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DLN: 93493224023266

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at www.IRS.gov/form990

OMB No 1545-0047

pen to Publ Inspection

A Fo	rthe 20	014 cale	endar year, or tax year beginnir	ng 10-01-2014 , and ending 09-30	0-2015			
	eck if app	olicable	C Name of organization Baystate Wing Hospital Corporation	1			-	ntification number
│ \ddres	s change	2	Doing business as				519813	3
Г			···· g - · · · · · · · · · ·			F Talanh	one numl	her
lame	change		Number and street (or P O box if i 40 Wright Street	mail is not delivered to street address) Ro	iom/suite	· ·	370-5	
Г			City or town, state or province, col	untry, and ZIP or foreign postal code			3700	
nıtıal ı	return		Palmer, MA 01069			G Gross I	eceipts \$	74,043,022
Г						<u> </u>		
inal eturn/	terminat'	ed						
Г								
Amend	led returr	n						
Г								
Applica	ition pen	dıng I	E Name and address of pr	uncinal officer	1			
			F Name and address of pri Keary Allicon	merpar officer	H(a)	Is this a group subordinates?		for
			40 Wright Street Palmer, MA 01069		1175			
					Н(В)	Are all subord included?	inates	☐ Yes ☐ No
[Tax	x-exemp	t status	√ 501(c)(3)	◀ (insert no)	527	If "No," attach	ı a lıst	(see instructions)
J W	ebsite:	► http	o //www baystatewinghospital o	rg	H(c)	Group exemp	ion nun	nber 🟲
		nızatıon	✓ Corporation	lation	L Ye	ar of formation 19	984 M	State of legal domicile MA
Other i	rt I	Sum	mary					
				ion or most significant activities				
a.	<u> </u>	he miss	sion of the organization is to imp	prove the health of the people in ou	ur communitie	es every day, w	ith qual	ity and compassion
Š	_							
Governance	2 C	heck th	us box ▶ ☐ If the organization o	discontinued its operations or disp	osed of more	than 25% of it	s net as	ssets
3			1				1 1	
tivities &			of voting members of the goveri of independent voting members		3	18		
Mile				calendar year 2014 (Part V, line 2	•		5	875
Acti			nber of volunteers (estimate if necessary)		•		6	58
				Part VIII, column (C), line 12 .			7a	0
	ь М	et unre	lated business taxable income	from Form 990-T, line 34		D-1	7b	0
	8	Contril	butions and grants (Part VIII.)	ıne 1 h)		Prior Year 1,076,	756	Current Year 196,740
Ę			5 ,	ervice revenue (Part VIII, line 2g)		85,849,6		72,826,030
Ravenua	10	Invest	ment income (Part VIII, colum	income (Part VIII, column (A), lines 3, 4, and 7d)			334	229,202
<u> </u>	11		, , ,	, lines 5, 6d, 8c, 9c, 10c, and 11e	· —	517,	281	693,327
			_	1 (must equal Part VIII, column (A	* *	87,793,	044	73,945,299
			, ,	t IX, column (A), lines 1-3) .		35,	400	37,500
	14 15		·	IX, column (A), line 4) ree benefits (Part IX, column (A), li			0	0
æ	15	5-10)		ee beliefits (Fart 1X, Column (A), ii		50,507,813		48,600,197
Expenses			- .	, column (A), line 11e)			0	0
Ä	b	Total fur	ndraising expenses (Part IX, column (I	D), line 25) ▶ <u>167,326</u>				
	17		, , , , , , , , , , , , , , , , , , , ,	lines 11a-11d, 11f-24e)	-	35,096,		30,556,647
	18 19		· ·	ust equal Part IX, column (A), line e 18 from line 12	· ·	85,639, 2,153,		79,194,344
<u>د</u> و			ao 1000 expenses bastrace inte	. 10 110 110 110 110 110 110 110 110 110		ginning of Curre		End of Year
Net Assets or Fund Balances	20	T.4-1-	(D V J 1.C.)			Year	0.71	
d B	20 21					77,831, 30,764,		73,502,591
ξĒ	22		, , , , , , , , , , , , , , , , , , , ,	t line 21 from line 20		47,067,		42,765,262
	t II		ature Block					
				camined this return, including accomplete Declaration of preparer (ot				
			nowledge	,		,		
		<u> </u>				2016-08-11		
Sign		,	ture of officer			Date		
Here	=		Allicon Chief Financial Officer & Treas or print name and title	surer				
	1		rınt/Type preparer's name hrıstıne Kaweckı	Preparer's signature Christine Kawecki	Date	Check If	PTIN P00743	:140
Paid	d naror	 	ırm's name ► Deloitte Tax LLP	Cambana Namedal	ı	self-employed Firm's EIN ► 8		
	~~ ~ ~ ~					1		

Jericho, NY 11753

Firm's address ► Two Jericho Plaza

Paid

Preparer

Use Only

Phone no (516) 918-7000

art IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part 1	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX"	11 d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11 f		No
L2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII **	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
L6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
L8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
	-			

Form	990 (2014)			Page 4
Par	t IV Checklist of Required Schedules (continued)			-
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24 c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No

		24u		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV </i>	28 c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Pait II, III, or IV, and Part V, line 1	34	Yes	
				1

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a Νo

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled 35b entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related Νo 36 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization Νo 37 and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🔧 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Yes 38 **Note.** All Form 990 filers are required to complete Schedule O

Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
12	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 15	54	Yes	No
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 13	0		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	4		
С	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
	Tax Statements, filed for the calendar year ending with or within the year covered by this return	75		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
	·			110
Ь	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? \cdot .	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
e-	Does the organization have applied gross receipts that are normally greaters than \$4.00,000, and 3.1.1.	5c		NI c
oa	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gift			
_	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7-		N.o.
d	services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			N -
а	file Form 8282?	. 7c		No
u	11 Test, indicate the number of Forms 0202 med during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	7e		N.o.
f	contract?			No No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899			110
3	required?	7 g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Form 1098-C?	- '''		
-	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time			
	during the year?	8		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club 10b	\dashv		
,	facilities	\dashv		
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders	_		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
		\dashv		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	\neg		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
L	Note. See the instructions for additional information the organization must report on Schedule O			
D	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand	\neg		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Form 990 (2014) Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management

					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	18			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent					
2	Did any officer, director, trustee, or key employee have a family relationship or a bu other officer, director, trustee, or key employee?	relationship with any	2	Yes		
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			3		No
4	Did the organization make any significant changes to its governing documents since filed?	e the p	orior Form 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the o	organız	ation's assets? .	5		No
6	Did the organization have members or stockholders?			6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power more members of the governing body?		elect or appoint one or	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approve or persons other than the governing body?		members, stockholders,	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written activear by the following	ions ui	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No
Se	ection B. Policies (This Section B requests information about policies not	requi	red by the Internal R	even	ue Cod	e.)
					Yes	No
L0a	Did the organization have local chapters, branches, or affiliates?			10 a		No
b	If "Yes," did the organization have written policies and procedures governing the ac affiliates, and branches to ensure their operations are consistent with the organizati			10b		
	Has the organization provided a complete copy of this Form 990 to all members of r	ts anv	erning body before filing			
L1a	the form?		· · · · · ·	11a	Yes	
					Yes	
b	the form?	Form 9	990		Yes	
b L2a	the form?	Form 9	990	11a		
b L2a b	the form?	Form 9	990	11a 12a	Yes	
b L2a b	the form? Describe in Schedule O the process, if any, used by the organization to review this limited by the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with	Form 9	990	11a 12a 12b	Yes Yes	
b L2a b	the form? Describe in Schedule O the process, if any, used by the organization to review this labeled the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	Form 9	990	11a 12a 12b	Yes Yes Yes	
b L2a b c L3	the form? Describe in Schedule O the process, if any, used by the organization to review this load the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy?	Form 9	erests that could give	11a 12a 12b 12c 13	Yes Yes Yes	
b 12a b c 13 14	the form? Describe in Schedule O the process, if any, used by the organization to review this load the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a rev	Form 9 Illy inte n the p view ar	erests that could give olicy? If "Yes," describe olicy? If "Yes," describe olicy?	11a 12a 12b 12c 13	Yes Yes Yes	No
b 12a b c 13 14	the form? Describe in Schedule O the process, if any, used by the organization to review this is Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	Form 9 Illy inte the p view ar	erests that could give olicy? If "Yes," describe olicy? If "and approval by beration and decision?	11a 12a 12b 12c 13	Yes Yes Yes	No
b 12a b c 13 14	the form? Describe in Schedule O the process, if any, used by the organization to review this is Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official.	Form 9 Illy inte the p view ar	erests that could give olicy? If "Yes," describe olicy? If "and approval by beration and decision?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15	the form? Describe in Schedule O the process, if any, used by the organization to review this is Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture	Form 9 Ily inte n the p riew ar he deli or s im	erests that could give	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b	the form? Describe in Schedule O the process, if any, used by the organization to review this Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year?	Form 9 Illy inte n the p riew ar he deli or sim	erests that could give olicy? If "Yes," describe olicy? If "Yes," describe olicy? If "Yes," describe olicy? If "Yes," describe olicy?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b	the form? Describe in Schedule O the process, if any, used by the organization to review this is Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture	Form 9 Ily inte n the p view ar he deli or sim anization se step	erests that could give one of the could give of	11a 12a 12b 12c 13 14 15a	Yes Yes Yes Yes Yes	
b 122a b c 13 14 15 a b	the form? Describe in Schedule O the process, if any, used by the organization to review this is Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and tak	Form 9 Ily inte n the p view ar he deli or sim anization se step	erests that could give one of the could give of	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes	
b 122a b c 13 14 15 a b	the form? Describe in Schedule O the process, if any, used by the organization to review this is Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and tak organization's exempt status with respect to such arrangements?	Form 9 Ily inte n the p view ar he deli or sim anization se step	erests that could give one of the could give of	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes	
b 12a b c 13 14 15 a b	Describe in Schedule O the process, if any, used by the organization to review this is Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and tak organization's exempt status with respect to such arrangements?	Form 9 Illy inte n the p n the p n the deli or sim nization e step e), 99	erests that could give or only of the could give or only of the could give or only of the could give or only o	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes	

►Keary Allicon Baystate Health Inc 40 Wright Street Palmer, MA 01069 (413) 370-5210

20

interest policy, and financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records

Form 990 (2014)

Page 7

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A)	(B)			(C)				(D)	(E)	(F)
Name and Title	A verage hours per week (list any hours for related organizations below dotted line)	more tl perso	han d n is	(do r one I both	box, ıan	theck so office entrovee	Former	Reportable compensation from the organization (W- 2/1099-MISC)	Reportable compensation from related organizations (W- 2/1099-MISC)	Estimated amount of otl compensation from the organization related organization

1b	Sub-Total	>			
c	Total from continuation sheets to Part VII, Section A	•			
d	Total (add lines 1b and 1c)	•	3,781,949	2,159,479	945,942

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization►71

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such individual		V	
	marviada.	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	Yes	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)

(B)

(C)

Name and business address	Description of services	Compensation
WING EMERGENCY SERVICES	EMERGENCY ROOM SERVICES	2,938,460
PO Box 363		
Jefferson, MA 01522		
UMASS MEMORIAL HEALTHCARE INC	MANAGEMENT FEES	2,247,903
306 Belmont Street		
Worcester, MA 01604		
NEW ENGLAND GERIATRICS	MANAGEMENT FEES	1,132,619
101 Myron Street		
West Springfield, MA 01089		
NAVIN HAFFTY ASSOCIATES LLC	PROFESSIONAL FEES	1,036,603
1900 West Park DR STE 180		
Westborough, MA 01581		
DDM RADIOLOGY PC	RADIOLOGY SERVICES	678,275
27 Woodlot Road		
Amherst, MA 01002		<u> </u>
2 Total number of independent contractors (including but not limited to those listed above	e) who received more than	
\$100,000 of compensation from the organization ▶24		

Form 99		·						Page 9
Part V	1111	Statement o						_
		Check if Schedi	ule O contains a respor	ise or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s s	1a	Federated cam	paigns 1a					
Contributions, Giffs, Grants and Other Similar Amounts	ь	Membership du	es 1b					
9 E	c	Fundraising eve	ents 1c					
ĒŠ,	d	_	zations 1d					
<u> </u>		-		191 740				
ns. Sirr	е	Government grants	s (contributions) 1e	181,740				
er S	f	All other contribution similar amounts no	ons, gifts, grants, and 1f ot included above	15,000				
Contributions, Gifts, and Other Similar A	g		ons included in lines					
		1a-1f \$	- 4 - 46		106 740			
<u>ة ك</u>	h	Total. Add lines	5 1a-1f		196,740			
<u> 1</u>				Business Code				
Program Service Revenue	2a	Net Patient Service		900099	71,547,152	71,547,152		
á	ь	Meaningful Use Re	venue	900099	1,202,082	1,202,082		
JC e	С	Other Program Ser	vices Revenue	900099	76,796	76,796		
É	d							
Ē	e		_					
ogra	f	All other progra	am service revenue					
Ĕ	g	Total. Add lines	s 2a – 2f		72,826,030			
	3	Investment inc	ome (including dividen	ds, interest,	220 202			229,202
	_		ar amounts) stment of tax-exempt bond	-	229,202			229,202
	4 5			proceeds				
		Royalties	(ı) Real	(II) Personal				
	6a	Gross rents	244,551	(II) I CISSIIGI				
	ь	Less rental	97,723					
	_c	expenses Rental income	146,828					
	d	or (loss)	me or (loss)		146,828			146,828
	"	Net rental incol	(i) Securities	(II) O ther	1.0,020			110,020
	7a	Gross amount from sales of assets other than inventory	(i) became	(ii) a cital				
	b	Less cost or other basis and sales expenses						
	С	Gain or (loss)						
	d	-	s)					
nne	8a	events (not inc	luding 					
Other Revenue		See Part IV, lin	s reported on line 1c) ne 18 a					
the the	Ь		penses b					
ō	C		(loss) from fundraising (events >				
	9a		rom gaming activities ne 19 a					
	b c		penses b (loss) from gaming activ	vities				
	10a	Gross sales of returns and allo		>				
	_		а					
	Ь		oods sold b	nton.				
	C C		(loss) from sales of inve					
	11a	Miscellaneous Cafeteria Incor		Business Code 900099	320,691			320,691
	ь		_	900099	136,171	136,171		,-,-
	c	Chg Bina Intere		900099	85,369	85,369		
	d		ue		4,268	4,268		
	e		s 11a-11d	•	· ·	,		
	12		See Instructions	•	546,499 73,945,299	73,051,838	0	696,721

Part IX Statement of Functional Expenses

Section $50.1(c)(3)$ and $50.1(c)(4)$ organizations must complete all columns. All other	r organizations must complete column (A.)

Check if Schedule O contains a response or note to any line in this Part IX $\,\cdot\,\,$. $\,\cdot\,\,$.

