusual grants.")					<u> </u>			
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose								
3	Gross receipts from activities that								
	are not an unrelated trade or bus-]			
	iness under section 513					<u> </u>			
4	Tax revenues levied for the organ-								
	ızatıon's benefit and either paid to								
	or expended on its behalf								
5	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
6	Total. Add lines 1 through 5								
7 a	Amounts included on lines 1, 2, and								
	3 received from disqualified persons								
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year								
c	Add lines 7a and 7b								
8	Public support. (Subtract line 7c from line 6)	`							
Sec	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total		
9	Amounts from line 6	ļ	ļ		<u></u>				
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources								
b	Unrelated business taxable income								
	(less section 511 taxes) from businesses								
	acquired after June 30, 1975	<u> </u>							
С	Add lines 10a and 10b								
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on								
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)								
13									
14	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth t	ax year as a secti	on 501(c)(3) organiz	ration,		
	check this box and stop here						▶□		
Sec	tion C. Computation of Publ	ic Support Pe	rcentage	-					
15	Public support percentage for 2015 (I	ine 8, column (f) d	livided by line 13,	column (f))		15	%		
16	Public support percentage from 2014	Schedule A, Part	: II <u>I, line 15</u>			16	%		
Sec	tion D. Computation of Inves	stment Incom	e Percentage						
17	Investment income percentage for 20	15 (line 10c, colui	mn (f) divided by lii	ne 13, column (f))		17	%		
18	Investment income percentage from 2	2014 Schedule A,	Part III, line 17			18	%		
	33 1/3% support tests - 2015. If the			on line 14, and line	e 15 is more than				
_	more than 33 1/3%, check this box as								
ь	b 33 1/3% support tests - 2014. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and								
	line 18 is not more than 33 1/3%, che	-				•	ightharpoons		
20	Private foundation, If the organization		=			-	_ ▶□		
	3 09-23-15					edule A (Form 990	or 990-EZ) 2015		

23-7147797

Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (III) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	_		`
	١, ٢		
	_ 2		
	_ 3a		
	3b		
	٠		
	3c		
	4a		
	4b		
			_
	4c		
	,		
	,	,	
	_5a		
	5b		
	5c		
	6	`	
	,		
	7		
	_ 8		
	0-		
	9a		
	9b_		
	90		
	9c		`
	.		
	10a		
	10b		
9	90 or 99	0-EZ)	2015

_	dule A (Form 990 or 990-EZ) 2015 BEST FRIENDS ANIMAL SOCIETY	23-7147797	P	age 5
Par	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)	4.4		
L	below, the governing body of a supported organization?	11a		┼
	A family member of a person described in (a) above?	11b	 	├
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. tion B. Type I Supporting Organizations	11c		<u> </u>
<u> </u>	tion b. Type I dupporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		163	NO
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		1
2	Did the organization operate for the benefit of any supported organization other than the supported	<u> </u>	1	
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			ł
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated.			İ
	supervised, or controlled the supporting organization.	2		i
Sec	tion C. Type II Supporting Organizations		1	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control	-		
	or management of the supporting organization was vested in the same persons that controlled or managed		İ	
	the supported organization(s).	1_1_		
Sec	tion D. All Type III Supporting Organizations		_	
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		j .	
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax	4		
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported		` \	
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			ĺ
	the organization maintained a close and continuous working relationship with the supported organization(s)	2		_
3	By reason of the relationship described in (2), did the organization's supported organizations have a			1
	significant voice in the organization's investment policies and in directing the use of the organization's			l
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
<u>C</u>	supported organizations played in this regard.		<u> </u>	
`	tion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see ins	tructions):		
a	The organization satisfied the Activities Test Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below.			
b	The organization is the parent of each of its supported organizations. Complete line's below. The organization supported a governmental entity. Describe in Part VI how you supported a government entity.			
2	Activities Test. Answer (a) and (b) below.	ny (see mstructions		N1 -
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		Yes	No
a	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,	į		
	how the organization was responsive to those supported organizations, and how the organization determined		İ	,
	that these activities constituted substantially all of its activities	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more	Za		
-	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.	20		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	-		`
-	trustees of each of the supported organizations? Provide details in <i>Part VI</i> .	3a		
ь	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Sa		
_	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard	3b		
532025		A (Form 990 or 99	0-EZ)	2015
	4 -	,	,	

Sche	dule A (Form 990 or 990-EZ) 2015 BEST FRIENDS ANIMAL SOCIETY			23-7147797 Page 6
	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	anizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust o	n Nov. 20, 1970 See in	nstructions. All
	other Type III non-functionally integrated supporting organizations must con	nplete (Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year).			`
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):	,		
_2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,		-	
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by .035	6		
_ 7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	` -	
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to		,	
	emergency temporary reduction (see instructions)	6	<u> </u>	

Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2015

Schedule A (Form 990 or 990-EZ) 2015

a b greater than zero, see instructions).

Breakdown of line 7:

c Excess from 2013
 d Excess from 2014
 e Excess from 2015

Remaining underdistributions for 2015. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see

Excess distributions carryover to 2016. Add lines 3j

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2015
Open to Public

Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)). Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

Name of orga	inization	tions Complete Part III		Empl	oyer identification number
	BEST FRIEN	OS ANIMAL SOCIETY			23-7147797
Part I-A	Complete if the org	janization is exempt und	ler section 501(c) or is a section 527 o	rganization.
	expenditures .	zation's direct and indirect politic	eal campaign activities	s in Part IV. 	
Part I-B	Complete if the org	ganization is exempt und	ler section 501(c)(3).	
1 Enter the	e amount of any excise tax	incurred by the organization und	der section 4955	. ▶\$	
	•	incurred by organization manag		. ► \$	
3 If the org	ganization incurred a section	n 4955 tax, did it file Form 4720	for this year?		Yes No
	orrection made?				Yes No
	describe in Part IV.			\	100
Part I-C		ganization is exempt und		· · · · · · · · · · · · · · · · · · ·	
	• •	d by the filing organization for se	•	•	
		ization's funds contributed to ot	her organizations for s	section 527	
•	function activities	Addition 4 and 6 Established		▶\$	
	empt function expenditures	s. Add lines 1 and 2. Enter here a	ind on Form 1120-PO	L, • •	
line 17b 4 Did the f	iling organization file Ferre				Yes No.
	iling organization file Form	nployer identification number (El	N) of all section 527 n	· · · · · · · · · · · · · · · · · · ·	
		tion listed, enter the amount pai	•	•	0 0
		omptly and directly delivered to			
		additional space is needed, prov			
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
		-			
					
		·			

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2015

Schedule C (Form 990 or 990-EZ) 2015 BI	est friends anim	AL SOCIETY	501(c)(3) and file	23-714 od Form 5768 (e	7797 Page 2
section 501(h)).		inpt and or occurren	. •• (•)(•) and me	(0.00	
A Check ► if the filing organization	on belongs to an affili	ated group (and list in	Part IV each affiliated of	group member's nam	e, address, EIN,
expenses, and share	of excess lobbying e	expenditures).			
B Check 🕨 🔲 ıf the filing organızation	on checked box A an	d "limited control" prov	visions apply		
	on Lobbying Expentures" means amou	ditures nts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influe	ence public opinion (g	rass roots lobbying)		7,939.	
b Total lobbying expenditures to influe	nce a legislative bod	y (direct lobbying)	· · · · · · · · · · · · · · · · · · ·	180 195.	
c Total lobbying expenditures (add line	=		[188,134.	
d Other exempt purpose expenditures				77,256,407,	
e Total exempt purpose expenditures	(add lines 1c and 1d))		77,444,541,	
f Lobbying nontaxable amount. Enter	-	·	i columns	1,000,000.	
If the amount on line 1e, column (a) or		ying nontaxable amo			
Not over \$500,000		he amount on line 1e.		•	
Over \$500,000 but not over \$1,000,	000 \$100,000	0 plus 15% of the exce	ess over \$500,000.		
Over \$1,000,000 but not over \$1,50		0 plus 10% of the exce			,
Over \$1,500,000 but not over \$17,0		0 plus 5% of the exces		,	
Over \$17,000,000	\$1,000,0			·	18
				ē	
g Grassroots nontaxable amount (ente	er 25% of line 1f)			250,000.	
h Subtract line 1g from line 1a. If zero	or less, enter -0-		. [0.	
i Subtract line 1f from line 1c. If zero	or less, enter -0-			0.	
j If there is an amount other than zero	on either line 1h or l	ine 1i, did the organiza	tion file Form 4720		
reporting section 4911 tax for this ye	ear?	_			Yes No
	4-Year Ave	raging Period Under s	section 501(h)		
(Some organizations that	at made a section 50)1(h) election do not h	nave to complete all of	f the five columns b	elow.
	See the separa	te instructions for lin	es 2a through 2f.)		
	Lobbying Expen	ditures During 4-Year	r Averaging Period	-	
Calendar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000	1,000,000.	4,000,000
b Lobbying ceiling amount			-		
(150% of line 2a, column(e))		· · · · · · · · · · · · · · · · · · ·		.	6,000,000
- Tatal labbuma a constitution		440.00			
c Total lobbying expenditures	49,226.	140,861.	159,181.	188,134,	537,402
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000,	1 000 000
e Grassroots ceiling amount	250,000.	230,000.	230,000.	250,000,	1,000,000
(150% of line 2d, column (e))	-		-	· !	1,500,000
				j	
f Grassroots lobbying expenditures	8 125	10.085	4.007.	7.939.	30 156

Schedule C (Form 990 or 990-EZ) 2015 BEST FRIENDS ANIMAL SOCIETY Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(6	a)	(t	o)
of the	e lobbying activity.	Yes	No	Amo	ount
1 a	·			-	N.
b b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?				
d e f	Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h i	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities?		-		
j	Total. Add lines 1c through 1i				
2a b	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912	-			
_	If "Yes," enter the amount of any tax incurred by organization managers under section 4912	,	-		
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(4)	on 501(c)	(5), or se	ection	
	501(c)(6).				
_	Mary and patrotacilly all (2004) are proved decompled underlying the marginary			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in house lobbying expenditures of \$2,000 or less?		2		
2	Did the organization make only includes lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year?		2		
<u> </u>	t III-B Complete if the organization is exempt under section 501(c)(4), secti 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."				ne 3, is
1	Dues, assessments and similar amounts from members		. 1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid).	cal			
а	Current year		2a		
b	Carryover from last year		<u>2</u> b		
C	Total		2c		
3 4	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues if notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and		3		
5	expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)		. 4		 -
Par		_] 5		
Provi	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group actions); and Part II-B, line 1. Also, complete this part for any additional information.	o list); Part II	I-A, lines 1 a	and 2 (see	
			·		
					

SCHEDULE D

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.lrs.gov/form990.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

	BEST FRIENDS ANIMAL SOCIET		,	23-7147797
Pai	t I Organizations Maintaining Donor Advis	ed Funds or Other Similar Funds o	r Acco	unts. Complete if the
	organization answered "Yes" on Form 990, Part IV, II			•
		(a) Donor advised funds	(b) Fur	nds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			·· <u> </u>
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advised	funde	
•	are the organization's property, subject to the organization's	-	iulius	Yes No
6	Did the organization inform all grantees, donors, and donor		od only	└── Yes └── No
•	for charitable purposes and not for the benefit of the donor		•	
	impermissible private benefit?	of donor advisor, or for any other purpose con	merring	□, □
Pai		roomsation answered "Ves" on Form 000. De-	+ N/ / 7	Yes No
			t IV, line 7	•
1	Purpose(s) of conservation easements held by the organiza			
	Preservation of land for public use (e.g., recreation or	· —		
	Protection of natural habitat	Preservation of a certified	d historic	structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qual	lified conservation contribution in the form of a	a conserv	
	day of the tax year			Held at the End of the Tax Year
а	Total number of conservation easements .	•	2a	
b	Total acreage restricted by conservation easements		2b	
C	Number of conservation easements on a certified historic st	tructure included in (a)	2c	
d	Number of conservation easements included in (c) acquired	l after 8/17/06, and not on a historic structure		
	listed in the National Register	·· · · · · · · · · · · · · · · · · · ·	2d	
3	Number of conservation easements modified, transferred, re-	eleased, extinguished, or terminated by the or	ganızatıoı	n during the tax
	year ▶			
4	Number of states where property subject to conservation ea	asement is located >		
5	Does the organization have a written policy regarding the pe	eriodic monitoring, inspection, handling of		
	violations, and enforcement of the conservation easements	rt holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting	, handling of violations, and enforcing conserv	vation eas	ements during the year
	>			
7	Amount of expenses incurred in monitoring, inspecting, han	dling of violations, and enforcing conservation	n easemei	nts during the year
	▶ \$			- ,
8	Does each conservation easement reported on line 2(d) about	ove satisfy the requirements of section 170(h)(4)(B)(i)	
	and section 170(h)(4)(B)(II)?			Yes No
9	In Part XIII, describe how the organization reports conserva-		atement. a	
	include, if applicable, the text of the footnote to the organization			
	conservation easements		- J	
Par	t III Organizations Maintaining Collections of	of Art, Historical Treasures, or Othe	er Simil	ar Assets.
1	Complete if the organization answered "Yes" on Forr			
1a	If the organization elected, as permitted under SFAS 116 (A		t and hala	ance sheet works of art
	historical treasures, or other similar assets held for public ex			
	the text of the footnote to its financial statements that described		or public	dervice, provide, in rant Am,
b	If the organization elected, as permitted under SFAS 116 (A		d balance	sheet works of art historical
-	treasures, or other similar assets held for public exhibition, e			
	relating to these items:	ducation, or research in furtherance of public	service, p	brovide the following amounts
	(i) Revenue included on Form 990, Part VIII, line 1			.
		• • • • • •		-
^	(ii) Assets included in Form 990, Part X	COLUMN OF Other condenses to for five and the		• <u> </u>
2	If the organization received or held works of art, historical tre	-	iin, provid	e
	the following amounts required to be reported under SFAS 1	I To (ASC 958) relating to these items:		_
a	Revenue included on Form 990, Part VIII, line 1	••	> :	Ď
	Assets included in Form 990, Part X	· · · · · · · · · · · · · · · · · · ·		<u> </u>
LHA 532051 11-02-	For Paperwork Reduction Act Notice, see the Instruction 5	is for Form 990.		Schedule D (Form 990) 2015

