DLN: 93493218002476

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <a href="www.IRS.gov/form990">www.IRS.gov/form990</a>

OMB No 1545-0047

Open to Public Inspection

			endar year, or tax year beginnii	ng 10-01-2014 , and ending 09-30-201	5	_		
B Che	eck if ap	pplicable	C Name of organization UMASS MEMORIAL HEALTH CARE II	NC (PARENT)		D Employ	er ider	ntification number
☐ Add	Iress ch	ange		,		04-33	58566	5
☐ Nar	ne char	nge	Doing business as			•		
☐ Init	ıal retur	rn				E Telephor	ne num	her
Fina			Number and street (or P O box if 306 BELMONT STREET	ite				
_		nınated				(508)	334-0	496
•	ended r		City or town, state or province, coil WORCESTER, MA 01604	untry, and ZIP or foreign postal code		<b>G</b> Gross re	ceipts \$	349,540,063
Application pending							,	
			F Name and address of pr SERGIO MELGAR	incipal officer		ıs a group ı	return	
			306 BELMONT STREET		subo	rdinates?		┌ Yes ┌ No
			WORCESTER, MA 01604		<b>H(b)</b> Are a	all subordin	nates	┌ Yes ┌ No
	v-evem	npt status	▼ F01/0\/2\	(insert no )		ded?	a liet	(see instructions)
			W UMASSMEMORIAL ORG	(iliseit 110)   4947(d)(1) 01   327	_			
					H(c) Grou	up exempti	on nur	mber <b>►</b> 3642
	_		Corporation Trust Associati	on  ○ Other ►	<b>L</b> Year of fo	mation 199	98 <b>M</b>	State of legal domicile MA
Pa	rt I		mary					
	ι	UMASS	MEMORIAL HEALTH CARE, IN	ion or most significant activities NC IS COMMITTED TO IMPROVING <sup>-</sup> N CLINICAL CARE, SERVICES, TEACH			EOPLE	E OF CENTRAL NEW
ž	-							
Governance	-							
ĕ.	2 0	Check th	ıs box 🛏 ıf the organization d	iscontinued its operations or disposed	of more than 2	25% of its	net as	sets
						ı		1
Activities &				ning body (Part VI, line 1a)		- t	3	19
Ě				of the governing body (Part VI, line 1b			4	14
ই				calendar year 2014 (Part V, line 2a)			5	0
ď.			•	necessary)			6	0
	l			Part VIII, column (C), line 12 from Form 990-T, line 34		• •	7a 7b	1,455
	B	vet unie	ated business taxable income	110111 F01111 990-1, IIIIe 34		· · ·   or Year	/B	Current Year
	8	Contri	outions and grants (Part VIII	ine 1h)	-	1,922,6	60	3,584,222
ē	9			line 2g)		208,216,4	-	185,334,874
Rayente	10			n (A), lines 3, 4, and 7d)		18,971,0		13,998,677
걆	11			, lines 5, 6d, 8c, 9c, 10c, and 11e)		706,8		78,300
	12			1 (must equal Part VIII, column (A), lin	e	,		· · · · · · · · · · · · · · · · · · ·
			evenue add inies o cinoagn I					202,996,073
				<del> </del>		229,817,0		
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✓ Yes ☐ No

**4e** Total program service expenses ► 7,911,509

(Expenses \$

including grants of \$

) (Revenue \$

art IV	Chec	klist	- of	Regu	ired	Sche	dules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional "D"	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section $512(b)(13)$ ?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	30	Yes	

			Yes	No
La	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   424			
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0	1		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		
la	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►CJ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
Ба	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	l _		ļ <u>.</u> .
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
a	If "Yes," indicate the number of Forms 8282 filed during the year	_		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		N
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a	1		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders	1		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
_	in which the organization is neclised to issue qualified health plans	1		
C	Enter the amount of reserves on hand	 	 	 
_	Did the organization receive any payments for indoor tanning services during the tax year?	14a	1	N

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI		
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Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ue Cod Yes	e.) <b>No</b>
	Did the organization have local chapters, branches, or affiliates?	evenu 10a		
10a				No
10a b	Did the organization have local chapters, branches, or affiliates?	10a		No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No No

- 17 List the States with which a copy of this Form 990 is required to be filed►MA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►ROBERT FELDMANN

306 BELMONT STREET WORCESTER, MA 01604 (508) 334-0496

Form 990 (2014)	
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# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)		(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours	more t perso	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)			;	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	•			
c	Total from continuation sheets to Part VII, Section A	۰			
d	Total (add lines 1b and 1c)	•	0	11,071,921	3,807,128
	Total (and lines 12 and 16)			, ,	

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►0

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule I for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	Yes	

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
XEROX BUSINESS SERVICES LLC PO BOX 201322 DALLAS, TX 75320	I/S MANAGEMENT SERVICES	27,975,170
PRICEWATERHOUSECOOPERS LLP PO BOX 7247 8001 PHILADELPHIA, PA 19170	CONSULTING SERVICES	5,009,858
UNIVERSAL HOSP SVCS PO BOX 86 MINNEAPOLIS, MN 554860940	MANAGING/SERVICING EQUIP AGRMNT	2,491,746
UMMS COMMONWEALTH MEDICINE 55 LAKE AVE N WORCESTER, MA 01655	CONSULTING SERVICES	1,257,366
ENCORE HEALTH RESOURCES LLC PO BOX 4652 DEPT 806 HOUSTON, TX 772104652	CONSULTING SERVICES	1,111,640
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization •34

art VI	• •	Statement of							
		C neck if Schea	ule O contains a respo	ise or note to any ii	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
	1a	Federated cam	paigns 1a	70,000					
conditionality, only, orands and Other Similar Amounts	b	Membership du	ıes <b>1b</b>						
2 6 1	c	Fundraising ev		336,669					
2 ₹	_								
<u> </u>	d	Related organiz	zations 1d						
žΞ	е	Government grant	rs (contributions) 1e						
≣S.	f		ons, gifts, grants, and 1f	3,177,553		j			
[ 울		similar amounts no	ot included above ions included in lines			ļ			
<u> </u>	g	1a-1f \$	ions included in lines						
5 E	h	<b>Total.</b> Add line	s 1 a - 1 f	🗼	3,584,222				
				Business Code					
Program Serwce Revenue	2a	SYSTEM ALLOCATI	ON REVE	561000	166,374,262	166,374,262			
93.   93.	b	AFF CONT INCOM	ME-PROF	561000	7,827,022	7,827,022			
ا <u>ت</u>	С	AFF CONT INCOM	ME-WORK	561000	6,105,244	6,105,244			
7 K	d	AFF CONT INCOM	<u> </u>	561000	2,536,709	2,536,709			
\$	e	OTHER PSR	TE GENE	561000					
<u>ق</u>	f	-	am service revenue	361000	2,491,637	2,491,637			
Ş	'	All other progra	ani service revenue						
	g	Total. Add line	s 2a-2f		185,334,874				
	3		come (including dividen		4,493,987		1,455	4,492,53	
	4		ar amounts) stment of tax-exempt bond	li i			•		
	5				78,143			78,14	
	-	,	(ı) Real	(II) Personal					
	6a	Gross rents	( ) ( )	(1)					
	ь	Less rental							
	c	expenses Rental income							
	_	or (loss)	me or (loss)						
	d	Net rental inco	(i) Securities	· · · · · · · · · · · · · · · · · · ·					
	7a	Gross amount	(i) Securities	(II) O ther					
	,	from sales of assets other	155,977,691						
		than inventory							
	b	Less cost or other basis and	146,473,001						
	c	sales expenses Gaın or (loss)	9,504,690						
	d		ss)		9,504,690			9,504,690	
			from fundraising	· · · · · · · · · · · · · · · · · · ·	, ,			, ,	
		s 336 of contributions	luding 5,669 s reported on line 1c)						
Ė		See Part IV, lir	те 18 <b>а</b>	70,989					
	b	Less direct ex	penses b	70,989					
5	С		(loss) from fundraising	· · · · · ·	0				
	9a		from gaming activities						
		See Part IV, lir	ne 19						
	1.	1 1 1	a						
	b		(loss) from gaming acti	Vities					
			(loss) from gaming acti	viues					
	10a	Gross sales of returns and allo							
	b	Less cost of g	oods sold <b>b</b>						
	С		(loss) from sales of inv	-					
		Miscellaneou		Business Code					
	11a	MISCELLANE	DUSINCOME	561000	157	157			
	b								
	С	-							
	d	All other reven							
	е	Total. Add line	s 11a-11d		157				
	12	Total revenue.	See Instructions .	🛌	202,996,073	185,335,031	1,455	14,075,36	
					,- 30,0,0		1, .55	, _ , 3,303	

