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DLN: 93493137067026

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at www.IRS.gov/form990

OMB No 1545-0047

Open to Public Inspection

A Fo	r the 2	2014 ca	lendar year, or tax year beginning	07-01-2014 , and ending 06-30-20	15			
_		pplicable	C Name of organization ANNE ARUNDEL MEDICAL CENTER IN	C		D Emplo	yer ider	ntification number
_	ress ch	-				52-1	169362	2
Na	me chai	nge	Doing business as					
Init	ıal retu	rn				E Teleph	one num	ber
Fin		nınated	Number and street (or P O box if ma 2001 MEDICAL PARKWAY	ail is not delivered to street address) Room/	suite	(443	101-6	EEA
	ended					(443)481-6	354
_		return i pending	City or town, state or province, count ANNAPOLIS, MD 21401	try, and ZIP or foreign postal code		G Gross	receipts \$	526,366,065
			F Name and address of princ	cipal officer	H(a) I	s this a group	return	for
			ROBERT REILLY 2001 MEDICAL PARKWAY			ubordinates?		┌ Yes 🗸 No
			ANNAPOLIS, MD 21401		H(b) ^	re all subord	ınatec	┌ Yes ┌ No
						ncluded?	mates	1 1651 110
I Ta	x-exem	pt statu:	5	nsert no) 4947(a)(1) or 527	I.	f "No," attacl	n a list	(see instructions)
J W	ebsite	:: ► W	WW AAHS ORG		H(c) (Group exemp	tion nun	nber ►
K For	n of org	ganızatıo	n 🔽 Corporation 🗌 Trust 🦳 Association	Other 🕨	L Year	of formation 1	902 M	State of legal domicile
Pa	rt I	Sun	nmary				IMIL	,
			describe the organization's mission	n or most significant activities				
				EALTH CARE WE PROVIDE TO TH	ELOCALA	ND REGION	IAL CO	MMUNITY WE
e e	2	SERVE						
ě	-							
Ë	[
Governance	2	Check	this box দ if the organization dis	continued its operations or disposed	of more th	an 25% of its	net as	sets
			·					
Activities &				ng body (Part VI, line 1a)			3	17
ŧ.	4 1	Numbei	r of independent voting members o	f the governing body (Part VI, line 1	b)		4	15
뚔	5	Fotal n	umber of individuals employed in c	alendar year 2014 (Part V, line 2a)			5	3,879
ă	6	Fotal n	umber of volunteers (estimate if ne	ecessary)			6	600
	7a 1	Γotal u	nrelated business revenue from Pa		7a	7,399,520		
	ы	Net unr	elated business taxable income fr	om Form 990-T, line 34	<u> </u>		7b	-1,170,765
						Prior Year		Current Year
а.	8	Cont	ributions and grants (Part VIII, lin	e 1 h)		1,982		1,985,016
JI.			am service revenue (Part VIII, lir		462,877	567	484,508,629	
Revenue	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)					9,988,35		15,526,871
ш	11		r revenue (Part VIII, column (A), l			17,336	824	23,974,046
	12		revenue—add lines 8 through 11	(must equal Part VIII, column (A), lı	ne	492,185	281	525,994,562
	13			[X, column (A), lines 1–3)	,	10,581		16,294,490
	14			(, column (A), line 4)		,	0	0
	15			e benefits (Part IX, column (A), lines		224,320	740	231,989,214
\$		5-10	,			224,320		
Expenses	16a			column (A), line 11e)	•		0	0
ਡੌ	ь	Total f	undraising expenses (Part IX, column (D)	, line 25) 🕨 0				
_	17	Othe	r expenses (Part IX, column (A), lı	nes 11a-11d, 11f-24e)		237,131,	737	237,725,162
	18	Total	expenses Add lines 13-17 (mus	t equal Part IX, column (A), line 25)		472,034	140	486,008,866
	19	Reve	nue less expenses Subtract line 1	.8 from line 12		20,151	141	39,985,696
Not Assets or Fund Bafances					Begir	nning of Curre Year	nt	End of Year
268 288	20	Total	accets (Part V line 16)			926,527	862	935,343,910
AB dB	21					501,849		546,789,955
\$ E	22			ine 21 from line 20		424,678		388,553,955
	1311		nature Block			. = . , 5 , 5 ,		
Unde my k	r pena nowled	lties of ige and	f perjury, I declare that I have exa	mined this return, including accompa plete Declaration of preparer (other				
		***	***			2016-05-16		
Sign	1	I B	nature of officer			Date		
Her		ROE	BERT REILLY CFO					
			e or print name and title					
			Print/Type preparer's name LORI S BURGHAUSER	Preparer's signature LORI S BURGHAUSER	Date 2016-05-16	Check I if	PTIN P00370	694
Paid	k		Firm's name SC&H TAX & ADVISORY		2010-03-10	self-employed Firm's EIN 🟲 2		
Pre	pare	r						
Use	Onl	ly	Firm's address F 910 RIDGEBROOK ROAD			Phone no (41	0) 403-15	500

SPARKS, MD 21152

May the IRS discuss this return with the preparer shown above? (see instructions) . .

✓ Yes ☐ No

Definition of the proposations in state of the proposation of the prop			nt of Program Service A			Page 2
the pair Ferni 90c ergol. E22	THE TRAI EXP	Briefly describe to CHARITABLE OR PEOPLE IT SERVE DITIONAL PATIEN NDING HEALTH (he organization's mission GANIZATION, ANNE ARUND ES AND AAMC'S VISION IS "I NT SERVICES LIKE DIAGNOS CARE OUTSIDE OF THE HOSE	EL MEDICAL CENTER'S ("AAMC" LIVING HEALTHIER TOGETHER" IS, TREATMENT AND REHABILIT PITAL WALLS, STRENGHTHENING) MISSION IS TO ENHANCE THE WITH THE COMMUNITY IN ADI ATION, THIS VISION IS ACCO	DITION TO MPLISHED BY
(Code) (Espenses 417,187,467 incising group of s 16,294,491) (Revenue 4,955,64,499) ANAPHETITI AMPRI VORTES AND CITIZENES CRUTTE OF LOSE TRAILIBRISHMENT AMPRICATE SO SUPPORT A VORTES AND CRUTTE OF LOSE TRAILIBRISHMENT AMPRICATE SO SUPPORT SO SUPPORT A VORTES AND CRUTTE OF LOSE TRAILIBRISHMENT AND CRUTTE OF LOSE TRAILIBRISHMENT AND CRUTTE AND CRUTTE AND CRUTTE OF LOSE TRAILIBRISHMENT AND CRUTTE OF LOSE AND CRUTTE OF LOSE TRAILIBRISHMENT AND CRUTTE OF LOSE	3	the prior Form 990 If "Yes," describe Did the organization services? If "Yes," describe Describe the organization of the prior of the p	or 990-EZ?	ile O significant changes in how it conduct the conduct of the con	argest program	Yes V No
4c (Code) (Expenses \$ including grants of \$) (Revenue \$)	4a	(Code INPATIENTTHE AAMO GYNECOLOGICAL CAM MATERNITY, NEWBO EXTENSIVE SCREENI EXCELLENCE IN OBS' FOR EACH MOTHER ARUNDEL MEDICAL (ARUNDEL MEDI) (Expenses \$ 417 C WOMEN'S AND CHILDREN'S CENTER RE THROUGH THE CHILDBEARING YEA RN AND PEDIATRIC CARE, ADVANCED ING, PREVENTION AND WELLNESS PRO TETRICAL SERVICES, AND WE OFFER AND HER FAMILY TO FEEL RESPECTEE CENTER DELIVERS MORE THAN 5,500 CENTER'S NEONATAL INTENSIVE CARE ING BABIES BORN EARLY OR WITH COM JUST TRANSFER BABIES TO OTHER HE AS "TEDDY'S PLACE", IS A STATE-OF- STS, NEONATAL NURSE PRACTITIONER AS PROXIMATELY 13-17 PERCENT OF A EDICINE OFFERS WOMEN THE HIGHES INGE OF COMPLICATIONS THE AAMC ES AND ST MARY'S COUNTIES, AS WE DIABETES EDUCATION OR SPECIALIZE C WOMEN'S CENTER FOR PELVIC HEAR ROBLEMS AND DISONDERS OF THE PE VOSE AND TREAT ALL COMPONENTS OF OR PELVIC HEALTH ADDRESSES ISSUE LEGNANCY RELATED PELVIC FLOOR DIS CYSTOCELE, RECTOCELE, UTERINE, VY ENTER FROM THE JOINT COMMISSION OF YELVIC HEALTH ADDRESSES ISSUE LEGNANCY RELATED PELVIC FLOOR DIS CYSTOCELE, RECTOCELE, UTERINE, VY ENTER FROM THE JOINT COMMISSION OF PELVIC HEALTH ADDRESSES ISSUE LEGNANCY RELATED PELVIC FLOOR DIS CYSTOCELE, RECTOCELE, UTERINE, VY ENTER FROM THE JOINT COMMISSION OF PELVIC HEALTH ADDRESSES ISSUE LEGNANCY RELATED PELVIC FLOOR DIS CYSTOCELE, RECTOCELE, UTERINE, VY ENTER FROM THE JOINT COMMISSION OF PELVIC HEALTH ADDRESSES ISSUE LEGNANCY RELATED PELVIC FLOOR DIS CYSTOCELE, RECTOCELE, UTERINE, VY ENTER FROM THE JOINT COMMISSION OF PELVIC HEALTH ADDRESSES ISSUE LEGNANCY RELATED PELVIC FLOOR DIS CYSTOCELE, RECTOCELE, UTERINE, VY ENTER FROM THE JOINT COMMISSION OF PELVIC HEALTH ADDRESSES ISSUE LEGNAMCY SELLENT OUTCOMES SING ACCATHERIZATION, INTERVENTIONAL CHARLES OF PROFESSION ADVANCED, SUCH AS TROBOTICS IN AL ACCATHERIZATION, INTERVENTIONAL DIAL RESOURCE TO OUR COMMUNITY HEART ATTACK PATIENTS AND RECIP CATERY THE HEART AND VASCULAR IN CHARLES OF PROFESSION ADVANCED, SUCH AS ROBOTICS IN AL ACCATHERIZATION CARPETISE AAMC IN ADVANCED, SUCH AS ROBOTICS IN AL ACCATHERIZATION CARPETISE AAMC IN ADVANCED, SUCH AS ROBOTICS IN AL ACCATHERIZATION CARPETISE AAMC IN ADVANCED, SUCH AS ROBOTICS IN AL ACCATHERIZATION CARPETISE AAMC IN ADVA	OFFERS MULTIGENERATIONAL PROGRAMS ARS AND BEYOND WE OFFER THE MOST CO TREATMENTS FOR ANY HEALTH CHALLENG OGRAMS TO HELP THEM LEAD LONGER, HEA MOMS MANY OPTIONS AS THEY MAKE INFO DAND TO EXPERIENCE THE BIRTHING PRO BABIES EACH YEAR, THE SECOND HIGHEST UNIT (NICU) IS DESIGNATED AS A LEVEL I MPLICATIONS TO STAY WITH THEIR MOTHE SEATH CARE FACILITIES, MEANING THAT ME AST, AND NURSES WITH SPECIALIZED NICU LL BABIES DELIWERED AT AAMC WILL SPENI SECONTER FOR MATERNAL-FETAL MEDICINE CENTER FOR MATERNAL-FETAL MEDICINE CENTER FOR MATERNAL-FETAL MEDICINE CENTER FOR MATERNAL-FETAL MEDICINE CELL AS DELAWARE TYPICAL PATIENTS INCLU- ED TESTING, SUCH AS AMNIOCENTESIS, OF LITH PROVIDES COMPREHENSIVE AND INNO CELVIC REGION OUR EXPERIENCED SPECIAL FE PELVIC PROBLEMS, WITH THE GOAL OF E SINCLUDING URINARY INCONTINENCE, I SORDERS, INCONTINENCE CLEARLY LINKEI AGINAL VAULT, PERINEAL) STROKEANNE AR N, AND WAS THE FIRST HOSPITAL IN THE R SE SUCCESSFUL TREATMENT OF STROKE P IS SIGNIFICANT FOR THE RESIDENTS OF TI LIFE-SAVING TREATMENT THE JOINT COM RDS AND GUIDELINES THAT CAN SIGNIFIC, VERY 30 MINUTES AND SOMEONE DIES EVE STROKE IS THE 3RD LEADING CAUSE OF DR TREATING STROKE PATIENTS WITH 85% ATMENT WITH TPA - TISSUE PLASMINOGEN RDS AND GUIDELINES THAT CAN SIGNIFIC, VERY 30 MINUTES AND SOMEONE DIES EVE STROKE IS THE 3RD LEADING CAUSE OF DR TREATING STROKE PATIENTS WITH 85% ATMENT WITH TPA - TISSUE PLASMINOGEN STITUTE FEATURES A DEDICATED HEART MEDICINE, EMERGENCY ANGIOPLASTY, C. 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4d Other program services (Describe in Schedule O)	4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	4 c	(Code) (Expenses \$	including grants of \$) (Revenue \$)
ICXDENSES \$ INCLUDING GRAPTS OF \$ 1 (REVENUE \$)	4d		•	•	(Payani: *	

Form 990 (2014) Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
.2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
. 3	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
.4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
.5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
.6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16		No
.7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
.8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
 20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h	Voc	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		N o
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		N o
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		N o
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section $512(b)(13)$?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
4-	Enter the number reported in Box 2 of Form 1006 Enter 0 of not applicable 1.1		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 232 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		
Za	Tax Statements, filed for the calendar year ending with or within the year covered by this return	ı	11	Ti.
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶ CJ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	טכ		
	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No
	services provided to the payor?	7a 7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	76		
	file Form 8282?	7 c		No
	- · · · · · · · · · · · · · · · · · · ·		1	1
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8				
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ıe Cod	
	The section by equeete information about policies had required by the incomark	1	Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing		Yes	
11a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a	Yes	
11a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
11a b 12a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes	
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b	Yes Yes Yes	
11a b 12a b c	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	11a 12a 12b 12c 13	Yes Yes Yes	
11a b 12a b c	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b	Yes Yes Yes	
11a b 12a b c 13 14	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
11a b 12a b c 13 14 15 a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
11a b 12a c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
11a b 12a c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
11a b 12a b c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No

State the name, address, and telephone number of the person who possesses the organization's books and records

►SANDRA HUFFER

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Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					i	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

	l				
c Total from	m continuation sheets to Part VII, Section A	►			
d Total (ad	d lines 1b and 1c)	►	6,535,694	0	613,533

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►256

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule I for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
ANNAPOLIS ASTHMA PULMONARY SLEEP SPECIAL 2000 MEDICAL PARKWAY SUITE 607 ANNAPOLIS, MD 21401	CRITICAL CARE SERVICES	2,596,804
CONIFER VALUE-BASED CARE LLC 1596 WHITEHALL ROAD ANNAPOLIS, MD 21409	MEDICAL PLAN SERVICES	1,517,005
FOTHERINGILL & WADE LLC 1 OLYMPIC PLACE TOWSON, MD 21204	LEGAL SERVICES	1,138,426
PA & ASSOCIATES HEALTHCARE 9515 DEERECO RD SUITE 301 TIMONIUM, MD 21030	SPEND MANAGEMENT CONSULTANTS	1,104,962
QUEST DIAGNOSTICS INC (MD) 1901 SULPHUR SPRING ROAD BALTIMORE, MD 21227	LABORATORY TESTING SERVICES	969,952
2 Total number of independent contractors (including but not limited to those listed above) who received more than	_

