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DLN: 93493137045546

# Form 990

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

 $\blacktriangleright$  Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	or the	2014 ca	lendar year, or tax year beginni	ng 07-01-2014 , and ending 06-30-20	15				
B Ch	eck if	applicable	C Name of organization Northern Montana Hospital			D Empl	oyer ide	ntification number	
☐ Ad	dress o	change	, '			81-0	23178	7	
☐ Na	ime ch	ange	Doing business as						
☐ In	tıal ret	um				E Teleph	none num	nber	
Fir		rminated	Number and street (or P O box if PO Box 1231	mail is not delivered to street address) Room/	suite	(406	) 265-2	2211	
		d return	City on town state or province of	when and 7TD or foreign noted and		(400	) 205-	2211	
_		on pending	Havre, MT 595011231	untry, and ZIP or foreign postal code		<b>G</b> Gross	receipts	\$ 67,085,422	
,		F9	<b>F</b> Name and address of pr	ringinal officer	1 11/ 3			_	
			David Henry	mcipai onicei		Is this a grou subordinates?		n for	
			PO Box 1231 Havre, MT 595011231						
					I	Are all subord included?	linates	│ Yes │ No	
I Ta	ax-exe	mpt status	501(c)(3)	(insert no ) 4947(a)(1) or 527			h a lıst	(see instructions)	
	/ebsit	te:⊫ ww	w nmhcare org		H(c)	Group exemp	ition nii	mher 🕨	
			Trust Associat	Tou k	<del></del>				
	m of o		n P Corporation   Trust   Associat	ion   Other -	<b>L</b> Yea	r of formation 1	921	State of legal domicile MT	
ГС				uon or most significant activities					
	*	,	on of healthcare services	ion or most significant activities					
e S									
Ē									
ē	2	Check t	this box 🖛 if the organization o	discontinued its operations or disposed	d of more t	han 25% of it	s net as	ssets	
Governance			, -	·					
	3	Number	of voting members of the gover	rning body (Part VI, line 1a)			3	13	
Activities &	1			s of the governing body (Part VI, line 1			4	9	
喜	1			n calendar year 2014 (Part V, line 2a)			5	754	
a ब			·	necessary)			6	115	
	1			Part VIII, column (C), line 12			7a	99,862	
	Ь	Net unre	elated business taxable income	from Form 990-T, line 34	<del></del>	Prior Year	7b 	6,810	
	8	Contr	ributions and grants (Part VIII,	line 1h)			,875	Current Year 22,314	
활	9			line 2g)	-	60,851		66,007,442	
Revenue	10			nn (A), lines 3, 4, and 7d)		1,028		1,036,502	
æ	11			), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,033		6,488	
	12			1 (must equal Part VIII, column (A), lı	ine				
	1-					62,053		67,072,746	
	13		, ,	rt IX, column (A), lines 1-3)		27	,810	47,505	
	14			IX, column (A), line 4) yee benefits (Part IX, column (A), lines			<del></del>		
83	13	5-10		yee beliefts (Fait 1X, column (A), illies	` <u> </u>	31,989	,382	32,938,113	
<u>\$</u>	16a	Profe	ssional fundraising fees (Part I)	(, column (A), line 11e)			0	0	
Expenses	Ь	Total f	undraising expenses (Part IX, column (						
ш	17	Other	r expenses (Part IX, column (A)		25,300	25,300,390 28,35			
	18		expenses Add lines 13-17 (m	57,317	,582	61,344,927			
	19	Revei	nue less expenses Subtract lin	e 18 from line 12		4,735	,999	5,727,819	
<u>ያ</u>					Beg	inning of Curre	ent	End of Year	
90 mg		T - t - 1	(D			Year	F0.1		
Not Assets or Fund Balances	20 21					65,371 12,472		68,515,477 12,434,863	
200	22			t line 21 from line 20		52,899		56,080,614	
	rt III		nature Block	time 21 nom nic 20	•	32,033	,231	30,000,014	
				xamined this return, including accompa	anving sch	nedules and st	atemer	ts, and to the best of	
my k	nowle	edge and	belief, it is true, correct, and co	omplete Declaration of preparer (other					
prep	arer n	nas any k	nowledge						
		***				2016-05-13			
Sig		Sign	ature of officer			Date			
Her	е		id Henry President/CEO						
			e or print name and title Print/Type preparer's name	Preparer's signature	Date	Ta — .	PTIN		
Do:	Ч		LISA CHAFFEE CPA	LISA CHAFFEE CPA	2016-05-13	Check If self-employed	1 00040	4560	
Pai			Firm's name 🕨 Eide Bailly LLP			Firm's EIN 🕨	45-02509	958	
	pare Or		Firm's address ► 800 Nicollet Mall Ste	1300		Phone no (61	2) 253-6	500	
USt	<i>,</i> OI	''y	Minneapolis, MN 554	4027033					

Par	t III	Statement of Program S Check if Schedule O contains a			III	
1	Briefly	describe the organization's mi	ssion			
<u>To d</u>	elıver hı	gh quality comprehensive healt	hcare services to th	e Hı-Lıne communitie	es	
2	the pri	e organization undertake any sic or Form 990 or 990-EZ? s," describe these new services				⊢Yes ✓ No
3	servic	e organization cease conducting es? s," describe these changes on S			onducts, any program 	┌ Yes ┌ No
4	Descri expens	be the organization's program s	ervice accomplishm (c)(4) organizations	are required to repor	nree largest program services, a t the amount of grants and alloc	
4a	(Code	) (Expenses \$	46,581,055	ıncludıng grants of \$	47,505 ) (Revenue \$	66,007,442 )
	reimbu service year e service covere value e 4,000 throug senior	resement for services rendered is critical in its the Hospital's mission to serve inded June 30, 2015, the Hospital provisual moder the Hospital's charity care poled by governmental programs. Recogn of providing care to these patients was days of hospital services. The nursing himany healthcare activities and programs.	al to the operation of the the surrounding area by ided \$1,128,377 of medicy and guidelines. In additional in the surrounding is mission to the cities \$33,723,905 for the year home provided over 36,4 ams provided to support programs for specific grounding in the surrounding is the surrounding in the surrounding is to the surrounding in the surrounding in the surrounding is to the surrounding in the surrounding in the surrounding is to the surrounding in the surrounding is to the surrounding in the surrounding is to the surrounding in the surrounding in the surrounding is to the surrounding in the surrounding in the surrounding is to the surrounding in the surrounding in the surrounding is to the surrounding in the surrounding in the surrounding is the surrou	Hospital, it is recognized to providing healthcare servical services, based on challition to free care and/or sommunity, services are programmed June 30, 2015 Eloo resident days during the community. These accoups, published articles, ra	, national origin, handicap, age, or abilithat not all individuals possess the abilitices and healthcare education to all configures, to individuals who were determining the subsidized care, care is also provided at ovided to both Medicare and Medicaid pouring the fiscal year ended June 30, 20 the year The Hospital also provides computivities include wellness programs, condition programs, and a variety of communication and individuals.	ty to purchase these essential munity members. During the need unable to purchase such below cost rates to persons patients. The unreimbursed 015 the Hospital provided over munity care and services inmunity education programs,
4b	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
<b>4</b> c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
	<u> </u>					
4d		r program services (Describe in enses \$	Schedule O ) including grants of	· <b>c</b>	) (Revenue \$	)
4e		program service expenses 🕨	46,581,055	<u>T</u>	, (ποτοπαο φ	/
	. Ocui	p. ograni oci vice expenses r	10,501,055			

art IV	Checl	clist of	Required	Schedules

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			1
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			厂_
4-	Estantla number respected in Day 2 of Farms 1000 Faton 0 of materialistics.		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 131  Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4</b> a		No
b	If "Yes," enter the name of the foreign country   See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	5c 6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. Part VI See instructions. 