		Statement of Functional Expenses				
Section		L(c)(3) and $501(c)(4)$ organizations must complete all columns All				
	(	Check if Schedule O contains a response or note to any line in this	Part IX			<u></u>
		ude amounts reported on lines 6b, and 10b of Part VIII.	( <b>A)</b> Total expenses	( <b>B</b> ) Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1		ts and other assistance to domestic organizations and estic governments See Part IV, line 21	2,049,625	2,049,625		
2		ts and other assistance to domestic iduals. See Part IV, line 22	28,550			
3	gove	ts and other assistance to foreign organizations, foreign rnments, and foreign individuals See Part IV, lines 15	28,330	20,330		
4	Bene	fits paid to or for members				
5		pensation of current officers, directors, trustees, and employees				
6	(as d	pensation not included above, to disqualified persons efined under section 4958(f)(1)) and persons ribed in section 4958(c)(3)(B)				
7		r salaries and wages	49,877,636		49,877,636	
8	Pens	ion plan accruals and contributions (include section 401(k)	3,953,369		3,953,369	
9		r employee benefits	9,410,783		9,410,783	
10		oll taxes	3,568,097		3,568,097	
11		for services (non-employees)			_,	
а		agement	2,470,908		2,470,908	
b			1,130,168		1,130,168	
c		ounting	1,035,300		1,035,300	
d		ying		1,711	1,033,300	
		ssional fundraising services See Part IV, line 17	1,711	1,711		227 252
e		- · · · · · · · · · · · · · · · · · · ·	227,352		515.101	227,352
f		stment management fees	616,191		616,191	
g	amou	r (If line 11g amount exceeds 10% of line 25, column (A) int, list line 11g expenses on Schedule O)	31,938,501		31,938,501	
12		rtising and promotion	1,154,774		1,154,774	
13		e expenses	5,505,208		5,505,208	
14	Infor	mation technology	47,619,218		47,619,218	
15	Roya	Ities				
16	Occu	ıpancy	4,789,578		4,789,578	
17	Trave	el	513,100		513,100	
18		nents of travel or entertainment expenses for any federal,				
19	Confe	erences, conventions, and meetings	391,132		391,132	
20	Inter	est				
21	Paym	nents to affiliates				
22	Depr	ecıatıon, depletıon, and amortızatıon				
23	Insu	rance	4,622,074		4,622,074	
24	misc	r expenses Itemize expenses not covered above (List ellaneous expenses in line 24e If line 24e amount exceeds 10% e 25, column (A) amount, list line 24e expenses on Schedule O)				
а		CHASED SERVICES	6,743,411	5,773,528	969,883	
b	MED	ICAL SUPPLIES	58,095	58,095		
c						
d	-					
e	All ot	ther expenses				
25		I functional expenses. Add lines 1 through 24e	177,704,781	7,911,509	169,565,920	227,352
<u> </u>		costs. Complete this line only if the organization	277,704,701	,,,,,,,,,,,	203,303,320	221,332
	repor educ	ted in column (B) joint costs from a combined ational campaign and fundraising solicitation. Check  Tif following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Pai	t X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	1,168,828	1	3,017,801
	2	Savings and temporary cash investments	2,280,699	2	4,874,816
	3	Pledges and grants receivable, net	152,226	3	30,118
	4	Accounts receivable, net	717,781	4	1,543,784
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
<u>\$6</u>	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		_	
Š.				6	
Assets	7	Notes and loans receivable, net		7	
_	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	4,180,032	9	5,129,971
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  2,049,487			
	Ь	Less accumulated depreciation	0	10c	2,049,487
	11	Investments—publicly traded securities	211,245,589	11	1,355,531
	12	Investments—other securities See Part IV, line 11	49,284,237	12	301,972,037
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	64,749,810	15	18,158,645
	16	Total assets. Add lines 1 through 15 (must equal line 34)	333,779,202	16	338,132,190
	17	Accounts payable and accrued expenses	32,434,152	17	35,056,479
	18	Grants payable		18	
	19	Deferred revenue	636,455	19	681,830
	20	Tax-exempt bond liabilities		20	
ø.	21	Escrow or custodial account liability $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
qе		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	_
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			
		D	56,878,547	25	58,116,325
	26	Total liabilities. Add lines 17 through 25	89,949,154	26	93,854,634
S do		Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and complete lines 27 through 29, and lines 33 and 34.			
ű.	27	Unrestricted net assets	178,779,408	27	180,428,664
- B	28	Temporarily restricted net assets	38,542,673	28	34,462,366
귤	29	Permanently restricted net assets	26,507,967	29	29,386,526
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.			
0	30	Capital stock or trust principal, or current funds		30	
Ą	31	Paid-in or capital surplus, or land, building or equipment fund		31	
Assets	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net '	33	Total net assets or fund balances	243,830,048	33	244,277,556
Ż	34	Total liabilities and net assets/fund balances	333,779,202	34	338, 132, 190
		,	I,,	<i>-</i> .	,, . 30

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				<del>.</del> .		
1	Total revenue (must equal Part VIII, column (A ), line 12)						
-	Total revenue (must equal rait viii, column (A), me 12)	1		202,9	96,073		
2	Total expenses (must equal Part IX, column (A), line 25)	2		177,7	04,781		
3	Revenue less expenses Subtract line 2 from line 1	3		25.7	291,292		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			330,048		
5	Net unrealized gains (losses) on investments	5		-	351,073		
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	9 Other changes in net assets or fund balances (explain in Schedule O)						
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		244,2	277,556		
Par	t XII Financial Statements and Reporting	'					
	Check if Schedule O contains a response or note to any line in this Part XII				. 区		
				Yes	No		
1	Accounting method used to prepare the Form 990						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo		
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed o	n				
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes			
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	rate					
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis						
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	ne <b>2c</b>	Yes			
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes			

Software ID: Software Version:

**EIN:** 04-3358566

Name: UMASS MEMORIAL HEALTH CARE INC (PARENT)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Cor	ntractors						1	 	
(A) Name and Title	(B) Average hours per week (list	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)			<b>;</b>	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation		
	any hours for related organizations below dotted line)	a Individual trustee or director	Institutional Trustee				Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099-MISC)	from the organization and related organizations
(1) DICKSON ERIC W MD	40 00	x		х				0	1,333,724	270,644
PRESIDENT & CEO/DIRECTOR, UMM HEALTH CARE, INC  (1) FINBERG ROBERT W MD  DIRECTOR, UMM HEALTH CARE, INC	20 00	х						0	315,755	132,665
(2) OKIKE O NSIDINANYA MD	40 00	х						0	534,847	40,943
DIRECTOR, UMM HEALTH CARE, INC  (3) YOUNG LYNDA M MD	1 00	х						0	40,974	107
OIRECTOR, UMM HEALTH CARE, INC  (4) BENNETT DAVID L	1 00	x						0	0	0
CHAIRPERSON, UMASS MEMORIAL HEALTH CARE, INC (5) BENNETT RICHARD K	1 00									
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC (6) BERKEY DENNIS D		×						0	0	0
EMERITUS TRUSTEE, UMASS MEMORIAL HEALTH CARE, INC	1 00	х						0	0	0
(7) BERRY SARAH G EMERITA TRUSTEE, UMASS MEMORIAL HEALTH CARE,	1 00	x						0	0	0
INC (8) BUDD JOHN H EMERITUS TRUSTEE, UMASS MEMORIAL HEALTH CARE,	1 00	х						0	0	0
INC (9) COLLINS MICHAEL MD	1 00	×						0	0	0
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC (10) CORNELL LOIS D	1 00	x						0	0	0
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC (11) D'ALELIO EDWARD	1 00	×						0	0	0
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC (12) DAVIS DIX F	1 00									
EMERITUS TRUSTEE, UMASS MEMORIAL HEALTH CARE, INC  (13) FLOTTE TERENCE MD	1 00	X						0	0	0
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC  (14) GUARDIOLA ELVIRA	1 00	Х						0	0	0
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC		X						0	0	0
(15) JACOBSON M HOWARD  EMERITUS TRUSTEE, UMASS MEMORIAL HEALTH CARE, INC	1 00	x						0	0	0
(16) KANGAS PAUL DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC	1 00	х						0	0	0
(17) KNOX PETER DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC	1 00	х						0	0	0
(18) LENHARDT STEPHEN W SR EMERITUS TRUSTEE, UMASS MEMORIAL HEALTH CARE,	1 00	х						0	0	0
INC (19) MACNEILL HARRIS L	1 00	X						0	0	0
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC (20) MCMULLEN CYNTHIA M EDD	1 00	×						0	0	0
EMERITA TRUSTEE, UMASS MEMORIAL HEALTH CARE, INC  (21) MCNAMARA MARY ELLEN	1 00								-	
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC (22) PARRY EDWARD J III	1 00	X						0	0	0
VICE CHAIRPERSON, UMASS MEMORIAL HEALTH CARE, INC (33) PEDERSON THORU		Х						0	0	0
(23) PEDERSON THORU  EMERITUS TRUSTEE, UMASS MEMORIAL HEALTH CARE, INC	1 00	x						0	0	0
(24) SEYMOUR-ROUTE PAULETTE PHD DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC	1 00	х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion (d nan o n is b	ne b oth ctor/	ox, u an of trus	nless ficer tee)	_	( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and	
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		-,,	related organizations	
(26) SIEGRIST RICHARD	1 00	x						0	0	0	
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC	1.00										
(1) WILSON JACK	1 00	×						0	0	0	
DIRECTOR, UMASS MEMORIAL HEALTH CARE, INC (2) BOLLAND ESHGHI KATHARINE											
ASSISTANT SECRETARY, UMASS MEMORIAL HEALTH CARE,	40 00			х				0	393,499	95,011	
(3) BROWN DOUGLAS S	40 00			Х				0	005.272	240 120	
SECRETARY, UMM HEALTH CARE, INC								0	885,272	248,130	
(4) KEATING TODD A TREASURER UNTIL 2/14, UMM HEALTH CARE, INC	40 00			Х				0	1,190,005	149,070	
(5) MELGAR SERGIO	40 00			х				0	857,255	89,174	
TREASURER, UMASS MEMORIAL HEALTH CARE, INC (6) ANDERSON MILTON	40 00				X			0	771,463	388,099	
SR VP, CHIEF HR OFFICER UNTIL 9/14  (7) BRENCKLE GEORGE PHD	40 00							Ŭ	771,403		
SR VP, CIO UNTIL 4/14	40 00				Х			0	519,540	349,803	
(8) CYR JAMES P	40 00				х			0	321,924	185,405	
SR VP, HEART AND VASCULAR DISEASES  (9) DAY THERESE	40 00				х			0	371,674	179,287	
VP, FINANCE / CFO OF MED CENTER (10) DIAMOND VICTORIA	40 00				<u> </u>			, and the second	3,1,0,1	173,207	
SR VP, OPERATIONS, UNTIL 1/14					Х			0	422,990	142,327	
(11) FELDMANN ROBERTVP, CORPORATE CONTROLLER	40 00				x			0	322,778	154,309	
(12) FISHER BARBARA	40 00				х			0	379,613	152,588	
SR VP, OPERATIONS (13) GEORGE PATRICIA	40 00				х			0	18,466	340,096	
VP & DEPUTY CIO (14) HUDLIN MARGARET MD	40 00										
CHIEF MED OFFICER/VP PERIOPERATIVE SVCS					Х			0	435,170	68,882	
(15) HYLKA SHARON	40 00				x			0	971,604	270,706	
(16) JEWELL CATHY SR VP, CHIEF NURSING OFFICER	40 00				х			0	230,486	47,579	
(17) RANDOLPH JOHN	40 00				х			0	250,818	118,330	
CHIEF COMPLIANCE OFFICER (18) TARNOWSKI TIMOTHY	40 00								02.450	1 451	
SR VP, CHIEF INFO OFFICER (19) THOMPSON DIANE	40 00				X			0	82,456	1,461	
SRVP CHIEF NURSING OFF UNTIL 4/9/15					х			0	421,608	382,512	