	dule D (Form 990) 2015 BEST FRIENT Till Organizations Maintaining C	os animal societ		easures, or Ot	her Sin	23-7147 nilar Asse		Page 2
3	Using the organization's acquisition, accessi							
	(check all that apply):		•	_	•			
а	Public exhibition	d	Loan or exc	hange programs				
b	Scholarly research	е		• •				
С	Preservation for future generations							
4	Provide a description of the organization's co	ollections and explai	n how they further ti	he organization's e	xempt pu	roose in Par	t XIII	
5	During the year, did the organization solicit of			-		-		
	to be sold to raise funds rather than to be m						Yes	☐ No
Par	t IV Escrow and Custodial Arran				on Form 9	990. Part IV.		
	reported an amount on Form 990, Pa		J				-, -,	
1a	Is the organization an agent, trustee, custod	ian or other intermed	liary for contribution	s or other assets n	ot include	ed		
	on Form 990, Part X?						Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table.					
		•	J				Amount	
С	Beginning balance				10			
d	Additions during the year	••	•		10			
e	Distributions during the year				16	1		
f	Ending balance	• •		••	11		_	
2a	Did the organization include an amount on F	orm 990. Part X. line	21. for escrow or cu	ustodial account lia		' 	Yes	No
_	If "Yes," explain the arrangement in Part XIII.				-	–		= "
Par								
	· - · ·	(a) Current year	(b) Prior year	(c) Two years back		ee years back	(e) Four v	ears back
1a	Beginning of year balance	11,145,637.	9,121,830.	6,853,383		698,754.		522,756.
b	Contributions	9,370,546.	1,755,147.	1,800,869		822.442.		287,155.
c	Net investment earnings, gains, and losses	<944,023.		510,624		369.016.		<u><83,970.</u> >
d	Grants or scholarships	(344,020.	307,370,	310,024	1 -	_305,010.		<u>(03,370.</u> 5
e	Other expenditures for facilities				 			
Ū	and programs							
f	Administrativo expenses	94,600.	38,916.	43,046		36,829.	-	27 197
g g	End of year balance	19,477,560.	11,145,637.	9,121,830		853 383.	2	<u>27,187.</u>
2	Provide the estimated percentage of the cur				.1	,000,000.	1 3,1	598,754.
a	Board designated or quasi-endowment	31,65	%	iji ricia as.				
b	Permanent endowment 66.39	%	_′°					
	Temporarily restricted endowment	1.96 %						
C	The percentages on lines 2a, 2b, and 2c sho							
32	Are there endowment funds not in the posses		ation that are held a	nd administered fo	r the eran	nizotion		
Ç.	by:	sssion of the organiza	ation that are neid a	na administered to	i ii le oiga	IIIZaliOII	Г	es No
	(i) unrelated organizations							
	(1) malata di anno anno trans			• •		•		х
h	(ii) related organizations If "Yes" on line 3a(ii), are the related organizations	 otions listed as requir	red on Schedule P2	•	•	•	3a(ii) 3b	<u> </u>
4	Describe in Part XIII the intended uses of the						_3D	
	t VI Land, Buildings, and Equipm		Willott lands	- · · · - · · · · · · · · · · · · · · ·				
<u> </u>	Complete if the organization answere). Part IV. line 11a. S	see Form 990. Part	X. line 10			
	Description of property	(a) Cost or o			Accumul		(d) Book	value
		basis (investri	1 ,	` '	epreciati	1	(u) 20011	14.00
1a	Land			375,716.			5 7	375,716.
ь	Buildings	-		571,902.	9 95	6,032.		15,870.
C	Leasehold improvements						,	,0,0,
ď	Equipment		7	080,181.	5 09	4.861.	1 0	85,320.
	Other			732 024				32 024
	. Add lines 1a through 1e. (Column (d) must e	qual Form 990. Part					-	08 930

Schedule D (Form 990) 2015

Part VII Investments - Other Securities.			-	714/797 rage
Complete if the organization answered "Yes" or				1.4
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation. Cost or end	l-of-year market value
(1) Financial derivatives	5,398,72	24. END-OF-YEAR	MARKET VALUE	
(2) Closely-held equity interests				
(3) Other				
(A) ANNUITIES	2,690,76	0. END-OF-YEAR	MARKET VALUE	
(B) INVESTMENT IN JV	400,00	00. END-OF-YEAR	MARKET VALUE	
(C)				
(D)				
(E)				
(F)				
(G)	 			
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	8,489,48	34.		
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes" or	n Form 990, Part IV, I	ne 11c. See Form 990,	Part X, line 13	
(a) Description of investment	(b) Book value	(c) Method of v	aluation Cost or end	l-of-year market value
(1)				
(2)			_	
(3)				
(4)				
(5)		-		
(6)				
(7)				···
(8)				
(9)				7
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Complete if the organization answered "Yes" o		ne 11d. See Form 990,	Part X, line 15.	
(a) U	escription			(b) Book value
(1)				
(2)		···		
(3)				
(4)				
(5)				_
(6)				
(7)		····		
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	15)		>	
Complete if the organization answered "Yes" o	n Form 990, Part IV, I	ne 11e or 11f See Forr	n 990, Part X, line 25	
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes		······································	1 `	
(2) CHARITABLE GIFT ANNUITIES PAYABLE		1,691,468.		,
(3) CAPITAL LEASE PAYABLE		57,804.		
(4) OTHER LIABILITIES		1,385,033,		
(5)		1,000,000,		
(6)				
(7)			,	•
(8)		- · · -	_	
(9)	——————————————————————————————————————		,	-
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)	3 124 205		
Lotal. (Column (b) must equal Form 990. Part X. col. (B) line .	25} . ▶	3 134 305.	İ	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII x

Schedule D (Form 990) 2015

1	Total sevening and other control of a control of the control of			1	464
	Total revenue, gains, and other support per audited financial statements			1	106,573,471
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.	1 0- 1	0 440 004		
a b	Net unrealized gains (losses) on investments Donated services and use of facilities	2a 2b	<2,412,931 18,653,328	7 I	
c	Recoveries of prior year grants	2c	10,033,320	1	
d	Other (Describe in Part XIII.)	2d	<1.173.372		
	Add lines 2a through 2d			2e	15,067,02
3	Subtract line 2e from line 1			3	91,506,44
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				,
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		↓ -	
b	Other (Describe in Part XIII.)	4b		<u> </u>	
C	Add lines 4a and 4b	•		4c	
<u>5</u>	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) † XII Reconciliation of Expenses per Audited Financial Stateme	ante Wi	th Evnences nor	5 Potura	91,506,44
rai	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	SIILS VVI	ui Expenses per	netum	l.
1	Total expenses and losses per audited financial statements			1	96,074,600
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		•		96,074,60
a	Donated services and use of facilities	2a	18,653,328		
b	Prior year adjustments	2b		1	
С	Other losses	2c		1	
d	Other (Describe in Part XIII.)	2d	<23,263]	
е	Add lines 2a through 2d		•	2e	18,630,06
3	Subtract line 2e from line 1			3	77,444,54
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		-	
b	Other (Describe in Part XIII.)	_4b		.	
				1 - 1	
5 Par	Add lines 4a and 4b			4c 5 4; Part X,	77,444,54
Par Providences	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part	tional info		5	77,444,54
Par rovines	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional versions. V. LINE 4:	tional info		5	77,444,54
Providences:	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addi V. LINE 4: ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM THE PERMANANTED FROM THE P	tional info		5	77,444,54
C 5 Par Providences:	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addi V, LINE 4: ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM THE PERMANMENT FOR VARIOUS PROGRAMS.	NENT		5	77,444,54
Par Providences:	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional version of the part of the part 4: ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM THE PERMANMENT FOR VARIOUS PROGRAMS. X, LINE 2:	NENT		5	77,444,54
Par Providences:	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional version of the part 10 provide any additional version of the part 10 provide and 4b. ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM THE PERMANMENT FOR VARIOUS PROGRAMS. X. LINE 2: INTERNAL REVENUE SERVICE (IRS) HAS RULED THAT BEST FRIENDS QUAL	NENT		5	77,444,54
Par Providences : ART PHE NODE	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional v., Line 4: ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM THE PERMANMENT FOR VARIOUS PROGRAMS. X, LINE 2: INTERNAL REVENUE SERVICE (IRS) HAS RULED THAT BEST FRIENDS QUAITED SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE IRC) AND	NENT		5	77,444,54
Par Providences :	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition. V, LINE 4: ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM THE PERMANNEMENT FOR VARIOUS PROGRAMS. X, LINE 2: INTERNAL REVENUE SERVICE (IRS) HAS RULED THAT BEST FRIENDS QUAIT RECEION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE IRC) AND EFORE, NOT SUBJECT TO TAX UNDER PRESENT INCOME TAX LAWS, ACCORD	LIFIES IS,	ormation.	5	77,444,54
PART PHE PHE PHE PHE PHE PHE PHE PHE PHE PHE	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition. V, LINE 4: ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM THE PERMANMENT FOR VARIOUS PROGRAMS. X, LINE 2: INTERNAL REVENUE SERVICE (IRS) HAS RULED THAT BEST FRIENDS QUAL R SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE IRC) AND EFORE, NOT SUBJECT TO TAX UNDER PRESENT INCOME TAX LAWS, ACCORD ROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING	VIFIES IS, DINGLY,	ormation.	5	77 , 444 , 54; line 2; Part XI,
PART PART PART PART PART PART PART PART	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) † XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition. V, LINE 4: ORGANIZATION INTENDS TO USE THE INCOME GENERATED FROM THE PERMAN WHENT FOR VARIOUS PROGRAMS. X, LINE 2: INTERNAL REVENUE SERVICE (IRS) HAS RULED THAT BEST FRIENDS QUAIT RESECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE IRC) AND EFORE, NOT SUBJECT TO TAX UNDER PRESENT INCOME TAX LAWS, ACCORD ROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING OLIDATED FINANCIAL STATEMENTS, BEST FRIENDS IS REQUIRED TO OPER ORMITY WITH THE IRC IN ORDER TO MAINTAIN ITS QUALIFICATION, THE INDICATED THAT BEST FRIENDS IS NOT A PRIVATE FOUNDATION. BEST FRIENDS INDICATED THAT BEST FRIENDS IS NOT A PRIVATE FOUNDATION. BEST FRIENDS INDICATED THAT BEST FRIENDS IS NOT A PRIVATE FOUNDATION. BEST FRIENDS INDICATED THAT BEST FRIENDS IS NOT A PRIVATE FOUNDATION. BEST FRIENDS INDICATED THAT BEST FRIENDS IS NOT A PRIVATE FOUNDATION. BEST FRIENDS INDICATED THAT BEST FRIENDS IS NOT A PRIVATE FOUNDATION. BEST FRIENDS INDICATED THAT BEST FRIENDS IS NOT A PRIVATE FOUNDATION. BEST FRIENDS INDICATED THAT BEST FRIENDS IS NOT A PRIVATE FOUNDATION. BEST FRIENDS INDICATED THAT BEST FRIENDS IS NOT A PRIVATE FOUNDATION.	JIFIES JS, DINGLY, RATE IN	ormation.	4; Part X,	77,444,54

Schedule D (Form 990) 2015 BEST FRIENDS ANIMAL SOCIETY Part XIII Supplemental Information (continued)			Page 5
CONDUCTS A MINIMAL AMOUNT OF ACTIVITIES THAT ARE SUBJECT TO UNRELA			
BUSINESS INCOME TAX, AS A LIMITED LIABILITY COMPANY, PRODUCTIONS I	s		
CONSIDERED A DISREGARDED ENTITY FOR TAX PURPOSES, WHOSE RESULTS FROM	ОМ		
OPERATIONS ARE INCLUDED WITH THOSE OF BEST FRIENDS ANIMAL SOCIETY	ON THE		
RELATED TAX RETURN.			
BEST FRIENDS HAS ANALYZED ALL TAX POSITIONS FOR ALL APPLICABLE TAX			
JURISDICTIONS FOR WHICH THE STATUTE OF LIMITATIONS REMAINED OPEN			
INCLUDING U.S. FEDERAL, STATE, AND FOREIGN JURISDICTIONS FOR THE Y	EARS		
ENDED SEPTEMBER 30, 2015 AND THE NINE-MONTH PERIOD ENDED SEPTEMBER	30,		
2014 AND DETERMINED THERE WERE NO MATERIAL UNRECOGNIZED TAX BENEF	ITS OR		
OBLIGATIONS. THE OPEN TAX YEARS SUBJECT TO SELECTION FOR EXAMINATION	ON ARE		
2012 THROUGH 2015.			
PART XI, LINE 2D - OTHER ADJUSTMENTS:			
AGENCY FUNDS -1	,070,101,		
UNREALIZED CHANGE IN SPLIT INTEREST AGREEMENTS	_57,275.		
WELLNESS CENTER NET LOSS	-30,658,		
EXPENSES INCLUDED IN REVENUE	-9,338,		
RENT REVENUE ELIMINATION	-6,000,		
TOTAL TO SCHEDULE D, PART XI, LINE 2D -1	.173.372.	· · · · · · · · · · · · · · · · · · ·	
PART XII, LINE 2D - OTHER ADJUSTMENTS:			
EXPENSES INCLUDED IN INCOME	-9,338.		
FITNESS EXPENSE ELIMINATION	-13,515,		
MISCELLANEOUS ADJUSTMENT	-410.		
TOTAL TO SCHEDULE D. PART XII, LINE 2D	-23,263,		

SCHEDULE F (Form 990)

Department of the Treasury

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

Attach to Form 990.

OMB No 1545-0047

2015

Open to Public

Internal Revenue Service Information about Schedule F (Form 990) and its instructions is at www.lrs.gov/form990. Inspection Name of the organization **Employer identification number** BEST FRIENDS ANIMAL SOCIETY 23-7147797 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b. For grantmakers, Does the organization maintain records to substantiate the amount of its grants and other assistance, x Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the **United States** 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of (c) Number of (d) Activities conducted in region (e) If activity listed in (d) (f) Total (a) Region employees, agents, and independent expenditures offices (by type) (e.g., fundraising, program is a program service, for and in the region services, investments, grants to describe specific type investments contractors recipients located in the region) of service(s) in region in region in region ITALY - EUROPE PROGRAM SERVICES SUPPORT FOR CARE OF CATS 51,949. 51,949, 3 a Sub-total 0 b Total from continuation sheets to Part I 0 ٥. c Totals (add lines 3a

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2015

51,949.