Se	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	Yes	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b		No
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	104		
	animates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing		Yes	
b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes	
b 12a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
b 12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b 12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	11a 12a 12b	Yes	
b 12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b	Yes Yes	
b 12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	11a 12a 12b 12c 13	Yes Yes Yes	
b 12a b c 13 14	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by	11a 12a 12b 12c 13	Yes Yes Yes	
b 12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	11a 12a 12b 12c 13	Yes Yes Yes Yes	No
b 12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No
b 12a b c 13 14 15 a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No No
b 12a b c 13 14 15 a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a	Yes Yes Yes Yes	
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
b 12a b c 13 14 15 a b See 17	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?  Exection C. Disclosure	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?  Ection C. Disclosure  List the States with which a copy of this Form 990 is required to be filed.  Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
b 12a b c 13 14 15 a b See 17	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?  List the States with which a copy of this Form 990 is required to be filed  Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	

►Kım Lucke VP of Finance

## Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♦ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot ecto	not box h ar or/tr	offic	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) David C Henry	40 00	х		Х				0	0	0
President/CEO	5 00									
(2) Miles Hamilton  Chair	1 00	х		х				0	0	0
(3) Tom Patrick	1 00							_	_	_
Vice Chair	1 00	Х		Х				0	0	0
(4) David Leeds	1 00									
Treasurer	1 00	Х		Х				0	0	0
(5) Judy Greenwood	1 00									
Secretary	1 00	Х		Х				0	0	0
(6) Paul Tuss	1 00									
Trustee	1 00	Х						0	0	0
(7) Debbie Healy	1 00									
		Х						0	0	0
Trustee (8) Andrew Carlson	1 00									
		Х						0	0	0
Trustee  (9) Rick Stevens	1 00									
		Х						0	0	0
Trustee (10) Julie Holt	1 00									_
		Х						0	0	0
Trustee (Jul-Dec) (11) Karrie Lien MD	1 00									
		х						399,641	0	36,142
Trustee - IPD Member (12) Kevin Harada MD	1 00									
		х						268,202	0	26,758
Trustee - IPD Member (Jan-Jun) (13) Gary Grow PhD	1 00									
		х						195,074	0	17,163
Trustee - IPD Member (Jan-Jun) (14) Steven Liston MD	1 00									
		х						606,000	0	0
Chief of Medical Staff	1 00									5 000 (55.1.1)
										Form <b>990</b> (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Tıtle	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h ar	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	<b>(F)</b> Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
(15) Stephen Bechdolt MD	40 00	х						301,946	0	18,945
Trustee - IPD Member(Jul-Dec)	1 00							,		
(16) Michael Nolan MD	40 00	l <sub>x</sub>						300,467	0	22,326
Trustee - IPD Member(Jul-Dec)	1 00	^						300,407	O	22,320
(17) Kım Lucke	2 00									
VP of Finance	43 00			X				77,025	0	22,320
(18) Julie Mariani	1 00									
Vice President	40 00			Х				123,526	0	25,812
(19) Wilburt Pino MD	40 00									
						х		525,254	0	27,443
Orthopedic Surgeon (20) Michelle Donaldson MD	0 00 40 00		_							
(20) Michelle Donaldson MD	40 00					х		493,215	0	30,078
Orthopedic Surgeon	0 00							·		
(21) Damian Ymzon MD	40 00					l x		335,917	0	32,916
General Surgeon	0 00					^		333,917	O	32,910
(22) Allen Rebchook MD	40 00									
General Surgeon	0 00					X		345,194	0	19,705
(23) Margo J Hein-Muniz MD	40 00									
Obstetrics & Gynecology	0 00					х		312,382	0	23,911

1b	Sub-Total	Ŧ			
C	Total from continuation sheets to Part VII, Section A	•			
d	Total (add lines 1b and 1c)	•	4,283,843	0	303,519

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►36

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5		No

#### **Section B. Independent Contractors**

L Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

<b>(A)</b> Name and business address	( <b>B</b> ) Description of services	<b>(C)</b> Compensation
Clausen & Sons Inc 2480 2nd St West Havre, MT 59501	Construction	3,015,708
Sletten Construction 1000 25th St North Great Falls, MT 59405	Construction	602,747
Nurses Professional Services LLC 1616 S Voss Ste 350 Houston, TX 77057	Contract Employees	483,053
Fundamental Financial Group Inc 8155 So Emerson Way Littleton, CO 80122	Management Fees	408,000
TW Enterprises Inc 636 Logan Lane Billings, MT 59105	Generator Installation	284,072
2 Total number of independent contractors (including but not limited to th	ose listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►15

		Check if Scheal	ule O contains a respoi	nse or note to any ii	ne in this Part VIII	<u> </u>		<u> </u>
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
	1a	Federated cam	paigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts	Ь	Membership du						
Gra mo	С	Fundraising eve	ents <b>1c</b>					
fts, ir A	d		zations 1d					
, Gi nila	e	Government grants						
ons	f	All other contribute	ons, gifts, grants, and <b>1f</b>	22,314				
outi her	•	sımılar amounts no	ot included above					
ıtık I Ot	g	Noncash contribution 1a-1f \$	ons included in lines					
Cor and	h	Total. Add lines	s 1a-1f		22,314			
-ie				Business Code				
venu	2a	Net Patient Service	e Revenue	622110	54,716,772	54,716,772		
-Be	b	Pharmacy	_	446110	9,522,939	9,423,077	99,862	
WC6	c d	Supporting Revenu Healthcare Consult		900099	1,050,987	1,050,987		
Ser	u e	Cafeteria Revenue		900099 722210	396,849 319,895	396,849 319,895		
Jran,	f		am service revenue	72210	319,093	319,093		
Program Serwoe Revenue	g	Total Add lines	s 2a-2f		66,007,442			
	3		ome (including dividen					
	_	and other simils	aramounts)	•	743,485			743,485
	4 5		stment of tax-exempt bond					
	_	,	(ı) Real	(II) Personal				
	6a	Gross rents	15,675					
	b	Less rental expenses	9,187					
	С	Rental income or (loss)	6,488					
	d	Net rental inco	me or (loss)		6,488			6,488
	7a	Gross amount	(ı) Securities	(II) O ther				
		from sales of assets other	296,506					
	b	than inventory Less cost or						
		other basis and sales expenses	0	3,489				
	c d	Gain or (loss)  Net gain or (los	296,506	-3,489	293,017			293,017
	8a	Gross income f	•					
ıne		events (not inc	luding					
Other Revenue			reported on line 1c)					
Ä.		See Part IV, lin	ie 18 <b>a</b>					
Ŧ	b	Less direct ex	penses b					
0	C		(loss) from fundraising	events 🛌				
	9a	Gross income f See Part IV, lin	rom gaming activities le 19 a					
	b	Less direct ex	penses <b>b</b>					
	С		(loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo						
	b	Less cost of g	oods sold <b>b</b>					
	С		(loss) from sales of inv					
	112	Miscellaneous	s Revenue	Business Code				
	11a b							
	С		_					
	d	All other reven	ue					
	e	Total. Add lines	s 11a-11d					
	12	Total revenue.	See Instructions .		67,072,746	65,907,580	99,862	1,042,990