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►41

Form 99		014)						Page 9
Part V	/III	Statement o	o f Revenue ule O contains a respoi	nse or note to any lu	ne in this Part VIII			
		oncer i benea	are o comanio a respo		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
~ <u>~</u>	1a	Federated cam	paigns 1a					
ant	b	Membership du	es 1b					
وَ ق	С	Fundraising eve	ents 1 c					
iffs ar A	d	Related organiz	zations 1d	1,985,016				
s, G m:	е	Government grants	s (contributions) 1e					
iğ iz	f	All other contribution	ons, gifts, grants, and 1f					
Contributions, Giffs, Grants and Other Similar Amounts	_	similar amounts no	ot included above ons included in lines					
ntri d O	g	1a-1f \$	ons included in lines					
Co	h	Total. Add lines	s 1 a - 1 f		1,985,016			
				Business Code				
ven	2a	ANCILLIARY SERVI		621500	371,715,408		6,724,036	
<u>æ</u>	Ь	ADMISSION/ROOM		621990	73,218,699	73,218,699		
Š	C	EMERGENCY ROOM		621990	39,179,007	39,179,007		
Ž.	d e	PATIENT EDUCATION	ON/ MISC	624100	395,515	395,515		
Program Service Revenue	f	All other progra	am service revenue					
Š			s 2a-2f		404 500 620			
	g 3		ome (including dividen		484,508,629			
		and other simil	aramounts)		15,526,871		17,265	15,509,606
	4 5		stment of tax-exempt bond	·				
	3	Royalties	(ı) Real	(II) Personal				
	6a	Gross rents	1,405,392	,				
	Ь	Less rental expenses	200,650					
	С	Rental income or (loss)	1,204,742					
	d	Net rental inco	me or (loss)		1,204,742			1,204,742
	7-	Gross amount	(ı) Securities	(II) O ther				
	7a	from sales of assets other						
	ь	than inventory Less cost or						
	"	other basis and sales expenses						
	С	Gain or (loss)						
	d		ss)					
in e	8a	Gross income f events (not inc	luding					
Other Revenue		of contributions See Part IV, lin	reported on line 1c)					
Ç		,	a	218,481				
E E	b		penses b	· '	47.500			47.500
ō	c 9a		(loss) from fundraising	events 🛌	47,628			47,628
	Ju		rom gaming activities ne 19 a					
	b		penses b					
	10a	Gross sales of		vities				
		returns and allo	a					
	b c		oods sold b (loss) from sales of inv	entory 🛌				
		Miscellaneous		Business Code				
	11a	MANAGEMENT	Γ SERVICES	812900	16,033,199		443,781	
	b	CAFETERIA		722210	4,154,169			4,154,169
	С	ANSWERING/F	PAGING SERVICE	812900	214,438		214,438	
	d	All other reven	ue		2,319,870	2,290,878		28,992
	е	Total. Add lines	s 11a-11d	•	22,721,676			
	12	Total revenue.	See Instructions .	· · · · •	525,994,562	495,664,889	7,399,520	20,945,137

Part IX Statement of Functional Expenses

Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns Al				
	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	16,294,490	16,294,490		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	4,442,373	3,998,136	444,237	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	191,666,601	165,856,600	25,810,001	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,024,038	2,607,561	416,477	
9	Other employee benefits	18,733,899	16,221,699	2,512,200	
10	Payroll taxes	14,122,303	12,230,644	1,891,659	
11	Fees for services (non-employees)				
а	Management				
b	Legal	1,994,939		1,994,939	
С	Accounting	168,052		168,052	
d	Lobbying	133,175		133,175	
e	Professional fundraising services See Part IV, line 17	,		,	
f	Investment management fees	150,000		150,000	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	37,821,190	19,339,059	18,482,131	
12	Advertising and promotion	1,824,691	1,157,929	666,762	
13	Office expenses	15,374,577	11,715,889	3,658,688	
14	Information technology	6,795,051	8,034	6,787,017	
15	Royalties	2,112,122	-,	2,121,221	
16	Occupancy	10,531,372	7,641,406	2,889,966	
17	Travel	869,008	572,832	296,176	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	003,000	372,032	250,170	
19	Conferences, conventions, and meetings	950,590	542,408	408,182	
20	Interest	13,310,101	13,310,101	, -	
21	Payments to affiliates	, ==,=32	,,-22		
 22	Depreciation, depletion, and amortization	29,097,303	29,097,303		
 23	Insurance	2,372,066	2,134,859	237,207	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)			,	
а	MEDICAL SUPPLIES	113,590,320	113,585,641	4,679	
b	DUES, BOOKS, AND SUBSCR	2,165,191	325,180	1,840,011	
c	TEMPORARY AGENCY	577,536	469,798	107,738	
d					
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	486,008,866	417,109,569	68,899,297	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)			, , , , , , ,	

Part X Balance Sheet

Pel	τχ	Check if Schedule O contains a response or note to any line in this	Part X			
				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			1	
	2	Savings and temporary cash investments		31,613,036	2	59,842,561
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		58,859,714	4	50,708,827
	5	Loans and other receivables from current and former officers, direcemployees, and highest compensated employees Complete Part Schedule L	I of		5	
Assets	6	Loans and other receivables from other disqualified persons (as de $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and con and sponsoring organizations of section $501(c)(9)$ voluntary emplorganizations (see instructions) Complete Part II of Schedule L	trıbutıng employers		6	
82	7	Notes and loans receivable, net			7	
ď	8	Inventories for sale or use		8,030,207	8	8.033.349
	9	Prepaid expenses and deferred charges		4,315,958		4.136.746
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	007 705 707		-	4,100,740
	ь	Less accumulated depreciation 10th		368.972.041	10c	352,111,523
	11	Investments—publicly traded securities		241,566,662	11	241,065,465
	12	Investments—other securities See Part IV, line 11		74,519,886	12	84,711,848
	13	Investments—program-related See Part IV, line 11		,	13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		138,650,358		134,733,591
	16	Total assets. Add lines 1 through 15 (must equal line 34)		926,527,862	16	935,343,910
	17			79,532,242	17	87,130,166
		Accounts payable and accrued expenses		19,552,242	18	87,130,100
	18	Grants payable				
	19	Deferred revenue		220 500 002	19	247.420.002
	20	Tax-exempt bond liabilities		330,509,803	-	347,120,002
S	21	Escrow or custodial account liability Complete Part IV of Schedu			21	
Liabiliti	22	Loans and other payables to current and former officers, directors key employees, highest compensated employees, and disqualified	·			
<u>'ē</u>		persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties		89,828	23	0
	24	Unsecured notes and loans payable to unrelated third parties .			24	
	25	Other liabilities (including federal income tax, payables to related and other liabilities not included on lines 17-24) Complete Part X D	of Schedule	91,717,329	25	112,539,787
	26	Total liabilities. Add lines 17 through 25		501,849,202	26	546,789,955
— Ф		Organizations that follow SFAS 117 (ASC 958), check here ► ✓ a lines 27 through 29, and lines 33 and 34.				
Ĕ	27	Unrestricted net assets		396,746,891	27	363,056,368
<u>명</u>	28	Temporarily restricted net assets		16,634,481	28	14,365,410
	29	Permanently restricted net assets		11,297,288	29	11,132,177
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here		, ,		,
<u> </u>		complete lines 30 through 34.	. j wiiw			
s or	30	Capital stock or trust principal, or current funds			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund			31	
ASS	32	Retained earnings, endowment, accumulated income, or other fund			32	
Net	33	Total net assets or fund balances		424,678,660	33	388,553,955
Ż	34	Total liabilities and net assets/fund balances		926,527,862	34	935,343,910
	ı	. 112 apinicio ana not appotograna paralleco i i i i i i	- • •	525,527,502	J-7	

Pai	TEXT Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				৮
	·				<u>, , , , , , , , , , , , , , , , , , , </u>
1	Total revenue (must equal Part VIII, column (A), line 12)	1		525,9	994,562
2	Total expenses (must equal Part IX, column (A), line 25)	2		486,0	008,866
3	Revenue less expenses Subtract line 2 from line 1	3			985,696
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			
5	Net unrealized gains (losses) on investments	5		121,0	,, 0,000
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-76,1	10,401
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		388,5	553,955
Par	t XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response or note to any line in this Part XII				. ᅜ
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	ırate			
	Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Software ID: Software Version:

EIN: 52-1169362

Name: ANNE ARUNDEL MEDICAL CENTER INC

Form 990, Part VII - Compensation Compensated Employees, and Inde				Tru	ste	es, k	(ey	Employees, Higl	nest	
(A) Name and Title	(B) A verage hours per week (list any hours	Posit more th perso and a	ion (i nan o n is b	ne b oth ctor/	ox, u an of trus	nless ficer tee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Office	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(1) EDWARD GOSSELIN	1 00	х		х				0	0	0
CHAIRMAN (1) GARY JOBSON	2 00							, and the second		
. ,		x		х				0	0	0
VICE CHAIRMAN (2) MAULIK JOSHI MD	2 00									
SECRETARY	1 00	X		Х				0	0	0
(3) LEISA C RUSSELL	1 00	х		х				0	0	0
TREASURER	1 00			<u> </u>				,		
(4) JASON GROVES	1 00	x		х				0	0	0
ASSISTANT SECRETARY (5) ALAN J HYATT	2 00									
ASSISTANT TREASURER	1 00	Х		Х				0	0	0
(6) VICTORIA BAYLESS	40 00	×		x				1,112,163	0	181,261
PRESIDENT AND CEO	9 00	^						1,112,103		101,201
(7) GEORGE K ANDERSON MD	1 00	x						0	0	0
BOARD MEMBER (8) JOHN BELCHER	1 00									
BOARD MEMBER	1 00	Х						0	0	0
(9) JAMES CHAMBERS	1 00	х						0	0	0
BOARD MEMBER	1 00	_ ^						0	0	0
(10) PATRICIA DARROW-SMITH	1 00	х						0	0	0
BOARD MEMBER (11) JAMES ELLERSON	1 00									
BOARD MEMBER (12) CARLESA FINNEY	1 00	Х						0	0	0
BOARD MEMBER	1 00	х						0	0	0
(13) KEN GUMMERSON MD	1 00	V						72.000	0	0
BOARD MEMBER	2 00	X						72,000	0	0
(14) DOUG MITCHELL MD	1 00	x						0	0	0
BOARD MEMBER (15) SHERRY MORRISSETTE	2 00									
BOARD MEMBER	2 00	х						0	0	0
(16) THEODORE PINCUS	1 00	×						0	0	0
BOARD MEMBER	2 00							Ů		
(17) ROBERT REILLY	40 00			х				660,617	0	46,650
CFO (18) MITCHELL SCHWARTZ MD	6 00 20 00									
CHIEF MEDICAL OFFICER	24 00				Х			794,763	0	79,874
(19) SHERRY PERKINS	40 00				×			634,361	0	35,077
CHIEF OPERATING OFFICER	2 00							031,301		33,077
(20) BARBARA BALDWIN VP AND CIO	40 00				х			401,950	0	37,933
(21) JENNIFER HARRINGTON	40 00				х			347,176	0	38,548
VP SUPPORT & CLINICAL SERVICES (22) PATRICIA CZAPP MD	0 00 40 00					V				
CLINICAL INTEGRATION CHAIR	2 00					Х		427,268	0	22,923
(23) JOSEPH D MOSER MD SENIOR VP OF MEDICAL AFFAIRS	40 00					х		452,007	0	43,331
(24) GEORGE SAMARAS MD	40 00		_			х		445,970	0	26,832
MEDICINE DIVISION CHAIR	0 00							<u> </u>		<u>,</u>

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Posit more th person and a Individual or cliescto	ion (nan o n is b	ne b oth	ox, u an of /trust 原 更	nless ficer tee) Highes	Forme	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	dotted line)	ual trustee ctor	tional Trustee		emplo)ee) t compensated (see	,			
(26) ADRIAN PARKSURGERY DIVISION CHAIR	40 00					x		749,194	0	60,856
(1) HENRY SOBEL MD WOMEN'S & CHILDREN'S DIVISION CHAIR	40 00					х		438,225	0	40,248

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DLN: 93493137067026

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		ne organization					Employer identifica	ation number
ANNE	ARUND	EL MEDICAL CENTER INC					52-1169362	
Da	rt I	Peason for Publi	c Charity S	status (All organiza	tions must co	mnlete this n		nc .
		zation is not a private f		, ,				7113.
1	, ga	A church, convention		•	= :	•	•	
2	<u>'</u>	A school described in	•			50001011 27 0(5	/(-/(-/(-/-	
3	<u>'</u>					tion 170/b\/1\/	(A \ / iii \	
_	·—	A hospital or a cooper		-) Fatantha
4	ı	A medical research or		erated in conjunction v	vitn a nospitai d	iescribed in sec	tion 170(D)(1)(A)(III). Enter the
5	Г	hospital's name, city, An organization opera	ted for the ber	nefit of a college or uni	versity owned c	or operated by a	governmental unit d	escribed in
	'	section 170(b)(1)(A)			versity owned t	, operated by a	governmental ante a	esembed iii
6	\vdash	A federal, state, or loc			described in se	action 170(b)(1	\(A \(\v)	
_	<u>'</u>							ranaval muhlia
7	ļ	An organization that need to describe display the section 1	•	<u>.</u>	• •	om a governme	ntai unit or irom the g	Jeneral public
8	Г	A community trust de				tII)		
9	Г	An organization that n					outions, membership	fees, and gross
	·	receipts from activitie						
		its support from gross						
		acquired by the organ						, submitted to
10	\vdash	An organization organ		•			•	
11	<u>'</u>	An organization organ	•	·		-		out the nurneses of
	ı	one or more publicly s						
		the box in lines 11a th			•			
а	Γ	Type I. A supporting of						
		supported organizatio				ty of the directo	rs or trustees of the	supporting
L	_	organization You mus				th ita ailmaar	tad arganization(a) h	au bauma aantral ar
b	ı	Type II. A supporting management of the su	-	•			=	
		must complete Part I			same persons e	nac control of h	anage the supported	organization(5) 104
C		Type III functionally	•		n operated in c	onnection with,	and functionally integ	grated with, its
	_	supported organizatio						
d	ı	Type III non-function						
		not functionally integr (see instructions) Yo					ment and an attentiv	eness requirement
e	Г	Check this box if the					a Type I. Type II. T	vpe III functionally
	•	integrated, or Type II					, , , , , .	,,, ,
f		Enter the number of s	upported organ	nizations				
g		Provide the following i	nformation abo	out the supported orga	ınızatıon(s)			
		ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org		(v) A mount of	(vi) A mount of
		organization		organization	listed in your		monetary support	other support (see
				(described on lines 1-9 above or IRC	docume	ent	(see instructions)	ınstructions)
				section (see				
				instructions))				
					Yes	No		
Tota								