Part II | Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. Schedule F (Form 990) 2015

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraısal, other)
		LTALY - EUROPE	SUPPORT FOR CARE OF CATS - DONOR DESIGNATED GRANT	51,949,	WIRE TRANSFER	0		BOOK
-	-							
	-							
-								
2 Enter total number of the IRS, or for which t	recipient organization	ns listed above that are el has provided a sectio	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	foreign country,	recognized as tax-e>	cempt by		

3 Enter total number of other organizations or entities

Schedule F (Form 990) 2015

Page 3

BEST FRIENDS ANIMAL SOCIETY Schedule F (Form 990) 2015

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16 Part III can be duplicated if additional space is needed.

35

the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain

Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

Foreign Partnerships (see Instructions for Form 8865)

Instructions for Form 5713; do not file with Form 990)

Schedule F (Form 990) 2015

Yes x No

Yes x No

Schedule F (Form 990) 2015 BEST FRIENDS ANIMAL SOCIETY	23-7147797	Page 5
Part V Supplemental Information		
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (ac	counting method, amounts of	
investments vs expenditures per region); Part II, line 1 (accounting method); Part III (accounting r	method); and Part III, column (c)	
(estimated number of recipients), as applicable. Also complete this part to provide any additional	information.	
PART I LINE 2:		
ALL GRANT RECIPIENTS ARE RESEARCHED PRIOR TO RECEIVING FUNDS. WHEN		_
PROVIDING A LARGE GRANT, AN AGREEMENT IS SIGNED BY BOTH PARTIES AND A		
WRITTEN REPORT IS REQUIRED SHOWING HOW THE FUNDS WERE SPENT. FOR SMALLER		
GRANTS, A BRIEF DESCRIPTION IS OBTAINED NOTING HOW THE FUNDS WERE SPENT.		
GREATE, IN BRIDE DESCRIPTION TO OBTIMED NOTING NOW THE TOUBLE WALLS OF MALE		
		 -
	-	
		
		

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.

0MB No 1545-0047

Open to Public Inspection

Name of the organization					Employer ide	ntification number
BEST FRIEN	DS ANIMAL SOCIETY				23-7147797	
Part I Fundraising Activities required to complete this part	- Complete if the organization answert.	ered "Y	'es" o	n Form 990, Part IV,	line 17. Form 990-E2	I filers are not
Indicate whether the organization raise A	e X Solicita	tion of tion of	non-g gover	overnment grants nment grants		
d x In-person solicitations 2 a Did the organization have a written	or oral agreement with any individua Part VII) or entity in connection with p ividuals or entities (fundraisers) purs	l (inclui profess	ding o	fficers, directors, trus undraising services?	x Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	I have quetody I		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
NEWPORT CREATIVE		Yes	No			
COMMUNICATIONS INC - 21	CONSULTING		х	٥.	397,418,	<397,418.3
SOCIAL CAPITAL - 980 N						
MICHIGAN AVE SUITE 1610	CONSULTING		х	0.	33,575.	<33,575.
BLACKBAUD INC PO BOX					•	
930256 ATLANTA GA 31193	CONSULTING		х	0.	24,463.	<24,463,
STEENHUYSEN ASSOCIATES - 1539					-	
FALL RIVER AVE #3, SEEKONK,	TRAINING		х	0.	9,041.	<9,041.
ELEVENTY MARKETING GROUP LLC						·
- 453 S HIGH ST, #101, AKRON,	WEBSITE SUPPORT		х	0.	7,403.	<7,403,
Total .			_		471,900.	<471,900.>
3 List all states in which the organization or licensing.	on is registered or licensed to solicit	contrib	utions	or has been notified	I it is exempt from re	gistration
AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, H	I, ID, IL, IN, IA, KS, KY, LA, ME, M	D,MA,	MI,M	N,MS,MO		
MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, O	K,OR,PA,RI,SC,SD,TN,TX,UT,V	T,VA,	WA WY	/,WI,WY		
	· ·					
						
						
	-					
						

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Schedule G (Form 990 or 990-EZ) 2015

Sch De	edul I rt I	e G (Form 990 or 990-EZ) 2015 BEST FRIENT I Fundraising Events. Complete if the		d "Vac" on Form 000. De		147797 Page 2
Га		of fundraising event contributions and great				
		of total distriction of the second of the se	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
ne			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts				
	2	Less [.] Contributions				
	3	Gross income (line 1 minus line 2)			<u> </u>	<u></u>
	4	Cash prizes		-		<u> </u>
S	5	Noncash prizes			 	
Direct Expenses	6	Rent/facility costs				
rect E	7	Food and beverages				-
۵	8	Entertainment			<u> </u>	
	9	Other direct expenses		L		
	10	Direct expense summary. Add lines 4 through	• • • •			
Pa	rt l	Net income summary Subtract line 10 from in III Gaming. Complete if the organization		n 990. Part IV. line 19. or	r reported more than	<u></u>
		\$15,000 on Form 990-EZ, line 6a.		,,		
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Re	1	Gross revenue				
s	2	Cash prizes				
rect Expenses	3	Noncash prizes				
Direct E	4	Rent/facility costs			-	
	5	Other direct expenses				
	6	Volunteer labor	Yes %	Yes % No	Yes % No	-
	7	Direct expense summary. Add lines 2 through	n 5 ın column (d)		. •	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		> _	
	ls t	ter the state(s) in which the organization conduite organization licensed to conduct gaming action," explain:	ctivities in each of these	•		Yes No
		ere any of the organization's gaming licenses re Yes," explain:	·	-	year?	Yes No
53205	2 09	9-14-15			Schedule G (For	rm 990 or 990-EZ) 2015
	_ 08	· · · · · · · · · · · ·			Jonesale a (FO	000 or 000-LE) 20 13

Schedule G (Form 990 or 990-EZ) 2015 BEST FRIENDS ANIMAL SOCIETY	23-7147797	Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes	No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed		
to administer charitable gaming?	☐ Yes	No
13 Indicate the percentage of gaming activity conducted in:		
a The organization's facility	13a	%
b An outside facility	13b	%
14 Enter the name and address of the person who prepares the organization's gaming/special events books and reco	ords.	
Name		
Address >		
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	🗀 Yes	s 🔲 No
b if "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the am	nount	
of gaming revenue retained by the third party > \$		
c If "Yes," enter name and address of the third party.		
Name		
Address >		
16 Gaming manager information:		
Name		
Common management		
Gaming manager compensation \$		
Description of services provided >		
Director/officer Employee Independent contractor		
17 Mandatory distributions:		
a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
retain the state gaming license?	L Yes	No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spen	t in the	
organization's own exempt activities during the tax year ▶ \$		
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and	Part III, lines 9, 9b,	10b, 15b,
15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).		
SCHEDULE G. PART I. LINE 2B. LIST OF TEN HIGHEST PAID FUNDRAISERS:		
	··	
(I) NAME OF FUNDRAISER: NEWPORT CREATIVE COMMUNICATIONS INC		
(I) ADDRESS OF FUNDRAISER: 21 RAILROAD AVE, DUXBURY, MA 02332		
127 IDDINGS OF TOUBLELOBE. BY THE MAD IN THE DOLLOW, MIT OF STREET		
(I) NAME OF FUNDRAISER: SOCIAL CAPITAL		
(I) ADDRESS OF FUNDRAISER:		
11/ MONRES OF FUNDICATION:		
980 N MICHIGAN AVE SUITE 1610 CHICAGO, IL 60611		
	0/5: 000	
532083 09-14-15 Schedule	e G (Form 990 or 99	・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・

Schedule G (Form 990 or 990-EZ) BEST FRIENDS ANIMAL SOCIETY	23-7147797	Page 4
Part IV Supplemental Information (continued)		
(I) NAME OF FUNDRAISER: STEENHUYSEN ASSOCIATES		
(I) ADDRESS OF FUNDRAISER: 1539 FALL RIVER AVE #3, SEEKONK, MA 02771		
(T) NAME OF THE PROPERTY OF TH		
(I) NAME OF FUNDRAISER: ELEVENTY MARKETING GROUP LLC		
(I) ADDRESS OF FUNDRAISER: 453 S HIGH ST, #101, AKRON, OH 44311		
PART I, LINE 2B, COLUMN (V):		
BEST FRIENDS ANIMAL SOCIETY CONTRACTS WITH NEWPORT CREATIVE		
COMMUNICATIONS INC. FOR FUNDRAISING CONSULTING SERVICES, THESE		
SERVICES INCLUDE CONSULTATION ON STRATEGIC PLANNING, THE DESIGN OF	-	
DIRECT MAIL SOLICITATION MATERIALS, AND OTHER SERVICES, NO AMOUNTS WERE	···	
INCLUDED IN COLUMNS (IV) OR (VI) DUE TO THE FACT THAT BEST FRIENDS		
ANIMAL SOCIETY DID NOT SPECIFICALLY IDENTIFY ALL THE REVENUE GENERATED		
BY THE FUNDRAISING SERVICES PROVIDED BY NEWPORT CREATIVE		
COMMUNICATIONS, INC. ONLY THE AMOUNTS PAID TO NEWPORT CREATIVE		
COMMUNICATIONS INC. SPECIFICALLY FOR FUNDRAISING CONSULTING SERVICES		
WERE REPORTED IN COLUMN (V). BEST FRIENDS ANIMAL SOCIETY PAID NEWPORT		
CREATIVE COMMUNICATIONS, INC. FOR OTHER SERVICES (E.G. PRINTING,		
POSTAGE, PRODUCTION MANAGEMENT).		· · · · · ·
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SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

Open to Public

Inspection

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Name of the	Name of the organization	Employer identification number
	BEST FRIENDS ANIMAL SOCIETY	23-7147797
Part I	Part I General Information on Grants and Assistance	
1 Doe	1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	lection
crite	criteria used to award the grants or assistance?	X Yes No
2 Desc	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	
Part II	Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	art IV, line 21, for any
	recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	

(h) Purpose of grant or assistance

(g) Description of non-cash assistance

(f) Method of valuation (book, FMV, appraisal, other)

(e) Amount of assistance non-cash

(d) Amount of

(c) IRC section if applicable

(p) EIN

1 (a) Name and address of organization or government

cash grant

D PROGRAM SERVICE SUPPORT	PROGRAM SERVICE SUPPORT	PROGRAM SERVICE SUPPORT	PROGRAM SERVICE SUPPORT	PROGRAM SERVICE SUPPORT	PROGRAM SERVICE SUPPORT	147.	Schedule I (Form 990) (2015)
ANIMAL FOOD						; ; ;	
89,870, MARKET PRICE						•	
89,870,	•0	•0	•0	• 0	0		
0	10,670.	23,000	5,410,	10,000.	5,000	ne line 1 table	
501(C)(3)	501(C)(3)	501(C)(3)	501(C)(3)	501(C)(3)	GOVERNMENT	rganizations listed in tl	tions for Form 990.
34-2013011	27-0234541	45-5568929	26-4515842	84-1650678	52-2292769	nd government o listed in the line	see the Instruc
A NEW LEASH ON LIFE	ACTION PROGRAMS FOR ANIMALS	ADOPT ME RESCUE	ADVOCATES 4 ANIMALS INC	AGAPE ANIMAL RESCUE	ALLEGANY COUNTY ANIMAL SHELTER MGT 52-2292769 GOVERNMEN	 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table 	LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)	ANIMAL SOCIETY Assistance to Go	wernments and Organ	nizations in the Ur	ited States (Sche	dule I (Form 990), Par		23-7147797 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALLEN COUNTY SPCA	35-6042135	501(C)(3)	10 725.	0			PROGRAM SERVICE SUPPORT
ALLEY CAT ADVOCATES INC	61-1343210	501(C)(3)	68.920	o			PROGRAM SERVICE SUPPORT
ANGEL CITY PIT BULLS	27-2348995	501(C)(3)	34, 150,	0			PROGRAM SERVICE SUPPORT
ANGELS OF ASSISI	54-2021941	501(C)(3)	066 6	0			PROGRAM SERVICE SUPPORT
ANIMAL ANGELS	26-1989483	501(C)(3)	7 000	0			PROGRAM SERVICE SUPPORT
ANIMAL CARE & CONTROL TEAM-PA	45-3985637	501(C)(3)	15 000	0			PROGRAM SERVICE SUPPORT
ANIMAL SERVICES AND OPERATIONS	45-4038013	GOVERNMENT	10,000,	0			PROGRAM SERVICE SUPPORT
ANIMAL WELFARE SOC OF CAMDEN COUNTY	20_0549531	501(C)(3)	9,850,	0			PROGRAM SERVICE SUPPORT
ANIMAL WELLNESS FOUNDATION	45-4361755	501(C)(3)	5,850,	0			PROGRAM SERVICE SUPPORT Schedule I (Form 990)

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Page 1	
23-7147797	
	e United States (Schedule I (Form 990), Part II)
SOCIETY	nce to Governments and Organizations in the
BEST FRIENDS ANIMAL,	rants and Other Assistan
I (Form 990)	Continuation of G

Schedule I (Form 990) BEST FRIENDS ANIMAL, SOCIETY Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)	BEST FRIENDS ANIMAL SOCIETY Arants and Other Assistance to Go	vernments and Organ	lizations in the Ur	ited States (Sch	edule I (Form 990), Pa		23-7147797 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ANIMALS IN NEED RESCUE NETWORK	46-5765146	501(C)(3)	13,200,	0			PROGRAM SERVICE SUPPORT
ANIMEALS	20-4694132	501(C)(3)	0	109,986.	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
ASHEVILLE HUMANE SOCIETY	56-1444098	501(C)(3)	15,500	72,906,	72,906, MARKET PRICE	ANIMAL FOOD	
BARC	30-0021149	501(C)(3)	16,000,	0			PROGRAM SERVICE SUPPORT
BATTLE MOUNTAIN HUMANE SOCIETY	20-5814735	501(C)(3)	.006	78.931.	MARKET PRICE	ANIMAL FOOD	
BENTON FRANKLIN HUMANE SOCIETY	91-0819423	501(C)(3)	0	105 536.	MARKET PRICE	ANIMAL, FOOD	PROGRAM SERVICE SUPPORT
BROOKHAVEN ANIMAL RESCUE LEAGUE	64-0659454	501(C)(3)	3,200,	829.		ANIMAL FOOD	
BROWNSVILLE SPAY NEUTER INC	27-1372694	501(C)(3)	5,000.	0			
BULLYWAG	27-0509579	501(C)(3)	0	62 126	62 126 MARKET PRICE	ANTMAL, FOOD	PROGRAM SERVICE SIIDDORT
532241							Schedule I (Form 990)