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### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

2014

Open to Public Inspection

		e organization	ADENT)			Employer identification number		
UMAS:	5 MEMU	RIAL HEALTH CARE INC (P	AKENI)				04-3358566	
Pa	rt I	Reason for Pub	lic Charity Sta	atus (All organizati	ons must cor	mplete this pa		ns.
		zation is not a private						
1	Γ	A church, convention	n of churches, or a	association of churche	es described in	section 170(b	)(1)(A)(i).	
2	Г			1)(A)(ii). (Attach Scl				
3	Г			ervice organization de		ion 170(b)(1)(	A)(iii).	
4	Γ		organization opera	ated in conjunction wit				). Enter the
5	Γ	An organization oper	ated for the benef	fit of a college or unive	ersity owned or	operated by a	governmental unit de	escribed in
		section 170(b)(1)(A	<b>)(iv).</b> (Complete I	Part II)				
6	Γ			or governmental unit d	lescribed in <b>sec</b>	tion 170(b)(1	)(A)(v).	
7	_	described in <b>section</b>	170(b)(1)(A)(vi)			_	ntal unit or from the g	eneral public
8	<u> </u>	A community trust de	escribed in <b>sectio</b>	on 170(b)(1)(A)(vi)(	Complete Part	II)		
9	Г			s (1) more than 331/3				
		·		exempt functions—sub	=	-		
		its support from gros	s investment inco	ome and unrelated bus	sıness taxable	ıncome (less s	ection 511 tax) from	businesses
		acquired by the orga	nızatıon after June	e 30, 1975  See <b>sect i</b>	on 509(a)(2).	(Complete Part	:III )	
10	Г	An organization orga	nızed and operate	ed exclusively to test	for public safet	y See <b>section</b>	509(a)(4).	
11	⊽	one or more publicly	supported organi	ed exclusively for the zations described in s	ection 509(a)(	1) or section 5	09(a)(2) See <b>sectio</b>	<b>n 509(a)(3).</b> Check
а	<u> </u>	<b>Type I.</b> A supporting supported organization	organization oper on(s) the power to	describes the type of rated, supervised, or o pregularly appoint or	controlled by it elect a majority	s supported or	ganızatıon(s), typıcal	ly by giving the
b	Γ	<b>Type II.</b> A supporting management of the s	g organization sup upporting organiz	IV, Sections A and B.  Dervised or controlled  ration vested in the sa	in connection			
_	_	must complete Part	•		anaratad in ca	nnostion with	and functionally into	urated with its
С	ı			ipporting organization ctions) <b>You must com</b>				rated with, its
d	Γ	Type III non-function not functionally integrated	<b>nally integrated.</b> grated The organi	A supporting organiza ization generally must	ition operated i satisfy a distr	n connection v ibution require	with its supported org	
_	_			Part IV, Sections A			n Tuna I Tuna II Tu	ing III functionally
е	ı			eived a written determ ly integrated supporti			a Type I, Type II, Ty	ype III lunctionally
f				ations				1
g				t the supported organ				
_		_						
(i)Name of supported (ii) organization			(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the or listed in your docume	governing	(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
				ınstructions))		T		
					Yes	No		
	(A) UMASS MEMORIAL MEDICAL 043358 CENTER INC		043358564		Yes		0	0
Tota	l 1						0	

Pa	Support Schedule for (Complete only if you c						
	Part III. If the organiza						aamy anao.
S	ection A. Public Support	•	•		, ,	,	
Cal	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
	in) ►	(4) 2010	(5) 2022	(3) 23 22	(4) 2010	(0) 2021	(1)   otal
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	•	•	•	•		
Cal	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
_	in) ►	(4) 2010	(5) 2011	(6) 2012	(4) 2013	(0) 2011	(I) Focus
7	A mounts from line 4						
8	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI ) <b>Total support</b> Add lines 7 through						
11	10						
12	Gross receipts from related activities	s, etc (see inst	ructions)			12	
13	First five years. If the Form 990 is f						
	organization, check this box and sto				<del></del>	<u> </u>	▶ ┌
<u>S</u>	ection C. Computation of Pub Public support percentage for 2014			11 column (f)\			
	· · · · · · · · · · · · · · · · · · ·	•		11, Column (1))		14	
15	Public support percentage for 2013	-	•			15	
16a	<b>33 1/3% support test—2014.</b> If the and <b>stop here.</b> The organization qual				line 14 is 33 1/3%	or more, cneck	tnis box ▶□
b	33 1/3% support test—2013. If the				, and line 15 is 33	3 1/3% or more, c	. ,
	box and <b>stop here.</b> The organization				,	-, - · · · · · · · · · · · · · · · · · ·	<b>▶</b> □
17a	10%-facts-and-circumstances test-						
	is 10% or more, and if the organization						
	in Part VI how the organization mee organization	is the lacts-and	u-circumstances"	test The organi	Zacion quanties as	a publicly suppo	orted <b>F</b>
ь	10%-facts-and-circumstances test—	- <b>2013.</b> If the ora	anızatıon dıd not o	check a box on lu	ne 13, 16a, 16b. d	or 17a, and line	-1
_	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat	ion meets the "f	acts-and-circums	stances" test Th	e organization qua	alıfıes as a publıc	
10	supported organization	ا الما المام المام المام المام المام	, a hay an line 43	165 165 17-	or 17h obselvelse	hay and	<b>►</b> □
18	<b>Private foundation.</b> If the organization instructions	on ala not check	ca DOX OH HITE 13	, 10a, 10b, 1/a,	or 170, CHECK THIS	S DOX alla See	<b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

Castian	_	AII	Supporting	0	1:
Section	Α.	AII	Supporting	Organiza	TIONS

Se	ection A. All Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents?		163	110
_	If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	Yes	
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)^7$ If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .	2		No
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>	За		No
t	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		Νo
t	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	: Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	<b>4</b> c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		No
Ŀ	• Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		No
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		No
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		No
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		No
Ŀ	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		No
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		No
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		No
Ŀ	DID DID THE ORGANIZATION HAVE ANY EXCESS BUSINESS HOLDINGS IN THE TAX YEAR? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
L1	Has the organization accepted a gift or contribution from any of the following persons?	TOD		
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
_	the governing body of a supported organization?	11a		No
Ŀ	A family member of a person described in (a) above?	11b		No
	: A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		Νο

Par	t IV Supporting Organizations (continued)			
Se	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	Yes	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		No
Se	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Se	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
	ation E. Tuna III Functionally Integrated Comparting Organizations			
	The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below			
2	Activities Test Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those</b> supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a		
Ь	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

#### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

#### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom			
2 A mounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in		
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	esponsive (provide		
9 Distributable amount for 2014 from Section C, line			
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
<b>a</b> From 2009			
<b>b</b> From 2010			
<b>c</b> From 2011			
d From 2012			
<b>e</b> From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount  i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
<b>b</b> Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c			
8 Breakdown of line 7			
<b>a</b> From 2010			
<b>b</b> From 2011			
<b>c</b> From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493218002476

OMB No 1545-0047

Open to Public Inspection

# **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

**Political Campaign and Lobbying Activities** 

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

	me of the organization	ENT			Employer iden	tification number
UΝ	ASS MEMORIAL HEALTH CARE INC (PAR	LINI)			04-3358566	
Par	t I-A Complete if the or	ganization is exempt under	section 501(	c) or is a	section 527	organization.
1	Provide a description of the org	ganızatıon's dırect and ındırect polıtı	cal campaign act	tivities in Par	t IV	
2	Political expenditures				<b>.</b>	\$
3	Volunteer hours					
B	AT D. Commission (Calor on			-)(2)		
		ganization is exempt under				
1	•	e tax incurred by the organization un				\$
2		e tax incurred by organization manag		П 4955	•	\$
3	Was a correction made?	section 4955 tax, did it file Form 472	to for this year?			Tyes No
4a L						Yes   NO
b Par	If "Yes," describe in Part IV	ganization is exempt under	section 501(	c) excent	section 50	1(c)(3)
1		ended by the filing organization for se	_			¢
2		organization's funds contributed to ot				Ψ
_	exempt function activities		ga <u>-</u> a		▶	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	20-POL, line	17b <b>►</b>	¢
4	Did the filing organization file <b>F</b>	Form 1120-POL for this year?				↑ — Yes
5		nd employer identification number (E	IN) of all section	n 527 politica	ıl organizations	·
	organization made payments f amount of political contribution	For each organization listed, enter the ns received that were promptly and depolition action committee (PAC). If	e amount paid fro Iirectly delivered	om the filing o to a separat	organızatıon's 1 e political orga	funds Also enter the anization, such as a
	(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	filing or	unt paid from ganization's one, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
For F	Panerwork Reduction Act Notice se	 ee the instructions for Form 990 or 990	  -F7 /	Cat No. 500946	Schodule C /	Form 000 or 000 E7) 2014

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2014					Page <b>2</b>
P	cart II-A Complete if the organization under section 501(h)).	is exempt under	section 501(	c)(3) and fi	led Form 5768	
	Check ► If the filing organization belongs to a		list in Part IV ea	ich affiliated gr	oup member's nam	e, address, EIN,
В	expenses, and share of excess lobb		ol" provisions apr	olv		
	Limits on Lobbying E (The term "expenditures" means an	Expenditures		,	(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	obying)			
b	Total lobbying expenditures to influence a legisl	atıve body (dırect lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of th	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of th	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lir	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er -0-				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 rep	oorting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t		ection do not uctions for li	have to co nes 2a thro	ugh 2f.)	he five
	Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	<b>(c)</b> 2013	( <b>d)</b> 2014	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

