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Form 990



Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public

Information about Form 990 and its instructions is at [www.IRS.gov/form990](http://www.irs.gov/form990)

OMB No 1545-0047

2014

Open to Public Inspection

A For the 2014 calendar year, or tax year beginning 07-01-2014, and ending 06-30-2015

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Final return/terminated

☐ Amended return

☐ Application pending

C Name of organization

The George Washington University

% SHARON HEINLE AVP COMPTLR

Doing business as

Number and street (or P O box if mail is not delivered to street address)

TAX DEPT 45155 RESEARCH PL 260

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

ASHBURN, VA 201474198

F Name and address of principal officer

STEVEN KNAPP

2121 EYE ST NW 801

WASHINGTON,DC 20052

H(a) Is this a group return for subordinates?

☐ Yes

☒ No

H(b) Are all subordinates included?

☐ Yes

☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status

☒ 501(c)(3)

☐ 501(c) () ◀(insert no)

☐ 4947(a)(1) or

☐ 527

J Website: ▶ WWW GWU EDU

K Form of organization

☒ Corporation

☐ Trust

☐ Association

☐ Other ▶

L Year of formation 1821

M State of legal domicile DC

Part I	Summary																							
Activities & Governance	<div>1 Briefly describe the organization's mission or most significant activities</div> <div>EDUCATION AND RESEARCH - SEE SCHEDULE O</div> <div></div> <div></div> <div></div>																							
	<div>2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets</div>																							
	<table><tr><td>3</td><td>Number of voting members of the governing body (Part VI, line 1a)</td><td>3</td><td>34</td></tr><tr><td>4</td><td>Number of independent voting members of the governing body (Part VI, line 1b)</td><td>4</td><td>33</td></tr><tr><td>5</td><td>Total number of individuals employed in calendar year 2014 (Part V, line 2a)</td><td>5</td><td>15,977</td></tr><tr><td>6</td><td>Total number of volunteers (estimate if necessary)</td><td>6</td><td>4,100</td></tr><tr><td>7a</td><td>Total unrelated business revenue from Part VIII, column (C), line 12</td><td>7a</td><td>15,672,806</td></tr><tr><td>7b</td><td>Net unrelated business taxable income from Form 990-T, line 34</td><td>7b</td><td>0</td></tr></table>	3	Number of voting members of the governing body (Part VI, line 1a)	3	34	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	33	5	Total number of individuals employed in calendar year 2014 (Part V, line 2a)	5	15,977	6	Total number of volunteers (estimate if necessary)	6	4,100	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	15,672,806	7b	Net unrelated business taxable income from Form 990-T, line 34	7b
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Net Assets or Fund Balances		Beginning of Current Year	End of Year																					
	20 Total assets (Part X, line 16)	3,782,212,197	4,041,401,259																					
	21 Total liabilities (Part X, line 26)	1,652,606,154	1,841,220,305																					
	22 Net assets or fund balances Subtract line 21 from line 20	2,129,606,043	2,200,180,954																					

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

Signature of officer

ANN MCCORVEY DEPUTY EVP & TREASURER

Type or print name and title

2016-05-03

Date

Print/Type preparer's name

TRAVIS L PATTON

Preparer's signature

TRAVIS L PATTON

Date

Check ☐ if self-employed

PTIN P00369623

Firm's name ▶ PncewaterhouseCoopers LLP

Firm's EIN ▶

Firm's address ▶ 600 13TH STREET NW SUITE 1000

WASHINGTON, DC 20005

Phone no (202) 414-1000

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes

☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2014)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1

Briefly describe the organization’s mission

THE GEORGE WASHINGTON UNIVERSITY, AN INDEPENDENT ACADEMIC INSTITUTION CHARTERED BY THE CONGRESS OF THE UNITED STATES IN 1821, DEDICATES ITSELF TO FURTHERING HUMAN WELL-BEING THE UNIVERSITY VALUES A DYNAMIC, STUDENT-FOCUSED COMMUNITY STIMULATED BY CULTURAL AND INTELLECTUAL DIVERSITY AND BUILT UPON A FOUNDATION OF INTEGRITY, CREATIVITY, AND OPENNESS TO THE EXPLORATION OF NEW IDEAS THE GEORGE WASHINGTON UNIVERSITY, CENTERED IN THE NATIONAL AND INTERNATIONAL CROSSROADS OF WASHINGTON, D C , COMMITS ITSELF TO EXCELLENCE IN THE CREATION, DISSEMINATION, AND APPLICATION OF KNOWLEDGE TO PROMOTE THE PROCESS OF LIFELONG LEARNING FROM BOTH GLOBAL AND INTEGRATIVE PERSPECTIVES, THE UNIVERSITY PROVIDES A STIMULATING INTELLECTUAL ENVIRONMENT FOR ITS DIVERSE STUDENTS AND FACULTY BY FOSTERING EXCELLENCE IN TEACHING, THE UNIVERSITY OFFERS OUTSTANDING LEARNING EXPERIENCES FOR FULL-TIME AND PART-TIME STUDENTS IN UNDERGRADUATE, GRADUATE, AND PROFESSIONAL PROGRAMS IN WASHINGTON, D C , THE NATION, AND ABRO

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If "Yes," describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 1,020,808,927 including grants of \$ 263,763,514) (Revenue \$ 986,093,509)

EDUCATION OUR NAMESAKE ENVISIONED A UNIVERSITY IN THE NATION'S CAPITAL THAT WOULD PREPARE CITIZEN LEADERS BROUGHT TOGETHER FROM ALL OVER THE WORLD TODAY, WE ARE THAT UNIVERSITY WITH STUDENTS AND FACULTY MEMBERS FROM EVERY STATE AND MORE THAN 130 COUNTRIES TAKING FULL ADVANTAGE OF OUR SETTING IN A GLOBAL NERVE CENTER, A GW EDUCATION INTEGRATES INTELLECTUAL DISCOVERY, INTERACTIVE LEARNING, AND UNPARALLELED ACCESS TO OPPORTUNITIES IN EVERY SECTOR OF SOCIETY IN A CITY SHAPING THE FUTURE, GEORGE WASHINGTON IS A UNIVERSITY WHERE FACULTY AND STUDENTS NOT ONLY STUDY THE WORLD BUT ALSO WORK TO CHANGE IT

4b

(Code) (Expenses \$ 194,874,023 including grants of \$ 73,738,919) (Revenue \$ 169,973,202)

RESEARCH AND RESEARCH SUPPORT GW'S RESEARCH IS DISTINGUISHED BY OUR COMMITMENT TO TRANSFORM POLICY THAT AFFECTS PEOPLE IN THEIR DAILY LIVES THIS UNIQUE APPROACH TO RESEARCH GIVES SPECIAL CHARACTER TO OUR TEACHING AND ENABLES US TO OFFER OUR STUDENTS LEARNING EXPERIENCES THAT FEW CAN MATCH WITH OUR LOCATION, CONNECTIONS AND CLOSE PROXIMITY TO INSTITUTIONS SUCH AS THE NATIONAL INSTITUTES OF HEALTH, NATIONAL SCIENCE FOUNDATION, THE SMITHSONIAN INSTITUTION, AND LIBRARY OF CONGRESS, GW'S RESEARCH HELPS SOLVE NATIONAL AND GLOBAL PROBLEMS WHILE GIVING OUR STUDENTS LEARNING OPPORTUNITIES INSIDE AND OUTSIDE THE CLASSROOM IN THE 21ST CENTURY, GW'S FACULTY AND STUDENTS CONTINUE TO OPEN NEW DOORS OF DISCOVERY

4c

(Code) (Expenses \$ 88,922,442 including grants of \$ 0) (Revenue \$ 95,658,616)

AUXILIARY ENTERPRISES - STUDENTS AND COMMUNITY GW PROVIDES A NUMBER OF SERVICES THAT SUPPORT LEARNING, BUILD COMMUNITY, AND ENHANCE THE OVERALL QUALITY OF STUDENT LIFE AUXILIARY ENTERPRISES INCLUDE FACILITIES AND RESIDENTIAL PROPERTY MANAGEMENT, DINING, BOOKSTORE, PARKING, STUDENT HEALTH, MAIL, AND LAUNDRY SERVICES GW'S MARVIN CENTER HOUSES DINING FACILITIES, STUDENT ORGANIZATION OFFICES AND MEETING ROOMS AND IS UTILIZED BY STUDENTS, FACULTY, STAFF, AND VISITORS FOR MORE INFO ABOUT GW'S PROGRAMS & ACCOMPLISHMENTS, SEE THE 2014-2015 FINANCIAL REPORT ON THE FINANCE DIVISION WEBSITE AT HTTP //FINANCE GWU.EDU/REPORTS

4d

Other program services (Describe in Schedule O)


















(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses

1,304,605,392

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8 Yes	
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 	13 Yes	
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a Yes	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 	15 Yes	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 	16 Yes	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 	17 Yes	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 	18 Yes	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	41,802	
1b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	0	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		1c	Yes
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	15,977
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		2b	Yes
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a	Yes
b If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i>		3b	Yes
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a	Yes
b If "Yes," enter the name of the foreign country <u>BR, CH</u> See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a	No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b	No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a	No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b	
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		7a	Yes
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	Yes
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c	No
d If "Yes," indicate the number of Forms 8282 filed during the year		7d	
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e	No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f	No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g	
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h	No
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8	
9a Did the sponsoring organization make any taxable distributions under section 4966?		9a	
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b	
10 Section 501(c)(7) organizations. Enter			
a Initiation fees and capital contributions included on Part VIII, line 12		10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		10b	
11 Section 501(c)(12) organizations. Enter			
a Gross income from members or shareholders		11a	
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)		11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		12a	
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year		12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O		13a	
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		13b	
c Enter the amount of reserves on hand		13c	
14a Did the organization receive any payments for indoor tanning services during the tax year?		14a	No
b If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>		14b	

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	AK , CA , IN , KS , MD , MA , MI , NH , NY , OH , OK , OR , SC
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	
20	State the name, address, and telephone number of the person who possesses the organization's books and records	SHARON HEINLE AVP COMPTLR 45155 RESEARCH PLACE SUITE 260 ASHBURN,VA 20147 (571) 553-1087

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			

1b	Sub-Total			
c	Total from continuation sheets to Part VII, Section A			
d	Total (add lines 1b and 1c)	12,629,618	0	1,102,505

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization1,388

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
CLARK CONSTRUCTION GROUP, 7500 OLD GEORGETOWN ROAD BETHESDA, MD 20814	CONSTRUCTION	140,089,326
GWU MEDICAL FACULTY ASSOCIATES, 2150 PENNSYLVANIA AVE NW WASHINGTON, DC 20037	TEACHING & RESEARCH	33,702,107
WHITING TURNER CONTRACTING CO, 300 E JOPPA RD BALTIMORE, MD 21286	CONSTRUCTION	18,985,564
TISHMAN CONSTRUCTION CORPORATION OF, 1150 18TH ST NW WASHINGTON, DC 20036	CONSTRUCTION	12,419,472
ARAMARK CORPORATION, 1101 MARKET STREET PHILADELPHIA, PA 19107	FACILITY SERVICES	11,632,891

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization360

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a			
	b	Membership dues	1b			
	c	Fundraising events	1c	23,125		
	d	Related organizations	1d			
	e	Government grants (contributions)	1e	10,131,807		
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	192,782,829		
	g	Noncash contributions included in lines 1a-1f \$		81,277,663		
	h	Total. Add lines 1a-1f		202,937,761		
Program Service Revenue	Business Code					
	2a	STUDENT TUITION & FEES	900099	890,774,998	890,774,998	
	b	GRANTS & CONTRACTS	900099	179,349,386	179,349,386	
	c	AUXILIARY ENTERPRISES	611710	95,658,616	95,658,616	
	d	MEDICAL EDUCATION AGREEMENTS	900099	61,958,048	61,958,048	
	e	OTHER PROGRAM SERVICE REVENUE	611710	23,950,067	23,950,067	
	f	All other program service revenue				
	g	Total. Add lines 2a-2f		1,251,691,115		
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		12,738,731		12,738,731
	4	Income from investment of tax-exempt bond proceeds		0		
	5	Royalties		1,637,962		1,637,962
	6a	(i) Real	(ii) Personal			
		Gross rents	43,097,683			
		b Less rental expenses	27,040,182			
		c Rental income or (loss)	16,057,501	0		
	d	Net rental income or (loss)		16,057,501		16,057,501
	7a	(i) Securities	(ii) Other			
		Gross amount from sales of assets other than inventory	745,027,533	15,668,877		
		b Less cost or other basis and sales expenses	609,550,224	15,668,877		
		c Gain or (loss)	135,477,309			
	d	Net gain or (loss)		135,477,309		135,477,309
	8a	Gross income from fundraising events (not including \$ 23,125 of contributions reported on line 1c) See Part IV, line 18	a	17,086		
	b	Less direct expenses	b	30,731		
	c	Net income or (loss) from fundraising events		-13,645		-13,645
	9a	Gross income from gaming activities See Part IV, line 19	a	78		
	b	Less direct expenses	b	14,924		
	c	Net income or (loss) from gaming activities		-14,846		-14,846
	10a	Gross sales of inventory, less returns and allowances	a	72,130		
	b	Less cost of goods sold	b	32,377		
	c	Net income or (loss) from sales of inventory		39,753	34,212	5,541
	Miscellaneous Revenue		Business Code			
	11a	UNRELATED PARTNERSHIP INCOME	525990	-2,955,827	-2,955,827	
	b	INDEPENDENT OPERATIONS	721110	18,623,092	18,623,092	
	c					
	d	All other revenue				
	e	Total. Add lines 11a-11d		15,667,265		
	12	Total revenue. See Instructions		1,636,218,906	1,251,725,327	15,672,806
					15,672,806	165,883,012

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	65,167,378	65,167,378		
2	Grants and other assistance to domestic individuals See Part IV, line 22	260,862,167	260,862,167		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	11,472,888	11,472,888		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	8,204,292	1,403,805	4,903,898	1,896,589
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	537,607,972	470,433,718	51,395,254	15,779,000
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	36,216,734	31,057,103	3,975,855	1,183,776
9	Other employee benefits	49,830,821	42,731,653	5,470,403	1,628,765
10	Payroll taxes	35,938,069	30,818,137	3,945,264	1,174,668
11	Fees for services (non-employees)				
a	Management	0			
b	Legal	4,031,926	2,360,935	1,670,991	
c	Accounting	2,652,556	200,591	2,451,965	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	1,064,396			1,064,396
f	Investment management fees	6,400,873		6,400,873	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	115,088,537	108,301,978	6,325,276	461,283
12	Advertising and promotion	5,156,865	3,583,119	1,328,830	244,916
13	Office expenses	35,560,851	29,153,488	5,617,189	790,174
14	Information technology	22,639,585	17,786,857	4,665,732	186,996
15	Royalties	225,016	225,016		
16	Occupancy	58,864,986	54,144,704	4,552,266	168,016
17	Travel	21,669,990	19,294,480	703,929	1,671,581
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	4,159	4,159		
19	Conferences, conventions, and meetings	21,905,523	14,991,443	4,530,287	2,383,793
20	Interest	48,252,235	46,555,866	1,696,369	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	73,089,759	69,332,522	3,757,237	
23	Insurance	3,162,688	3,126,370	36,318	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	SUBSCRIPTIONS/PERIODICALS	9,429,665	9,320,008	84,044	25,613
b	MEMBERSHIPS	2,981,775	2,431,464	497,985	52,326
c	UBI TAX	20,041		20,041	
d	INTERDEPARTMENTAL ASSESSMENTS		3,882,921	-4,377,946	495,025
e	All other expenses	29,716,735	5,962,622	23,612,467	141,646
25	Total functional expenses. Add lines 1 through 24e	1,467,218,482	1,304,605,392	133,264,527	29,348,563
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