## Part IX Statement of Functional Expenses

<u> </u>	on 501(c)(3) and 501(c)(4) organizations must complete all columns. All				
	Check if Schedule O contains a response or note to any line in this				<u> </u> (D)
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2	Grants and other assistance to domestic individuals See Part IV, line 22	47,505	47,505		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,767,381	2,364,379	403,002	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	25,519,750	17,863,825	7,655,925	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	361,711	253,198	108,513	
9	Other employee benefits	1,853,279	1,019,303	833,976	
10	Payroll taxes	2,435,992	1,705,194	730,798	
11	Fees for services (non-employees)				
а	Management	408,000	81,600	326,400	
ь	Legal	56,321	,	56,321	
c	Accounting	76,669		76,669	
d	Lobbying	. 0,005		10,002	
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	4,384,824	4,107,968	276,856	
12	Advertising and promotion	258,564	.,	258,564	
13	Office expenses	2,625,809	1,000,205	<del>                                     </del>	
 14	Information technology	745,201	596,161	149,040	
15	Royalties	743,201	330,101	143,040	
16	Occupancy	1,865,571	1,303,144	562,427	
17					
18	Travel	234,879	82,208	152,671	
19	Conferences, conventions, and meetings				
20	Interest	37,310		37,310	
21	Payments to affiliates	3.,510		3.7320	
22	Depreciation, depletion, and amortization	2,297,954	1,608,568	689,386	
23	Insurance	1,177,239	941,791	235,448	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	2/211/200			
а	Medical Supplies	7,968,370	7,968,370		
b	Bad Debt Expense	4,005,954	4,005,954		
c	Equipment Rental and Ma	994,094	546,752	447,342	
d	Bed Tax	531,179	531,179		
e	All other expenses	691,371	553,751	137,620	
25	Total functional expenses. Add lines 1 through 24e	61,344,927	46,581,055	14,763,872	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Fai	τχ	Check if Schedule O contains a response or note to any line in	thıs Pa	art X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing				1	
	2	Savings and temporary cash investments			6,037,894	2	6,924,817
	3	Pledges and grants receivable, net			· · ·	3	
	4	Accounts receivable, net			13,138,861	4	15,290,971
	5	Loans and other receivables from current and former officers, cemployees, and highest compensated employees. Complete P. Schedule L	directo art II o	rs, trustees, key of		5	
Assets	6	Loans and other receivables from other disqualified persons (a $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and and sponsoring organizations of section $501(c)(9)$ voluntary e organizations (see instructions) Complete Part II of Schedule		6			
88	7	Notes and loans receivable, net			7		
₹	8	Inventories for sale or use			1,738,728	8	2.069.180
	9	Prepaid expenses and deferred charges			765,443	9	673,748
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	1	53,054,796			
	Ь	Less accumulated depreciation	10b	41,426,119	10,101,440	10c	11,628,677
	11	Investments—publicly traded securities	<u> </u>		27,731,143	11	27,235,541
	12	Investments—other securities See Part IV, line 11			104,721	12	101,129
	13	Investments—program-related See Part IV, line 11			·	13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11	5,753,271	15	4,591,414		
	16	Total assets. Add lines 1 through 15 (must equal line 34) .	65,371,501	16	68,515,477		
	17	Accounts payable and accrued expenses			6,495,595	17	5,587,937
	18	Grants payable			-,,	18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability Complete Part IV of Sch		21			
lities	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disquali	ors, tr			21	
Liabiliti		persons Complete Part II of Schedule L				22	
ï	23	Secured mortgages and notes payable to unrelated third partie			1,661,618	23	1,186,216
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa					
		D			4,315,057	25	5,660,710
	26	<b>Total liabilities.</b> Add lines 17 through 25			12,472,270	26	12,434,863
S e S		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	⊽ and	l complete			
an	27	Unrestricted net assets			52,899,231	27	56,080,614
ල ස	28	Temporarily restricted net assets				28	
Fund Balance	29	Permanently restricted net assets			29		
		Organizations that do not follow SFAS 117 (ASC 958), check h	ere ►	┌─ and			
5		complete lines 30 through 34.				_	
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other			F0 000 55 :	32	50,000,000
Š	33	Total net assets or fund balances			52,899,231	33	56,080,614
	34	Total liabilities and net assets/fund balances			65,371,501	34	68,515,477

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI			,	৮
_	T. I. J. (A) J. (A) J. (A)				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		67,0	072,746
2	Total expenses (must equal Part IX, column (A), line 25)	2		61,	344,927
3	Revenue less expenses Subtract line 2 from line 1		5.7	727,819	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	3			
5	Net unrealized gains (losses) on investments	5			899,231 368,905
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-2,:	177,531
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		56,0	080,614
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. 区
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revious a separate basis, consolidated basis, or both	ewed or	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

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DLN: 93493137045546

OMB No 1545-0047

#### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

2011A

Open to Public Inspection

Name of the organization Northern Montana Hospital						Employer Identification number		
HOTEIN		ntana nospitai				81-0231787		
Pa	rt I	Reason for Publi	ic Charity S	<b>Status</b> (All organiza	itions must co	mplete this p	part.) See instruction	ons.
The	organı	zation is not a private f	oundation beca	ause it is (For lines 1	through 11, ch	eck only one b	ox )	
1	$\sqcap$	A church, convention	of churches, o	r association of churc	hes described i	n <b>section 170(</b>	b)(1)(A)(i).	
2	$\sqcap$	A school described in	section 170(b	)(1)(A)(ii). (Attach S	chedule E )			
3	<b>▽</b>	A hospital or a cooper	ratıve hospital	service organization (	described in <b>sec</b>	tion 170(b)(1	)(A)(iii).	
4	Γ	A medical research or hospital's name, city,		erated in conjunction v	with a hospital c	lescribed in <b>se</b>	ction 170(b)(1)(A)(ii	i). Enter the
5	$\sqcap$	An organization opera	ted for the ber	nefit of a college or uni	versity owned o	r operated by	a governmental unit d	escribed in
		section 170(b)(1)(A)	(iv). (Complet	e Part II)				
6	$\sqcap$	A federal, state, or loc	al governmen	t or governmental unit	described in <b>se</b>	ection 170(b)(	1)(A)(v).	
7	Γ	An organization that n described in <b>section 1</b>	•	•	• •	om a governme	ental unit or from the q	general public
8	Γ	A community trust de				tII)		
9	Γ	An organization that n	ormally receiv	es (1) more than 33:	1/3% of its supp	ort from contri	butions, membership	fees, and gross
		receipts from activitie	s related to it:	s exempt functions—s	ubject to certai	n exceptions, a	and (2) no more than :	331/3% of
		ıts support from gross	ınvestment ır	ncome and unrelated b	usiness taxable	e income (less	section 511 tax) fron	n businesses
		acquired by the organ	ızatıon after Ju	ine 30, 1975 See <b>sec</b>	tion 509(a)(2).	(Complete Pa	rt III )	
10	Г	An organization organ	ized and opera	ated exclusively to tes	t for public safe	ty See <b>sectio</b>	n 509(a)(4).	
11	$\Gamma$	An organization organ	ized and opera	ated exclusively for the	e benefit of, to p	erform the fun	ctions of, or to carry o	out the purposes of
		one or more publicly s			•			
	_	the box in lines 11a th						
а	ı	<b>Type I.</b> A supporting of supported organization	n(s) the power	to regularly appoint o	r elect a majori			
<b>.</b>	_	organization You mus Type II. A supporting				with its supps	erted erganization(s)	ay haying control or
b	,	management of the su	_	•				
		must complete Part I			oame persons c	inde domenor or i	manage the supported	organization(s) Ioa
c	Γ	Type III functionally	integrated. A	supporting organizatio	n operated in c	onnection with	, and functionally inte	grated with, its
_	_	supported organizatio						
d	ı	Type III non-function not functionally integr						
		(see instructions) <b>Yo</b>					ement and an attentiv	elless requirement
е	Γ	Check this box if the					s a Type I, Type II, T	ype III functionally
		ıntegrated, or Type II		, ,	5 5			
f		Enter the number of s						
g		Provide the following i	nformation abo	out the supported orga	anızatıon(s)			
	(i)N	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	ganızatıon	(v) A mount of	(vi) A mount of
organization				governing	monetary support (see instructions)	other support (see instructions)		
				ınstructions))			1	
					Yes	No		

Sch	edule A (Form 990 or 990-EZ) 2014						Page <b>2</b>
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI )						
11	<b>Total support</b> Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto				<del></del>	<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		<del> </del>	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	<b>33 1/3% support test—2014.</b> If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and <b>stop here.</b> The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	<b>-2014.</b> If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	<b>▶</b> ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		<b>▶</b> ┌
18	<b>Private foundation.</b> If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• <b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V  $\,)$ 

Section A. All Supporting Organizations
---

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)$ ? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see  The organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization evergice a substantial degree of direction over the policies, programs and activities of each			l

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

#### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

#### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year							
1 Amounts paid to supported organizations to accom								
2 A mounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in							
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons						
4 Amounts paid to acquire exempt-use assets								
5 Qualified set-aside amounts (prior IRS approval rec	nured)							
6 Other distributions (describe in Part VI) See instru	JCTIONS							
7 Total annual distributions. Add lines 1 through 6								
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide						
9 Distributable amount for 2014 from Section C, line	6							
10 Line 8 amount divided by Line 9 amount								
		(::)	(:::)					
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014					
1 Distributable amount for 2014 from Section C, line 6								
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)								
3 Excess distributions carryover, if any, to 2014								
<b>a</b> From 2009								
<b>b</b> From 2010								
<b>c</b> From 2011								
d From 2012								
<b>e</b> From 2013								
f Total of lines 3a through e								
g Applied to underdistributions of prior years								
h Applied to 2014 distributable amount  i Carryover from 2009 not applied (see instructions)								
j Remainder Subtract lines 3g, 3h, and 3i from 3f								
4 Distributions for 2014 from Section D, line 7 \$								
A pplied to underdistributions of prior years								
<b>b</b> Applied to 2014 distributable amount								
c Remainder Subtract lines 4a and 4b from 4								
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)								
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)								
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c								
8 Breakdown of line 7								
<b>a</b> From 2010								
<b>b</b> From 2011								
<b>c</b> From 2012								
d From 2013								

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493137045546

OMB No 1545-0047

**SCHEDULE D** 

(Form 990)