	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	37,500	37,500					
2	Grants and other assistance to domestic individuals See Part IV, line 22							
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors, trustees, and key employees	2,767,322	474,763	2,292,559				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$							
7	Other salaries and wages	37,357,107	36,296,089	961,597	99,421			
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,890,001	1,732,040	153,278	4,683			
9	Other employee benefits	3,936,649	3,596,313	330,784	9,552			
10	Payroll							
	taxes	2,649,118	2,427,706	214,848	6,564			
11	Fees for services (non-employees)	605.476		605.476				
a	Management	635,176		635,176				
b	Legal	160,504		160,504				
C	Accounting	89,081	22.047	89,081				
d	Lobbying	23,947	23,947					
e f	Professional fundraising services See Part IV, line 17							
	Investment management fees Other (If line 11g amount exceeds 10% of line 25, column (A)							
g	amount, list line 11g expenses on Schedule O)	13,142,077	12,834,064	304,532	3,481			
12	Advertising and promotion	121,476		121,476				
13	Office expenses	1,760,300	1,671,745	80,061	8,494			
14	Information technology	513,164	512,465	159	540			
15	Royalties							
16	Occupancy	1,965,318	1,911,849	53,336	133			
17	Travel	26,689	22,800	2,261	1,628			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials							
19	Conferences, conventions, and meetings	112,651	100,430	11,411	810			
20	Interest	504,870	454,293	50,577				
21	Payments to affiliates							
22	Depreciation, depletion, and amortization	2,809,888	2,784,827	25,061				
23	Insurance	1,117,602	1,038,078	79,524				
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)							
а	Medical Supplies Expens	6,733,848	6,733,533	315	0			
b	Food	516,681	494,289	16,592	5,800			
c	Membership Dues	222,544	216,363	6,051	130			
d	Professional Developmen	19,329	18,477	842	10			
е	All other expenses	81,502	8,975	46,447	26,080			
25	Total functional expenses. Add lines 1 through 24e	79,194,344	73,390,546	5,636,472	167,326			
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)							

Form 990 (2014)			Page 11
Part X	Balance Sheet			
	Check if Schedule O contains a response or note to any line in this Part X $$. $$. $$.			
		(A)		(B)
		Beginning of year		End of year
1	Cash-non-interest-bearing	7,765,778	1	5,587,417
ر ا	Savings and temporary cash investments	6 247 712	2	5 518 971

Loans and other receivables from current and former officers, directors, trustees, key

Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary

employees, and highest compensated employees. Complete Part II of

organizations (see instructions) Complete Part II of Schedule L

Land, buildings, and equipment cost or other basis Complete

Total assets. Add lines 1 through 15 (must equal line 34) .

Escrow or custodial account liability Complete Part IV of Schedule D .

key employees, highest compensated employees, and disqualified

Unsecured notes and loans payable to unrelated third parties

Total liabilities. Add lines 17 through 25

Loans and other payables to current and former officers, directors, trustees,

Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule

Secured mortgages and notes payable to unrelated third parties . .

Organizations that do not follow SFAS 117 (ASC 958), check here

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

3

4

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10a

b

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34

iabilities.

Fund Balance

Assets or

Net

Assets

Pledges and grants receivable, net . .

Notes and loans receivable, net . . .

Prepaid expenses and deferred charges

Investments—publicly traded securities . .

Investments—other securities See Part IV, line 11

Investments—program-related See Part IV, line 11

Less accumulated depreciation .

Other assets See Part IV, line 11 .

Accounts payable and accrued expenses

lines 27 through 29, and lines 33 and 34.

Temporarily restricted net assets . .

Capital stock or trust principal, or current funds .

Total liabilities and net assets/fund balances

Unrestricted net assets . . .

Permanently restricted net assets

Total net assets or fund balances

complete lines 30 through 34.

Tax-exempt bond liabilities .

Accounts receivable, net .

Inventories for sale or use .

Part VI of Schedule D

Intangible assets .

Grants payable .

Deferred revenue

397,883

10,304

616,370

186,721

38,267,636

10,880,624

2,174,972

2,852,283

77,831,871

10,285,168

22.350

4,371

13,744,674

6,708,129

30,764,692

43,352,746

1.379,434

2,334,999

47,067,179

77,831,871

42,369,270

3,134,193

10a

10b

8,431,588

3

5

6

7

8

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10c

11

12

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14

15

16

17

18

19

20

21

22

23

25

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27

28

30 31

32

33

34

254.875

3,593

587,552

228,262

39,235,077

11,191,946

1,982,569

1,392,545

73,502,591

9,759,596

104.304

94,293

13,429,906

7,349,230

30,737,329

39,360,001

1,263,864

2,141,397

42,765,262

73,502,591

Form 990 (2014)

7,519,784

ΧI	Reconcilliation	of	Net	Asset

Check if Schedule O contains a response or note to a	Part XI	Reconciliation of Net Assets
		Check if Schedule O contains a response or note to a

Net unrealized gains (losses) on investments . . .

Other changes in net assets or fund balances (explain in Schedule O) .

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

✓ Consolidated basis

Single Audit Act and OMB Circular A-133?

Financial Statements and Reporting

1 Accounting method used to prepare the Form 990

a separate basis, consolidated basis, or both

Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . .

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,

Check if Schedule O contains a response or note to any line in this Part XII

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the

audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the

required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If the organization changed its method of accounting from a prior year or checked "Other," explain in

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Cash Accrual Other

Both consolidated and separate basis

Both consolidated and separate basis

1

73,945,299

Total revenue (must equal Part VIII, column (A), line 12)

Donated services and use of facilities . .

Investment expenses .

column (B))

Schedule O

Schedule O

Separate basis

Separate basis

basis, consolidated basis, or both

Part XII

Prior period adjustments .

Total expenses (must equal Part IX, column (A), line 25) . . . Revenue less expenses Subtract line 2 from line 1 . .

2 3

4

5

6

10

79,194,344 -5,249,045

47,067,179 -71,512

1,018,640

42,765,262

No

Nο

Νo

Form 990 (2014)

Yes

Yes

Yes

2a

2b

2c

3a

3b

7 8

Software ID: Software Version:

EIN: 22-2519813

Name: Baystate Wing Hospital Corporation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors								1			
(A) Name and Title	(B) Average	Pns	iltion	(C (do		chec	:k	(D) Reportable	(E) Reportable	(F) Estimated	
Name and Title	hours per					box,		compensation	compensation	amount of	
	week (list	unle				both	an	from the	from related	other .	
	any hours for related	, ا	oπι Jirec	cer tor/t				organization (W- 2/1099-	organizations (W- 2/1099-	compensation from the	
	organizations		1				Т	MISC)	MISC)	organization	
	below	³ 호	Institutional	Officer	Key employee	를	Former			and related	
	dotted line)	홍출	nt t	Ŧ	E E	9.5 6.5 6.5	ΞĘ			organizations	
		ू <u>च</u>	ona		<u>ş</u>	စ်ဝ					
		Individual trustee or director	=		D D	1 5					
		4.	Trustee			Highest compensated employee					
			47			1					
(1) Charles E Cavagnaro III MD	30 00										
President & Director	20 00	×		X				1,168,802	184,426	357,625	
(1) Katherine Coolidge Esq MLIS	1 00							_	_		
Chairman	0 00	×		X				0	0		
(2) Paul Scully	1 00										
Vice Chairman	0 00	×		X				0	0	(
(3) Elaine Andersen MD	1 00	.,								,	
Director	0 00	×						0	0		
(4) Mark N Borsarı	1 00	х						0	0	,	
Director	0 00	^								(
(5) Dennis Chalke	1 00	×						0	929,051	79,64	
Director	49 00	_ ^						0	929,031	79,643	
(6) Ronald Christensen CPA	1 00	×						0	0	,	
Director	0 00	_ ^						0	U	(
(7) Robert Haveles AIA	1 00	×						0	0	,	
Director	0 00	^						0	U	,	
(8) Thea Katsounakıs	1 00	×						0	0	,	
Director	0 00	^						0	, and the second	,	
(9) Todd Keating	1 00	×						0	0	,	
Director	0 00	, ,									
(10) Mark Keroack MD	1 00	×						0	980,230	203,356	
Director	49 00	,							300,200	250,000	
(11) Steven Lowell	1 00	×						0	0		
Director	0 00										
(12) David L Maguire MD	50 00	×						249,965	0	10,480	
Director	0 00									·	
(13) Edward J Noonan	1 00	×						0	0	(
Director Core	1 00										
(14) James R Phaneuf CIC	1 00	×						0	0		
Director (15) Linda J Schoonover MD	1 00 50 00										
(15) Linda J Schoonover MD		×						175,709	0	38,610	
Director (16) James St Amand	0 00						1				
		×						0	0		
Director (17) Patrick Turley	0 00						1				
		×						0	0	(
Director (18) Keary T Allicon	0 00 50 00										
				Х				144,436	65,772	53,412	
CFO & Treasurer (19) Lauren B Miller	50 00										
				Х				95,810	0	12,169	
Secretary (20) Janice Kucewicz	40 00										
					×			192,187	0	17,919	
Regional VP/Quality,Process Improvement & B/H (21) Brian Laliberte MD	40 00				\vdash		\vdash				
						Х		386,538	0	37,938	
Physician (22) Zachary Zichittella MD	40 00										
						х		389,124	0	32,578	
Physician (23) David Wexler MD	40 00				-		1				
						х		341,934	0	33,940	
Physician (24) Thomas Johnson MD	40 00						1				
						х		316,706	0	35,90	
Physician	I	l	l	l	I	I	1	I	I	I	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (C) (D) (E)
Position (do not check Reportable Reportable (A)

Name and Title

Physician

	hours per	m	ore t	han	one	box,		compensation	compensation	amount of
	week (list	unles	unless person is both an				an	from the	from related	other
	any hours		officer and a					organization	organizations	compensation
	for related	C	- I - I - I - I - I - I - I - I - I - I				(W- 2/1099-	(W- 2/1099-	from the	
	organizations	95				т	MISC)	MISC)	organization	
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	dotted line)	dividu direc	stituti	≚	Φ,) () ()	밁			organizations
		individual or directo	훙		emplo	e ~	-			
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(20) 1010 01101201112						Х		320,738	0	32,362

Estimated amount of other

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)

DLN: 93493224023266 OMB No 1545-004

Employer identification number

22-2519813

SCHEDULE A (Form 990 or 990EZ)

Name of the organization

Baystate Wing Hospital Corporation

hospital's name, city, and state

section 170(b)(1)(A)(iv). (Complete Part II)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990EZ.

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

2

3

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in

Open to Public Inspection

6	Г	A federal, state, or loc	al governmen	t or governmental unit	described in se	ection 170(b)(:	L)(A)(v).			
7	Γ	An organization that n described in section 1	70(b)([´] 1)(A)(ı	vi). (Complete Part II)	3	ental unit or from the o	general public		
8	Г	A community trust de			•	•				
9	Г	An organization that n	•	, ,				. 3		
		receipts from activitie		•	,		• •	·		
		ıts support from gross	ınvestment ır	ncome and unrelated b	usiness taxable	e income (less	section 511 tax) from	businesses		
		acquired by the organ	ızatıon after Ju	ine 30, 1975 See sec	tion 509(a)(2).	. (Complete Pa	rt III)			
10	Г	An organization organ	ized and opera	ated exclusively to tes	t for public safe	ety See sectio	n 509(a)(4).			
11	Г	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3) . Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the								
а	Г	supported organization organization You mus	n(s) the power	to regularly appoint o	r elect a majóri		2 1 11			
b	Γ									
c	Γ	Type III functionally is supported organization						grated with, its		
d	Γ	Type III non-function not functionally integr (see instructions) You	ated The orga	anızatıon generally mu	st satisfy a dist	tribution requir				
e	Γ	Check this box if the contegrated, or Type III	I non-function	ally integrated suppor	tıng organızatıc	n	,, , , , , ,	ype III functionally		
f		Enter the number of su								
g		Provide the following i	nformation ab	out the supported orga	ınızatıon(s)					
		ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the org listed in your docume	governing	(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)		
				matructions))	Yes	No				
Tota										
				1						

Cat No 11285F

Schedule A (Form 990 or 990-EZ)

2014

Pa	rt III Support Schedule for						
	(Complete only if you c						ualıfy under
	Part III. If the organiza	tion fails to qu	alify under the	tests listed belo	ow, please com	plete Part III.)	
	ection A. Public Support	1	T				
Cale	endar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and		+				
_	membership fees received (Do not						
	include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from						
	line 4						
	ection B. Total Support endar year (or fiscal year beginning						
Care	in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or not						
	the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
11	assets (Explain in Part VI) Total support Add lines 7 through						
	10						
12	Gross receipts from related activities	es, etc (see inst	ructions)			12	
13	First five years. If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or i	fifth tax year as a	section 501(c)(3	3)
	organization, check this box and st	p here			<u> </u>	<u> </u>	▶┌
	ection C. Computation of Pub						
14	Public support percentage for 2014	(line 6, column i	(f) divided by line	11, column (f))		14	
15	Public support percentage for 2013	Schedule A, Par	t II, line 14			15	
16a	a 33 1/3% support test—2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box						
	and stop here. The organization qualifies as a publicly supported organization						
b	b 33 1/3% support test—2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop bore. The organization qualifies as a publishy supported organization.						
172	box and stop here. The organization qualifies as a publicly supported organization 7a 10%-facts-and-circumstances test—2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14						
1/4	is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain)
	in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported						
organization					▶┌		
b	10%-facts-and-circumstances test-						
	15 is 10% or more, and if the organ						1
	Explain in Part VI how the organizat supported organization	ion meets the "fa	acts-and-circums	tances" test The	e organization qua	imes as a public	ıy ▶
18	Private foundation. If the organizat	ion did not check	a box on line 13	. 16a. 16b. 17a	or 17b, check this	box and see	F 1
	instructions	a.a noc check	DON ON MICE ID	, _ 0 0, 1 0 0, 1 / 0, 1	, check tills	_ 0.0 G G G G G G G G G G	▶ -

Sche	dule A (Form 990 or 990-EZ) 2014						Page 3
Pa	Support Schedule for (Complete only if you Part II. If the organiza	checked the	box on line 9 of	f Part I or if the	organization f		
Se	ection A. Public Support	ation fails to t	luaniy under the	e tests listed be	elow, please co	ilipiete Part II.)
	endar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) ⊤otal
1	Gifts, grants, contributions, and						
-	membership fees received (Do not						
	include any "unusual grants`")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its						
	behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge Total. Add lines 1 through 5						
6 72	Amounts included on lines 1, 2,						
/a	and 3 received from disqualified						
	persons						
b	A mounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)						
	ection B. Total Support endar year (or fiscal year beginning		1				
Cale	in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9	A mounts from line 6						
L0a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
с	June 30, 1975 Add lines 10a and 10b						
11	Net income from unrelated						
	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12) First five years. If the Form 990 is for	or the organizat	I Inn's first second	third fourth or	fifth tax vear as a	section 501(c)/	3) organization
	check this box and stop here						
Se	ection C. Computation of Publi						
15	Public support percentage for 2014	(line 8, column	(f) divided by line	13, column (f))		15	
16	Public support percentage from 2013	3 Schedule A, P	art III, line 15			16	
Se	ection D. Computation of Inve	stment Inco	me Percenta	ae			

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not

b 33 1/3% support tests—2013. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Investment income percentage for 2014 (line 10c, column (f) divided by line 13, column (f))

Investment income percentage from 2013 Schedule A, Part III, line 17

17

18

17

18

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A, D, and E If you checked 11d of Part I.