				(A)		(B)
				Beginning of year		End of year
Assets	1	Cash—non-interest-bearing		1,525,425	1	1,348,674
	2	Savings and temporary cash investments		39,034,113	2	81,047,411
	3	Pledges and grants receivable, net		158,392,283	3	123,833,718
	4	Accounts receivable, net		27,496,704	4	29,313,027
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		59,715	5	39,592
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		0	6	0
	7	Notes and loans receivable, net		291,649	7	292,033
	8	Inventories for sale or use		0	8	407,787
	9	Prepaid expenses and deferred charges		18,238,416	9	16,355,576
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a3,396,324,894			
	b	Less accumulated depreciation	10b754,861,814	2,404,310,058	10c	2,641,463,080
	11	Investments—publicly traded securities		533,077,617	11	605,938,252
	12	Investments—other securities See Part IV, line 11		553,848,769	12	494,233,663
	13	Investments—program-related See Part IV, line 11		28,705,030	13	29,846,587
	14	Intangible assets		7,945,484	14	7,945,484
	15	Other assets See Part IV, line 11		9,286,934	15	9,336,375
	16	Total assets. Add lines 1 through 15 (must equal line 34)		3,782,212,197	16	4,041,401,259
Liabilities	17	Accounts payable and accrued expenses		209,836,996	17	207,780,511
	18	Grants payable		0	18	0
	19	Deferred revenue		46,643,622	19	48,018,930
	20	Tax-exempt bond liabilities		0	20	0
	21	Escrow or custodial account liability Complete Part IV of Schedule D		0	21	0
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties		214,576,886	23	112,000,000
	24	Unsecured notes and loans payable to unrelated third parties		1,146,453,319	24	1,437,843,540
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24) Complete Part X of Schedule D		35,095,331	25	35,577,324
	26	Total liabilities. Add lines 17 through 25		1,652,606,154	26	1,841,220,305
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.					
	27	Unrestricted net assets		1,467,033,147	27	1,470,712,380
	28	Temporarily restricted net assets		420,551,716	28	461,841,967
	29	Permanently restricted net assets		242,021,180	29	267,626,607
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		2,129,606,043	33	2,200,180,954
	34	Total liabilities and net assets/fund balances		3,782,212,197	34	4,041,401,259

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,636,218,906
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,467,218,482
3	Revenue less expenses Subtract line 2 from line 1	3	169,000,424
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2,129,606,043
5	Net unrealized gains (losses) on investments	5	-91,854,573
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-6,570,940
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	2,200,180,954

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

Additional Data

Software ID:

Software Version:

EIN: 53-0196584

Name: The George Washington University

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)							(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former				
(1) NELSON A CARBONELL JR CHAIR OF THE BD/COMM CHR	5 0 0 0	X						0	0	0	
(1) ELLEN ZANE VICE CHAIR OF THE BD/COMM CHR	5 0 0 0	X						0	0	0	
(2) I ALLAN FROM SECRETARY OF THE BD/COMM CHR	5 0 0 0	X						0	0	0	
(3) W SCOTT AMEY TRUSTEE	2 0 0 0	X						0	0	0	
(4) RICHARD W BLACKBURN TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0	
(5) ROSLYN M BROCK TRUSTEE	2 0 0 0	X						0	0	0	
(6) WESTON D BURNETT TRUSTEE	2 0 0 0	X						0	0	0	
(7) MARK H CHICHESTER TRUSTEE	2 0 0 0	X						0	0	0	
(8) GEORGE A COELHO TRUSTEE	2 0 0 0	X						0	0	0	
(9) TERRY L COLLINS TRUSTEE	2 0 0 0	X						0	0	0	
(10) KYLE FARMBRY TRUSTEE	2 0 0 0	X						0	0	0	
(11) LEE FENSTERSTOCK TRUSTEE/COMM CHR THRU 6/15	3 0 0 0	X						0	0	0	
(12) HEATHER S FOLEY TRUSTEE	2 0 0 0	X						0	0	0	
(13) TITIOLA HARLEY TRUSTEE	2 0 0 0	X						0	0	0	
(14) DIANA B HENRIQUES TRUSTEE	2 0 0 0	X						0	0	0	
(15) A MICHAEL HOFFMAN TRUSTEE	2 0 0 0	X						0	0	0	
(16) JAMES F HUMPHREYS TRUSTEE	2 0 0 0	X						0	0	0	
(17) MADELEINE S JACOBS TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0	
(18) DAVID C KARLGAARD TRUSTEE	2 0 0 0	X						0	0	0	
(19) STUART S KASSAN TRUSTEE	2 0 0 0	X						0	0	0	
(20) JAY E KATZEN TRUSTEE	2 0 0 0	X						0	0	0	
(21) J RICHARD KNOP TRUSTEE	2 0 0 0	X						0	0	0	
(22) PETER B KOVLER TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0	
(23) RANDY L LEVINE TRUSTEE	2 0 0 0	X						0	0	0	
(24) ANN WALKER MARCHANT TRUSTEE	2 0 0 0	X						0	0	0	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(26) DAVID A NADLER TRUSTEE THRU 2/15	2 0 0 0	X						0	0	0
(1) SALLY NUAMAH TRUSTEE	2 0 0 0	X						0	0	0
(2) STEVEN S ROSS TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0
(3) MARK R SHENKMAN TRUSTEE	2 0 0 0	X						0	0	0
(4) GRACE E SPEIGHTS TRUSTEE	2 0 0 0	X						0	0	0
(5) ROBERT K TANENBAUM TRUSTEE	2 0 0 0	X						0	0	0
(6) AVRAM TUCKER TRUSTEE	2 0 0 0	X						0	0	0
(7) CYNTHIA STEELE VANCE TRUSTEE/COMM CHR	3 0 0 0	X						0	0	0
(8) GEORGE W WELLDE JR TRUSTEE	2 0 0 0	X						0	0	0
(9) ART WONG TRUSTEE	2 0 0 0	X						0	0	0
(10) STEVEN KNAPP PRESIDENT - EX OFFICIO	50 0 0 0	X		X				1,069,414	0	118,442
(11) LOUIS H KATZ EXECUTIVE VP & TREASURER	50 0 0 0			X				950,109	0	28,500
(12) STEVEN LERMAN PROVOST & EVP ACADEMIC AFFRS	50 0 0 9			X				707,441	0	159,352
(13) BETH NOLAN SR VP & GENERAL COUNSEL	50 0 0 0			X				590,162	0	43,356
(14) JEFFREY S AKMAN VP FOR HLTH AFFRS/DEAN SMHS	50 0 0 0				X			821,727	0	75,734
(15) LEO M CHALUPA VP FOR RESEARCH	50 0 0 0				X			574,907	0	40,696
(16) ARISTIDE COLLINS VP FOR DEVELOPMENT AS OF 10/14	50 0 0 0				X			306,810	0	33,366
(17) MICHAEL MORSBERGER VP FOR DEVELOPMENT THRU 10/14	50 0 0 0				X			896,015	0	41,730
(18) DONALD LINDSEY CHIEF INV OFFICER THRU 10/14	50 0 0 0				X			539,583	0	43,796
(19) DAVID P STEINOUR CHIEF INFORMATION OFFICER	50 0 0 0				X			382,013	0	33,039
(20) BEN VINSON III DEAN, CCAS	50 0 0 0				X			375,801	0	33,535
(21) BLAKE D MORANT DEAN, LAW SCHOOL AS OF 9/14	50 0 0 0				X			176,862	0	19,688
(22) GREGORY E MAGGS INTRM DN, LAW SCHL THRU 8/14	50 0 0 0				X			268,193	0	36,532
(23) SHAHRAM SARKANI DIRECTOR & PROF OF EMSE	50 0 0 0					X		901,316	0	49,855
(24) JACK FRIEDENTHAL PROFESSOR EMERITUS OF LAW	50 0 0 0					X		795,713	0	25,106

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(51) MICHAEL LONERGAN MEN'S BASKETBALL COACH	50 0 0 0					X		709,936	0	87,510
(1) DOUG GUTHRIE PROFESSOR THRU 6/14	50 0 0 0					X		670,235	0	15,300
(2) THOMAS A MAZZUCHI CHAIR, DEPT OF ENGINEERING	50 0 0 0					X		570,574	0	45,994
(3) ROBERT CHERNAK FORMER SR VP SAAS	40 0 0 0						X	119,907	0	23,703
(4) PAUL SCHIFF BERMAN FORMER DEAN, LAW SCHOOL	40 0 0 0						X	501,529	0	56,783
(5) JAMES L SCOTT FORMER DEAN, SCHOOL OF MED/HLTH	40 0 0 0						X	406,124	0	36,625
(6) MARGUERITE BARRATT FORMER DEAN, CCAS	40 0 0 0						X	295,247	0	53,863

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization The George Washington University	Employer identification number 53-0196584
--	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g

a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**

b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f

Enter the number of supported organizations _____

g

Provide the following information about the supported organization(s)

(i)Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	64,628,819	80,014,552	70,589,630	155,008,188	202,937,761	573,178,950
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 Total. Add lines 1 through 3	64,628,819	80,014,552	70,589,630	155,008,188	202,937,761	573,178,950
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						12,820,508
6 Public support. Subtract line 5 from line 4						560,358,442

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7 Amounts from line 4	64,628,819	80,014,552	70,589,630	155,008,188	202,937,761	573,178,950
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	59,983,751	55,222,549	56,480,959	55,924,238	57,474,376	285,085,873
9 Net income from unrelated business activities, whether or not the business is regularly carried on	508,726					508,726
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	31,659	4,927	85,068		79,418	201,072
11 Total support Add lines 7 through 10						858,974,621
12 Gross receipts from related activities, etc (see instructions)					12	5,836,723,172
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage		
14 Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f))	14	65 236 %
15 Public support percentage for 2013 Schedule A, Part II, line 14	15	57 122 %
16a 33 1/3% support test—2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		
b 33 1/3% support test—2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		
17a 10%-facts-and-circumstances test—2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization		
b 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2013 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2014 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2013 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2013. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a	
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b	
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c	
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a	
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b	
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	
b A family member of a person described in (a) above?	11b	
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c	

Part IV

Supporting Organizations (continued)

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 <u>Activities Test</u> Answer (a) and (b) below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
3 <u>Parent of Supported Organizations</u> Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.			
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			

Part V – Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI) _____		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2014 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009.			
b From 2010.			
c From 2011.			
d From 2012.			
e From 2013.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount			
i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010.			
b From 2011.			
c From 2012.			
d From 2013.			
e From 2014.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
SCHEDULE A, PART II, SECTION B, LINE 10	OTHER INCOME INCLUDES GROSS INCOME FROM FUNDRAISING EVENTS, GAMING EVENTS, AND SALES OF INVENTORY

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.**

▶ **Information about Schedule C (Form 990 or 990-EZ) and its instructions is at**

www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization The George Washington University	Employer identification number 53-0196584
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$
3	Volunteer hours	

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
4a	Was a correction made?	<input type="checkbox"/> Yes <input type="checkbox"/> No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	▶ \$
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$
4	Did the filing organization file Form 1120-POL for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A
- Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B
- Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)		575													
c Total lobbying expenditures (add lines 1a and 1b)		575													
d Other exempt purpose expenditures		1,448,025,628													
e Total exempt purpose expenditures (add lines 1c and 1d)		1,448,026,203													
f Lobbying nontaxable amount Enter the amount from the following table in both columns		1,000,000													
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)		250,000													
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No													

4-Year Averaging Period Under section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	1,469	4,488	15,402	575	21,934
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i.			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912.			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912.			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

1	Were substantially all (90% or more) dues received nondeductible by members?	1	Yes	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation

[illegible]

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization The George Washington University	Employer identification number 53-0196584
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Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4

Number of states where property subject to conservation easement is located ▶ _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included in Form 990, Part VIII, line 1

▶ \$ _____

(ii) Assets included in Form 990, Part X

▶ \$ 13,218,057

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenue included in Form 990, Part VIII, line 1

▶ \$ _____

b

Assets included in Form 990, Part X

▶ \$ _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2014

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒

Public exhibition

d

☒

Loan or exchange programs

b

☒

Scholarly research

e

☐

Other

c

☒

Preservation for future generations
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table

	Amount
1c	
1d	
1e	
1f	

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

- | | (a)Current year | (b)Prior year | b (c)Two years back | (d)Three years back | (e)Four years back |
|--|-----------------|---------------|---------------------|---------------------|--------------------|
| 1a Beginning of year balance | 1,576,508,282 | 1,375,201,717 | 1,305,891,938 | 1,331,100,652 | 1,143,581,701 |
| b Contributions | 59,754,333 | 26,745,275 | 21,777,666 | 12,722,014 | 20,048,815 |
| c Net investment earnings, gains, and losses | 60,164,398 | 254,771,454 | 125,522,204 | 37,171,754 | 239,647,928 |
| d Grants or scholarships | 9,885,842 | 8,986,348 | 8,429,072 | 8,196,187 | 7,817,598 |
| e Other expenditures for facilities and programs | 63,783,359 | 62,467,435 | 59,890,790 | 58,511,818 | 56,012,499 |
| f Administrative expenses | 6,400,872 | 8,756,381 | 9,670,229 | 8,394,477 | 8,347,695 |
| g End of year balance | 1,616,356,940 | 1,576,508,282 | 1,375,201,717 | 1,305,891,938 | 1,331,100,652 |
- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

69 185 %

b

Permanent endowment

13 850 %

c

Temporarily restricted endowment

16 966 %

The percentages in lines 2a, 2b, and 2c should equal 100%
- 3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

☐ Yes

☐ No

(ii) related organizations

3a(ii)

☐ Yes

☐ No
- b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

☐ Yes

☐ No

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	561,105	190,660,375		191,221,480
b Buildings	933,090,392	1,996,697,216	584,076,636	2,345,710,972
c Leasehold improvements		13,431,591	8,296,572	5,135,019
d Equipment		261,884,215	162,488,606	99,395,609
e Other				
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				2,641,463,080

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	1,304,858,060
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments	2a	-91,854,573
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	-8,446,968
e	Add lines 2a through 2d	2e	-100,301,541
3	Subtract line 2e from line 1	3	1,405,159,601
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	6,400,873
b	Other (Describe in Part XIII)	4b	224,658,432
c	Add lines 4a and 4b	4c	231,059,305
5	Total revenue Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)	5	1,636,218,906

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	1,236,192,688
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	27,151,725
e	Add lines 2a through 2d	2e	27,151,725
3	Subtract line 2e from line 1	3	1,209,040,963
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	6,400,873
b	Other (Describe in Part XIII)	4b	251,776,646
c	Add lines 4a and 4b	4c	258,177,519
5	Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)	5	1,467,218,482