Department of the Treasury Internal Revenue Service

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public Inspection

	me of the organization		Employer identification number
Nor	thern Montana Hospital		81-0231787
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990	, Part IV, line 6.	unds or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
	Total number at end of year		
	Aggregate value of contributions to (during year)		
	Aggregate value of grants from (during year)		
	Aggregate value at end of year		
	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or		nor advised <b>Yes No</b>
	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benef conferring impermissible private benefit?	it of the donor or donor advisor, or for a	ny other purpose
a	rt II Conservation Easements. Complete if	the organization answered "Yes"	to Form 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the orga  Preservation of land for public use (e.g., recreation)  Protection of natural habitat  Preservation of open space	or education)	n historically important land area certified historic structure
	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservation contribution in	the form of a conservation
	easement on the last day of the tax year		Held at the End of the Year
a	Total number of conservation easements		2a
<b>5</b>	Total acreage restricted by conservation easements		2b
2	Number of conservation easements on a certified histo	rıc structure ıncluded ın (a)	2c
ı	Number of conservation easements included in (c) acq historic structure listed in the National Register	uired after 8/17/06, and not on a	2d
	Number of conservation easements modified, transferr	ed, released, extinguished, or terminat	ed by the organization during
	the tax year ►		
	Number of states where property subject to conservati	on easement is located 🖛	
	Does the organization have a written policy regarding t enforcement of the conservation easements it holds?		adling of violations, and
	Staff and volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation ease	ments during the year
	A mount of expenses incurred in monitoring, inspecting	and anforcing concentration accomment	re dumna the year
	► \$	, and emorcing conservation easement	is during the year
	Does each conservation easement reported on line 2(c and section 170(h)(4)(B)(ii)?	I) above satisfy the requirements of se	ction 170(h)(4)(B)(i)
	In Part XIII, describe how the organization reports conbalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financia	
T	Complete if the organization answered "You		or Other Similar Assets.
3	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote to	ts held for public exhibition, education,	or research in furtherance of public
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide the following amounts relating to these	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statement and balance sheet
	(i) Revenue included in Form 990, Part VIII, line 1		<b>►</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
	If the organization received or held works of art, historic following amounts required to be reported under SFAS		or financial gain, provide the
ı	Revenue included in Form 990, Part VIII, line 1		<b>▶</b> \$
5	Assets included in Form 990. Part X		<b>▶</b> \$

Part	Organizations Maintaining Collections	of Art, Hi	stori	cal T	reası	ires, or Othe	er Similar Ass	ets (	continued)
3	Using the organization's acquisition, accession, and othe collection items (check all that apply)	er records, c	heck	any of	the fol	lowing that are	a significant use (	of its	
а	Public exhibition	d	Γ	Loan	orexc	hange program	s		
b	Scholarly research	e	$\vdash$	Othe	r				
c	Preservation for future generations								
4	Provide a description of the organization's collections ar Part XIII	nd explain ho	w the	y furth	er the	organızatıon's e	xempt purpose in		
5	During the year, did the organization solicit or receive do							_	_
Dow	assets to be sold to raise funds rather than to be mainta						<u> </u>	Yes	No
Par	Escrow and Custodial Arrangements. ( Part IV, line 9, or reported an amount on F					n answered	res to form 95	<i>3</i> 0,	
1a	Is the organization an agent, trustee, custodian or other included on Form 990, Part X?	•				or other assets	not	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIII and comp	lete the follo	wing	able					
							Amo	ount	
C	Beginning balance					1c			33,168
d	Additions during the year					1d	-		111,515
e	Distributions during the year					1e			115,940
f	Ending balance					1f	_		28,743
2a	Did the organization include an amount on Form 990, Pa	rt X, line 21	, for e	scrow	orcust	odial account li	ability?	Yes	✓ No
ь	If "Yes," explain the arrangement in Part XIII Check he								<u> </u>
Par	<b>Endowment Funds.</b> Complete if the orga		swer )Prior					/-\Faus	usara bask
1a	Beginning of year balance	year (L	PHOL	уеаг	B (C)	wo years back (d	Timee years back	(e)rour	years back
ь	Contributions								
c	Net investment earnings, gains, and losses								
d	Grants or scholarships								
e	Other expenditures for facilities and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the current year en	d balance (lı	ne 1g	, colun	nn (a))	held as			
а	Board designated or quasi-endowment 🕨								
b	Permanent endowment ►								
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 10	0%							
За	Are there endowment funds not in the possession of the	organızatıon	that	are hel	danda	admınıstered fo	r the	-	<del></del>
	organization by (i) unrelated organizations		_		_		3a(i	Yes	No
	(ii) related organizations		٠. ٠				3a(ii	_	+
b	If "Yes" to 3a(II), are the related organizations listed as		Sche	dule R?			Зь		<u> </u>
4	Describe in Part XIII the intended uses of the organization	ıon's endowr	nent f	unds					
Par	11a. See Form 990, Part X, line 10.	lete if the o							
	Description of property			Cost or s (inves	r other stment)	<b>(b)</b> Cost or other basis (other)	(c) Accumulated depreciation	( <b>d)</b> B	ook value
<b>1</b> a L	and					75,272	!		75,272
<b>b</b> E	Buildings					21,564,138	17,857,458		3,706,680
<b>c</b> L	easehold improvements								
	quipment					28,466,139			5,744,938
	Other					2,949,247	847,460	1	2,101,787
	. Add lines 1a through 1e <i>(Column (d) must equal Form 99</i>	20 0		Ω\ ,	1011	)			11,628,677

Part VII Investments—Other Securities. Co See Form 990, Part X, line 12.	omplete if the organization	n answered 'Yes' to For	m 990, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of vo	
(1)Financial derivatives		,	
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>F</b>		
Part VIII Investments—Program Related. (	Complete if the organization	on answered 'Yes' to Fo	orm 990. Part IV. line 11c
See Form 990, Part X, line 13.	or proto in the organization		
(a) Description of investment	(b) Book value	(c) Method of v	
		Cost or end-of-year	market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>*</b>		
Part IX Other Assets. Complete if the organizati		O Part IV line 11d See	Form 990 Part V line 15
(a) Desc		o, raiciv, ille ila see	(b) Book value
(1) Due from Affiliates	·		4,516,526
(2) Accrued interest receivable			74,888
(-)			, , , , , , , , , , , , , , , , , , , ,
Total. (Column (b) must equal Form 990, Part X, col.(B) line	15.)		4,591,414
Part X Other Liabilities. Complete if the org			
Form 990, Part X, line 25.			
1 (a) Description of liability	(b) Book value		
Federal income taxes		]	
Liability for pension benefits	5,428,260	1	
Third-party payor settlements	229,765	1	
Due to Affiliates		1	
Due to Alliliates	2,685	1	
		1	
		1	
		4	
		†	
		]	
		]	
		4	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	<b>▶</b> 5,660,710		