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶□

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions			Current Year			
1 Amounts paid to supported organizations to accom	plish exempt purposes					
2 Amounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in				
3 Administrative expenses paid to accomplish exemp	anızatıons					
4 Amounts paid to acquire exempt-use assets						
5 Qualified set-aside amounts (prior IRS approval rec						
6 Other distributions (describe in Part VI) See instru	JCTIONS					
7 Total annual distributions. Add lines 1 through 6						
8 Distributions to attentive supported organizations t details in Part VI) See instructions						
9 Distributable amount for 2014 from Section C, line						
10 Line 8 amount divided by Line 9 amount						
		(::)	(:::)			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014			
1 Distributable amount for 2014 from Section C, line 6						
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)						
3 Excess distributions carryover, if any, to 2014						
a From 2009						
b From 2010						
c From 2011						
d From 2012						
e From 2013						
f Total of lines 3a through e						
g Applied to underdistributions of prior years						
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)						
j Remainder Subtract lines 3g, 3h, and 3i from 3f						
4 Distributions for 2014 from Section D, line 7 \$						
A pplied to underdistributions of prior years						
b Applied to 2014 distributable amount						
c Remainder Subtract lines 4a and 4b from 4						
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)						
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)						
7 Excess distributions carryover to 2015. Add lines 3j and 4c						
8 Breakdown of line 7						
a From 2010						
b From 2011						
c From 2012						
d From 2013						

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493137067026

OMB No 1545-0047

Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

Political Campaign and Lobbying Activities

► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- ◆ Section 527 organizations Complete Part I-A only

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization **Employer identification number** ANNE ARUNDEL MEDICAL CENTER INC 52-1169362 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ┌ Yes If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

Cat No 50084S

Schedule C (Form 990 or 990-EZ) 2014

5 c	hedule C (Form 990 or 990-EZ) 2014					Page 2
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	Other exempt purpose expenditures					
е	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

	-	on under section 501(h)).	(6	a)		(b)	
ror e activ		low, provide in Part IV a detailed description of the lobbying	Yes	No	,	Amou	nt
1		n attempt to influence foreign, national, state or local ience public opinion on a legislative matter or referendum,		l			
а	Volunteers?			Νo			
b	Paid staff or management (include comp	ensation in expenses reported on lines 1c through 1i)?		Νo			
С	Media advertisements?			Νo			
d	Mailings to members, legislators, or the	public?		Νo			
е	Publications, or published or broadcast s	statements?		Νo			
f	Grants to other organizations for lobbyin	g purposes?		Νo			
g	Direct contact with legislators, their sta	fs, government officials, or a legislative body?	Yes				97,498
h	Rallies, demonstrations, seminars, conv	entions, speeches, lectures, or any similar means?		Νo			
i	O ther activities?		Yes				35,677
j	Total Add lines 1c through 1:					1	33,175
2a b	Did the activities in line 1 cause the org If "Yes," enter the amount of any tax inc	anization to be not described in section 501(c)(3)? urred under section 4912		No	-		
C	If "Yes," enter the amount of any tax inc	urred by organization managers under section 4912					
d		on 4912 tax, did it file Form 4720 for this year?					
Pai	rt III-A Complete if the organiz 501(c)(6).	ation is exempt under section 501(c)(4), section	501(c)(5),	or s	ectio	n
						Yes	No
1	Were substantially all (90% or more) du	•			1		
2		lobbying expenditures of \$2,000 or less?			2		
3		lobbying and political expenditures from the prior year?			3		
Pa		ation is exempt under section 501(c)(4), section ! (a) BOTH Part III-A, lines 1 and 2, are answered " s."					
1	Dues, assessments and similar amounts		1				
2	Section 162(e) nondeductible lobbying a expenses for which the section 527(f) to	and political expenditures (do not include amounts of political ax was paid).	_				
а	Current year		2a				
b	Carryover from last year		2b				
С	Total		2c				
3		033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		ine 2c exceeds the amount on line 3, what portion of the excess to the reasonable estimate of nondeductible lobbying and	4				
5	Taxable amount of lobbying and political	expenditures (see instructions)	5				
	art IV Supplemental Informat						
Pr	ovide the descriptions required for Part I-A	, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grous, complete this part for any additional information	up list),	Part I	I-A,	ines 1	Land
	Return Reference	Explanation					
<u></u>		RGANIZATION PAYS \$97,498 TO ITS LOBBYIST KANE STRA	TEGIC	MARK	(FTS	1107	ΤΟ
	DIREC ORGA	TLY CONTACT LEGISLATORS ON MATTERS AFFECTING HEAVIZATION PAYS DUES TO THE MARYLAND HOSPITAL ASSODUES ARE USED FOR LOBBYING ACTIVITIES	LTH C	ARE 1	HE		

Part IV Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2014

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493137067026

OMB No 1545-0047

Open to Public

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	f the organization UNDEL MEDICAL CENTER INC		Emp	oloyer identific	ation numbe	er
			52-	1169362		
art I			ar Funds	or Account	s. Comple	te if the
	organization answered "Yes" to Form 990	(a) Donor advised funds		(b) Funds and	l other accou	ınts
Tot	al number at end of year	(a) Bollot davised fallas		(b) ranas ana	Tother decou	
	gregate value of contributions to (during year)					
	gregate value of grants from (during year)					
	gregate value at end of year					
Did	I the organization inform all donors and donor advise ds are the organization's property, subject to the or			ısed	☐ Yes	
Dıd use	I the organization inform all grantees, donors, and dedoning for charitable purposes and not for the benefits in the benefits of the benefits of the benefits of the benefits of the benefits.	onor advisors in writing that grant	funds can be		┌ Yes	□ No
ri II		the organization answered "Y	es" to Forr	n 990, Part I	V, line 7.	
	Prose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space	or education) Preservation Preservation	n of a certifie	ncally importand historic stru	cture	
	mplete lines 2a through 2d if the organization held a sement on the last day of the tax year	quaimed conservation contribution	on in the form			
T			_	Held at th	e End of the	Year
	al number of conservation easements		2a			
	al acreage restricted by conservation easements		2b			
	mber of conservation easements on a certified histo	` '	2c			
his	mber of conservation easements included in (c) acc toric structure listed in the National Register		2d			
	mber of conservation easements modified, transferi tax year ►	ed, released, extinguished, or terr	mınated by tl	he organızatıoı	n during	
Nui	mber of states where property subject to conservat	ion easement is located 🗠				
	es the organization have a written policy regarding forcement of the conservation easements it holds?	the periodic monitoring, inspection	n, handling o	f violations, an	d ┌ Yes	┌ No
Sta	ff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation	easements	during the year	r	
A m	ount of expenses incurred in monitoring, inspecting	, and enforcing conservation ease	ements durın	g the year		
► \$	s					
	es each conservation easement reported on line 2(of section 170(h)(4)(B)(ii)?	d) above satisfy the requirements	of section 1	70(h)(4)(B)(ı)	☐ Yes	┌ No
bal	Part XIII, describe how the organization reports col ance sheet, and include, if applicable, the text of th organization's accounting for conservation easeme	e footnote to the organization's fin				
rt II	Organizations Maintaining Collection Complete if the organization answered "Y			her Similar	Assets.	
wor	he organization elected, as permitted under SFAS 1 rks of art, historical treasures, or other similar asservice, provide, in Part XIII, the text of the footnote t	16 (ASC 958), not to report in its ts held for public exhibition, educa	revenue sta ation, or rese	earch in furthei		
wor	he organization elected, as permitted under SFAS 1 ks of art, historical treasures, or other similar asse vice, provide the following amounts relating to thes	ts held for public exhibition, educa				lic
(i)	Revenue included in Form 990, Part VIII, line 1			- \$		
(ii)	Assets included in Form 990, Part X			► \$		
Ift	he organization received or held works of art, histor owing amounts required to be reported under SFAS			· · · -	ıde the	
			_	► \$		
ĸe\	venue included in Form 990, Part VIII, line 1			► >		

b Assets included in Form 990, Part X

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, Jine 9, or reported an amount on Form 990, Part X, Jine 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance Ic d Additions during the year Id E Distributions during the year Id E Distributions during the year Id F Ending balance If D If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, Jine 10. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, Jine 10. D Contributions C October 10 C Net investment earnings, gains, and losses C October 10 D Contributions C October 10 C Net investment earnings, gains, and losses C D Contributions C October 10 C October 10 October 10 D Contributions C October 10 D	Part	Organizations Maintaining Collections of Art, H	Histo	<u>ori</u>	<u>cal Tre</u>	asures, oi	r Othe	r Similar Ass	ets (c	ontinued)
b Scholarly research	3		, che	ck a	any of the	e following th	at are a	a significant use	of its	
Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII 5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" to Form 990, Part XIII be solor to receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" to Form 990, Part XIII be 9, or reported an amount on Form 990, Part X, line 21. I stitute organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part XIII and complete the following table C Beginning balance C Beginning balance C Distributions during the year I to did did did did did did did did did di	а	Public exhibition	d	Γ	Loan or	exchange pr	rograms	5		
Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Ise Scrow and Custodial Arrangements. Complete if the organization an aswered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table 1	b	Scholarly research	e	Г	Other					
Part XIII 5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?	c	Preservation for future generations								
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes of If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	4		howt	they	y further	the organizat	tion's ex	xempt purpose ır	1	
Part IV Ins. 9, or reported an amount on Form 990, Part X, line 21. Is the roganization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Is If "Yes," explain the arrangement in Part XIII and complete the following table Amount Ic	5								,	–
Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table C Beginning balance d Additions during the year e Distributions during the year f Ending balance Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	Dar	<u> </u>						<u>'</u>		No_
included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table c Beginning balance d Additions during the year e Distributions during the year 1e Inding balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Inding balance 2b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII Inding balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Inding balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Inding balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Inding balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Inding balance 2b Inding balance 2c Net investment earnings, gains, and losses d Grants or scholarships	FGI						ereu i	es to roini 9.	,	
c Beginning balance d Additions during the year e Distributions during the year f Ending balance 2a Distributions during the year 7b Ending balance 1c 1d 1d 1d 1c	1a		ary fo	or c	ontributio	ons or other	assets	not F	Yes	┌ No
d Additions during the year e Distributions during the year f Ending balance Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Did the organization answered "Yes" to Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. [a)Current year (b)Pnor year b (c)Two years back (d)Tinee years back (e)Four year b (c)Four years back (d)Tinee years back (e)Four year b (c)Four years back (d)Tinee years back (e)Four year b (c)Four years back (d)Tinee years back (e)Four year b (e)Four years back (d)Tinee years back (e)Four year b (e)Four years back (d)Tinee years back (e)Four year b (e)Four years back (e)Four years	b	If "Yes," explain the arrangement in Part XIII and complete the fo	llowir	ng t	able			T		
d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes Did the organization has been provided in Part XIII								Am	ount	
te Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes but if "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	_									
Ending balance Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization has been provided in Part XIII in 10. Part V Endowment Part XIII step in Part XIII check here if the explanation is severed "Yes" to Form 990, Part XIII in 10. Part V Endowment Part XIII step in Part XIII check here if the explanation is not provided in Part XIII in 10. Part V Endowment Part XIII step in Part XIII step in Part XIII step in Part XIII the intended uses of the organization's endowment funds		5 ,					—			
Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? The contribution is a contribution is a contribution is a contribution is an appropriate of the explanation has been provided in Part XIII	_						-			
b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII		-						<u> </u>	,	
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Complete (a)Current year (b)Pnor year b (c)Two years back (d)Three years back (e)Four years back (e)Four years back (a)Three years back (e)Four years back (a)Three years back (e)Four years back (a)Three yea	2a	Did the organization include an amount on Form 990, Part X, line 2	21, to	res	scrow or o	custodial acc	count li	ability?	Yes	□ No
(a) Current year (b) Pror year b (c) Two years back (d) Three years back (e) Four years back (b) Pror year b (c) Two years back (d) Three years back (e) Four years back (b) Pror years back (c) Four years back (c) Four years back (d) Three years back (e) Four years (d) Four years	ь									<u> </u>
Beginning of year balance	Pa								(e) Four v	ears hack
d Grants or scholarships e Other expenditures for facilities and programs	1a		(2).	1101	, cui D	(c) No years	Buck (u)	yrmee years back	(C) our y	ears back
d Grants or scholarships	ь									
e Other expenditures for facilities and programs	c	Net investment earnings, gains, and losses								
and programs	d	Grants or scholarships								
provide the estimated percentage of the current year end balance (line 1g, column (a)) held as a Board designated or quasi-endowment ▶ b Permanent endowment ▶ The percentages in lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations	е									
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as Board designated or quasi-endowment Permanent endowment Temporarily restricted endowment The percentages in lines 2a, 2b, and 2c should equal 100% Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations	f	· · · · · · · · · · · · · · · · · · ·								
a Board designated or quasi-endowment ► b Permanent endowment ► C Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations	_	,								
b Permanent endowment ► C Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 100% 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations	2	Provide the estimated percentage of the current year end balance	(line	1g,	column	(a)) held as				
Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 100% Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations	а	Board designated or quasi-endowment ►								
The percentages in lines 2a, 2b, and 2c should equal 100% Are there endowment funds not in the possession of the organization that are held and administered for the organization by (i) unrelated organizations	b	Permanent endowment 🗠								
organization by (i) unrelated organizations	C	• •								
(i) unrelated organizations	3a		on th	at a	are held a	ınd admınıste	ered for	the		T
(ii) related organizations		- · · · · · · · · · · · · · · · · · · ·						3a/i		No
b If "Yes" to 3a(II), are the related organizations listed as required on Schedule R?				•						
	ь			hed	ule R?		· . · .	· · · · -		
Death Art Land Buildings and Faviance Consists (the consist of the Constant of	4	Describe in Part XIII the intended uses of the organization's endo	wmer	nt fu	ınds				Î	
Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.	Par		e org	jan	ization a	answered '\	Yes' to	Form 990, Par	t IV, lı	ne
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation									(d) Bo	ok value
1a Land		_and	\dashv			26.	895.207		7	26,895,207
								98,034,560		55,270,138
			.			- 				3,833,928
		•	.			<u> </u>				52,755,267
e Other	_e	Other				3,	356,983			3,356,983
			colum	n (l	B), line 10)(c).)		🛌	35	52,111,523

Part VII Investments—Other Securities. Comp See Form 990, Part X, line 12.			
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of va Cost or end-of-year	
(1)Financial derivatives		·	
(2)Closely-held equity interests (3)Other			
(A) INVESTMENT IN ANNE ARUNDEL HEALTH CARE SERVICES, INC	61,496,586	F	
(B) INVESTMENT IN PREMIER PURCHASING PARTNERS, LLP	4,132,818	F	
(C) INVESTMENT IN ANNE ARUNDEL GENERAL TREATMENT SERVICES, INC	5,629,936	F	
(D) CSV OFFICERS LIFE INSURANCE	784,050	F	
(E) INVESTMENT IN PRISMA SPECTRUM FUND LTD	12,668,458	F	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	84,711,848		
Part VIII Investments—Program Related. Com See Form 990, Part X, line 13.	nplete if the organization	answered 'Yes' to Fo	orm 990, Part IV, line 11c.
(a) Description of investment	(b) Book value	(c) Method of va Cost or end-of-year	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. Complete if the organization a (a) Descript		Part IV, line 11d See l	Form 990, Part X, line 15 (b) Book value
(1) LIMITED USE ASSETS			28,547,033
(2) DEFERRED DEBT ISSUE COSTS			4,429,676
(3) DUE FROM AFFILIATES			8,712,549
(4) NOTES RECEIVABLE FROM AFFILIATES			4,158,613
(5) BENEFICIAL INTEREST IN AAMC FOUNDATION (6) RESTRICTED COLLATERAL FOR INTEREST RATE SWA	A P A GREEMENTS		25,946,519 62,939,201
(O) RESTRICTED COLLATERAL FOR INTEREST RATE SWA	AF AGREEMENTS		02,535,201
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.			134,733,591 ine 11e or 11f. See
1 (a) Description of liability	(b) Book value		
Federal income taxes			
THIRD PARTY ADVANCE LIABILITIES FAIR VALUE OF INTEREST RATE SWAP DERIVATIVE CONTRACTS	22,465,454 65,852,025		
DUE TO AFFILIATES	24,222,308		
Table (Calcard (1) and 15 and 2 and			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25) ▶	112,539,787		