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
SCHEDULE D, PART III, LINE 4	THE UNIVERSITY HOLDS A COLLECTION OF HISTORICAL DOCUMENTS IN THE AMOUNT OF \$13,218,057. IN ADDITION, THE UNIVERSITY HOLDS SEVERAL PERMANENT COLLECTIONS OF ARCHIVES, HISTORICAL DOCUMENTS, AND ARTWORK. THE GEORGE WASHINGTON UNIVERSITY MUSEUM (THE "MUSEUM") HOUSES THE TEXTILE MUSEUM COLLECTION, WHICH INCLUDES TEXTILES, CERAMICS, HISTORIC FURNISHINGS AND PHOTOGRAPHS THAT ARE ON PERMANENT LOAN TO GW. THE MUSEUM ALSO HOUSES THE ALBERT SMALL COLLECTION, WHICH FEATURES MAPS, PHOTOGRAPHS AND ARTIFACTS RELATED TO THE HISTORY OF WASHINGTON, D.C. THROUGH EXHIBITIONS, PROGRAMS AND ACADEMIC COURSES. THE MUSEUM COLLECTIONS ENRICH UNIVERSITY RESEARCH, EDUCATION AND CULTURAL UNDERSTANDING. A SEPARATE COLLECTION IS MANAGED BY THE UNIVERSITY'S LUTHER W. BRADY ART GALLERY, AN EDUCATIONAL GALLERY LOCATED ON CAMPUS, WHICH INCLUDES PAINTINGS, SCULPTURES, GRAPHICS AND PHOTOGRAPHS. FINALLY, THE UNIVERSITY ALSO MAINTAINS THE DIMOCK GALLERY, WHICH SUPPORTS ITS FINE ARTS AND HISTORY STUDENTS AND PROVIDES A "HANDS-ON" EXPERIENCE FOR CURATING AND PRESENTING STUDENTS' CREATIVE ENDEAVORS.
SCHEDULE D, PART V, LINE 4	THE UNIVERSITY'S ENDOWMENT PROVIDES STABLE FINANCIAL SUPPORT TO A WIDE VARIETY OF PROGRAMS AND ACTIVITIES IN PERPETUITY, PLAYING A CRITICAL ROLE IN ENABLING THE UNIVERSITY TO ACHIEVE ITS MISSION. PROGRAMS SUPPORTED BY THE ENDOWMENT INCLUDE SCHOLARSHIPS, CHAIRS AND PROFESSORSHIPS, FELLOWSHIPS, RESEARCH ACTIVITIES, AND LIBRARIES.
SCHEDULE D, PART XI, LINE 2D - OTHER ADJUSTMENTS	CHANGE IN VALUE OF CHARITABLE TRUSTS - (\$2,217,852) SUBSIDIARY REVENUE - \$6,647 RECOVERIES (LOSSES) ON PLEDGE CONTRIBUTIONS - (\$6,235,763) TOTAL TO SCHEDULE D, PART XI, LINE 2D - (\$8,446,968)
SCHEDULE D, PART XI, LINE 4B - OTHER ADJUSTMENTS	UNIVERSITY FUNDED SCHOLARSHIPS NETTED AGAINST FS REVENUE - \$251,776,646 RENTAL PROPERTY EXPENSES NETTED AGAINST TAX REVENUE - (\$27,040,182) FUNDRAISING/GAMING EVENTS EXPENSES NETTED AGAINST TAX REVENUE - (\$45,655) COST OF GOODS SOLD NETTED AGAINST TAX REVENUE - (\$32,377) TOTAL TO SCHEDULE D, PART XI, LINE 4B - \$224,658,432
SCHEDULE D, PART XII, LINE 2D - OTHER ADJUSTMENTS	RENTAL PROPERTY EXPENSES NETTED AGAINST TAX REVENUE - \$27,040,182 FUNDRAISING/GAMING EVENTS EXPENSES NETTED AGAINST TAX REVENUE - \$45,655 COST OF GOODS SOLD NETTED AGAINST TAX REVENUE - \$32,377 SUBSIDIARY EXPENSE - \$33,511 TOTAL TO SCHEDULE D, PART XII, LINE 2D - \$27,151,725
SCHEDULE D, PART XII, LINE 4B - OTHER ADJUSTMENTS	UNIVERSITY FUNDED SCHOLARSHIPS NETTED AGAINST FS REVENUE - \$251,776,646

[illegible]

Additional Data

Software ID:

Software Version:

EIN: 53-0196584

Name: The George Washington University

Form 990, Schedule D, Part VII - Investments Other Securities

(a) Description of security or cateory (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(3)Other		
(A) DEF COMP LIFE INS - CSV	3,246,191	F
(B) INV FUND FOR 457 LIABILITIES	35,636,868	F
(C) BENEFICIAL INT PERPETUAL TSTS	37,380,602	F
(D) REC FROM CRUTS HELD BY 3RD PTY	3,448,932	F
(E) LIFE INCOME FUNDS	14,672,331	F
(F) LIMITED PARTNERSHIPS	60,658,022	F
(G) OTHER SECURITIES	337,718,688	F
(H) BONDS AND NOTES	11,000	F
(I) OTHER STOCKS	1,461,029	F

SCHEDULE E
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.
► Attach to Form 990 or Form 990-EZ.

► Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I		YES	NO	
<div>1</div> <div>Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?</div>	1	Yes		
	2	Yes		
	3	Yes		
	4a	Yes		
	4b	Yes		
<div>2</div> <div>Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?</div>	4c	Yes		
	4d	Yes		
	5a		No	
	5b		No	
	5c		No	
<div>3</div> <div>Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II</div>	5d		No	
	5e		No	
	5f		No	
	5g		No	
	5h		No	
<div>4</div> <div>Does the organization maintain the following?</div> <div>a Records indicating the racial composition of the student body, faculty, and administrative staff?</div> <div>b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?</div> <div>c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?</div> <div>d Copies of all material used by the organization or on its behalf to solicit contributions?</div> <div>If you answered "No" to any of the above, please explain If you need more space, use Part II</div>	6a	Yes		
	6b	Yes		
	7	Yes		
	<div>5</div> <div>Does the organization discriminate by race in any way with respect to</div> <div>a Students' rights or privileges?</div> <div>b Admissions policies?</div> <div>c Employment of faculty or administrative staff?</div> <div>d Scholarships or other financial assistance?</div> <div>e Educational policies?</div> <div>f Use of facilities?</div> <div>g Athletic programs?</div> <div>h Other extracurricular activities?</div> <div>If you answered "Yes" to any of the above, please explain If you need more space, use Part II</div>			
<div>6a</div> <div>Does the organization receive any financial aid or assistance from a governmental agency?</div> <div>b Has the organization's right to such aid ever been revoked or suspended?</div> <div>If you answered "Yes" to either line 6a or line 6b, explain on Part II</div> <div>7</div> <div>Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II</div>				

Part III Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions)

Return Reference	Explanation
SCHEDULE E, LINE 3	THE POLICY IS PUBLISHED ON THE UNIVERSITY'S WEBSITE AND IS PRINTED IN ALL MAJOR UNDERGRADUATE AND GRADUATE APPLICATION MATERIALS, INCLUDING UNDERGRADUATE AND GRADUATE BULLETINS AND COURSE CATALOGS, STUDENT HANDBOOKS, FINANCIAL AID SOURCEBOOKS, GUIDE TO STUDENT RIGHTS AND RESPONSIBILITIES, AND EMPLOYMENT APPLICATION MATERIALS. THE UNIVERSITY CONTINUES IN ITS EFFORTS TO ENSURE ALL SUPPLEMENTARY WRITTEN COMMUNICATIONS ALSO INCLUDE A REFERENCE TO THE POLICY.
SCHEDULE E, LINE 6A	THE UNIVERSITY RECEIVES FINANCIAL ASSISTANCE FROM VARIOUS GOVERNMENTAL AGENCIES, WITHIN THE FEDERAL GOVERNMENT AND WITHIN LOCAL JURISDICTIONS. THE GOVERNMENTAL GRANTS AND CONTRACTS SUPPORT CERTAIN RESEARCH PROJECTS AND STUDENT FINANCIAL AID.
SCHEDULE E, LINE 6B	THE UNIVERSITY DETECTED AND SELF-REPORTED A THEFT THAT HAD BEEN PERPETRATED BY AN INDIVIDUAL WITH CRIMINAL INTENT IN COLLUSION WITH OTHERS ON A FEDERAL COOPERATIVE AGREEMENT. ACTIVITY ON THAT AGREEMENT WAS PARTIALLY SUSPENDED ON JUNE 29, 2004 DURING THE INVESTIGATION AND THE INDIVIDUAL WAS TERMINATED AND SUBSEQUENTLY IMPRISONED. ALL ACTIVITY ON THE AGREEMENT WAS FULLY REINSTATED ON OCTOBER 31, 2005.

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
► Attach to Form 990.
► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total	4	236			328,807,000
b Total from continuation sheets to Part I					41,919,000
c Totals (add lines 3a and 3b)	4	236			370,726,000

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)	See Add'l Data								
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶

2

3

Enter total number of other organizations or entities ▶

19

Part IIIGrants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) STUDY ABROAD SCHOLARSHIPS	Central America and the Caribbean	20	148,000	EFT			
(2) STUDY ABROAD SCHOLARSHIPS	East Asia and the Pacific	130	1,318,000	EFT			
(3) STUDY ABROAD SCHOLARSHIPS	Europe (Including Iceland and Greenland)	620	5,347,000	EFT			
(4) STUDY ABROAD SCHOLARSHIPS	Middle East and North Africa	60	459,000	EFT			
(5) STUDY ABROAD SCHOLARSHIPS	North America	1	10,000	EFT			
(6) STUDY ABROAD SCHOLARSHIPS	South America	60	680,000	EFT			
(7) STUDY ABROAD SCHOLARSHIPS	South Asia	30	73,000	EFT			
(8) STUDY ABROAD SCHOLARSHIPS	Sub-Saharan Africa	50	583,000	EFT			
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*

☒ Yes ☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)*

☒ Yes ☐ No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
SCHEDULE F, PART I, LINE 2	<p>GRANTS AND OTHER ASSISTANCE TO GOVERNMENT AND ORGANIZATIONS GW MAINTAINS A FORMAL SUBRECIPIENT MONITORING POLICY FOR USE OF SPONSORED FUNDS THE POLICY APPLIES TO SUBRECIPIENTS WHO ARE PERFORMING A PORTION OF THE SPONSORED PROJECT WORK EXTERNALLY AND CONFORMS TO THE APPLICABLE FEDERAL RULES AND REGULATIONS REQUIRED BY VARIOUS OMB CIRCULARS GW HAS INTERNAL PROCEDURES ASSESSING RISK RELATED TO LOW, MEDIUM, AND HIGH RISK SUBRECIPIENTS BEFORE A SUB AWARD IS DRAFTED AND SUBSEQUENTLY EXECUTED PROCEDURES FOR EARLY RISK ASSESSMENT AND DURING THE AWARD MONITORING ARE DEFINED BY ROLES AND RESPONSIBILITIES AT GW AND INCLUDE, BUT ARE NOT LIMITED TO, THE PRINCIPAL INVESTIGATOR, HIS/HER DEPARTMENT ADMINISTRATORS, CENTRAL RESEARCH, AND FINANCIAL OFFICES WITHIN GW GRANTS AND OTHER ASSISTANCE TO INDIVIDUALS THE FINANCIAL AID OFFICE KEEPS RECORDS ON ITS INTEGRATED SOFTWARE SYSTEM THAT SUBSTANTIATES THE AMOUNT GRANTED TO EACH STUDENT, THE ELIGIBILITY CRITERIA FOR EACH STUDENT, AND THE SELECTION PROCESS USED IN AWARDING ASSISTANCE THE UNIVERSITY'S GRANTS AND OTHER ASSISTANCE ARE INITIALLY CREDITED DIRECTLY TO THE STUDENT'S ACCOUNT IN ITS INTEGRATED SOFTWARE SYSTEM IN ORDER TO PAY FOR TUITION, FEES, ROOM AND BOARD, AND/OR TEXTBOOK CHARGES A CHANGE IN ENROLLMENT STATUS RESULTS IN WEEKLY REPORTS THAT FINANCIAL AID STAFF REVIEW FOR POSSIBLE ADJUSTMENTS THE BALANCE OF AID IN EXCESS OF THE ABOVE CHARGES CAN BE REFUNDED TO THE STUDENT FOR LIVING EXPENSES THE SYSTEM CHECKS THAT THE STUDENT IS STILL ENROLLED BEFORE ISSUING THE REFUND AT THE GRADUATE LEVEL, AWARDS ARE INITIATED, CHECKED TO ENSURE ELIGIBILITY AND APPROVED BEFORE AWARDS ARE OFFERED TO A STUDENT AND A STUDENT MUST ACCEPT THE AWARD BEFORE PAYMENT PROCESSES BEGIN QUALIFICATIONS FOR ENDOWMENT AWARDS ARE CHECKED AND THE MINIMUM REQUIREMENTS FOR AWARDS ARE CHECKED FOR EVERY ENDOWMENT Awardee PAPERWORK IS KEPT IN THE OFFICE FOR THREE YEARS AND THE AWARD LETTERS ELECTRONICALLY FOR FIVE YEARS OUR ELECTRONIC SYSTEMS, BANNER AND EAS, HAVE THE RECORDS OF PAYMENTS</p>

Additional Data

Software ID:
Software Version:
EIN: 53-0196584
Name: The George Washington University

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean		9	Program Services	EDUCATION AND RESEARCH	493,000
East Asia and the Pacific		10	Program Services	EDUCATION AND RESEARCH	4,513,000
Europe (Including Iceland and Greenland)	3	100	Program Services	EDUCATION AND RESEARCH	17,158,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Middle East and North Africa		7	Program Services	EDUCATION AND RESEARCH	1,569,000
North America		12	Program Services	EDUCATION AND RESEARCH	2,127,000
Russia and the Newly Independent States		34	Program Services	EDUCATION AND RESEARCH	210,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South America	1	25	Program Services	EDUCATION AND RESEARCH	1,970,000
South Asia		18	Program Services	EDUCATION AND RESEARCH	525,000
Sub-Saharan Africa		21	Program Services	EDUCATION AND RESEARCH	3,888,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Central America and the Caribbean			Fundraising		2,000
East Asia and the Pacific			Fundraising		177,000
Europe (Including Iceland and Greenland)			Fundraising		103,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Middle East and North Africa			Fundraising		91,000
North America			Fundraising		1,000
South America			Fundraising		15,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South Asia			Fundraising		14,000
Central America and the Caribbean			Investments		295,951,000
East Asia and the Pacific			Investments		31,412,000

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South Asia			Investments		10,507,000

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	SUBAWARD	855,000	EFT			
		East Asia and the Pacific	SUBAWARD	285,000	EFT			
		Sub-Saharan Africa	SUBAWARD	18,000	EFT			
		Middle East and North Africa	SUBAWARD	22,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	SUBAWARD	61,000	EFT			
		East Asia and the Pacific	SUBAWARD	8,000	EFT			
		Sub-Saharan Africa	SUBAWARD	33,000	EFT			
		East Asia and the Pacific	SUBAWARD	56,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SUBAWARD	67,000	EFT			
		East Asia and the Pacific	SUBAWARD	202,000	EFT			
		Europe (Including Iceland and Greenland)	SUBAWARD	106,000	EFT			
		North America	SUBAWARD	22,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America	SUBAWARD	679,000	EFT			
		East Asia and the Pacific	SUBAWARD	202,000	EFT			
		Sub-Saharan Africa	SUBAWARD	44,000	EFT			
		North America	SUBAWARD	15,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	SUBAWARD	7,000	EFT			
		South America	SUBAWARD	13,000	EFT			
		Europe (Including Iceland and Greenland)	SUBAWARD	115,000	EFT			
		Europe (Including Iceland and Greenland)	SUBAWARD	21,000	EFT			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America	SUBAWARD	25,000	EFT			