23-7147797 Page 1	pisations in the United States (Schoolele / Earn 000) But II)
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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)	NIMAL SOCIETY Assistance to Go	vernments and Organ	izations in the Ur	ited States (Sche	edule I (Form 990), Pa		23-7147797 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CACHE HUMANE SOC-LOGAN	51-0187825	501(C)(3)	19,250,	0			PROGRAM SERVICE SUPPORT
CAGE FREE K-9 RESCUE	26-1412219	501(C)(3)	7,500.	0			PROGRAM SERVICE SUPPORT
CAPITAL AREA HUMANE SOCIETY	38-1601542	501(C)(3)	5,188,	0			PROGRAM SERVICE SUPPORT
CAT ADOPTION TEAM.	20-0773819	501(C)(3)	16,000	0			PROGRAM SERVICE SUPPORT
CAT TOWN	27-3838132	501(C)(3)	5,000	0			PROGRAM SERVICE SUPPORT
CATOOSA CITIZENS FOR ANIMAL CARE	58-2120060	501(C)(3)	0	63,244,	63,244,MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
COLORADO SPRINGS ALL BREED RESCUE	84-1325815	501(C)(3)	0	89,682,	89,682, MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
COVENANT PET TRUST	90-0903769	501(C)(3)	0	63,819,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
DAVIS COUNTY ANIMAL SERVICES	87-6000297	GOVERNMENT	17,100.	0			PROGRAM SERVICE SUPPORT Schedule I (Form 990)

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	orm 990), Part II.)
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	Organizations in the Un
SOCIETY	ce to Governments and
BEST FRIENDS ANIMAL SOCIETY	s and Other Assistan
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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)	BEST FRIENDS ANIMAL SOCIETY Arants and Other Assistance to Go	wernments and Organ	izations in the Ur	iited States (Sch	edule I (Form 990), Pa		23-7147797 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DOGS WITHOUT BORDERS	20-5123869	501(C)(3)	47.150.	0			PROGRAM SERVICE SUPPORT
DOLLY'S FOUNDATION-REA INC	27-4411340	501(C)(3)	31,000,	0	·		PROGRAM SERVICE SUPPORT
DOWNTOWN DOG RESCUE	95-4775990	501(C)(3)	23 350	0			PROGRAM SERVICE SUPPORT
EMPTY BOWL	01-0975325	501(C)(3)		33.606.	MARKET PRICE	ANIMAL, FOOD	
FAXETTE COUNTY HUMANE SOCIETY	58-1592706	501(C)(3)	5 000.	0			PROGRAM SERVICE SUPPORT
FDN AGAINST COMPANION ANIMAL EUTHANASIA	35-1917847	501(C)(3)	20 000	0			PROGRAM SERVICE SUPPORT
FETCH FOUNDATION	38-3807057	501(C)(3)	0	13,159,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
FIRST COAST NMHP	01-0709158	501(C)(3)	70,000	*0			PROGRAM SERVICE SUPPORT
PIXNATION INC	83-0452460	501(C)(3)	150,255.	0			PROGRAM SERVICE SUPPORT Schedule I (Form 990)

Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY	ANIMAL SOCIETY				7 (000 mm - 1)		23-7147797 Page 1
(a) Name and address of coganization or government family and organization organization family and the second statements are covernments and contact the second statement family and the secon	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	ction (d) Amount of (e) Amount of cash grant assistance (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FLAGLER HUMANE SOCIETY	59-2247034	501(C)(3)	0	65,577,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
FOREVERMEOW INC	46-1038574	501(C)(3)	6,000,	0			PROGRAM SERVICE SUPPORT
FORT COLLINS CAT RESCUE & SPAY/NEUTER CLINIC	20-4969731	501(C)(3)	5,500,	81,080,1	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
FORT WAYNE ANIMAL CARE & CONTROL	35-6001029	501(C)(3)	10,000	0			PROGRAM SERVICE SUPPORT
FRIENDS OF ANIMAL CARE & CONTROL	86-1008549	501(C)(3)	10,000	0			PROGRAM SERVICE SUPPORT
FRIENDS OF ANIMAL CARE AND CONTROL PHEONIX	86-1008549	501(C)(3)	0	8,153,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
FRIENDS OF COMMUNITY CATS RESCUE	45-5290594	501(C)(3)	9,500,	0			PROGRAM SERVICE SUPPORT

11,000,

59-3183931 501(C)(3)

GAINESVILLE PET RESCUE INC

10,000

35-2262336 501(C)(3)

FRIENDS OF NORFOLK ANIMAL CARE CTR

PROGRAM SERVICE SUPPORT
Schedule I (Form 990)

PROGRAM SERVICE SUPPORT

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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)	ANIMAL SOCIETY Assistance to Go	wernments and Organ	nizations in the U	nited States (Sche	edule I (Form 990), Pa		23-7147797 Page 1
	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GRANT COUNTY ANIMAL SHELTER	61-6000989	GOVERNMENT	11,500.	0			PROGRAM SERVICE SUPPORT
GRANT CTY FRIENDS OF THE ANIMAL SHELTER.	61-1432453	501(C)(3)	5,500.	0.			PROGRAM SERVICE SUPPORT
H.A.R.T. OF UT	61-1602289	501(C)(3)	100.	6,551,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
	86-0832160	501(c)(3)	11 000	•			SERVICE
HEALING HEARTS ANIMAL RESCUE &	65-1259371	501(C)(3)		9 733	MARKET PRICE	ANTWAI, FOOD	PROGRAM SERVICE SUPPORT
HEAVEN ON EARTH SOCIETY FOR ANIMALS	77-0538189	501(C)(3)	7	o			PROGRAM SERVICE SUPPORT
HOPE EQUINE RESCUE	26-2647977	501(C)(3)	5,000	0.0			PROGRAM SERVICE SUPPORT
HOT SPRINGS VILLAGE ANIMAL WELFARE	58-1805215	501(C)(3)	5,200	. 0			PROGRAM SERVICE SUPPORT
HUMANE ALLIANCE OF WNC INC	56-1856805	501(C)(3)	15,000,	0			PROGRAM SERVICE SUPPORT Schedule I (Form 990)
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Scriedule I (FOIL) SEUT FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and	Assistance to Go	vernments and Organ	rizations in the Ur	iited States (Sche	Organizations in the United States (Schedule I (Form 990), Part II.)	ות וו.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HUMANE ANIMAL TREATMENT SOCIETY-MI	38-3485419	501(c)(3)	5,250,	81,933,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
HUMANE NETWORK	27-0487147	501(c)(3)	6,000.	0			PROGRAM SERVICE SUPPORT
HUMANE OHIO	34-1897582	501(C)(3)	12,960.	80,285.	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
HUMANE SOCIETY OF CHARLOTTE INC	58-1342479	501(C)(3)	7,000.	67,990,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
HUMANE SOCIETY OF GREATER JUPITER	59-2111273	501(C)(3)	0	62,594.	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
HUMANE SOCIETY OF MCCORMICK CTY	57-1099596	501(C)(3)	5,850.	0			PROGRAM SERVICE SUPPORT
HUMANE SOCIETY OF SHENANDOAH COUNTY	54-1880163	501(C)(3)	0	173,135,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
HUMANE SOCIETY OF SO MISSISSIPPI	64-6034439	501(C)(3)	10,000	0			PROGRAM SERVICE SUPPORT
HIMAND COCTEMY OF MAMON DAY	9	501(0)(3)	0	c			

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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)	BEST FRIENDS ANIMAL SOCIETY Grants and Other Assistance to Go	X overnments and Organ	nizations in the Ur	nited States (Sche	dule I (Form 990), Par		23-7147797 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HUMANE SOCIETY OF UTAH-MURRAY	87-0256350	501(C)(3)	17,600.	0			PROGRAM SERVICE SUPPORT
HUMANE SOCIETY OF VALDOSTA/LOWNDES	ļ	501(C)(3)	6 200	0			PROGRAM SERVICE SUPPORT
INCRED-A-BULL INC	45-1808866	501(C)(3)	6.750.	o			PROGRAM SERVICE SUPPORT
IRON COUNTY SHERIFF'S ANIMAL SHELTER	87-6000310	GOVERNMENT		14.275.	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
JACKSONVILLE HUMANE SOCIETY	59-0624410	501(C)(3)	145 000	0			PROGRAM SERVICE SUPPORT
KANSAS CITY PET PROJECT	45-3067615	501(C)(3)			MARKET PRICE	ANIMAL FOOD	SERVICE
KARMA RESCUE INC	04-3782227	501(c)(3)	33,975,	0			PROGRAM SERVICE SUPPORT
KENTUCKY HUMANE SOCIETY	61-0463938	501(¢)(3)	53,925.	0			PROGRAM SERVICE SUPPORT
KINDERARESCUE	26-2924461	501(0)(3)	30 500	C			постина вознава медоста
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Comparison of government	Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and	BEST FRIENDS ANIMAL SOCIETY STANTS and Other Assistance to Go	vernments and Organ	nizations in the Ur	nited States (Sche	Organizations in the United States (Schedule I (Form 990), Part II)		23-7147797 Page 1
91-0728353 501(C)(3) 20,000 33,490 MARKET PRICE MILMAL FOOD FROGRAM	(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	
SCIENCE 27-1297223 501(C)(3) 53.330 0 0 PROGRAM 9 PROGRA	KITSAP HUMANE SOCIETY	91-0728353	501(C)(3)	20,000	33,490,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
M. CHARM SCHOOL. 27-1297223 501(C)(3) 53,330, 0,	KITTEN RESCUE	95-4670174	501(C)(3)	37 050	0			PROGRAM SERVICE SUPPORT
K-WHITLEY HUMANE ASSOC INC 31-1648199 501(C)(3) 10,000, 0, 0 PROGRAM 5 F.E. ANIMAL RESCUE 95-4550643 501(C)(3) 6,300, 0, 0 PROGRAM 5 S.E. FRIENDS, ORG 45-3139097 501(C)(3) 49,105, 0, 0 PROGRAM 1 INDICATES ANIMAL CARE 45-4722654 501(C)(3) 6,760, 0, 0 PROGRAM 1 INDICATES ANIMAL CARE 45-4722654 501(C)(3) 6,760, 0, 0 PROGRAM 1 FROGRAM 1	KITTY BUNGALOW CHARM SCHOOL	27-1297223	501(C)(3)	53,330.	0			PROGRAM SERVICE SUPPORT
S. E. PRIENDS, ORG. S. E. PRIENDS, ORG. 45-3139097 501(C)(3) 49,105, 0, 49,105, 0, PROGRAM INVERTED FILE ANTIMAL FOOD PROGRAM INVERTED FOR ANTIMAL FOOD PROGRAM INFORMATION CARE 45-4722654 501(C)(3) 6,760, 0, PROGRAM INGORDAN 1,275, 6,760, 0, PROGRAM INGORDAN 1,275, 6,760, 0, PROGRAM INGORDAN 1,275,	KNOX-WHITLEY HUMANE ASSOC INC	31-1648199	501(C)(3)	10 000	•0			PROGRAM SERVICE SUPPORT
S & FRIENDS,ORG 45-3139097 501(C)(3) 49,105, 0, PROGRAM 3 NYENTE ANIMAL AID 23-7414331 501(C)(3) 1,275, 69,228 MARKET PRICE ANIMAL FOOD PROGRAM 5 INO ALLIANCE FOR ANIMAL CARE 45-4722654 501(C)(3) 6,760, 0, PROGRAM 5 FROGRAM 5 FROGRAM 5 FROGRAM 5 FROGRAM 5 FROGRAM 6 F	L.I.F.E. ANIMAL RESCUE	95-4550643	501(C)(3)	9	0			PROGRAM SERVICE SUPPORT
AYETTE ANIMAL AID 23-7414331 501(C)(3) 1,275, 69,228 MARKET PRICE ANIMAL FOOD PROGRAM S INO ALLIANCE FOR ANIMAL CARE 45-4722654 501(C)(3) 6,760, 0, PROGRAM S PROGRAM S PROGRAM S PROGRAM S PROGRAM S	LABS & FRIENDS.ORG	45-3139097	501(C)(3)	49 105	0			PROGRAM SERVICE SUPPORT
INO ALLIANCE FOR ANIMAL CARE 45-4722654 501(C)(3) 6,760, 0, PROGRAM SINGTON HUMANE SOCIETY 61-0444762 501(C)(3) 25,250, 0, PROGRAM S	LAFAXETTE ANIMAL AID	23-7414331	501(C)(3)	1,275,	69,228.	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
61-0444762 501(C)(3) 25,250, 0, PROGRAM 8	LATINO ALLIANCE FOR ANIMAL CARE	45-4722654	501(C)(3)		.0			
	LEXINGTON HUMANE SOCIETY	61-0444762	501(C)(3)	25,250,	0			PROGRAM SERVICE SUPPORT Schedule I (Form 990)

Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY	ANIMAL SOCIETY					23	23-7147797 Page 1
Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)	Assistance to Go	vernments and Orgar	nizations in the Ur	nited States (Sch	edule I (Form 990), Par	t II)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LIFELINE ANIMAL PROJECT INC	01-0599278	501(C)(3)	45,000,	.0			PROGRAM SERVICE SUPPORT
LUCAS COUNTY CANINE CARE	34-6400806	GOVERNMENT	7,000,	0			PROGRAM SERVICE SUPPORT
LUCAS COUNTY CANINE CARE & CONTROL	34-6400806	GOVERNMENT	0	102,688	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
MASON COMPANY LLC	26-3355696	501(C)(3)	20.000	0			PROGRAM SERVICE SUPPORT
MCKINLEY COUNTY HUMANE	85-0398517	501(C)(3)	0	64.560.	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
MCKINLEY COUNTY HUMANE SOCIETY	85-0398197	501(C)(3).	5,000,	0			PROGRAM SERVICE SUPPORT
MIDVALLEY ANIMAL CLINIC	87-0637500	501(C)(3)	18,620.	0			PROGRAM SERVICE SUPPORT

6,200,

95-4765624 501(C)(3)

MUCH LOVE ANIMAL RESCUE

45,000

MILWAUKEE AREA ANIMAL CONTROL COMM 39-1947192 501(C)(3)

PROGRAM SERVICE SUPPORT
Schedule I (Form 990)