Par		evenue per Audited Financial State vered 'Yes' to Form 990, Part IV, line 1		ts With Revenue p	oer Ro	eturn Complete If
1		r support per audited financial statements			1	
2	Amounts included on line 1 bu	t not on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses)	on investments	2a			
b	Donated services and use of fa	acilities	2b		1	
c	Recoveries of prior year grants	5	2c		1	
d	Other (Describe in Part XIII)		2d		1	
e	Add lines 2a through 2d .				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a			
Ь	Other (Describe in Part XIII)		4b		1	
C	Add lines 4a and 4b				4c	
5	Total revenue Add lines 3 and	i 4c. (This must equal Form 990, Part I, line	12)		5	
Part		xpenses per Audited Financial Sta swered 'Yes' to Form 990, Part IV, line		nts With Expense:	s per	Return. Complete
1		audited financial statements			1	
2	Amounts included on line 1 bu	t not on Form 990, Part IX, line 25				
а	Donated services and use of fa	acılıtıes	2a			
b	Prior year adjustments		2b			
C	Otherlosses		2c			
d	Other (Describe in Part XIII)		2d			
e	Add lines 2a through 2d				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	
4	Amounts included on Form 99	0, Part IX, line 25, but not on line 1:				
а	Investment expenses not inclu	uded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)		4b			
c	Add lines 4a and 4b				4c	
5	Total expenses Add lines 3 ar	nd 4c. (This must equal Form 990, Part I, lir	e 18)		5	
Part	XIII Supplemental Inf	ormation				
Part		Part II, lines 3, 5, and 9, Part III, lines 1a lines 2d and 4b, and Part XII, lines 2d and				de any additional
	Return Reference	Explanation				
PART	X, LINE 2	UNDER THE REQUIREMENTS OF ASC 74 COULD BE REQUIRED TO RECORD AN COULD BE REQUIRED TO RECORD AND COULD THEY HAVE HISTORICALLY TAKEN ON HEALTH SYSTEM, INC. AND SUBSIDIAN NOT HAVE ANY UNCERTAIN TAX POSIT	BLIGA VARIO IES (T	TION AS THE RESULUS TAX EXPOSURE ITHE "GROUP") HAS DE	T OF A FEMS TERMI	TAX POSITION ANNE ARUNDEL

Jenedale 2 (1 31111 33 3) 23 13		age 💆
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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As Filed Data -

DLN: 93493137067026

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

► Attach to Form 990.

2014

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Employer identification number

ANNE ARUNDEL MEDIC	LALCENTERI	INC			52-1169362	
		on Activition t IV, line 14b		ne United States. Co	omplete if the organiz	ation answered
and other assist	ance, the gra	ntees' eligibil	ity for the grar	s to substantiate the ants or assistance, and	the selection criteria	┌ Yes ┌ No
2 For grantmakers assistance outsid			ganızatıon's p	rocedures for monitorii	ng the use of its gran	ts and other
3 Activites per Region	on (The follow	ing Part I, line 3	3 table can be d	uplicated if additional spa	ice is needed)	
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) CENTRAL AMERI CARIBBEAN	CA AND THE	0	1	REINSURANCE EXPENSES		2,955,000
(2) CENTRAL AMERI CARIBBEAN	CA AND THE	0	0	INVESTMENTS		22,509,431
(3)						
(4)						
(5)						
3a Sub-total		0	1			25,464,431
b Total from continu to Part I	ation sheets	0	0			C
c Totals (add lines 3	Ba and 3b)	0	1			25,464,431

Schedule F (Form 990) 2014

Pa				i zations or Entitie ived more than \$5,0		•	9		to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								
2				ed above that are ro or counsel has pro					
3	Enter total num	nber of other or	ganizations or ent	ities					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	Part III can be duplicated if additional space is needed.											
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)					
(1)							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
(11)												
(12)												
(13)												
(14)												
(15)												
(16)												
(17)												
(18)												
				I.	I .							

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i>	⊽	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Γ	Yes	ᅜ	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	▽	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	F	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	দ	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713: do not file with Form 990)	Г	Yes	١	No

Schedule F (Form 990) 2014

Additional Data

Software ID: Software Version:

EIN: 52-1169362

Name: ANNE ARUNDEL MEDICAL CENTER INC

Schedule F (Form 990) 2014

Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

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DLN: 93493137067026

Employer identification number

OMB No 1545-0047

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury

Internal Revenue Service

SCHEDULE G

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

NN	E ARUNDEL MEDICAL CE	NTERINC				52-116936	2
Pai	t I Fundraising Acti filers are not requi			ganızatıo	n answered "Yes" to	Form 990, Part IV	, line 17. Form 990-EZ
a b c d	Indicate whether the organ Mail solicitations Internet and email sol Phone solicitations In-person solicitation Did the organization have or key employees listed in If "Yes," list the ten highe to be compensated at lease	nization raised funds icitations s a written or oral agre Form 990, Part VII	through a ement wit) or entity	e f g h any indi in connec	Solicitation of non Solicitation of gov Special fundraisin vidual (including officer	-government grants ernment grants g events rs, directors, trustees undraising services?	Fyes FNo undraiser is
((i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrai cust cont	Did ser have ody or trol of outions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
1			Yes	No			
2							
3							
4							
5							
6							
7							
8							
9							
10							
ota				.			
3	List all states in which the registration or licensing	organization is regis	tered or lı	censed to	solicit contributions o	I r has been notified it i	s exempt from

		more than \$15,000 of fundr events with gross receipts g	reater than \$5,000.	-		
			(a) Event #1	(b) Event #2	(c) O ther events	(d) Total events (add col (a) through
			LIGHTS ON THE BAY	(avent type)	(total number)	col (c))
Ф			(event type)	(event type)	(total number)	
皇	1	Gross receipts	218,48	1		218,481
Revenue	2	Less Contributions				
<u>~</u>	3	Gross income (line 1 minus line 2)	218,48	1		218,481
	4	Cash prizes				
ú	5	Noncash prizes				
Expenses	6	Rent/facility costs	170,85	3		170,853
	7	Food and beverages .				
Direct	8	Entertainment				
ā	9	Other direct expenses .				
	10	Direct expense summary Add lir	nes 4 through 9 ın columr	n (d)		(170,853)
	11	Net income summary Subtract li	ne 10 from line 3, columi	n (d)		47,628
Par	t II	Gaming. Complete if the o \$15,000 on Form 990-EZ, li		"Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more than
Φ			(a) Bingo	(b) Pull tabs/Instant	(c) Other gaming	(d) Total gaming (add
Reveirue				bingo/progressive bingo		col (a) through col (c))
Ş	1	Gross revenue				(9)
Ses	2	Cash prizes				
Expenses	3	Non-cash prizes				
ы Б	4	Rent/facility costs				
₽ D	5	Other direct expenses				
_	<u> </u>	other direct expenses				
	6	Volunteer labor	│	│	厂 Yes <u></u>	
			,	,	,	_
	7	Direct expense summary Add line	s 2 through 5 in column ((d)		
	8	Net gaming income summary Sub	tract line 7 from line 1, co	olumn (d)		
_						
9 a		ter the state(s) in which the organization the organization licensed to conduc		<u> </u>		Г _{Yes} Г _{No}
b		No," explain				
10a		re any of the organization's gaming				· · Yes No
Ь	1 T T T	Yes," explain				

Sche	edule G (Form 990 or 990-EZ) 2014				Page 3
11	Does the organization conduct gaming	activities with nonn	members?	T _{Yes} [
12	Is the organization a grantor, beneficia	ry or trustee of a tru	ust or a member of a partnership or other entity		
	formed to administer charitable gaming	J ²		Г _{Yes} Г	— No
13	Indicate the percentage of gaming acti		1 1	,	
а	The organization's facility		13a		%
b	An outside facility				%
14	Enter the name and address of the pers	on who prepares th	ne organization's gaming/special events books and records		
	Name ▶				
	Address ►				
15a	Does the organization have a contract	with a third party fro	om whom the organization receives gaming		
154				┌ Yes 「	– _{No}
b	If "Yes," enter the amount of gaming re amount of gaming revenue retained by	•	the organization > \$ and the		
c	If "Yes," enter name and address of the	e third party			
	Name ►				
	Address 🏲				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation 🕨 \$		······		
	Description of services provided				
	Director/officer	_ Employee	☐ Independent contractor		
17	Mandatory distributions				
а	Is the organization required under state	e law to make charıt	table distributions from the gaming proceeds to		
	retain the state gaming license?			Γ _{Yes} [Γ _{No}
b	Enter the amount of distributions requi	red under state law	distributed to other exempt organizations or spent		
	ın the organization's own exempt activi		·		
Pa			explanations required by Part I, line 2b, columns (iii) 17b, as applicable. Also provide any additional inforr		
	Return Reference		Explanation		

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DLN: 93493137067026

OMB No 1545-0047

Department of the Treasury

Internal Revenue Service

SCHEDULE H

(Form 990)

Hospitals

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization **Employer identification number** ANNE ARUNDEL MEDICAL CENTER INC 52-1169362 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . 1a Yes 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to most hospital facilities Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes □ 100% □ 150% □ 200% □ Other **b** Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes

 □ 200%

 □ 250%

 □ 300%

 □ 350%

 □ 400%

 □ Other _____

 33000 0000000000 % c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during 5a Yes **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Yes If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? Νo 6a Did the organization prepare a community benefit report during the tax year? **b** If "Yes," did the organization make it available to the public? Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost (a) Number of (d) Direct offsetting (f) Percent of (b) Persons (c) Total community (e) Net community benefit Financial Assistance and activities or served benefit expense revenue expense total expense Means-Tested programs (optional) **Government Programs** (optional) Financial Assistance at cost 4,065,170 4,065,170 0 840 % (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total Financial Assistance and Means-Tested Government Programs 4,065,170 4,065,170 0 840 % Other Benefits Community health improvement services and community benefit operations 192,516 (from Worksheet 4) 4,926,243 4,733,727 0 970 % Health professions education 5,625,239 5,625,239 1 160 % (from Worksheet 5) Subsidized health services 21,295,896 21,295,896 4 380 % (from Worksheet 6) . . Research (from Worksheet 7) 231,060 231,060 0 050 % Cash and in-kind contributions for community 953,328 0 200 % 953,328 benefit (from Worksheet 8)

33,031,766

37,096,936

Total. Other Benefits . .

192,516

6 760 %

7 600 %

32,839,250

36,904,420

Lencar	Community Buildir										
	activities during the		d describe in	Part VI how its o	ommun	ity bu	ııldıng	activities promo	oted	the he	alth
	of the communities i	(a) Number of activities or	(b) Persons served (optional)	(c) Total community building expense		rect off		(e) Net communit		(f) Perc	
		programs (optional)	iscived (optional)	building expense		revenu	_	building expense		total Cx	perise
1 Physic	al improvements and housing										
2 Econo	mıc development			18,49	7			18	,497		0 %
3 Comm	nunity support			69,48	17			69	,487	0	010 %
4 Enviro	nmental improvements			45,56	57			45,	,567	0	010 %
	rship development and training mmunity members			190,61	2			190	,612	0	040 %
	on building			788,41					,410		160 %
7 Comm	nunity health improvement acy			55,17	,7			55	,177	0	010 %
8 Workf	orce development			167,07					,074		030 %
9 Other				174,71					,714		040 %
lo Total Part IIII	Bad Debt, Medicar	e. & Collec	l lion Practice	1,509,53	88			1,509	,538	0	300 %
	Bad Debt Expense	<u> </u>								Yes	No
	the organization report bac ement No 15?			with Heathcare Fi	nancıal M	anage	ment A	ssociation	1	Yes	
	er the amount of the organi			cplain in Part VI th	 е	.	i .			1	
	hodology used by the orga					2		10,993,569			
	er the estimated amount of ents eligible under the orga	_		•							
the	methodology used by the c	rganızatıon to	estimate this a	mount and the rat							
	for including this portion of ride in Part VI the text of t		•		· ·	t dose	ribas b	2,041,246			
	ne page number on which the						.iibes bi	ad debt expense			
	Medicare					1					
	er total revenue received fr		_	•				168,971,176			
	er Medicare allowable cost: tract line 6 from line 5 Thi					6 7		160,955,200 8,015,976			
8 Des Also	cribe in Part VI the extent o describe in Part VI the co ck the box that describes	to which any sosting method	shortfall reporte ology or source	d in line 7 should		dasc		ty benefit			
Г	Cost accounting system	Γc。	st to charge rat	10	O ther						
Section C.	Collection Practices										
	the organization have a wr		. ,	,					9a	Yes	
cont assı	es," did the organization's ain provisions on the colle stance? Describe in Part \	ection practice /I	s to be followed	for patients who a	re known	to qu	alıfy for	financial • • • •	9b	Yes	
Part IV nstructions)	Management Comp	anies and J	oint Venture	es(owned 10% or mo	re by office	ers, dire	ctors, trus	stees, key employees	s, and	physicia	ıs−se∈
	(a) Name of entity	(E	Description of pri activity of entity		(c) Organı profit % o ownersh	r stock	e) Officers, directors, trustees, or key mployees' profit % stock ownership %	pro	e) Physic ofit % or ownershi	stock
1											
2									T		
3									+		
4									+		
 5							-		+		
 5											
									_		
7									\perp		
8											
9											
10											
11									+		
12									+		
13							_		+		

Part V Facility Information										
Section A. Hospital Facilities	Licensed	Genera	Children's	Teaching	Critical	Research	ER-2	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	sed hospital	ral medical & surgical	ren's hospital	hing hospital	al access hospital	arch facility	ER-24 hours	ther	O ther (describe)	Facility reporting group
See Additional Data Table										
	l	l	l	l	l	l	I			

Schedule H (Form 990) 2014

Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

ANNE ARUNDEL MEDICAL CENTER

	Name of	hospital	facility	or letter	of facilit	y reporting	aroup
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	e number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A):	_		
СР	Tring group (Troni Fart 4, Section A).		Yes	No
Con	nmunity Health Needs Assessment			
	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current	1		
_	tax year or the immediately preceding tax year?	1	<u> </u>	Νo
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community	 _	$\vdash \vdash$	NO
_	health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5_	Yes	
	facilities in Section C	6a	Yes	<u> </u>
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	-	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website (list url) WWW AAHS ORG/COMMUNITY/			
	Other website (list url) HTTP //WWW AAHEALTH ORG/			
C	Made a paper copy available for public inspection without charge at the hospital facility			
	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $\frac{12}{12}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
	If "Yes" (list url) WWW AAHS ORG/COMMUNITY/PDFS/PLAN2013-2015 PDF		!	
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed	10b		No
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			l
	required by section 501(r)(3)?	12a		Νo
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	₩	-
С	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)