SCHEDULE G
(Form 990 or 990-EZ)

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒

Mail solicitations

e

☒

Solicitation of non-government grants

b

☒

Internet and email solicitations

f

☒

Solicitation of government grants

c

☒

Phone solicitations

g

☒

Special fundraising events

d

☒

In-person solicitations

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 HEATON SMITH GROUP 1380 W PACES FERRY RD NW ATLANTA, GA 30327	PLANNED GIVING		No	160,000	332,466	-172,467
2 HARRIS CONNECT LLC 1511 ROUTE 22 SUITE C-25 BREWSTER, NY 10509	STRATEGY DIRECT SOLI		No	26,514	248,592	-222,078
3 RUFFALO NOEL LEVITZ 65 KIRKWOOD NORTH RD SW CEDAR RAPIDS, IA 52404	TELE FUNDRAISING		No	106,278	243,953	-137,675
4 SLOANE CORRIN HURST 7207 13TH AVE TAKOMA PARK, MD 20912	STRATEGIC PLANNING		No	160,000	95,130	64,871
5 GRENZEBACH GLIER AND ASSOCIATES INC 401 NORTH MICHIGAN AVE SUITE 2800 CHICAGO, IL 60611	OVERALL STRATEGY		No		76,941	-76,941
6 THE STELTER COMPANY 10435 NEW YORK AVE DES MOINES, IA 50322	DESIGN CONSULTING		No		63,446	-63,446
7 BENTZ WHALEY FLESSNER AND ASSOCIATE 7251 OHMS LANE MINNEAPOLIS, MN 55439	FUNDRAISING ANALYSIS		No		3,868	-3,868
8						
9						
10						
Total ▶				452,792	1,064,396	-611,604

3

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

AK, AR, CT, DC, KS, KY, LA, ME, MD, MA, MI, MN, MS, NH, NJ, NY, ND, OH, OK, OR, SC, VA, WA

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		<u>GOLF FUNDRAISER</u> (event type)	 (event type)	<u>0</u> (total number)	(add col (a) through col (c))
Revenue	1	Gross receipts	37,085		37,085
	2	Less Contributions . . .	21,375		21,375
	3	Gross income (line 1 minus line 2)	15,710		15,710
Direct Expenses	4	Cash prizes			
	5	Noncash prizes . . .	3,811		3,811
	6	Rent/facility costs . . .	22,520		22,520
	7	Food and beverages .			
	8	Entertainment			
	9	Other direct expenses .			
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶			
	11	Net income summary Subtract line 10 from line 3, column (d) ▶			

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Non-cash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<div><div><div>Yes</div><div>No</div></div><div>%</div></div>	<div><div><div>Yes</div><div>No</div></div><div>%</div></div>	<div><div><div>Yes</div><div>No</div></div><div>%</div></div>	
	7 Direct expense summary Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

11

Does the organization conduct gaming activities with nonmembers?

YesNo

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

YesNo

13

Indicate the percentage of gaming activities conducted in

a	The organization's facility	13a	%
b	An outside facility	13b	%

14

Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name▶

Address▶

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

YesNo

b

If "Yes," enter the amount of gaming revenue received by the organization▶ \$ and the amount of gaming revenue retained by the third party▶ \$

c

If "Yes," enter name and address of the third party

Name▶

Address▶

16 Gaming manager information

Name▶

Gaming manager compensation▶ \$

Description of services provided▶

Director/officer

Employee

Independent contractor

17

Mandatory distributions

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

YesNo

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year▶ \$

Part IV

Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Return Reference	Explanation
SCHEDULE G, PART I, LINE 2B, COLUMN (I)	1 HEATON SMITH GROUP- 1380 WPACES FERRY RD NW, ATLANTA, GA 30327 2 HARRIS CONNECT LLC - 1511 ROUTE 22, SUITE C-25, BREWSTER, NY 10509 3 RUFFALO NOEL LEVITZ - 65 KIRDWOOD NORTH RD SW, CEDAR RAPIDS, IA, 52404 4 SLOANE CORRIN HURST - 7207 13TH AVE, TAKOMA PARK, MD 20912 5 GRENZEBACH GLIER AND ASSOCIATES INC - 401 NORTH MICHIGAN AVE, SUITE 2800, CHICAGO, IL 60611 6 THE STELTER COMPANY - 10435 NEW YORK AVE, DES MOINES, IA 50322 7 BENTZ WHALEY FLESSNER AND ASSOCIATES INC - 7251 OHMS LANE, MINNEAPOLIS, MN 55439
SCHEDULE G, PART I, LINE 2B, COLUMN (V)	FUNDRAISER AGREEMENTS THAT PROVIDE BOTH PAYMENTS FOR SERVICES AND PAYMENTS FOR EXPENSES REQUIRE EXPENSES TO BE DOCUMENTED WITH RECEIPTS THERE WERE NO AGREEMENTS WITH FUNDRAISERS EXCLUSIVELY FOR EXPENSES

Schedule G (Form 990 or 990-EZ) 2014

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
The George Washington University

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public
Inspection

Employer identification number
53-0196584

Part I

General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

177

3

Enter total number of other organizations listed in the line 1 table

29

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) UNIV-AWARDED GRANTS, SCHOLARSHIPS, AND ALLOCATIONS	9000	243,159,000			
(2) STIPENDS, PRIZES, AND AWARDS	2000	17,346,000			
(3) SUBAWARDS	4	357,000			

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
SCHEDULE I, PART I, LINE 2	GRANTS AND OTHER ASSISTANCE TO GOVERNMENT AND ORGANIZATIONS (INCLUDING SUBAWARD TO INDIVIDUAL) GW MAINTAINS A FORMAL SUBRECIPIENT MONITORING POLICY FOR USE OF SPONSORED FUNDS THE POLICY APPLIES TO SUBRECIPIENTS WHO ARE PERFORMING A PORTION OF THE SPONSORED PROJECT WORK EXTERNALLY AND CONFORMS TO THE APPLICABLE FEDERAL RULES AND REGULATIONS REQUIRED BY VARIOUS OMB CIRCULARS GW HAS INTERNAL PROCEDURES ASSESSING RISK RELATED TO LOW, MEDIUM, AND HIGH RISK SUBRECIPIENTS BEFORE A SUBAWARD IS DRAFTED AND SUBSEQUENTLY EXECUTED PROCEDURES FOR EARLY RISK ASSESSMENT AND DURING THE AWARD MONITORING ARE DEFINED BY ROLES AND RESPONSIBILITIES AT GW AND INCLUDE, BUT ARE NOT LIMITED TO, THE PRINCIPAL INVESTIGATOR, HIS/HER DEPARTMENT ADMINISTRATORS, CENTRAL RESEARCH, AND FINANCIAL OFFICES WITHIN GW GW HILLEL ONLY - THE ORGANIZATION PRESENTED PLANS FOR THE RENOVATION, MAINTENANCE, FURNISHING, AND ENDOWMENT OF GW HILLEL'S FACILITIES LOCATED ON THE GW CAMPUS DETAILS, SUCH AS BUDGETS, ARE PROVIDED TO GW ON REQUEST IN CONNECTION WITH ITS REVIEW A REPORT WILL BE PROVIDED TO GW UPON COMPLETION OF THE RENOVATION MEDICAL FACULTY ASSOCIATES, INC JOINT FUNDRAISING CAMPAIGN ONLY - MFA AGREES TO SPEND PHILANTHROPICALLY RAISED FUNDS CONSISTENT WITH DONOR INTENT AND TO PROVIDE ANNUAL REPORTS ON THE USE OF EXPENSED FUNDS AND RELATED DETAIL TO GW GRANTS AND OTHER ASSISTANCE TO INDIVIDUALS THE FINANCIAL AID OFFICE KEEPS RECORDS ON ITS INTEGRATED SOFTWARE SYSTEM THAT SUBSTANTIATES THE AMOUNT GRANTED TO EACH STUDENT, THE ELIGIBILITY CRITERIA FOR EACH STUDENT, AND THE SELECTION PROCESS USED IN AWARDING ASSISTANCE THE UNIVERSITY'S GRANTS AND OTHER ASSISTANCE ARE INITIALLY CREDITED DIRECTLY TO THE STUDENT'S ACCOUNT IN ITS INTEGRATED SOFTWARE SYSTEM IN ORDER TO PAY FOR TUITION, FEES, ROOM AND BOARD, AND/OR TEXTBOOK CHARGES A CHANGE IN ENROLLMENT STATUS RESULTS IN WEEKLY REPORTS THAT FINANCIAL AID STAFF REVIEW FOR POSSIBLE ADJUSTMENTS THE BALANCE OF AID IN EXCESS OF THE ABOVE CHARGES CAN BE REFUNDED TO THE STUDENT FOR LIVING EXPENSES THE SYSTEM CHECKS THAT THE STUDENT IS STILL ENROLLED BEFORE ISSUING THE REFUND AT THE GRADUATE LEVEL, AWARDS ARE INITIATED, CHECKED TO ENSURE ELIGIBILITY AND APPROVED BEFORE AWARDS ARE OFFERED TO A STUDENT AND A STUDENT MUST ACCEPT THE AWARD BEFORE PAYMENT PROCESSES BEGIN QUALIFICATIONS FOR ENDOWMENT AWARDS ARE CHECKED AND THE MINIMUM REQUIREMENTS FOR AWARDS ARE CHECKED FOR EVERY ENDOWMENT AWARDEE PAPERWORK IS KEPT IN THE OFFICE FOR THREE YEARS AND THE AWARD LETTERS ELECTRONICALLY FOR FIVE YEARS OUR ELECTRONIC SYSTEMS, BANNER AND EAS, HAVE THE RECORDS OF PAYMENTS
SCHEDULE I, PART II	IN RECOGNITION OF THE SERVICES THAT GW HILLEL PROVIDES TO STUDENTS AT GW, GW AND GW HILLEL CONDUCTED A JOINT FUNDRAISING CAMPAIGN FOR THE RENOVATION, MAINTENANCE, FURNISHINGS, AND ENDOWMENT OF GW HILLEL'S FACILITIES LOCATED ON THE GW CAMPUS ALL RESTRICTED CONTRIBUTIONS RECEIVED BY GW UNDER THE CAMPAIGN ARE AWARDED AS GRANTS TO GW HILLEL UNDER THE TERMS OF THE JOINT FUNDRAISING AGREEMENT

Additional Data

Software ID:
Software Version:
EIN: 53-0196584
Name: The George Washington University