PROGRAM SERVICE SUPPORT

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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Dart Continuation of Crants and Other Analysis of Crants and Other Analysi	ANIMAL SOCIETY		11 - 14 -: -: -: -: -: -: -: -: -: -: -: -: -:	ode O) and all of the other	000 mm 01/1 oliver		23-7147797 Page 1
	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NO KILL LOUISVILLE	27-2369180	501(C)(3)	0	112,378,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
NORTHWEST SPAY & NEUTER CENTER	91-2133291	501(C)(3)	5,398,	o			PROGRAM SERVICE SUPPORT
OHIO ALLEYCAT RESOURCE & CLINIC	31-1728182	501(C)(3)	10,000.	0			PROGRAM SERVICE SUPPORT
ONE MORE CHANCE RESCUE	20-3588471	501(C)(3)	0	11,210.	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
OREGON HUMANE SOCIETY	93-0386880	501(C)(3)	0	703	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
OUTCAST CAT HELP	26-0881693	501(C)(3)	5 000				PROGRAM SERVICE SUPPORT
	20-5153613	501(C)(3)		4	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
PAGE ANIMAL ADOPTION AGENCY	26-1708518	501(C)(3)	0	966.	MARKET PRICE	ANIMAL FOOD	
PAWS FOR LIFE UT	45-5358361	501(C)(3)	0	22,341,	22,341,MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY	ANIMAL SOCIETY			Section 1	(+++0 000 mm = 7) -(+++40		23-7147797 Page 1
	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PEGGY ADAMS ANIMAL RESCUE LEAGUE	59-0637811	501(C)(3)	20 000	150,463.	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
PET ADOPTION & WELFARE SOCIETY-GA	54-2128299	501(C)(3)	5,000				PROGRAM SERVICE SUPPORT
PET ALLIES	86-0829565	501(C)(3)	0	132,631,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
PET COMMUNITY CENTER	45-1524886	501(C)(3)	5,500	0			PROGRAM SERVICE SUPPORT
PETER ZIPPI FUND	33-0042687	501(C)(3)	24.400.	0			PROGRAM SERVICE SUPPORT
PIMA ANIMAL CARE CENTER	86-600543	GOVERNMENT	0	14,209.	14,209, MARKET PRICE	ANIMAL FOOD	
PIT SISTERS INC	32-0355003	501(C)(3)	8,000	0			PROGRAM SERVICE SUPPORT
REDLANDS ANIMAL SHELTER	95-6000766	GOVERNMENT	0	76,447	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
RESCUED PETS MOVEMENT INC	46-3708327	501(C)(3)	11,050,	0			PROGRAM SERVICE SUPPORT Schedule I (Form 990)

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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)	ASSISTANCE TO GO	t vernments and Organ	nizations in the Ur	nited States (Sche	dule I (Form 990), Par		23-7147797 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SAN ANTONIO PETS ALIVE LLC	45-4141531	501(C)(3)	400,000	0			PROGRAM SERVICE SUPPORT
SANCTUARY ONE	20-8982518	501(C)(3)	0	77.662.	77,662,MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
SANILAC COUNTY HUMANE SOCIETY	38-3322837	501(C)(3)	5,000	0			PROGRAM SERVICE SUPPORT
SANTA FE ANIMAL SHELTER INC	85-600484	GOVERNMENT	0	6.592	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
SAVING SUNNY INC	35-2379448	501(C)(3)	34,037,				PROGRAM SERVICE SUPPORT
SCOTT COUNTY HUMANE SOCIETY	31-1090052	501(C)(3)	10.000.	0			PROGRAM SERVICE SUPPORT
SECOND CHANCE FOR HOMELESS PETS	87-0672107	501(C)(3)	5,600	0			
SOMERSET-PULASKI COUNTY HUMANE SOC	61-1165562	501(C)(3)	20,020.	0.			PROGRAM SERVICE SUPPORT
SOUL DOG RESCUE	45-4137227	501(C)(3)	4	125,529	125 529 MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and	ANIMAL, SOCIETY Assistance to Go	vernments and Organ	izations in the Un	ited States (Sche	Organizations in the United States (Schedule I (Form 990), Part II)		23-7147797 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SOUTH DAKOTA WEST RIVER S/N COALITION	20-4004963	501(C)(3)	6,247,	.0			PROGRAM SERVICE SUPPORT
SOUTH UTAH VALLEY ANIMAL SERVICES	72-1604129	GOVERNMENT	7.668	0			PROGRAM SERVICE SUPPORT
SOUTHERN FRIENDS ANIMAL SOCIETY	45-5164707	501(C)(3)	300	165.962.	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
SPAY & NEUTER KANSAS CITY	82-0563117	501(C)(3)	1 000			ANIMAL FOOD	PROGRAM SERVICE SUPPORT
SPAY BATON ROUGE	20-1992244	501(C)(3)	10 000				PROGRAM SERVICE SUPPORT
SPAY NEUTER NETWORK	20-0276988	501(C)(3)	17, 500.	0			PROGRAM SERVICE SUPPORT
SPAY NEUTER PROJECT OF LA	20-8542566	501(C)(3)	72 500.	o			PROGRAM SERVICE SUPPORT
SPAY4LA INC	45-2996980	501(C)(3)		0			
SPCA OF FRANKLIN COUNTY	65-1174780	501(C)(3)	.0	63,757,	MARKET PRICE	ANIMAL FOOD	1 4
							Schedule I (Form 990)

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Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)	ANIMAL SOCIETY Assistance to Go	vernments and Organ	nizations in the Un	nited States (Sche	dule I (Form 990), Par		23-7147797 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
STRAY CAT ALLIANCE	95-4787231	501(C)(3)	330 550	0			PROGRAM SERVICE SUPPORT
	43-1823801	501(C)(3)	O	89.457.	89 457 MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
SUMNER SPAY NEUTER ALLIANCE	46-4175450	501(C)(3)	o. हि	0			PROGRAM SERVICE SUPPORT
SYMPHONY ANIMAL FOUNDATION	20-8967065	501(C)(3)		12,521,	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
TAXPAYERS ASSOC OF KANE COUNTY	71-1016732	501(C)(3)	16 100.	0			PROGRAM RESEARCH
THE ANIMAL FOUNDATION	88-0144253	501(C)(3)		0			PROGRAM SERVICE SUPPORT
TIP ME FREDERICK INC	46-2362602	501(C)(3)	10 000	0			PROGRAM SERVICE SUPPORT
TUBA CITY HUMANE	86-0715785	501(C)(3)	0	15,749,	15.749, MARKET PRICE	ANIMAL FOOD	
VISIONARIES	04-3282172	501(C)(3)	7 016	C			
							Schedule I (Form 990)

sejetance to Gov	her Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)	Assistance to Gov	NDS ANIMAL SOCIETY				2.	1-7147797	Page 1
			ssistance to Gov	izations in the U	Inited States (Sch	edule (Form 990). Par	<u>-</u>		

Schedule I (Form 990) BEST FRIENDS ANIMAL SOCIETY Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)	ANIMAL SOCIETY Assistance to Go	vernments and Organ	nizations in the Ur	nited States (Scho	edule I (Form 990), Pa		23-7147797 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VOICELESS-MI	27-0725920	501(0)(3)		c			PROGRAM SERVICE SUPPORT
WAGS AND WALKS	45-3749303	501(C)(3)	51.775.	0			PROGRAM SERVICE SUPPORT
WE CARE FOR ANIMALS	88-0362454	501(C)(3)	0	8,077	MARKET PRICE	ANIMAL FOOD	PROGRAM SERVICE SUPPORT
WEST VALLEY ANIMAL SHELTER	87-0362454	GOVERNMENT	9 495	0			
WHISPERING RISE FARM & SANCTUARY INC	27-3775715	501(C)(3)	5,400	o			PROGRAM SERVICE SUPPORT
ZIGGY AND FRIENDS CAT RESCUE	46-3128166	501(C)(3)		0			PROGRAM SERVICE SUPPORT
84024							Schedule I (Form 990)

04-01-15

Page 2 (f) Description of non-cash assistance SUPPORTING OUR PROGRAMS FOR ANIMAL FOOD FOR INDIVIDUAS CATS DOGS AND HORSES 23-7147797 (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed. M 히 (d) Amount of non-cash assistance 67.567. 0, 231,753, (c) Amount of cash grant WRITTEN REPORT IS REQUIRED SHOWING HOW THE FUNDS WERE SPENT, FOR SMALLER GRANTS, A BRIEF DESCRIPTION IS OBTAINED NOTING HOW THE FUNDS WERE SPENT PROVIDYNG A LARGE GRANT, AN AGREEMENT IS SIGNED BY BOTH PARTIES AND A ALL GRANT RECIPIENTS ARE RESEARCHED PRIOR TO RECEIVING FUNDS, WHEN 300 25 (b) Number of recipients BEST FRIENDS ANIMAL SOCIETY PROVIDE ASSISTANCE FOR FOOD, VETERINARY EXPENSES (a) Type of grant or assistance PROVIDE FOOD FOR ANIMALS Schedule I (Form 990) (2015) PART I LINE 2: PartIII

Schedule I (Form 990) (2015)

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532102 10-28-15

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

BEST FRIENDS ANIMAL SOCIETY

► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.lrs.gov/form990.

Instructions is at www.lrs.gov/form990.

2015

Open to Public Inspection

23-7147797

Name of the organization

Department of the Treasury

Employer identification number

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			,
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	x First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence	ŀ		
	Tax indemnification and gross-up payments Health or social club dues or initiation fees		!	
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			1
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	`		
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's	,		
	CEO/Executive Director Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract	`		
	Independent compensation consultant	1		
	Form 990 of other organizations x Approval by the board or compensation committee		,	
		-		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filling			
	organization or a related organization:			1
а	Receive a severance payment or change-of-control payment?	4a	_x	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		х
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	\	-	
		1		
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.	,		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	i	`	1
а	The organization?	5a		x
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.		ζ,	
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	- 1		İ
	contingent on the net earnings of.			
а	The organization?	6a		x
b	Any related organization?	6b		x
	If "Yes" on line 6a or 6b, describe in Part III.		٠,	
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		_x_
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		`	
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u>x</u> _
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		
IHA	For Paperwork Reduction Act Notice, see the Instructions for Form 990	I /Earn	- 000	2015

532111 10-14-15

Schedule J (Form 990) 2015

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2	W-2 and/or 1099-MI	and/or 1099-MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(2),(0)(2)	reported as deferred on prior Form 990
(1) GREGORY CASTLE	ε	194,992,	7.436.	0.	7,000.	5,141,	214,569.	0
CEO, BOARD MEMBER	(ii)		0	0	0	0	0	0
(2) PAUL ALTHERR	(i)	174,331,	059'9	0	2,619.	0	183,600.	0
	(ii)	0.		0	0	0	0.	0
(3) VIRGINIA KILMER	Ξ	154,160,	20,000	26,000	0	5,141,	235,301.	0
- 1	Ξ		0	0	0	0	0	0
(4) JULIANNE CASTLE	(E)	160,32	6,154,	0	7,000	5,412,	178,893,	0
	(ii)	0	0	0	0	0	0	0
(5) ANGELA L EMBREE	(i)	158,37	2,820.	0,	*0	4.059	165,253,	0
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Schedule J (Form 990) 2015

SCHEDULE L

(Form 990 or 990-EZ)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open To Public Inspection

OMB No 1545-0047

Name of the org	nızatıon										Em	ploye	r ident	ificati	on nu	ımber
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)(29) organizatio						
Cor	npiete it the	organization		wered "Yes" on Relationship bet				line 25a or 25	b, o	r Form 990-EZ, P	art V,	line 40	Ob.	7, 5		
(a) Name of	disqualified p	person	(0)	person and o			iiitea	(4	c) D	escription of tran	saction	on			es	cted?
	-													+'	53	NO
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2 Enter the ar	nount of tax	incurred by	the o	rganization mar	nanere	or die	nu slific	nd persons du	rına	the year under						
section 495		incurred by		rgariization mai	lagers	OI GIS	quaime		n in ig	tile year under		▶ \$				
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							, Part	V, line 38a or	Forr	n 990, Part IV, Iır	e 26;	or if th	ne orga	anizati	on	
rep (a) Nan		(b) Relation		, Part X, line 5, (c) Purpose		2. an to or	10	e) Original	- "	n Polonos due	1-	\ ln	(h) Ap	proved	/:> \A	/rıtten
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				vered "Yes" on												
•	f interested i			b) Relationship				a) Amount of		(d) Type	of	$\neg \tau$	(e)	Purp	ose of	
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				the organiza	ation											
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2015

Schedule L (Form 990 or 990-EZ) 2015 BEST FRIENDS ANIMAL SOCIETY

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answer	ed "Yes" on Form 990, Part IV, line 28a, 28	3b, or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
				Yes	No
JULIANNE CASTLE	SPOUSE: BD MEMBER C	176,103.	EMPLOYEE CO		x
SILVA BATTISTA	SPOUSE: BD MEMBER B		EMPLOYEE CO		х
JUDAH BATTISTA	SON: BD MEMBER BATT		EMPLOYEE CO		x
CARRAGH MALONEY	DAUGHTER: BD MEMBER		EMPLOYEE CO		x
LYNN BATTISTA	DAUGH-IN-LAW: BD ME	•	EMPLOYEE CO	 	x
BILLY DILLIBRIT	DAUGH IN DAW. DD HE	32,300.	EMPBOTEE CO	 	^
				 -	
				 	
				 	
	-			-	
Part V Supplemental Information			l		!
Provide additional information for re-	sponses to questions on Schedule L (see	instructions).			
SCH L, PART IV, BUSINESS TRANSACTIONS	INVOLVING INTERESTED PERSONS:				
(A) NAME OF PERSON: JULIANNE CASTLE					
(B) RELATIONSHIP BETWEEN INTERESTED B	ERSON AND ORGANIZATION:				
SPOUSE: BD MEMBER CASTLE					_
					
(D) DESCRIPTION OF TRANSACTION: EMPLO	YEE COMPENSATION FOR THE FISCAL				
YEAR_ENDING 9/30/2015					
			-		
/A NAME OF DEPCON. CTIVE DEMOTORS					
(A) NAME OF PERSON: SILVA BATTISTA	· · · · · · · · · · · · · · · · · · ·	- · · · · · · · · · · · · · · · · · · ·			
(D) DELAGIONATIO DESCRIPTION THREE PROPERTY OF	TRACY AND ORGANIZATION				
(B) RELATIONSHIP BETWEEN INTERESTED F	ERSON AND ORGANIZATION:				
SPOUSE: BD MEMBER BATTISTA					
(D) DESCRIPTION OF TRANSACTION: EMPLO	YEE COMPENSATION				
(A) NAME OF PERSON: JUDAH BATTISTA					
(B) RELATIONSHIP BETWEEN INTERESTED F	ERSON AND ORGANIZATION:				
					_
SON: BD MEMBER BATTISTA					
·				-	
(D) DESCRIPTION OF TRANSACTION: EMPLO	YEE COMPENSATION				
/A NAME OF DEDGON GARDAGII WAT COMM					
(A) NAME OF PERSON: CARRAGH MALONEY					
					