ANNE ARUNDEL MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	nancial Assistance Policy (FAP)	T		
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 00000000000000000000000000000000			
	and FPG family income limit for eligibility for discounted care of 330 00000000000%			
b	Income level other than FPG (describe in Section C)			
C	Asset level			
d	Medical indigency			
e	Insurance status			
f	Underinsurance discount			
a	Residency			
h	Other (describe in Section C)			
	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)		1 03	
	explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
C	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
_	assistance with FAP applications			
	Other (describe in Section C)		l	
10	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
a				
b	The FAP application form was widely available on a website (list url) WWW AAHS ORG/			
C	A plain language summary of the FAP was widely available on a website (list url) WWW AAHS ORG/			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	🔽 A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
_	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
	ling and Collections			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
-	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
e	None of these actions or other similar actions were permitted			

Part V Facility Information (continued)

ANNE ARUNDEL MEDICAL CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making	4.0		١
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а				
Ь	Selling an individual's debt to another party			
С	<u> </u>			
d	Other similar actions (describe in Section C)			
	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
	▼ Notified individuals of the financial assistance policy on admission			
b	▼ Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals'			
	bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			
	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d	Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
а	eligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
u	can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С				
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance			N
	covering such care?	23		No
24	If "Yes," explain in Section C			
4 4	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No
	If "Yes," explain in Section C			

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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3₁, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Additional Data Table	

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chedule H (Forr	n 990) 2014
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Part V Facility Information (continue

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

Hov	How many non-hospital health care facilities did the organization operate during the tax year?2		
Naı	me and address	Type of Facility (describe)	
1	BLOOD DRAW SITE- SAJAK PAVILION 2002 MEDICAL PARKWAY ANNAPOLIS,MD 21401	BLOOD DRAW LABORATORY	
2	BLOOD DRAW SITE- KENT ISLAND 1630 MAIN STREET CHESTER,MD 21619	BLOOD DRAW LABORATORY	
3			
4			
5			
6			
7			
8			
9			
10			

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Part VI Supplemental Information

Provide the following information

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

Page 9 2

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PART I, LINE 7	CHARITY CARE REPORTED IN LINE 7A WAS CALCULATED USING A COST TO CHARGE RATIO DERIVED USING THE RATIO OF PATIENT CARE COST TO CHARGES AND THE HOSPITAL'S AUDITED FINANCIAL STATEMENTS OTHER COST AMOUNTS INCLUDED IN LINE 7 RELATING TO COMMUNITY BENEFITS AND COMMUNITY BUILDING ACTIVITIES WERE OBTAINED FROM THE ORGANIZATION'S COMMUNITY BENEFIT REPORT FILING WITH THE HSCRC IN THE STATE OF MARYLAND THESE COSTS WERE DETERMINED USING A VARIETY OF SOURCES, INCLUDING PAYROLL INFORMATION (FOR DIRECT LABOR COSTS) AND THE ORGANIZATION'S GENERAL LEDGER SYSTEM DETAIL (FOR OTHER DIRECT COSTS E G SUPPLIES) INDIRECT COSTS IN THESE AREAS OF BENEFIT WERE DETERMINED BY APPLYING AN INDIRECT COST RATIO TO THE DIRECT COST AMOUNTS OBTAINED THIS RATIO IS CALCULATED USING SCHEDULE M OF THE HOSPITAL'S ANNUAL COST REPORT FILING WITH THE HSCRC IN THE STATE OF MARYLAND PART I, LINE 7A, COLUMN (D) AND LINE 7F, COLUMNS (C) AND (D) MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR CONSIDERING UNCOMPENSATED CARE IN EACH PAYORS' RATES, AND THEREFORE MARYLAND HOSPITALS ARE UNABLE TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE IN EACH PAYORS' RATES, AND THEREFORE MARYLAND HOSPITALS ARE UNABLE TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE PAYORS, PAY THE SAME AMOUNT FOR THE SENTICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME SERVICES DELIVERED AT THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL SETTING PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE MADIL THROUGH HERE SAME SERVICES ARE EQUAL TO CONSIDERING UNCOMPEN

	·
PART I, LINE 7G	PHYSICIAN CLINIC COSTS ARE INCLUDED AS SUBSIDIZED HEALTH SERVICES BECAUSE
	THEY WOULD NOT OTHERWISE BE AVAILABLE TO MEET PATIENT DEMAND THE HOSPITAL
	MAINTAINS 24/7 INPATIENT COVERAGE WITH THE HOSPITALIST PROGRAM AND
	PHYSICIAN COVERAGE FOR PALLIATIVE CARE PROGRAM, NEUROLOGY STROKE PROGRAM,
	WOMEN'S PELVIC HEALTH, THO RACIC SURGERY PROGRAM, NEONATAL OPHTHALMOLOGY,
	GYN ONCOLOGY PROGRAM, SURGICAL ONCOLOGY PROGRAM, HEMATOLOGY/MEDICAL
	ONCOLOGY PROGRAM, ANNAPOLIS ONCOLOGY CENTER AND BREAST CENTER AT A COST
	INCLUDED IN PART I, LINE 7G OF \$16,294,488 THIS COVERAGE PROVIDES AND
	GUARANTEES ROUND THE CLOCK ACCESS FOR PATIENTS TO NEEDED
	SERVICES EMERGENCY DEPARTMENT ON-CALL PHYSICIANS \$351,082 THE HOSPITAL
	FUNDS 24/7/365 COMPREHENSIVE EMERGENCY DEPARTMENT MEDICAL STAFF COVERAGE
	AND ENSURES THERE IS ALWAYS THE APPROPRIATE LEVEL OF CARE IN ORDER TO
	MAINTAIN QUALITY PATIENT CARE PHYSICIAN SHORTAGES IDENTIFIED LOCALLY, THERE
	IS A SIGNIFICANT SHORTAGE OF PRIMARY CARE PHYSICIANS IN THE REGION THERE IS A
	SHORTAGE OF 46 3 PRIMARY CARE PHYSICIANS IN ANNE ARUNDEL COUNTY, BASED ON
	CALCULATIONS USING THE GUIDELINES OF THE FEDERAL HEALTH PROFESSIONAL
	SHORTAGE AREAS AND THE ANNALS OF FAMILY MEDICINE, VOL 10, NO 5 DATA ANALYSIS
	DEMONSTRATES THAT 58% OF THE POPULATION IN ALL ANNE ARUNDEL COUNTY ZIP
	CODES NEEDS AT LEAST 1 ADDITIONAL PRIMARY CARE PHYSICIAN FTE THERE IS AN
	INCREASED UTILIZATION OF PRIMARY CARE SERVICES DUE TO THE IMPLEMENTATION OF
	THE AFFORDABLE CARE ACT MANDATING HEALTH INSURANCE COVERAGE FOR ALL AND
	MEDICAID EXPANSION THIS SHORTAGE RESULTS IN SERIOUSLY LIMITED ACCESS TO
	PRIMARY CARE IN PARTS OF OUR COMMUNITY BENEFIT SERVICE AREA BUILDING PRIMARY
	CARE ACCESS IS ESSENTIAL TO THE HOSPITAL'S STRATEGIC PLAN, VISION 2020
	INCREASED ACCESSIBILITY AND COORDINATING HEALTH CARE INCREASED FOCUS ON
	PREVENTION AND IMPROVING THE POPULATION HEALTH OF OUR CBSA AAMC CONTINUES
	TO PROMOTE PHYSICIAN RECRUITMENT WITH REGARD TO PRIMARY CARE PHYSICIANS IN
	THE COUNTY SIX ADDITIONAL PRIMARY CARE PHYSICIANS JOINED THE AAMC'S TEAM IN
	EARLY FY15 A PRIMARY CARE WALK-IN CLINIC WAS OPENED IN FY15 IN AN ANNAPOLIS
	GROCERY STORE TO EXPAND ACCESS TO CARE AN ADDITIONAL PRIMARY CARE WALK-IN
	CLINIC IS PLANNED FOR OPENING IN EARLY FY16 IN A PASADENA GROCERY STORE
	PHYSICIAN RECRUITMENT, PARTICULARLY PRIMARY CARE RECRUITMENT, CONTINUES TO
	BE A MAJOR INITIATIVE FOR THE ORGANIZATION WHILE THE UNINSURED AND
	UNDERSERVED POPULATION CAN ACCESS CARE THROUGH THE COMMUNITY CLINICS
	OPERATED BY PHYSICIAN ENTERPRISE, LLC, SPECIALTY CARE REMAINS A CHALLENGE
	THEREFORE, AAMC FINANCIALLY SUBSIDIZES SPECIALISTS WHO TAKE ON THE CARE OF
	THE UNDERSERVED/UNINSURED FROM THE CLINICS THIS INCENTIVE ALLOWS FOR
	ADDITIONAL CARE FOR THE UNDERSERVED SINCE HEALTHCARE SYSTEM NAVIGATION IS
	CHALLENGE, A CARE MANAGER IN THE CLINICS WAS HIRED IN FY14 TO ASSIST WITH
	PLACING THESE PATIENTS IN APPROPRIATE SPECIALTY CARE AAMC CONTINUES TO
	MONITOR AND ADDRESS THE PROBLEMS ASSOCIATED WITH CARE FOR THE UNINSURED
	AND UNDERSERVED

	Explanation
ACTIVITIES ACTIVITIES R H I I P C S C A B H V C V A	SUPPORT SYSTEMS ENHANCEMENT INCLUDES EMERGENCY MANAGEMENT ACTIVITIES, ALTERNATE CARE SITE NAVAL SUPPORT ACTIVITY, OTHER DRILLS AND REAL TIME ACTIVITIES THE HOSPITAL HAS A DISASTER PREPAREDNESS COORDINATOR THAT IS RESPONSIBLE FOR STAFF TRAINING, COORDINATING DISASTER DRILLS AND KEEPING THE HOSPITAL'S DISASTER PREPAREDNESS INVENTORY UP TO DATE COALITION BUILDING INCLUDES HOSPITAL REPRESENTATION TO COMMUNITY COALITIONS, COLLABORATIVE PARTNERSHIPS WITH COMMUNITY GROUPS TO IMPROVE COMMUNITY HEALTH, COMMUNITY MEETING COSTS, VISIONING SESSIONS AND COSTS FOR TASK FORCE SPECIFIC PROJECTS AND INITIATIVES THE HOSPITALS ONGOING WORK WITH COMMUNITY GROUPS AND PARTICIPATION IN ADVISORY COMMITTEES AND COUNCILS CREATE A CONTINUOUS COMMUNICATIONS PROCESS, BRINGING NEW IDEAS FROM ANNE ARUNDEL COUNTY RESIDENTS AND ORGANIZATIONS INTO THE HOSPITAL'S COMMUNITY BENEFIT PLANNING PROCESS MYCHART ELECTRONIC HEALTH RECORD IS A SECURE ON- LINE ACCESS TO PORTIONS OF MEDICAL RECORDS PATIENTS CAN REQUEST MEDICAL APPOINTMENTS, VIEW THEIR HEALTH SUMMARY FROM THE MYCHART ELECTRONIC HEALTH RECORD, VIEW TEST RESULTS, REQUEST PRESCRIPTION RENEWAL, ACCESS TRUSTED HEALTH INFORMATION RESOURCES AND COMMUNICATE ELECTRONICALLY AND SECURELY WITH THEIR MEDICAL TEAM CURRENTLY THERE ARE 54,895 ACTIVE USERS AAMC IS COMMITTED TO ADDRESSING THE MOST SIGNIFICANT HEALTH NEED IN THE COUNTY WHICH IS BEHAVIORAL HEALTH IN COLLABORATION WITH THE COUNTY GOVERNMENT AND OTHER LOCAL NON-PROFIT AGENCIES, AAMC OPENED AN OUT-PATIENT MENTAL HEALTH CLINIC IN OCTOBER, 2014 AAMC HAS PLANS TO OPEN A PARTIAL HOSPITALIZATION PROGRAM FOR BEHAVIORAL HEALTH DURING SPRING 2016 AND WILL FILE FOR A CON FOR IN-PATIENT PSYCHIATRIC BEDS

Form and Line Reference	Explanation
PART III, LINE 2	SEE PART III, LINE 3 FOR EXPLANATION

PART III, LINE 3	THE HOSPITAL HAS ADOPTED HEALTHCARE FINANCIAL MANAGEMENT ASSOCIATION
ANT III, LINE 3	STATEMENT #15 THE HOSPITAL'S POLICY IS TO WRITE OFF ALL PATIENT ACCOUNTS THAT
	HAVE BEEN IDENTIFIED AS UNCOLLECTIBLE AN ALLOWANCE FOR DOUBTFUL ACCOUNTS IS
	RECORDED FOR ACCOUNTS NOT YET WRITTEN OFF THAT ARE ANTICIPATED TO BECOME
	UNCOLLECTIBLE IN FUTURE PERIODS INSURANCE COVERAGE AND CREDIT INFORMATION
	ARE OBTAINED FROM PATIENTS WHEN AVAILABLE NO COLLATERAL IS OBTAINED FOR
	ACCOUNTS RECEIVABLE BAD DEBT EXPENSE AT COST WAS DETERMINED BY USING A COST
	TO CHARGE RATIO THE BAD DEBT EXPENSE ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER
	THE ORGANIZATION'S CHARITY CARE POLICY WAS DETERMINED BY SPECIFIC
	IDENTIFICATION REVIEWING BAD DEBT RECORDS AND DETERMINING WHO WOULD HAVE
	BECOME ELIGIBLE FOR CHARITY CARE IF ALL INFORMATION HAD BEEN OBTAINED FROM
	THE PATIENTS BAD DEBT EXPENSE AT COST WAS DETERMINED BY USING A COST TO
	CHARGE RATIO THE BAD DEBT EXPENSE ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER
	THE ORGANIZATION'S CHARITY CARE POLICY WAS DETERMINED BY SPECIFIC
	IDENTIFICATION REVIEWING BAD DEBT RECORDS AND DETERMINING WHO WOULD HAVE
	BECOME ELIGIBLE FOR CHARITY CARE IF ALL INFORMATION HAD BEEN OBTAINED FROM
	THE PATIENTS

	·
PART III, LINE 4	THE HOSPITAL'S POLICY IS TO WRITE OFF ALL PATIENT ACCOUNTS THAT HAVE BEEN
ART III, LINE	IDENTIFIED AS UNCOLLECTIBLE AN ALLOWANCE FOR DOUBTFUL ACCOUNTS IS RECORDED
	FOR ACCOUNTS NOT YET WRITTEN OFF THAT ARE ANTICIPATED TO BECOME
	UNCOLLECTIBLE IN FUTURE PERIODS WHEN DETERMINING THE ALLOWANCE, THE POLICY
	CONSIDERS THE PROBABILITY OF RECOVERABILITY OF ACCOUNTS BASED ON PAST
	EXPERIENCE, TAKING INTO ACCOUNT CURRENT COLLECTION TRENDS CREDIT RISKS ARE
	ASSESSED BASED ON HISTORICAL WRITE-OFFS,NET OF RECOVERIES, AS WELL AS AN
	ANALYSIS OF THE AGED ACCOUNTS RECEIVABLE BALANCES WITH ALLOWANCES
	GENERALLY INCREASING AS THE RECEIVABLE AGES THE ANALYSIS OF RECEIVABLES IS
	PERFORMED MONTHLY, AND THE ALLOWANCES ARE ADJUSTED ACCORDINGLY INSURANCE
	COVERAGE AND CREDIT INFORMATION ARE OBTAINED FROM PATIENTS WHEN AVAILABLE
	NO COLLATERAL IS OBTAINED FOR ACCOUNTS RECEIVABLE ACCOUNTS RECEIVABLE
	FROM THIRD-PARTY PAYORS HAVE BEEN ADJUSTED TO REFLECT THE DIFFERENCE BETWEEN
	CHARGES AND THE ESTIMATED REIMBURSABLE AMOUNTS