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ACKCO INC1616 E INDIAN SCHOOL ROAD PHOENIX,AZ 85004	46-0316645		800,000				SUBAWARD
ALBERT EINSTEIN COLL OF MEDICINE OF YESHIVA UNIV1300 MORRIS PK AVE RM 1108 BRONX,NY 10461	13-1624225	501(C)(3)	797,000				SUBAWARD
ALLIANCE FOR HEALTH 1345 MONROE AVE NW GRAND RAPIDS,MI 49505	38-2004919	501(C)(3)	101,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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ALMAC CLINICAL SERVICES2661 AUDUBON RD AUDUBON,PA 19403	23-2857741		49,000				SUBAWARD
ALTARUM INSTITUTE3520 GREEN COURT ANN ARBOR,MI 48105	38-1983442		39,000				SUBAWARD
AMER ACADEMY OF FAMILY PHYSICIANS FOUNDATION11400 TOMAHAWK CREEK PKWY STE 300 LEAWOOD,KS 66211	44-6013671	501(C)(3)	89,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMER ASSN ADVANCEMENT OF SCIENCE1200 NEW YORK AVE NW WASHINGTON,DC 20005	53-0196568	501(C)(3)	84,000				SUBAWARD
AMER BD OF MED SPECIALTIES RESEARCH AND EDUC FDN222 NORTH LASALLE ST CHICAGO,IL 60601	23-7304902	501(C)(3)	150,000				SUBAWARD
AMERICAN INSTITUTE FOR RESEARCH1000 THOMAS JEFF ST NW WASHINGTON,DC 20007	25-0965219	501(C)(3)	598,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN NATIONAL STANDARDS INSTITUTE25 WEST 43RD STREET NEW YORK, NY 10036	13-1635253	501(C)(3)	25,000				SUBAWARD
AMERICAN UNIVERSITY 4400 MASS AVE NW WASHINGTON, DC 20016	53-0196546	501(C)(3)	34,000				SUBAWARD
AMERICA'S PROMISE THE ALLIANCE OF YOUTH1110 VERMONT AVE NW WASHINGTON, DC 20005	54-1848713	501(C)(3)	131,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ARKANSAS CHILDRENS HOSPITALFS SLOT 663 LITTLE ROCK,AR 72202	71-0694931	501(C)(3)	25,000				SUBAWARD
ASSOCIATION OF IMMUNIZATION MANAGERS620 HUNGERFORD DRIVE ROCKVILLE,MD 20850	52-2346043	501(C)(3)	25,000				SUBAWARD
ATLANTA RESEARCH AND EDUCATION FOUNDATION INC1902 CLAIRMONT ROAD DECATUR,GA 30033	58-1857346	501(C)(3)	464,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AVALERE HEALTH LLC1350 CONN AVE NW WASHINGTON,DC 20036	26-2471868		35,000				SUBAWARD
BAILIT HEALTH PURCHASING LLC56 PICKERING STREET NEEDHAM,MA 02492	04-3340991		138,000				SUBAWARD
BAYLOR COLLEGE OF MEDICINEP O BOX 201361 HOUSTON,TX 77216	74-1613878	501(C)(3)	1,070,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BAYLOR RESEARCH INSTITUTE3310 LIVE OAK ST DALLAS,TX 75204	75-1921898	501(C)(3)	300,000				SUBAWARD
BILL HILLARY & CHELSEA CLINTON FOUNDATION610 PRES CLINTON AVE STE 501 LITTLE ROCK,AR 72201	31-1580204	501(C)(3)	19,000				DONATION
BIOMEDICAL RESEARCH INSTITUTE OF NEW MEXICO1501 SAN PEDRO SE ALBUQUERQUE,NM 87108	85-0374063	501(C)(3)	141,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON CHILDRENS HOSPITALPO BOX 414413 BOSTON,MA 02241	04-2774441	501(C)(3)	27,000				SUBAWARD
BOSTON MEDICAL CENTER CORPORATION660 HARRISON AVE BOSTON,MA 02118	04-3314093	501(C)(3)	112,000				SUBAWARD
BOSTON UNIVERSITY881 COMMONWEALTH AVE 2ND FLOOR BOSTON,MA 02215	04-2103547	501(C)(3)	110,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRIDGES TO EXCELLENCE 111 ROCKVILLE PIKE ROCKVILLE, MD 20850	51-0461495	501(C)(3)	373,000				SUBAWARD
BRONX LEBANON HOSPITAL CENTER1276 FULTON AVE AT 169TH ST BRONX, NY 10456	11-3125823	501(C)(3)	33,000				SUBAWARD
CAPITAL CITY AREA HEALTH EDU CTR1700 EAST CAP ST NE Washington, DC 20003	26-3301051	501(C)(3)	199,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CASE WESTERN RESERVE UNIVERSITY10900 EUCLID AVE CLEVELAND,OH 44106	34-1018992	501(C)(3)	1,476,000				SUBAWARD
CENTER FOR CREATIVE LEADERSHIPPO BOX 26300 GREENSBORO,NC 27438	23-7079591	501(C)(3)	54,000				SUBAWARD
CENTER FOR HEALTH CARE STRATEGIES200 AMER METRO BLVD HAMILTON,NJ 08619	22-3375015	501(C)(3)	216,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CERNER CORPORATION 2800 ROCKCREEK PKWY KANSAS CITY,MO 64117	43-1196944		720,000				SUBAWARD
CHANDLER CHICCO AGENCY450 W 15TH ST 7TH FLOOR NEWYORK,NY 10011	13-3837881		73,000				SUBAWARD
CHILDRENS HOSP OF PHILADELPHIA3615 CIVIC CTR BLVD PHILADELPHIA,PA 19104	23-1352166	501(C)(3)	520,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CHILDRENS HOSPITAL LOS ANGELES4650 SUNSET BLVD LOS ANGELES,CA 90027	95-1690977	501(C)(3)	517,000				SUBAWARD
CHILDRENS HOSPITAL MEDICAL CENTER3333 BURNET AVENUE CINCINNATI,OH 45229	34-0714357	501(C)(3)	95,000				SUBAWARD
CHILDRENS NATL MEDICAL CENTER111 MICHIGAN AVE NW WASHINGTON,DC 20010	52-1640403	501(C)(3)	24,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDRENS RESEARCH INSTITUTE111 MICHIGAN AVE NW WASHINGTON,DC 20010	52-1654453	501(C)(3)	302,000				SUBAWARD
COASTAL MEDICAL INC STE 400 10 DAVOL SQ PROVIDENCE,RI 02903	05-0483739		53,000				SUBAWARD
COLUMBIA UNIVERSITY 615 W 131ST ST 4TH FL NEWYORK,NY 10027	13-5598093	501(C)(3)	2,760,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COMMUNITY CATALYST INC30 WINTER ST 1004 BOSTON,MA 02108	04-3355127	501(C)(3)	59,000				SUBAWARD
COMMUNITY EDUCATION GROUP3233 PENN AVE S EAST WASHINGTON,DC 20020	52-1853388	501(C)(3)	86,000				SUBAWARD
COMMUNITY WEALTH PARTNERS1825 K STREET NW WASHINGTON,DC 20006	52-2025260		30,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COOPER HEALTH SYSTEM3 EXECUTIVE CAMPUS CHERRY HILL,NJ 08002	21-0634462	501(C)(3)	60,000				SUBAWARD
DARTMOUTH COLLEGE11 ROPE FERRY RD 6210 HANOVER,NH 03755	02-0222111	501(C)(3)	25,000				SUBAWARD
DC PRIMARY CARE ASSOCIATION1411 K ST NW STE 300 WASHINGTON,DC 20005	52-1999196	501(C)(3)	139,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DENVER HEALTH AND HOSPITAL AUTHORITY AUTHORITY PO BOX 17093 DENVER, CO 80217	84-1343242		58,000				SUBAWARD
DNA - PEOPLES LEGAL SERVICES PO BOX 306 WINDOW ROCK, AZ 86515	86-0207220	501(C)(3)	10,000				SUBAWARD
DREXEL UNIVERSITY COLLEGE OF MEDICINE PO BOX 9500-1090 PHILADELPHIA, PA 19195	23-2979433	501(C)(3)	36,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DUKE UNIVERSITY2200 W MAIN STREET DURHAM,NC 27705	56-0532129	501(C)(3)	1,019,000				SUBAWARD
E CONSTRUCT USA LLC 11823 ARBOR STREET STE 820 OMAHA,NE 68144	27-0538416		19,000				SUBAWARD
EL RIO HEALTH CENTER 839 W CONGRESS ST STE 200 TUCSON,AZ 85745	86-0285857	501(C)(3)	113,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EMORY UNIVERSITY1599 CLIFTON RD NE 4TH FL ATLANTA,GA 30322	58-0566256	501(C)(3)	19,000				SUBAWARD
FAMILY AND MED COUNSELLING SERV INC 2041 MLK JR AVE WASHINGTON,DC 20020	52-1073362	501(C)(3)	164,000				SUBAWARD
FLORIDA INTL UNIVERSITY 11200 SW 8TH STREET MIAMI,FL 33199	65-0177616	FLORIDA	27,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FRED HUTCHINSON CANCER RSCH CTR1100 FAIRVIEW AVE NORTH SEATTLE,WA 98109	23-7156071	501(C)(3)	346,000				SUBAWARD
FREEDMAN HEALTHCARE 29 CRAFTS STREET NEWTON,MA 02458	20-4509536		68,000				SUBAWARD
GENERAL ELECTRIC COMPANY1 RESEARCH CIRCLE STE 470 NISKAYUNA,NY 12309	14-0689340		812,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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GEORGE MASON UNIVERSITY4400 UNIVERSITY DR FAIRFAX, VA 22030	54-0836354	VIRGINIA	47,000				SUBAWARD
GEORGETOWN UNIVERSITY37TH O ST NW WASHINGTON,DC 20057	53-0196603	501(C)(3)	288,000				SUBAWARD
GFK CUSTOM RESEARCH LLC120 EAGLE ROCK AVE EAST HANOVER,NJ 07936	36-2948619		119,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GREATER DETROIT AREA HEALTH COUNCIL407 E FORT ST DETROIT, MI 48226	38-1360904	501(C)(3)	177,000				SUBAWARD
GROUP HEALTH COOPERATIVEPO BOX 34587 6TH FLOOR SEATTLE, WA 98124	91-0511770	501(C)(3)	78,000				SUBAWARD
HCM STRATEGISTS LLC 1156 15TH STREET NW WASHINGTON, DC 20005	26-2120999		134,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HEALTH IMPROVEMENT COLLAB OF GREATER CINCINNATI2649 ERIE AVE CINCINNATI, OH 45208	31-1449807	501(C)(3)	215,000				SUBAWARD
HEALTHCARE 21 BUSINESS COALITION625 MARKET STREET FL 2 KNOXVILLE, TN 37902	62-1709733	501(C)(3)	81,000				SUBAWARD
HEALTHCARE QUALITY INSTITUTE9483 RANCH PARK WAY FL 9 ELK GROVE, CA 95624	27-0655513		382,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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HEALTHY MEMPHIS COMMON TABLE6027 WALNUT GROVE RD MEMPHIS, TN 38120	62-1820264	501(C)(3)	157,000				SUBAWARD
HENRY FORD HEALTH SYSTEMONE FORD PLACE 5EF DETROIT, MI 20422	38-1357020	501(C)(3)	87,000				SUBAWARD
HILLELL AT THE GEORGE WASHINGTON UNIVERSITY INC2300 H STREET NW WASHINGTON, DC 20037	52-6081729	501(C)(3)	817,000				JNT FUND CAMP

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HOSPITAL FOR SPECIAL SURGERY535 E 70TH STREET NEW YORK,NY 10021	13-1624135	501(C)(3)	9,000				SUBAWARD
HOWARD UNIVERSITY525 BRYANT ST NW WASHINGTON,DC 20059	53-0204707	501(C)(3)	783,000				SUBAWARD
HUMBOLDT STATE UNIVERSITY SPONSORED PROGRAMS FDNPO BOX 1185 ARCATA,CA 95518	94-6050071	501(C)(3)	190,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
IDENTITY414 EAST DIAMOND AVE GAITHERSBURG,MD 20877	52-2120012	501(C)(3)	538,000				SUBAWARD
IMMUNIZATION ACTION COALITION2550 UNIV AVE W SAINT PAUL,MN 55114	41-1768237	501(C)(3)	25,000				SUBAWARD
INDIANA UNIVERSITY620 UNION DR RM 518 INDIANAPOLIS,IN 46202	35-6001673	INDIANA	424,000				SUBAWARD

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INSTITUTE FOR CLINICAL RESEARCHPO BOX 29545 WASHINGTON,DC 20017	52-1336656	501(C)(3)	506,000				SUBAWARD
INSTITUTE FOR FAMILY CENTERED CARE7900 WISCONSIN AVE BETHESDA,MD 22301	52-1777133	501(C)(3)	126,000				SUBAWARD
INSTITUTE FOR PUBLIC HEALTH INNOVATION1301 CONN AVE NW WASHINGTON,DC 20036	83-0398572	501(C)(3)	93,000				SUBAWARD

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INTERNATIONAL DIABETES CENTERPO BOX 16115 MINNEAPOLIS,MN 55416	41-0961862		791,000				SUBAWARD
J CRAIG VENTER INSTITUTION9704 MEDICAL CENTER DR ROCKVILLE,MD 20850	52-1842938	501(C)(3)	26,000				SUBAWARD
JOHNS HOPKINS UNIVERSITY12529 COLLECTIONS CTR DR CHICAGO,IL 60693	52-0595110	501(C)(3)	500,000				SUBAWARD

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KAISER FOUNDATION RESEARCH INSTITUTE 1800 HARRISON ST FL 16 OAKLAND,CA 94612	94-1105628	501(C)(3)	774,000				SUBAWARD
KANSAS CITY QUALITY IMPROVEMENT CONSORTUM6000 N OAK KANSAS CITY,MO 64118	20-2294428	501(C)(3)	200,000				SUBAWARD
LA CLINICA DEL PUEBLO INC2831 15TH ST NW STE 300 WASHINGTON,DC 20010	52-1942551	501(C)(3)	87,000				SUBAWARD

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LATIN AMERICAN YOUTH CENTER1419 COLUMBIA RD NW WASHINGTON,DC 20009	52-1023074	501(C)(3)	383,000				SUBAWARD
LOUISIANA STATE UNIVERSITY6400 PERKINS ROAD BATON ROUGE,LA 70808	72-6000848	LOUISIANA	343,000				SUBAWARD
MAGEE WOMENS RESEARCH INST3339 WARD ST PITTSBURGH,PA 15213	25-1462312	501(C)(3)	22,000				SUBAWARD

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MARYS CTR MATERNAL AND CHILD CARE2333 ONTARIO RD NW WASHINGTON,DC 20009	52-1594116	501(C)(3)	128,000				SUBAWARD
MASSACHUSETTS GENERAL HOSPITALPO BOX 3829 BOSTON,MA 02241	04-2697983	501(C)(3)	2,101,000				SUBAWARD
MASSACHUSETTS HEALTH QUALITY42 PLEASANT ST STE 3 WATERTOWN,MA 02472	04-3542817	501(C)(3)	142,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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MATHEMATICA POLICY RESEARCH INCPO BOX 2393 PRINCETON,NJ 08543	22-2112296		36,000				SUBAWARD
MEDICAL FACULTY ASSOCIATES INC2021 K ST NW STE 600 WASHINGTON,DC 20006	52-2220700	501(C)(3)	1,166,000				JNT FUND CAMP
MEDICAL FACULTY ASSOCIATES INC2021 K ST NW STE 600 WASHINGTON,DC 20006	52-2220700	501(C)(3)	2,982,000				SUBAWARD

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MEDPHARMA PARTNERS LLC101 FEDERAL ST STE 1900 BOSTON,MA 02110	20-0271583		7,000				SUBAWARD
MEDSTAR HEALTH RESEARCH INSTITUTEPO BOX 418223 BOSTON,MA 02241	52-6056274	501(C)(3)	1,308,000				SUBAWARD
METRO HEALTH INC1012 14TH STREET NW WASHINGTON,DC 20005	52-1556535	501(C)(3)	254,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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METROHEALTH MEDICAL CENTER2500 METRO HEALTH DRIVE CLEVELAND, OH 44109	34-6004382	CUYAHOGA COUNTY	200,000				SUBAWARD
MIRIAM HOSPITAL164 SUMMIT ST PROVIDENCE, RI 02906	05-0258905	501(C)(3)	13,000				SUBAWARD
MN COMMUNITY MEASUREMENT3433 BROADWAY ST NE MINNEAPOLIS, MN 55413	35-2246162	501(C)(3)	200,000				SUBAWARD

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N TONIC INC11636 RIVERSIDE DR VALLEY VILLAGE, CA 91602	95-4862323		823,000				SUBAWARD
NATIONAL ACADEMY OF EDUCATION500 FIFTH STREET WASHINGTON,DC 20001	77-0415802	501(C)(3)	38,000				SUBAWARD
NATIONAL ACADEMY OF ENGINEERING1975 WEST HIGHGATE CT HUDSON,OH 44236	23-7284092	501(C)(3)	10,000				DONATION

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NATIONAL BUSINESS COALITION ON HEALTH 1015 18TH STREET NW WASHINGTON,DC 20036	65-0328971	501(C)(6)	58,000				SUBAWARD
NATIONAL LEGAL AID & DEFENDER ASSOCIATION 1901 PENN AVE NW WASHINGTON,DC 20006	36-2337880	501(C)(3)	20,000				SUBAWARD
NATIONAL MATH AND SCIENCE INITIATIVE8350 N CENTRAL EXPY DALLAS,TX 75206	11-3769438	501(C)(3)	42,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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NETWORK FOR REGIONAL HEALTHCARE IMPROVEMENT217 COMMERCIAL ST PORTLAND,ME 04104	45-1754340	501(C)(3)	146,000				SUBAWARD
NEW MEXICO MEDICAL REVIEW ASSOCIATION 5801 OSUNA RD NE STE 205 ALBUQUERQUE,NM 87109	23-7394943	501(C)(3)	136,000				SUBAWARD
NORTHEASTERN UNIVERSITY360 HUNTINGTON AVE BOSTON,MA 02115	04-1679980	501(C)(3)	80,000				SUBAWARD

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NORTHERN MICHIGAN UNIVERSITY1401 PRESQUE ISLE AVE 960 RP MARQUETTE, MI 49855	38-6029206	MICHIGAN	24,000				SUBAWARD
NORTHWESTERN UNIVERSITY750 N LAKE SHORE DR FL7 CHICAGO, IL 60611	36-2167817	501(C)(3)	636,000				SUBAWARD
NWRPCA6512 23RD AVE NW SEATTLE, WA 98117	91-1252785	501(C)(3)	68,000				SUBAWARD

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OHIO STATE UNIV RSCH FOUNDATION1960 KENNY RD STE 305 COLUMBUS, OH 43210	31-6401599	501(C)(3)	381,000				SUBAWARD
OREGON HEALTH SCIENCES UNIVERSITY 2525 SW 1ST AVE STE 220 PORTLAND, OR 97201	93-1176109	OREGON	737,000				SUBAWARD
OREGON HEALTHCARE QUALITY CORPORATION 520 SW 6TH AVE PORTLAND, OR 97204	93-1293103	501(C)(3)	200,000				SUBAWARD

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P2 COLLABORATIVE OF WNY INC355 HARLEM RD STE 830 WEST SENECA,NY 14224	42-1604185	501(C)(3)	141,000				SUBAWARD
PACIFIC HEALTH RESEARCH & EDUCATION INSTITUTE3375 KOAPAKA ST BLDG C HONOLULU,HI 96819	99-0312283	501(C)(3)	661,000				SUBAWARD
PENNSYLVANIA STATE UNIVERSITY227 BEAVER AVE STE I-540 STATE COLLEGE,PA 16802	24-6000376	PENNSYLVANIA	383,000				SUBAWARD

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POLICY STUDIES ASSOCIATES INC1718 CONN AVE NW WASHINGTON,DC 20009	52-1265755		108,000				SUBAWARD
PRASAD ENGG LLC10406 MILLWOOD DRIVE PLYMOUTH,MI 48170	80-0237167		27,000				SUBAWARD
PROTEA BIOSCIENCES INC 955 HARTMAN RUN ROAD MORGANTOWN,WV 26505	52-2328803		151,000				SUBAWARD