Part XII, Line 4b - Other Adjustments

Schedi	וe ט (	FORM 990) 2014			Page 4
Part	ΙXΙ		evenue per Audited Financial Statements With Revenue pered 'Yes' to Form 990, Part IV, line 12a.	er R	eturn Complete if
1	Tota		support per audited financial statements	1	63,319,162
2	A mo	unts included on line 1 but	not on Form 990, Part VIII, line 12		
a	Netı	ınrealızed gaıns (losses) o	n investments		
b	Dona	ited services and use of fa	cilities		
С	Reco	veries of prior year grants	2c		
d					
e	A dd	lines <b>2a</b> through <b>2d</b>		2e	-4,005,954
3	Subt	ract line <b>2e</b> from line <b>1</b> .		3	67,325,116
4	A mo	unts included on Form 990	), Part VIII, line 12, but not on line <b>1</b>		<u> </u>
а	Inve	stment expenses not inclu	ded on Form 990, Part VIII, line 7b .   4a		
b	Othe	r (Describe in Part XIII )			
С	Add	lines <b>4a</b> and <b>4b</b>		4c	-252,370
5	Tota	I revenue Add lines <b>3</b> and	<b>4c.</b> (This must equal Form 990, Part I, line 12)	5	67,072,746
Part	XII		penses per Audited Financial Statements With Expenses	per	Return. Complete
			swered 'Yes' to Form 990, Part IV, line 12a.		
1			audited financial statements	1	57,591,343
2			not on Form 990, Part IX, line 25		
а	Dona	ted services and use of fac	cilities		
b		•			
С					
d		,			
e		<u>-</u>		2e	252,370
3				3	57,338,973
4			, Part IX, line 25, but not on line <b>1</b> :		
а		·	ded on Form 990, Part VIII, line 7b 4a		
b					
С				4c	4,005,954
5		-	d <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	61,344,927
		Supplemental Info			
Part \	√, lıne	4, Part X, line 2, Part XI,	Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b lines 2d and 4b, and Part XII, lines 2d and 4b  Also complete this part to		de any additional
ınforr	nation				
	R	eturn Reference	Explanation		
Part I\	/ , Line	1b	The custodial funds are not reported on the balance sheet of NMH as the funds of the residents to be used only for their personal needs. If the resi	dent p	asses, the funds either
Part X,	Lina	າ	go to the family or back to the state. They are in no way an asset of the o The Organization is organized as described in Section 501(c)(3) of the Ii		
rait A,	, Lille .	2	exempt from federal income taxes on related income pursuant to Section		
			Organization is annually required to file a Return of Organization Exempt		
			with the IRS In addition, the Organization is subject to income tax on ne business activities that are unrelated to its exempt purpose. The Organization		
			Organization Business Income Tax Return (Form 990T) with the IRS to r	eport i	its unrelated business
			taxable income The Organization believes that it has appropriate suppor affecting its annual filing requirements, and as such, does not have any u		
			are material to the financial statements. The Organization would recognize		
			penalties related to unrecognized tax benefits and liabilities in income ta		
			and penalties are incurred The Organization's federal Form 990T filings federal tax examinations by tax authorities for years before 2012	are no	longer subject to
Part X	I , Lıne	2d - Other	Provision for bad debts included in expenses on Form 990 -4,005,954		
<u>A djust</u>	ments				
<u>A djust</u>	ments		Rental expenses included in expenses on financial statements -9,187 C expenses on financial statements -243,183		
		e 2d - Other	Rental expenses included in revenue on Form 990 9,187 Cost of goods	sold ın	icluded in revenue on
<u>A djust</u>	ments		financial statements 243,183		

Provision for bad debts included in revenue on financial statements 4,005,954

Jenedale 2 (1 31111 33 3) 23 13		i age 💆
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

DLN: 93493137045546

OMB No 1545-0047

**SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

**Hospitals** 

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	e of the organization ern Montana Hospital					Employer identificati	on nu	mber	
	siii Trontana Trospitai					81-0231787			
Pa	rt I Financial Ass	istance an	d Certain	Other Community	Benefits at Cost				
_	5 111							Yes	No
	Did the organization have			-		tion 6a	1a	Yes	
	If "Yes," was it a written						1b	Yes	
2	If the organization had me financial assistance polic					application of the			
	Applied uniformly to a Generally tailored to i				mly to most hospital f	acılıtıes			
3	Answer the following base organization's patients de			nce eligibility criteria th	at applied to the larg	est number of the			
а	Did the organization use If "Yes," indicate which o						3a	Yes	
	┌ 100% ┌ 150% ┌	200% <b>F</b> 0	ther	12500	0000000000 %				
b	Did the organization use which of the following was						3b	Yes	
	□ 200%    □ 250%    □	300%	50% <b>Г</b> 40	0% 🔽 Other	22500	0000000000 %			
С	If the organization used for determining eligibility for test or other threshold, re	free or discou	inted care I	nclude in the description	n whether the organiz	ation used an asset			
4	Did the organization's fine								
provide for free or discounted care to the "medically indigent"?									
the tax year?									
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted									No
C	care to a patient who was				on unable to provide i		5с		
6a	Did the organization prep	are a commur	nity benefit re	eport during the tax yea	r?		6a	Yes	
b	If "Yes," did the organiza	tion make it a	vailable to tl	ne public?			6b	Yes	
	Complete the following ta worksheets with the Sche	_	worksheets	provided in the Schedule	e H instructions Do r	ot submit these			
7	Financial Assistance		Other Com	munity Benefits at Co	ost	_			
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	( <b>d)</b> Direct offsetting revenue	(e) Net community bei expense		f) Perce otal exp	
а	Financial Assistance at cost	( [		FC4.000		F	000	0.0	00.01
b	(from Worksheet 1) Medicaid (from Worksheet 3,			564,000			,000		80 %
С	column a)			11,741,009	8,177,3	3,563	,674	6 2	20 %
d	Worksheet 3, column b)  Total Financial Assistance and Means-Tested Government Programs			12,305,009	8,177,3	35 4,127	,674	7.2	00 %
	Other Benefits				-,,	,,,,,	$\neg \uparrow$		
е	Community health improvement services and community benefit operations (from Worksheet 4)			27,864			,864	0 0	50 %
f	Health professions education (from Worksheet 5)								
g	Subsidized health services (from Worksheet 6)			7,177,329	5,910,0	.7 1,267	.312	2 2	10 %
h I	Research (from Worksheet 7) Cash and in-kind						$\dashv$		
•	contributions for community benefit (from Worksheet 8)			25,598		25	.598	0.0	40 %
j	<b>Total.</b> Other Benefits			7,230,791	5,910,03				00 %

19,535,800

9 500 %

Pa	rt II Community Building activities during the of the communities i	tax year, an								ouildin	
	2. 2.0 coamanaco (	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	1 ' '	rect off revenue	-	(e) Net communit building expense		(f) Perc total ex	
1	Physical improvements and housing			173,61	.9		100,660	72,	,959	0	130 %
2	Economic development										
3	Community support			6,01	.9			6,	,019	0	010 %
4	Environmental improvements										
5	Leadership development and training										
6	for community members Coalition building										
7	Community health improvement advocacy										
8	Workforce development										
9	Other										
	Total	. 0.0-11	<u> </u>	179,63	8		100,660	78,	,978	0	140 %
	t IIII Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collec	tion Practice	es						Yes	No
1	Did the organization report bac	d debt expense	e ın accordance	with Heathcare Fir	nancial M	anage	ment As	sociation		163	140
_	Statement No 15?						 I		1		No
2	Enter the amount of the organi methodology used by the orga		•	•	e 	2		4,005,954			
3	Enter the estimated amount of	the organizat	ıon's bad debt e	expense attributabl	e to	<u> </u>		4,003,334			
	patients eligible under the org the methodology used by the o										
	any, for including this portion				• •	3		40,050			
4	Provide in Part VI the text of t						rıbes ba	d debt expense			
Soct	or the page number on which t ion B. Medicare	hıs footnote ıs	contained in th	e attached financia	ıl statem	ents					
<del></del>	Enter total revenue received fi	rom Medicare	(including DSH	and IME)		5		10,781,959			
6	Enter Medicare allowable cost		_	•		6		11,551,396			
7	Subtract line 6 from line 5 Th					7		-769,437			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method	ology or source	used to determine	the amo						
	Cost accounting system	Гс。	st to charge rat	tio 🔽	Other						
Sect	ion C. Collection Practices										
9a	Did the organization have a wr								9a	Yes	
	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	ection practice	es to be followed	d for patients who a	re known	to qua	alıfy for f	ınancıal 	9b	Yes	
	rt IV Management Comp	anies and I	Joint Ventur	<b>es</b> (owned 10% or mo	re by office	rs, dire	ctors, trust	ees, key employees	, and	physicia	ns—see
nstra	(a) Name of entity	(E	o) Description of pr activity of entity		(c) Organı profit % o ownersh	r stock	en	Officers, directors, trustees, or key nployees' profit % stock ownership %	pr	<b>e)</b> Physic ofit % or ownershi	stock
1											
2											
3											
4									-		
5											
6											
7											
8											
9											
10											
							_		+		
11									_		
12											
12		1		1			- 1		1		

Part V Facility Information										
Section A. Hospital Facilities	Licensed	Genera	Children's	Teaching	Critical	Research	ER-2	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	sed hospital	ral medical & surgical	ren's hospital	hing hospital	al access hospital	arch facility	ER-24 hours	ther	O ther (describe)	Facility reporting group
See Additional Data Table										
	l	l	l	l	l	l	I			

Schedule H (Form 990) 2014

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

reporting group (from Part V, Section A):

Line number of hospital facility, or line numbers of hospital facilities in a facility

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

	Northern Montana Hospital
Name of hospital facility or letter of facility reporting group	