Form and Line Reference	Explanation
PART III, LINE O	COMMUNITY BENEFIT QUESTION IS NOT APPLICABLE IN MARYLAND AS MARYLAND HOSPITALS ARE REIMBURSED UNDER THE HSCRC WAIVER PROGRAM WHEREIN NET REVENUE (REIMBURSEMENT) IS BASED ON A PERCENTAGE OF REGULATED CHARGES COSTING METHODOLOGY BASED ON TRIAL BALANCE EXPENSES ADJUSTED TO ALLOWABLE EXPENSE IN ACCORDANCE WITH MEDICARE COST REPORTING RULES AND REGULATIONS COST NUMBERS REPORTED ARE CONSISTENT WITH AAMC'S MEDICARE COST REPORT FILING

Form and Line Reference	Explanation
PART III, LINE 96	EACH AAMS PATIENT BILL INCLUDES CONTACT INFORMATION FOR FINANCIAL ASSISTANCE AND STATES WHERE TO CALL TO REQUEST A PAYMENT PLAN SHORT AND LONG TERM INTEREST FREE PAYMENTS PLANS ARE AVAILABLE THE HOSPITAL TAKES INTO ACCOUNT THE BALANCE OF THE BILL AND THE PATIENT'S FINANCIAL CIRCUMSTANCES IN DETERMINING THE APPROPRIATE AGREEMENT SHOULD THE PATIENT CONTACT PATIENT FINANCIAL SERVICES CUSTOMER SERVICE UNIT REGARDING INABILITY TO PAY, FINANCIAL ASSISTANCE IS OFFERED, THE AMOUNT OF WHICH IS BASED ON THE FINANCIAL ASSISTANCE SCREENING PROCESS IF THERE IS NO INDICATION FROM THE PATIENT OR A REPRESENTATIVE THAT THEY CANNOT PAY AND NO ATTEMPT AT PAYMENT OR REASONABLE PAYMENT ARRANGEMENTS ARE MADE, THE ACCOUNT IS REFERRED TO A COLLECTION AGENCY THE COLLECTION AGENCY IS EDUCATED ON HOW TO MAKE REFERRALS TO AAMC'S FINANCIAL COUNSELING DEPARTMENT FOR INDIVIDUALS INDICATING THEY HAVE AN INABILITY TO PAY THE HOSPITAL COLLECTION POLICY ALLOWS THE HOSPITAL TO TAKE INTO ACCOUNT PATIENT CIRCUMSTANCES SUCH AS THE AMOUNT OF THE BILL AND AMOUNTS OWED TO OTHER PROVIDERS IN DETERMINATION OF ULTIMATE AMOUNT TO BE PAID

Form and Line Reference	Explanation
PART VI, LINE 2	THE COMMUNITY HEALTH NEEDS ASSESSMENT WAS CONDUCTED BETWEEN JULY, 2012 AND DECEMBER, 2012 RESULTS WERE FINALIZED AND RELEASED IN JANUARY, 2013 THE CHANA WAS A COLLABORATION AND CO NDUCTED UNDER THE LEADERSHIP OF REPRESENTATIVES FROM AAMC, BALTIMORE WASHINGTON MEDICAL CENTER (BWMC), THE ANNE ARUNDEL COUNTY DEPARTMENT OF HEALTH, THE PARTNERSHIP FOR CHILDREN, Y OUTH AND FAMILIES, AND THE MENTAL HEALTH ALLIANCE THIS GROUP PROVIDES THE LEADERSHIP TO THE LOCAL HEALTH IMPROVEMENT COALITION, HEALTHY ANNE ARUNDEL COALITION (HAAC) HAAC IS A LA RGE PARTNERSHIP WITHIN THE COUNTY AND INCLUDES REPRESENTATION FROM PUBLIC SECTOR A GENCIES, HEALTH CARE PROVIDERS AND PAYERS, COMMUNITY-BASED PARTNERS, THE BUSINESS COMMUNITY AND AC ADEMIC INSTITUTIONS THE PURPOSE OF THIS COLLABORATION OF THE LEADERSHIP OF THE ACCOUNTY AND SECOND OF THE COLLABORATION OF THE LEADERSHIP OF HAAC WAS TO DE FINE THE PURPOSE OF THIS COLLABORATION OF THE LEADERSHIP OF HAAC WAS TO DE FINE THE PURPOSE OF THIS COLLABORATION OF THE LEADERSHIP OF HAAC WAS TO DE FINE THE PURPOSE OF THIS COLLABORATION OF THE LEADERSHIP OF HAAC WAS TO DE FINE THE PURPOSE OF THE CHNA PROCESS, WHAT GOALS NEEDED TO BE FULFILLED (EACH ORGANIZATION REQUIRES A NEEDS ASSESSMENT FOR VARIOUS REPORTING REASONS) AND TO DEFINE THE PARTICIPANTS WERE THE PARTICIPANTS THE PROCESS IS DEFINED AS FOLLOWS THE GROUP CONTRACTED WITH HOLLERAN CONSULTING, LLC TO CONDUCT A COUNTYWIDE COMMUNITY HEALTH NEEDS AS SESSMENT (CHNA) IN ORDER TO GATHER INFORMATION ABOUT THE HEALTH NEEDS AND HEALTH BEHAVIORS OF ANDE ARUNDEL COUNTY RESIDENTS THE ASS ESSMENT EXAMINED A VARIETY OF INDICATORS, INCLUDING SOCIAL DETERMINANTS OF HEALTH (POVERTY, HOUSING, EDUCATION,) MORTALITY RESIDENTS THE ASS ESSMENT EXAMINED A VARIETY OF INDICATORS, INCLUDING COMMUNITY HEALTH HERD AND THE REPORT OF INDICATORS, INCLUDING CONDITIONS (DIABETES, HEART DISEASE) HOLLERAN CONSULTING, LLC WAS ALSO OIL RECTED TO COLLECT THE INFORMATION THROUGH SECONDARY DATA SOURCES, FOCU ON THE COUNTY WE HAVE AND THE PROVIDED THE WITH HERD THE PROVIDED THE WI
	NUTRITION & PHYSICAL ACTIVITY TOPICS WERE DE TERMINED BASED ON FINDINGS FROM THE SECONDARY DATA RESEARCH EACH SESSION LASTED APPROXIMA TELY TWO HOURS AND WAS FACILITATED BY TRAINED STAFF FROM HOLLERAN CONSULTING, LLC IN TOTA L, 55 PEOPLE PARTICIPATED IN THE FOCUS GROUPS PARTICIPANTS WERE RECRUITED THROUGH LOCAL HEALTH AND HUMAN SERVICE ORGANIZATIONS AND PUBLIC NEWS RELEASES IN EXCHANGE FOR THEIR PART ICIPATION, ATTENDEES WERE GIVEN A \$50 GIFT CARD AT THE COMPLETION OF THE FOCUS GROUP PART ICIPANTS CAME FROM A VARIETY OF ZIP CODES THROUGHOUT ANNE ARUNDEL COUNTY IT IS IMPORTANT TO NOTE THAT THE RESULTS REFLECT THE PERCEPTIONS O

Form and Line Reference	Explanation
PART VI, LINE 3	PUBLIC NOTICE AND INFORMATION REGARDING THE ANNE ARUNDEL MEDICAL CENTER'S CHARITY CARE POLICY INCLUDES THE FOLLOWING A) ANNUAL NOTICE THAT CHARITY CARE IS PROVIDED AND THE CRITERIA IS PROVIDED AND PUBLISHED IN THE LOCAL NEWSPAPER, THE CAPITAL B) THE NOTICE PROVIDED BY THE UNITED STATES DEPARTMENT OF HEALTH AND HUMAN SERVICES REGARDING MEDICAL CARE FOR THOSE WHO CANNOT AFFORD TO PAY IS POSTED AT THE POINT OF ADMISSION, THE BUSINESS OFFICE, CASHIER, AND EMERGENCY ROOM C) INDIVIDUAL NOTICE IS PROVIDED TO EACH PERSON SEEKING SERVICE AT THE TIME OF ADMISSION OR PRE-ADMISSION TESTING

ANNE ARUNDEL MEDICAL CENTER (AAMC.) IS COMMITTED TO SERVING THE COMMUNITY A VALUE THAT IS STATED IN CLEARLY THROUGHOUT OUR STRATE (INTITATIVES OUR SURROUNDING COMMUNITY HAS GREAT WEALTH, BUT THERE ARE POCKETS OF POVERTY IN ANNAPOLIS CITY AND PARTS OF THE SURROUNDING COMMUNITY. RACIAL HEALTH DISPARITY IS PRESENT IN OUR COMMUNITY THIS NARRATULE IS A DESCRIPTION OF THE DIFFERENT COMMUNITY EN SUR SERVE ALTHOUGH AAMC IS A REGIONAL HOSPITA I. SERVING PORTIONS OF ADJACENT COUNTY THEN AND AMC. IS A REGIONAL HOSPITA I. SERVING PORTIONS OF ADJACENT COUNTIES, ANNE AMO ME SENDE ALTHOUGH AAMC. IS A REGIONAL HOSPITA I. SERVING PORTIONS OF ADJACENT COUNTIES, ANNE AMO ME SENDE ALTHOUGH AAMC. IS A REGIONAL HOSPITA I. SERVING PORTIONS OF ADJACENT COUNTIES, ANNE AMO ME SENDE ALTHOUGH AAMC. IS A REGIONAL HOSPITA I. SERVING PORTIONS OF ADJACENT COUNTIES, ANNE AMO ME SENDE ALTHOUGH AAMC. IS A WHITE, IS SENDE ALCOHOLY. THE DISCHARGE DEATH COUNTY IS DEFINED. AS THE AS FORD THE SERVING THE SERVING PORTION OF ADJACENT COUNTIES OF AND	Form and Line Reference	Explanation
HISPANIC HHI \$66,831 THE COUNTY REPORT CARD (2015 DATA) INDICATES THAT 4 3 PERCENT OF FAMILIES/6 39 PERCENT OF INDIVIDUALS ARE LIVING BELOW THE POVERTY LEVEL THE AVERAGE UNEMP LOYMENT RATE FOR THE CIVILIAN LABOR FORCE FOR THE COUNTY, JANUARY 2015 TO DATE IS 5 1 PERC ENT THE U S BUREAU OF LABOR STATISTICS SHOWS THAT UNEMPLOYMENT FOR THE BLACK POPULATION IS TWICE AS		ANNE ARUNDEL MEDICAL CENTER (AAMC) IS COMMITTED TO SERVING THE COMMUNITY, A VALUE THAT IS STATED IN CLEARLY THROUGHOUT OUR STRATEGIC INITIATIVES OUR SURROUNDING COMMUNITY HAS GREAT WEALTH, BUT THERE ARE POCKETS OUR SURROUNDING COMMINITY HAS GREAT WEALTH, BUT THERE ARE POCKETS OF POVERTY IN ANNAPOLIS CITY AND PARTS OF THE SURROUNDING COUNTY AS A RESULT, RACIAL HEALTH DISPARTY IS PRESENT IN OUR COMMUNITY THIS NARRATIVE IS A DESCRIPTION OF THE DIFFERENT COMMUNITIES WE SERVE ALTHOUGH AAMC IS A DESCRIPTION OF THE DIFFERENT COMMUNITIES WE SERVE ALTHOUGH AAMC IS A DESCRIPTION OF THE DIFFERENT COMMUNITIES WE SERVE ALTHOUGH AAMC IS A DESCRIPTION OF THE DIFFERENT COMMUNITY BENEFIT SERVICE AREA SINCE SIXTY-FIVE PERCENT OF INPATIENT DISCHARGES (OVER 16,000 IN PY15) COME FROM THE COUNTY THE DISCHARGED PATIENTS WERE COMPRISED OF 81 8% WHITE HAD 18 2% NON-WHITE THE COUNTY DEMOGRAPHICS ARE AS FOLLOWS 70 2% WHITE, 15 8% BLACK, 7 % HISPANIC, 38 % ASIAN, 03 % NATIVE AMERICAN, AND 29 % ARE OTHER RACES. THE COUNTY IS LO CATED SOUTH OF BALTIMORE AND EAST OF WASHINGTON, D C AND HOSTS SOME RACIALLY AND ETHNICA LLY DIVERSE COMMUNITIES WITH RESIDENTS SINGE AS SOME RACIALLY AND ETHNICA LLY DIVERSE COMMUNITIES WITH RESIDENTS SINGE AS SOME ACCIDENT SINGE AS SOME AND AS THE HEALT OF THE RESIDENTS THE HISPANIC POPULATION HAS EXPERIENCED THE MOST GROWTH AMONG ALL POPULATION HAS EXPERIENCED THE MOST GROWTH AMONG ALL POPULATION WILL CONTINUE TO GROW AN ADDITIONAL 22 4% OVER THE HISPANIC POPULATION WILL CONTINUE TO GROW AN ADDITIONAL 22 4% OVER THE HISPANIC POPULATION WILL CONTINUE TO GROW AN ADDITIONAL 22 4% OVER THE HISPANIC DO NOT SPEAK ENGLISH AND ARE NOT INSURED THEREFOOR, SLIDING SCALE PROGRAMS MUST EXIST AS WELL AS INCREASE AVAILABILITY OF CULTURALLY SENSITIVE, BLINGULD FRAIM AND ARE NOT INSURED THEREFOOR, SLIDING SCALE PROGRAMS MUST EXIST AS WELL AS INCREASE AVAILABILITY OF CULTURALLY SEX EXCENSES TO CARE IS AS SINCE RESIDENTS WHO ARE 65 AND OLDER IN THE COUNTY SEXPECTED OF OR OVER A SPECENT OVER THE HEALT NEEDS OF THIS POPULATION OF THE

Form and Line Reference	Explanation
PART VI, LINE 4	OLLMENT PORTIONS OF ANNAPOLIS (21401 AND 21403 ZIP CODES) ALSO HAVE HIGHER RATES OF POVER TY AND MEDICAID ENROLMENT THERE IS A SECTION OF THE 21401 ZIP CODE, IN WHICH THE HOSPITAL IS LOCATED, WHICH HAS BEEN IDENTIFIED BY THE STATE AS A DESIGNATED "HEALTH ENTERPRISE ZON E" (HEZ) FURTHERMORE, THESE ZIP CODES HAVE DISTINCT AREAS WHERE RESIDENTS SUFFER SIGNIFIC ANT HEALTH DISPARITIES THAT ARE COMPOUNDED BY COMMON SOCIAL DETERMINANTS OF HEALTH SUCH AS REDUCED ACCESS TO HEALTH CARE, LIMITED TRANSPORTATION, LOW LITERACY LEVELS, AND HIGHER RA TES OF CRIME APPROXIMATELY 33 PERCENT OF ANNAPOLIS RENTAL UNITS ARE PUBLIC HOUSING OR REC EIVE A PUBLIC SUBSIDY TO PROVIDE HOUSING TO LOW AND MODERATE INCOME HOUSEHOLDS, AS DEFINED BY HUD