	I, complete Sections A and D, and complete Part V)			
Se	ction A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$, (5) , or (6) and satisfied the public support tests under section $509(a)(2)$? If "Yes," describe in Part VI when and how the organization made the determination	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3 c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or (2) ? If "Yes," explain in Pait VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		
С	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below	10 a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)	10 b		
1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		

Part IV Supporting Organizations (continued)

		- P P C			9		(
Castian	J	T	_	C		0	-!

activities constituted substantially all of its activities

3 Parent of Supported Organizations Answer (a) and (b) below.

each of the supported organizations? Provide details in Part VI

organization's involvement

3	ection B. Type I Supporting Organizations			
	_		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3		
_	action F. Toma III Functionally, Internated Comments of Comments			
	ection E. Type III Functionally-Integrated Supporting Organizations	in at :::	ations\	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below	ınstru	ctions)	
	The organization satisfied the Activities rest complete fine 2 below The organization is the parent of each of its supported organizations. Complete line 3 below			
	The organization supported a governmental entity. Describe in Part VI how you supported a government en instructions)	tity (s	see	
2	Activities Test Answer (a) and (b) below.		Yes	No
i	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			

supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those** supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these

b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

2a

2b

3а

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
1	Aggregate fair market value of all non-exempt-use assets (see	1		(optional)
	Aggregate fair market value of all non-evemnt-use assets (see			(optional)
-	instructions for short tax year or assets held for part of year)	1		
а	A verage monthly value of securities	1a		
b	A verage monthly cash balances	1 b		
С	Fair market value of other non-exempt-use assets	1 c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		

	amount, see matractions)	•				
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6	Multiply line 5 by 035	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
	Section C - Distributable Amount					Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)			1		
2	Enter 85% of line 1			2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)			3		
4	Enter greater of line 2 or line 3			4		
5	Income tax imposed in prior year			5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency reduction (see instructions)	temp	orary	6		
7	Γ Check here if the current year is the organization's first as a non-functionally Type III supporting organization (see instructions)	/-ınte	grated			

Schedule A (Form 990 or 990-EZ) 2014			Page 7
Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom			
2 Amounts paid to perform activity that directly furth excess of income from activity			
3 Administrative expenses paid to accomplish exem			
4 A mounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval re	quired)		
6 Other distributions (describe in Part VI) See instri	uctions		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations details in Part VI) See instructions	to which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years h Applied to 2014 distributable amount			
i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7			
\$			
a Applied to underdistributions of prior years b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 31 and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			
e From 2014			

Schedule A ((Form 990 or 990-EZ) 201	.4 Page	8		
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17 Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, line 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Pai V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).					
		Facts And Circumstances Test			
Re	eturn Reference	Explanation			
		Schedule A (Form 990 or 990-EZ) 20	14		

SCHEDULE C (Form 990 or 990-EZ)

Department of the

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public

Inspection

Treasury Internal Revenue Service

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-FZ, Part VI, line 47 (Lobbying Activities), then

• S • S f the ine	Section 501(c)(3) organizations tl Section 501(c)(3) organizations tl		er section 501(h) under section 50) Complete Part II-A Do not (01(h)) Complete Part II-B Do	complete Part II-B not complete Part II-A
Na	me of the organization estate Wing Hospital Corporation				ification number
Par	TEA Complete if the or	ganization is exempt under :	section 501(c	22-2519813 c) or is a section 527	organization.
1		ganization's direct and indirect politic			
2	Political expenditures	gamzation's direct and munect pointe	ar campaign acti	Nicies III Faic IV	¢.
3	Volunteer hours			•	→
	r oranico i no are				
Par		ganization is exempt under :			
1		e tax incurred by the organization und			\$
2	·	e tax incurred by organization manage		1 4955 ▶	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 472	0 for this year?		☐ Yes ☐ No
4a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				1/->/2>
		ganization is exempt under			
1		ended by the filing organization for se			\$
2	exempt function activities	organization's funds contributed to otl	ner organizations	From Section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 112	0-POI line 17h ►	
				5 1 5 Ly 11116 L 7 5	\$
4 5	Did the filing organization file I	r orm 1120-POL for this year? and employer identification number (El	N) of all costion	E27 political organizations	
5	organization made payments l amount of political contribution	for each organization listed, enter the service of	e amount paid fro rectly delivered	m the filing organization's fi to a separate political orgai	unds Also enter the nization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

under section 501(h)). Check ightharpoonup if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures) B Check ▶ ☐ If the filing organization checked box A and "limited control" provisions apply (a) Filing (b) Affiliated **Limits on Lobbying Expenditures** organization's group (The term "expenditures" means amounts paid or incurred.) totals totals 1a Total lobbying expenditures to influence public opinion (grass roots lobbying) **b** Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both

columns	Tom the following tuble in both			
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:			
Not over \$500,000	20% of the amount on line 1e			
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000			
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000			
Over \$17,000,000	\$1,000,000			
		'		
Grassroots nontaxable amount (enter 25% of lin	e 1f)			
Subtract line 1g from line 1a If zero or less, ent	Subtract line 1g from line 1a If zero or less, enter -0-			
Subtract line 1f from line 1c If zero or less, ente	er -0-			
If there is an amount other than zero on either li	ne 1 h or line 1 i, did the organization file Form	4720 repor	tına	

_	` `					
h	Subtract line 1g from line 1a If zero or less, enter -0	-				
i	Subtract line 1f from line 1c If zero or less, enter -0-					
j	If there is an amount other than zero on either line 1h section 4911 tax for this year?	n or line 11, did the	organization file	Form 4720 repoi	rtıng	├─Yes ├─No
	4-Year Avera (Some organizations that made a sec columns below. See the s		ection do not	have to com		he five
	Lobbying Expend	itures During	4-Year Avera	ging Period	T	
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

	4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)									
	Lobbying Expenditures During 4-Year Averaging Period									
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total				
2a	Lobbying nontaxable amount									
b	Lobbying ceiling amount (150% of line 2a, column(e))									
c	Total lobbying expenditures									
d	Grassroots nontaxable amount									
e	Grassroots ceiling amount (150% of line 2d, column (e))									
f	Grassroots lobbying expenditures									
				Schee	dule C (Form 990	or 990-EZ) 2014				

Pai	t II-B Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)).	ОТ				
For ea	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)		(b)	
activi		Yes	No	'	A mour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No			
c	Media advertisements?		No			
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	_	Yes				23,947
j n-	Total Add lines 1c through 1i		l Na		- 4	23,947
2a b	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912		No	-		
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
c d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		ı			
	t III-A Complete if the organization is exempt under section 501(c)(4), section 5	01/6	1/51	or s	ectio	<u> </u>
	501(c)(6).		,,,			
4	Ware substantially all (000) as mare) dues resoured nandeductible by members?		ſ		Yes	No
1 2	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	2		
3	Did the organization make only in-nouse loobying expenditures of \$2,000 of less? Did the organization agree to carry over lobbying and political expenditures from the prior year?		-	3		
	t III-B Complete if the organization is exempt under section 501(c)(4), section 5	01/6	1(5)		ectio	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N					
	line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
C	Total	2 c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
	irt IV Supplemental Information		<u> </u>			
Pro	vide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group see instructions), and Part II-B, line 1 Also, complete this part for any additional information	p list)	, Part I	[-A,	ınes 1	and
	Return Reference Explanation					
Part	Baystate Wing Hospital, total dues paid to Massachusetts Hospital Asso behalf of Baystate Wing The amount paid during FY15 was \$88,523 from expended for specific lobbying purposes Baystate Wing Hospital, total di Hospital Association who in turn lobbies on behalf of Baystate Wing The was \$26,058 from which 23 65% were expended for specific lobbying pu	n whic ues pa amou	h 20 09 aid to A nt paid	% w merio	ere an	

Page 4	.3	Schedule C (Form 990 or 990-EZ) 2013
	ormation <i>(continued)</i>	Part IV Supplemental Informa
	Explanation	Return Reference

Schedule C (Form 990 or 990EZ) 2014

DLN: 93493224023266

SCHEDULE D

Department of the

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Treasury Internal Revenue Service		Information about Schedule D (For	m 990) and its instructions is at <u>www.ir</u> s	s.gov/	Inspection	ij
Name of the organization Baystate Wing Hospital Corporation				Emp	loyer identification number	
Ва		·			2519813	
Pa			dvised Funds or Other Similar Fo	unds	or Accounts. Complete I	f th
	organiz	zation answered "Yes" to Form 99	(a) Donor advised funds	Т	(b) Funds and other accounts	
1	Total number at	t end of year			(-,	
2	Aggregate valu	e of contributions to (during year)				
3	Aggregate valu	e of grants from (during year)				
4	Aggregate valu	e at end of year				
5		ation inform all donors and donor advis	sors in writing that the assets held in don organization's exclusive legal control?	or adv	sed Yes	┌ N
6	used only for cl conferring impe	haritable purposes and not for the bene ermissible private benefit?	donor advisors in writing that grant funds efit of the donor or donor advisor, or for ai	ny othe	r purpose Yes	┌ N
Pa			<u>if the organization answered "Yes" t</u>	o Forn	n 990, Part IV, line 7.	
1		conservation easements held by the or				
	Preservati education)	on of land for public use (e g , recreation		n hieto	rically important land area	
		of natural habitat	·		ed historic structure	
	•	on of open space	The servation of a	CCICIII	ou matorie atructure	
2	Complete lines	' '	a qualified conservation contribution in t	he forn	n of a conservation	
		,			Held at the End of the Ye	ar
а	Total number o	f conservation easements		2a		
b	Total acreage i	restricted by conservation easements		2b		
c	Number of cons	servation easements on a certified his	toric structure included in (a)	2 c		
d		servation easements included in (c) ac ure listed in the National Register	equired after 8/17/06, and not on a	2d		
3	Number of cons	servation easements modified, transfe	rred, released, extinguished, or terminate	ed by th	ne organization during	
	the tax year ▶_					
4	Number of stat	es where property subject to conserva	tion easement is located ▶			
5		nization have a written policy regarding the conservation easements it holds?	the periodic monitoring, inspection, hand	dling of	violations, and Yes	┌ N
6		teer hours devoted to monitoring, insp	ecting, and enforcing conservation easer	nents o	luring the year	
	A mount of over	one of incurred in maniforms, increasing	and enforcing conservation encoment	a durin	the year	
7	► \$	enses incurred in monitoring, inspectif	ng, and enforcing conservation easements	s durini	g the year	
8	Does each con and section 17		(d) above satisfy the requirements of sec	tion 17		⊢ N
9	balance sheet,		onservation easements in its revenue and he footnote to the organization's financial nents			
Pa	t III Organi		ns of Art, Historical Treasures,	or Ot	her Similar Assets.	
1 a	If the organizat works of art, his	tion elected, as permitted under SFAS storical treasures, or other similar ass	116 (ASC 958), not to report in its rever ets held for public exhibition, education, to its financial statements that describe	or rese	arch in furtherance of public	
b	If the organizat	tion elected, as permitted under SFAS	116 (ASC 958), to report in its revenue ets held for public exhibition, education,	statem	ent and balance sheet	
	(i) Revenue ind	cluded in Form 990, Part VIII, line 1			▶ \$	
		luded in Form 990, Part X			▶ \$	
2	If the organizat	tion received or held works of art, histo	orical treasures, or other similar assets fo S 116 (ASC 958) relating to these items	or finan		_

Revenue included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Pai	rt III Organizations Maintaining Co	llections of Ar	t, His	toric	al Tr	easu	res, or C	the	r Similar A	ssets (d	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other reco	rds,ch	neck a	ny of t	he foll	owing that	are a	sıgnıfıcant us	e of its	
а	Public exhibition		d		Loan	orexc	hange pro	grams	5		
b	Scholarly research		e	Γ	Othe	r					
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIII	ollections and expl	aın ho	w they	furthe	r the c	organizatioi	n's ex	empt purpose	ın	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								ıılar	┌ Yes	┌ No
Pa	rt IV Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Comp	lete ıf	the c	rganı	zatıor			es" to Form	990,	· · · · · · · · · · · · · · · · · · ·
1 a	Is the organization an agent, trustee, custoc included on Form 990, Part X?	lian or other interm	iediary	forco	ntrıbu	tions (or other as:	sets r	not	☐ Yes	□ No
b	If "Yes," explain the arrangement in Part XII	II and complete the	e follov	wing ta	able		Г		Aı	nount	
С	Beginning balance							1 c			
d								1d			
е	Distributions during the year							1e			_
f	Ending balance							1f			
2 a	Did the organization include an amount on Fo	orm 990, Part X, III	ne 21,	for es	crow o	rcusto	ے odial accou	ınt lıa	bility?	Yes	No
b	If "Yes," explain the arrangement in Part XII										
Pa	art V Endowment Funds. Complete	organization (a)Current year		were Pnor ye					t IV, line 10. Three years back		years back
1 a	Beginning of year balance	2,334,999	(6)		55,313	D (C) 17	2,251,11	+	2,091,088	(e) our	1,826,675
ь	Contributions										
c	Net investment earnings, gains, and losses										
		-192,402		-	20,314		104,19	6	160,029		264,413
d	Grants or scholarships										
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance	2,142,597		2,3	34,999		2,355,31	3	2,251,117		2,091,088
2	Provide the estimated percentage of the cur	rent year end balar	nce (lır	ne 1g,	columi	n (a)) l	held as				
а	Board designated or quasi-endowment ▶	0 %									
b	Permanent endowment ▶ 100 000 %										
c) % uld equal 100%									
3a	Are there endowment funds not in the posses	·	zation	that a	re held	l and a	idministere	d for	the		
	organization by	_								Yes	No
	(i) unrelated organizations								<u> </u>	(i) Yes	
b	(ii) related organizations							•	· · · · · -	(ii) Bb	No
4	Describe in Part XIII the intended uses of the							•	· · · <u>_</u>	יטי	
Pa	rt VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line	ent. Complete ıf				ansv	wered 'Ye	s' to	Form 990, P	art IV, I	ine
	Description of property				Cost or (invest		(b)Cost or o basis (oth		(c) Accumulate depreciation	d (d) B	look value
1 a	Land						48	2,334			482,334
	Buildings						32,09		3,547,7	60	28,547,399
c	Leasehold improvements						36	1,966	94,7	_	267,207
d	Equipment						9,00	3,364	-508,3	26	9,511,690
	Other							6,447			426,447
Tot	al. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part	X, colu	ımn (B), line	10(c)))				39,235,077
									Schedule	D (Form	990) 2014

Schedule D (Form 990) 2014		Page 3
Part VII Investments—Other Securities. Comp See Form 990, Part X, line 12.	olete if the organization	answered 'Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. Con	nplete if the organization	answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13.	(h) Book walvo	(a) Mathad of valuation
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization a		, Part IV , line 11d See Form 990 , Part X , line 15
(a) Description		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col (B) line 15,	1	
Part X Other Liabilities. Complete if the organ		- L
Form 990, Part X, line 25.		
1 (a) Description of liability	(b) Book value	
Federal income taxes		
Third Parties Liabilities	4,867,801	
Due To Related Parties	1,169,311	
LT Liabilities ARO	1,062,118	
Estimated Malpractice	250,000	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶	7,349,230	
2. Liability for uncertain tax positions. In Part XIII, provide to organization's liability for uncertain tax positions under FIN		