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PROVIDENCE HOSPITAL 1150 VARNUM ST NE WASHINGTON,DC 20017	53-0196636	501(C)(3)	33,000				SUBAWARD
QUALITY COUNTS30 ASSOCIATION DRIVE MANCHESTER,ME 04351	20-4935972	501(C)(3)	194,000				SUBAWARD
RAND CORPORATION1700 MAIN ST SANTA MONICA,CA 90406	95-1958142	501(C)(3)	41,000				SUBAWARD

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REGIONAL ECONOMIC MODELS INC433 WEST STREET AMHERST,MA 01002	04-2699678		110,000				SUBAWARD
RESEARCH FOUNDATION OF SUNY750 EAST ADAMS ST SYRACUSE,NY 13210	14-1368361	501(C)(3)	1,007,000				SUBAWARD
RESEARCH FDN OF THE CITY UNIVERSITY OF NEW YORK230 WEST 41 STREET NEWYORK,NY 10036	13-1988190	501(C)(3)	10,000				SUBAWARD

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RESEARCH INSTITUTE AT NATIONWIDEDPT 781653 DETROIT,MI 48278	31-6056230	501(C)(3)	31,000				SUBAWARD
RESOURCES ONLINE LLC 3530 BAGLEY AVE N PO BOX 78000 SEATTLE,WA 98103	93-1170591		82,000				SUBAWARD
ROOT CAUSE INSTITUTE 11 AVE DE LAFAYETTE BOSTON,MA 02111	20-0703238	501(C)(3)	40,000				SUBAWARD

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RUSH UNIVERSITY MEDICAL CTR1700 W VAN BUREN CHICAGO, IL 60612	36-2174823	501(C)(3)	51,000				SUBAWARD
RUTGERS UNIVERSITY249 UNIV AVE STE 206 STE 284 NEW JERSEY, NJ 07102	22-6001086	NEW JERSEY	25,000				SUBAWARD
SEATTLE INST FOR BIOMEDICAL AND CLINICAL RESEARCH1100 OLIVE WAY SEATTLE, WA 98101	91-1452438		375,000				SUBAWARD

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SIPRI NORTH AMERICA 1111 19TH ST NW STE 940 WASHINGTON,DC 20036	90-0790172	501(C)(3)	61,000				SUBAWARD
SMITHSONIAN INSTITUTION24411 NETWORK PLACE FL 12 CHICAGO,IL 60673	53-0206027	501(C)(3)	25,000				DONATION
SMITHSONIAN INSTITUTION24411 NETWORK PLACE CHICAGO,IL 60673	53-0206027	501(C)(3)	7,000				SUBAWARD

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SOUTH FLORIDA VA FDN FOR RESEARCH AND EDUC INC1201 NW 16TH STREET MIAMI,FL 33125	65-0207903	501(C)(3)	449,000				SUBAWARD
SRI INTERNATIONALPO BOX 2767 MENLO PARK,CA 94025	94-1160950	501(C)(3)	1,035,000				SUBAWARD
ST LUKES RSVLT INST HLTH SCI555 WEST 57TH STREET NEWYORK,NY 10019	44-0565393	501(C)(3)	503,000				SUBAWARD

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SYRACUSE UNIVERSITY 102 ARCHBOLD GYMNASIUM SYRACUSE, NY 13244	15-0532081	501(C)(3)	54,000				SUBAWARD
TEMPLE UNIVERSITYPO BOX 824242 PHILADELPHIA, PA 19182	23-1365971	501(C)(3)	110,000				SUBAWARD
THE BROAD INSTITUTE INC7 CAMBRIDGE CENTER CAMBRIDGE, MA 02142	26-3428781	501(C)(3)	2,623,000				SUBAWARD

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THE CENTER FOR REGIONAL ECONOMIC COMPETITIVENESSPO BOX 100127 ARLINGTON,VA 22210	54-1968125	501(C)(3)	56,000				SUBAWARD
THE DIAN FOSSEY GORILLA FUND INTL INC800 CHEROKEE AVE SE ATLANTA,GA 30315	52-1118866	501(C)(3)	12,000				SUBAWARD
THE WOMENS COLLECTIVE 1331 RHODE ISL AVE NE WASHINGTON,DC 20018	52-1929922	501(C)(3)	107,000				SUBAWARD

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THIRD SECTOR CAPITAL PARTNERS INC200 CLARENDON ST BOSTON,MA 02116	46-1301032	501(C)(3)	12,000				SUBAWARD
THOMAS JEFFERSON UNIVERSITY1020 WALNUT STREET 9TH FLOOR PHILADELPHIA,PA 19107	23-1352651	501(C)(3)	288,000				SUBAWARD
TRANSCEN INC401 NORTH WASHINGTON ST ROCKVILLE,MD 20850	52-1487462	501(C)(3)	8,000				SUBAWARD

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TUFTS NEW ENGLAND MED CENTER800 WASHINGTON ST BOSTON,MA 02111	04-3400617	501(C)(3)	25,000				SUBAWARD
TUFTS UNIVERSITY136 HARRISON AVENUE BOSTON,MA 02111	04-2103634	501(C)(3)	56,000				SUBAWARD
TULANE UNIVERSITY800 COMMERCE RD EAST HARAHA,LA 70123	72-0423889	501(C)(3)	101,000				SUBAWARD

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UNITY HEALTH CARE INC 1220 12TH ST SE WASHINGTON,DC 20003	52-1572431	501(C)(3)	351,000				SUBAWARD
UNIVERSITY OF ALABAMA BIRMINGHAM1530 3RD AVE SOUTH STE 120 BIRMINGHAM,AL 35294	63-6005396	ALABAMA	822,000				SUBAWARD
UNIVERSITY OF ARKANSAS PO BOX 1404 FAYETTEVILLE,AR 72701	71-6003252	ARKANSAS	50,000				SUBAWARD

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UNIVERSITY OF CA BERKELEY2195 HEARST AVENUE BERKELEY,CA 94720	94-6002123	CALIFORNIA	50,000				SUBAWARD
UNIVERSITY OF CA IRVINE 3200 EDUCATION BLDG RM 130 IRVINE,CA 92697	95-2226406	CALIFORNIA	63,000				SUBAWARD
UNIVERSITY OF CA LOS ANGELES1125 MURPHY HALL LOS ANGELES,CA 90095	95-6006143	CALIFORNIA	133,000				SUBAWARD

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UNIVERSITY OF CA SAN DIEGO9500 GILMAN DR MC-0954 LA JOLLA,CA 92093	95-6006144	CALIFORNIA	61,000				SUBAWARD
UNIVERSITY OF CA SAN FRANCISCO1855 FOLSOM ST SAN FRANCISCO,CA 94103	94-6036493	CALIFORNIA	125,000				SUBAWARD
UNIVERSITY OF CHICAGO 6054 SOUTH DREXEL AVE CHICAGO,IL 60637	36-2177139	501(C)(3)	24,000				SUBAWARD

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UNIVERSITY OF CINCINNATIPO BOX 932641 CLEVELAND, OH 44193	31-6000989	OHIO	478,000				SUBAWARD
UNIVERSITY OF COLORADODEPARTMENT 238 DENVER, CO 80291	84-6000555	COLORADO	1,408,000				SUBAWARD
UNIVERSITY OF CONNECTICUT438 WHITNEY ROAD EXT STORRS, CT 06269	06-0772160	CONNECTICUT	51,000				SUBAWARD

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UNIVERSITY OF DELAWARE 116 STUDENT SERVICES BLDG NEWARK,DE 19716	51-6000297	501(C)(3)	18,000				SUBAWARD
UNIVERSITY OF FLORIDA 1600 SW ARCHER ROAD GAINESVILLE,FL 32610	59-6002052	FLORIDA	6,000				SUBAWARD
UNIVERSITY OF HOUSTON CBFPO BOX 988 HOUSTON,TX 77001	74-6001399	TEXAS	39,000				SUBAWARD

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UNIVERSITY OF IOWAB5 JESSUP HALL IOWA CITY,IA 52242	42-6004813	IOWA	436,000				SUBAWARD
UNIVERSITY OF MARYLAND PO BOX 41428 BALTIMORE,MD 21203	52-6002033	MARYLAND	311,000				SUBAWARD
UNIVERSITY OF MASSACHUSETTS100 MORRISSEY BLVD BOSTON,MA 02125	04-3167352	MASSACHUSETTS	121,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MIAMIP O BOX 405803 ATLANTA,GA 30384	59-0624458	501(C)(3)	74,000				SUBAWARD
UNIVERSITY OF MICHIGAN BOX 223131 PITTSBURGH,PA 15251	38-6006309	MICHIGAN	486,000				SUBAWARD
UNIVERSITY OF MINNESOTANW 5957 PO BOX 1450 MINNEAPOLIS,MN 55485	41-6007513	MINNESOTA	1,584,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MONTANA 32 CAMPUS DRIVE MISSOULA,MT 59812	81-6001713	MONTANA	20,000				SUBAWARD
UNIVERSITY OF NEBRASKA 2200 VINE STREET LINCOLN,NE 68583	47-0491233	NEBRASKA	507,000				SUBAWARD
UNIVERSITY OF NEW MEXICOHSC CONTR GRANT ACCT ALBUQUERQUE,NM 87131	85-6000642	NEW MEXICO	597,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF NORTH CAROLINA104 AIRPORT DR CHAPEL HILL, NC 27599	56-6001393	NORTH CAROLINA	737,000				SUBAWARD
UNIVERSITY OF OKLAHOMAROOM 228 BOX 26901 OKLAHOMA CITY, OK 73190	73-6017987	OKLAHOMA	392,000				SUBAWARD
UNIVERSITY OF OREGON PO BOX 3237 EUGENE, OR 97403	93-6001786	OREGON	119,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF PENNSYLVANIAPO BOX 785541 PHILADELPHAIA, PA 19178	23-1352685	501(C)(3)	144,000				SUBAWARD
UNIVERSITY OF PITTSBURGHPO BOX 371220 PITTSBURGH, PA 15251	25-0965591	501(C)(3)	570,000				SUBAWARD
UNIVERSITY OF TENNESSEE62 S DUNLAP STE 300 MEMPHIS, TN 38163	62-6001636	TENNESSEE	129,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF TEXASPO BOX 203382 HOUSTON,TX 77216	74-1761309	TEXAS	839,000				SUBAWARD
UNIVERSITY OF TEXAS HEALTH SCIENCE CTR AT HOUSTONPO BOX 301418 DALLAS,TX 75303	74-1761309	TEXAS	520,000				SUBAWARD
UNIVERSITY OF TEXAS SOUTHWESTERN5323 HARRY HINES BLVD DALLAS,TX 75390	75-6002868	TEXAS	1,127,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF UTAH201 PRESIDENTS CIR SALT LAKE CITY, UT 84112	87-6000525	UTAH	1,103,000				SUBAWARD
UNIVERSITY OF WASHINGTON12455 COLLECTIONS DR CHICAGO, IL 60693	91-6001537	WASHINGTON	1,853,000				SUBAWARD
UNIVERSITY OF WISCONSINDRAWER 538 MILWAUKEE, WI 53278	39-1805963	WISCONSIN	115,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY TEXAS HEALTH SCIENCE CTR7703 FLOYD CURL DR SAN ANTONIO,TX 78229	74-1586031	TEXAS	73,000				SUBAWARD
UNIVERSITY TEXAS MEDICAL BRANCH IMHPO BOX 4786 LOCKBOX 750 HOUSTON,TX 77210	74-6000949	TEXAS	327,000				SUBAWARD
US HELPING US PEOPLE INTO LIVING INC3636 GEORGIA AVENUE NW WASHINGTON,DC 20010	52-1628279	501(C)(3)	79,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VANDERBILT UNIVERSITY 2200 CHILDRENS WAY NASHVILLE,TN 37232	62-0476822	501(C)(3)	286,000				SUBAWARD
VETERANS MEDICAL RESEARCH FOUNDATION OF SD3350 LA JOLLA VILL DR SAN DIEGO,CA 92161	33-0189397	501(C)(3)	336,000				SUBAWARD
VIRGINIA COMMONWEALTH UNIVERSITYPO BOX 843039 RICHMOND,VA 23284	54-6001758	VIRGINIA	105,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VIRGINIA POLYTECHNIC INST AND STATE UNIVERSITY1880 PRATT DR STE 2006 BLACKSBURG, VA 24060	54-6001805	VIRGINIA	9,000				SUBAWARD
VISONARY CONSULTING PARTNERS LLC4031 UNIVERSITY DR FAIRFAX, VA 22030	26-2736634		6,000				SUBAWARD
WAKE FOREST UNIVERSITY MEDICAL CENTER BLVD STE 200 WINSTON SALEM, NC 27157	56-0532138	501(C)(3)	31,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WAKE FOREST UNIVERSITY HEALTH2000 WEST FIRST ST WINSTONSALEM, NC 27104	22-3849199	501(C)(3)	184,000				SUBAWARD
WASHINGTON HEALTH ALLIANCE600 STEWART STREET SEATTLE,WA 98101	47-0948895	501(C)(3)	135,000				SUBAWARD
WASHINGTON HOSPITAL CENTER110 IRVING ST EAST STE 824 WASHINGTON,DC 20010	52-1272129	501(C)(3)	20,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WASHINGTON UNIVERSITY 700 ROSEDALE AVE ST LOUIS,MO 63112	43-0653611	501(C)(3)	612,000				SUBAWARD
WAYNE STATE UNIVERSITY 3750 WOODWARD AVE STE 200 DETROIT,MI 48201	38-6028429	MICHIGAN	33,000				SUBAWARD
WEILL MEDICAL COLLEGE 1300 YORK AVE NEW YORK,NY 10065	13-1623978	501(C)(3)	11,000				SUBAWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WELLSPAN HEALTHPO BOX 2767 YORK,PA 17401	22-2517863	501(C)(3)	128,000				SUBAWARD
WHITMAN WALKER HEALTH 1701 14TH ST NW WASHINGTON,DC 20009	52-1122122	501(C)(3)	154,000				SUBAWARD
WISCONSIN COLLAB FOR HEALTHCARE QUALITY INCPO Box 628051 MIDDLETON,WI 53562	55-0848113		185,000				SUBAWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WOMEN & INFANTS HOSPITAL OF RI101 DUDLEY ST PROVIDENCE, RI 02905	05-0258937	501(C)(3)	635,000				SUBAWARD
YALE UNIVERSITY155 WHITNEY AVENUE NEW HAVEN, CT 06520	06-0646973	501(C)(3)	957,000				SUBAWARD