	· ·
PART VI.LINE 5	THE FOLLOWING ARE SEVERAL EXAMPLES OF HOSPITAL ACTIVITIES AND INITIATIVES THE
711112 3	HOSPITAL HAS DOCTOR ON-CALL ROTATIONS IN EVERY SPECIALTY FOR WHICH THERE
	MAY BE AN EMERGENCY OR INPATIENT NEED ON-CALL COVERAGE IS PROVIDED TO ALL
	PATIENTS REGARDLESS OF INSURANCE STATUS THERE ARE NO GAPS IN AVAILABILITY OF
	ANY SPECIALTY FOR UNINSURED OR UNDERSERVED PATIENTS IN ADDITION, THE
	HOSPITAL HAS HOSPITALIST PROGRAMS IN MEDICINE, PEDIATRICS, GENERAL SURGERY,
	OBSTETRICS AND AN INTENSIVIST PROGRAM THESE PHYSICIANS PROVIDE 24-HOUR IN-
	HOUSE COVERAGE FOR EACH OF THESE AREAS FOR ALL PATIENTS REGARDLESS OF
	INSURANCE STATUS THE HOSPITAL ALSO PROVIDES SPECIALTY PROGRAMS FOR
	THORACIC SURGERY, NEONATAL OPHTHALMOLOGY, GYN ONCOLOGY, PALLIATIVE CARE.
	NEUROLOGY/STROKE, WOMEN'S PELVIC HEALTH, SURGICAL ONCOLOGY, AND THE BREAST
	CENTER THE HOSPITAL AND MANY OF ITS PHYSICIANS SUPPORT THE ANNE ARUNDEL
	COUNTY HEALTH DEPARTMENT'S REACH PROGRAM (RESIDENTS ACCESS TO A COALITION
	OF HEALTH), WHICH OFFERS ACCESS TO AFFORDABLE HEALTH SERVICES FOR LOW-INCOME
	UNINSURED INDIVIDUALS IN ANNE ARUNDEL COUNTY THE HOSPITAL CONTINUES ITS
	"GREEN INITIATIVE" PROGRAM IN ORDER TO IMPROVE AND PROTECT THE HEALTH OF
	STAFF AND THE COMMUNITY BY IMPLEMENTING ENVIRONMENTALLY FRIENDLY
	INITIATIVES THE HOSPITAL PAVILION SOUTH TOWER IS THE FIRST 24/7 HOSPITAL TO BE
	LEED GOLD CERTIFIED VARIOUS PROGRAMS UNDER THIS INITIATIVE INCLUDE BATTERY
	RECYCLING, REUSABLE SHARPS CONTAINERS, REPROCESSING TO REDUCE MEDICAL
	WASTE, AND USE OF GREEN SEAL CERTIFIED CLEANERS. THE HOSPITAL EMPLOYS A
	SUSTAINABILITY MANAGER AS PART OF THIS PROGRAM THE HOSPITAL ALSO HAS A
	DISASTER PREPAREDNESS COORDINATOR THAT IS RESPONSIBLE TO PROVIDE STAFF
	TRAINING, COORDINATE DISASTER DRILLS, AND KEEP THE HOSPITAL'S DISASTER
	PREPAREDNESS SUPPLY INVENTORY UP TO DATE HOSPITAL EMPLOYEES HAVE COMPLETED
	FEMA EMERGENCY PREPARATION COURSES TO BETTER COLLABORATE WITH OTHER
	COUNTY SERVICE PROVIDERS TO BETTER SERVE THE COMMUNITY THESE STAFF MEMBERS
	PARTICIPATED IN A NUMBER OF COLLABORATIVE PLANNING MEETINGS AND DRILLS WITH
	DESIGNATED COUNTY SERVICES AND FIRST RESPONDERS COMMUNITY ACCESS IS ALWAYS
	AVAILABLE THROUGH THE HOSPITAL'S ASK-A-NURSE PROGRAM CALLED ASKAAMC THE
	ASK-A-NURSE PROGRAM PROVIDES THE COMMUNITY AROUND THE CLOCK TELEPHONE
	ACCESS TO REGISTERED NURSES EACH YEAR, THE HEALTH SYSTEM'S COMMUNITY HEALTH
	AND WELLNESS DEPARTMENT PARTNERS WITH THE ANNAPOLIS AND ANNE ARUNDEL
	COUNTY COALITION TO END HOMELESSNESS IN ORGANIZING THE COUNTY'S ANNUAL
	HOMELESS RESOURCE DAY THIS YEAR MORE THAN 45 COUNTY SERVICE PROVIDERS
	ATTENDED AND MORE THAN 550 OF THE AREAS HOMELESS WERE ASSISTED IN OBTAINING
	ACCESS TO NEEDED HEALTH AND HUMAN SERVICES AAMC NURSES MANAGED A TRIAGE
	TABLE COMPLETING HEALTH DATABASES, BLOOD PRESSURE SCREENINGS, MEDICATION
	RECONCILIATION AND EDUCATION, ALONG WITH DENTAL, VISION AND SOCIAL SERVICES
	REFERRALS

Form and Line Reference	Explanation
PART VI, LINE 6	THE HEALTH SYSTEM'S AAMC COMMUNITY CLINICS, LLC, A GROUP WITHIN PHYSICIAN ENTERPRISE, LLC CURRENTLY HAS (4) LOCATIONS MORRIS BLUM, FOREST DRIVE, ARUNDEL LODGE, AND STANTON CENTER THE MOST SIGNIFICANT EFFORT PUT FORTH IN FY215 WAS TO CONTINUE TO FOCUS ON THE UNDERSERVED POPULATION RESOURCES WERE ALLOCATED TO THE CONTINUED OPERATIONS OF THE COMMUNITY HEALTH CENTER ON FOREST DRIVE IN ANNAPOLIS AND OF THE MORRIS BLUM COMMUNITY HEALTH CENTER ON FOREST DRIVE IN ANNAPOLIS AND OF THE MORRIS BLUM COMMUNITY HEALTH CENTER WITHIN THE STATE-DESIGNATED HEALTH ENTERPRISE ZONE (HEZ) IN ANNAPOLIS ON GLENWOOD STREET INCLUDED IN THE HEZ EFFORT IS THE ANNAPOLIS COMMUNITY HEALTH PARTNERSHIP, WHICH CONSISTS OF ANNA FOLDING HEDICAL CENTER, THE HOUSING AUTHORITY OF THE CITY OF ANNAPOLIS, THE CITY OF ANNAPOLIS, THE ANNA ARUNDEL COUNTY DEPARTMENT OF HEALTH AND THE ANNE ARUNDEL COUNTY DEPARTMENT OF HEALTH AND THE ANNE ARUNDEL COUNTY DEPARTMENT OF HEALTH AND THE ANNE ARUNDEL COUNTY DEPARTMENT OF A GING AND DISABILITIES THE ANNAPOLIS COMMUNITY HEALTH PARTNERSHIP IS FOCUSING ON A CURRENTLY MEDICALLY UNDERSERVED NEIGHBORHOOD WITH HIGH RATES OF EMERGENCY ROOM UTILIZATION, HOSPITAL ADMISSIONS AND READMISSIONS, AND A LARGE VOLUME OF MEDICAL 911 CALLS THROUGH FUNDING PROVIDED BY THE HEZ DESIGNATION, THE PARTNERSHIP ESTABLISHED A PATIENT-CENTERED MEDICAL HOME AT THE MORRIS HE BLUM SENIOR APARTMENTS BUILDING THIS MEDICAL OFFICE, NESTLED IN THE COMMUNITY IT IS MEANT TO SERVE, IS EASILY ACCESSIBLE BY FOOT OR PUBLIC TRANSPORTATION THE PRIMARY CARE MEDICAL HOME PERSONNEL PROVIDE MEDICAL TREATMENT TO PATIENTS AGE SIX YEARS OLD TO ADULTS THE MORRIS BLUM MEDICAL CINCIP PROVIDE MEDICAL CREATED THE BUILDING AND THE SURVEY BY AND ALBORY BY HAVING ARE MEDICAL HORSE BY HOUSE AND HORSE HEAD AND ALBORY BY HAVING ARE MEDICAL TREATMENT TO PATIENTS AGE SIX YEARS OLD TO ADULTS THE MORRIS BLUM MEDICAL CINCIP PROVIDES THE FOREST DRIVE CHARGE OF THE BUILDING AND THE SURVEY BY AND ALBORY BY HAVE AND AND ADD AND AND AND AND AND AND AND
	CLINIC ADDITIONAL COMMUNITY BENEFIT EXPENSES INCURRED BY AFFILIATED ENTITIES WITHIN THE HEALTH SYSTEM INCLUDE RESEARCH EXPENSE - \$558,157 INCURRED BY ANNE ARUNDEL HEALTH SYSTEM RESEARCH INSTITUTE, INC SUBSIDIZED HEALTH SERVICES - \$475,900 INCURRED BY ANNE ARUNDEL HEALTH CARE SERVICES, INC CHARITY CARE AND EDUCATION - \$268,479 INCURRED BY ANNE ARUNDEL GENERAL TREATMENT SERVICES, INC WHEN CONSIDERING THE ADDITIONAL EXPENSE OF COMMUNITY BENEFIT ACTIVITIES PROVIDED BY AFFILIATED ENTITIES IN COMBINATION WITH THE COST REPORTED AT PART I, LINE 7, TOTAL COMMUNITY BENEFIT EXPENSE AS A PERCENTAGE OF AAMC EXPENSES WOULD INCREASE TO 8 53%

Form and Line Reference	Explanation
PART VI, LINE 7, REPORTS FILED WITH STATES	MD

Software ID: Software Version:

EIN: 52-1169362

Name: ANNE ARUNDEL MEDICAL CENTER INC

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
ANNE ARUNDEL MEDICAL CENTER	PART V, SECTION B, LINE 5 SEE STATEMENT FOR PART VI, LINE 2 ON PAGE 59 FOR SUPPORTING NARRATIVE
ANNE ARUNDEL MEDICAL CENTER	PART V, SECTION B, LINE 6A THE CHNA WAS A JOINT UNDERTAKING, LED BY THE ANNE ARUNDEL COUN TY DEPARTMENT OF HEALTH, ANNE ARUNDEL HEALTH SYSTEM AND BALTIMORE WASHINGTON MEDICAL CENTE R THE RESEARCH AND SURVEY DATA WERE SOURCED BY SECONDARY DATA PROFILES, KEY INFORMANT SUR VEYS AND FOCUS GROUPS
ANNE ARUNDEL MEDICAL CENTER	PART V, SECTION B, LINE 6B ANNE ARUNDEL COUNTY DEPARTMENT OF HEALTHTHE ANNE ARUNDEL COUNT Y DEPARTMENT OF AGINGMENTAL HEALTH ALLIANCE OF ANNE ARUNDEL COUNTYTHE COUNTY EXECUTIVE'S O FFICEANNE ARUNDEL COMMUNITY COLLEGEFAITH BASED ORGANIZATIONSOTHER LOCAL ORGANIZATIONS
ANNE ARUNDEL MEDICAL CENTER	PART V, SECTION B, LINE 11 AAMC HAS ADDRESSED THE HEALTH NEEDS (OBESITY, CO-OCCURRING DIS ORDERS, CANCER, HEART DISEASE/ DIABETES, HEALTH DISPARITY AND AWARENESS OF SERVICES THROUG H ITS ANNUAL OPERATING PLAN AND STRATEGIC DECISION MAKING PROCESS THESE HEALTH NEEDS WERE ADDRESSED IN THE IMPLEMENTATION PLAN THE CHNA DESCRIBED OTHER SOCIAL DETERMINANTS OF HEA LTH SUCH AS TRANSPORTATION, BUT AAMC CAN NOT ADEQUATELY ADDRESS THOSE NEEDS AS THEY REQUIR E INTERVENTION FROM PUBLIC SERVICES AND LOCAL GOVERNMENT
ANNE ARUNDEL MEDICAL CENTER	PART V, SECTION B, LINE 22D THE HOSPITAL FACILITY USED THE RATES SET BY THE HEALTH SERVIC ES COST REVIEW COMMISSION ("HSCRC") PLEASE REFER TO THE NARRATIVES FOR PART I, LINES 7A A ND 7B FOR MORE DETAILED INFORMATION ON THIS PROCESS
PART V, SECTION B, LINE 16	FINANCIAL ASSISTANCE POLICY WEBSITE AVAILABILITY
ANNE ARUNDEL MEDICAL CENTER PART V, SECTION B, LINE 16A WEBSITE	WWW AAHS ORG/
ANNE ARUNDEL MEDICAL CENTER PART V, SECTION B, LINE 16B WEBSITE	WWW AAHS ORG/
ANNE ARUNDEL MEDICAL CENTER PART V, SECTION B, LINE 16C WEBSITE	WWW AAHS ORG/

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DLN: 93493137067026

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Grants and Other Assistance to Organizations. Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990. ▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection**

Name of the organization ANNE ARUNDEL MEDICAL CENTER INC

Employer identification number 52-1169362

General Information on Grants and Assistance

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and

✓ Yes ☐ No

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Part II Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) PHYSICIAN ENTERPRISE LLC 2001 MEDICAL PARKWAY ANNAPOLIS,MD 21401	27-0263214	501(C)(3)	16,294,490				TO SUPPORT THE OPERATIONS OF PHYSICIAN ENTERPRISE, LLC

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	1	1
3	Enter total number of other organizations listed in the line 1 table	C	0

Schedule I (Form 990) 2014		
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.	
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental I	nformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
· · ·	ANNE ARUNDEL MEDICAL CENTER, INC GIVES CONTRIBUTIONS TO FUND THE OPERATIONS OF PHYSICIAN ENTERPRISE, LLC IN ORDER TO FULFILL ITS EXEMPT PURPOSE OF ENHANCING THE COMPREHENSIVE HEALTH CARE IT PROVIDES TO THE LOCAL AND REGIONAL COMMUNITY AAMC MONITORS THE USE OF THESE FUNDS THROUGH BOARD MEETINGS AND THROUGH THE REVIEW OF THE ENTITY'S FINANCIAL INFORMATION

Schedule I (Form 990) 2014

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DLN: 93493137067026

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization ANNE ARUNDEL MEDICAL CENTER INC **Employer identification number**

52-1169362

Pa	TEL Questions Regarding Compensation	n				
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the o reimbursement or provision of all of the expenses d			1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?					
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III					
	▼ Compensation committee	굣	Written employment contract			
	✓ Independent compensation consultant	<u> - </u>	Compensation survey or study			
	Form 990 of other organizations	<u> </u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A , line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control payment?					Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?				Yes	
С	Participate in, or receive payment from, an equity-based compensation arrangement?					Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of					
а	The organization?					No
b	Any related organization?					No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of					
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III					No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was					
	subject to the initial contract exception described i					
	ın Part III					Νo
9	If "Yes" to line 8, did the organization also follow th section 53 $4958-6(c)$?	e rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

ner complete time part for any additional information							
Return Reference	Explanation						
	PART I, LINE 4B THE FOLLOWING PARTICIPATED IN THE ORGANIZATION'S 457(F) PLAN VICTORIA BAYLESS \$157,382 ROBERT REILLY \$ 24,620 MITCHELL SCHWARTZ, M D \$ 50,400 SHERRY PERKINS \$ 29,006 BARBARA BALDWIN \$ 32,733 JENNIFER HARRINGTON \$ 11,104 PATRICIA CZAPP, M D \$ 15,123 JOSEPH MOSER, M D \$ 1,494 ADRIAN PARK, M D \$ 38,861 HENRY SOBEL, M D \$ 923 DURING THE YEAR, THE FOLLOWING DIRECTORS AND OFFICERS RECEIVED PAYMENTS AS PART OF THEIR PARTICIPATION IN THE ORGANIZATION'S 457(F) PLAN MITCHELL SCHWARTZ, M D \$116,225 ROBERT REILLY \$ 63,129 JENNIFER HARRINGTON \$ 18,289 JOSEPH MOSER, M D \$ 373 HENRY SOBEL, M D \$ 47,099						

