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DLN: 93493196012396

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at www.IRS.gov/form990

OMB No 1545-0047

Open to Public Inspection

A Fo	rthe 2	2014 ca	al <u>endar year, or tax year be</u> g	inning 09-01-2014 , and ending	08-31-2015				
B Che	ck if ap	pplicable	C Name of organization HENDRICK MEDICAL CENTER				D Emp	loyer ide	ntification number
☐ Add	ress ch	ange	% JEREMY WALKER				75-0	082744	6
∏ Nar	ne char	nge	Doing business as						
Init	al retur	rn					E Telep	hone num	nber
Fina retu	al ırn/tern	nınated		ox if mail is not delivered to street addre	ss) Room/suite	e		5)670-2	
_	ended r lication	return pendin	ABILENE, TX 79604	e, country, and ZIP or foreign postal cod	e		G Gross	s receipts :	\$ 481,381,408
			F Name and address	of principal officer		H(a) Is the	l Is a grou	ıp return	ıfor
			JEREMY WALKER 1900 PINE ST				rdınates	•	┌ Yes ┌ No
			ABILENE, TX 79601			H(b) Are a	ıll subor	dinates	┌ Yes ┌ No
						ınclu	ded?		
I Ta	k-exem	ıpt statu	ıs 🔽 501(c)(3) 🗀 501(c) () ◀ (insert no)	527	If "N	o," attac	h a list	(see instructions)
J W	ebsite	: :► W	/WW EHENDRICK ORG			H(c) Grou	ıp exem _l	ption nu	mber ►
K Forr	n of org	ganızatıc	on Corporation Trust Ass	ociation Other ►	'	L Year of fo	mation :	1923 M	State of legal domicile TX
Pa	rt I	Sur	mmary						
Governance	<u>+</u> - -	TO DE	LIVER HIGH QUALITY HEA NG MINISTRY OF JESUS CI		LLENCE AN				
805 5	2 (Check	this box দ if the organizati	on discontinued its operations or	disposed of	more than 2	5% of it	ts net as	ssets
	3 1	Numbe	er of voting members of the go	overning body (Part VI, line 1a)				3	16
Ees	4 N	Numbe	r of independent voting mem	bers of the governing body (Part	VI, line 1b)			4	16
Activities &	5 T	Γotal n	number of individuals employe	ed ın calendar year 2014 (Part V	line 2a) .			5	2,907
¥	6 T	Γotal n	number of volunteers (estima	te if necessary)				6	273
				om Part VIII, column (C), line 12				7a	2,219,932
	bΛ	Net un	related business taxable inco	ome from Form 990-T, line 34 .				7b	
		_				Prio	r Year		Current Year
ā	8			III, line 1h)			1,484 381,541		925,542
Rayenue	9 10			III, line 2g)			3,083	_	377,170,492 12,211,732
歪	11			n (A), lines 5, 6d, 8c, 9c, 10c, an			8,105		13,369,051
	12		·	gh 11 (must equal Part VIII, colu	-				
				<u> </u>		3	394,214		403,676,817
	13 14			(Part IX, column (A), lines 1-3)			855	0,837	454,292
	14 15			Part IX, column (A), line 4)					
\$	13	5-10		iproyec benefits (Fare 1%, corumn	(A), IIIIC3	1	124,601	1,195	129,669,116
Ехрепзез	16a			rt IX, column (A), line 11e) .				0	0
ਡੌ	b	Total	fundraising expenses (Part IX, colu	mn (D), line 25) 🕨 🖰 📉 💮 💮 💮 💮 💮					
	17	O the	er expenses (Part IX, column	(A), lines 11a-11d, 11f-24e) .		2	212,823	3,927	222,207,724
	18		·	' (must equal Part IX, column (A)			338,280		352,331,132
	19	Reve	enue less expenses Subtract	t line 18 from line 12		 	55,933		51,345,685
Net Assets or Fund Balances						Beginning Y	g of Curr 'ear	rent	End of Year
88. Bar	20	Tota	l assets (Part X, line 16) .			6	511,073	3,556	620,143,530
A D	21	Tota	l liabilities (Part X, line 26)			1	197,486	,800	191,883,739
	22			tract line 21 from line 20		4	113,586	756	428,259,791
Unde my ki	nowled rer ha	Ities o lge and is any		ve examined this return, including d complete Declaration of prepai		officer) is		n all info	
		Typ	pe or print name and title	N I					
		<u>'</u>	Print/Type preparer's name Amanda Maya	Preparer's signature Amanda Maya	Dat	I CIIC	ck 🗀 ıf	PTIN P0106	7777
Paid			Firm's name BKD LLP	Amanua Paya			-employed n's EIN 🟲	a LO100	
	pare		Fırm's address ► 2800 Post Oak B	shud Sto 2200				13) 499-4	600
Use	Onl	iv l	1 11 3 GUU COSL UdK D	TVG JIC J200		1 1110	inclio (7.	10/ 477-4	000

HOUSTON, TX 77056

✓ Yes ☐ No

Par	t III	Statement of Program Se Check if Schedule O contains a		্ব
1	Brief	ly describe the organization's mis	sion	
		ER HIGH QUALITY HEALTHCARE OF JESUS CHRIST	E EMPHASIZING EXCELLENCE AND COMPASSION CONSISTENT WITH THE HEALING	
_	5 111			
2	the p	rior Form 990 or 990-EZ?	nificant program services during the year which were not listed on	
3		es," describe these new services of	or make significant changes in how it conducts, any program	
J	servi			
4	Desc expe	ribe the organization's program senses Section 501(c)(3) and 501(rvice accomplishments for each of its three largest program services, as measured by c)(4) organizations are required to report the amount of grants and allocations to others, for each program service reported	
4a	MAIN HENI FEDE FEDE GUID RESC GOVE MEDI HEAL EDUC PROF THE EDUC PROC FOR REIM TUIT	RITY CARE PROGRAM HENDRICK MEDICA ITAINED A GENEROUS CHARITY CARE PRO DRICK THE CHARITY POLICY IN EFFECT I ERAL POVERTY GUIDELINES ARE ELIGIBLE ERAL POVERTY GUIDELINES RECEIVE CARE DELINES HENDRICK PROVIDES FINANCIAL URCES AVAILABLE AND BY ASSISTING THE ERNMENT PROGRAMS BELOW COST HENI ICAID, TRICARE, COUNTY INDIGENCY, ET TH EDUCATION HENDRICK MEDICAL CEI CATIONAL EFFORTS FOR THE PURPOSES OF CAPACITY OF THE HEALTHCARE SYSTEM TO CATAIONAL RELATED AFFILIATIONS AGREEM MACY, BSN 2ND DEGREE PROGRAM AND GRAMS 3 CISCO JR COLLEGE - LVN/ADN S STATE TECHNICAL COLLEGE - ADN, EMT CH/LANGUAGE PATHOLOGY, SOCIAL WOR TORATE OF PHYSICAL THERAPY, SOCIAL GRAM 8 HENDRICK SCHOOL OF RADIOGR A \$3,750 00 LOAN AT THE BEGINNING OF IBURSEMENT PROGRAM THE TRANSITION	314,694,857 Including grants of \$ 454,292) (Revenue \$ 387,314,971) AL CENTER, IN KEEPING WITH ITS MISSION, VISION, AND VALUES AS A BAPTIST ORGANIZATION, HAS ALWAYS JORAM TO ASSURE THAT THOSE WITH THE INABILITY TO PAY HAVE ACCESS TO THE SERVICES PROVIDED BY DURING THE PERIOD COVERED BY THIS REPORT PROVIDES THAT FAMILIES WITH INCOMES BELOW 250% OF THE FOR SERVICES, WITH NO PERSONAL FINANCIAL RESPONSIBILITY FAMILIES WITH INCOMES ABOVE 250% OF THE EWITH PARTIAL FINANCIAL RESPONSIBILITY INCREASING AS THE FAMILY INCOME EXCEEDS THE FEDERAL POVER. COUNSELORS AND SOCIAL WORKERS TO HELP PATIENTS WITH HEALTHCARE NEEDS BY IDENTIFYING COMMUNITEM IN THEIR EFFORTS TO IDENTIFY AND QUALIFY FOR GOVERNMENT-SPONSORED PROGRAMS PROVIDING DRICK IS ALSO COMMITTED TO PARTICIPATING IN GOVERNMENT FUNDED PROGRAMS SUCH AS MEDICARE, C. THE COST OF SERVICES OFTEN EXCEEDS THE REIMBURSEMENT PROVIDED BY THESE PROGRAMS PROFESSION INTER HAS AFFILIATION AGREEMENTS AND PROVIDES FINANCIAL SUPPORT TO MANY PROFESSIONAL HEALTH OF ENHANCING THE KNOWLEDGE OF EXISTING HEALTH PROFESSIONALS AND EDUCATING NEW HEALTH SEENHAND HENDRICK'S EFFORTS ARE FOCUSED IN AREAS OF STUDY WHERE SHORTAGES COULD POTENTIALLY LIMITED AND THE TEXAS MIDWEST HENDRICK HAS PROVIDED FUNDING AND HAS ENTERED INTO IDENTS SOME OF WHICH ARE INDENTIFIED 1 TEXAS TECH UNIVERSITY HEALTH SCIENCES CENTER - SCHOOL OF BSN TRADITIONALPROGRAM 2 PATTY HANKS SHELTON SCHOOL OF NURSING - RN, BSN, MSN AND MSN/FNP, J, SURGERY TECHNICIAN, PHARMACY TECHNICIAN, MEDICAL ASSISTANT AND RESPIRATORY THERAPY PROGRAMS K, PSYCHOLOGY, EXERCISE HEALTH SCIENCE, BIBLE & FAMILY STUDIES, BODY & SOUL 6 HARDIN-SIMMONS UNIVERSITY AS TUDENT LOAN PROGRAM IS AVAILABLE FOR STUDENTS ENROLLED IN THE SCHOOL STUDENTS ARE ELICATED FOR STUDENTS OF THE TUTION. WILL BE COMPLETE AFTER AUGUST 2013 9 ABILENE IND SCHOOL DISTRICT - HOLLAND MEDICAL HIGH SCHOOL DIDED FOR STUDENTS IN CRITICAL NEED POSITIONS AT HENDRICK MEDICAL CENTER UPON VERIFICATION OF	TY Y NAL T - V - Y GIBLE
4b	(Cod	e) (Expenses \$	ıncludıng grants of \$) (Revenue \$)	
	(Cod	e) (Expenses \$	ıncludıng grants of \$) (Revenue \$)	
4d		er program services (Describe in S penses \$	Schedule O) Including grants of \$) (Revenue \$)	
40		al program service expenses b	314 694 857	