			Yes	No
Con	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current			
	tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the	_		   N -
,	immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	  Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)	۲	1 03	$\vdash$
а				
a L				
D	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	▼ How data was obtained			
е	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
i	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>14</u>			
	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the	l _		
_	community, and identify the persons the hospital facility consulted	5	Yes	₩
ьа	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	62	  Yes	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the	<u> </u>	1 03	$\vdash$
_	other organizations in Section C	6b	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	http://www.nmhcare.org/departments/community-health-needs-assessment-			
а	Hospital facility's website (list url) chna/			
b	Other website (list url) www bullhook com and www hillcountyhealth com			
c	Made a paper copy available for public inspection without charge at the hospital facility			
d				
	Did the hospital facility adopt an implementation strategy to meet the significant community health needs		Yes	.]
	identified through its most recently conducted CHNA? If "No," skip to line 11	8		<u> </u>
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $\underline{14}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
а	If "Yes" (list url) www.nmhcare.org			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10ь		Νo
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted			
	CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			,
	required by section 501(r)(3)?	12a		No
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		<del></del>
С	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			
	its inospital lacilities ( \$			

### Part V Facility Information (continued)

Northern	Montana	Hospital
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Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	nancial Assistance Policy (FAP)	Π		
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 125 000000000000%			
	and FPG family income limit for eligibility for discounted care of 225 000000000000%			
b	Income level other than FPG (describe in Section C)			
c	Asset level			
d	Medical indigency			
e	Insurance status			
f	Underinsurance discount			
	Residency			
9 h	Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
		15	1 1	
1.5	Explained the method for applying for financial assistance?	13	Yes	
	explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
Ь	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
c	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
е	Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The FAP was widely available on a website (list url) www.nmhcare.org			
b	The FAP application form was widely available on a website (list url)			
C	A plain language summary of the FAP was widely available on a website (list url)			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
£	and by mail)			
T	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)  Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
g				
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
<u>i</u>	Other (describe in Section C)	Щ_		
	ling and Collections		$\overline{}$	
1/	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
e	None of these actions or other similar actions were permitted			

## Part V Facility Information (continued)

Northern Montana Hospital

Name of hos	pital facility	or letter of f	acility reporting	aroup

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			
Po	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
а	The hospital facility did not provide care for any emergency medical conditions			
ь				
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24	Yes	

Page 6 **2** 

#### Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines
2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate
descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital
facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2014

chedule H (For	m 990) 2014
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Part V Facility Information (continue	ρd
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Section D.	Other Health	<b>Care Facilities</b>	That Are Not Li	censed, Registere	d, or Similarly	Recognized as	a
<b>Hospital F</b>	acility			, -		_	

(list in order of size, from largest to smallest)

Нον	How many non-hospital health care facilities did the organization operate during the tax year?			
Name and address		Type of Facility (describe)		
1	Northern Montana Care Center 24 13th Street Havre, MT 59501	Nursing Home		
2				
3				
4				
5				
6				
7				
8				
9				
10				

Schedule H (Form 990) 2014

#### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Part 1, Line da	The Organization's community benefit report was published as a 1/2 page ad in the local newspaper In addition, a statement about the amount of community benefit the organization provided can be found on our web-site at www.nmhcare.org

Form and Line Reference	Explanation
rait1, Lille /	Charity care expense was converted to cost on line 7a based on an overall cost-to-charge ratio addressing all patient segments. Unreimbursed Medicaid, line 7b, was calculated using the cost-to-charge ratio derived from Worksheet 2. Community health improvement services, line 7e, and cash and in-kind donations, line 7i, are actual costs reported in the general ledger. The cost for subsidized health services reported on line 7g was determined using the cost-to-charge ratio derived from worksheet 2.

Form and Line Reference	Explanation
Part I, Ln 7 Col(f)	The amount of bad debt expense removed from the denominator of the calculation was \$4,005,954

Form and Line Reference	Explanation
Part II, Community Building Activities	Reported under community building activities is the maintenance of our fitness park which is open to the public and has both a softball field and soccer field, as well as a paved walking path. It also includes an employee's time for being a member of the Hill County Health Consortium, which collaboratively conducted a Community Health Needs Assessment with several other local public health entities and works to implement the identified unmet needs of the community. Another community building activity is community forums at which employed physicians give educational presentations to the community on various health topics.

Form and Line Reference	Explanation
IF all III. Lille 2	Bad debt expense is reported as charges net of discounts and contractual allowances A payment on an account previously written off reduces bad debt expense in the current year

Form and Line Reference	Explanation
raitiff, Line 3	The estimated amount of bad debt expense attributable to patients eligible under the Organization's charity care policy is calculated by using charity care as a percentage of gross patient service revenue. As a portion of revenue is considered charity care, it is assumed that a percentage of bad debt expense would also be considered charity care.

Form and Line Reference	Explanation
raitiii, Liile 4	The footnote to the Organization's financial statements can be found on page 8 of the attached audited financial statements

Form and Line Reference	Explanation
rait III, Lille o	The expenses represent an overall shortfall of the Medicare patient population The costs themselves are a community benefit as the community would not receive these services if we did not provide them Total revenue received from Medicare and the Medicare allowable costs are reported from the Medicare Cost Report The Medicare Cost Report is completed based on the rules and regulations set forth by Centers for Medicare and Medicaid Services

Form and Line Reference	Explanation
r drefff, Ellie 30	The Organization's financial assistance policy provides information on collection practices for those known to qualify for financial assistance. The policy states "During the patient registration or collection process, the Hospital will make an initial determination of eligibility based on verbal or written application for charity care. Pending final eligibility determination, the Hospital will not initiate collection efforts or requests for deposits, provided that the responsible party is cooperative with the Hospital's efforts to reach a determination of status."

Form and Line Reference	Explanation
Part VI, Line 2	Northern Montana Hospital (NMH) continues to partner, as a member, with the Hill County Health Consortium to identify and prioritize the health needs of the community. The Consortium consists of community members andorganizations, including those with special knowledge and expertise in public health. Out of the Community Health Needs. Assessment (CHNA) the Community Health Improvement Plan (CHIP) was developed. The plan identifies several health related issues that adversely impact the health of the community. Thisplan not only provides the Consortium with a deeper look into the current health status of the community, it leads us into providing solutions for improving the health status of our community. These improvements are spearheaded by subcommittees chosen through the Hill County Consortium and other local agencies. To develop the strategic direction for 2014-2017, multiple assessments were used along with county and facility statistical data. The collaborative assessments relied upon included. The Hill County Community Health Needs. Assessment Report, a collaborative development of the regional North Central Montana Healthy. Communities group. This health needs assessment identified the "ten most serious health concerns" in the County. The Early Childhood Investment Team (ECIT) needs assessment, which looked at issues specifically facing young children in Hill County. A review of the previous CHIP completed in 2011 which identified obesity, awareness of Health Care resources and unsafe sex. * Facility statistical data which indicates the top diagnosis in the population are consistently Diabetes, Hypertension and Depression As a result of the assessments, the areas of focus are. Alcohol abuse, Mental Health and Teen Pregnancy Northern Montana Hospital Board of trustees were apprised of the priority areas chosen by the Hill County Health Consortium and endorsed participation with implementation. NMH has developed, a hospital specific CHNA/CHIP that outlines our responses and actions to each of the initiativ

Form and Line Reference	Explanation
rait VI, Lille 3	Northern Montana Hospital informs and educates patients about their eligibility for assistance through a sign posted at our admissions desk, noted in the brochure we give patients at our clinics, and signs posted at our clinic registration desks. In addition, our collection staff offers charity care as an option when they are discussing the patient's balance as well as the availability of various government benefits, such as Medicaid or state programs. As of Oct 2010, NMH has contracted with a company to assist the patient with qualification for programs such as Medicaid and disability determination. We also publish a community benefit report annually which states how much financial assistance we have given away, and we post our community benefit report on our website noting that we provide financial assistance.

Form and Line Reference	Explanation
Part VI, Line 4	The Hospital's service area consists of Hill, Blaine, Liberty, Philips and the Big Sandy census district of Choteau counties. The population of this service area is approximately 30,000. The median household income is about \$42,000. Approximately 45% of the population has a household income below 200% of the federal poverty guidelines. Approximately 23% of the population is covered by Medicaid, 31% by Medicare, 2.5% by CHIP and about 25% uninsured. Additionally, another 6% of the population is covered by Indian Health Services. The entire service area is considered rural and has been designated a health professional shortage area for all primary medical care, mental health and dental. In addition, the entire service area is designated as a medically underserved area. Northern Montana Hospital is the only local hospital in its service area, however there are 3 critical access hospitals, 4 rural health clinics, 3 community health clinics and 3 IHS-Tribal clinics within its service area. The nearest hospital is a critical access hospital and is 35 miles away.