(B) RELATIONSHIP BETWEEN INTERESTED P	ERSON AND ORGANIZATION:				
DAUGHTER: BD MEMBER CASTLE					
532132		Sc	hedule L (Form 990 d	or 990-E2	ž) 2015

Schedule L (Form 990 or 990-EZ) BEST FRIENDS ANIMAL SOCIETY	23-7147797	Page 2
Part V Supplemental Information		
Complete this part to provide additional information for responses to questions on Sched	ule L (see instructions)	
(D) DESCRIPTION OF TRANSACTION: EMPLOYEE COMPENSATION		
10/ DEBERTITION OF TRANSACTION: EMPLOYED COME ENDATION		
(A) NAME OF PERSON: LYNN BATTISTA		
(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:		
DAUGH-IN-LAW: BD MEMBER BATTISTA		
DAUGR-IN-LAW: DD MEMBER BAIIISIA		
(D) DESCRIPTION OF TRANSACTION: EMPLOYEE COMPENSATION		
		
the control of the co		
	 	

SCHEDULE M (Form 990)

Noncash Contributions

OMB No 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization BEST FRIENDS ANIMAL SOCIETY **Employer identification number** 23-7147797

Pai	t I Types of Property								
		(a) Check if applicable	(b) Number of contributions or	(c) Noncash contri amounts report	ed on	(d) Method of d noncash contrib	etermin	_	ts
			items contributed	Form 990, Part VI	II, line 1g				
1	Art - Works of art					<u>.</u>			
2	Art - Historical treasures	ļ							
3	Art - Fractional interests	_	<u> </u>						
4	Books and publications				_				
5	Clothing and household goods .		`						
6	Cars and other vehicles	х	27		28,272.	FMV			
7	Boats and planes							_	
8	Intellectual property								
9	Securities - Publicly traded	Х	66		79,472.	FMV			
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
	trust interests						_		
12	Securities - Miscellaneous								
13	Qualified conservation contribution -								
	Historic structures								
14	Qualified conservation contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18	Collectibles								
19	Food inventory	Х	1,668	4.3	30,142.	FMV			
20	Drugs and medical supplies	х	220		7,070.				
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
25	Other (ANIMAL AND CL)	х	9.173	3	41,269.	FMV			
26	Other								
27	Other (•				
28	Other ()								
29	Number of Forms 8283 received by the organi	zation durin	g the tax year for o	ontributions					
	for which the organization completed Form 82				29			0	
		,,		,				Yes	No
30a	During the year, did the organization receive b	v contributio	on any property re	oorted in Part I. line	s 1 throu	gh 28, that it			1,,,
Ju	must hold for at least three years from the date	•				_		1	
	exempt purposes for the entire holding period					2 00 2 101	30a	ŀ	х
h	If "Yes," describe the arrangement in Part II.	• • • • •	•		•		004		
31	Does the organization have a gift acceptance	policy that r	equires the review	of any non-standar	d contrib	utions?	31	х	
32a							7		
uza	contributions?		garnzations to son	on, process, or sen	.10.100311		32a	x	
h	If "Yes," describe in Part II.	• ••• •	•	• •	٠		32a	_^_	
33	If the organization did not report an amount in	column (c) t	or a type of prope	rty for which colum	ın (a) ie ch	acked			
55	describe in Part II.	oolullii (o) i	or a type or prope	ity for willon colum	(a) 13 Cl	iooned,			
	For Paperwork Reduction Act Notice, see	the Instruc	tions for Form 99	0		Schedule M	/Eorm	990\/	2015)

Schedule M	(Form 990) (2015) BEST FRIENDS ANIMAL SOCIETY	<u> 23-7147797</u>	Page 2
Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and is reporting in Part I, column (b), the number of contributions, the number of items received, or a c this part for any additional information.	33, and whether the orgombination of both. Also	anization complete
SCHEDULE	M, PART I, COLUMN (B):		
THE NUMBI	R OF CONTRIBUTIONS REPRESENTS THE NUMBER OF DONATIONS, NOT THE		
NUMBER O	ITEMS.		-
SCHEDULE	M, LINE 32B:		
	ENDS ANIMAL SOCIETY UTILIZES THE SERVICES OF AN AUTOMOBILE		
BROKER TO	SELL DONATED VEHICLES.		
			<u>.</u>
			
			
			
			
			
532142 08-21	.15	Schedule M (Fo	rm 990) (2015)

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.lrs.gov/form990.

Employer identification number BEST FRIENDS ANIMAL SOCIETY 23-7147797 FORM 990 PART VI SECTION A LINE 2: ANNE MEJIA SECRETARY AND CYRUS MEJIA BOARD MEMBER ARE HUSBAND AND WIFE FORM 990 PART VI SECTION B LINE 11: THE 990 IS PREPARED BY TANNER LLC AND REVIEWED BY THE CONTROLLER. THE CHIEF FINANCIAL OFFICER. THE CHAIRMAN OF THE BOARD, AND THE CHAIRMAN OF THE FINANCE COMMITTEE, THE RETURN IS THEN DISTRIBUTED TO THE WHOLE BOARD FOR FINAL REVIEW BEFORE BEING FILED FORM 990 PART VI SECTION B LINE 12C: UPON BEING APPOINTED, ALL BOARD MEMBERS, OFFICIERS, AND STAFF ARE REQUIRED TO SIGN AN AGREEMENT THAT ACKNOWLEDGES ACCEPTANCE OF BEST FRIENDS' CONFLICT OF INTEREST POLICY. THIS POLICY APPLIES TO ALL BOARD MEMBERS. DIRECTORS COMMITTEE MEMBERS AND STAFF OF BEST FRIENDS ANIMAL SOCIETY, THIS POLICY REQUIRES THAT ALL AFFILIATIONS WITH ENTITIES IN WHICH A FINANCIAL INTEREST IS HELD BE DISCLOSED TO THE BOARD, THE SENIOR FINANCIAL MANAGEMENT OF BEST FRIENDS, INCLUDING THE CFO AND CONTROLLER ROUTINELY MONITOR ALL TRANSACTIONS TO ENSURE THAT ANY RELATED PARTY TRANSACTIONS ARE FULLY DISCLOSED TO THE BOARD AT LEAST ANNUALLY AND IN THE FINANCIAL STATEMENTS TO ENSURE THAT THE TRANSACTIONS COMPLY WITH POLICY. THIS POLICY IS CURRENTLY UNDER REVIEW BY THE BOARD TO PROVIDE GREATER STRUCTURE; INCLUDING REQUIRING MORE FREQUENT SIGN-OFF ON POLICY MORE REPORTING AND RESTRICTIONS ON PARTICIPATION BY RELEVANT BOARD AND STAFF IN THE DEALING WITH THE CONFLICT

FORM 990 PART VI SECTION B LINE 15:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 532211 09-02-15

Schedule O (Form 990 or 990-EZ) (2015)

Schedule O (Form 990 or 990-EZ) (2015) Name of the organization	Page Employer identification number
BEST FRIENDS ANIMAL SOCIETY	23-7147797
THE BOARD REVIEWED AND APPROVED THE COMPENSATION OF THE CEO AFTER	
CONSIDERING DATA FROM DIFFERENT SOURCES, INCLUDING COMPENSATION AMOUNTS	
OF COMPARABLE POSITIONS AT COMPARABLE ORGANIZATIONS,	
THE CHIEF EXECUTIVE OFFICER DETERMINES THE COMPENSATION OF THE CFO, CPO,	
CMO AND THE CDO AFTER CONSIDERING DATA FROM DIFFERENT SOURCES, INCLUDING	
COMPENSATION AMOUNTS OF COMPARABLE POSITIONS AT COMPARABLE ORGANIZATIONS	
THE CEO REVIEWS THOSE SALARIES WITH THE BOARD.	
FORM 990 PART VI LINE 17 LIST OF STATES RECEIVING COPY OF FORM 990:	
AL, AK, AR, CA, CT, DC, GA, HI, IL, KS, KY, MD, MA, MI, MN, MS, NH, NJ, NM, NY, OK, OR, PA, RI,	SC
TN, VA, WV, WI	
	
FORM 990, PART VI, SECTION C, LINE 19:	
COPIES OF THE FORM 990, FORM 990-T, AND AUDITED FINANCIAL STATEMENTS ARE	
AVAILABLE FOR PUBLIC VIEWING ON THE BEST FRIENDS' WEBSITE, GOVERNING	
DOCUMENTS AND THE CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST	
SUBJECT TO APPROVAL OF SENIOR MANAGEMENT,	
FORM 990 PART XI, LINE 9 CHANGES IN NET ASSETS:	
AGENCY FUNDS DESIGNATED FOR OTHER ORGANIZATIONS -1,070,10	01,
UNREALIZED CHANGE IN SPLIT INTEREST AGREEMENT -57,2°	75,
WELLNESS CENTER NET LOSS -30,69	58.
ELIMINATION OF RENTAL INCOME -6.00	00.
ELIMINATION OF FITNESS EXPENSES 13,5	15,
	10,
TOTAL TO FORM 990, PART XI, LINE 9 -1.150,10	

Name of the organization	Employer identification number
BEST FRIENDS ANIMAL SOCIETY	23-7147797
990 PART XII LINE 2C	
THERE HAS BEEN NO CHANGE IN THE OVERSIGHT OF THE EXTERNAL AUDIT OR THE	
FINANCIAL STATEMENTS.	
990 PART III LINE 4A 4B	
NATURE OF ACTIVITIES	
BEST FRIENDS ANIMAL SOCIETY (BEST FRIENDS) IS A NONPROFIT ORGANIZATION	, , , , , , , , , , , , , , , , , , ,
THAT DEVELOPS NO-KILL PROGRAMS AND PARTNERSHIPS WHICH WILL BRING ABOUT	
A DAY WHEN THERE ARE NO MORE HOMELESS PETS, BEST FRIENDS' LEADING	
INITIATIVES IN ANIMAL CARE AND COMMUNITY PROGRAMS ARE COORDINATED FROM	
ITS KANAB, UTAH, HEADQUARTERS; ONE OF THE COUNTRY'S LARGEST NO-KILL	
SANCTUARIES, BEST FRIENDS DEVELOPS AND REFINES MODEL PROGRAMS THAT ARE	
SHARED WITH OTHER ORGANIZATIONS AND PEOPLE, SO THAT MORE ANIMALS CAN BE	
SAVED. THIS WORK IS MADE POSSIBLE BY THE PERSONAL AND FINANCIAL SUPPORT	
OF A GRASSROOTS NETWORK OF MEMBERS AND COMMUNITY PARTNERS ACROSS THE	
NATION,	
990 PART III LINE 4A 4B	
ANIMAL CARE ACTIVIES	
AT THE HEART OF BEST FRIENDS ANIMAL SOCIETY'S WORK LIES BEST FRIENDS	
ANIMAL SANCTUARY - THE COUNTRY'S LARGEST NO-KILL SANCTUARY FOR	
COMPANION ANIMALS NESTLED IN THE MAJESTIC RED ROCK CANYONS OF SOUTHERN	
UTAH. FOUNDED IN 1984, THE SANCTUARY WAS CREATED ON ONE SIMPLE BELIEF:	
THAT EVERY ANIMAL DESERVES LOVE, RESPECT AND A SECOND CHANCE, SINCE	
THEN THOUSANDS UPON THOUSANDS OF ANIMALS WHO HAVE SOUGHT REFUGE HERE	
532212 09-02-15	Schedule O (Form 990 or 990-EZ) (2015)

Name of the organization	Employer identification number
BEST FRIENDS ANIMAL SOCIETY	23-7147797
HAVE RECEIVED EXACTLY THAT.	
TODAY, ON ANY GIVEN DAY, SOME 1,700 DOGS, CATS, BUNNIES, BIRDS, HORSES	
AND OTHER BARNYARD ANIMALS CALL THE SANCTUARY THEIR HOME-BETWEEN-HOMES.	
EACH ONE RECEIVING ALL THE AFFECTION AND CARE NEEDED TO HEAL, BOTH	
PHYSICALLY AND EMOTIONALLY.	
BEST FRIENDS IS COMMITTED TO FINDING EVERY ANIMAL AT THE SANCTUARY HIS	
OR HER PERFECT FOREVER HOME, BUT EVEN IF THAT RIGHT HOME NEVER COMES	
ALONG, THE ANIMALS ARE WELCOME TO CALL THE SANCTUARY HOME FOR THE REST	
OF THEIR LIVES.	
AT THE SANCTUARY IN FISCAL YEAR 2015:	
- 1,340 ANIMALS WERE WELCOMED.	
- 1,436 ANIMALS FOUND LOVING FOREVER HOMES - 29% HAD SPECIAL NEEDS.	
	<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>
- WILD FRIENDS BEST FRIENDS' UNIQUE STATE AND FEDERALLY LICENSED	
WILDLIFE REHABILITATION AND EDUCATION CENTER, SUCCESSFULLY	
REHABILITATED 246 INJURED WILD ANIMALS, AND 116 WERE RELEASED BACK TO	
THEIR NATURAL HABITATS AFTER FULL RECOVERY, FOR THOSE ANIMALS TOO	
INJURED OR ACCLIMATED TO PEOPLE TO GO BACK INTO THE WILD, THEY GET A	
LIFETIME OF CARE AND BECOME TREASURED TEACHERS, EDUCATING VISITORS AND	
VOLUNTEERS ABOUT WILDLIFE AND CONSERVATION ISSUES.	
- NEARLY 30,000 PEOPLE VISITED, AND 8,922 PEOPLE VOLUNTEERED 104,846	
HOURS TO HELP THE ANIMALS,	
- ANIMAL CARE FACILITIES WERE BUILT OR RENOVATED TO MAKE BEST FRIENDS'	
CARE EVEN BETTER:	
532212 09-02-15	Schedule O (Form 990 or 990-EZ) (2015)