Ра	rt II-B Complete if the organizatio filed Form 5768 (election u	n is exempt under section 501(c)(3) and has Inder section 501(h)).	NOI				
For e	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying		(a	a)	1	(b)	
actıv	vity.		Yes	No	A	mour	nt
1		empt to influence foreign, national, state or local public opinion on a legislative matter or referendum,					
а	Volunteers?			No			
b	Paid staff or management (include compensat	tion in expenses reported on lines 1c through 1i)?		No			
c	Media advertisements?			Νo			
d	Mailings to members, legislators, or the public	c?		Νo			
е	Publications, or published or broadcast stater	ments?		Νo			
f	Grants to other organizations for lobbying pur	poses?	Yes				1,711
g	Direct contact with legislators, their staffs, go	overnment officials, or a legislative body?		Νo			
h	Rallies, demonstrations, seminars, convention	ns, speeches, lectures, or any similar means?		No			
i	O ther activities?			No			
j	Total Add lines 1c through 1i						1,711
2a		tion to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred						
C	If "Yes," enter the amount of any tax incurred	by organization managers under section 4912					
	If the filing organization incurred a section 49						
Par	rt III-A Complete if the organizatio 501(c)(6).	n is exempt under section 501(c)(4), section !	501(c	)(5),	or se	ctio	n
						Yes	No
1	Were substantially all (90% or more) dues re-	ceived nondeductible by members?			1		
2	Did the organization make only in-house lobb			L	2		
3		ring and political expenditures from the prior year?			3		
Par		n is exempt under section 501(c)(4), section ! BOTH Part III-A, lines 1 and 2, are answered "					
1	Dues, assessments and similar amounts from		1				
2	Section 162(e) nondeductible lobbying and poexpenses for which the section 527(f) tax wa	plitical expenditures (do not include amounts of political as paid).					
a	Current year		2a				
ь	Carryover from last year		2b				
c	Total	V4.V4.)	2c				
3		e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		c exceeds the amount on line 3, what portion of the excess lie reasonable estimate of nondeductible lobbying and					
	political expenditure next year?	to reasonable estimate of hondeddetible lobbying and	4				
5	Taxable amount of lobbying and political expe	enditures (see instructions)	5				
Pa	art IV Supplemental Information						
	ovide the descriptions required for Part I-A , line (see instructions), and Part II-B, line 1 Also, co	1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated groumplete this part for any additional information	ıp lıst),	Part I	I-A, lı	nes 1	and
	Return Reference	Explanation					

Part IV Supplemental Inf	ormation (continued)
Return Reference	Explanation
·	_

Schedule C (Form 990 or 990EZ) 2014

#### DLN: 93493218002476

### OMB No 1545-0047

Open to Public **Inspection** 

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** UMASS MEMORIAL HEALTH CARE INC (PARENT) 04-3358566 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (b) Funds and other accounts (a) Donor advised funds Total number at end of year Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year -Number of states where property subject to conservation easement is located **\(\big\\_**\_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenue included in Form 990, Part VIII, line 1

Cat No 52283D

Schedule D (Form 990) 2014

Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art,	<u>, His</u>	torica	Treas	ures, or C	)the	<u>r Similar As</u>	sets (	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ds, ch	eck any	of the fo	llowing that	are a	significant use	e of its	
а	Public exhibition		d	┌ Lo	an or ex	change prog	rams			
b	Scholarly research		e	Г о	ther					
c	Preservation for future generations									
4	Provide a description of the organization's c Part XIII	ollections and explai	ın hov	v they fu	rther the	organızatıo	n's ex	kempt purpose	ın	
5	During the year, did the organization solicit							nılar	_	_
-	assets to be sold to raise funds rather than							/!! I- E (	┌ Yes	☐ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					on answere	ea "Y	es" to Form s	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					or other as:	sets		┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	follow	ving tabl	e					
								An	nount	
c	Beginning balance						<b>1</b> c			
d	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21,	for escr	worcus	todial accou	ınt lıa	ability?	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the	expla	anation l	nas been	provided in	Part	XIII		Γ
Par									<u> </u>	
		(a)Current year		Prior year				Three years back	(e)Four	years back
1a	Beginning of year balance	41,513,886		39,106,	196	38,224,61	2	34,479,956		36,676,864
b	Contributions	2,878,559						1,198,886		158,165
С	Net investment earnings, gains, and losses	-561,040		3,703,	446	2,507,31	4	3,963,333		-936,731
d	Grants or scholarships									
e	Other expenditures for facilities and programs	-362,949		1,295,	757	1,625,73	0	1,417,563		1,418,342
f	Administrative expenses						<u> </u>			
g	End of year balance	43,468,456		41,513,		39,106,19	6	38,224,612		34,479,956
2	Provide the estimated percentage of the cur		e (lın	e 1g, co	lumn (a)	) held as				
а	Board designated or quasi-endowment 🕨	0 %								
b	Permanent endowment ► 68 000 %									
С	Temporarily restricted endowment ► 32 The percentages in lines 2a, 2b, and 2c sho	000 % uld equal 100%								
3a	Are there endowment funds not in the posse	ssion of the organiza	ation t	hat are	held and	admınıstere	d for	the		
	organization by							Γ <u>-</u> -	Ye:	+
	(i) unrelated organizations						•	3a(	• •	No No
b	(ii) related organizations						•	<u>  3a(</u>		1
4	Describe in Part XIII the intended uses of t	•					-	· · · <u> </u>		
Par	t VI Land, Buildings, and Equipme	=				swered 'Ye	s' to	Form 990, Pa	art IV,	line
	11a. See Form 990, Part X, line									
	D				st or other			(c) Accumulated depreciation	d (d)	Book value
	Description of property			basis (i	nvestment	) basıs (oth		depresiation		
1a L	and			basis (i	nvestment	) basis (oth				
				basis (I	ivestment	) basis (oth		аоргенания		
b E	and			basis (II	nvestment	) basis (oth		depresation		
<b>b</b> E <b>c</b> L	and		· ·	basis (i	nvestment	) basis (oth				
b E c L d E	and					2,04	9,487			2,049,487

See Form 990, Part X, line 12.	olete if the organization a	inswered 'Yes' to Fori	m 990, Part IV, line 11b.
(a) Description of security or category	( <b>b)</b> Book value	(c) Method of va	
(including name of security)		Cost or end-of-year r	market value
(1)Financial derivatives (2)Closely-held equity interests			
(3)Other			
(A) COMMONWEALTH PROFESSIONAL ASSURANCE COMPANY LTD	120,000	С	
		<u> </u>	
(B) BIOVENTURES INVESTORS, LP	123,323	F	
(C) INTEREST IN UMASS MEMORIAL INVESTMENT			
PARTNERSHIP, LLP	301,728,714	F	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	301,972,037	1107 1	000 5 1711 1 11
Part VIII Investments—Program Related. Con See Form 990, Part X, line 13.	nplete if the organization	answered 'Yes' to Fo	rm 990, Part IV, line 11c.
(a) Description of investment	(b) Book value	(c) Method of va	
		Cost or end-of-year r	market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. Complete if the organization a	answered 'Yes' to Form 990,	Part IV, line 11d See F	Form 990, Part X, line 15
(a) Description	tion		( <b>b)</b> Book value
(1) CASH VALUE OF LIFE INSURANCE POLICIES			31,951
(2) DUE FROM RELATED PARTIES (3) DUE FROM THIRD PARTIES			17,901,694 225,000
(3) DOE TROM HITRD PARTIES			223,000
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.	1	<u>.</u>	18,158,645
Part X Other Liabilities. Complete if the organ			
Form 990, Part X, line 25.			
1 (a) Description of liability	(b) Book value		
Federal income taxes			
O/S LOSS RESERVES	31,526,604		
DUE TO RELATED PARTIES  ANNUITY PAYABLE	19,957,754		
DUE TO UNIVERSITY OF MASS	3,122,365		
ACCRUED LT LIABILITIES	674,000		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	58,116,325		
, , , , , , , , , , , , , , , , , , , ,	30,110,323		