Form and Line Reference	Explanation
Part VI, Line 5	More than 50% of Northern Montana Hospital's governing board consists of various local business people who reside within our service area and are not employed or contracted by the organization Northern Montana Hospital extends medical staff privileges to all qualified physicians in its community. The organization applies surplus funds to improvements in patient care by keeping its medical equipment up to date, sending its employed physicians for further continuing education, supporting nursing education through a loan re-payment assistance program and supporting health care education through an education assistance program. In addition, the hospital subsidizes its emergency department by offering 24/7 emergent care coverage to all, regardless of their ability to pay Northern Montana Hospital offers Dialysis services to patients in our service area, despite the fact that this service is provided at a loss to NMH. Without this service, patients would have to trave well over 100 miles each way, 3 times per week to receive this service. Northern Montana Hospital has Sole Community Designation. The nearest PPS hospital is located 110 miles from Havre Northern Montana Hospital also participates in all government sponsored health programs, such as CHIP, Healthy Montana Kids and the Montana Cervical and Breast Cancer Program, where it accepts payments for services at greatly discounted rates. Several members of Northern Montana Hospital's leadership team serve on other community boards, such as Havre Chamber of Commerce, Hill County Health Consortium, Local Emergency Planning, Fetal/Infant/Child Mortality Review Board, Havre/Hill County Planning Board, Hill and Blaine County Adult Protective Services Committee, Hill County United Way, HRDC Medical Advisory Board, MSU-N Nursing Advisory Board and the Safe Kids Safe Communities Committee.

Form and Line Reference	Explanation
Part VI, Line 7, Reports Filed With States	МТ

# Software ID: Software Version:

**EIN:** 81-0231787

Name: Northern Montana Hospital

## Form 990 Part V Section C Supplemental Information for Part V, Section B.

**Section C. Supplemental Information for Part V, Section B.**Provide descriptions required for Part V, Section B, lines 1<sub>3</sub>, 3, 4, 5<sub>4</sub>, 6<sub>1</sub>, 7, 10, 11, 12<sub>1</sub>, 14<sub>9</sub>, 16<sub>e</sub>, 17<sub>e</sub>, 18<sub>e</sub>, 19<sub>c</sub>, 19<sub>d</sub>, 20<sub>d</sub>, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
Northern Montana Hospital	
Northern Montana Hospital	Part V, Section B, Line 6a See Schedule H, Part V, Section B, Line 5
Northern Montana Hospital	Part V, Section B, Line 6b Benefis Health System, Marias Medical Center, Liberty Medical Center, Northern Rockies Medical Center, Phillips County Hospital, Big Sandy Medical Cente r, Missouri River Medical Center, Mountainview Medical Center, Central Montana Medical Center ter, Teton Medical Center, Pondera Medical Center
Northern Montana Hospital	Part V, Section B, Line 7d The CHNA is electronically delivered to every member of the Consortium and NMH Bullhook Community Health Center and the Hill County Health Department a II received hard copies available for distribution
Northern Montana Hospital	Part V, Section B, Line 11 Northern Montana Hospital does not have the existing infrastru cture, organizational competencies or established protocols to deal with implementing most of the actions identified in Initiative 1 Northern Montana Hospital does engage in routi ne alcohol screening, intervention and referral as part of the Rural Health Clinic annual visit with the Patient Family Social History update process Northern Montana Hospital util izes evidence based screening tools in the primary care setting. Utilizing the Patient Hea Ith Questionnaire-2 (PHQ-2) inquiries are made about the frequency of depressed mood and a nhedonia over the past two weeks. The purpose of the PHQ-2 is not to establish final diagn osis or to monitor depression severity, but rather to screen for depression in a "first st ep" approach Northern Montana Hospital supports the Consortium through in-kind donations s uch as meeting rooms, copies, and web-site postings. Financial support was provided to the Consortium for the CHNA/CHIP. The activities identified in Initiative 1-3 have been incor porated by existing programs and providers, no additional resources or programs were required. Northern Montana Hospital is dedicated to keeping the population healthy through chron ic disease management and health promotion. The implementation of Initiative 4 required the required the infining of a Care Manager who is responsible for the implementation of the PCMH. The PCMH is a team based health care delivery model that provides comprehensive and continuous med ical care to patients with the goal of maximizing the health of the community.
Northern Montana Hospital	Part V, Section B, Line 16: In addition, a summary of the financial assistance policy is posted in the facility's emergency room and waiting rooms as well as admissions offices T he hospital's "Conditions of Treatment" also includes information regarding the financial assistance policy
Northern Montana Hospital	Part V, Section B, Line 24 All individuals eligible under the hospital financial assistan ce policy are provided a discount for emergency and other medically necessary care. The financial assistance policy does not apply to elective procedures. Therefore, FAP-eligible patients without insurance may be charged gross charges on elective procedures.
Part V , Section B, Line 16	Financial Assistance Policy Website Availability
Northern Montana Hospital Part V, Section B, line 16a website	www nmhcare org

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493137045546 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990. Open to Public Department of the Treasury **Inspection** Internal Revenue Service Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization Employer identification number Northern Montana Hospital 81-0231787 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (c) IRC section (a) Name and address of **(b)** EIN (d) Amount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable valuation non-cash assistance grant cash orassistance or government assistance (book, FMV, appraisal, other)

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.

Enter total number of other organizations listed in the line 1 table . . . . . . . . . . . . . . . .

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Education Assistance	4	6,833			
(2) Nursing Scholarships	6	30,000			
(3) Nurse Loan Repayment	4	10,672			

Part IV Supplemental Ir	Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.				
Return Reference	Explanation				
	The organization provides education assistance to qualified employees. The organization monitors the use of the assistance by disbursing the funds directly to the institution				
	For our education assistance program, we will pay up to \$5,250 per person per year, however, not all recipients request the total amount. We anticipate 3-6 recipients per year. For nurse loan repayment, we pay up to \$7,500 per recipient. We anticipate 6-8 per year. For nurse loan repayment, we pay up to \$7,500 per recipient per year. We anticipate 4-6 per year.				

Schedule I (Form 990) 2014

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DLN: 93493137045546

OMB No 1545-0047

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization Northern Montana Hospital

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

81-0231787

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a	Yes	
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	<b>(E)</b> Total of	<b>(F)</b> Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
	President/CEO is compensated by an unrelated management company. A related organization and the management company have a process in place to determine the CEO's compensation using the Form 990 of other organizations, a written employment contract, a compensation survey or study, and the approval by the board or compensation committee
	Karrie Lien, Kevin Harada, and Gary Grow are compensated as a percentage of the prior three months' average gross revenue earned for the hospital by the physician, with the percentage being based on their specialty

Schedule J (Form 990) 2014

#### **Additional Data**

Software ID: Software Version:

**EIN:** 81-0231787

Name: Northern Montana Hospital

# Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns

(A) Name and Title		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred in prior Form 990
Karrie Lien MD, Trustee - IPD Member	(I) (II)	399,371 0	0 0	270 0	8,207 0	31,113 0	438,961	0
Kevın Harada MD, Trustee - IPD Member (Jan-Jun)	(I) (II)	268,046 0	0	156 0	5,576 0	23,346 0	297,124 0	0
Gary Grow PhD, Trustee -	(I)	194,300	0	774	4,007	14,717	213,798	0
IPD Member (Jan-Jun)	(II)	0	0	0	0	0	0	
Steven Liston MD, Chief of Medical Staff	(I) (II)	606,000 0	0 0	0	0 0	0	606,000 0	0
Stephen Bechdolt MD, Trustee - IPD Member(Jul- Dec)	(I) (II)	300,300 0	0 0	1,646 0	6,120 0	15,199 0	323,265 0	0
Michael Nolan MD, Trustee	(I)	298,181	0	2,286	6,116	18,582	325,165	0
- IPD Member(Jul-Dec)	(II)	0	0	0	0	0	0	
Julie Mariani, Vice	(I)	123,103	0	423	2,721	24,151	150,398	0
President	(II)	0	0	0	0	0	0	0
Wilburt Pino MD,	(I)	524,874	0	380	0	31,617	556,871	0
Orthopedic Surgeon	(II)	0	0	0	0	0	0	0
Michelle Donaldson MD,	(I)	492,945	0	270	10,067	23,905	527,187	0
Orthopedic Surgeon	(II)	0	0	0	0	0	0	0
Damian Ymzon MD,	(I)	335,755	0	162	7,000	28,629	371,546	0
General Surgeon	(II)	0	0	0	0	0	0	0
Allen Rebchook MD,	(I)	344,420	0	774	7,000	15,418	367,612	0
General Surgeon	(II)	0	0	0	0	0	0	
Margo J Hein-Muniz MD, Obstetrics & Gynecology	(I) (II)	312,112 0	0	270 0	6,400 0	19,993 0	338,775 0	0