Ecli		ered 'Yes' to Form 990, Part IV, line 1		S WITH	kevenue p	јег к	eturn Complete II
1	Total revenue, gains, and othe	r support per audited financial statements				1	
2	A mounts included on line 1 bu	t not on Form 990, Part VIII, line 12					
а	Net unrealized gains (losses) o	on investments	2a				
b	Donated services and use of fa	cilities	2b			1	
c	Recoveries of prior year grants		2c			1	
d	Other (Describe in Part XIII)		2 d			1	
e	Add lines 2a through 2d .					2e	
3	Subtract line 2e from line 1 .					3	
4	A mounts included on Form 990), Part VIII, line 12, but not on line 1					
а	Investment expenses not inclu	uded on Form 990, Part VIII, line 7b .	4a				
b	Other (Describe in Part XIII)		4b			1	
c	Add lines 4a and 4b					4c	
5	Total revenue Add lines 3 and	4c. (This must equal Form 990, Part I, line	12).			5	
Part		penses per Audited Financial Sta		ts With	Expenses	per	Return. Complete
_		swered 'Yes' to Form 990, Part IV, line				Τ.	Т
1	'	audited financial statements				1	
2		t not on Form 990, Part IX, line 25	1 _	I			
а		cilities	2a			4	
b	, ,		2b			4	
C	Other losses		2c			4	
d	•		2 d			4	
e	•					2e	
3						3	
4), Part IX, line 25, but not on line 1:	1	i			
а	·	ided on Form 990, Part VIII, line 7b				4	
b	,		4b			4	
c						4c	
5	· · · · · · · · · · · · · · · · · · ·	d 4c. (This must equal Form 990, Part I, lin	ie 18)			5	
Par	t XIII Supplemental Info	ormation					
Part		Part II, lines 3, 5, and 9, Part III, lines 1a a lines 2d and 4b, and Part XII, lines 2d and					de any additional
	Return Reference	Explanation					
art \	/, Line 4	Bank of America holds 3 trust funds for Bay Trust, and Rathbone 1951 Trust Bank of A that they have partial interest in Ottilie Br is paid to Baystate Wing Hospital Bank of	merica a rown Tru	also holds st Fund a	2 trust fund nd Theodore	s for Ba	aystate Wing Hospital an Trust Fund Interest
		 					

chedule D (Form 990) 2013	Page 5	
Part XIII Supplemental Informati	on (continued)	
Return Reference	Explanation	
	_	

Schedule D (Form 990) 2014

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As Filed Data -

DLN: 93493224023266

OMB No 1545-0047

SCHEDULE H Hospitals (Form 990)

Department of the Treasury Internal Revenue

Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ▶ Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization Baystate Wing Hospital Corporation 22-2519813 Financial Assistance and Certain Other Community Benefits at Cost Yes No 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a Yes 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to most hospital facilities Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing fiee care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes **3**a
 100%
 150%
 ✓
 200%
 Other
 b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes
 200%
 250%
 300%
 350%
 ✓ 400%
 Other
 c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during 5a Yes **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Νo If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? **5**c Did the organization prepare a community benefit report during the tax year? 6a Yes **b** If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost

	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a	Financial Assistance at cost (from Worksheet 1)			1,531,818	754,517	777,301	0 980 %
b	Medicaid (from Worksheet 3, column a)			13,694,422	9,570,440	4,123,982	5 210 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)			1,317,389	1,046,557	270,832	0 340 %
d	Total Financial Assistance and Means-Tested Government Programs .			16,543,629	11,371,514	5,172,115	6 530 %
	Other Benefits						
е	Community health improvement services and community benefit operations (from Worksheet 4)			226,365	0	226,365	0 290 %
f	Health professions education (from Worksheet 5)						
g	Subsidized health services (from Worksheet 6)						
h	Research (from Worksheet 7)						
I	Cash and in-kind contributions for community benefit (from Worksheet 8)						
J	Total. Other Benefits			226,365		226,365	0 290 %
k	Total. Add lines 7d and 7j .			16,769,994	11,371,514	5,398,480	6 820 %
For P	aperwork Reduction Act Not	ice, see the Ins	Cat No 5019	92T Schedule H (I	Form 990) 2014		

	rt II Community Building activities during the	tax year, an								uildin		
	of the communities i	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) D	(d) Direct offsetting revenue		(e) Net communit building expense		(f) Perc total ex		
1	Physical improvements and housing											
2	Economic development			1,5	29			1,	529	0 %		
3	Community support											
4	Environmental improvements											
5	Leadership development and training											
6	for community members Coalition building											
7	Community health improvement advocacy											
8	Workforce development			294,60	06			294,	606	0	370 %	
9	Other											
10 De l	Total rt IIII Bad Debt, Medicar	e & Collec	tion Practic	296,13	35			296,	135	0	370 %	
	ion A. Bad Debt Expense	e, & conec	tion Fractic	<u></u>						Yes	No	
1	Did the organization report bac	•		with Heathcare Fi	nancıal M	lanagen	nent As	sociation	1	Yes		
2	Statement No 15? Enter the amount of the organi			xplaın ın Part VI th	 е	 			_	103		
	methodology used by the orga	nızatıon to est	timate this amo	unt		2		654,570				
3	Enter the estimated amount of patients eligible under the organization											
	the methodology used by the o	organization to	estimate this	amount and the rat								
_	any, for including this portion of		·			3		56,688				
4	Provide in Part VI the text of t or the page number on which t						ibes ba	d debt expense				
Sect	ion B. Medicare											
5	Enter total revenue received fi	rom Medicare	(including DSH	and IME)		5		23,310,675				
6	Enter Medicare allowable cost					6		25,630,962				
7 8	Subtract line 6 from line 5 Th Describe in Part VI the extent		` '			. 7	mmunit	-2,320,287 v henefit				
	Also describe in Part VI the concheck the box that describes	osting methód	lology or source					, I				
	Cost accounting system	Co	st to charge ra	tio	Other							
	ion C. Collection Practices	utton dobt call	action policy di	uring the tay year?								
9a b	Did the organization have a wr If "Yes," did the organization's			=					9a	Yes		
_	contain provisions on the colle	ection practice	es to be followed	d for patients who a	re knowr	to qual	ıfy for f	inancial	9b	Yes		
Pa	assistance? Describe in Part V	anies and :	oint Ventur	es (owned 10% or mo	re by office	ers, direct	ors, trust	ees, key employees		•	ns—see	
instru	ictions)	T					T		Ι.			
	(a) Name of entity	(1	b) Description of pr activity of entit		(c) Organ profit % o ownersi	r stock	en	officers, directors, trustees, or key nployees' profit % stock ownership %	(e) Physicians' profit % or stock ownership %			
1												
2												
3												
4									+			
5												
							-		-			
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7												
8												
9												
10												
11		+										
12		1		+			+		+			
									1			
13												

Part V Facility Information

Section A. Hospital Facilities	Licens	Gener	Children	Teaching	Critical	Research	ER-24	ER-ot		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	ensed hospital	General medical & surgical	en s hospital	ung hospital	al access hospital	arch facility	4 hours	other	Other (describe)	Facility reporting group
See Additional Data Table										

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Baystate Wing Hospital Corporation

Nar	ne of hospital facility or letter of facility reporting group			
	e number of hospital facility, or line numbers of hospital facilities in a facility			
rep	orting group (from Part V, Section A):	_	Yes	No
Con	nmunity Health Needs Assessment		163	NO
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current			
	tax year or the immediately preceding tax year?	1		Νo
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	Yes	
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	🔽 A definition of the community served by the hospital facility			
b	▼ Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	▼ The significant health needs of the community			
f	▼ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	lacksquare The process for consulting with persons representing the community's interests			
i	🔽 Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
62	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital	-	1 6 5	
	facilities in Section C	6a	Yes	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		Νo
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	✓ Hospital facility's website (list url) https://www.baystatehealth.org/			
b	Other website (list url) See Part V, Section C			
c	▼ Made a paper copy available for public inspection without charge at the hospital facility			
d	▽ Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $\underline{13}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
а	If "Yes" (list url) See Part V, Section C			
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Νo
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		Νo
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	 	1.10
	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of			

Part V Facility Information (continued)

 \mathbf{d} Other similar actions (describe in Section C)

 ${f e}$ None of these actions or other similar actions were permitted

Baystate Wing Hospital Corporation

Name of hospital facility	or letter of	facility	reporting	group
,				3F

			Yes	No
Fir	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 00000000000000000000000000000000			
	and FPG family income limit for eligibility for discounted care of 400 00000000000%			
b	Income level other than FPG (describe in Section C)			
c	Asset level			
d	▼ Medical indigency			
е	✓ Insurance status			
f	Underinsurance discount			
g				
h	Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)		103	
	explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
C	▼ Provided the contact information of hospital facility staff who can provide an individual with information about the			
_	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
_	assistance with FAP applications			
e	▼ Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
a	▼ The FAP was widely available on a website (list url)			
b	The FAP application form was widely available on a website (list url)			
С	A plain language summary of the FAP was widely available on a website (list url)			
d	☐ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
Č	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
Bil	ing and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
10	non-payment?	17	Yes	
TQ	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
ь	Selling an individual's debt to another party			
	Actions that require a legal or judicial process			
	The state of the s	1		

Page 2

Part V	Facility	Information	(continued)	2
				-

Baystate Wing Hospital Corporation

Mairie Oi	iiospicai	acility of	lettel of	racinty	reporting	group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			ı
а	Reporting to credit agency(ies)			İ
b	Selling an individual's debt to another party			Ì
c	Actions that require a legal or judicial process			Ì
d	Other similar actions (describe in Section C)			Ì
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	▼ Notified individuals of the financial assistance policy on admission			ı
b	₩ Notified individuals of the financial assistance policy prior to discharge			Ì
c	✓ Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			I
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			Ì
f	None of these efforts were made			
Po	licy Relating to Emergency Medical Care			

Policy	Relating	to	Emergency	Medical	Ca

24	Didth	e hospita	I fa a litir	haua u	
21	Dia th	e nosnita	I TACILITY	naveir	ากเลดค

21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required
	the beginted facility to provide without discrimination, sare for emergency moderal conditions to individuals regardless of

 	p ,	· pana, · anathag ta anna gana, maanaan aana anat agan a
the hospital facility to provid	de, without discrimination, care for em	nergency medical conditions to individuals regardless of

I	f "No," indicate why	·	·			
а	The hospital facility	did not provid	de care for any	emergency	medical	conditions

- The hospital facility's policy was not in writing
- The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)
- Other (describe in Section C)
- Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)
- 22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-
- eligible individuals for emergency or other medically necessary care $^-$ The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged
- The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged
- Other (describe in Section C)
- 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided
- - emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance

their eligibility under the hospital facility's financial assistance policy? . . .

- covering such care?
- If "Yes," explain in Section C

- - 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

If "Yes," explain in Section C

23

24

Νo

Νo

21 | Yes

chedule H (Form 990) 2014	Page 6 2
Part V Facility Informatio	n (continued)
, 3ງ, 5, 6a, 6b, 7d, 11, 13b, 13h escriptions for each hospital fac	prmation for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate cility in a facility reporting group, designated by facility reporting group letter and hospital Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
ee Additional Data Table	
	Schedule H (Form 990) 2014

Page 8 **2**

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

2034-2040 Boston Road Ste 16

Baystate Wing Hospital - Griswold Center

Wilbraham, MA 01095

42 Wright Street Palmer, MA 01069

7

8 9 10

Name and address

1	Baystate Wing Hospital - MMC 2 Main Street Monson, MA 01057	Outpatient Facility
2	Baystate Wing Hospital - BMC 20 Daniel Shays Highway Belchertown,MA 01007	Outpatient Facility
3	Baystate Wing Hospital - WMC 2344 Boston Road Wilbraham, MA 01095	Outpatient Facility
4	Baystate Wing Hospital - LMC 34 Hubbard Street Ludlow, MA 01056	Outpatient Facility
5	Baystate Wing Hospital - VNA 40 Wright Street Palmer, MA 01069	Outpatient Facility
6	Baystate Wing Hospital - DC	Outpatient Facility

Type of Facility (describe)

Outpatient Facility

How many non-hospital health care facilities did the organization operate during the tax year?

Schedule H (Form 990) 2014 Page 9 **2**

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
 - 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
 - 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the
 - organization's financial assistance policy

 Community information. Describe the community the organization serves, taking into account the geographic area and demographic
 - constituents it serves
 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community).
 - board, use of surplus funds, etc)
 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
 - 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Part I, Line 6a	Baystate Wing Hospital files an annual community benefit report electronically with the Massachusetts Attorney General's office via their website at http://www.cbsys.ago.state.ma.us/cbpublic/public/hccbindex.aspx. Baystate Wing Hospital's annual community benefit report is available to the public via the Massachusetts Attorney General's website (see above) and via Baystate Health's website http://www.baystatewinghospital.org/sites/default/files/Documents/About/Wing Memorial Hospital CHNA 2013 Final.pdf. Our community benefit report provides the Attorney General's Office and the general public important information about how Baystate Wing Hospital partners with our communities to identify and address unmet health needs of disadvantaged and vulnerable populations in support of our charitable mission.

Form and Line Reference	Explanation
Part I, Line 7	Line 7a (Charity Care) - community benefit expense was calculated by applying the ratio of patient care cost to charges, calculated on Worksheet 2, against total charity care gross patient charges from the audited financial statements Line 7b (Unreimbursed Medicaid) - community benefit expense was derived by applying the ratio of patient care cost to charges, calculated on Worksheet 2, against inpatient and outpatient gross charges for Medicaid and Medicaid managed care plans Line 7c (Other Means-Tested Programs) - community benefit expense was derived by applying the ratio of patient care cost to charges, calculated on Worksheet 2, against inpatient and outpatient gross charges for other means-tested government programs Line 7e Community Health Improvement Services calculations are derived from direct and indirect costs associated with community benefit activities that are aligned with the hospital's 2013 community health needs assessment. These activities are carried out to improve community health and wellness and extend beyond patient care, beyond the walls of the hospital. Community Benefit Operations calculations are derived from costs associated with assigned staff and community health needs and/or assets assessment, as well as other costs associated with community benefit strategy and operations. Line 7f (Health Professional Education) - no expense to report for this category in 2015.
	inpatient and outpatient gross charges for Medicaid and Medicaid managed care plans Line 7c (Means-Tested Programs) - community benefit expense was derived by applying the ratio of paticare cost to charges, calculated on Worksheet 2, against inpatient and outpatient gross charge other means-tested government programs Line 7e Community Health Improvement Services calculations are derived from direct and indirect costs associated with community benefit active that are aligned with the hospital's 2013 community health needs assessment. These activities carried out to improve community health and wellness and extend beyond patient care, beyond walls of the hospital. Community Benefit Operations calculations are derived from costs associated with assigned staff and community health needs and/or assets assessment, as well as other costs.

Evalanation

Form and Line Deference

Form and Line Reference	Explanation
Part I, Line 7g	There are no subsidized health services for 2015 to report in Part I, line 7g

Form and Line Reference	Explanation
Part I, Ln 7 Col(f)	In fiscal year 2013, the organization adopted the provisions of Accounting Standards Update 2011-07, Health Care Entities (Topic 954), Presentation and disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities on October 1, 2012. The update changed how the provision for bad debts is reported on the audited financial statements. In prior years it was included with total operating expenses, and subtracted from total expenses reported in Part IX, Line 25, column (A) for the purpose of calculating the percentages in Part I, Line 7, column (f). In 2015, the provision for bad debts was reported as a deduction to net patient service revenue. The 2015 provision for bad debts totaled \$2,019,200 and is not included in total expenses reported in Part IX, Line 25, column (A) for the purpose of calculating the percentages in Part 1, Line 7, column (f).