PART XI, LINE 2D - OTHER

PART XI, LINE 4B - OTHER

PART XII, LINE 2D - OTHER

ADJUSTMENTS

ADJUSTMENTS

ADJUSTMENTS

Par	t XI		evenue per Audited Financial Sta vered 'Yes' to Form 990, Part IV, line		nts With Revenue	per R	eturn Complete If
1	Tota		r support per audited financial statements			1	177,484,000
2	A mo	unts included on line 1 bu	t not on Form 990, Part VIII, line 12				
а	Netı	unrealized gains (losses) (	on investments	2a	-33,225,155		
b	Dona	ited services and use of fa	icilities	2b			
С	Reco	veries of prior year grants		2c			
d	Othe	r (Describe in Part XIII )		2d	14,010,891		
e	Add	lines <b>2a</b> through <b>2d</b> .		٠		2e	-19,214,264
3	Subt	ract line <b>2e</b> from line <b>1</b> .				3	196,698,264
4	A mo	unts included on Form 99	D, Part VIII, line 12, but not on line 1				· ·
а			ided on Form 990, Part VIII, line 7b	4a	616,191		
ь		·		4b	5,681,618	1	
с		lines <b>4a</b> and <b>4b</b>		<u> </u>		4c	6,297,809
5	Tota	l revenue Add lines <b>3</b> and	<b>4c.</b> (This must equal Form 990, Part I, line	12)		5	202,996,073
Part			xpenses per Audited Financial St			s per	•
		ıf the organization an	swered 'Yes' to Form 990, Part IV, line	e 12a.	·		<u> </u>
1	Total	expenses and losses per	audited financial statements			1	190,373,270
2	A mo	unts included on line 1 bu	not on Form 990, Part IX, line 25				
а	Dona	ted services and use of fa	cilities	2a			
b	Prior	year adjustments		2b			
c	Othe	rlosses		2c			
d	Othe	r (Describe in Part XIII )		2d	13,284,680		
e	A dd l	lines <b>2a</b> through <b>2d</b>				2e	13,284,680
3	Subt	ract line <b>2e</b> from line <b>1</b> .				3	177,088,590
4	A mo	unts included on Form 990	), Part IX, line 25, but not on line <b>1:</b>				
а	Inve	stment expenses not inclu	ided on Form 990, Part VIII, line 7b	4a	616,191		
b	Othe	r (Describe in Part XIII )		4b			
С	Add	ines <b>4a</b> and <b>4b</b>				4c	616,191
5	Total	expenses Add lines <b>3</b> ar	d <b>4c.</b> (This must equal Form 990, Part I, lir	ne 18)		5	177,704,781
Part	XIII	Supplemental Inf	ormation				
Part		4, Part X, line 2, Part XI,	Part II, lines 3, 5, and 9, Part III, lines 1a lines 2d and 4b, and Part XII, lines 2d and				de any additional
	R	eturn Reference	Explanation				
PART	V, LIN	IE 4	THE INTENDED USE OF THE ORGANIZA ACCORDANCE WITH THE DONOR'S IN- ORIGINAL GIFT AND VARIOUS PURPO EDUCATION, RESEARCH, HEALTH CAR	TENT I SES IN	NCLUDING THE PRESI ICLUDING CHARITY C	ERVAT ARE, N	TION OF THE MEDICAL
PART	X, LIN	E 2	ASC 740 FOOTNOTE INCOME TAXES FOR THE FINANCIAL STATEMENT RECUMASS MEMORIAL AND ITS AFFILIATE REVENUE SERVICE AS TAX-EXEMPT US CODE ACCORDINGLY, THESE ENTITIES INCOME TAXES EXCEPT FOR TAX ON LARE TAXABLE ENTITIES THE MEASUR	- UMA OGNIT NATA EENTI NDER SWIL	SS MEMORIAL FOLLOVION AND MEASUREMING RETURN THE SUBSTITES ARE RECOGNIZE SECTION 501 (C)(3)CL NOT INCUR ANY LIA	VS A TENT OF ANTIA D BY TO THE BILIT'S	WO-STEP APPROACH F A TAX POSITION AL MAJORITY OF THE INTERNAL E INTERNAL REVENUE Y FOR FEDERAL ERTAIN AFFILIATES

FOR INCOME TAXES BASED UPON THE AFOREMENTIONED APPROACH IS NOT MATERIAL AND IS RECORDED AS PART OF SUPPLIES AND OTHER EXPENSE IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS OF OPERATIONS UMASS MEMORIAL DOES NOT

FUNDRAISING EXPENSES -70,989 FUNDRAISING REVENUE 70,989 INVESTMENT INCOME

TEMP RESTRICTED 684,981 REALIZED G/L TEMP RESTRICTED 1,967,712 TEMP RESTRICTED REVENUE 231,800 TEMP RESTRICTED INVESTMENT FEES -94,344 ROUNDING 559 K-1 ACTIVITY FROM PARTNERSHIP 12,351 PERM REVENUE/CONTRIBUTIONS 2,878,559 CPAC EXPENSES IN CO 910 39,197,000 PARENT/CPAC EXPENSES ELIMS IN CO 99E -

CPAC REVENUE IN CO 910 39,281,000 PARENT/CPAC REVENUE ELIMS IN CO 99E - 25,913,000 NET ASSETS RELEASED FROM RESTRICTIONS FOR OPERATIONS 642,891

BELIEVE IT HAS TAKEN ANY SIGNIFICANT UNCERTAIN TAX POSITIONS

25,913,000 ROUNDING 680

Jenedale 2 (1 31111 33 3) 23 13	r age <b>3</b>	
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

DLN: 93493218002476

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

Name of the organization

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

Open to Public

Department of the Treasury Internal Revenue Service

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number** 

UMASS MEMORIAL HEALTH CARE INC (PARENT) Part I Fundraising Activities, Complete if the organization answered "Yes" to Form 990, Part IV, line 17, Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities Check all that apply Mail solicitations e Solicitation of non-government grants Solicitation of government grants Internet and email solicitations Phone solicitations ▼ Special fundraising events ✓ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990. Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (vi) A mount paid to (ii) Activity (iii) Did (iv) Gross receipts (v) A mount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization col (i) control of contributions? Yes FUNDRAISING Νo 541,913 227,352 314,561 UMASS MEMORIAL FOUNDATION INC 333 SOUTH STREET SHREWSBURY, MA 01545 541,913 227,352 314,561 . . . . . . . . . . . . . . . . List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Sche	dule	e G (Form 990 or 990-EZ) 2014				Page <b>2</b>
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts g	aising event contribut			
			(a) Event #1  WINTER BALL (event type)	(b) Event #2  NICU GOLF-A-THON (event type)	(c) O ther events  1 (total number)	(d) Total events (add col (a) through col (c))
₽	1	Gross receipts	375,693	13,697	18,268	407,658
Revenue	2	Less Contributions	313,504			
ž	3	Gross income (line 1	313,30	11,037	12,000	330,003
		minus line 2)	62,189	2,600	6,200	70,989
	4	Cash prizes				
မှာ	5	Noncash prizes				
Expenses	6	Rent/facility costs	21,608	3		21,608
ă	7	Food and beverages .	19,067	7		19,067
Direct	8	Entertainment	8,747	7		8,747
౼	9	Other direct expenses .	12,767	2,600	6,200	21,567
	10	Direct expense summary Add lir	nes 4 through 9 in column	(d)		(70,989)
	11	Net income summary Subtract li	_			
Par	t II				irt IV, line 19, or repo	rted more than
		\$15,000 on Form 990-EZ, li		,	, , ,	
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<u>R</u>	1	Gross revenue				
မှ မ	2	Cash prizes				
Expenses	3	Non-cash prizes				
Direct E	4	Rent/facility costs				
<u>ā</u>	5	Other direct expenses				
	6	Volunteerlabor	│ Yes% │ No	<ul><li>✓ Yes</li></ul>	Г Yes <u></u> % Г No	_
	7	Direct expense summary Add line	s 2 through 5 ın column (	d)		
	8	Net gaming income summary Sub	tract line 7 from line 1, co	olumn (d)		
9 a b	Is	ter the state(s) in which the organiz the organization licensed to conduc 'No," explain	t gaming activities in eac	h of these states?		
10a b		re any of the organization's gaming	licenses revoked, susper	nded or terminated during		

Sche	edule G (Form 990 or 990-EZ) 20	14	Page <b>3</b>							
11	Does the organization conduct g	jaming activities with nonmer	mbers?							
L2	Is the organization a grantor, be	neficiary or trustee of a trust	t or a member of a partnership or other entity							
	formed to administer charitable	gamıng?	· · · · · · · · · · · · · · · · · · ·							
.3	Indicate the percentage of gami	ng activities conducted in								
а	The organization's facility									
b	An outside facility									
.4	Enter the name and address of t	he person who prepares the o	organization's gaming/special events books and records							
	Name 🟲									
	Address ►									
15a	Does the organization have a co	ntract with a third party from	n whom the organization receives gaming							
	revenue?		· · · · · · · · · · · · · · · · · · ·							
b	If "Yes," enter the amount of ga	ming revenue received by the	e organization 🟲 \$ and the							
	amount of gaming revenue retair	ned by the third party 🟲 \$								
С	f "Yes," enter name and address of the third party									
	Name 🟲									
	Address ▶									
L6	Gaming manager information									
	Name 🟲									
	Gaming manager compensation	<b>&gt;</b> \$								
	Description of services provided	i <b>▶</b>								
	Director/officer	┌ Employee	☐ Independent contractor							
7	Mandatory distributions									
а	Is the organization required und	s the organization required under state law to make charitable distributions from the gaming proceeds to								
	etain the state gaming license?									
b	nter the amount of distributions required under state law distributed to other exempt organizations or spent									
	ın the organızatıon's own exemp	t activities during the tax yea	ar 🟲 💲							
Pai			planations required by Part I, line 2b, columns (iii) and (v), and b, as applicable. Also provide any additional information (see							
	Return Reference		Explanation							
	EDULE G, PART I, LINE 2B,		DLUMN (V) UMASS MEMORIAL HEALTH CARE, INC PAYS UMASS MEMO ITS PRORATA SHARE OF OPERATING EXPENSES BASED ON THE SPLI							

COLUMN (V)

UMASS MEMORIAL CONTRIBUTION RECEIPTS VERSUS THE OVERALL TOTAL CONTRIBUTION RECEIPTS AS COLLECTED BY THE FOUNDATION PART II, COLUMN (C) THE 1 EVENT REPORTED IN COLUMN (B) IS 1) LINKS TO THE FUTURE GOLF TOUR

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DLN: 93493218002476 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

**Grants and Other Assistance to Organizations,** 

Attach to Form 990. ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** 

Name of the organization Employer identification number UMASS MEMORIAL HEALTH CARE INC (PARENT) 04-3358566

#### **General Information on Grants and Assistance**

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) UNIVERSITY OF MA MED SCHOOL 55 LAKE AVE N WORCESTER,MA 01655	04-3167352	501(C)(3)	2,005,000		N/A		ACADEMIC CHAIR FUNDING & SPONSORSHIP OF SEED SYMPOSIUM
(2) QCC FOUNDATION INC 670 WEST BOYLSTON STREET WORCESTER,MA 01606	04-2897624		5,000		N/A	l '	A NNI V ERSA RY SPO NSO RSHIP
(3) COMMUNITY HEALTHLINK 72 JACQUES AVE WORCESTER, MA 01610	04-2626179		6,500		N/A	1 '	SPONSORSHIP FAMILY FUN FEST & "LISTEN IN" EVENT
(4) CLINTON HOSPITAL 201 HIGHLAND STREET CLINTON, MA 01510	04-1185520		33,125		N/A	N/A	125TH MATCH

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	4
3	Enter total number of other organizations listed in the line 1 table	1

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) SPONSORSHIPS	16	28,550			

Part IV	Supplemental Inf	<b>formation.</b> Provide the ir	formation required in Part 1	I, line 2, Part III, column i	(b), and any other additional ir	nformation.
	•			-		