Schedule O (Form 990 or 990-EZ) (2015)	Page 2
Name of the organization BEST FRIENDS ANIMAL SOCIETY	Employer identification number 23-7147797
- SPAY/NEUTER PROCEDURES 4,210 (INCLUDES 579 FOR THE PUBLIC)	
- DENTALS 374 (10 PUBLIC)	
- OTHER MISCELLANEOUS SURGERIES 556 (47 PUBLIC)	
- AFTER-HOURS EMERGENCIES 126 (21 PUBLIC)	
990 PART III LINE 4B	
INITIATIVES, PROGRAM CITIES, EMERGENCY RESPONSE, NETWORK PARTNERS, AND	
OTHER NATIONAL OUTREACH	
WHEN BEST FRIENDS WAS FIRST FOUNDED, AROUND 17 MILLION DOGS AND CATS	
WERE BEING KILLED IN AMERICA'S SHELTERS EVERY YEAR, SIMPLY BECAUSE THEY	
DIDN'T HAVE HOMES. TOGETHER WE HAVE REDUCED THAT NUMBER TO AN	
ESTIMATED FOUR MILLION. THAT'S TREMENDOUS PROGRESS, BUT WE WON'T STOP	
UNTIL, TOGETHER, WE SAVE THEM ALL,	
THROUGH LIFESAVING PROGRAMS, SPECIAL EVENTS, TARGETED INITIATIVES.	
LEGISLATIVE EFFORTS, AND A NETWORK OF VALUABLE PARTNERSHIPS WITH OVER	
1,400 ANIMAL WELFARE ORGANIZATIONS, BEST FRIENDS IS WORKING TO END THE	
KILLING OF DOGS AND CATS IN SHELTERS FOR GOOD.	
FISCAL YEAR 2015 HIGHLIGHTS INCLUDE:	
PIT BULL INITIATIVES:	
- PIT-BULL-TERRIER-LIKE DOGS BECAME MUCH SAFER IN RHODE ISLAND AFTER	
LEGISLATION WAS PASSED THAT ALLOWS DOGS WHO ARE VICTIMS OF CRUEL	
DOG-FIGHTING RINGS TO BE EVALUATED AND ADOPTED INSTEAD OF AUTOMATICALLY	
DEEMED DANGEROUS, THE NEW BILL CAME INTO LAW BECAUSE OF OUR ADVOCACY	
EFFORTS BUT ALSO BECAUSE SINCE 2008 BEST FRIENDS AND THE VICKTORY	
532212 09-02-15	Schedule O (Form 990 or 990-EZ) (2015)

DOGS - 22 OF THE MOST TRADMATIZED DOGS RESCUED PROW THE PROPERTY OF NFL CUARTERBACK MICHAEL VICK, WHO RECEIVED LOVE AND TRAINING AT THE SANCTUANY - HAVE EDUCATED THE FUBLIC AND SHOWN THEM THAT EVERY DOG, NO MATTER BREED OR PAST, CAN BE A MONDERFUL, LOVING PET. - WITH THE HELP OF BEST FRIENDS' LEGISLATIVE EFFORTS AND OUR EDUCATION AND CUTREACH PROGRAMS, BREED DISCRIMINATORY LEGISLATION WAS DEFEATED IN 20 CITIES AND ONE COUNTY, TODAY, A TOTAL OF 19 (AND COUNTING) STATES HAVE PROVISIONS AGAINST BREED DISCRIMINATION LEGISLATION. - OVER 160,400 EMAILS RELATED TO OUR PIT BULL INITIATIVES WERE SENT BY CARING PEOPLE THROUGH OUR LEGISLATIVE ACTION CENTER, AND SINCE OUR PIT BULL INITIATIVES BEGAN IN 2609, NEARLY 1.8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS. FUPPY MILL INITIATIVES: - BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPRANHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS, AND ME WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	Name of the organization	Employer identification number
QUARTERBACK MICHAEL VICK, WHO RECEIVED LOVE AND TRAINING AT THE SANCTUARY - HAVE EDUCATED THE PUBLIC AND SHOWN THEM THAT EVERY DOG, NO MATTER BREED OR PAST, CAN BE A HONDERFUL, LOVING PET. — WITH THE HELP OF BEST FRIENDS' LEGISLATIVE EFFORTS AND OUR EDUCATION AND OUTREACH PROGRAMS, BREED DISCRIMINATORY LEGISLATION WAS DEFEATED IN 20 CITIES AND ONE COUNTY, TODAY, A TOTAL OF 19 (AND COUNTING) STATES HAVE PROVISIONS AGAINST BREED DISCRIMINATION LEGISLATION. — OVER 160,400 EMAILS RELATED TO OUR PIT BULL INITIATIVES WERE SENT BY CARING PEOPLE THROUGH OUR LEGISLATIVE ACTION CENTER, AND SINCE OUR PIT BULL INITIATIVES BEGAN IN 2009, NEARLY 1,8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS. — DEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY POCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	BEST FRIENDS ANIMAL SOCIETY	23-7147797
SANCTURRY - HAVE EDUCATED THE PUBLIC AND SHOWN THEM THAT EVERY DOG, NO HATTER BREED OR PAST, CAN BE A WONDERFUL, LOVING FET. - WITH THE HELP OF BEST FRIENDS' LEGISLATIVE EFFORTS AND OUR EDUCATION AND OUTREACH PROGRAMS, BREED DISCRIMINATORY LEGISLATION WAS DEPEATED IN 20 CITIES AND ONE COUNTY, TODAY, A TOTAL OF 19 (AND COUNTING) STATES HAVE PROVISIONS AGAINST BREED DISCRIMINATION LEGISLATION. - OVER 160, 400 EMAILS RELATED TO OUR FIT BULL INITIATIVES WERE SENT BY CARING PEOPLE THROUGH OUR LEGISLATIVE ACTION CENTER, AND SINCE OUR PIT BULL INITIATIVES BEGAN IN 2009, NEARLY 1,8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS. - BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED FETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	DOGS - 22 OF THE MOST TRAUMATIZED DOGS RESCUED FROM THE PROPERTY OF NFL	
WATTER BREED OR PAST, CAN BE A WONDERFUL, LOVING PET. - WITH THE HELP OF BEST FRIENDS' LEGISLATIVE EFFORTS AND OUR EDUCATION AND OUTREACH PROGRAMS, BREED DISCRIMINATORY LEGISLATION WAS DEFEATED IN 20 CITIES AND ONE COUNTY, TODAY, A TOTAL OF 19 (AND COUNTING) STATES HAVE PROVISIONS AGAINST BREED DISCRIMINATION LEGISLATION. - OVER 160, 400 EMAILS RELATED TO OUR PIT BULL INITIATIVES WERE SENT BY CARING PROFLE THROUGH OUR LEGISLATIVE ACTION CENTER, AND SINCE OUR PIT BULL INITIATIVES BEGAN IN 2009, NEARLY 1.8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN FOSITIVELY IMPACTED BY BEST PRIENDS. PUPPY MILL INITIATIVES: - BEST FRIENDS CONTINUES ITS WORK TO FUT AN END TO PUPPY MILLS BY FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	QUARTERBACK MICHAEL VICK, WHO RECEIVED LOVE AND TRAINING AT THE	
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20 CITIES AND ONE COUNTY, TODAY, A TOTAL OF 19 (AND COUNTING) STATES HAVE PROVISIONS AGAINST BREED DISCRIMINATION LEGISLATION. - OVER 160,400 EMAILS RELATED TO OUR PIT BULL INITIATIVES WERE SENT BY CARING PEOPLE THROUGH OUR LEGISLATIVE ACTION CENTER. AND SINCE OUR PIT BULL INITIATIVES BEGAN IN 2009, NEARLY 1,8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS. PUPPY MILL INITIATIVES: - BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY POCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED FETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK	- WITH THE HELP OF BEST FRIENDS' LEGISLATIVE EFFORTS AND OUR EDUCATION	
HAVE PROVISIONS AGAINST BREED DISCRIMINATION LEGISLATION. - OVER 160,400 EMAILS RELATED TO OUR PIT BULL INITIATIVES WERE SENT BY CARING PEOPLE THROUGH OUR LEGISLATIVE ACTION CENTER, AND SINCE OUR PIT BULL INITIATIVES BEGAN IN 2009, NEARLY 1,8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS, - BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE FUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	AND OUTREACH PROGRAMS, BREED DISCRIMINATORY LEGISLATION WAS DEFEATED IN	
- OVER 160,400 EMAILS RELATED TO OUR PIT BULL INITIATIVES WERE SENT BY CARING PEOPLE THROUGH OUR LEGISLATIVE ACTION CENTER, AND SINCE OUR PIT EULL INITIATIVES BEGAN IN 2009, NEARLY 1.8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS, PUPPY MILL INITIATIVES: - BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS, AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	20 CITIES AND ONE COUNTY, TODAY, A TOTAL OF 19 (AND COUNTING) STATES	
CARING PEOPLE THROUGH OUR LEGISLATIVE ACTION CENTER, AND SINCE OUR PIT BULL INITIATIVES BEGAN IN 2009, NEARLY 1,8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS. PUPPY MILL INITIATIVES: - BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY POCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	HAVE PROVISIONS AGAINST BREED DISCRIMINATION LEGISLATION.	
CARING PEOPLE THROUGH OUR LEGISLATIVE ACTION CENTER, AND SINCE OUR PIT BULL INITIATIVES BEGAN IN 2009, NEARLY 1,8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS. PUPPY MILL INITIATIVES: - BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY POCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS		
CARING PEOPLE THROUGH OUR LEGISLATIVE ACTION CENTER, AND SINCE OUR PIT BULL INITIATIVES BEGAN IN 2009, NEARLY 1,8 MILLION PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS. PUPPY MILL INITIATIVES: - BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	- OVER 160 400 EMAILS RELATED TO OUR PIT BULL INITIATIVES WERE SENT BY	
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PIT-BULL-TERRIER-LIKE DOGS HAVE BEEN POSITIVELY IMPACTED BY BEST FRIENDS. PUPPY MILL INITIATIVES: - BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS		
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- BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS		
FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	PUPPY MILL INITIATIVES:	
MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	- BEST FRIENDS CONTINUES ITS WORK TO PUT AN END TO PUPPY MILLS BY	
OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	FOCUSING ON THE SOURCE OF THE PROBLEM: RETAIL STORES THAT SELL	
TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	MILL-BRED PETS, WE SPEARHEAD ORDINANCES AND ENCOURAGE PET STORES TO	
	OFFER ANIMALS FOR ADOPTION RATHER THAN SELL MILL-BRED PETS. AND WE WORK	
ITVE IDCING MURM TO ADODE INCREAD OF RIV MURID NEW DECE POINTS AS A	TO EDUCATE THE PUBLIC ABOUT THE CONDITIONS IN WHICH MILL-BRED PETS	
DIVE, ORGING THEM TO ADOPT INSTEAD OF BUT THEIR NEW BEST TATEMES, AS A	LIVE URGING THEM TO ADOPT INSTEAD OF BUY THEIR NEW BEST FRIENDS, AS A	
RESULT OF THESE EFFORTS, 41 NEW COMMUNITIES BANNED THE SALE OF	RESULT OF THESE EFFORTS, 41 NEW COMMUNITIES BANNED THE SALE OF	
MILL-BRED PETS IN RETAIL STORES, BRINGING THE TOTAL NUMBER OF	MILL-BRED PETS IN RETAIL STORES, BRINGING THE TOTAL NUMBER OF	_
COMMUNITIES IN THE U.S. AND CANADA TO 114.	COMMUNITIES IN THE U.S. AND CANADA TO 114.	
- MORE THAN 12,300 EMAILS FROM CONCERNED CONSTITUENTS WERE SENT TO	- MORE THAN 12,300 EMAILS FROM CONCERNED CONSTITUENTS WERE SENT TO	

Name of the organization	Employer identification number
BEST FRIENDS ANIMAL SOCIETY	23-7147797
LEGISLATORS THROUGH BEST FRIENDS' LEGISLATIVE ACTION CENTER, URGING	
THEM TO REGULATE COMMERCIAL BREEDING, AND SHOWING THEM THAT INHUMANE	
TREATMENT OF DOGS IN PUPPY MILLS CONTINUES TO BE A PROBLEM THAT PEOPLE	
LIKE YOU DEEPLY CARE ABOUT.	
	·
- AS PART OF BEST FRIENDS' PUP MY RIDE PROGRAM, 2,671 PETS WERE	
DELIVERED TO SAFETY - MANY OF THEM PUREBRED WHO MAY HAVE BEEN BORN IN	
PUPPY MILLS, THEY WERE GIVEN A LIFT TO PARTNERING SHELTERS AND RESCUE	
GROUPS IN OTHER PARTS OF THE COUNTRY WHERE SMALL DOGS ARE IN HIGH	
DEMAND.	
CAT INITIATIVES:	
- BEST FRIENDS, IN COLLABORATION WITH PETSMART CHARITIES, RUNS	
LIFESAVING COMMUNITY CATS PROJECTS IN MULTIPLE CITIES ACROSS THE	
COUNTRY, THE PROJECTS WORK TO SAVE THE LIVES OF COMMUNITY CATS (OR	
STRAY AND FREE-ROAMING CATS) THROUGH TRAP-NEUTER-RETURN (TNR), WHERE	
CATS ARE SPAYED OR NEUTERED. VACCINATED AND RETURNED TO THEIR OUTDOOR	
HOMES, OUR THE PROGRAMS ARE CRUCIAL FOR SAVING CATS' LIVES BECAUSE	
CATS, ESPECIALLY COMMUNITY CATS, ARE THE MOST AT-RISK PETS IN SHELTERS,	
THE PROGRAMS ARE NOW IN ALBUQUERQUE, NEW MEXICO; BALTIMORE, MARYLAND;	
COLUMBUS, GEORGIA; PHILADELPHIA, PENNSYLVANIA; PIMA COUNTY, ARIZONA;	
AND SAN ANTONIO, TEXAS.	
- WITH THE HELP OF BEST FRIENDS' THR AND OUTREACH PROGRAMS, AS WELL AS	
OUR ADVOCACY WORK, SENATE BILL 1260 SUCCESSFULLY PASSED IN ARIZONA, THE	
BILL ENSURES THAT COMMUNITY CATS WILL NOT BE HELD IN SHELTERS, WHERE	
THEY'RE IN DANGER OF BEING KILLED, INSTEAD, THEY WILL BE STERILIZED,	
VACCINATED AND RETURNED TO THEIR OUTDOOR COMMUNITIES, BECAUSE OF THIS	
532212 09-02-15	Schedule O (Form 990 or 990-EZ) (2015)