(F) Compensation in column (B)

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SCHEDULE O

As Filed Data -

DLN: 93493137045546

OMB No 1545-0047

2014

Open to Public Inspection

### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Northern Montana Hospital	Employer identification number
мотпети мотпала поѕрцаг	81-0231787

Return Reference	Explanation
1	All of the organization's officers and board members have a business relationships with each other due to serving together on a related entity board

Return Reference	Explanation
Form 990, Part VI, Section A, line 3	David C Henry, President/CEO is employed by Fundamental Financial Group, an unrelated management company Northern Montana Hospital (NMH), pays the unrelated management company for David's services provided to the Hospital, Northern Montana Health Care, Inc. and Northern Montana Health Care Foundation. The President/CEO's responsibilities include implementing decisions and supervising the management, administration and operation of the Hospital and the related exempt organizations. The amount of compensation paid during fiscal year 2015 was \$408,000.

Return Reference	Explanation
Form 990, Part VI, Section A, line 6	The sole member of the organization is Northern Montana Health Care, Inc

Return Reference	Explanation
Form 990, Part VI, Section A, Iine 7b	The sole member of the organization shall have such rights and powers as are provided for in the Articles of Incorporation, the Bylaws of the organization and the laws of the State of Montana, including but not limited to, the exclusive power (a) to remove any trustee from any office at any time, with or without cause, (b) to propose and approve (i) a plan of dissolution or liquidation of the organization or (ii) a plan of merger or consolidation of the organization with another corporation, (c) to propose and approve amendments to the articles of incorporation and or the bylaws,(d) to adopt any annual or long-term capital or operational budget or any changes therein exceeding \$75,000,(e) to authorize the organization to enter into any contract or engage in any transaction which is not provided for in an annual or long-term capital or operational budget approved by the sole member of the organization where the amount involved exceeds \$50,000,(f) to adopt substantive changes to existing long-term or master institutional plans of the organization, (g) to authorize the organization to engage in, or enter into, any transaction providing for the sale, mortgage or other disposition of all or substantially all of the assets of the organization, (h) to organize or acquire, or authorize the organization or acquisition of, any subsidiary or affiliate of the organization, (i) to authorize the organization to enter into any shared service agreement, (j) to approve long-term borrowing of money by the organization or authorize the organization to incur indebtedness involving a mortgage or lien on assets, or (k) to approve the trustees or the President of the organization from a slate prepared by the Nominating Committee of the organization

Return Reference	Explanation
Form 990, Part VI, Section A, line 8b	No committee has the authority to act on behalf of the board

Return Reference	Explanation
Form 990, Part VI, Section B, line 11	The VP of Finance reviews the form The Board of Directors receives a copy of the reviewed Form 990 via e-mail before it is filed

Return Reference	Explanation
Form 990, Part VI, Section B, line 12c	The conflict of interest policy covers all trustees, directors, officers, and key employees. The board identifies potential conflicts from annual disclosures. Disclosures are reviewed by administration after all are gathered. A second conflict disclosure letter is sent out annually to all current and former officers, directors, trustees, and key employees to ensure all potential conflicts are identified. The results of this disclosure form are reviewed by the VP of Finance. The board discusses the potential conflicts and determines if voting on related items would be a conflict of interest. If a conflict is determined to exist, the conflicted individual is excluded from voting on the conflicted item.

Return Reference	Explanation							
Form 990, Part VI, Section B, Iine 15a	The President/CEO is compensated by an unrelated management company. The Executive Committee of the board meets and reviews Northern Montana Hospital(NMH)/Northern Montana Health Care, Inc (NMHC) financial results, the CEO's current year priorities, discusses evaluation tools to be used for CEO evaluation, how comparative salaries will be obtained and discusses the history of compensation to the CEO. At a second Executive Committee meeting they review non-financial activity of NMH/NMHC and the results of the CEO evaluations completed by the board members. Then they review and discuss a compensation comparative summary of Montana CEO's compensation and a Guidestar CEO Compensation Checkpoint that is prepared specifically for NMH. They agree upon a list of the coming year's priorities for the CEO and proposed compensation, with the compensation set by board vote. This annual process was last completed during fiscal year 2015.							

Return Reference	eference Explanation						
Form 990, Part VI, Section C, line 19	The organization's governing documents, conflict of interest policy, and financial statements are made available to the public upon request. The financial statements are attached to the Form 990 per the IRS instructions						

Return Reference	Explanation
Form 990, Part XI, line 9	Minimum Pension Liability Adjustment -1,677,531 Equity Transfer to Related Organization -500,000

Return Reference	Explanation
Form 990, Part XII, Line 2c	The controlling organization, Northern Montana Health Care, Inc 's Board has a committee that assumes responsibility for oversight of the audit of the financial statements and selection of an independent auditor

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DLN: 93493137045546

OMB No 1545-0047

Open to Public Inspection

**SCHEDULE R** (Form 990)

**Related Organizations and Unrelated Partnerships** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization Northern Montana Hospital

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

81-0231787

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.												
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity							

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) cor	(g) ection 512(b) 13) controlled entity?	
						Yes	No	
(1) North Care Corporation 30 13th Street  Havre, MT 59501 81-0447638	Health Care Services	МТ	501(c)(3)	Line 3	Northern Montana Health Care Inc		No	
(2) Northern Montana Health Care Inc PO Box 1231 Havre, MT 59501 81-0428854	Supporting Organization	МТ	501(c)(3)	Line 11b, II	N/A		No	
(3) Northern Montana Health Care Foundation Inc PO Box 1231 Havre, MT 59501 36-3464641	Fundraising	МТ	501(c)(3)	Line 7	Northern Montana Health Care Inc		No	

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 3
	because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h		(i)	(i)		(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Disprop	rtionate	Code V-UBI	Gener	al or	Percentage
related organization		domicile	controlling	ıncome(related,	total income	end-of-year	allocat	ions?	amount in box	mana	ging	ownership
		(state or	entity	unrelated,		assets			20 of	partn	ner?	
		foreign		excluded from					Schedule K-1			
		country)		tax under					(Form 1065)			
				sections 512-								
				514)						L		
				,			Yes	No		Yes	No	
								·	1			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	(i) Section (b)(1 contro entity	512 .3) lled
							Yes	No
(1) Paramount Health Care Inc PO Box 1231 Havre, MT 59501 81-0393353	Health Care Services	МТ	N/A	С				No

	, ,				
Pa	art V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34,	35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule	,	Y	es	No
<b>1</b> D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
а	a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	·		No
b	<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b	,		No
c	c Gift, grant, or capital contribution from related organization(s)	10	: Y	es	
d	d Loans or loan guarantees to or for related organization(s)	1d	1		No
e	e Loans or loan guarantees by related organization(s)	1e	•		No
f	f Dividends from related organization(s)	1f	•		No
g	g Sale of assets to related organization(s)	<b>1</b> g	,		No
h	h Purchase of assets from related organization(s)	1h	·		No
i	Exchange of assets with related organization(s)	<u> 1i</u>	П		No
j	j Lease of facilities, equipment, or other assets to related organization(s)	<u>1j</u>			No
k	k Lease of facilities, equipment, or other assets from related organization(s)	1k	( Y	'es	
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	11	ı Y	es	
m	<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)	1n	n		No
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	11	n Y	es	
0	o Sharing of paid employees with related organization(s)	10	) Y	es	
р	p Reimbursement paid to related organization(s) for expenses	<b>1</b> p	,		No
q	<b>q</b> Reimbursement paid by related organization(s) for expenses	1q	1 Y	es	
r	r Other transfer of cash or property to related organization(s)	1r	-		No
s	s Other transfer of cash or property from related organization(s)	1s	5 Y	'es	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and t	ransaction thresholds			
	(a) (b) (c)  Name of related organization Transaction type (a-s)	(d) Method of determining amount	t invo	olved	
	., pe (d 3)				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	(e) all partners section 01(c)(3) anizations?	(f) (g) Share of total end-of-ye assets		(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No		Yes	No	
									$\Box$	1			

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

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