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f colored}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		N o
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		N o
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		N o
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			厂_
4 -	Estantla number respected in Day 2 of Farms 1000 Faton 0 of materialists.		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 217 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
Ī	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶CJ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	- -		
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	_		
	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
_	mi which the organization is need to issue qualified health plans			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	 	Νo
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14a 14b		INU

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a resi	ponse or note	to anv	line in this Part VI							.▽

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod Yes	e.) No
	ection B. Policies (This Section B requests information about policies not required by the Internal R Did the organization have local chapters, branches, or affiliates?	evenu 10a		
10a				No
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b		No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c	Yes Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No

- 17 List the States with which a copy of this Form 990 is required to be filed▶
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website Vipon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records ►JEREMY WALKER
 - 1900 PINE ST
 - ABILENE, TX 79601 (325)670-2000

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

any hours for related organizations (W- organizations (W- organizations (W- organization (W- 2/1099-MISC) organization related	(A) Name and Title	for related organizations below		•	` `	organization and
--	-----------------------	---------------------------------------	--	---	-----	------------------

Form 990 (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more than one box, unless t person is both an officer and a director/trustee)				unless officer stee)	1	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	•			
C	Total from continuation sheets to Part VII, Section A	•			
d	Total (add lines 1b and 1c)	•	3,491,174	359,942	535,681

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►59

			Yes	NO
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	,		
	on the factor respectively for such marviaga.	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
IMPERIAL CONSTRUCTION INC, 400 I 20 WEST SUITE 200 WEATHERFORD, TX 76086	CONSTRUCTION	3,528,829
PARKHILL SMITH AND COOPER INC, 340 BEECH ST ABILENE, TX 79602	DESIGN FIRM	944,420
JAMES LANDERO, 1525 HICKORY STREET ABILENE, TX 79601	PURCHASED SERVICES	349,947
WRIGHT CONSTRUCTION, 190 HONEY BEE ABILENE, TX 79601	CONSTRUCTION	341,785
DATA ENGINEERING LLC, 10955 WESTMOOR DR SUITE 400 WESTMINSTER, CO 80021	SCANNING SERVICES	309,078
2 Total number of independent contractors (including but not limited to those l	listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►21

Form 99		•	_					Page 9
Part V	/##1	Statement o	o f Revenue ule O contains a respor	nse or note to any lu	ne in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
2 E	1a	Federated cam	paigns 1a					
rant	ь	Membership du	es 1b					
ē, Ē	С	Fundraising eve	ents 1c					
iffs laru	d	Related organiz	zations 1d	437,344				
S, E	e	Government grants	s (contributions) 1e					
Contributions, Giffs, Grants and Other Similar Amounts	f	sımılar amounts no		488,198				
i di	g	noncash contribution 1a-1f \$	ons included in lines					
a C	h	Total. Add lines	s 1a-1f	· · · .	925,542			
<u> </u>				Business Code				
æ	2a	NET PATIENT REVE	ENUE	621110	359,752,165	357,205,945	2,546,220	
æ	b	FEES FOR PROVISI	ION OF MEDICAL CARE	621110	13,255,296	13,255,296		
MCe	С	RELATED RENTAL I		621110	1,788,457	1,788,457		
Š.	d	EHR INCENTIVE PA	AYMENT	621110	2,374,574	2,374,574		
Ē	e f	All other progra	am service revenue					
Program Service Revenue	'							
	g 3	Total. Add lines		.	377,170,492			
	3		ome (including dividendar ar amounts)		4,230,799		-326,288	4,557,087
	4		stment of tax-exempt bond	proceeds -	0		0	
	5	Royalties	() Dool		0			
	6a	Gross rents	(ı) Real	(II) Personal				
	ь	Less rental						
	С	expenses Rental income	0	0				
	d	or (loss) Net rental inco	ll me or (loss)		0			
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	85,571,667	113,857				
	b	Less cost or other basis and	77,192,714	511,877				
		sales expenses Gain or (loss)	8,378,953	-398,020				
	d	, ,	(ss)		7,980,933			7,980,933
	8a	Gross income f	ı					
Other Revenue		events (not inc \$	 s reported on line 1c)					
Ā	ь	1 000 d	a noncos h					
₹	C		penses b (loss) from fundraising	events .	0			
	9a	Gross income f	rom gaming activities ne 19					
	Ь	lace direct av	penses b					
			(loss) from gaming acti	vities	0			
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold b					
			(loss) from sales of inve	entory 🛌	0			
		Miscellaneous	s Revenue	Business Code				
	11a	FIRST CARE G	AIN	900099	3,224,572			3,224,572
	Ь	CAFETERIA SA	ALES	900099	2,471,744			
	С	MISCELLANEC		900099	7,672,735	7,672,735		
	d e	All other revenu		🕨				
		Total. Add lines			13,369,051			
	12	lotal revenue.	See Instructions .		403,676,817	384,768,751	2,219,932	15,762,592

	t IX Statement of Functional Expenses				
Sectio	on 501(c)(3) and 501(c)(4) organizations must complete all co				
	Check if Schedule O contains a response or note to any li	ne in this Part IX			· · · · · · · · · · · · · · · · · · ·
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	454,292	454,292		
2	Grants and other assistance to domestic individuals See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	3,135,297	2,648,295	487,002	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	103,933,470	88,544,179	15,389,291	0
8	Pension plan accruals and contributions (include section 401) and 403(b) employer contributions)	(k) 2,434,676	2,049,629	385,047	
9	Other employee benefits	12,377,730	8,810,292	3,567,438	
10	Payroll taxes	7,787,943	6,726,436	1,061,507	_
11	Fees for services (non-employees)				
а	Management	412,102	361,689	50,413	
b	Legal	416,012	95,215	320,797	
c	Accounting	230,320	885	229,435	
d	Lobbying	0		225,100	
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	80,000		80,000	
g	Other (If line 11g amount exceeds 10% of line 25, column (A amount, list line 11g expenses on Schedule O)	,	29,904,649	7,710,675	
12	A dvertising and promotion	642,078	248,047	394,031	
13	Office expenses	2,913,418	2,237,401	676,017	_
14	Information technology	7,019,617	4,393,147	2,626,470	
15	Royalties	0	.,===,=::	_,===,=	
16	Occupancy	4,166,655	4,149,928	16,727	
17	Travel	558,546	408,723		
18	Payments of travel or entertainment expenses for any federal, state, or local public officials		100,723	113,023	
19	Conferences, conventions, and meetings	0			
20	Interest	5,353,040	5,351,493	1,547	
21	Payments to affiliates	0	-,, .53	2,0.7	
22	Depreciation, depletion, and amortization	19,930,899	19,156,635	774,264	
23	Insurance	1,916,683	193,084	1,723,599	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount excee of line 25, column (A) amount, list line 24e expenses on Sche	ds 10%	133,001	1//23/333	
а	MEDICAL SUPPLIES	66,746,176	66,210,014	536,162	
b	BAD DEBT	62,380,883	62,380,883		
c	EQUIPMENT	6,327,188	6,249,287	77,901	
d	DIETARY EXPENSE	2,541,790	2,539,835	1,955	
e	All other expenses	2,956,993	1,580,819	1,376,174	
25	Total functional expenses. Add lines 1 through 24e	352,331,132	314,694,857	37,636,275	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)		, , , , , , ,	, -,	

Part X Balance Sheet

	T X	Check if Schedule O contains a response or note to any line i	n this Part X .		<u> </u>		· · · · <u> </u>
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		L	-5,240,681	1	-1,674,928
	2	Savings and temporary cash investments			4,596,068	2	4,668,667
	3	Pledges and grants receivable, net		L	2,054,710	3	2,099,291
	4	Accounts receivable, net			47,952,791	4	56,342,255
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete Schedule L	Part II of	ees, key	0	5	0
Assets	6	Loans and other receivables from other disqualified persons $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedul	d contributing er employees' ben	mployers	0	_	0
85 00	7	Notes and loans receivable, net		F	1,694,580		1,793,331
ď	8	Inventories for sale or use		-	6.363.525		6,715,449
	9	Prepaid expenses and deferred charges		F	5,091,574	<u> </u>	5,333,474
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	1 1	00,249,238	0,001,011		5,555,111
	ь	Less accumulated depreciation	10b 18	83,551,197	194,888,803	10c	216,698,041
	11	Investments—publicly traded securities			115,351,026	11	101,198,438
	12	Investments—other securities See Part IV, line 11		T T	197,318,599	12	190,492,720
	13	Investments—program-related See Part IV, line 11		T	0	13	0
	14	Intangible assets		ŀ	6,905,512		6,056,256
	15	Other assets See Part IV, line 11		F	34,097,049	15	30,420,536
	16	Total assets. Add lines 1 through 15 (must equal line 34) .		. 1	611,073,556		620,143,530
	17	Accounts payable and accrued expenses			24,561,044	17	27,243,792
	18	Grants payable		F	0	18	0
	19	Deferred revenue		F	72,892	19	79,930
	20	Tax-exempt bond liabilities			130,463,063		127,900,031
	21	Escrow or custodial account liability Complete Part IV of Sc		ŀ	0	21	0
lities	22	Loans and other payables to current and former officers, directly employees, highest compensated employees, and disquared employees.	ctors, trustees,				
Liabilit		persons Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third part	ies		3,830,189	23	2,771,933
	24	Unsecured notes and loans payable to unrelated third parties		F	0	24	0
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete F					
		D		-	38,559,612	25	33,888,053
	26	Total liabilities. Add lines 17 through 25			197,486,800	26	191,883,739
S e S		Organizations that follow SFAS 117 (ASC 958), check here ▶ lines 27 through 29, and lines 33 and 34.	and complet	te			
<u>lan</u>	27	Unrestricted net assets			398,959,347	27	414,016,231
<u>е</u>	28	Temporarily restricted net assets		L	9,568,095	28	8,787,031
Ξ	29	Permanently restricted net assets		L	5,059,314	29	5,456,529
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check	here ► ┌ and	Γ			
ö		complete lines 30 through 34.					
g.	30	Capital stock or trust principal, or current funds		 		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		.		31	
ď	32	Retained earnings, endowment, accumulated income, or othe		<u> </u>		32	
Ř	33	Total net assets or fund balances		L	413,586,756	33	428,259,791
	34	Total liabilities and net assets/fund balances			611,073,556	34	620,143,530