Return Reference

Explanation

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DLN: 93493218002476

OMB No 1545-0047

Schedule J (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization UMASS MEMORIAL HEALTH CARE INC (PARENT)

**Employer identification number** 

04-3358566

Pa	rt I Questions Regarding Compensatio	n	(0.1.3336366			
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	Г	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the o reimbursement or provision of all of the expenses d			1b		
2	Did the organization require substantiation prior to directors, trustees, officers, including the CEO/Exe			2		
3	Indicate which, if any, of the following the filing orga organization's CEO/Executive Director Check all tused by a related organization to establish compens	hat appl	•			
	✓ Compensation committee	굣	Written employment contract			
	Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	nt?	4a	Yes	
b	Participate in, or receive payment from, a suppleme			4b	Yes	
c				4c		No
	If "Yes" to any of lines 4a-c, list the persons and pi					
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organiza	tions m	ust complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A compensation contingent on the revenues of	, lıne 1a	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νο
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"	•	• • • • • • • • • • • • • • • • • • • •	7		No
8	Were any amounts reported in Form 990, Part VII,			<del>-</del>		140
3	subject to the initial contract exception described i					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	e rebutt	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and (D) Nontaxable (		(E) Total of	<b>(F)</b> Compensation in
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
PART I, LINES 4A-B	PART I, LINE 4A - RECEIVE A SEVERANCE PAYMENT OR CHANGE-OF-CONTROL PAYMENT THE FOLLOWING INDIVIDUALS RECEIVED OR HAD
	DEFERRED SEVERANCE IN THE REPORTING PERIOD INCLUDED IN SCH J COL BIII ANDERSON, MILTON \$127,422 BRENCKLE, GEORGE,
	PH D \$198,020 DIAMOND, VICTORIA \$235,532 HYLKA, SHARON \$217,849 KEATING, TODD \$389,532 INCLUDED IN SCH JCOL C
	ANDERSON, MILTON \$293,123 BRENCKLE, GEORGE, PH D \$225,567 DIAMOND, VICTORIA \$ 12,296 GEORGE, PATRICIA \$339,530 HYLKA,
	SHARON \$190,143 THOMPSON, DIANE \$313,225 THE DEFERRED SEVERANCE REPORTED ON SCH JCOL C IS THE MAXIMUM POTENTIAL
	OBLIGATION FOR UMMHC AND AFFILIATES THESE AMOUNTS ARE DEPENDENT UPON THE RECIPIENTS GAINING EMPLOYMENT THEREFORE,
	THEIR OVERALL SEVERANCE BENEFIT COULD SUBSTANTIALLY LOWER PART I, LINE 4B - NAME OF PARTICIPANTS IN OR RECEIVING
	PAYMENT FROM A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN EXECUTIVES BOLLAND ESHGHI, KATHARINE \$ 24,719 BROWN,
	DOUGLAS S \$ 44,821 DICKSON, ERIC W, MD \$ 38,913 FINBERG, ROBERT W, MD \$ 0 KEATING, TODD A \$ 76,900 MELGAR, SERGIO \$ 0
	SUBTOTAL EXECUTIVES \$185,352 KEY EMPLOYEES ANDERSON, MILTON \$ 12,086 BRENCKLE, GEORGE, PH D \$ 55,236 CYR, JAMES P \$
	17,956 DAY, THERESE \$ 27,201 DIAMOND, VICTORIA \$ 43,540 FELDMANN, ROBERT \$ 0 FISHER, BARBARA \$ 63,026 GEORGE, PATRICIA \$ 0
	HUDLIN, MARGARET, MD \$ 9,339 HYLKA, SHARON \$ 66,871 RANDOLPH, JOHN \$ 0 TARNOWSKI, TIMOTHY \$ 0 THOMPSON, DIANE \$ 0
	SUBTOTAL KEY EMPLOYEES \$295,257 TOTAL - ALL \$480,609 PART II - DISCLOSURES 1) THE ABOVE DIRECTORS RECEIVE NO
	COMPENSATION FOR THEIR ROLE AS DIRECTORS ALL COMPENSATION RECEIVED RELATES TO THEIR POSITION AS A
	PHYSICIAN/ADMINISTRATOR PART II - UNRELATED ORGANIZATION THE OFFICERS, DIRECTORS AND HIGHEST COMPENSATED
	EMPLOYEES LISTED IN PART II THAT RECEIVED COMPENSATION FROM AN UNRELATED ORGANIZATION WERE PAID FOR THEIR SERVICES
	RELATED TO MEDICAL RESEARCH, EDUCATION OF MEDICAL STUDENTS AND RESIDENT TRAINING AMOUNTS INCLUDE THEIR BASE
	COMPENSATION AND DEFERRED COMPENSATION FOR CALENDAR YEAR 2014 THE NAME OF THE UNRELATED ORGANIZATION IS
	UNIVERSITY OF MASSACHUSETTS MEDICAL SCHOOL PART III - UNRELATED ORGANIZATION COMPENSATION OFFICERS, DIRECTORS,
	· ·
	TRUSTEES FINBERG, ROBERT W, MD \$305,351 SUBTOTAL OFF, DIR, TRUSTEES \$305,351 TOTAL COMP FROM UNREL ORG \$305,351

Schedule J (Form 990) 2014

# Software ID: Software Version:

**EIN:** 04-3358566

Name: UMASS MEMORIAL HEALTH CARE INC (PARENT)

#### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, P	art 1	•			A Hignest Compens	satea Employees		
(A) Name and Title		(B) Breakdown of (i) Base Compensation	f W-2 and/or 1099-MIS  (ii) Bonus &  Incentive  compensation	SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
DICKSON ERIC W MD, PRESIDENT & CEO/DIRECTOR, UMM HEALT	(I)	) ) 773,029	ا ا	0	0 230,517	0 40,127	0 1,604,368	0 38,913
FINBERG ROBERT W MD, DIRECTOR, UMM HEALTH CARE, INC	(1) (11)		ı uı	0 15,015	0 101,571	0 31,094	0 448,420	0 15,015
OKIKE O NSIDINANYA MD, DIRECTOR, UMM HEALTH CARE, INC	(I) (II)	) 425,028	90,569	0 19,250	0 13,000	0 27,943	0 575,790	0 19,250
BOLLAND ESHGHI KATHARINE, ASSISTANT SECRETARY, UMASS MEMORIAL	(1) (11)	. 1	0 73,588	0 24,719	0 71,413	0 23,598	0 3 488,510	0 24,719
BROWN DOUGLAS S, SECRETARY, UMM HEALTH CARE, INC	(I) (II)		1 01	0 44,821	0 225,532	0 22,598	0 1,133,402	0 44,821
KEATING TODD A, TREASURER UNTIL 2/14, UMM HEALTH CA	(I) (II)		T UI	0 1,098,018	0 147,144	0 1,926	0 5 1,339,075	0 1,098,018
MELGAR SERGIO, TREASURER, UMASS MEMORIAL HEALTH CA	(I) (II)		285,000	0 11,937	0 59,208	0 29,966	0 946,429	0
ANDERSON MILTON, SR VP, CHIEF HR OFFICER UNTIL 9/14	(I) (II)		188,883	0 304,011	0 369,884	0 18,215	0 1,159,562	0 304,011
BRENCKLE GEORGE PHD, SR VP, CIO UNTIL 4/14	(I) (II)		0	0 408,888	0 340,242	0 9,561	0 869,343	0 408,888
CYR JAMES P, SR VP, HEART AND VASCULAR DISEASES	(1) (11)		0 62,636	0 17,956	0 162,807	0 22,598	0 3 507,329	0 17,956
DAY THERESE, VP, FINANCE / CFO OF MED CENTER	(I) (II)		0 70,628	0 27,201	0 156,689	0 22,598	0 550,961	0 27,201
DIAMOND VICTORIA, SR VP, OPERATIONS, UNTIL 1/14	(I) (II)		1 01	0 386,939	0 138,442	0 3,885	0 5 565,317	0 386,939
FELDMANN ROBERT, VP, CORPORATE CONTROLLER	(I) (II)	258,169	0 64,609	0	0 152,358	0 1,951	0 477,087	0
FISHER BARBARA, SR VP, OPERATIONS	(I) (II)	) 251,672	01,523	0 63,026	0 130,815	0 21,773	0 3 532,201	0 63,026
GEORGE PATRICIA, VP & DEPUTY CIO	(1)	18,466	ı uı	0	0 339,530	0 566	0 358,562	0
HUDLIN MARGARET MD, CHIEF MED OFFICER/VP PERIOPERATIVE S	(I) (II)	) 338,331	0 87,500	0 9,339	0 43,750	0 25,132	0 504,052	0 9,339
HYLKA SHARON, SR VP, HOSPITAL ADMIN UNTIL 1/14	(I) (II)		1 01	0 877,323	0 263,324	0 7,382	0 1,242,310	0 877,323
JEWELL CATHY, SR VP, CHIEF NURSING OFFICER	(I) (II)	217,068	0 13,418	0 0	0 24,981	0 22,598	0 278,065	0
RANDOLPH JOHN, CHIEF COMPLIANCE OFFICER	(I) (II)	) 199,185	0 51,633	0	0 93,732	0 24,598	0 3 369,148	0
THOMPSON DIANE, SRVP CHIEF NURSING OFF UNTIL 4/9/15	(1)		0 89,792	0 5,919	0 360,115	0 22,397	0 804,120	0