Form and Line Reference	Explanation
Part II, Community Building A ctivities	Part II Specific to Part II Baystate Wing Hospital paid \$1,529 to Springfield Regional Chamber of Commerce and Quaboag Hills Chamber of Commerce BWH participates in the Chamber as we are one of the largest local employers in our service area. The Chamber and its membership coordinate activities toward a common purpose of sustainability and economic growth The following description is not quantified specifically in Part II of Schedule H. Baystate Wing Hospital is committed to creating healthier communities and understands that many state and federally mandated community benefit programs and services are not sufficient to address ethnic, racial and economic health disparities. BWH extends the traditional definition of "health" to include economic opportunity, affordable housing, quality education, safe neighborhoods, food security, arts/culture, and racism and homophobia free communities - all elements that are needed for individuals, families and communities to thrive. In keeping with our commitment to improve health, Baystate Wing Hospital provides many valuable services, resources and programs beyond the walls of the hospital and into the communities and homes of the people we serve, including community sponsorships and involvement of hospital employees with not-for-profit boards that align with our mission.
	provided and an inspiral ampropagation of provided and an inspiral

Form and Line Reference	Explanation
Part III, Line 3	The cost of bad debts reported in Part III, line 2 was calculated by applying the ratio of patient care cost to charges, calculated on Worksheet 2, against total patient bad debt net of recoveries as reported in the audited financial statements. The portion of bad debt that reasonably could be attributable to patients who may qualify for financial assistance under the hospital's charity care program (reported in Part III line 3) was calculated by applying the percentage of bad debts by zip code (for which the average household income for each zip code is less than 200% of the federal poverty level) to the total cost of bad debt reported in Part III line 2. Since this portion of bad debt is attributable to patients residing in an area where the average income is less than 200% of the Federal poverty level, it is highly likely these patients would have qualified for the organization's charity care program had they applied. For this reason, we believe the amount, totalling \$56,688, should be treated as community benefit expense in Part I. As noted above, the organization adopted Accounting Standards Update 2011-07 effective October 1, 2012, which changed the way entities report and disclose certain financial information including the provision for bad debts. See footnote #2 (Significant Accounting Policies) on page 13 of the audited financial statements under the caption "Allowance for Uncollectible Accounts" for a description of the organization's reporting of its provision for bad debts.
	program (reported in Part III line 3) was calculated by applying the percentage of bad debts by code (for which the average household income for each zip code is less than 200% of the feder poverty level) to the total cost of bad debt reported in Part III line 2. Since this portion of bad of attributable to patients residing in an area where the average income is less than 200% of the Federal poverty level, it is highly likely these patients would have qualified for the organization charity care program had they applied. For this reason, we believe the amount, totalling \$56,68 should be treated as community benefit expense in Part I. As noted above, the organization and Accounting Standards. Update 2011-07 effective October 1, 2012, which changed the way ent report and disclose certain financial information including the provision for bad debts. See footr #2 (Significant Accounting Policies) on page 13 of the audited financial statements under the c "Allowance for Uncollectible Accounts" for a description of the organization's reporting of its

Form and Line Reference	Explanation
rattiii, Lille o	Line 6 - included all Medicare allowable costs as calculated in Worksheets D-1 Part II (inpatient) and D Part V (outpatient) of the hospital's 2015 Medicare cost report, based on Medicare costing principles. We believe the shortfall reported on line 20 should be treated as community benefit expense for tax reporting purposes because providing care for the elderly is a key component of our commitment to the community. The unreimbursed expenses should be treated similarly to unreimbursed Medicaid since the majority of the local elderly population is not affluent.

Form and Line Reference	Explanation
Part III, Line 9b	For patients who are known to qualify for Charity Care or Financial Assistance. The patient may have requested assistance up front at time of service with a Financial Counselor or the Patient could have asked for assistance after receiving their bill by contacting our Patient Billing Services. Representatives. The Financial Counselor will assist the patient in applying for the appropriate type of assistance based on their income and circumstances. Once approved for a State Medicaid or other program, all billing and collection activity will stop (except for required co-payments or deductibles). For all other patients, our statements contain information regarding how to apply for financial assistance. Notices concerning availability for assistance are also posted at patient care sites.

Form and Line Reference	Explanation
Part VI, Line 2	Baystate Health's Board of Trustees and the Baystate Wing Hospital Board of Trustees are actively involved in overseeing community benefits programs and expenditures. In July 2010, the Baystate Health Board of Trustees assigned oversight of community benefits to the Board's Governance. Committee Through its regular board meetings, internal hospital meetings and leadership activities, Baystate Health is actively involved in shaping community benefits provided throughout the system For FY 2015 the system's Vice President for Public Health and Community Relations, under the direction of the Sr. Vice President for Strategy & External Relations, supervised the Manager for Public Health and Community Relations Additionally, the Manager worked collaboratively with the Public Affairs. Community Relations Manager for the Baystate Eastern Region to oversee the hospitals' community benefits planning, community benefits. The Baystate Health Board Governance Committee meets minimally two times per year and is charged with advocating for community benefits at the Board level and throughout the health system, aligning the five (5) hospital-specific community benefits implementation strategies into the health system's strategic plan, periodic review of community benefits implementation strategies into the health system with guidelines established by the MA Attorney General and IRS. Annually, the Office of Public Health and Community Relations provides updates to the Baystate Health Board of Trustees. In 2016, a Baystate Eastern Region Community Benefits Advisory Council (CBAC) will be formed and meet monthly. The CBAC will bring a community lens and filter for the hospital's health priorities. The CBAC will bring a community perspective on how to increase wellness and resilience opportunities for optimal health for an entire population, guidance in matching Baystate Wing Hospital's resources to community resources, thus making the most of what is possible with the goal to improve health status and quality of life, and policy a

Explanation
ate Wing Hospital (BWH) is committed to ensuring that patients in its community have access litty health care services with fairness and respect without regard to the patients' ability to pay recognizes that the cost of necessary health care services can impose a significant financial non patients who are uninsured or underinsured and acts affirmatively to lessen that burden by go patients in need the opportunity to apply for free or reduced cost services. BWH not only free and reduced cost care to the financially needy as required by law, but has also voluntarily ished discount and financial assistance programs that provide additional free and reduced cost omore patients residing within the communities served by BWH. Baystate Wing Hospital nizes that the billing and collection process can be bewildering and burdensome for patients and replemented procedures to make the process understandable for patients, to inform patients discount and financial assistance options, and to ensure that patients are not subject to serve collection activities. Consistent with its patient commitment BWH is required to maintain it and collection policy that reflects its patient billing and collection procedures and complies piplicable state and federal laws and regulations. Baystate Wing Hospital has Financial relors available to help patients apply for available financial assistance programs that may unpaid hospital bills, including a variety of federal and state programs as well as financial actions. Baystate Wing Hospital BWH Financial Counselors have all been trained and the death programs. BWH is committed to ensuring that patients or prospective patients in minimulty are aware of financial assistance programs. For uninsured or underinsured patients, will assist in applying for available financial assistance programs. To assist patients the tall provides all patients with a general notice of the availability of programs in both the initial bill opatients as well as in general notices posted throughout the hospital. The goal of

Form and Line Reference	Explanation
Part VI, Line 4	Baystate Wing Hospital, located in Palmer, Massachusetts, is a 74 bed facility with a broad range of emergency, medical, surgical and psychiatric services. Our five medical centers in Belchertown, Ludlow, Monson, Palmer and Wilbraham offer extensive outpatient services to meet the needs of our communities. Our system also includes the Griswold Behavioral Health Center, providing comprehensive behavioral health and addiction recovery services and the Wing VNA and Hospice. We are fully accredited by the Joint Commission and are a designated Primary Stroke Service by the Massachusetts Department of Public Health. The primary community served by the hospital is defined based on the geographic origins of the hospital's discharges. The hospital's primary community is comprised of 33 ZIP codes in 17 cities and towns. Agawam, Belchertown, Brimfield, Chicopee, East Longmeadow, Hampden, Holland, Longmeadow, Ludlow, Monson, Palmer, Springfield, Wales, Ware, Warren, West Brookfield, and Wilbraham. The overall community encompasses parts of Hampden, Hampshire, and Worcester counties. In 2012, about 74.4 percent of the community's population was White. Non-White populations are expected to grow faster than White populations in the community. The Asian, American Indian, Black, and Other are expected to have the fastest growth. The growing diversity of the community is important to recognize, given the presence of health disparities. Community input is needed, in order to enhance the cultural competency of hospital health care providers For FY 2015 BWH's ethnic mix of inpatient & outpatient patients included 92.8%. White, 0%. Hispanic, 2.28%. Black, 0.41%. Asian, 0.06%. Native American, 0.02%. Native Hawaiian, 0.18%. Other, 4.23%. Not Specified. BWH's payer mix of patients included 68.48%. Medicare, 16.02%. Medicaid, 12.10%. Managed Care, 1.04%. Non-Managed Care, 2.36%. Other. In FY 2015. BWH had 2,887. Inpatient discharges and 22,458. Emergency service visits. Payer mix for ED visits included.
	health disparities. Community input is needed, in order to enhance the cultural competency of hospital health care providers For FY 2015 BWH's ethnic mix of inpatient & outpatient patients included 92 8% White, 0% Hispanic, 2 28% Black, 0 41% Asian, 0 06% Native American, 0 02% Native Hawaiian, 0 18% Other, 4 23% Not Specified. BWH's payer mix of patients included 68 48% Medicare, 16 02% Medicaid, 12 10% Managed Care, 1 04% Non-Managed Care, 2 36% Other. In FY 2015 BWH had 2,887 inpatient discharges and 22,458 emergency service visits. Payer mix for

Form and Line Reference	Explanation
Form and Line Reference Part VI, Line 5	Baystate Wing Hospital has a responsibility to respond to health care needs unsupported by government programs. In exchange for this responsibility, BWH qualifies for tax-exempt status under 501(c)(3). However, providing hospital care alone is not enough to qualify for tax-exempt status. Hospitals also must operate in the public interest and provide programs that benefit the community Baystate Wing Hospital is fully committed to its role in the community and serves with pride and compassion for people in need. The charitable mission of Baystate Wing Hospital, a member hospital of Baystate Health (BH), is to improve the health of the people in our communities every day, with quality and compassion. Baystate Wing Hospital's Community Benefits Mission is to reduce health disparities, promote community wellness and improve access to care for vulnerable populations. BWH is committed to meeting the identified health and wellness needs of constituencies and communities served through the combined efforts of Baystate Health's member organizations, affiliated providers, and community partners Baystate Wing Hospital meets all of the factors required of medical facilities in order to maintain tax exemption, as first described in Revenue Ruling 69-545. In support of patient care and the medical needs of the communities served by Baystate Wing Hospital, medical staff membership and privileges are extended to all qualified physicians and practitioners in western Massachusetts who meet the requirements for credentialing and clinical privileges, whether employed by a related Baystate entity or community-based Baystate Wing Hospital's emergency department is open to all in need of care and services, no one requiring emergency care is denied treatment. In addition, surplus funds from operations are generally applied, as permitted, to the following improvements in patient care, expansion and renovation of existing facilities, purchase and replacement of equipment, debt service, expenses associated with training of physicians and
	section above in line 2 for additional examples of Baystate Wing Hospital's responsiveness to the community and opportunities for community involvement, including the Board of Trustees' Governance Committee, Community Benefits Advisory Council, and Community Health Needs Assessment For additional information, please see Line 6 below

Form and Line Reference	Explanation
Part VI, Line 6	Baystate Health, Inc. is the parent entity of a multi-institutional integrated delivery sy stem composed of five hospitals and other 501(c)(3) organizations. The five hospitals are Baystate Medical Center, Baystate Franklin Medical Center, Baystate May Lane Hospital, Bay state Noble Hospital, and Baystate Wing Hospital and the other 501(c)(3) organizations in clude Baystate Medical Practices, Visiting Nurse Association and Hospice of Western New England, Inc., and Baystate Health Foundation. In September 2014 Baystate Wing Hospital became part of the Baystate Health System In addition to its nearly 12,500 employees, Bay state Health has 1,504 medical staff, 2,428 nurses and 2,274 new residents and fellows, medical students, nursing students, and allied health students who gianed comprehensive medical students, nursing students, and allied health students who gianed comprehensive medical students, nursing volunteers and auxiliary members donated over 30,000 hours to Baystate Medical Center, 320 volunteers donated 3,600 hours to Baystate Mary Lane Hospital, 75 volunteers donated 3,600 hours to Baystate Mary Lane Hospital, 75 volunteers donated 3,600 hours to Baystate Mary Lane Hospital, 75 volunteers donated 3,600 hours to Baystate Medical Center (BMC), the flagship 710-bed hospital (including Baystate Children's Hospital) based in Spr ingfield, Massachusetts is Western New England's only tertary care referral medical center, Level 1 trauma center and neonatal and pediatric intensive care units. BMC serves as a regional resource for specialty medical care and research, while providing comprehensive primary medicals services to the community BMC's community benefit efforts included providing assessment, treatment and crisis support to child abuse avidance and research, while providing comprehensive primary medicals services to the community BMC's community benefit efforts included providing assessment, treatment and crisis support to child abuse avidance and the services of the services and the services of the com

Form and Line Reference	Explanation
Part VI, Line 6	ommunity members. To date over 100 community members have taken the EMT Basic Course BMLH physicians shared their expertise beyond the walls of the hospital by offering high quality training and continuing ducation programs at no cost to EMS providers in our communities. The close working relationship between Emergency Physicians and EMS providers in our communities. The close working relationship between Emergency Physicians and EMS providers is essential to ensuring that patients receive the highest quality care in the field. BMLH provide dicritical support and resources to the community at large through our Support Groups including, Alcoholic. Anonymous, Caregivers Support Group, Quilting Support Group for those tou ched by Cancer, Diabetes Support Group, Grieving Support Group, Hepatitis C Support Group & WIC Sponsored Breast Feeding Support Group in addition, BMLH and its staff offered over 100 outreach programs providing a variety of education and wellness seminars to the community at large at no cost. These programs were presented by physicians, nurses and staff that work at the hospital and addressed ways to live healthier by offering a variety of educational opportunities and health screening. Lectures and screenings were offered at the hospital and in community settings including area schools and senior centers, and promoted d isease prevention, behavior change, and healther lifestyles for community members of all ages. In addition, BMLH HealthBeat TV, a monthly 30-minute cable access talk show produced, directed and hosted by Baystate Mary Lane Hospital employees, engages the hospital's phy sicians, employees, patients and community leaders in discussions of interest to residents of the 15-town Quaboag Hills region. Topics range from winter health safety, cancer, Lyme's disease to stroke awareness. The program runs more than 60 times a month Baystate Noble Hospital (BNH) is a 97-bed acute care community hospital providing a broad range of services to the Greater Westfield community BNH is able to off

Form and Line Reference	Explanation
Part VI, Line 6	Visiting Nurse Association and Hospice of Western New England, Inc. (BVNAH) based in Sprin gfield, Massachusetts is a tax-exempt, not-for-profit corporation organized to support and assist Baystate Health and its affiliate hospitals, including BMC and BMLH, each of which is a Massachusetts not-for-profit corporation, in achieving the fulfillment of their clinical, teaching, research, and other missions related to health care BVNAH is a comprehens vie home health care agency committed to providing the highest quality care to patients and families, primarily in the home setting BVNAH has the expertise to meet individual needs by bringing experienced nurses, rehabilitation therapists, social workers and home care aides to patients' homes. The Home Care Program of Baystate's visiting flures Association and Hospice serves over 6,950 home health and hospice patients annually of which approximately 995 are on service daily Home Care services are aimed at allowing patients to recuper ate and achieve independence with their own care in the comfort of their homes. The Hospice and Palliative Care Program of Baystate's Visiting Nurse Association and Hospice provides end of life care for patients in the community, assisted living facilities and skilled in using facilities. Hospice has an interdisciplinary approach using nursing, social work, c haplains, hospice aides and volunteers to provide patients and their families with comfort and symptom management. The Hospice and Palliative Care program coordinates care for an a verage daily census of about 170 patients of all ages. In FY 2015 three were approximately 110,000 home health, hospice and palliative visits rendered by Baystate Visiting Nurse Association & Hospice staff Baystate Health Foundation raised \$3.5 million in fiscal year 20.15 for the Baystate Franklin Surgery Center Expansion and an additional \$4.0 million through system with a management from the surgery of the patients of the patients of the patients and capital needs throughout the health system that impact

Form and Line Reference	Explanation
Part VI, Line 6	arrange credit for other health care professionals. Baystate provides both live and web b ased courses. Our educational activities are designed for Baystate staff and non Baystate health care professionals throughout Western New England. Our mission is to provide high-quality, evidence based continuing education to maintain and enhance the knowledge, expert se, and performance of health care professionals, to improve the health of the people in our communities every day, with quality and compassion. In 2015, Baystate Health provided a total of 440 hours of continuing education instruction. Total attendance for credit bearing activities was 3,292. Our educational activities are a service to the community.