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI			,	F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		403,6	576,817
2	Total expenses (must equal Part IX, column (A), line 25)	2		352,3	331,132
3	Revenue less expenses Subtract line 2 from line 1	3		51,3	345,685
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		413,5	586,756
5	Net unrealized gains (losses) on investments	5		-16,3	347,215
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-20,3	325,435
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		428,2	259,791
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. $ abla$
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	ו		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	1			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	9	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Software ID: **Software Version:**

EIN: 75-0827446

Name: HENDRICK MEDICAL CENTER

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers,	Direct ntracto	ors, ors	Tru	ste	es, ŀ	(ey	Employees, High	hest	
(A) Name and Title	(B) Average hours per week (list any hours for related	Posit more ti perso and a	tion (han o n is b	ne b ooth ctor,	ox, ι an of /trus	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	2,1033 11300	2/1033 111307	related organizations
(1) Joe Alcorta	2 0	×						0	0	o
Director (1) Cathy Ashby	4 0									
Director	4 0	Х						0	0	0
(2) Terry Beal	2 0	x						0	0	0
Director	4 0	_ ^						0	0	0
(3) Joe Crawford	2 0	×						0	0	0
Director (A) Pop Fogle	2 0									
(4) Ron Fogle		X						0	0	О
Director (5) Scott Hibbs	0 0									
Director	4 0	X						0	0	0
(6) Diane Leggett	2 0	, , , , , , , , , , , , , , , , , , ,								
Director	0 0	X						0	0	0
(7) J V Martin	2 0	X						0	0	0
Director (8) Joe Melson	2 0									
		х						0	0	0
Director (9) David Morris	0 0									
Chair	4 0	X		Х				0	0	0
(10) Janet O'Dell	2 0	×						0	0	0
Director	0 0							Ů		, and the second
(11) David Scott	2 0	X						0	0	0
Director (12) Larry Smith	4 0									
2nd Vice Chair	2 0	X		Х				0	0	0
(13) Lanny Vinson	2 0			l				_	_	_
1st Vice Chair	4 0	X		Х				0	0	0
(14) Mike Woodard	2 0	x		x				0	0	0
Secretary	2 0								_	
(15) Kelly Kınard	2 0	×						0	0	0
Director (16) Tim Lancaster	2 0 40 0									
President/CEO	8 0			Х				933,353	0	147,387
(17) Joe Pearson	20 0			×				394,992	0	73,648
Senior Vice President	19 0			_^				334,332		75,040
(18) Jeremy Walker	40 0			х				221,747	0	40,736
Vice President/CFO (19) Norm Archibald	8 0									
Vice President	42 0			Х				0	194,818	20,344
(20) Brian Bessent	40 0									
Vice President	2 0			Х				153,878	0	35,433
(21) Susie Cassle	40 0			х				157,003	0	28,844
Vice President	0 0			<u> </u>						
(22) Stephen Faehnle MD	40 0			х				277,514	0	17,500
Vice President (23) Lisa Harp	2 0									
Vice President	2 0			Х				166,156	0	27,439
(24) Tim Riley	40 0			х				254,039	0	43,805
Vice President	2 0							234,039		43,003

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours	Posit more th perso and a	ion (d nan oi n is b	ne bo	ox, u an of	nless ficer		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(26) David Stephenson	40 0			х				0	165,124	35,993
Vice President	4 0			^				9	103,121	33,333
(1) Susan Wade	40 0			<				125 261	0	26.462
Vice President	2 0			Х				135,361	U	26,462
(2) Robert Harlow	40 0					x		172 424	0	10.422
Physicist	0 0					^		173,434	U	18,423
(3) Joshua Jones Coordinator-Pharmacy	40 0					х		168,519	0	195
(4) Eric Zuniga Coordinator-Pharmacy	40 0					х		153,626	0	0
(5) Flora Lumbre	40 0					х		153,074	0	8,991
(6) Deborha Rollins Pharmacist III	40 0					х		148,478	0	10,481
	•									

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As Filed Data -

DLN: 93493196012396

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		ne organization IEDICAL CENTER					Employer identification	ation number
HEND	KICK III	ILDICAL CLIVIER					75-0827446	
Pa	rt I	Reason for Publi	c Charity S	tatus (All organiza	tions must co	mplete this p		ons.
		zation is not a private fo						
1	Г	A church, convention	of churches, o	r association of churc	hes described i	n section 170(l	o)(1)(A)(i).	
2		A school described in	-			•	,,,,,,,	
3	Ī	A hospital or a cooper	=		· ·	tion 170(b)(1)	(A)(iii).	
4	Ė	A medical research or		_). Enter the
	_	hospital's name, city,						
5	J	An organization opera			versity owned o	r operated by a	a governmental unit d	escribed in
	_	section 170(b)(1)(A)						
6	<u>_</u>	A federal, state, or loc						
7		An organization that n				om a governme	ental unit or from the g	jeneral public
8	\vdash	described in section 1 A community trust des				+ 11 \		
9	<u>'</u>	An organization that n					hutions mambarshin	fees and gross
,	'	receipts from activitie						
		its support from gross						i busiliesses
10	_	acquired by the organ						
10	<u>'</u>	An organization organ	•	•	· ·	•		
11	J	An organization organ one or more publicly s						
		the box in lines 11a th						
а	Γ	Type I. A supporting of	-			-		· -
		supported organization				ty of the direct	ors or trustees of the	supporting
L	_	organization You mus				with its supps	rtad arganization(a)	ou bourne control or
Ь	ı	Type II. A supporting management of the su	=	•			• • • • • • • • • • • • • • • • • • • •	•
		must complete Part IV			sume persons t	nuc control of t	nanage the supported	organization(s) Iou
c	Γ	Type III functionally			n operated in c	onnection with,	and functionally inte	grated with, its
	_	supported organization						
d	J	Type III non-function						
		not functionally integr (see instructions) Yo					ement and an attentiv	eness requirement
е	Г	Check this box if the o					s a Type I, Type II, T	ype III functionally
		integrated, or Type II	I non-function	ally integrated suppor	tıng organızatıo	n		
f		Enter the number of s						
g		Provide the following i	nformation abo	out the supported orga	inization(s)			
	(i)N:	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	ianization	(v) A mount of	(vi) A mount of
		organization	(, 21.1	organization	listed in your	governing	monetary support	other support (see
		-		(described on lines	docume	nt?	(see instructions)	instructions)
				1-9 above or IRC				
				section (see instructions))				
				macraetions //	Yes	No		
Tota	<u> </u>							

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2013 Schedule A, Part III, line 17

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	Part IV Supporting Organizations (continued)						
S	ection B. Type I Supporting Organizations						
			Yes	No			
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1					
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2					
S	ection C. Type II Supporting Organizations						
			Yes	No			
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1					
S	ection D. All Type III Supporting Organizations						
			Yes	No			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1					
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2					
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3					
S	ection E. Type III Functionally-Integrated Supporting Organizations						
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.						
2	Activities Test Answer (a) and (b) below.		Yes	No			
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a					
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b					
3							
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a					
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1				

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)			
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 31 and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493196012396

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

HENDRICK MEDICAL CENTER

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

Political Campaign and Lobbying Activities

www.irs.gov/form990. If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number**

				75-0827446	
Par	t I-A Complete if the or	ganization is exempt under	section 501(c) or is a section 527	organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect politic	al campaıgn act	ıvıtıes ın Part IV	
2	Political expenditures			▶	\$
3	Volunteer hours				
Par	t I-B Complete if the or	ganization is exempt under s	section 501(c)(3).	
1		e tax incurred by the organization und			\$
2		e tax incurred by organization manage			\$
3	•	section 4955 tax, did it file Form 472			☐ Yes ☐ No
4a	Was a correction made?	,	•		☐ Yes ☐ No
b	If "Yes," describe in Part IV				
Par		ganization is exempt under s	section 501(c), except section 50)1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for sec	ction 527 exemp	ot function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	organization's funds contributed to oth	ner organizations	s for section 527 ►	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	ınd on Form 112	0-POL, line 17b ►	¢
4	Did the filing organization file I	Form 1120-POL for this year?			↑ — Yes
5	organization made payments l amount of political contribution	nd employer identification number (EI For each organization listed, enter the ns received that were promptly and di political action committee (PAC) If a	amount paid fro rectly delivered	om the filing organization's to a separate political orga	funds Also enter the anization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
For P	Paperwork Reduction Act Notice, se	l ee the instructions for Form 990 or 990:	·EZ.		Form 990 or 990-EZ) 2014

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2014					Page 2
P	cart II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c)(3) and fi	led Form 5768	
	Check ► If the filing organization belongs to a		list in Part IV ea	ich affiliated gr	oup member's nam	e, address, EIN,
В	expenses, and share of excess lobb		ol" provisions apr	olv		
	Limits on Lobbying E (The term "expenditures" means an	Expenditures		,	(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	obying)			
b	Total lobbying expenditures to influence a legisl					
c	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of th	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of th	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lir	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er -0-				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 rep	oorting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t		ection do not uctions for li	have to co nes 2a thro	ugh 2f.)	he five
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

Pai	ITT II-B Complete if the organization is exempt under section 501(c)(3) a filed Form 5768 (election under section 501(h)).	nd has N	ОТ				
For ea	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbyin	,,,	(a)		(b)	
activ.		The below, provide in rule 17 a decaned description of the lobby mg		No	A	mour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referenduthrough the use of	um,					
а	Volunteers?			Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			Νo			
C	Media advertisements?			Νo			
d	Mailings to members, legislators, or the public?			Νo			
e	Publications, or published or broadcast statements?			Νo			
f	Grants to other organizations for lobbying purposes?		Yes			1	18,814
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			Νo			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			Νo			
i	O ther activities?			Νo			
j	Total Add lines 1c through 1i					1	18,814
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?			Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912						
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			i			
d	, , ,						
Par	rt III-A Complete if the organization is exempt under section 501(c)(4), s	section 5	01(c)(5),	or se	ctio	n
	501(c)(6).					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			Г	1	103	140
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	,		-	3		
Par	rt III-B Complete if the organization is exempt under section $501(c)(4)$, s		01(c)(5),	or se	ctio	n
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are ans line 3, is answered "Yes."						
1	Dues, assessments and similar amounts from members		1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of perpenses for which the section 527(f) tax was paid).	olitical					
а	Current year		2a				
b	Carryover from last year		2b				
С	Total		2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) of		3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the does the organization agree to carryover to the reasonable estimate of nondeductible lobbying a						
	political expenditure next year?	anu	4				
5	Taxable amount of lobbying and political expenditures (see instructions)		5				
Pa	art IV Supplemental Information						
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affi (see instructions), and Part II-B, line 1 Also, complete this part for any additional information	liated group	o list),	Part II	-A, lı	nes 1	and
	Return Reference Explanation						
PAR	RT II-B, QUESTION 1F AMOUNT REPORTED IN PART II-B, QUESTION 1F REPRES	SENTS POF	RTION	I OF DI	JES P	AID	ТО
	TRADE ASSOCIATIONS THAT IS ATTRIBUTABLE TO LOB						
		· ·					