Name of the organization	Employer identification number
BEST FRIENDS ANIMAL SOCIETY	23-7147797
BILL AND OTHER LIFESAVING MEASURES. THE SAVE RATE FOR CATS IN PIMA	
COUNTY INCREASED TO 91 PERCENT - UP FROM 76 PERCENT IN 2014.	
- 50 490 COMMUNITY CATS WERE HELPED BY BEST FRIENDS' COMMUNITY CAT	
PROGRAMS AND CONTINUED PARTNERSHIPS WITH HUMANE, EFFECTIVE THR PROGRAMS	
ACROSS THE NATION, AND MORE THAN 25,600 EMAILS WERE SENT BY	<u></u>
COMPASSIONATE INDIVIDUALS THROUGH BEST FRIENDS' LEGISLATIVE ACTION	
CENTER ON BEHALF OF THE LIVES OF COMMUNITY CATS.	
PROGRAM CITIES, NETWORK PARTNERS AND OTHER NATIONAL OUTREACH:	
- BEST FRIENDS' NKUT (NO-KILL UTAH) INITIATIVE - WHICH BRINGS TOGETHER	· · · · · · · · · · · · · · · · · · ·
MUNICIPAL SHELTERS, ANIMAL WELFARE ORGANIZATIONS AND DEDICATED	
INDIVIDUALS TO END THE KILLING OF PETS IN UTAH'S SHELTERS BY 2019 - IS	
GAINING MORE MOMENTUM THAN EVER, IN 2015, THE NUMBER OF DOGS AND CATS	
DYING IN UTAH SHELTERS DECREASED BY AN AMAZING 33 PERCENT, THAT MEANS	
ABOUT 4,200 FEWER PETS DIED IN UTAH SHELTERS THAN IN 2014, AND UTAH'S	
SAVE RATE HAS RISEN TO 84.2 PERCENT. (90 PERCENT IS CONSIDERED	
NO-KILL).	
- AT THE BEST FRIENDS PET ADOPTION CENTER IN SALT LAKE CITY, WHICH	
SHOWCASES PETS FROM BEST FRIENDS, AS WELL AS THOSE FROM OUR SHELTER	
PARTNERS, 1,804 LUCKY DOGS AND CATS FOUND LOVING HOMES, AND AT THE BEST	
FRIENDS KITTEN NURSERY IN SALT LAKE CITY, MORE THAN 1,100 FRAGILE	
NEWBORN KITTENS WERE SAVED.	
- THE BEST FRIENDS SPAY/NEUTER CLINIC IN OREM, JUST SOUTH OF SALT LAKE	
CITY SPAYED OR NEUTERED 11 449 PETS - MORE THAN 2 000 SURGERIES OVER	Schedule O (Form 990 or 990-EZ) (2015)

Schedule O (Form 990 or 990-EZ) (2015)	Page 2
Name of the organization BEST FRIENDS ANIMAL SOCIETY	Employer identification number 23-7147797
OUR GOAL, AND WITH FUNDING PROVIDED BY PETSMART CHARITIES , A NEW BEST	
FRIENDS SPAY/NEUTER CLINIC WILL SOON OPEN IN OGDEN, UTAH, THE CLINICS,	
WHICH OFFER FREE AND LOW-COST SPAY/NEUTER TO THOSE WHO NEED IT MOST,	
ARE HELPING FEWER PETS ENTER UTAH SHELTERS, MAKING THEM ONE OF THE KEYS	
TO TURNING UTAH NO-KILL.	
- A FEW YEARS BEFORE THE LAUNCH OF NKUT IN 2014, BEST FRIENDS' NKLA	
(NO-KILL LOS ANGELES) INITIATIVE WAS ALREADY IN FULL SWING, LED BY BEST	
FRIENDS, THE INITIATIVE BRINGS TOGETHER APPROXIMATELY 100 NKLA	
COALITION PARTNERS, CITY SHELTERS AND THOUSANDS OF INDIVIDUALS TO MAKE	
L.A. NO-KILL BY THE END OF 2017. IN 2015, THE SAVE RATE AT L.A. CITY	
SHELTERS RAISED TO AN AMAZING 75.8 PERCENT - UP FROM 69.13 PERCENT IN	
2013. WE ARE WELL ON OUR WAY TO NO-KILL IN L.A.	
	
- THE NKLA PET ADOPTION CENTER - L.A.'S CHICEST ADOPTION CENTER THAT	
SHOWCASES PETS FROM OUR NKLA COALITION PARTNERS - FOUND HOMES FOR	
NEARLY 2,500 DOGS AND CATS.	
- THE BEST FRIENDS PET ADOPTION AND SPAY/NEUTER CENTER IN LOS ANGELES	
PULLED 5,850 PETS FROM L.A. ANIMAL SERVICE FACILITIES, FOUND HOMES FOR	
NEARLY 4,700 PETS, AND SPAYED OR NEUTERED NEARLY 6,500 PETS, AND IN THE	
CENTER'S KITTEN NURSERY, OVER 1,800 KITTENS, WERE SAVED - WHICH IS	
ESPECIALLY IMPORTANT SINCE, IN L.A., KITTENS ARE THE MOST AT-RISK PETS	
IN SHELTERS.	
- BECAUSE NEWBORN KITTENS TRAGICALLY MAKE UP THE MAJORITY OF ALL	
ANIMALS KILLED IN LOS ANGELES CITY SHELTERS, IN JULY, BEST FRIENDS RAN	
AN URGENT THREE-WEEK DIGITAL FUNDRAISING CAMPAIGN FOR THE KITTENS, BUT 532212 09-02-15 Sche	edule O (Form 990 or 990-EZ) (2015)
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Name of the organization	Employer identification number
BEST FRIENDS ANIMAL SOCIETY	23-7147797
THE EMAILS WERE NOT JUST SENT TO MEMBERS IN L.A THEY WERE SENT	
NATIONWIDE, THE CAMPAIGN BECAME THE SINGLE LARGEST DIGITAL CAMPAIGN IN	
BEST FRIENDS HISTORY, MAKING 62 MILLION IMPRESSIONS AND RAISING	
\$291,000 TO SAVE THOUSANDS OF NEWBORN KITTENS.	
- FOR YEARS, BEST FRIENDS HAS BEEN WORKING IN NEW YORK CITY TO SAVE THE	
LIVES OF PETS IN CITY SHELTERS, THROUGH ADOPTION AND FUNDRAISING	
EVENTS, AS WELL AS A FOSTER PROGRAM IN PARTNERSHIP WITH ANIMAL CARE &	
CONTROL OF NYC, BEST FRIENDS DIRECTLY HELPED NEARLY 900 DOGS AND CATS	
IN 2015, AND PULLED 400 PETS FROM THE CITY'S SHELTERS WHO WERE IN	
DANGER OF BEING KILLED,	
- ALSO IN NEW YORK CITY, BEST FRIENDS ANNOUNCED PLANS TO OPEN A NEW PET	
ADOPTION CENTER IN DOWNTOWN MANHATTAN IN A TRENDY SOHO LOCATION IN	
2016. THE CENTER WILL SHOWCASE PETS FROM NEW YORK SHELTERS AND	
ENCOURAGE MORE PEOPLE IN THE AREA TO ADOPT INSTEAD OF BUY THEIR NEW	
BEST FRIENDS.	
- BEST FRIENDS' SUPER ADOPTION EVENTS ARE STILL THE LARGEST ADOPTION	
EVENTS IN THE COUNTRY, TAKING PLACE TWICE A YEAR IN NEW YORK CITY, LOS	
ANGELES AND SALT LAKE CITY, THE EVENTS BRING TOGETHER RESCUE GROUPS AND	
SHELTERS, ALONG WITH THOUSANDS OF ADOPTERS, TO FIND HOMES FOR AS MANY	
PETS AS POSSIBLE. IN 2015, 2,355 PETS FOUND HOMES AT THE EVENTS.	
- BEST FRIENDS' STRUT YOUR MUTT - A NATIONAL FUNDRAISER THAT HELPS	
RAISE MONEY FOR HUNDREDS OF ANIMAL WELFARE GROUPS (AND THE ANIMALS) -	
NOW TAKES PLACE IN 12 CITIES ACROSS THE COUNTRY, IN 2015, STRUT YOUR	
MUTT RAISED MORE THAN \$1.4 MILLION FOR 284 PARTICIPATING BEST FRIENDS 532212 09-02-15	Schedule O (Form 990 or 990-EZ) (2015)

Schedule O (Form 990 or 990-EZ) (2015)	Page 2
Name of the organization BEST FRIENDS ANIMAL SOCIETY	Employer identification number 23-7147797
PARTNERS.	
- BEST FRIENDS' NO MORE HOMELESS PETS NETWORK - A NETWORK OF ANIMAL	
WELFARE GROUPS COMMITTED TO SAVING THE LIVES OF HOMELESS PETS THROUGH	
EFFECTIVE ADOPTION AND SPAY/NEUTER PROGRAMS - NOW HAS MORE THAN 1,400	
PARTNERS IN ALL 50 STATES, IN 2015, NETWORK PARTNERS RECEIVED MORE THAN	
\$1.6 MILLION IN GRANTS FROM BEST FRIENDS, ENABLING THEM TO SAVE AS MANY	* * * * * * * * * * * * * * * * * * * *
HOMELESS PETS AS POSSIBLE,	
	1,000
	· · · · · · · · · · · · · · · · · · ·

SCHEDULE R

(Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▼ Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.lrs.gov/form990.

2015

OMB No 1545-0047

Open to Public Inspection

(g) Section 512(b)(13) **Employer identification number** ٩ controlled entity? EST FRIENDS ANIMAL BEST FRIENDS ANIMAL BEST FRIENDS ANIMAL BEST FRIENDS ANIMAL Direct controlling Yes Identification of Related Tax-Exempt Organizations Complete If the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. 23-7147797 Direct controlling 400,000,SOCIETY SOCIETY 112 571 SOCIETY 93,350, SOCIETY entity End-of-year assets <u>e</u> status (if section Public charity 501(c)(3)) 0 Total income Exempt Code € section Legal domicile (state or Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Legal domicile (state or foreign country) foreign country) UTAH UTAH PURCHASE PROPERTY IN KANAB, JENTURE TO PRODUCE A FILM HOLD LEASE ON BUILDING IN HOLD LEASE ON BUILDING IN Primary activity PARTICIPATE IN JOINT Primary activity MANHATTAN, NY NEW YORK NY BEST FRIENDS ANIMAL SOCIETY BEST FRIENDS PRODUCTIONS, LLC - 47-2566720 Name, address, and EIN (if applicable) 307 WEST BROADWAY, LLC - 47-4201980 Name, address, and EIN of related organization of disregarded entity - 81-0717002 CHUFF, LLC - 47-4259736 5001 ANGEL CANYON ROAD 5001 ANGEL CANYON ROAD 5001 ANGEL CANYON ROAD 5001 ANGEL CANYON ROAD Name of the organization 1089 WYCKOFF LLC KANAB UT 84741 KANAB UT 84741 KANAB UT 84741 KANAB UT 84741 Department of the Treasury Internal Revenue Service Part

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2015

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Schedule R (Form 990) 2015 BEST FRIENDS ANIMAL SOCIETY

Page 2 .

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

General or Percentage managing ownership										
6 <u>6</u>	_	 	 ╀			4		 _		-
(j) neral c nagin	Yes	 	 Ŧ		 	4	 	╀		 1
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nate	9		T			1	 	Ť		1
(h) Disproportionate allocations?			+			4		+	 	 ┨.
Dispro	Yes									
(g) Share of end-of-year assets										
(f) Share of total income										
(e) Predominant income (related, unrelated, excluded from lax under	sections 512-514)									
(d) Direct controlling entity										
(c) Legal domicile (state or	country)	 								
(b) Primary activity							 			
(a) Name, address, and EIN of related organization										

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a)	(q)	(0)	(b)	(e)	(y)	(6)	(£)	(3)
Name, address, and EiN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling Type of entity (C corp. S corp, or trust)	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	Section 512(b)(13) controlled entity?
BEST FRIENDS WELLINESS CENTER, INC 47-3149724, 5001 ANGEL CANYON ROAD, KANAB,	OPERATE FITNESS		BEST FRIENDS				1	
UT 84741	CENTER	Į.	ANIMAL SOCIETY C CORP	CCORP	<23,144.>	7,381,	100,00%	×
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Schedule R (Form 990) 2015

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23-7147797

Part V. Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

s) elated organization(s) i organization(s) I ransaction A	During the tax year, did the organization engage in any of the following transaction	s with one or more re	transactions with one or more related organizations listed in Parts II-IV?	J in Parts II-IV?	
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a cont	:	:	:	1a ×
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Gift, grant, or capital contribution to related organization(s)				Tb x
				:	1c ×
• + p = × - E = 0	Loans or loan guarantees to or for related organization(s)	:			1d x
					1e x
pe x-Eco er coll m llll	f Dividends from related organization(s)				1
, e					
		:	: •		
					† ×
x - E c o d b c c s m	j Lease of facilities, equipment, or other assets to related organization(s)			. :	1j X
	k Lease of facilities, equipment, or other assets from related organization(s)				*
		nization(s)			1 ×
	m Performance of services or membership or fundraising solicitations by related orga	nızation(s)		: :	1m x
		on(s)			1n x
				:	10 X
	n Beimbilisement paid to related organization(s) for expenses				¢
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	Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s)		:	. :	1r x
] m]	_	4 040 00000 400000	· · · · · · · · · · · · · · · · · · ·	Selection of the second	IS X
(b) Name of related organization Transaction Amount involved type (a-s) BEST FRIENDS WELLINESS CENTER, INC, A 6,000,		no must complete th	is line, including covered	relationships and transaction thresholds	
BEST FRIENDS WELLNESS CENTER, INC. A 6,000.	(a) Name of related organization	(b) Transaction type (a·s)	(c) Amount involved	(d) Method of determining amount involved	ınvolved
(5)	(1) BEST FRIENDS WELLINESS CENTER, INC.	A	000 9	ARM'S LENGTH ESTIMATE OF RENT	
(5)	<u> </u>				
(5)					
(5)	(8)				
(5)	(4)				
(9)	(5)				
	(9)				į
532163 08-08-15	532163 09-08-15	82		Schedu	Schedule R (Form 990) 2015

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(q)		(c) (d)	(e)	()	(6)	ε	8	9	3
Name, address, and EIN of entity	Primary activity	nicile	Predominant incom (related, unrelated,	Are all arthers sec 501(c)(3)	क	Share of end-of-year	Dispropor- tionate allocations?	Dispropor- Code V-UBI General or Percentage thorate amount in box 20 managing ownership allocations?	General c managin partner?	Percentage ownership
		country)	sections 512-514)	Yes No	ıncome	assets	Yes No	(Form 1065)	Yes No	
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Schedule R	(Form 990) 2015 Supplemental Info	BEST FRIENDS ANIMAL SOCIETY	23-7147797	Page 5
Part VII	Supplemental Info	rmation		
	Provide additional inform	nation for responses to questions on Schedule R (see instructions).		
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