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.
▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I	Questions Regarding Compensation		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <div><div><input type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. <div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization: <div><div>a Receive a severance payment or change-of-control payment?</div><div>b Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div><div>c Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4a	Yes	
		4b	Yes	
		4c		No
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: <div><div>a The organization?</div><div>b Any related organization?</div></div> If "Yes," to line 5a or 5b, describe in Part III.	5a	Yes	
		5b		No
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: <div><div>a The organization?</div><div>b Any related organization?</div></div> If "Yes," to line 6a or 6b, describe in Part III.	6a		No
		6b		No
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column(B) reported as deferred in prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
SCHEDULE J, PART I, LINE 1A	TRAVEL FOR COMPANIONS THE UNIVERSITY REIMBURSES REASONABLE AND NECESSARY BUSINESS TRAVEL EXPENSES FOR THE SPOUSE OF AN OFFICER THE UNIVERSITY ALSO REIMBURSES 1 HIGHEST COMPENSATED EMPLOYEE FOR REASONABLE TRAVEL COSTS FOR THEIR SPOUSE TO ATTEND CERTAIN MEETINGS AND NATIONAL CONFERENCES RELATED TO UNIVERSITY BUSINESS TAX INDEMNIFICATION AND GROSS-UP PAYMENTS THE UNIVERSITY PROVIDED A GROSS-UP FOR A LIMITED TYPE OF PAYMENT TO 1 OFFICER HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE THE PRESIDENT AND THE PROVOST AND EXECUTIVE VICE PRESIDENT FOR ACADEMIC AFFAIRS RESIDE IN ON-CAMPUS HOUSING AS A CONDITION OF THEIR EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY THE RESIDENCES ARE USED FOR UNIVERSITY-RELATED BUSINESS AND ENTERTAINMENT PURPOSES ON A REASONABLE AND CONTINUAL BASIS THE DEAN OF CCAS, PER AGREEMENT, WAS PROVIDED TRANSITIONAL HOUSING SUPPORT FOR A PORTION OF THE YEAR THE INCOMING DEAN OF THE LAW SCHOOL, PER AGREEMENT, WAS PROVIDED A HOUSING ALLOWANCE FOR A PORTION OF THE YEAR CLUB DUES CLUB DUES ARE PAID ON BEHALF OF 1 OFFICER AND 1 KEY EMPLOYEE THE MEMBERSHIPS ARE USED PREDOMINANTLY FOR UNIVERSITY BUSINESS PURPOSES THE ABOVE BENEFITS WERE TREATED AS TAXABLE COMPENSATION WHEN APPROPRIATE
SCHEDULE J, PART I, LINE 4A	MICHAEL MORSBERGER RECEIVED A PAYMENT IN THE AMOUNT OF \$461,250 JACK FRIEDENTHAL RECEIVED A PAYMENT IN THE AMOUNT OF \$600,000 FOR A BUY-OUT OF TENURE DOUG GUTHRIE RECEIVED A PAYMENT IN THE AMOUNT OF \$500,000 FOR A BUY-OUT OF TENURE
SCHEDULE J, PART I, LINE 4B	IN RECOGNITION OF THE FACT THAT THE UNIVERSITY'S CONTRIBUTIONS ON BEHALF OF AN EMPLOYEE TO ITS QUALIFIED RETIREMENT PLAN ('401(a) PLAN') ARE LIMITED BY THE INTERNAL REVENUE CODE'S CAP ON AN EMPLOYEE'S COMPENSATION (\$260,000 FOR 2014) AND THE CONTRIBUTION LIMITS FOR DEFINED CONTRIBUTION PLANS (\$52,000 IN 2014), THE UNIVERSITY PROVIDES ALL EMPLOYEES WHO PARTICIPATE IN THE 401(a) PLAN AND WHO EARN COMPENSATION IN EXCESS OF THE CAP WITH CONTRIBUTIONS TO A NONQUALIFIED DEFERRED COMPENSATION PLAN ('457(f) RESTORATION PLAN') EQUAL TO THE DIFFERENCE BETWEEN THE BENEFIT THE INDIVIDUAL WOULD HAVE RECEIVED UNDER THE 401(a) PLAN IF NO COMPENSATION OR CONTRIBUTION LIMITS APPLIED AND THE AMOUNT ACTUALLY ACCRUED UNDER THE 401(a) PLAN, LESS ANY EMPLOYER CONTRIBUTION TO THE GEORGE WASHINGTON UNIVERSITY ELIGIBLE DEFERRED COMPENSATION PLAN THE AMOUNTS REPORTED IN THIS SECTION ARE ALREADY INCLUDED IN THE COMPENSATION REPORTED IN SCHEDULE J, PART II STEVEN KNAPP - \$44,559 LOUIS H KATZ - \$32,903 STEVEN LERMAN - \$36,281 BETH NOLAN - \$25,051 JEFFREY S AKMAN - \$41,668 LEO M CHALUPA - \$102,509 DONALD W LINDSEY - \$11,341 DAVID P STEINOUR - \$6,655 SHAHRAM SARKANI - \$59,137 JACK FRIEDENTHAL - \$246 MICHAEL LONERGAN - \$40,155 THOMAS MAZZUCHI - \$28,719 PAUL SCHIFF BERMAN - \$3,089 JAMES L SCOTT - \$13,784
SCHEDULE J, PART I, LINE 5	TWO PERSONS LISTED ARE PAID ADDITIONAL COMPENSATION BASED ON THE GROSS REVENUE OF PROGRAMS THE ADDITIONAL AMOUNT IS PAID FOR THE MANAGEMENT, DEVELOPMENT, AND PARTICIPATION IN EDUCATIONAL PROGRAMS
SCHEDULE J, PART I, LINE 7	GW OFFERED AN ANNUAL INCENTIVE COMPENSATION PLAN FOR CERTAIN SENIOR OFFICIALS THE ANNUAL AWARD OPPORTUNITY IS CAPPED AT A PERCENTAGE OF THEIR SALARY THE PLAN INCLUDES PROGRAMMATIC GOALS AND OBJECTIVES FOR THE YEAR THAT ARE SPECIFIC TO THEIR DEPARTMENT OR DIVISION, AS WELL AS THE INSTITUTIONAL GOALS THE INSTITUTIONAL GOALS INCLUDE OPTIMIZATION OF ENROLLMENT AND TUITION REVENUES, GROWTH IN RESEARCH EXPENDITURES, AND GROWTH IN OVERALL FUNDRAISING AND FUNDRAISING SPECIFIC TO STUDENT AID THE PLAN IS APPROVED ANNUALLY BY THE BOARD OF TRUSTEES' EXECUTIVE COMMITTEE (THE "COMMITTEE") PRIOR TO THE PAYOUT, THE COMMITTEE REVIEWS THE PERFORMANCE OF SENIOR OFFICIALS ON THEIR GOALS AND OBJECTIVES AND AWARDS THE INCENTIVE PAYMENTS BASED ON COMPARABLE MARKET DATA THE UNIVERSITY ALSO ENGAGES ITS INTERNAL AUDITORS TO PERFORM SPECIFIC PROCEDURES TO DETERMINE WHETHER (1) MANAGEMENT'S REVIEW OF THE COMPENSATION PROCESS FOLLOWED INTERNAL POLICIES AND PROCEDURES, AND (2) CALCULATIONS AND SOURCE DATA USED TO DETERMINE THE INCENTIVE PAYMENTS COMPLY WITH THE PLAN BEFORE THE DATA IS PROVIDED TO THE COMMITTEE FOR CONSIDERATION

Additional Data

Software ID:

Software Version:

EIN: 53-0196584

Name: The George Washington University

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
STEVEN KNAPP, PRESIDENT - EX OFFICIO	(i) 873,191 (ii) 0	(i) 112,276 (ii) 0	(i) 83,947 (ii) 0	(i) 26,000 (ii) 0	(i) 100,850 (ii) 0	(i) 1,196,264 (ii) 0	(i) 0 (ii) 0
LOUIS H KATZ, EXECUTIVE VP & TREASURER	(i) 761,530 (ii) 0	(i) 116,515 (ii) 0	(i) 72,064 (ii) 0	(i) 26,000 (ii) 0	(i) 5,169 (ii) 0	(i) 981,278 (ii) 0	(i) 0 (ii) 0
STEVEN LERMAN, PROVOST & EVP ACADEMIC AFFRS	(i) 594,362 (ii) 0	(i) 85,635 (ii) 0	(i) 27,444 (ii) 0	(i) 62,281 (ii) 0	(i) 98,329 (ii) 0	(i) 868,051 (ii) 0	(i) 0 (ii) 0
BETH NOLAN, SR VP & GENERAL COUNSEL	(i) 484,062 (ii) 0	(i) 59,985 (ii) 0	(i) 46,115 (ii) 0	(i) 26,000 (ii) 0	(i) 18,666 (ii) 0	(i) 634,828 (ii) 0	(i) 0 (ii) 0
JEFFREY S AKMAN, VP FOR HLTH AFFRS/DEAN SMHS	(i) 714,243 (ii) 0	(i) 87,662 (ii) 0	(i) 19,822 (ii) 0	(i) 67,668 (ii) 0	(i) 9,235 (ii) 0	(i) 898,630 (ii) 0	(i) 0 (ii) 0
LEO M CHALUPA, VP FOR RESEARCH	(i) 403,333 (ii) 0	(i) 45,916 (ii) 0	(i) 125,658 (ii) 0	(i) 26,000 (ii) 0	(i) 15,856 (ii) 0	(i) 616,763 (ii) 0	(i) 59,176 (ii) 0
ARISTIDE COLLINS, VP FOR DEVELOPMENT AS OF 10/14	(i) 301,851 (ii) 0	(i) 0 (ii) 0	(i) 4,959 (ii) 0	(i) 26,000 (ii) 0	(i) 8,437 (ii) 0	(i) 341,247 (ii) 0	(i) 0 (ii) 0
MICHAEL MORSBERGER, VP FOR DEVELOPMENT THRU 10/14	(i) 359,813 (ii) 0	(i) 56,504 (ii) 0	(i) 479,698 (ii) 0	(i) 26,000 (ii) 0	(i) 16,783 (ii) 0	(i) 938,798 (ii) 0	(i) 0 (ii) 0
DONALD LINDSEY, CHIEF INV OFFICER THRU 10/14	(i) 410,263 (ii) 0	(i) 100,266 (ii) 0	(i) 29,054 (ii) 0	(i) 26,000 (ii) 0	(i) 29,284 (ii) 0	(i) 594,867 (ii) 0	(i) 0 (ii) 0
DAVID P STEINOUR, CHIEF INFORMATION OFFICER	(i) 306,628 (ii) 0	(i) 49,801 (ii) 0	(i) 25,584 (ii) 0	(i) 26,000 (ii) 0	(i) 8,137 (ii) 0	(i) 416,150 (ii) 0	(i) 0 (ii) 0
BEN VINSON III, DEAN, CCAS	(i) 362,482 (ii) 0	(i) 0 (ii) 0	(i) 13,319 (ii) 0	(i) 26,000 (ii) 0	(i) 8,629 (ii) 0	(i) 410,430 (ii) 0	(i) 0 (ii) 0
BLAKE D MORANT, DEAN, LAW SCHOOL AS OF 9/14	(i) 141,763 (ii) 0	(i) 0 (ii) 0	(i) 35,099 (ii) 0	(i) 15,500 (ii) 0	(i) 4,377 (ii) 0	(i) 196,739 (ii) 0	(i) 0 (ii) 0
GREGORY E MAGGS, INTRM DN, LAW SCHL THRU 8/14	(i) 266,511 (ii) 0	(i) 0 (ii) 0	(i) 1,682 (ii) 0	(i) 26,000 (ii) 0	(i) 11,562 (ii) 0	(i) 305,755 (ii) 0	(i) 0 (ii) 0
SHAHRAM SARKANI, DIRECTOR & PROF OF EMSE	(i) 822,357 (ii) 0	(i) 0 (ii) 0	(i) 78,959 (ii) 0	(i) 26,000 (ii) 0	(i) 25,165 (ii) 0	(i) 952,481 (ii) 0	(i) 0 (ii) 0
JACK FRIEDENTHAL, PROFESSOR EMERITUS OF LAW	(i) 177,967 (ii) 0	(i) 0 (ii) 0	(i) 617,746 (ii) 0	(i) 19,926 (ii) 0	(i) 5,462 (ii) 0	(i) 821,101 (ii) 0	(i) 0 (ii) 0
MICHAEL LONERGAN, MEN'S BASKETBALL COACH	(i) 632,037 (ii) 0	(i) 45,000 (ii) 0	(i) 32,899 (ii) 0	(i) 66,155 (ii) 0	(i) 22,613 (ii) 0	(i) 798,704 (ii) 0	(i) 0 (ii) 0
DOUG GUTHRIE, PROFESSOR THRU 6/14	(i) 167,291 (ii) 0	(i) 0 (ii) 0	(i) 502,944 (ii) 0	(i) 7,200 (ii) 0	(i) 8,494 (ii) 0	(i) 685,929 (ii) 0	(i) 0 (ii) 0
THOMAS A MAZZUCHI, CHAIR, DEPT OF ENGINEERING	(i) 522,033 (ii) 0	(i) 0 (ii) 0	(i) 48,541 (ii) 0	(i) 26,000 (ii) 0	(i) 21,252 (ii) 0	(i) 617,826 (ii) 0	(i) 0 (ii) 0
PAUL SCHIFF BERMAN, FORMER DEAN, LAW SCHOOL	(i) 483,280 (ii) 0	(i) 0 (ii) 0	(i) 18,249 (ii) 0	(i) 29,089 (ii) 0	(i) 28,910 (ii) 0	(i) 559,528 (ii) 0	(i) 0 (ii) 0
JAMES L SCOTT, FORMER DEAN,SCHOOL OF MED/HLTH	(i) 373,045 (ii) 0	(i) 0 (ii) 0	(i) 33,079 (ii) 0	(i) 26,000 (ii) 0	(i) 11,810 (ii) 0	(i) 443,934 (ii) 0	(i) 0 (ii) 0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
MARGUERITE BARRATT, FORMER DEAN, CCAS	(i)	287,051	0	8,196	26,000	28,924	350,171
	(ii)	0	0	0	0	0	0
ROBERT CHERNAK, FORMER SR VP SAAS	(i)	92,629	15,768	11,510	10,000	14,148	144,055
	(ii)	0	0	0	0	0	0

Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ►Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization The George Washington University	Employer identification number 53-0196584
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Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b				
1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?
				YesNo

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 ► \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ► \$

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1) PAUL SCHIFF BERMAN	FMR KEY EMPL	SEE PART V		X	100,000	39,592		No	Yes		Yes	

Total	► \$	39,592			
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Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.				
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) FAMILY MEMBER OF PAUL SCHIFF BERMAN	SEE PART V	314,096	EMPLOYMENT OF SPOUSE		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
SCHEDULE L, PART II, LINE 1, COLUMN C	PURPOSE OF LOAN UPON RECRUITMENT AND RELOCATION, GW PROVIDED ASSISTANCE WITH PURCHASE OF RESIDENCE
SCHEDULE L, PART IV, LINE 1, COLUMN B	RELATIONSHIP BETWEEN INTERESTED PERSON AND THE ORGANIZATION THE INDIVIDUAL IS A FAMILY MEMBER OF FORMER KEY EMPLOYEE PAUL SCHIFF BERMAN

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.
▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art	X	12		
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications	X		133,833	FMV - APPR OR EST
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes	X	1	32,000	FMV - APPR OR EST
8 Intellectual property				
9 Securities—Publicly traded	X	135	1,831,163	AVG HI/LOW GIFT DATE
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential	X	1	475,000	APPRAISAL
16 Real estate—Commercial	X	2	73,171,033	APPRAISAL
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies	X	2	220,663	FMV - APPR OR EST
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (EQUIPMENT)	X	22	4,018,283	FMV - APPR OR EST
26 Other ▶ (ARCHIVES)	X	1	1,295,577	APPRAISAL
27 Other ▶ (OTHER)	X	64	68,449	RECEIPTS
28 Other ▶ (ADJ TO LIFE INS POLICIES)	X	1	31,662	NET CASH VALUE

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

6

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

Yes

No

b

If "Yes," describe the arrangement in Part II

31

Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

Yes

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

Yes

b

If "Yes," describe in Part II

33

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
SCHEDULE M, PART I, COLUMN (B)	GW IS REPORTING THE NUMBER OF CONTRIBUTIONS
SCHEDULE M, LINE 25	AS SHOWN IN ATTACHMENT 1, NONCASH CONTRIBUTIONS CONSISTED OF ARCHIVES AT \$1,295,577 THE ORIGINAL ARCHIVES GIFT WAS SHOWN ON THIS SCHEDULE IN FY13 AT \$5,280,390 THE ADDITIONAL AMOUNT THIS YEAR REPRESENTS AN INCREASE IN APPRAISAL THE NEW, TOTAL APPRAISAL AMOUNT WAS \$6,575,967
SCHEDULE M, LINE 32B	MORGAN STANLEY SMITH BARNEY RECEIVES AND SELLS DONATED SECURITIES
SCHEDULE M, LINE 33	THERE ARE NO REVENUES REPORTED ON PART I, LINE 1, COLUMN (C) BECAUSE THE ORGANIZATION DOES NOT RECORD THESE AS CONTRIBUTIONS EXCEPT FOR CERTAIN COLLECTIONS

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.**

▶ Attach to Form 990 or 990-EZ.

**▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.**

OMB No 1545-0047

2014

**Open to Public
Inspection**

Name of the organization
The George Washington University

Employer identification number

53-0196584

Return Reference	Explanation
FORM 990, PART V, LINE 7H	GW DID NOT FILE FORM 1098-C BECAUSE THE TAXPAYER IDENTIFICATION NUMBER WAS NOT PROVIDED PER THE FORM 1098-C INSTRUCTIONS, THE FILING IS NOT REQUIRED WITHOUT THE TAX IDENTIFICATION NUMBER

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1A	THE EXECUTIVE COMMITTEE, DURING THE INTERVALS BETWEEN MEETINGS OF THE BOARD OF TRUSTEES, SHALL, TO THE EXTENT NOT OTHERWISE SPECIFIED BY THE BOARD, POSSESS AND EXERCISE ALL OF THE POWERS AND DUTIES OF THE BOARD OF TRUSTEES, EXCEPT THE COMMITTEE SHALL HAVE NO POWER TO ELECT OR REMOVE TRUSTEES OR THE PRESIDENT, TO AMEND THE BYLAWS, OR TO APPROVE THE MERGER OF THE UNIVERSITY WITH ANY OTHER CORPORATION IN ADDITION, THE COMMITTEE SHALL HAVE RESPONSIBILITY FOR ESTABLISHING COMPENSATION POLICIES AND PRACTICES, AS WELL AS APPROVING THE COMPENSATION AND EMPLOYMENT ARRANGEMENTS OF DESIGNATED OFFICIALS OF THE UNIVERSITY, INCLUDING THE PRESIDENT THE PRESIDENT IS NOT A MEMBER FOR PURPOSES OF REVIEWING COMPENSATION

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	W SCOTT AMEY AND DAVID KARLGAARD - BUSINESS RELATIONSHIP NELSON A CARBONELL, JR AND ROBERT K TANENBAUM - BUSINESS RELATIONSHIP

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	<p>FORM 990 WAS PREPARED IN-HOUSE BY THE UNIVERSITY'S TAX DEPARTMENT. THE PRIMARY SOURCE OF INFORMATION WAS THE AUDITED FINANCIAL STATEMENTS AND SUPPORTING DOCUMENTATION. THE FINANCIAL STATEMENTS NOT ONLY SERVED AS A SOURCE OF INFORMATION BUT ALSO RECONCILED WITH THE COMPLETED 990. THE PRIMARY DIFFERENCE BETWEEN THE AUDITED FINANCIAL STATEMENTS AND THE FORM 990 WAS THE PRESENTATION FORMAT AND SPECIAL GROUPINGS OF INCOME, EXPENSES, AND BALANCE SHEET ACCOUNTS REQUIRED ON THE FORM 990. SECONDARY INFORMATION USED TO PREPARE THE FORMS CAME FROM THE OFFICES THAT HAVE PRIMARY RESPONSIBILITY FOR AN ACTIVITY, INCLUDING THE COMPTROLLER'S OFFICE (FINANCIAL REPORTING, GRANTS AND CONTRACTS ACCOUNTING SERVICES), ACCOUNTS PAYABLE, PAYROLL SERVICES, OFFICE OF THE SENIOR VP AND GENERAL COUNSEL, OFFICE OF COMPLIANCE AND PRIVACY, AND ATHLETICS, ALONG WITH OTHER OFFICES AND DEPARTMENTS THROUGHOUT THE UNIVERSITY. ONCE PREPARED, THE FORM WAS REVIEWED INTERNALLY BY THE COMPTROLLER, THE OFFICE OF THE SENIOR VP AND GENERAL COUNSEL, THE DEPUTY EXECUTIVE VICE PRESIDENT AND TREASURER, THE EXECUTIVE VICE PRESIDENT AND TREASURER, THE PRESIDENT, AND EXTERNALLY BY PRICEWATERHOUSECOOPERS, LLP. THE COMPLIANCE AND PRIVACY OFFICE, THE OFFICE OF THE VP FOR DEVELOPMENT, AND VP FOR EXTERNAL RELATIONS PROVIDED INPUT AND REVIEWED SPECIFIC SECTIONS FOR WHICH THEY ARE SUBJECT MATTER EXPERTS. A SPECIAL MEETING OF THE COMMITTEE ON FINANCE AND AUDIT OF THE UNIVERSITY'S BOARD OF TRUSTEES PROVIDED A FULL INSTITUTIONAL REVIEW. PRIOR TO FILING, A FINAL COPY OF THE 990 WAS PROVIDED TO THE FULL BOARD FOR AN OPPORTUNITY TO REVIEW AND COMMENT.</p>

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICIES ARE MONITORED BY THE UNIVERSITY'S OFFICE OF COMPLIANCE AND PRIVACY, WHICH DISTRIBUTES AN ANNUAL QUESTIONNAIRE. THE QUESTIONNAIRES ARE COLLECTED, AND THE DISCLOSURES ARE SUMMARIZED AND SHARED WITH THE OFFICE OF THE SENIOR VP AND GENERAL COUNSEL AND THE BOARD OF TRUSTEES' COMMITTEE ON FINANCE AND AUDIT. ANY DISCLOSURE WHICH REVEALS FACTS THAT INDICATE AN ACTUAL OR APPARENT CONFLICT IS REVIEWED AND, WHEN APPROPRIATE, A PLAN IS IMPLEMENTED TO REMEDY, MANAGE, OR MINIMIZE SUCH CONFLICT. THESE PLANS ARE MONITORED AND ENFORCED THROUGH ONGOING OVERSIGHT, COORDINATED BY THE OFFICE OF COMPLIANCE AND PRIVACY, INCLUDING A THOROUGH REVIEW OF UNIVERSITY PAYMENT REQUESTS THAT MAY CREATE A CONFLICT.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	<p>THE EXECUTIVE COMMITTEE (THE "COMMITTEE") OF THE UNIVERSITY'S BOARD OF TRUSTEES WAS DELEGATED THE AUTHORITY BY THE BOARD TO SET EXECUTIVE COMPENSATION. THE UNIVERSITY REVIEWS THE MEMBERSHIP OF THE COMMITTEE FOR POSSIBLE CONFLICTS OF INTEREST AND CONFIRMS THAT MEMBERS DO NOT HAVE A CONFLICT WITH RESPECT TO A COMPENSATION ARRANGEMENT OR PROPERTY TRANSFER UNDER CONSIDERATION. THE COMMITTEE, SERVING AS THE COMPENSATION COMMITTEE, ANNUALLY REVIEWS AND DETERMINES THE COMPENSATION FOR THE PRESIDENT, AND REVIEWS AND APPROVES THE COMPENSATION RECOMMENDED BY THE PRESIDENT FOR THE OFFICERS AND KEY EMPLOYEES. IN MAKING ITS ASSESSMENTS, THE COMMITTEE OBTAINS COMPENSATION INFORMATION PREPARED BY AN INDEPENDENT COMPENSATION CONSULTING FIRM THAT INCLUDES MARKET DATA FROM COMPARABLE UNIVERSITIES FOR COMPARABLE POSITIONS. IN DETERMINING THE PRESIDENT'S COMPENSATION, THE COMMITTEE CONSIDERS THE CONSULTANT'S REPORT AND MARKET DATA IN ADDITION TO THE TERMS OF HIS EMPLOYMENT CONTRACT. THE COMMITTEE ALSO TAKES INTO CONSIDERATION ACCOMPLISHMENTS FOR THE CURRENT FISCAL YEAR AS WELL AS GOALS FOR THE UPCOMING FISCAL YEAR. WHEN REVIEWING THE REASONABLENESS OF THE SENIOR OFFICIALS' COMPENSATION, IN ADDITION TO CONSIDERING THE CONSULTANT'S REPORT AND MARKET DATA, THE COMMITTEE ALSO REVIEWS SENIOR OFFICIALS' PERFORMANCE, TAKING INTO ACCOUNT THE PRESIDENT'S RECOMMENDATIONS AND OTHER INFORMATION AS IT DEEMS APPROPRIATE FROM TIME TO TIME, SUCH AS GOALS AND ACCOMPLISHMENTS, LENGTH OF SERVICE, AND PRIOR SALARY HISTORY. IF ANY SENIOR OFFICIAL'S COMPENSATION IS ABOVE MARKET DATA, THE COMMITTEE CONSIDERS ALL RELEVANT FACTORS AND, IF IT APPROVES THE COMPENSATION, EXPLAINS ITS RATIONALE AND INCLUDES ITS EXPLANATION IN THE MINUTES. THE COMMITTEE KEEPS MINUTES OF ALL FINAL ACTIONS AT EACH MEETING.</p>

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE GOVERNING DOCUMENTS (BY LAWS, CHARTER AND MISSION STATEMENT) ARE AVAILABLE ON THE BOARD OF TRUSTEE'S WEBSITE AT HTTP//TRUSTEES GWU EDU/GOVERNING-DOCUMENTS THE MISSION STATEMENT CAN BE FOUND AT HTTP//TRUSTEES GWU EDU/GW-MISSION-STATEMENT THE FACULTY AND NON-FACULTY CONFLICT OF INTEREST POLICIES ARE AVAILABLE FROM THE UNIVERSITY'S POLICIES WEBSITE AT WWW.POLICY GWU EDU THE FINANCIAL STATEMENTS ARE AVAILABLE IN THE ANNUAL REPORT, WHICH IS POSTED ON THE FINANCE DIVISION WEBSITE AT HTTP//FINANCE.GWU.EDU/REPORTS

Return Reference	Explanation
FORM 990, PART VII, ADDITIONAL TRUSTEE INFORMATION	ALL TRUSTEES SERVE WITHOUT COMPENSATION FOR THEIR ROLE AS TRUSTEE. NO TRUSTEE DEVOTES FULL TIME TO THIS POSITION. THE AVERAGE NUMBER OF HOURS EACH TRUSTEE DEVOTES TO HIS/HER POSITION ON THE BOARD OF TRUSTEES DEPENDS UPON THE TRUSTEE'S LEADERSHIP ON THE BOARD AND COMMITTEES. THREE BOARD MEETINGS AND ONE RETREAT WERE HELD DURING THE FISCAL YEAR. EACH TRUSTEE SERVES ON AT LEAST TWO COMMITTEES.

Return Reference	Explanation
FORM 990, PART IX, LINE 14	INFORMATION TECHNOLOGY EXPENSE INCLUDES HARDWARE, SOFTWARE, AND MAINTENANCE COSTS, AS WELL AS PAYMENTS TO CONTRACTORS FOR IT SERVICES

Return Reference	Explanation
FORM 990, PART IX, LINE 24D	THE UNIVERSITY REPORTS INDIRECT EXPENSES RECORDED IN VARIOUS COST CENTERS AS A SEPARATE LINE ITEM (LINE 24D) INDIRECT EXPENSES INCLUDE, BUT ARE NOT LIMITED TO, FACILITIES OVERHEAD, POSTAGE, TELEPHONE, PRINT, AND ADVERTISING SERVICES PERFORMED BY INTERNAL DEPARTMENTS THE RECLASSIFICATION OF INDIRECT EXPENSES TO A SEPARATE LINE PRESERVES THE OBJECT CLASSIFICATION OF EACH INDIVIDUAL EXPENSE SO THAT ONLY COSTS PAID TO THIRD PARTIES FOR GOODS AND SERVICES ARE REPORTED

Return Reference	Explanation
FORM 990, PART XI, LINE 9, OTHER CHANGES IN NET ASSETS	CHANGE IN VALUE OF CHARITABLE TRUSTS - (\$2,217,852) ADJUSTMENT FOR SUBSIDIARY ACTIVITY - (\$33,325) POST RETIREMENT RELATED CHARGES FAS 158 - \$1,916,000 RECOVERIES (LOSSES) ON PLEDGE CONTRIBUTIONS - (\$6,235,763) TOTAL TO FORM 990, PART XI, LINE 9 - (\$6,570,940)

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
The George Washington University

Employer identification number
53-0196584

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) DYNAMO BRASIL VII LLC CORP TST CTR 1209 ORANGE ST WILMINGTON, DE 19801	INVESTMENTS	DE	9,866,517	27,859,098	GW
(2) GEORGE WASHINGTON WORLDWIDE LLC 2121 EYE STREET NW WASHINGTON, DC 20052	INTL EDUC	DC		282,601	GW

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) THE COLUMBIAN WOMEN OF THE GWU 2020 PENNSYLVANIA AVE NW STE 270 WASHINGTON, DC 20006 23-7045248	SCHOLARSHIPS	DC	501(C)(3)	TYPE III	NA		No
(2) THE GEORGE WASHINGTON ALUMNI ASSOCIATION 1918 F STREET NW WASHINGTON, DC 20052 52-1437464	ALUM ACTIVITY	DC	501(C)(3)	TYPE III	NA		No
(3) MOUNT VERNON COLLEGE TAX DEPT 45155 RESEARCH PLACE STE ASHBURN, VA 20147 53-0196635	EDUC/SUPP GW	DC	501(C)(3)	TYPE I	GW	Yes	
(4) WASHINGTON RESEARCH LIBRARY CONSORTIUM 901 COMMERCE DRIVE UPPER MARLBORO, MD 20774 52-1559828	LIBRARY SVCS	DC	501(C)(3)	TYPE II	NA		No

Part III

Identification of Related Organizations Taxable as a Partnership

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproporionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
(1) CHARITABLE TRUSTS (35)	CHARITABLE GI		NA	TRUST				Yes	
(2) QIAOHUA MGMT CONSULTING (SUZHOU) CO LTD KAI TAI BLDG NO 158 RENAI RD SUZHOU, JIANGSU CH	CONSULTING SV	CH	GWWW LLC	C CORP	564,286	489,994	100 000 %	Yes	

Part V

Transactions With Related Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

Yes

No

1a

No

1b

No

1c

Yes

1d

No

1e

No

1f

No

1g

No

1h

No

1i

No

1j

No

1k

No

1l

No

1m

Yes

1n

No

1o

No

1p

No

1q

Yes

1r

No

1s

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) THE COLUMBIAN WOMEN OF THE GWU	C	9,234	INVOICES
(2) THE GEORGE WASHINGTON ALUMNI ASSOCIATION	Q	110,937	INVOICES
(3) QIAOHUA MGMT CONSULTING (SUZHOU) CO LTD	M	564,100	INVOICES
(4) WASHINGTON RESEARCH LIBRARY CONSORTIUM	M	1,551,890	INVOICES

Schedule R (Form 990) 2014

Part VI **Unrelated Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.
Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
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