Part IV Supplemental Inf	ormation (continued)	
Return Reference	Explanation	
·	_	

Schedule C (Form 990 or 990EZ) 2014

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DLN: 93493196012396

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	me of the organization	Employer identification number					
HEN	IDRICK MEDICAL CENTER		75-0827446				
Pa	rt I Organizations Maintaining Donor Adv				olete if the		
	organization answered "Yes" to Form 990	, Part IV, line 6. (a) Donor advised funds	<u> </u>	(b) Funds and other ac	counts		
	Total number at end of year	(a) Donor advised funds		(b) I dilus allu otilei ac	Counts		
	Aggregate value of contributions to (during year)						
	Aggregate value of grants from (during year)						
	Aggregate value at end of year						
	Did the organization inform all donors and donor advisor	ors in writing that the assets held in do	onor advi	ısed			
	funds are the organization's property, subject to the or	_		┌ Ye	s No		
	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benef conferring impermissible private benefit?				s 「No		
a	rt III Conservation Easements. Complete if	the organization answered "Yes"	to Forn	n 990, Part IV, line 7	'.		
	Purpose(s) of conservation easements held by the organization of land for public use (e.g., recreation in Protection of natural habitat Preservation of open space	or education) Preservation of a	a certifie	ically important land ar d historic structure	ea		
	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservation contribution in	n the forn	n of a conservation			
	,			Held at the End of	the Year		
1	Total number of conservation easements		2a				
,	Total acreage restricted by conservation easements		2b				
	Number of conservation easements on a certified histo	rıc structure ıncluded ın (a)	2c				
	Number of conservation easements included in (c) acq historic structure listed in the National Register	uired after 8/17/06, and not on a	2d				
	Number of conservation easements modified, transferr	ed, released, extinguished, or termina	ited by th	ne organization during			
	the tax year 🛌						
	Number of states where property subject to conservati	on easement is located 🕨					
	Does the organization have a written policy regarding t enforcement of the conservation easements it holds?		 indling of	violations, and	s 「No		
	Staff and volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation eas	ements o	luring the year			
	*						
	Amount of expenses incurred in monitoring, inspecting	, and enforcing conservation easemer	nts durin	g the year			
	▶ \$						
	Does each conservation easement reported on line 2 (c) and section $170(h)(4)(B)(II)$?	l) above satisfy the requirements of s	ection 17	70(h)(4)(B)(ı) Y e	s No		
	In Part XIII, describe how the organization reports cor balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financi	•	-			
ľ	Complete if the organization answered "Y		, or Ot	her Similar Assets	3.		
	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote t	16 (ASC 958), not to report in its rev ts held for public exhibition, educatior	n, or rese	arch in furtherance of p			
•	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide the following amounts relating to these	16 (ASC 958), to report in its revenu ts held for public exhibition, educatior	e statem	ent and balance sheet	oublic		
	(i) Revenue included in Form 990, Part VIII, line 1			► \$			
	(ii) Assets included in Form 990, Part X			► \$			
	If the organization received or held works of art, historic following amounts required to be reported under SFAS						
	Revenue included in Form 990, Part VIII, line 1	·		► \$			
)	Assets included in Form 990, Part X			▶ \$			
	, 155665 meraded mir Offil 550, Fait A			- Ψ			

Part	Organizations Maintaining Co	llections of Art,	<u> Histo</u>	rical Tre	easures, or O	ther S	Similar Ass	sets (co	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other records	s, chec	k any of th	e following that a	re a sı	gnıfıcant use	of its	
а	Public exhibition		d [Loan o	r exchange progr	ams			
b	Scholarly research		е Г	Other					
C	Preservation for future generations								
4	Provide a description of the organization's co Part XIII	ollections and explain	how th	ney further	the organization	's exer	mpt purpose 11	n	
5	During the year, did the organization solicit								
Dav	assets to be sold to raise funds rather than t t IV Escrow and Custodial Arrang						<u>'</u>	Yes	l No
Fell	Part IV, line 9, or reported an an					1 165	י נט רטוווו א	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					ets not		Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the fo	ollowing	g table	_				
					-		Am	ount	
c	Beginning balance				-	1c			
d	Additions during the year				_	1d			
e	Distributions during the year					1e			
f	Ending balance				_	1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, for	escrow or	custodial accour	nt liabi	lity?	Yes	□ No
_ь	If "Yes," explain the arrangement in Part XII								<u> </u>
Pa	rt V Endowment Funds. Complete							(-) <u>F</u>	
1a	Beginning of year balance	(a)Current year 9,316,689	(b) Prio	7,391,137	(c)Two years back 8,252,609	(a)Inn	ee years back 8,097,738	(e)Four ye	7,368,261
b	Contributions	440,180		876,374	1,058,994		-,,		
c	Net investment earnings, gains, and losses			·	, ,				
_		-636,512		1,055,336	442,669		161,355		734,341
d	Grants or scholarships								
е	Other expenditures for facilities and programs	6,199		6,158	2,363,135		6,484		4,864
f	Administrative expenses								
g	End of year balance	9,114,158		9,316,689	7,391,137		8,252,609		8,097,738
2	Provide the estimated percentage of the cur	•	(line 1	.g, column	(a)) held as				
а	Board designated or quasi-endownient	38 699 %							
b	Permanent endowment ► 61 299 %								
c	remporarily restricted endowment	02 %							
	The percentages in lines 2a, 2b, and 2c sho	·							
За	Are there endowment funds not in the posses organization by	ssion of the organizat	ion tha	t are held	and administered	l for th	e	Yes	No
	(i) unrelated organizations						3a(i		No
	(ii) related organizations						3a(i		
b	If "Yes" to $3a(II)$, are the related organizatio	· · · · · · · · · · · · · · · · · · ·					3b	Yes	
4	Describe in Part XIII the intended uses of th								
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line		e orga	anızatıon	answered 'Yes	' to Fo	orm 990, Pa	rt IV, lii	ne
	Description of property			a) Cost or ot sis (investme			c) Accumulated depreciation	(d) Boo	ok value
1a l	_and		+		25,139,	077		2	5,139,077
	Buildings				114,368,	_	51,122,658		3,245,939
	_easehold improvements		.		7,322,		3,500,495		3,822,247
d i	Equipment		.		221,464,	971	128,928,044	9	2,536,927
	Other				31,953,	851		3	1,953,851
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part X,	column	(B), line 1	0(c).)		•	21	6,698,041
		·					Schedule D	(Form 9	90) 2014

See Form 990, Part X, line 12. (a) Description of security or category	implete if the o	rganization (b) Book			o, Part IV, line 11b.
(including name of security)					of-year market value
(1)Financial derivatives (2)Closely-held equity interests					
(3)Other					
(A) COM HEALTH ASSURANCE			580,000		F
(B) INVESTMENT IN HMCF NET ASSETS			35,409,965		F
(C) INVESTMENT IN SHA LLC			26,167,725		F
(D) UNREALIZED GAIN/LOSS			1,928,846		F
(E) SECTION 457B INVESTMENT			4,583,747		F
(F) SECTION 457F INVESTMENT			551,442		F
(G) BOND FUNDS			65,065,772		F
(H) 1ST NATIONAL BANK INVESTMENT T			46,779,344		F
(I) INVESTMENT IN HMOB			9,425,879		F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	Þ		190,492,720		
Part VIII Investments—Program Related. Co See Form 990, Part X, line 13.	omplete if the	organizatio	n answered '	es' to Form 9	190, Part IV, line 11c
(a) Description of investment	(b) Book	value		thod of valuation	
			Cost or en	d-of-year marke	et value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	*				
Part IX Other Assets. Complete if the organization		' to Form 990) Part IV line	11d See Form	990 Part X line 15
(a) Descri			,,, are 17, mie		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1					
Part X Other Liabilities. Complete if the orga	anızatıon answ	ered 'Yes' t	o Form 990,	Part IV, line 1	1e or 11f. See
Form 990, Part X, line 25. (a) Description of liability	(b) Book	value T			
	(=, = = = =				
Federal income taxes FUNDS HELD FOR OTHERS	+	1,287,080			
ANNUITY PAYABLE	1	51,300			
DUE TO AFFILIATES	1	19,627,128			
PENSION LIABILITY		5,135,189			
RESERVES FOR SELF INSUR	1	7,456,863			
DUE TO 3RD PARTY PAYORS	1	328,065			
OTHER LIABILITIES	1	2,428			
	1	_,0			
	1				
Total, (Column (h) must equal Form 990, Part X, col (B) line 25.)		22 000 052			

	dule D (Form 990) 2014		Page 4
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	Return Complete If
-	the organization answered 'Yes' to Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements	1	T 221 000 210
1	h		321,899,218
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	-80,531,985
3	Subtract line 2e from line 1	3	402,431,203
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4 c	1,245,614
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	403,676,817
Par	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1	Total expenses and losses per audited financial statements	1	289,525,265
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		' ' '
a	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses	ĺ	
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	-193,129
3	Subtract line 2e from line 1	3	289,718,394
	Amounts included on Form 990, Part IX, line 25, but not on line 1:	<u>-</u>	209,710,394
4			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	1	
b	Other (Describe in Part XIII)		
С	Add lines 4a and 4b	4c	62,612,738
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	352,331,132
	t XIII Supplemental Information		
Part	vide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b t V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to rmation		ide any additional