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DLN: 93493218002476

OMB No 1545-0047

## Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

**Transactions with Interested Persons** 

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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lame of the oi JMASS MEMORIA		TNC (DAD	ENT)					E	mploy	er ident	ificatio	n numbe	er
MASS MEMORIA	L HEALIN CARE	INC (I AIX	LIVI						4-33	58566			
art I Exc	ess Benefi	it Tran	sactions	s (section	501(c)(3), s	ection 501(c	)(4), and 501				s only)		
Com	plete if the or	ganızatı					25a or 25b, c	r Form	990-	EZ, Part	: V , line	40b	
1 (a) Nam	ne of disqualif	ied pers	son <b>(b)</b> F		nıp between d		(c) Desc	ription	of tra	nsactior	י	<b>(d)</b> Cor	rected?
				person	and organiza	tion						Yes	No
	amount of tax	( Incurre	ed by organ	uzation ma	anagers or di	squalified per	sons durıng t	he year	r unde	rsection	1		
4958 . 3 Enter the art III	amount of tax  nd/or From	m Inte	on line 2, a	Persons.					 	<b>▶</b> \$			
4958 . 3 Enter the art II Loans to a Complete If the	 amount of tax	m Inte	on line 2, a	Persons. on Form 9 5, 6, or 2	90-EZ, Part 2 n to the			oart IV	, line	\$ \$ 26, or if Approby boar	) ved rd or	anızatıoı (i)Wri agreen	ıtten
4958. 3 Enter the art II coans to a Complete if the ported an ai a) Name of interested	amount of tax  nd/or From the organization mount on Forr  (b) Relation	m Inte	on line 2, and lin	Persons. on Form 9 5, 6, or 2  (d) Loan or from t	90-EZ, Part 2 n to the	V, line 38a, c	or Form 990, I	(g)	, line	* \$	) ved rd or	(i)Wr	ıtten
4958. 3 Enter the art II coans to a Complete if the ported an ai a) Name of interested	amount of tax  nd/or From the organization mount on Forr  (b) Relation	m Inte	on line 2, and lin	Persons. on Form 9 5, 6, or 2  (d) Loan or from torganizati	90-EZ, Part 2 n to the ion?	V, line 38a, c	or Form 990, I	(g) defa	, line	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	ved rd or	(i)Wr	itten nent?
4958 . 3 Enter the Part III Loans to a Complete if the reported an air a) Name of interested person	amount of tax  nd/or From the organization mount on Forr  (b) Relation	m Inte	c) Purpose of loan	Persons. on Form 9 5, 6, or 2  (d) Loan or from t organizati To	90-EZ, Part 2 n to the ion? From	(e)Original principal amount	or Form 990, I	(g) defai	, line	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	ved rd or	(i)Wr	itten nent?

(2) JOHN H BUDD OF COUNSEL

Νo

#### Part IV Business Transactions Involving Interested Persons.

вор

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (a) Name of interested person (b) Relationship (c) A mount of (d) Description of transaction (e) Sharing between interested transaction of person and the organization's revenues? organization Yes No OFFICER/BOD (1) ERIC W DICKSON MD 493,770 ED SERVICES WERE Νo PROVIDED TO HA HOSPITALS, INC BY WACHUSETT EMERGENCY PHYSICIANS PC, A COMPANY WHICH CONTRACTS ED SERVICES FROM PRINCETON BIO-MEDICAL, A COMPANY WHICH IS CO-OWNED BY ERIC W DICKSON, M D & HIS

			MEDICAL CENTER, INC BY	
			MIRICK, O'CONNELL,	
			DEMALLIE, & LOUGEE, LLP	
			JOHN H BUDD IS OF	
			COUNSEL TO THIS LAW FIRM	
			BUT PERFORMED NO WORK	
			FOR UMM AND/OR	
			AFFILIATED ENTITIES	
(3) KATHLEEN HYLKA	FAMILY MEMBER OF	102,657	EMPLOYMENT ARRANGEMENT	No
	SHARON HYLKA, KEY		W/ UMM MEDICAL CENTER,	

### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

EMPLOYEE (JANUARY

2014 RETIREMENT)

Returi	n Reference	Explanation

SPOUSE CATHERINE JONES,

PROVIDED TO UMM HEALTH

CARE, INC AND UMM

Ιм ο

INC

1.035.462 LEGAL SERVICES WERE

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#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization UMASS MEMORIAL HEALTH CARE INC (PARENT)	Employer identification number
· · · · ·	04-3358566

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	UMMHC 2014 BENNETT, RICHARD (BOARD MEMBER) HAS BUSINESS RELATIONSHIPS WITH MARLBOROUGH HOSPITAL

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THERE ARE NO CLASSES OF DIRECTORS THE VOTING RIGHTS OF EACH MEMBER'S BOARD ARE ABSOLUTE

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE MAJORITY OF ENTITIES IN THE CONSOLIDATED GROUP HAVE A SOLE MEMBER (WHICH IS ALSO WITHIN THE CONSOLIDATED GROUP) THAT ELECTS THE BOARD OF TRUSTEES THERE ARE NO CLASSES OF TRUSTEES THE MAJORITY OF THE ENTITIES RESERVE TO THE MEMBER THE POWER TO REMOVE TRUSTEES, TO FILL VACANCIES, AND TO INCREASE OR DECREASE THE SIZE OF THE BOARD

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	THE MAJORITY OF THE ENTITIES IN THE CONSOLIDATED GROUP HAVE A SOLE MEMBER (WHICH IS ALSO WITHIN THE CONSOLIDATED GROUP) WITH THE RIGHT TO APPROVE OR RATIFY DECISIONS OF THE ENTITY, WHICH IS EXERCISED BY THAT MEMBER'S BOARD OF TRUSTEES THERE ARE NO CLASSES OF TRUSTEES OR MEMBERS THUS, THE VOTING RIGHTS OF A MEMBER BOARD ARE ABSOLUTE. GENERALLY, THE SOLE MEMBER OF EACH ENTITY RESERVES THE POWER TO APPROVE MAJOR TRANSACTIONS, TO MERGE, CONSOLIDATE OR LIQUIDATE THE CORPORATION'S ASSETS, TO ADOPT ANNUAL OPERATING AND CAPITAL BUDGETS AND AMENDMENTS, TO ENTER INTO LOAN AGREEMENTS AND/OR GUARANTIES, TO APPOINT AND/OR ELECT THE PRESIDENT AND/OR CEO, TO ELECT AND/OR APPOINT AND REMOVE TRUSTEES, FILL VACANCIES, TO INCREASE OR DECREASE THE SIZE OF THE BOARD, AND TO APPROVE UNBUDGETED EXPENDITURES

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	SECTIONS OF THE CORE FORM 990 RELATED TO EXECUTIVE COMPENSATION AND SCHEDULE J ARE REVIEWED IN DETAIL WITH THE ORGANIZATION'S COMPENSATION COMMITTEE OF THE BOARD THE COMPLIANCE COMMITTEE OF THE BOARD REVIEWS ALL CONTENT ASSOCIATED WITH SCHEDULE L THE AUDIT COMMITTEE OF THE BOARD REVIEWS THE FORM 990, INCLUDING THE ABOVE SCHEDULES AND RECOMMENDS THE FORM 990 TO THE FULL BOARD FOR APPROVAL THE FULL BOARD IS GIVEN ACCESS TO THE FORM 990 THE GROUP 990 EIN 91-2155626 IS PROVIDED TO THE BOARD OF TRUSTEES OF THIS ORGANIZATION THE BOARD OF TRUSTEES OF THIS ORGANIZATION

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY REQUIRES BOARD MEMBERS AND MANAGEMENT TO COMPLETE ANNUAL DISCLOSURE STATEMENTS AND, TO UPDATE THESE DISCLOSURE STATEMENTS FOR SIGNIFICANT CHANGES IN THEIR OUTSIDE GOVERNANCE AND PROFESSIONAL ACTIVITIES OR, FINANCIAL RELATIONSHIPS AS APPROPRIATE ADDITIONALLY, ALL TRANSACTIONS INVOLVING BOARD MEMBERS OR MANAGEMENT AND THE ORGANIZATION ARE REQUIRED TO BE APPROVED BY THE COMPLIANCE COMMITTEE OF THE BOARD AND, THERE IS ACTIVE MONITORING AND COMMUNICATION TO ENSURE INDIVIDUALS WITH OUTSIDE RELATIONSHIPS DO NOT INAPPROPRIATELY PARTICIPATE IN BUSINESS DECISIONS OF THE ORGANIZATION, PURCHASING OR RESEARCH DECISIONS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	AT UMASS MEMORIAL, ALL COMPENSATION MATTERS FOR THE CEO AND SENIOR EXECUTIVES THROUGHOUT THE SYSTEM (INCLUDING ALL "DISQUALIFIED PERSONS") ARE GOVERNED AND OVERSEEN BY THE BOARD OF TRUSTEES OF THE PARENT THE BOARD APPROVED A COMPENSATION PHILOSOPHY THAT GOVERNS ALL SUCH DECISIONS THE PHILOSOPHY INCLUDES THE OBJECTIVES OF THE PROGRAM, COMPONENTS OF EXECUTIVE COMPENSATION, THE RELEVANT MARKET, POSITIONING IN THE MARKET, FACTORS CONSIDERED IN SETTING EXECUTIVE COMPENSATION AND THE IMPORTANCE OF TYING SUCH COMPENSATION TO PERFORMANCE. THE BOARD ESTABLISHED A COMPENSATION COMMITTEE, MADE UP OF DISINTERESTED TRUSTEES, WHO ARE GIVEN THE AUTHORITY TO ESTABLISHED A COMPENSATION FOR ALL SENIOR EXECUTIVES, WITHIN THE PARAMETERS OF THE PHILOSOPHY, AND WITH FULL AND COMPLETE REPORTING TO THE FULL BOARD. THE COMPENSATION COMMITTEE PERFORMS ITS WORK PURSUANT TO ITS CHARTER AND A COPMENSATION POLICY THAT ESTABLISHES THE PROCESS THE COMMITTEE WILL FOLLOW IN REVIEWING AND APPROVING EXECUTIVE COMPENSATION EACH YEAR THE COMMITTEE ENSURES THAT ITS PROCESS MEETS THE REBUTABLE PRESUMPTION OF REASONABLENESS ESTABLISHED BY THE IRS IN ORDER TO ASSIST THE COMMITTEE IN ITS RESPONSIBILITIES, THE COMPENSATION COMMITTEE HIRES INDEPENDENT, OUTSIDE COMPNESATION CONSULTANTS TO ADVICE THE COMMITTEE AND THE BOARD ON THE REASONABLENESS OF OVERALL EXECUTIVE COMPENSATION PROGRAM, INCLUDING COMPENSATION OF THE SPECIFIC EXECUTIVES THESE CONSULTANTS REPORT DIRECTLY TO THE COMMITTEE AND NOT TO MANAGEMENT THE COMMITTEE WORKS WITH THESE CONSULTANTS, AND WITH LEGAL COUNSEL, TO ENSURE THAT ALL COMPENSATION PAID, AS WELL AS THE PROCESS FOLLOWED TO DETERMINE SUCH COMPENSATION, IS REASONABLE, MEETS ALL REGULATORY REQUIREMENTS AND IS COMPETITIVE WITH THE RELEVANT MARKET