Form and Line Reference	Explanation
Part VI, Line 6	Baystate Medical Center's Midwifery Education Program is offered in collaboration with the Midwifery Institute of Philadelphia University Through our affiliation with the Massachusetts College of Pharmacy and Health Science, we offer a one-year pharmacy residency Baystate Health's educational partnerships allow us to offer allied health programs such as emergency medical technician (EMT), pharmacy technician and surgical technologist. For nursing we offer clinical practicums for baccalaureate, masters, or doctoral-level nursing students in affiliation with the University of Massachusetts, University of Connecticut, Yale University, and other schools of nursing Baystate Medical Center's high quality nursing care earned re-designation as a Magnet Hospital for Nursing Excellence by the American Nurses Credentialing Center (ANCC) - one of 170 in the nation and only five in Massachusetts. As an academic teaching hospital and the Western Campus of Tufts University School of Medicine, Baystate Medical Center is a center for research Strong partnerships with other research organizations allow BMC to further its institutional commitment to improve the health of the community through research and education. Collaborations enable Baystate Health to better support the innovative research of our investigators and to improve the lives of the people in the communities we serve. Baystate Medical Center is an active participant in the research communities of Massachusetts and a member institution of the state and regional organizations that also promote the goals of biomedical research. Its faculty and research staff are engaged in basic, clinical and biomedical research programs in quality of care. Baystate Medical Center serves as a regional resource for specialty medical care while providing comprehensive primary medical services to its community Baystate Medical Center is also a research partner with University of Massachusetts through the Pioneer Valley Life Sciences Institute. Formed in 2003, PVLSI is a research instituti
	entities

western Massachusetts with the resources necessary to stay informed and healthy by providing be basic and extensive educational opportunities such as parent education classes, including our new program "Baystate's New Beginnings". Also offered are breastfeeding classes, a "Just for Dads" class, Prenatal/Postnatal Yoga and infant/toddler safety classes. We also offer Babysitter's Academy, which provides a full day class for teens. Some classes are free while others are offered a reasonable fee. No one is turned away due to inability to pay. Baystate Health offers many free parenting support groups including breastfeeding gatherings, new parents groups, toddler groups, parents of multiples groups, and a MotherWoman support group. Most of these groups meet weekly In addition, Baystate Health has libraries and resource centers at Baystate Medical Center and Baystate Franklin Medical Center staffed by professionals who help patients, families and the gene public access reliable health information. The Mini-Medical School program is an eight-part health education series offered at Baystate Medical Center featuring a different aspect of medicine each week. Designed for an adult audience, each course is taught by an energetic faculty member who wexplain the science of medicine without resorting to complex terms. Mini-Medical School gives Baystate Health the opportunity to open our doors to the public and share our knowledge of medicine.	Tottil allu Lille Reference	Explanation
and later find that many of the things they learned over the semester are relevant to their own lives. The goal of this program is to help members of the public make more informed decisions about all aspects of their health care while receiving insight on what it's like to be a medical student. Tuition \$95 per person, \$80 for Senior Class and Spirit of Women members. Baystate Health offers 50+ fr. programs to seniors and women. Baystate Health Senior Class is a loyalty program dedicated to health and wellness for men and women ages 55 and over. The 23,000 Senior Class members receive a quarterly newsletter with valuable health information, benefits and invitations to special events designed with their interests in mind. Baystate Spirit of Women Loyalty Program offers its 15,000 members 50+ monthly seminars with direct access to physicians, nurses and other medic professionals and the latest women's health information. The program is designed to increase knowledge of women's health issues so they are well prepared to make the best decisions regarding their health Named in honor of our past President and CEO, the Mark R. Tolosky Baystate Neighbor Program provides forgivable loans to Baystate Health employees purchasing their first homes in the communities surrounding our hospitals. Qualified employees are granted a forgivable loan up to \$7,500 that may be used towards a down payment or closing costs. In FY 2015, Baystate Health granted \$165,000 to 22 employees and their families. Since 1999, Baystate Health has invested over \$1 million in the futures of more than 167 employees and their families. Since its inception in 1994, Rays of Hope has been helping women and men in the fight against breast cancer by walking alongside them on their cancer journey. Through the Baystate Health Breast Network, Rays of Hope cares for the whole person from diagnosis and beyond by supporting research at the Rays of Hope Center for Breast Cancer Research, providing funding for state-of-the-art equipment, breast health programs and	Part VI, Line 6	class, Prenatal/Postnatal Yoga and infant/toddler safety classes. We also offer Babysitter's Academy, which provides a full day class for teens. Some classes are free while others are offered at a reasonable fee. No one is turned away due to inability to pay. Baystate Health offers many free parenting support groups including breastfeeding gatherings, new parents groups, toddler groups, parents of multiples groups, and a Mother-Woman support group. Most of these groups meet weekly in addition, Baystate Health has libraries and resource centers at Baystate Medical Center and Baystate Franklin Medical Center staffed by professionals who help patients, families and the general public access reliable health information The Mini-Medical School program is an eight-part health education series offered at Baystate Medical Center featuring a different aspect of medicine each week. Designed for an adult audience, each course is taught by an energetic faculty member who will explain the science of medicine without resorting to complex terms. Mini-Medical School gives Baystate Health the opportunity to open our doors to the public and share our knowledge of medicine in a comfortable and friendly environment. Many of the students participate due to a general interest and later find that many of the things they learned over the semester are relevant to their own lives. The goal of this program is to help members of the public make more informed decisions about all aspects of their health care while receiving insight on what it's like to be a medical student. Tuition is \$95 per person, \$80 for Senior Class and Spirit of Women members. Baystate Health offers 50+ free programs to seniors and women Baystate Health Senior Class is a loyalty program dedicated to health and wellness for men and women ages 55 and over. The 23,000 Senior Class members receive a quarterly newsletter with valuable health information, benefits and invitations to special events designed with their interests in mind. Baystate Spirit of Women Loyalty Progr

Explanation

Form and Line Reference

Form and Line Reference	Explanation
Part VI, Line 6	The United Way develops and supports programs that directly improve the lives of people in our communities, a mission proudly shared by Baystate Health Baystate Health is a strong supporter of the United Way, and a major contributor to the organization with three workforce campaigns and thousands of employee donors and volunteers. Baystate Health's contributions help the United Way serve our families, friends, colleagues and others who seek help in different ways and at different times in their lives. Three community campaigns are held annually. Springfield workplace to support the United Way of Pioneer Valley, Greenfield workplace to support the United Way of Franklin County and Ware workplace to support the United Way of Hampshire County. Employees can direct their donations to one or all of the United Way's action areas. Education, Income and Health or designate to a qualified agency with a minimum contribution. Baystate Medical Center and Baystate Wing Hospital employees once again donated generously to the United Way of the Pioneer Valley in 2015,
	raising a total of \$351,542 Baystate Franklin Medical Center employees raised about \$35,000 for the United Way of Franklin County Baystate Mary Lane Hospital employees raised \$9,413 for the United Way of Hampshire Country See also additional information regarding Baystate Health, Inc and its affiliate's promotion of community health above in Line 5

Evalanation

Form and Line Deference

Form and Line Reference	Explanation
Part VI, Line 7	List of States receiving community benefit report MA

Schedule H (Form 990) 2014

Additional Data

Software ID: Software Version:

EIN: 22-2519813

Name: Baystate Wing Hospital Corporation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 1], 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Part V, Section B, Line 5 Community input was gathered through interviews, a community survey, and Baystate Wing Hospital Corporation community listening sessions. Interviews were conducted with public health experts, representatives of health, social services, or other departments or agencies, community leaders, health care providers, and persons representing the broad interests of the community. The interviews were structured to help dentify the most pressing health status and access issues in the community. BWH also sought input from the public regarding the health of the community through an online and paper-based survey A website link to the survey (in both English and Spanish) was made available from January through February 2013 Paper copies of the survey were distributed at various local organizations and clinics In multiple languages Efforts were made toreach those without internet access as well as vulnerable populations such as racial and ethnic minorities, low-income groups, individuals with low literacy levels, and non-English speakers. The survey was publicized via flyers, social media, human services organizations, boards of health, newspapers, email listserys, and other methods. A listening session was held during which community members reviewed and discussed preliminary findings from this assessment Discussion at the listening session was helpful in that it validated assessment findings and contributed to the prioritization process. The survey consisted of 48 questions about a range of health status and access issues and respondent demographic characteristics 1,277 residents from the Wing community participated in the survey Seventy-five percent of respondents were female and 50 percent were between the ages of 45 and 64 Seventy-six percent were White and 12 percent dentified as Hispanic (or Latino). The majority of respondents reported being in good or very good overall health (70 percent), married (53 percent), employed full time (61 percent), privately insured (68 percent), and having an undergraduate degree or higher (51 percent). The majority (87 percent) of respondents speak English in the home. Spanish was the top non-English language reported. Five percent of respondents reported that they spoke multiple languages at home. Survey responses were received from residents of all 33 community ZIP codes. Although the survey garnered many respondents, the sample is not representative of the community and the results are not generalizable to the community as a whole. Key informant interviews were conducted face-to-face and by telephone by Mark Rukavina, Principal at Community Health Advisors, LLC The interviews were designed to gain perspective into health needs in the community served by Baystate Wing Hospital A total of 28 local key informants, including external and internal stakeholders (those affiliated or employed by Baystate Wing Hospital) were interviewed during December 2012 through February 2013 In addition, 10 staff members from the Massachusetts Department of Public Health regional office in Northampton also were interviewed as a part of this assessment. These interviews were conducted using a structured questionnaire Informants were asked to discuss community health issues and encouraged to look broadly at the social determinants of health. Interviewees were asked about issues related to health care access, changes in community population, prevalence of chronic health conditions, and health disparities The frequency with which community health issues was mentioned and the interviewee's perceptions of the significance of each concern were assessed The 38 interviewees were comprised of bublic health experts, individuals from health or other departments and agencies, leaders or representatives of medically underserved, low-income, and minority populations, and other community members In addition, 11 community members participated in the CHNA listening sessions

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines

for each facility in a facility repor Form and Line Reference	Explanation
Baystate Wing Hospital Corporation	Part V, Section B, Line 6a Baystate Wing Hospital is a member of the Coalition of Western MA Hospitals. The Coalition is a partnership between ten (10) non-profit hospitals/health plan in western Massachusetts, Baystate Medical Center, Baystate Franklin Medical Center, Baystate Mary Lane Hospital, Baystate Noble Hospital, Baystate Wing Hospital, Cooley Dickinson Hospital, Holyoke Medical Center, Mercy Medical Center (a member of Sisters of Providence Health System), Shriners Hospitals for Children - Springfield, and Health New England, a local health insurer whose service areas covers the four counties of western Massachusetts The Coalition was formed in 2012 to bring hospitals within western Massachusetts together to share resources and work in partnership to identify and address the health needs of their communities through regional community health assessments. Baystate Noble Hospital and Health New England were not a part of the Coalition during the initial formation in 2012. Following feedback from key community stakeholders during the community health needs assessment process, the Coalition has taken its unique collaboration to the next level by identifying a shared health priority that it will address in partnership across the region. The shared health priority the Coalition selected was behavioral health.

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11 2 4 Ed 6: 7 10 11 12: 14g 16g 17g 19g 19g 19d 20d 21 and 22 If applicable provide congrate descriptions

	ing group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
	Part V. Section B. Line 7d. Bayetate Wing Hospital made its CHNA report widely available to the

Baystate Wing Hospital Corporation bublic via an email distribution, with links to the hospital's website, to all key informant interviewees,

listening session participants and an internal communication to hospital employees

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V. Section B. lines

	, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions ing group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation

Baystate Wing Hospital Corporation

Part V, Section B, Line 2 Baystate Wing Hospital (formally Wing Memorial Hospital) was acquired by Baystate Health. Inc. in September 2014

Form and Line Reference	Explanation
Baystate Wing Hospital Corporation	Part V, Section B, Line 11 Community benefit activities in FY 2015 related to the areas being addressed by the 2013-2015 Community Benefits Implementation Strategy included Education on Substance Abuse and Improve Access to Services through community outreach about substance abuse at National Night Out event Promote Healthy Diet & Exercise through community outreach about nutrition and exercise at WAMDA 5K, community outreach about nutrition at annual Stroke Fair, outreach to community and employees during National Nutrition Month, "Eating Well Win Inbaetes" Community lecture at local senior center, "Marvelous Meals" community lecture at local lecture series, blood pressure screening for local masons group, blood pressure and sugar screening at local senior center Education on Mental Health and Improve Access to Services through a support program for people who struggle with weight I oss to discuss the behavioral health components, Wing representative sits on the Palmer Do mestic Violence Task Force, which focuses on helping victims of domestic violence seek pro fessional help, maintain domestic violence resource line for community residents Improve Access to Education Services as It Relates to Health Literacy through high school shadow program, where high school students follow healthcare professional around and learn more about health and health care, a Wing representative sits on the Board follow program and infelong lear ning courses, workshops, and computer classes that include health literacy (medical forms, labels and medication bottles) In partnership with the Coalition of Western MA Hospitals, Baystate Wing Hospital Conducted its most recent community health needs assessment (CHNA) in 2013 of the geographic areas served by the hospital pursuant to the requirements of the MA Attorney General's Community Benefit Guidelines and Section 501(n) of the Internal Revenue Code ("Section 501(n)"). The CHNA findings were made available on the hospital's web site in September 2013. Per the Internal Revenue Code ("

served by Baysta te Wing Hospital These needs are presented in alphabetical order, by category. The priori tized list identifies the 14 most problematic community health needs found by this assessment. Needs were determined by synthesizing findings from multiple data sources. Access to C are Lack of Affordable and Accessible Medical Care.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 61, 7, 10, 11, 121, 14q, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Explanation Line Reference Baystate Health Behaviors High Rates of Alcohol (Hampden and Worcester counties) High Rates of Uns afe Sex (Hampden County), Wing Teen Pregnancy, and Chlamydia (Hampden County) Maternal and Chil d Health Prevalent Infant Health Risk Factors (e.g., Hospital smoking during pregnancy, birth to wo men age 40-54) Pediatric Disability (Hampden County) Mental Health Lack of Access Corporation to Menta I Health Services and Poor Mental Health Status Morbidity and Mortality High Rates of Diet and Exercise-Related Diseases and Mortality High Rates of Asthma (Hampden County) Racial and Ethnic Disparities in disease Morbidity and Mortality Physical Environment Poor Community Safety (Hampden County) Poor Built Environment and Environmental QualitySocial and Eco nomic Factors Basic Needs Insecurity Financial Hardship, Housing, and Food Access Low Edu cational Achievement Physical and Social IsolationNo community hospital facility can address all of the health needs present in its community BWH is committed to adhering to its mission and remaining financially healthy so that it can continue to enhance its clinical excellence and to provide quality community benefit programs. The hospital's Implementation Strategy does not address the following priority community health needs identified in the 2013 CHNA due to no new funding or resources, other hospitals or community organizations within service area are already addressing the need or the need falls outside of the hospital's mission or capacity. These health priorities include high rates of unsafe sex, teen pregnancy, and chlamydia, prevalent infant health risk factors, pediatric disability, high rates of asthma, poor built environment and environmental quality, low educational achiev ement, and physical and social isolation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

for each facility in a facility repor	ting group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
Baystate Wing Hospital Corporation	Part V, Section B, Line 13b All patients with account balances (other than balances resulting from copayments or deductibles on insured services) are eligible to receive a prompt pay discount of 20% of the balance for claims paid in full at time of service or within 60 days of the date of the initial bill Patients must request the discount. The discount cannot be combined with the Hospital Supplemental Financial Assistance Program Baystate Wing Hospital offer a co-payment discount program for patients receiving services in the emergency departments of the hospital. This discount program is available to all hospital emergency department patients with co-payment obligations under private or government health insurance (unless prohibited by law or a Baystate Wing Hospital contract with a private insurer or government authority). These patients may reduce the otherwise applicable

conclusion of the patient's emergency department visit

lemergency department service co-payment by 10% if the patient elects to pay the co-payment at the