Return Reference	Explanation
FIN 48 FINANCIAL STATEMENTS FOOTNOTE	In accordance with ASC 740-10 FASB Interpretation (FIN) 48, Accounting for Uncertainty in Income Taxes, management evaluated Hendricks tax positions and concluded that Hendrick had taken no uncertain tax positions that required adjustment to the financial statements to comply with the provisions of this guidance. With a few exceptions, Hendrick is no longer subject to income tax examinations by the U.S. federal, state or local tax authorities for years before 2012.
SCH D, PART XI, LINE 2D	RECONCILIATION OF AUDITED FINANCIAL STATEMENTS TO FORM 990 REVENUE ON BOOKS, NOT ON RETURN CHANGE IN UNRESTRICTED HMCF NET ASSETS \$ (1,111,849) EQUITY IN EARNINGS OF SUBSIDIARY (280,521) DONATION EXPENSE INCLUDED IN REVENUE (174,484) OTHER REVENUE ON AUDIT INCLUDED IN RETURN EXPENSES (179,662) BAD DEBT EXPENSE (62,438,254)
SCH D, PART XI, LINE 4B	RECONCILIATION OF FORM 990 TO AUDITED FINANCIAL STATEMENTS CONTRIBUTIONS IN NET ASSETS 347,179 NET ASSETS RELEASED 898,435 1,245,614
SCH D, PART XII, LINE 2D	RECONCILIATION OF AUDITED FINANCIAL STATEMENTS TO FORM 990 OTHER EXPENSE ON RETURN INCLUDED IN AUDIT REVENUE (179,662) OTHER CHANGES (13,467)
SCH D, PART XII, LINE 4B	RECONCILIATION OF FORM 990 TO AUDITED FINANCIAL STATEMENTS BAD DEBT EXPENSE \$ 62,438,254 DONATION EXPENSE INCLUDED IN REVENUE 174,484 \$ 62,612,738
SCH D, PART V, LINE 4	INTENDED USE OF ENDOWMENT FUNDS CAPITAL PROJECTS AND OPERATIONS OF HENDRICK MEDICAL CENTER INCLUDING CHILDREN'S HOSPITAL, MAINTENANCE, CANCER, NURSING, ETC

Jenedale 2 (1 31111 33 3) 23 13		age 💆
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

Additional Data

(I) INVESTMENT IN HMOB

Software ID:

Software Version:

EIN: 75-0827446

Name: HENDRICK MEDICAL CENTER

Form 990, Schedule D, Part VII - Investments Other Securities										
(a) Description of security or cateory (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value								
(3)Other										
(A) COM HEALTH ASSURANCE	580,000	F								
(B) INVESTMENT IN HMCF NET ASSETS	35,409,965	F								
(C) INVESTMENT IN SHA LLC	26,167,725	F								
(D) UNREALIZED GAIN/LOSS	1,928,846	F								
(E) SECTION 457B INVESTMENT	4,583,747	F								
(F) SECTION 457F INVESTMENT	551,442	F								
(G) BOND FUNDS	65,065,772	F								
(H) 1ST NATIONAL BANK INVESTMENT T	46,779,344	F								
	1									

9,425,879

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DLN: 93493196012396

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

	of the organization ORICK MEDICAL CENTER				Employer ident	fication number	
¬ ⊏ IN L	DRICK MEDICAL CENTER				75-0827446		
Pai	rt I General Information "Yes" to Form 990, Par			ne United States. Co	omplete if the organiz	ation answered	
1	For grantmakers. Does the cand other assistance, the grants or a used to award the grants or a	intees' eligibili	ty for the grar	nts or assistance, and	the selection criteria	┌ Yes ┌ No	
For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.							
3	Activites per Region (The follow	ng Part I, line 3	B table can be di	uplicated if additional spa	ace is needed)		
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region	
(1)	Central America and the Caribbean			Program Services	Investment	2,066,210	
(2)	Central America and the Caribbean			Investments		580,000	
(- ,							
(4)							
(5)							
	Sub-total Total from continuation sheets to Part I					2,646,210	
C	Totals (add lines 3a and 3b)					2,646,210	

Schedule F (Form 990) 2014

Pa				i zations or Entitie ived more than \$5,0		•	9		to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								
2				ed above that are ro or counsel has pro					
3	Enter total num	nber of other or	ganizations or ent	ities					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	Part III can be duplicated if additional space is needed.										
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)				
(1)							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
(2)											
(3)											
(4)											
(5)											
(6)											
(7)											
(8)											
(9)											
(10)											
(11)											
(12)											
(13)											
(14)											
(15)											
(16)											
(17)											
(18)											
				I.	I .						

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	F	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Γ	Yes	্ব	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	V	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	احا	Yes	Г	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	V	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713: do not file with Form 990)	Г	Yes	굣	No

Schedule F (Form 990) 2014

Additional Data

Software ID: Software Version:

EIN: 75-0827446

Name: HENDRICK MEDICAL CENTER

Schedule F (Form 990) 2014

Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

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DLN: 93493196012396

OMB No 1545-0047

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	e of the organization					Employer identificati	on nu	mber	
HEND	RICK MEDICAL CENTER					75-0827446			
Pa	rt I Financial Ass	istance an	d Certain	Other Community	Benefits at Cost				
								Yes	No
1a	Did the organization have					stion 6a	1a	Yes	<u> </u>
b	If "Yes," was it a written						1b	Yes	
2	If the organization had m financial assistance polic					application of the			
	Applied uniformly to a Generally tailored to				mly to most hospital i	acılıtıes			
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year								
a	a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care								
		200% F 0	ther		250 %				
b	Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care							Yes	
	□ 200% □ 250% □	300%	50% Г 40	0% 🔽 Other		500 %			
c	If the organization used for determining eligibility for test or other threshold, re	free or discou	inted care I	nclude in the description	n whether the organiz	ation used an asset			
4	Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?						4	Yes	
5a	Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?							Yes	
b	b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?								No
C	If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?								
6a	a Did the organization prepare a community benefit report during the tax year?								
b	b If "Yes," did the organization make it available to the public?								
	Complete the following ta worksheets with the Sche		worksheets	provided in the Schedule	e H instructions Dor	ot submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost			•	
	ancial Assistance and Means-Tested	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ber expense		f) Perce otal exp	
G c	vernment Programs Financial Assistance at cost	(optional)	(5,5.01,61)						
a b	(from Worksheet 1) Medicaid (from Worksheet 3,			11,081,568	587,4	08 10,494	160	3 6	520 %
С	column a)			28,083,647	21,614,0	6,469	,599	2 2	230 %
	government programs (from Worksheet 3, column b) .								
d	Total Financial Assistance and Means-Tested Government Programs .			39,165,215	22,201,4	56 16,963	759	5 8	350 %
	Other Benefits								
е	Community health improvement services and community benefit operations (from Worksheet 4)			83,768	4,9	10 78	,828	0 0)30 %
f	Health professions education			687,456	211,1	97 476	259	O 1	160 %
g	(from Worksheet 5) Subsidized health services (from Worksheet 6)			007,430	211,1				
h	Research (from Worksheet 7)								
ı	Cash and in-kind contributions for community benefit (from Worksheet 8)			50,004	30,0	20	,004	0 0	010 %
	Total Other Benefits			921 229	246.1		001	0.2	200.0/-

39,986,443

6 050 %

Pa		the tax year, an		this table if the o Part VI how its o							
	or the communic	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect offs revenue	-	(e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and house	sing							_		
_2	Economic development										
_3	Community support										
4	Environmental improvements										
5 	Leadership development and tra for community members Coalition building	ining									
7	Community health improvement advocacy	t									
8	Workforce development										
9	Other Total										
	t IIII Bad Debt, Med	icare, & Collec	l tion Practic	es							
	ion A. Bad Debt Expense	,								Yes	No
1	Did the organization repo	rt bad debt expense	e in accordance	e with Heathcare Fi	nancıal M	anagei	ment A	ssociation	1		No
2	Enter the amount of the o		ebt expense E	xplain in Part VI th	ie .						
	methodology used by the	-	•	•		2		62,380,883			
3	Enter the estimated amou patients eligible under the the methodology used by	e organization's fina	ancıal assıstan	ce policy Explain i	n Part VI						
	any, for including this por	tion of bad debt as	community bei	nefit		3		3,742,853			
4	Provide in Part VI the tex or the page number on wh						rıbes ba	ad debt expense			
	ion B. Medicare		(-		00 450 003			
5 6	Enter total revenue receiventer Medicare allowable			•		5 6		99,458,892			
7	Subtract line 6 from line 5					7		-18,276,823			
8	Describe in Part VI the e Also describe in Part VI t Check the box that descr	xtent to which any : the costing method	shortfall report ology or source	ed in line 7 should	be treated			ty benefit			
	Cost accounting syst			tio 「	O ther						
	ion C. Collection Practices Did the organization have	a written debt cell	action policy d	uring the tay year?						l	
9a b	If "Yes," did the organization nave	tion's collection po	icy that applie	d to the largest nur	nber of its	patiei	nts duri		9a	Yes	
Dai	assistance? Describe in F rt IV Management Co	Part VI	 Ioint Ventur		are by office	re direc	tore true	tees key employees	de and r	Yes	
	ctions)	inpanies and s	onit ventar	CS(OWNED 10% OF THE	ore by office	is, unec	tors, trus	stees, key employees	, anu p	niy siciai	15—500
	(a) Name of entity	(E	 Description of p activity of entit 		(c) Organiz profit % or ownersh	r stock	, e) Officers, directors, trustees, or key mployees' profit % stock ownership %	pro	:) Physic fit % or wnershi	stock
1											
2											
3											
4											
5											
6											
7				+					+		
8											
9											
10											
11									+		
12									+		
13											

Part V Facility Information										
Section A. Hospital Facilities	Licensed	Genera	Children's	Teaching	Critical	Research	ER-2	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	sed hospital	ral medical & surgical	ren's hospital	hing hospital	al access hospital	arch facility	ER-24 hours	ther	O ther (describe)	Facility reporting group
See Additional Data Table										
	l	l	l	l	l	l	I			