Т

Return Reference	Explanation
· '	UMASS MEMORIAL MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC AS REQUIRED BY APPLICABLE STATE AND FEDERAL LAWS, AND BY REQUEST ON A CASE-BY-CASE BASIS

Return Reference	Explanation
· '	OTHER FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 31,938,501 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 31,938,501

Return Reference	Explanation
IX, LINE 11G - DETAIL	LINE 25 - TOTAL FUNCTIONAL EXPENSES - COLUMN (A) \$177,704,781 LINE 11G - OTHER FEES - COLUMN (A) \$31,938,501 PERCENTAGE OF EXPENSES ON LINE 11G TO TOTAL EXPENSES 18% DETAIL OF OTHER FEES ON LINE 11G DISCOUNT PURCHASING SERVICES \$2,006,491 PRIVACY ADVISORY SERVICES \$1,256,055 RECRUITMENT FEES \$455,872 CLINICAL ENGINEERING SERVICES \$11,686,014 MEDICAL SCHOOL PARTICIPATION PAYMENT \$631,844 ICD-10 CHARGES \$4,212,717 OTHER \$11,689,508 TOTAL \$31,938,501

Return Reference	Explanation
FORM 990, PART XI, LINE 9	NET ASSETS RELEASED FROM RESTRICTIONS FOR OPERATIONS 642,891 TEMPORARY RESTRICTED EXPENDITURES - 2,103,437 TRANSFERS FROM RELATED PARTIES 43,266 MISCELLANEOUS 7 TRANSFERS TO FROM FUNDS -75,438

Return Reference	Explanation
′	THE ORGANIZATION'S FINANCIAL STATEMENTS WERE AUDITED BY AN INDEPENDENT ACCOUNTING FIRM ON A CONSOLIDATED BASIS THE ORGANIZATION HAS AN AUDIT COMMITTEE RESPONSIBLE FOR OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENTS AS WELL AS THE SELECTION OF AN INDEPENDENT ACCOUNTING FIRM THE PARENT IS INCLUDED IN UMASS MEMORIAL HEALTHCARE, INC. AND AFFILIIATES' CONSOLIDATED FINANCIAL STATEMENTS AND GROUP EXEMPTION #3642 EIN 91-2155626

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OMB No 1545-0047 2014

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# **SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization UMASS MEMORIAL HEALTH CARE INC (PARENT) Employer identification number

04-3358566

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

<b>(a)</b> Name, address, and EIN (If applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one Part II or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b) (13) controlled entity?	
						Yes	No
(1) UMASS MEMORIAL FOUNDATION INC 333 SOUTH STREET SHREWSBURY, MA 01545 04-3108190	FUNDRAISING SUPPORT	МА	501(C)(3)	11C	N/A		No
(2) HEALTHALLIANCE REALTY CORPORATION 60 HOSPITAL ROAD  LEOMINSTER, MA 01473 04-2560754	REAL ESTATE MANAGEMENT	МА	501(C)(2)	N/A	N/A		No

II Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

because it had one of more related organizations treated as a partitership during the tax year.												
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end- of-year assets	(h Disprop allocat	ortionate cions?	(i) Code V-UBI amount in box 20 of Schedule K- 1 (Form 1065)	Gene mana part		<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
/-/	INVESTMENT MANAGEMENT	МА	N/A	EXCLUDED 514	23,004,489	453,170,744		No	2,186	Yes		100 000 %
	MAGNETIC RESONANCE IMAGING	MA	MARLBOROUGH HOSPITAL	RELATED	565,497	412,728		No			No	56 000 %
(3) UMASS MEMORIAL HEALTHALLIANCE MRI CENTER LLC 60 HOSPITAL ROAD LEOMINSTER, MA 01453 04-3561571	MAGNETIC RESONANCE IMAGING	MA	N/A	RELATED	993,573	1,289,638		No			No	60 000 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

		-							
(a)  Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of- year assets	<b>(h)</b> Percentage ownership	(i) Section (b)(i contro entil	n 512 13) olled
								Yes	No
(1) COMMONWEALTH PROFESSIONAL ASSURANCE CO LTD  PO BOX 1051 GT GRAND CAYMAN CJ 98-0226143	INSURANCE	CJ	N/A	С	-14,339,873	167,731,722	100 000 %		No
(2) MEMORIAL OFFICE CONDOMINIUM TRUST  306 BELMONT STREET WORCESTER, MA 01604 04-6616900	CONDOMINIUM ASSOCIATION	МА	UMASS MEMORIAL MEDICAL CENTER INC	Т		271,634	53 690 %		No
(3) BIO-LAB INC 215 WEST STREET MILFORD, MA 01757 04-2708828	CLINICAL LABORATORY	МА	UMASS MEMORIAL HEALTH VENTURES INC	S	-45,915	2,212,007	100 000 %		No
(4) 116 BELMONT ST INC CO APPLETON CORP 57 SUFFOLK STREET HOLYOKE, MA 01040 04-2717865	CONDOMINIUM ASSOCIATION	МА	UMASS MEMORIAL REALTY INC	С	215	144,305	63 040 %		No

Pa	Transactions With Related Organizations Complete if the organization answ	wered "Yes" on Forn	n 990, Part IV, line	34, 35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				<b>一</b> 、	Yes	No
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more i	related organizations l	isted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1	а		No
b	Gıft, grant, or capital contribution to related organization(s)			1	Ь	Yes	
c	Gift, grant, or capital contribution from related organization(s)			1	С		No
d	Loans or loan guarantees to or for related organization(s)			1	d		No
e	e Loans or loan guarantees by related organization(s)						No
f	Dividends from related organization(s)			1	f		No
g	Sale of assets to related organization(s)			1	g		No
h	Purchase of assets from related organization(s)			1	h		No
i	Exchange of assets with related organization(s)			1	i		No
j	Lease of facilities, equipment, or other assets to related organization(s)			1	j \	Yes	
k	Lease of facilities, equipment, or other assets from related organization(s)			1	k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)			1	1 \	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)			1	m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1	n		No
0	Sharing of paid employees with related organization(s)			1	0		No
р	Reimbursement paid to related organization(s) for expenses			1	p \	Yes	
q	Reimbursement paid by related organization(s) for expenses			1	q \	Yes	
r	O ther transfer of cash or property to related organization(s)			1	r \	Yes	
s	Other transfer of cash or property from related organization(s)			1	s \	Yes	
				_			
2	If the answer to any of the above is "Yes," see the instructions for information on who must complet		overed relationships a	and transaction thresholds			
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amour	t inv	olved	
ee A	lditional Data Table			<u> </u>			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	s 50 orgai	(e) all partners section i01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
		<u> </u>	514)	Yes	No	<u> </u>	<u> </u>	Yes	No		Yes	No	1
				$\Box$				,	$\Box$				ļ

Schedule R (Form 990) 2014 Page **5** 

## Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Software ID: Software Version:

**EIN:** 04-3358566

Name: UMASS MEMORIAL HEALTH CARE INC (PARENT)

Form 990, Schedule R, Part V - Transactions With Related Organizations

Form 990, Schedule R, Part V - Transactions With Related Organizations							
(a) Name of related organization	<b>(b)</b> Transaction type(a-s)	<b>(c)</b> A mount I nvolved	(d) Method of determining amount involved				
UMASS MEMORIAL MEDICAL CENTER INC	Q	27,935	FAIR VALUE				
UMASS MEMORIAL MEDICAL GROUP INC	L	5,383,644	FAIR VALUE				
UMASS MEMORIAL REALTY INC	J	3,152,642	FAIR VALUE				
CENTRAL NEW ENGLAND HEALTHALLIANCE INC	Q	8,026	FAIR VALUE				
UMASS MEMORIAL ACCOUNTABLE CARE ORGANIZATION INC	L	353,923	FAIR VALUE				
UMASS MEMORIAL MEDICAL CENTER INC	В	328,847	FAIR VALUE				
UMASS MEMORIAL MEDICAL GROUP INC	В	705,787	FAIR VALUE				
COMMONWEALTH PROFESSIONAL ASSURANCE COMPANY LTD	L	25,903,450	FAIR VALUE				
MARLBOROUGH HOSPITAL	В	9,312	FAIR VALUE				
THE CLINTON HOSPITAL ASSOCIATION	В	312,500	FAIR VALUE				
CENTRAL NEW ENGLAND HEALTHALLIANCE INC	В	112,589	FAIR VALUE				
COMMUNITY HEALTHLINK INC	R	5,895	FAIR VALUE				
UMASS MEMORIAL MEDICAL CENTER INC	Р	135,617,159	FAIR VALUE				
UMASS MEMORIAL MEDICAL GROUP INC	Р	34,291,782	FAIR VALUE				
MARLBOROUGH HOSPITAL	Р	4,131,200	FAIR VALUE				
THE CLINTON HOSPITAL ASSOCIATION	Р	2,743,141	FAIR VALUE				
CENTRAL NEW ENGLAND HEALTHALLIANCE INC	Р	4,016,667	FAIR VALUE				
UMASS MEMORIAL REALTY INC	Р	256,898	FAIR VALUE				
COMMUNITY HEALTHLINK INC	Р	485,800	FAIR VALUE				
COMMONWEALTH PROFESSIONAL ASSURANCE COMPANY LTD	Р	33,585,804	FAIR VALUE				
UMASS MEMORIAL MEDICAL CENTER INC	S	483,561	FAIR VALUE				