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions

Form 990 Part V Section C Supplemental Information for Part V, Section B.

financial assistance

1], 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Baystate Wing Hospital Corporation	Part V, Section B, Line 15e Baystate Wing Hospital provide patients with information about the availability of State Programs, Health Safety Net, or the Hospital Supplemental Financial Assistance Program which may cover all or some of their unpaid Baystate Wing Hospital bill as well as about Baystate Wing Hospital discount programs. For those patients who request such assistance, the hospital assists patients by screening them for eligibility in available State Programs and assisting them in applying for such programs. When applicable, Baystate Wing Hospital may also assist patients in applying for coverage of services as a Medical Hardship based on the patient's documented income and allowable medical expenses. Baystate Wing Hospital have contracted with the Executive Office of Health and Human Services and the Commonwealth Health Insurance Connector Authority to serve as a Certified Application Counselor Organization. As a Certified Application Counselor (CAC), appropriate staff will inform a patient of the functions and responsibility of a CAC, seek that the patient sign a Certified Application Counselor Designation Form, and assist the patient in finding applicable	

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Part V. Line 7-b

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1₁, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Other website URL http://www.cbsys.ago.state.ma.us/cbpublic/public/hccbindex.aspx

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Part V. Line 10

	g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions ting group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation

Wedsite URL http://www.baystatehealth.org/StaticFiles/Baystate

Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1], 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions

Form 990 Part V Section C Supplemental Information for Part V, Section B.

for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation

URL for the Finance Assistance Policy for Schedule H https://www.baystatehealth.org/patients/billing-Part V. Line 16-a land-insurance

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Schedule I

(Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form9

DLN: 93493224023266OMB No 1545-0047

2011

2014

Open to Public Inspection

Internal Revenue Service	► TULOLW	ation about Schedule 1	(Form 990) and its inst	ructions is at <u>www.ir</u> s	<u>s.gov/10rm990</u> .		Thispection
Name of the organization						Employer identifi	cation number
Baystate Wing Hospital Corpora	ition					22-2519813	
Part I General Inform	nation on Grants	and Assistance				•	
 Does the organization ma the selection criteria used Describe in Part IV the or 	d to award the grants o	rassistance?					. 🗸 Yes 「
		Domestic Organize recipient that receive					"Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) YMCA of Greater Spfld Live Strong Program 275 Chestnut St Springfield, MA 011043498	04-1859893	501 (c)(3)	10,000				Assistance for Livestrong program
(2) Monson Fire Department Association Inc 121 Fenton Rd Monson, MA 01057	46-4263180	501 (c)(3)	20,000				Assistance for outfitting a second ambulance with paramedic equipment
(3) Yellow House Inc 1479 North main Street Palmer, MA 01069	45-3997999	501 (c)(3)	7,500				Assistance for Health & Wellness program

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	
3	Enter total number of other organizations listed in the line 1 table	

upon receipt of documentation of expenses

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference Explanation

Part I, Line 2 Part I, #2 Baystate Wing Hospital's process for monitoring the use of grant funds consists of the following Grant application requests are accepted on a periodic basis Applications must include a description of the intended use of Grant funds and the amount requested A review of the grant requests received is done by the Grant Committee, and decisions are forwarded to the Board of Directors for a final vote Grant funds are made to the recipient's

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DLN: 93493224023266

Open to Public

Inspection

OMB No 1545-0047

Schedule J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ▶ Attach to Form 990.

Treasury Internal Revenue

Department of the

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

erv	rice					
	me of the organization		Employer identification	on nur	nber	
вау	state Wing Hospital Corporation		22-2519813			
Pa	art I Questions Regarding Compensation					
					Yes	No
La	Check the appropriate box(es) if the organization provides 990, Part VII, Section A, line 1a Complete Part III to	,				
	First-class or charter travel	Housing allowance or residence fo	r personal use			
	Travel for companions	Payments for business use of pers	onal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initia	tion fees			
	Discretionary spending account	Personal services (e g , maid, cha	uffeur, chef)		 	
b	If any of the boxes in line 1a are checked, did the orga reimbursement or provision of all of the expenses desc		•	1b		
2	Did the organization require substantiation prior to relidence of trustees, officers, including the CEO/Executors.			2		
3	Indicate which, if any, of the following the filing organiz organization's CEO/Executive Director Check all that used by a related organization to establish compensat	t apply Do not check any boxes for metho	ds			
	Compensation committee	Written employment contract				
	Independent compensation consultant	Compensation survey or study				
	Form 990 of other organizations	A pproval by the board or compens	ation committee			
1	During the year, did any person listed in Form 990, Pa or a related organization	rt VII, Section A, line 1a with respect to t	:he filing organization			
а	Receive a severance payment or change-of-control pa	ayment?		4a		No
b	Participate in, or receive payment from, a supplementa	al nonqualified retirement plan?		4b	Yes	
c	Participate in, or receive payment from, an equity-bas	ed compensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and prov	ride the applicable amounts for each item	n Part III			
5	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization For persons listed in Form 990, Part VII, Section A, licompensation contingent on the revenues of	-	any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
5	For persons listed in Form 990, Part VII, Section A, li compensation contingent on the net earnings of	ne 1a, did the organization pay or accrue	any			
а	The organization?			6 a		No
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, li payments not described in lines 5 and 67 If "Yes," des		n-fixed	7		Νo
3	Were any amounts reported in Form 990, Part VII, pai subject to the initial contract exception described in R in Part III			8		No

If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

See Additional Data Table

Schedule J (Form 990) 2014

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation								
Part I, Line 3	During January 1st through August 31st of calendar year 2014, the process to determine and approve the compensation for Dr. Charles Cavagnaro, CEO of Baystate Wing Hospital, was controlled by UMass Memorial, the former parent of Baystate Wing Hospital. At UMass Memorial, all compensation matters for CEO's throughout the system were governed and overseen by the Board of Trustees of the Parent. The Board approved a compensation philosophy that governed all such decisions. The philosophy included the objectives of the program, components of CEO compensation, the relevant market, positioning in the market, factors considered in setting CEO compensation and the importance of tying such compensation to performance. The Board established a Compensation Committee, made up of desinterested trustess, who were given the authority to establish compensation for all CEO's, within the parameters of the philosophy, and with full and complete reporting to the full Board. The Compensation Committee performed its work pursuant to its charter and a compensation policy that established the process the Committee would follow in reviewing and approving CEO compensation each year. The Committee ensured that its process met the rebuttable presumption of reasonableness established by the IRS. In order to assist the Committee in its responsibilities, the Compensation Committee hired independent, outside compensation consultants to advise the Committee and the Board on the reasonableness of overall executive compensation program, including compensation of the CEO's. These consultants reported directly to the Committee and not to management. The Committee worked with these consultants, and with Umass Legal Counsel, to ensure that all compensation paid, as well as the process followed to determine such compensation, was reasonable, met all regulatory requirements and was competitive with the relevant market. Beginning September 1, 2014 as Baystate Wing Hospital, the compensation committee of Baystate Health, Inc. (the parent organization of								
Part I, Line 4b	Line 4b Charles E Cavagnaro III, MD - Supplemental Retirement of \$236,081 is included in column E This amount was paid in 2014 Dennis W Chalke - Supplemental Retirement of \$146,489 is included in column E This amount was earned and paid in 2014 Mark A Keroack, MD Supplemental Retirement of \$164,550 is included in column E This amount was earned in 2014 Line 5 Certain officers or trustees of the filing organization are paid by an entity, Baystate Administrative Services, Inc (BAS) EIN 22-2747685, which is part of the health care system to which the filing organization belongs								

Additional Data

David L Maguire MD,

Linda J Schoonover MD,

Zachary Zichittella MD,

David Wexler MD,

Thomas Johnson MD,

Rene Umanzor MD,

Director

Director

Physician

Physician

Physician

Physician

Physician

(1)

(11)

(1)

(ii)

(11)

(1)

(11)

(1)

(11)

(1)

(11)

(1)

(ii)

240,001

115,532

378,070

341,796

218,481

190,740

Software Version:

Software ID:

EIN: 22-2519813

Name: Baystate Wing Hospital Corporation

(A) Name and Title	(B) Breakdow	n of W-2 and/or 1099-	MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns
	(i) Base Compensation	(ii) Bonus & Incentive	(iii) Other reportable	other deferred compensation	benefits	(B)(ı)-(D)
		compensation	compensation			

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

	Comp	ensation	incentive compensation	reportable compensation	compensation		
Charles E Cavagnaro III MD, President & Director	(I) (II)	233,473 122,347	1 0	935,329 4,371	340,358 0	14,789 2,478	
Dennis Chalke, Director	(1)	0	0	0	0	0	

President & Director	(11)	122,347	0 57,708	935,329 4,371	340,358 0	14,789 2,478	
is Chalke, Director	(1)	0	0	0	0	0	

President & Director	(11)	122,347	57,708	4,371	0	2,478	
s Chalke, Director	(i)	422.876	0	0	0	0	

Tresident & Birector	[(II)	122,34/	57,708	4,371	0	2,478	1
ennis Chalke, Director	(1)		0	0	0	0	
	17m	1 122 076				l	1

9,202

59,919

0

11,000

98,165

129,938

Dennis Chalke, Director	(1)	0	0	0	0	0	0	
	(11)	432,876	264,360	231,815	55,591	24,054	1,008,696	
Mark Keroack MD, Director	(i)	0	0	0	0	0	0	
	[(II)	658,452	301.313	20.465	185.350	18.006	1.183.586	

762

258

138

54

138

60

60

9,968

7,437

10,400

10,400

10,400

10.400

10,400

31,173

27,538

22,178

23,540

25,508

21,962

512

(F) Compensation in column (B)

reported as deferred in prior Form 990

935,329

0

0

1,523,949

1,183,586

260,445

214,319

424,476

421,702

375,874

352,614

353,100

186,904

Keary T Allicon, CFO & Treasurer	(I) (II)			39,152 115	32,795 0	15,411 5,206	1	
Janice Kucewicz, Regional VP/Quality,Process Improvem	(I) (II)	177,973 0	13,956 0	258 0	7,838 0	10,081 0	210,106 0	
Brian Laliberte MD,	(1)	386,400	0	138	10.400	27.538	424.476	

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DLN: 93493224023266

Schedule L

(Form 990 or 990-EZ)

Department of the

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at OMB No 1545-0047 Open to Public Inspection

Treasury

iternai Rever	iue				WWW.113.90	<i>v / 1 01 111 9 9 0</i> .							
ervice Name of the								-			<u> </u>		
	organization Hospital Corpora	ition						-	mpioy	er identi	ricatio	n numbe	Г
, ,								2	2-251	19813			
Part I Ex	cess Bene	fit Tr	ansactions	(section	501(c)(3), se	ection 501(c)	(4), and 501(c)(29)	organ	ızatıons	only)		
			zation answered									40b	
1 (a) Na	me of disqua	lified p	person (b) Re		nıp between dı:		(c) Descr	iption	tion of transaction (d)			(d) Corr	rected?
				person	and organizati	ion						Yes	No
	_												
2 Enterth 4958.	e amount of t	ax inci	urred by organiz	ation ma	anagers or dis	qualified pers	sons during the	e year	under	section			
								•		>			
3 Enterth	e amount of t	ах, іта	ny, on line 2, at	ove, rei	mbursed by th	ie organizatio	n	•		> \$			
Part II													
	and/or Fr	om Iı	nterested Pe	ersons									
	•		swered "Yes" oı			/, line 38a, oi	r Form 990, Pa	art IV	line 2	6, or if	the org	anızatıor	١
reported an	amount on Fo	orm 99	0, Part X, line 5	, 6, or 2	2								
	1												
(a) Name of	(b) Relatio		(c) Purpose of	1 * 1		(e)	(f)Balance	(g) In		(h)		(i)Written	
interested person	with organi:	zation	loan	or from		O riginal principal	due	default?		A ppro by boa		agreen	nent/
person				Jorganiz	acioni	amount				commit			
				То	From	1		Yes	No	Yes	No	Yes	No
L)			CSV OF LIFE	 	X	26,660	3,593		No	Yes	 	Yes	+ 110
ICHARD H			INSURANCE		^	1 '	·		110	103		' ' '	
CHEFER													
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otal		!		#1 T	toward D	10	3,393						
			ance Benefi ganızatıon an				rt IV Juno 27	,					
	<u> </u>	_					<u> </u>			- (-)	D		
(a) Name o			Relationship be rested person a		(c) A mount o	oi assistance	(d) ⊤ype	orassi	stanc	e (e)	Purpos	se of ass	istance
pen	3011	""."	organization	nu tile									
		+	organization				1						
					L								

Business Transactions Involving

Part V

Interested Persons

Supplemental Information

Return Reference

Provide additional information for responses to questions on Schedule L (see instructions)

OR DESCOUNTED CUMULATIVE PREMIUMS PAID

between interested

person and the

organization

FORMER CEO OF WING MEMORIAL CORP (C) PURPOSE OF LOAN CSV OF LIFE

transaction

Explanation

(A) NAME OF PERSON RICHARD H SCHEFFER(B) RELATIONSHIP WITH ORGANIZATION

ORIGINATED AT VARIOUS TIMES DURING THE INSURED'S EMPLOYMENT WITH UMASS MEMORIAL HELATH CARE, INC THE CORRESPONDING POLICY PREMIUMS WERE FUNDED BY THE EMPLOYER AS AN EMPLOYEE BENEFIT IN ACCORDANCE WITH IRS NOTICE 2002-8, TREASURY REGULATION 1 61-22 AND TREASURY REGULATION 1 77872-15, THESE PAYMENTS REQUIRE CLASSIFICATION AS LOANS DUE FROM THE INSURED THESE LOAN BALANCES ARE REFLECTED AT THE LOWER OF THE DISCOUNTED CASH SURRENDER VALUE

Yes

organization's

revenues?