Schedule H (Form 990) 2014

Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
HENDRICK MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

	e number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A):	_		
			Yes	No
	nmunity Health Needs Assessment	1		
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current	١.		١
2	tax year or the immediately preceding tax year?	1		No
2	immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Νο
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			
	health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	<u> </u>
	If "Yes," indicate what the CHNA report describes (check all that apply)			ĺ
а	A definition of the community served by the hospital facility			ĺ
b	Demographics of the community			ĺ
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	How data was obtained			ĺ
е	The significant health needs of the community			ĺ
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			ĺ
	The process for consulting with persons representing the community's interests			ĺ
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			ĺ
j	Other (describe in Section C)			ĺ
	Indicate the tax year the hospital facility last conducted a CHNA 20 12			ĺ
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
- -	community, and identify the persons the hospital facility consulted	5	Yes	\vdash
ьа	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a		Νο
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the			
	other organizations in Section C	6b		Νo
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	<u> </u>
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			ĺ
а	Hospital facility's website (list url) SEE PART V, SECTION C			ĺ
b	O ther website (list url)			ĺ
	Made a paper copy available for public inspection without charge at the hospital facility			ĺ
	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs		Yes	ĺ
9	identified through its most recently conducted CHNA? If "No," skip to line 11 $\cdot\cdot\cdot\cdot\cdot\cdot\cdot\cdot\cdot\cdot\cdot\cdot\cdot$	8		\vdash
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
а	If "Yes" (list url) SEE PART V, SECTION C	<u> </u>	1 03	
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10Ь		No
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
_	required by section $501(r)(3)$?	12a		Νo
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		<u> </u>
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)

HENDRICK MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\frac{250}{9}$ %			
	and FPG family income limit for eligibility for discounted care of 500 %			
b	Income level other than FPG (describe in Section C)			
c	Asset level			
d	▼ Medical indigency			
e	▼ Insurance status			
f	Underinsurance discount			
а	Residency			
h	Other (describe in Section C)			
	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)		1 03	
	explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
C	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
_	assistance with FAP applications			
	Other (describe in Section C)	1.0	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
10	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
_	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
a	The FAP was widely available on a website (list url) SEE PART V, SECTION C			
b	The FAP application form was widely available on a website (list url) SEE PART V, SECTION C			
С	A plain language summary of the FAP was widely available on a website (list url) SEE PART V, SECTION C			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
_	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
	ling and Collections			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
е	None of these actions or other similar actions were permitted			

Part V Facility Information (continued)

HENDRICK MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	▼ Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			1
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			
Ро	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
а	The hospital facility did not provide care for any emergency medical conditions			
Ь				
c				
d	Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			1
d	▼ Other (describe in Section C)			ĺ
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		Νo
	If "Yes," explain in Section C			

Schedule	Η	Form	990	2014
Schodale		(1 01111	,,,,,,	,

Page 6 **2**

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3₁, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2014

Schedule H	(Form	990	2014
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Part V	Facility	Information	(continued
Part V	Facility	Information	(continue)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?______

Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Schedule H (Form 990) 2014

Page 9 **2** Part VI Supplemental Information

Provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may

- Community information. Describe the community the organization serves, taking into account the geographic area and demographic
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

990 Schedule H, Supplemer	ntal Information
Form and Line Reference	Explanation
SCHEDULE H, PART III, SECTION A, LINE 2	AMOUNTS REPORTED ON LINE 2 IS BASED ON BAD DEBTS PER THE AUDITED FINANCIAL STATEMENTS
SCHEDULE H, PART III, SECTION A, LINE 3	THE ORGANIZATION'S ESTIMATE OF THE AMOUNT OF BAD DEBT ATTRIBUTABLE TO CHARTY CARE PATIENTS IS ESTIMATED AT 6%
SCHEDULE H, PART III, SECTION A, LINE 4	THE FINANCIAL STATEMENT FOOTNOTE DESCRIBING BAD DEBT IS LOCATED ON PAGES 26-27 OF THE AUDITED FINANCIAL STATEMENT REPORT
SCHEDULE H, PART III, SECTION B, LINE 8	THE ORGANIZATION HAD A MEDICARE SHORTFALL IN THE AMOUNT OF 18,276,823 THE STATE OF TEXAS TREATS MEDICARE SHORTFALL AS A COMMUNITY BENEFIT FOR MEETING STATUTORY REQUIREMENTS FOR CH ARITY CARE AND COMMUNITY BENEFIT
SCHEDULE H, PART III, SECTION C, LINE 9B	NEITHER THE ORGANIZATION, NOR THIRD PARTIES AUTHORIZED BY THE ORGANIZATION, TAKE ANY ACTIO NS UPON NON-PAYMENT FROM A PATIENT BEFORE MAKING A REASONABLE EFFORT TO DETERMINE IF THE P ATIENT IS ELIGIBLE FOR THE FACILITY'S FINANCIAL ASSISTANCE POLICY
SCHEDULE H, PART VI, LINE 2	HENDRICK MEDICAL CENTER ("HENDRICK") CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT ("CHNA") IN JANUARY THROUGH JUNE OF 2013, WITH THE ASSISTANCE OF BKD, LLP, A CPA AND ADVISORY FIR M THE ASSESSMENT DETERMINED THE MOST PRESSING HEALTH NEEDS OF TAYLOR, JONES AND CALLAHAN COUNTIES BASED ON CURRENT LITERATURE AND OTHER GUIDANCE FROM THE TREASURY AND THE IRS, TH E FOLLOWING STEPS WERE TAKEN AS PART OF HENDRICK'S CHNA - THE "COMMUNITY SERVED" WAS DEFI NED UTILIZING INPATIENT DATA REGARDING PATIENT ORIGIN - POPULATION DEMOGRAPHICS AND SOCIO ECONOMIC CHARACTERISTICS OF THE COMMUNITY WERE GATHERED AND REPORTED UTILIZING VARIOUS THI RD PARTIES - HEALTH STATUS OF THE COMMUNITY WAS REVIEWED - AN INVENTORY OF HEALTH CARE F ACILITIES AND RESOURCES WAS PREPARED - COMMUNITY INPUT WAS PROVIDED THROUGH KEY INFORMANT INTERVIEWS OF 39 STAKEHOLDERS - 338 INDIVIDUALS COMPLETED A COMMUNITY HEALTH SURVEY THE INFORMATION GATHERED WAS ANALYZED AND REVIEWED TO IDENTIFY HEALTH ISSUES OF UN-INSURED PE RSONS, LOW-INCOME AND UNDERSERVED POPULATIONS, AND THE COMMUNITY AS A WHOLE
SCHEDULE H, PART VI, LINE 3	HENDRICK PROVIDES MANY OPPORTUNITIES FOR PATIENT EDUCATION ON FINANCIAL ASSISTANCE THE PR OGRAMS ARE OUTLINED ON HENDRICK'S WEBSITE, SIGNS AND BROCHURES ARE AT EVERY REGISTRATION P OINT, PRE-ADMIT LETTERS ARE SENT TO SURGERY PATIENTS THAT CONTAIN FINANCIAL ASSISTANCE INF ORMATION, AND APPLICATIONS ARE GIVEN TO EVERY UNINSURED TRAUMA CENTER PATIENT
SCHEDULE H, PART VI, LINE 4	HENDRICK IS ACTIVELY DELIVERING CARE FOR A 19 COUNTY SERVICE AREA WITH A BROAD RANGE OF DEMOGRAPHICS
SCHEDULE H, PART VI, LINE 5	THE COMMUNITY BUILDING ACTIVITIES ARE USED TO POSITIVELY IMPACT THE COMMUNITY AND EDUCATE THE COMMUNITY ON HEALTH TOPICS THESE ARE DESIGNED TO MEET THE SPECIFIC NEEDS OF THE COMMU NITY
SCHEDULE H, PART VI, LINE 6	HENDRICK MEDICAL CENTER IS PART OF AN ORGANIZATION OF AFFILIATED COMPANIES THAT PROVIDE ME DICAL AND OTHER HEALTH CARE RELATED SERVICES TO TAYLOR COUNTY AND SURROUNDING COUNTY SERVI CE AREAS THE PRIMARY BUSINESS AREAS ARE INPATIENT, OUTPATIENT AND EMERGENCY CARE SERVICES , SUB-ACUTE CARE, INPATIENT AND OUTPATIENT REHABILITATION, LONG-TERM CARE, NURSING HOME CA RE, HOME HEALTH CARE, HOSPICE CARE, MEDICAL OFFICE BUILDING LEASING, DURABLE MEDICAL EQUIP MENT SALES AND LEASING, PHYSICIAN PRACTICES AND A REGIONAL HEALTH MAINTENANCE ORGANIZATION AFFILIATES INCLUDE HENDRICK MEDICAL DEVELOPMENT CORPORATION, HENDRICK MEDICAL CENTER FOU NDATION, HENDRICK PROVIDER NETWORK, HENDRICK MEDICAL OFFICE BUILDINGS, LLC, HENDRICK ANEST HESIA NETWORK, HENDRICK HOSPICE CARE, HENDRICK SOUTHWESTERN HEALTH DEVELOPMENT CORPORATION , HENDRICK CENTER FOR EXTENDED CARE, AND HENDRICK HEALTH NETWORK
SCHEDULE H, PART VI, LINE 7	тх
PART I, LINE 7, COLUMN F	BAD DEBT EXPENSE OF \$62,380,883 WAS INCLUDED ON FORM 990, PART IX, LINE 25, COLUMN (A), BU T WAS SUBTRACTED FROM TOTAL EXPENSE FOR THE CALCULATION OF "PERCENT OF TOTAL EXPENSE" IN T HIS COLUMN

Additional Data

Software ID: Software Version:

EIN: 75-0827446

Name: HENDRICK MEDICAL CENTER

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
SCHEDULE H, PART V, SECTION B, LINE 5	
SCHEDULE H, PART V, SECTION B, LINE 22D	THE MEDICAL CENTER USES AN AVERAGE OF THE EFFECTIVE DISCOUNT DERIVED FROM APPLICATION OF G ENERAL COMMERCIAL CONTRACTED RATES TO DETERMINE MAXIMUM AMOUNTS THAT MAY BE CHARGED TO FAP -ELIGIBLE PATIENTS IN ALL CASES, AMOUNTS CHARGED TO PATIENTS WILL BE BELOW THE LOWEST NEG OTIATED COMMERCIAL INSURANCE RATE, THE AVERAGE LOWEST NEGOTIATED COMMERCIAL INSURANCE RATE , AND MEDICARE RATES
SCHEDULE H, PART V, SECTION B, LINE 11	ALL NEEDS IDENTIFIED THROUGH THE CHNA ARE BEING ADDRESSED BY THE IMPLEMENTATION STRATEGY
SECTION B, LINE 7A	CHNA REPORT THE URL TO HENDRICK MEDICAL CENTER'S COMMUNITY HEALTH NEEDS ASSESSMENT http:/ /www.ehendrick.org/Uploads/Public/Documents/AboutUs/BKD_HMC_CHNA_Rep.ort.pdf
SECTION B, LINE 10A	HOSPITAL FACILITY'S MOST RECENTLY ADOPTED IMPLEMENTATION STRATEGY POSTED ON A WEBSITE htt p://www.ehendrick.org/Uploads/Public/Documents/AboutUs/CommunityHealthN eedsAssessmentHMCWeb.pdf
SECTION B, LINE 16A	THE FAP WAS WIDELY AVAILABLE ON A WEBSITE HTTP //WWW EHENDRICK ORG/PATIENTS/UNFUNDEDCARE ASPX
SECTION B, LINE 16B	THE FAP APPLICATION FORM WAS WIDELY AVAILABLE ON A WEBSITE HTTP //WWW EHENDRICK ORG/UPLOA DS/PUBLIC/DOCUMENTS/FORPATIENTS/RESOURCEASSI STANCEAPPLICATION PDF

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Schedule I

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

HENDRICK MEDICAL CENTER

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493196012396

Open to Public **Inspection**

Employer identification number

	75-082/446	
P	art I General Information on Grants and Assistance	
1	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	. Ves
2	Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) CONNECTING CARING COMMUNITIES 402 CYPRESS ABILENE,TX 79601	14-1959607	501(c)(3)	35,004				FRIENDSHIP HOUSE
(2) TEXAS TECH UNIVERSITY PO BOX 5865 LUBBOCK,TX 79405	75-2668014	TEXAS TECH	66,500				SCHOOL OF NURSING
(3) CISCO COLLEGE 101 COLLEGE HEIGHTS CISCO.TX 76437	75-1164343	CISCO COLLEGE	80,555				RADIOLOGY SCHOOL FUNDING

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	3
3	Enter total number of other organizations listed in the line 1 table	

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental In	Iformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
SCHEDULE I, PART I, LINE 2	THE ORGANIZATION EVALUATES AND MONITORS DONEES BASED ON PUBLIC AND PRIVATE DATA

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DLN: 93493196012396

OMB No 1545-0047

Open to Public

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization HENDRICK MEDICAL CENTER	Employer identification number
	75-0827446
Part Cuestions Regarding Compensation	

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee ▼ Written employment contract			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

tibe complete time pare for any addition	nar morniadon
Return Reference	Explanation
, ,	PARTICIPATION IN OR PAYMENT FROM SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN PARTICIPANTS IN 457(F) REPORTED IN W-2 DEFERRED COMPENSATION PAID BY

Schedule J (Form 990) 2014

Software ID: Software Version:

EIN: 75-0827446

Name: HENDRICK MEDICAL CENTER

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	(B) Bre (i) Base Compensatio		of W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	SC compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
Tim Lancaster, President/CEO	(I) (II)	595,191 0	170,137		131,352	16,035	1,080,740	132,667 0
Joe Pearson, Senior Vice President	(I) (II)	264,368 0	65,884 0	64,740 0	50,985 0	22,663	468,640 0	4 2,768 0
Jeremy Walker, Vice President/CFO	(I) (II)	180,575 0	40,338	834 0	18,880 0	21,856 0	262,483 0	0
Norm Archibald, Vice President	(I) (II)	0 166,566	0 22,738	0 5,514	0 5,118	0 15,226	0 215,162	0
Brian Bessent, Vice President	(I) (II)	131,046 0	22,254	578 0	13,685 0	21,748 0	189,311 0	0
Susie Cassle, Vice President	(I) (II)	133,417 0	20,297			15,199 0	185,847 0	0
Stephen Faehnle MD, Vice President	(I) (II)	248,051 0	29,463		17,500 0	0	295,014 0	0 0
Lisa Harp, Vice President	(I) (II)	133,152 0	18,878 0	14,126 0	-	13,867 0	193,595 0	11,463 0
Tim Riley, Vice President	(I) (II)	187,958 0	34,680 0	31,401 0	28,863 0	14,942 0	297,844 0	27,052 0
David Stephenson, Vice President	(I) (II)	0 137,516	0 26,632	0 976	_	0 21,793	0 201,117	0
Susan Wade, Vice President	(I) (II)	116,650 0	17,908 0	803 0	11,964 0	14,498 0	161,823 0	0
Robert Harlow, Physicist	(I) (II)	171,723 0	0	1,711 0	5,314 0	13,109 0	191,857 0	0
Joshua Jones, Coordinator-Pharmacy	(I) (II)	168,382 0	0	137 0	0	195 0	168,714 0	0
Eric Zuniga, Coordinator- Pharmacy	(I) (II)	153,626 0	0	0	0	0	153,626 0	0
Flora Lumbre, RN	(I) (II)	152,769 0	0 0			8,080 0	162,065 0	0
Deborha Rollins, Pharmacist III	(I) (II)	147,688 0	0		-	6,319 0	158,959 0	0

DLN: 93493196012396

Open to Public

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Employer identification number

75-0827446

Name of the organization HENDRICK MEDICAL CENTER

Part I Bond Issues (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (i) Pool (a) Issuer name (g) Defeased (h) On behalf of financing ıssuer Yes No Yes No Yes No Х TARRANT COUNTY 04-3833551 86738QDK2 09-17-2009 REFUND 1995 BOND AND Х Х 78,777,217 CULTURAL EDU FACILITIES FINANCE CONST FIN CORP TARRANT COUNTY 04-3833551 64,002,831 REFUND 2009C & FINANCE Х Χ Х 87638QJX8 12-05-2013 CULTURAL EDU FACILITIES CONSTR FIN CORP Χ TARRANT COUNTY 04-3833551 87638QLA5 01-13-2015 16,233,299 REFUND 2009B BONDS Χ Χ CULTURAL EDU FACILITIES FIN CORP

Par	tIII Proceeds						
		Α		В	С	D	
1	A mount of bonds retired	15,135	,000	0	0		
2	A mount of bonds legally defeased		0	0	0		
3	Total proceeds of issue	78,777	,217	64,002,831	16,233,299		
4	Gross proceeds in reserve funds	6,659	,088	4,550,656	1,627,470		
5	Capitalized interest from proceeds		0	0	0		
6	Proceeds in refunding escrows		0	0	0		
7	Issuance costs from proceeds	4,779	,650	1,129,201	326,563		
8	Credit enhancement from proceeds		0	0	0		
9	Working capital expenditures from proceeds		0	0	0		
10	Capital expenditures from proceeds	37,061	,912	21,570,574	0		
11	O ther spent proceeds	32,193	,671	23,373,030	14,283,406		
12	O ther unspent proceeds		0	13,429,426	0		
13	Year of substantial completion	2012					
		Y N-		w N-	w N-	l v l N-	

13	Year of substantial completion	20	12						
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	×		×		X			
15	Were the bonds issued as part of an advance refunding issue?		Х		Х		Х		
16	Has the final allocation of proceeds been made?	Х			Х	Х			
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	Х		Х		х			
Par	TIII Private Business Use							,	

	•		
Part III	Private	Business	Use

		Α		В		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		х		×		
2	Are there any lease arrangements that may result in private business use of bond-financed property?		Х		Х		Х		

Part Private Business Use (Continued) C D В Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Х Χ of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bondc Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 % 0 % 0 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government Total of lines 4 and 5 6 Does the bond issue meet the private security or payment test? 7 Χ Χ Х Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c Х Χ Х 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В C Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Exception to rebate? b No rebate due? c If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

		Α		В		С		D		
		Yes	No	Yes	No	Yes	No	Yes	No	
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		x		X		x			
b	Name of provider	0		0		0		0		
С	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6	Were any gross proceeds invested beyond an available temporary period?		x		X		x			
7	Has the organization established written procedures to monitor the requirements of section 148?		×		×		x			

Part V Procedures To Undertake Corrective Action

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		×		×		X		

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference Explanation

SCHEDULE K, PART IV, LINE 7 AND WRITTEN PROCEDURES ALTHOUGH THE ORGANIZATION HAS ANSWERED "NO" TO THESE QUESTIONS, PROCEDURES ARE CURRENTLY BEING

SCHEDULE K, PART IV, LINE 7 AN PART V

D WRITTEN PROCEDURES ALTHOUGH THE ORGANIZATION HAS ANSWERED "NO" TO THESE QUESTIONS, PROCEDURES ARE CURRENTLY BEING PUT IN PLACE FOR NEXT YEAR

Return Reference	Explanation
SCHEDULE K, PART IV, LINE 2C	

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DLN: 93493196012396

SCHEDULE 0 (Form 990 or 990-EZ)

FORM 990 PART IX LINE 11G

FORM 990 PART IX LINE 11G

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Inspection

Name of the organization HENDRICK MEDICAL CENTER	Employer identification number
	75-0827446