Page 2

No

INSURANCERICHARD H SHEFFER, FORMER CEO OF WING MEMORIAL CORP \$26,660, \$3,593AMOUNTS DUE FROM CURRENT AND FORMER OFFICERS PERTAIN TO SPLIT DOLLAR LIFE INSURANCE POLICIES OF THE RESPECTED INDIVIDUALS. THESE POLICIES WERE

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -SCHEDULE O (Form 990 or

990-EZ)

Treasury

Service

Department of the

Internal Revenue

Name of the organization

Baystate Wing Hospital Corporation

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2014

DLN: 93493224023266 OMB No 1545-0047

Employer identification number

22-2519813

Open to Public Inspection

Return Explanation Reference Form 990. 2014 - COOLIDGE, KATHERINE, BOARD MEMEBER, EDWARD NOONAN (Business), JAMES PHANEUF (Business), PAUL Part VI. SCULLY (Business) 2014 - PHANEUF, JAMES, BOARD MEMBER, CHARLES CAVAGNARO (Business), EDWARD NOONAN Section A. (Business), ROBERT S. HAVELES (Business), JAMES ST. AMAND (Business), PAUL SCULLY (Business), KATHERINE line 2 COOLIDGE (Business) 2014 - NOONAN, EDWARD, BOARD MEMBER, CHARLES CAVAGNARO (Business), JAMES PHANEUF (Business), ROBERT S HAVELES (Business), JAMES ST AMAND (Business), PATRICK TURLEY (Business), KATHERINE COOLIDGE (Business), LAUREN MILLER (Business), ELAINE ANDERSON (Business) 2014 - TURLEY, PATRICK, BOARD MEMBER, EDWARD NOONAN (Business), RON CHRISTENSEN (Business), PAUL SCULLY (Business) 2014 - HAVELES, ROBERT, BOARD MEMBER, EDWARD NOONAN (Business), JAMES ST AMAND (Business), PAUL SCULLY (Business), JAMES PHANEUF (Business) 2014 - CHRISTENSEN RON, BOARD MEMBER, PATRICK TURLEY (Business), MARK BORSARI (Business) 2014 - BORSARI MARK, BOARD MEMBER, RON CHRISTENSEN (Business), Lauren Millier (Business) 2014 - SCULLY, PAUL, BOARD MEMBER, CHARLES CAVAGNARO (Business), JAMES PHANEUF (Business), ROBERT S HAVELES (Business), RON CHRISTENSEN(Business), PATRICK TURLEY (Business), KATHERINE COOLIDGE (Business), ELAINE ANDERSON (Business) 2014 - ANDERSON, ELAINE, BOARD MEMBER, EDWARD NOONAN (Business), Paul Scully (Business)

Return Reference	Explanation
Form 990, Part VI, Section A, line 6	The filing organization has one member, Baystate Health, Inc. (BH)

Return Reference	Explanation
Section A, line 7a	Four of the directors of the filing organization serve ex officio based on positions they hold with BH or the filing organization and the remaining directors are elected by BH as the organization's sole member. The trustee of a certain trust of which the organization is the beneficiary has the right to designate one individual to serve on the Board of Directors pursuant to the terms of the trust document and the organization's bylaw's

Return Reference	Explanation
Form 990, Part VI, Section A, line 7b	The bylaws of the filing organization provide that the following matters are subject to the approval of BH as a member (1) the appointment or removal of the President and the Treasurer of the Corporation, (2) the adoption or amendment of annual operating and capital budgets, (3) approval of any unbudgeted expenditure in excess of \$250,000, (4) the issuance of indebtedness, loans, guarantees or other encumbrances in excess of \$1,000,000, (5) adoption of the organization's Strategic Plan and significant changes thereto, (6) and amendment of the organization's medical staff bylaws, (7) the making of any significant change to clinical services provided by the organization, (8) the filing of a Determination of Need application under Massachusetts law, (9) the creation of a corporate affiliation with a health care provider not affiliated with BH, (10) engaging the services of a certified public accountant or attorney, and (11) any merger, consolidation, change in control, dissolution, liquidation, or transfer of interest in all or substantially all of the organization's assets or operations

Return Reference	Explanation
Form 990, Part VI, Section B, line 11	The organizations Management Team works closely with an outside accounting firm, Deloitte Tax LLP, whomit engages to review the return. The final draft of the Form 990 is reviewed by the Management Team and Deloitte Tax LLP. The
	entire Board receives a copy of the return prior to the filing

Return Reference	Explanation
line 12c	Baystate Health, Inc (BH) has a comprehensive conflict of interest policy which has been adopted by the filing organization All directors, trustees, officers, key employees, and highest compensated employees of BH and its affiliates are asked to complete an annual conflict of interest form. We utilize an electronic database to receive and manage all conflict of interest submissions. This information is reviewed by the BH Chief Compliance Officer, the BH Chief Legal Counsel, the BH Chief Executive Officer, the Chair of the BH Board of Trustees, and the Chair of the Audit & Compliance Committee of BH. A summary of the conflict of interest disclosures is provided to the Baystate Health Board of Trustees and the Tax Department and reviewed by outside counsel. Potential conflict of interest transactions are reviewed as appropriate under the policy, which provides for recusal from discussion and deliberation by any party with a potential conflict of interest. Conflict of Interest Disclosures are also reviewed by the Baystate Wing Hospital Corporation Board of Trustees.

Return Reference	Explanation
Form 990, Part VI, Section B, Inne 15b	During January 1st through August 31st of calendar year 2014, the process to determine and approve the compensation for the CEO and other officers of Baystate Wing Hospital, was controlled by UMass Memorial, the former parent of Baystate Wing Hospital At UMass Memorial, all compensation matters for CEO's throughout the system were governed and overseen by the Board of Trustees of the Parent. The Board approved a compensation philosophy that governed all such decisions. The philosophy included the objectives of the program, components of CEO compensation, the relevant market, positioning in the market, factors considered in setting CEO compensation and the importance of tying such compensation to performance. The Board established a Compensation Committee, made up of disinterested trustees, who were given the authority to establish compensation for all CEO's, within the parameters of the philosophy, and with full and complete reporting to the full Board. The Compensation Committee performed its work pursuant to its charter and a compensation policy that established the process the Committee would follow in reviewing and approving CEO compensation each year. The Committee ensured that its process met the rebuttable presumption of reasonableness established by the IRS. In order to assist the Committee in its responsibilities, the Compensation Committee hired independent, outside compensation consultants to advise the Committee and the Board on the reasonableness of overall executive compensation program, including compensation of the CEO's. These consultants reported directly to the Committee and not to management. The Committee worked with these consultants, and with Umass Legal Counsel, to ensure that all compensation paid, as well as the process followed to determine such compensation, was reasonable, met all regulatory requirements and was competitive with the relevant market. Beginning September 1, 2014, as Baystate Wing Hospital, the compensation committee of Baystate Health, linc. (the parent organization p

Return Reference	Explanation
Form 990, Part VI, Section C, line 19	The organization makes its conflict of interest policy and financial statements available to the public at www baystatehealth org. Articles of organization and bylaws are generally available at the Commonwealth of Massachusetts website

Return Reference	Explanation
Form 990, Part IX, line	Fees for services Program service expenses 12,834,064 Management and general expenses 304,532 Fundraising
11g	expenses 3,481 Total expenses 13,142,077

Return Explanation Reference 990 Part IX Other Fees Professional Med Services \$2,396,208 Management Services \$ 82,500 Purchased Services \$5,235,999 Purchased Temp Services \$ 819,488 Collection Agency Fees \$ 267,770 Fees , Laboratory & Clinical \$ 200 Recruitment Fees \$ 50.046 Line 11a Outside Lab Services \$ 10.905 Transcription Services \$ 294.224 ------ Total \$9.157.340

Return Reference	Explanation
24e	222,544 Taxes/Fees/Fines and Lic \$ 35,424 Total \$ 323,375

Return Reference	Explanation
Form 990, Part XI, line 9	Current Year Affiliate Assets Transfers 1,211,042 Change in Beneficial Interest and Perpetual Trust -192,402

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As Filed Data -

DLN: 93493224023266

OMB No 1545-0047

Inspection

Open to Public

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** Baystate Wing Hospital Corporation 22-2519813

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.										
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity					

or more related tax-exempt organizations during the tax year.									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public charity status	(f) Direct controlling	(g) Section 512(b)			
Name, address, and EIN of related organization	Tilliary activity	or foreign country)		(if section 501(c)(3))	entity	(13) controlled			

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	or entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		tionate ons?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		ng ov	(k) ercenta wnersh
]		Yes	No		Yes N	0	

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

· ·									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(1 contro entit	512 .3) lled
(1) HNE Advisory Services Inc	Administrative Services	MA	Health New England Inc	С				165	No
Monarch Place Suite 1500 Springfield, MA 011441500 04-3012347									
(2) HNE Insurance Services Corporation	Ancialliary Insurance	MA	Health New England Inc	С					No
Monarch Place Suite 1500 Springfield, MA 011441500 04-3183019									
(3) HNE Holding Corporation	Holding Shares in subsidiary corporations	MA	Health New England Inc	С					No
Monarch Place Suite 1500 Springfield, MA 011441500 46-4620480									
(4) Ingraham Corporation	Health care and other business activities	MA	Baystate Health Inc	С					No
759 Chesnut Street Springfield, MA 01199 04-3016257									
(5) Baystate Health System Ambulance Inc	Ambulance Svs	MA	Ingraham Corporation	С					No
759 Chesnut Street Springfield, MA 01199 04-3018550									
(6) BH Insurance Company Ltd	Offshore captive insurance	CJ	Baystate Health Inc	С					No
North Church Street Georgetown CJ 98-0421413									
(7) HNE Insurance Company Inc	Health Services for Massachusetts Medicare Supplement Members	MA	Health New England Inc	С					No
Monarch Place Suite 1500 Springfield, MA 011441500 45-4462433	эфриненствива								

s Other transfer of cash or property from related organization(s)

No

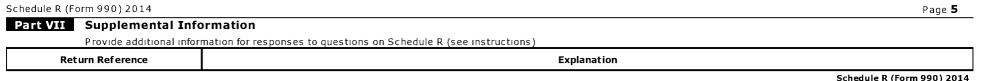
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\dashv	No
′	es es

2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds							
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved				

Part VI Unrelated Organizations Taxable as a Partnership Complete of the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	org	(e) all partners section 01(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations ²		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(J) General of managing partner?		(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
													_'



Westfield, MA 01085 22-2757446

Software ID: Software Version:

EIN: 22-2519813

Name: Baystate Wing Hospital Corporation

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (b) (d) (f) (e) (g) (c) Name, address, and EIN of related organization Legal domicile Primary activity Exempt Code Public charity Direct controlling Section 512 (b)(13) (state status section entity (if section 501(c) or foreign controlled country) (3))entity? No (1) Baystate Administrative Services Inc Administrative services МΑ 501 (c) (3) 11c, IIIc Baystate Health Inc Νo 759 Chesnut Street Springfield, MA 01199 22-2747685 (1) Baystate Franklin Medical Center Hospital МΑ 501 (c)(3) Baystate Health Inc Νo 164 High Street Greenfield, MA 01301 04-2103575 (2) Baystate Health Foundation Inc МΑ 501 (c)(3) Baystate Health Inc Νo Fundraising 759 Chesnut Street Springfield, MA 01199 04-3549011 (3) Baystate Health Systems Inc Health & Wefare Benefit Plan Voluntary Employees МΑ 501 (c) (9) Baystate Health Inc Νo Benefit Association 759 Chesnut Street Springfield, MA 01199 22-2531644 (4) Baystate Mary Lane Hosptial Corporation МΑ 501 (c)(3) Baystate Health Inc Νo Hospital 85 South Street Ware, MA 01082 04-2103584 (5) Baystate Health Inc Healthcare System МΑ 501 (c) (3) Baystate Health Inc Νo Parent 759 Chesnut Street Springfield, MA 01199 04-2105941 (6) Baystate Medical Center Inc Acute Care Teaching МΑ 501 (c) (3) Baystate Health Inc Νo Hospital 759 Chesnut Street Springfield, MA 01199 04-2790311 (7) Baystate Total Home Care Inc Real Estate and Other МΑ 501 (c)(3) 11c, IIIc Baystate Health Inc Νo 50 Maple Street Springfield, MA 01199 20-3260764 (8) Visiting Nurse Association and Hospice of Western New Homehealth and Hospice МΑ 501 (c)(3) Baystate Health Inc Νo England Inc care 50 Maple Street Springfield, MA 01199 04-2105803 (9) Health New England Inc HMO/Insurance МΑ Baystate Health Inc Νo c Corp Monarch Place Suite 1500 Springfield, MA 011441500 04-2864973 HMO/Insurance (10) HNE of Connecticut Inc СТ 501 (c) (4) Health New England Νo Monarch Place Suite 1500 Springfield, MA 011441500 45-5190134 (11) Baystate Noble Hospital Corporation МΑ Baystate Health Inc Νo Hospital 501 (c)(3) 115 West Silver Street PO Box 1634 Westfield, MA 010861634 22-2537423 (12) Westfield Medical Corporation МΑ 11a, I Baystate Noble Νo Physican Services 501 (c)(3) Hospital Corporation 115 West Silver Street PO Box 1634 Westfield, MA 010861634 04-3127730 (13) Noble Visiting Nurse and Hospice Services Inc Home Health Care and 501 (c)(3) Baystate Noble Νo MA Hospice Hospital Corporation 77 Mill Street

(a) (f) (b) (c) (d) (e) (g) (h) Name, address, and EIN of related Share of total (i) Legal Domicile Direct Controlling Share of Type of entity Percentage Primary activity Section 512(b) organization income end-of-year (State or Entity (C corp, S corp, ownership (13) controlled Foreign or trust) assets entity? Country) Yes No Health New HNE Advisory Services Inc A dministrative МΑ Νo Monarch Place Suite 1500 Services England Inc Springfield, MA 011441500 04-3012347 HNE Insurance Services Corporation Ancialliary МΑ Health New Nο Monarch Place Suite 1500 Insurance England Inc Springfield, MA 011441500 04-3183019 **HNE Holding Corporation** Holding Shares МΑ Health New Nο Monarch Place Suite 1500 In subsidiary England Inc Springfield, MA 011441500 corporations

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

46-4620480					
759 Chesnut Street	Health care and other business activities	Baystate Health Inc	С		No
Baystate Health System Ambulance Inc 759 Chesnut Street Springfield, MA 01199	Ambulance Svs	Ingraham Corporation	С		Νo

Health New

England Inc

МΑ

Νo

Νo

Baystate Health System Ambulance Inc
759 Chesnut Street
Springfield, MA 01199
04-3018550

BH Insurance Company Ltd
North Church Street
Georgetown
CJ
98-0421413

HNE Insurance Company Inc

Springfield, MA 011441500

Monarch Place Suite 1500

45-4462433

Health Services

Massachusetts

Medicare Supplement Members