	75-0827446
990 Schedule O, Supplemental In	formation
Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	
FORM 990, PART VI, SECTION A, LINE 7B	DECISIONS OF GOVERNING BODY SUBJECT TO APPROVAL BY MEMBERS OR STOCKHOLDERS ARTICLE VII OF THE RESTATED ARTICLES OF INCORPORATION PROVIDES, IN PART, THAT AN AMENDMENT OF
	ARTICLE II RELATING TO THE PURPOSE OF THE CORPORATION AND ARTICLE VI RELATING TO THE NUMBER
	AND METHO D OF THE ELECTION OR APPOINTMENT OF THE BOARD OF TRUSTEES SHALL OCCUR ONLY WITH
	THE CONSEN T OF THE BAPTIST GENERAL CONVENTION OF TEXAS OR ITS EXECUTIVE BOARD
FORM 990, PART VI, SECTION B, LINE 11B	PROCESS TO REVIEW THE FORM 990 THE ORGANIZATION ENGAGES AN OUTSIDE ACCOUNTING FIRM TO PREP ARE FORM 990 ONCE PREPARED, THE FORM IS REVIEWED BY THE ORGANIZATION'S INTERNAL ACCOUNTAN TS AND ADMINISTRATIVE MANAGEMENT PRIOR TO FILING
FORM 990, PART VI, SECTION B, LINE 12C	PROCESS FOR MONITORING COMPLIANCE WITH CONFLICT OF INTEREST POLICY THE ORGANIZATION SENDS OUT A CONFLICT OF INTEREST QUESTIONNAIRE ANNUALLY TO ALL TRUSTEES OF THE BOARD AND TO THE EXECUTIVE EMPLOYEES THE QUESTIONNAIRES ARE REVIEWED BY OUR OUTSIDE AUDITORS PRIOR TO THE ANNUAL AUDIT AND BY THE ORGANIZATION'S DIRECTOR OF COMPLIANCE TO IDENTIFY POSSIBLE CONFLIC TS OF INTEREST AND OTHER FINANCIAL RELATIONSHIPS UNDER THE CONFLICT OF INTEREST POLICY
FORM 990, PART VI, SECTION B, LINE 15A & 15B	REVIEW OF CEO OR TOP MGMT OFFICIAL COMPENSATION A COMPREHENSIVE REVIEW OF COMPENSATION IS CONDUCTED BY AN INDEPENDENT PARTY AT LEAST EVERY THREE YEARS THIS REPORT PRESENTS THE RES ULTS OF THE ANALYSIS OF SALARY, INCENTIVE, TOTAL CASH COMPENSATION (SALARY PLUS INCENTIVE) , BENEFITS, AND TOTAL COMPENSATION (TOTAL CASH AND BENEFITS) INTEGRATED HEALTHCARE STRATE GIES (HS) WORKS WITH THE PERSONNEL COMMITTEE TO FORMALLY DEFINE AN EXECUTIVE TOTAL COMPEN SATION PHILOSOPHY HENDRICK HEALTH SYSTEM'S CURRENT PHILOSOPHY IS TO USE RANGES BUILT AROU NO THE MEDIAN OF THE MARKET WITH A 50% SPREAD FROM MINIMUM TO MAXIMUM INCENTIVE OPPORTUNI TY LEVELS ARE COMPETITIVE WITH PRACTICES OF PEER GROUPS AND BENEFITS WILL BE DELIVERED AT MARKET COMPETITIVE LEVELS SEVERANCE AND PERQUISITES REFLECT A CONSERVATIVE PHILOSOPHY TH E COMMITTEE DETERMINED THAT THE PEER GROUP WOULD BE PRIMARILY REGIONAL NOT-FOR- ROFIT HOSP ITALS OF SIMILAR SIZE AND COMPENSITY NATIONAL PEER GROUP WILL BE USED FOR REFERENCE PURPO SES WHERE APPROPRIATE. THE HENDRICK HEALTH SYSTEM PERSONNEL COMMITTEE IS DELEGATED THE RES PONSIBLITY FOR THE EXECUTIVE COMPENSATION PHILOSOPHY TO BE IMPLEMENTED BY HENDRICK HEALTH SYSTEM, SETS COMPENSATION COMPENSATION PHILOSOPHY TO BE IMPLEMENTED BY HENDRICK HEALTH SYSTEM, SETS COMPENSATION COMPONENTS FOR THE PRESIDENT & CEO, REVIEWS, DISCUSSES AND MAKES DECISIONS BASED ON THE PRESIDENT & CEO'S RECOMMENDATIONS FOR HIS DIRECT REPORTS, REPORTS A SUMMARY OF THE PROCESS BACK TO THE BOARD OF TRUSTEES ALONG WITH THE ACTUAL COMPENSATION APPROVED FOR THE PRESIDENT AND CEO, AND APPROVES ALL INCENTIVE GOALS AND AWARDS
FORM 990, PART VI, SECTION C, LINE 19	GOVERNING DOCUMENTS TO THE PUBLIC THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST
FORM 990, PART XI, LINE 9	OTHER CHANGES IN NET ASSETS EQUITY CONTRIBUTION TO HAN (2,681,822) EQUITY CONTRIBUTION TO HPN (15,619,168) EQUITY CONTRIBUTION FROM HMDC 85,486 REVALUATION OF ESTATE RECEIVABLE 44 ,581 NET ASSETS RELEASED FROM RESTRICTIONS (898,235) EQUITY IN EARNINGS OF SUBSIDIARY (280 ,521) CHANGE IN UNRESTRICTED HMCF NET ASSETS (989,021) OTHER CHANGES IN NET ASSETS 13,267 (20,325,433)
FORM 990 PART IX LINE 11G	DESCRIPTION CONTRACT LABOR- NURSING TOTAL FEES 5652418
FORM 990 PART IX LINE 11G FORM 990 PART IX LINE 11G	DESCRIPTION CONTRACT LABOR- OTHER TOTAL FEES 319085 DESCRIPTION CONTRACT LABOR- THERAPY TOTAL FEES 439884
FORM 990 PART IX LINE 11G	DESCRIPTION PURCH SVC- MEDICAL TOTAL FEES 2248032
FORM 990 PART IX LINE 11G	DESCRIPTION PURCH SVC- IVIEDICAL TOTAL FEES 2240032 DESCRIPTION PURCH SVC- LAB/DIAG TOTAL FEES 1407538
FORM 990 PART IX LINE 11G	DESCRIPTION PURCH SVC- COLLECTIONS TOTAL FEES 2102019 DESCRIPTION PURCH SVC- LAUNDRY/LINEN TOTAL FEES 1282115
FORM 990 PART IX LINE 11G	DESCRIPTION PURCH SVC- LAUNDRY/LINEN TOTAL FEES 1383115 DESCRIPTION PURCH SVC- ENVIRONMENTAL SVC TOTAL FEES 4337627
FORM 990 PART IX LINE 11G	DESCRIPTION PURCH SVC- ENVIRONMENTAL SVC TOTAL FEES 4337627 DESCRIPTION PURCH SVC- OTHER SERVICES TOTAL FEES 15081568
FORM 990 PART IX LINE 11G	
FORM 990 PART IX LINE 11G	DESCRIPTION PROF FEES- PHY SICIANS TOTAL FEES 1519944

DESCRIPTION PROF FEES- CONSULTING TOTAL FEES 2565838

DESCRIPTION PROF FEES- OTHER TOTAL FEES 558256

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SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493196012396 OMB No 1545-0047

Open to Public **Inspection**

Name of the organization HENDRICK MEDICAL CENTER

Employer identification number

75-0827446

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) HENDRICK MEDICAL OFFICE BUILDING PO BOX 3117 ABILENE, TX 79604 75-2856740	BLDG RENTAL	ТХ	3,830,205	21,612,437	нмс

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

						$\overline{}$	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		
						Yes	No
(1) HENDRICK MEDICAL CENTER FOUNDATION PO BOX 3117	FUNDRAISING	TX	501(C)(3)	11A	НМС	Yes	
ABILENE, TX 79604 23-7413284						'	
(2) HENDRICK ANESTHESIA NETWORK PO BOX 3117	ANESTHESIA	TX	501(C)(3)	9	НМС	Yes	
ABILENE, TX 79604 75-2728889						<u> </u>	
(3) HENDRICK PROVIDER NETWORK PO BOX 3117	PHYS GROUP	TX	501(C)(3)	9	НМС	Yes	
ABILENE, TX 79604 75-2660403						'	
(4) HENDRICK MEDICAL DEVELOPMENT CORPORATION PO BOX 3117	SUPPORT SVCS	TX	501(C)(3)	11A	NA	Yes	
ABILENE, TX 79604 75-1586080						'	
(5) SERVICE ORGANIZATION OF BIG COUNTRY 2950 50TH ST	SUPPORT	TX	501(C)(3)	11A	NA		No
LUBBOCK, TX 79413 26-0746318						'	

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

	·			•								
(a) Name, address, and EIN of related organization	,	(c) Legal domicile (state or foreign country)	,	(e) Predominant income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end- of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or aging	(k) Percentage ownership
				514)			Yes	No	1	Yes	No	
											-	
(1) SHA LLC	HEALTH	TX	NA	UNRELATED	578,353	25,053,646		No	-383,938	Yes		26 448 %
12040 NODTH HMW 102	SERVIC											
12940 NORTH HWY 183												
AUSTIN, TX 78750												
75-2569094												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section (b)(1 contro entit	n 512 13) olled
								Yes	No
(1) HENDRICK HEALTH NETWORK	HEALTH INSURANCE	ТХ	НМС	C-CORPORATION	6,705	0	100 000 %	Yes	
PO BOX 3117 ABILENE, TX 79604 77-1619011									

					age 🥥
Part V Transactions With Related Organizations Complete if the organization answer	ered "Yes" on Forn	n 990, Part IV, line	e 34, 35b, or 36.		
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Ye	s No
1 During the tax year, did the organization engage in any of the following transactions with one or more re	ated organizations li	sted in Parts II-IV?	,		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a	Ye	s
b Gift, grant, or capital contribution to related organization(s)			1t	Ye	s
c Gift, grant, or capital contribution from related organization(s)			10	Ye	s
d Loans or loan guarantees to or for related organization(s)			10		No
e Loans or loan guarantees by related organization(s)			16	:	No
6 Duydanda from related arganization(s)			1f		No
f Dividends from related organization(s)			19	+	No
g Sale of assets to related organization(s)			11		No
 h Purchase of assets from related organization(s) i Exchange of assets with related organization(s) 			11		No
			1j		
j Lease of facilities, equipment, or other assets to related organization(s)			1-7	+:-	_
k Lease of facilities, equipment, or other assets from related organization(s)			14		No
I Performance of services or membership or fundraising solicitations for related organization(s)			11		No
m Performance of services or membership or fundraising solicitations by related organization(s)			1r	n	No
$oldsymbol{n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			11	1	No
• Sharing of paid employees with related organization(s)			10		No
p Reimbursement paid to related organization(s) for expenses			15	 	No
Reimbursement paid by related organization(s) for expenses			10		No
Neimbursement paid by relaced organization(3) for expenses					+
r Other transfer of cash or property to related organization(s)			11	Ye	s
s Other transfer of cash or property from related organization(s)			1s	Ye	s
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	overed relationships	and transaction thresholds		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount	ınvolv	ed
ee Addıtıonal Data Table					

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>																
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	section 501(c)(3) organizations?	(f) Share of total income	tners Share of total income	(g) Share of end-of-year assets		Disproprtionate allocations?		tionate Code V-U		(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No	<u> </u>	Yes	No				
								<u>, </u>	\Box	1						

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

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Additional Data

Software ID:

Software Version:

EIN: 75-0827446

Name: HENDRICK MEDICAL CENTER

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
HENDRICK PROVIDER NETWORK	Α	162,828	ACTUAL VALUE
SHA LLC	В	6,043,977	ACTUAL VALUE
HENDRICK MEDICAL CENTER FOUNDATION	С	437,344	ACTUAL VALUE
HENDRICK ANESTHESIA NETWORK	В	2,681,822	ACTUAL VALUE
HENDRICK PROVIDER NETWORK	В	15,619,168	ACTUAL VALUE
HENDRICK MEDICAL DEVELOPMENT CORPORATION	C	85,486	ACTUAL VALUE
HENDRICK MEDICAL CENTER FOUNDATION	S	557,916	ACTUAL VALUE