Schedule J (Form 990) 2014

Additional Data

Software ID: Software Version:

EIN: 52-1169362

Name: ANNE ARUNDEL MEDICAL CENTER INC

(F) Compensation in

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns

(A) Name and Title	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred in prior Form 990
VICTORIA BAYLESS, PRESIDENT AND CEO	(I) 744,036 (II) 744,036	6 321,890 0 0	46,237 0	162,582 0	18,679 0	1,293,424	0
ROBERT REILLY, CFO	(I) 397,615 (II)	5 0 136,500 0	126,502 0	29,820 0	16,830 0	707,267 0	63,129 0
MITCHELL SCHWARTZ MD, CHIEF MEDICAL OFFICER	(I) 442,123 (II)	3 0 162,432 0	190,208	55,600 0	24,274 0	874,637 0	116,225 0
SHERRY PERKINS, CHIEF OPERATING OFFICER	(I) 432,569 (II)	9 158,080	43,712 0	34,206 0	871 0	669,438 0	0
BARBARA BALDWIN, VP AND CIO	(I) 291,749 (II)	9 0 89,600 0	20,601	37,933 0	0	439,883	0
JENNIFER HARRINGTON, VP SUPPORT & CLINICAL SERVICES	(1) 220,833	67,500 0 0	58,843 0	16,008 0	22,540 0	385,724 0	18,289 0
PATRICIA CZAPP MD, CLINICAL INTEGRATION CHAIR	(I) 312,578 (II) 0	96,000	18,690 0	22,923 0	0	450,191 0	0
JOSEPH D MOSER MD, SENIOR VP OF MEDICAL AFFAIRS	(I) 326,761 (II) 0	74,721	50,525 0	9,294 0	34,037 0	495,338 0	373 0
GEORGE SAMARAS MD, MEDICINE DIVISION CHAIR	(I) 310,023 (II) 0	3 0 116,330 0	19,617 0	0	26,832 0	472,802 0	0
ADRIAN PARK, SURGERY DIVISION CHAIR	(I) 536,867 (II) 0	7 0 171,219 0	41,108 0	44,061 0	16,795 0	810,050 0	0
HENRY SOBEL MD, WOMEN'S & CHILDREN'S DIVISION CHAIR	(I) 302,990 (II) 0	0 0 67,340 0	67,895 0	6,123 0	34,125 0	478,473 0	40,100 0

DLN: 93493137067026

OMB No 1545-0047

Schedule K **Supplemental Information on Tax Exempt Bonds** (Form 990)

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

►Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Employer identification number

	nal Revenue Service e of the organization									l Emi	-lawar i	1+ifi		spection		
	e of the organization IE ARUNDEL MEDICAL C	SENTER INC									ployer i -1169		cation	numbe	er 	
Pa	rt I Bond Issues										_	_		_		
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue price	(f) [escription o	f purpose			(g Defe	g) ased	(h) beha ıssı	lf of		Pool ncing
				<u> </u>							Yes	No	Yes	No	Yes	No
	MARYLAND HEALTH AND HIGHER EDUCATION FACILITIES AUTHORITY	52-0936091	5742173V5	02-19-2009	60,000,000	ACQUISI.	TION/CONS ISTING FAC		NOVATION/E	QUIP OF		X		Х		X
	MARYLAND HEALTH AND HIGHER EDUCATION FACILITIES AUTHORITY	52-0936091	5742176G5	02-03-2010	83,903,060	FINANCE ACQUISITION/CONSTRUCT NEW TOWER GARAGE EXPANSION,REFUND 2004B BOND				Х		Х		X		
	MARYLAND HEALTH AND HIGHER EDUCATION FACILITIES AUTHORITY	52-0936091	574218LP6	11-01-2012	80,370,836	FINANCE ACQUISITION/REFUND 1998 AND 2004A BONDS					Х		Х		X	
	MARYLAND HEALTH AND HIGHER EDUCATION FACILITIES AUTHORITY	52-0936091	574218TJ2	11-01-2014	134,824,993	ACQUISI.	TION/ADVA 2009 BOND					Х		Х		X
Pa	rt III Proceeds															
	A mount of bands ratirs	اد.			}	•	4		В		С		-		D	
1	Amount of bonds retire Amount of bonds legall								7,265,000		3,85	50,000	' 			
3	Total proceeds of issue	-					CO 000 000		06 525 725		0203	2 7 2 0			441 2	
4	Gross proceeds in rese						60,000,000		2,632,665			32,730 51,894	+			69,122 44,129
5	Capitalized interest fro						3,741,749		1,870,961		٥,٦٠) 1,0) 4	+		0,7	+4,12,
6	Proceeds in refunding 6	•					3,/ 71,/ 12		1,070,501							
7	Issuance costs from p						1,098,549		1,448,766		1,14	17,195	 		7.	49,019
8	Credit enhancement fro	om proceeds					332,092		2, ,		-,	,-				,
9	Working capital expend	ditures from proc	eeds										†			
10	Capital expenditures fr	rom proceeds					22,060,522		6,359,895							
11	Other spent proceeds						32,767,088		74,012,710		79,22	23,641		;	134,0	75,974
12	O ther unspent proceed	ıs							210,728				†			
13	Year of substantial con	npletion				20	11	20	11	2	012			2	014	
						Yes	No	Yes	No	Yes		No	Y	'es		No
14	Were the bonds issued	as part of a curre	ent refunding iss	ue?			Х	Х		Х						Х
15	Were the bonds issued	as part of an adv	/ance refunding i	ssue?			Х		Х	X				Χ		
16	Has the final allocation	of proceeds bee	n made?			Х			Х	Х						Х
17	Does the organization allocation of proceeds?		e books and reco	ords to support	the final	Х		Х		Х				Х		
Par	t IIII Private Busin	ness Use														
						Yes	A No	Yes	B No	Yes	C	No	٠.	'es	D T	No
1						165	140	165	140	162		140	1	C 2	1	140

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Χ

Part Private Business Use (Continued) В C D Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Х Х Χ of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-С Χ Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other Х outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 % 0 % 0 % 0 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 0 % 0 % 0 % 0 180 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 6 0 % 0 % 0 % 0 180 % Does the bond issue meet the private security or payment test? 7 Χ Χ Χ Χ Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В C Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Χ Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Χ Exception to rebate? b Χ Χ Χ Χ No rebate due? Х c Х Х If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ Χ into a qualified hedge with respect to the bond issue? CITIBANK Name of provider Term of hedge 39 700000000000 C Was the hedge superintegrated? d Χ Was the hedge terminated? Χ

	rabinage (commune)								
		Α	·	В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		x		X		x		X
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		×		×		Х
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		Х		X		Х	

Part V Procedures To Undertake Corrective Action

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI Supplemental Info	rmation. Provide additional information for responses to questions on Schedule K (see instructions).
Return Reference	Explanation

DATE REBATE COMPUTATION PERFORMED

ISSUER NAME MARYLAND HEALTH AND HIGHER EDUCATION FACILITIES AUTHORITY DATE THE REBATE COMPUTATION WAS PERFORMED 07/01/2013

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493137067026

OMB No 1545-0047

2014

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization ANNE ARUNDEL MEDICAL CENTER INC	Employer identification number
	52-1169362

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE SOLE STOCKHOLDER OF THE ORGANIZATION IS THE ANNE ARUNDEL HEALTH SYSTEM, INC. ("AAHS"), A SECTION 501(C)(3) ENTITY THAT SERVES AS THE PARENT CORPORATION OF THE INTEGRATED HEALTH SYSTEM

Return Reference	Explanation
'	THE SOLE STOCKHOLDER OF THE ORGANIZATION IS THE ANNE ARUNDEL HEALTH SYSTEM, INC ("AAHS"), A SECTION 501(C)(3) ENTITY THAT SERVES AS THE PARENT CORPORATION OF THE INTEGRATED HEALTH SYSTEM AAHS HAS THE EXPRESS POWER AND RESPONSIBILITY TO ELECT AND REMOVE THE BOARD OF DIRECTORS AND OFFICERS OF THE CORPORATION

Return Reference	Explanation
	THE SOLE STOCKHOLDER OF THE ORGANIZATION IS THE ANNE ARUNDEL HEALTH SYSTEM, INC ("AAHS"), A SECTION 501(C)(3) ENTITY THAT SERVES AS THE PARENT CORPORATION OF THE INTEGRATED HEALTH SYSTEM AAHS HAS THE EXPRESS POWER AND RESPONSIBILITY TO APPROVE DECISIONS OF THE BOARD OF DIRECTORS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE BOARD HAS ASSIGNED RESPONSIBILITY FOR THE DETAILED REVIEW OF THE FORM 990 TO THE FINANCE AND AUDIT COMMITTEE OF ANNE ARUNDEL HEALTH SYSTEM, INC (PARENT) THE FINANCE AND AUDIT COMMITTEE REVIEWS THE FORM 990 AND PROVIDES SUMMARY INFORMATION TO THE FULL BOARD THE FORM 990 IS MADE AVAILABLE TO THE FULL BOARD FOR REVIEW PRIOR TO ITS FILING AT A BOARD MEETING

THE ORGANIZATION REQUIRES THAT SENIOR EXECUTIVE LEADERS AND EACH MEMBER OF THE BOARD REVIEW THE ORGANIZATIONS CONFLICT OF INTEREST POLICY ON AN ANNUAL BASIS AND RETURN AN ACKNOWLEDGEMENT OF RECEIPT AND DISCLOSURE OF ANY POTENTIAL CONFLICTS OF INTEREST SUBSEQUENT TO THE COMPLETION OF THE ANNUAL CONFLICT OF INTEREST QUESTIONNAIRE, IF A COVERED INDIVIDUAL BECOMES AWARE OF AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST, THE COVERED INDIVIDUAL SHALL PROMPTLY DISCLOSE IT TO THE PRESIDENT OF AAHS. IF AAHS HAS REASONABLE CAUSE TO BELIEVE THAT A COVERED INDIVIDUAL HAS FALLED TO DISCLOSE A POTENTIAL CONFLICT OF INTEREST, IT SHALL INFORM THE COVERED INDIVIDUAL OF THE BASIS FOR SUCH BELIEF AND PROVIDE THE COVERED INDIVIDUAL AN OPPORTUNITY TO EXPLAIN THE ALLEGED FAILURE TO DISCLOSE AFTER DISCLOSURE OF AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST ITS HAD BOARD OF THE BOARD OF TRUSTEES OR AN OFFICER OR SENIOR EXECUTIVE, THE EXECUTIVE COMMITTEE OF THE AAHS BOARD SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS. IF THE INTERESTED PERSON IS A MEMBER OF THE EXECUTIVE COMMITTEE, AFTER ANY DISCLOSSION WITH THE INTERESTED PERSON IS A MEMBER OF THE EXECUTIVE COMMITTEE, AFTER ANY DISCLOSSION WITH THE INTERESTED MEMBER SUCH MEMBER SHALL LEAVE THE EXECUTIVE COMMITTEE MET THAT LEGAL COUNSEL OR OTHER ADVISORS ASSIST AND ADVISE THE COMMITTEE IN CONNECTION WITH THE INVESTIGATION AND DETERMINATION OF A CONFLICT OF INTEREST IS SUE IF A CONFLICT OR ROTEINTAL CONFLICT IS DEEMED TO EXIST, THE MEMBER MUST REMOVE HIMSELF OR HERSELF FROM PARTICIPATING IN DISCUSSION AND VOTING UPON OR OTHER DECISION MAKING IN REGARD TO THE MATTER, AVOID USING HIS OR HER PERSONAL INFLUENCE, AVOID MAKING AN ADMINISTRATIVE DECISION ON THE MATTER, AND, IN THE CASE OF A DIRECTOR, MUST NOT BE COUNTED IN DETERMINING THE QUORUM FOR ACTION ON THE MATTER, AND, IN THE CASE OF A DIRECTOR, MUST NOT BE COUNTED IN DETERMINING THE QUORUM FOR ACTION ON THE MATTER, AND, IN THE CASE OF A DIRECTOR, MUST NOT BE COUNTED IN DETERMINING THE QUORUM FOR ACTION ON THE MATTER, AND, IN THE EXECUTIVE D	Return Reference	Explanation
	PART VI, SECTION B,	ORGANIZATIONS CONFLICT OF INTEREST POLICY ON AN ANNUAL BASIS AND RETURN AN ACKNOWLEDGEMENT OF RECEIPT AND DISCLOSURE OF ANY POTENTIAL CONFLICTS OF INTEREST SUBSEQUENT TO THE COMPLETION OF THE ANNUAL CONFLICT OF INTEREST QUESTIONNAIRE, IF A COVERED INDIVIDUAL BECOMES AWARE OF AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST, THE COVERED INDIVIDUAL SHALL PROMPTLY DISCLOSE IT TO THE PRESIDENT OF AAHS IF AAHS HAS REASONABLE CAUSE TO BELIEVE THAT A COVERED INDIVIDUAL HAS FAILED TO DISCLOSE A POTENTIAL CONFLICT OF INTEREST, IT SHALL INFORM THE COVERED INDIVIDUAL OF THE BASIS FOR SUCH BELIEF AND PROVIDE THE COVERED INDIVIDUAL AN OPPORTUNITY TO EXPLAIN THE ALLEGED FAILURE TO DISCLOSE A FITER DISCLOSURE OF AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST BY A MEMBER OF THE BOARD OF TRUSTEES OR AN OFFICER OR SENIOR EXECUTIVE, THE EXECUTIVE COMMITTEE OF THE AAHS BOARD SHALL DECIDE IF A CONFLICT OF INTEREST EXISTS IF THE INTERESTED PERSON IS A MEMBER OF THE EXECUTIVE COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON THE EXECUTIVE COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON THE EXECUTIVE COMMITTEE MAY REQUEST THAT LEGAL COUNSEL OR OTHER ADVISORS ASSIST AND ADVISE THE COMMITTEE IN CONNECTION WITH THE INVESTIGATION AND DETERMINATION OF ANY CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON THE EXECUTIVE COMMITTEE MEATING FOR EXIST, THE MEMBER MUST REMOVE HIMSELF OR HERSELF FROM THE ROOM DURING ANY DISCUSSION OF THE MATTER, REPRAIN FROM PARTICIPATING IN DISCUSSION AND VOTING UPON OR OTHER DECISION MAKING IN REGARD TO THE MATTER, REPRAIN FROM PARTICIPATING IN DISCUSSION AND VOTING UPON OR OTHER DECISION MAKING IN REGARD TO THE MATTER, AVOID USING HIS OR HER PERSONAL INFLUENCE, AVOID MAKING AN ADMINISTRATIVE DECISION ON THE MATTER, EVEN WHERE PERMITTED BY THE BY-LAWS IF A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY ATTAINABLE UNDER CIRCUMSTANCES THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST, THE EXECUTIVE COMMITTEE SHALL

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	ANNE ARUNDEL MEDICAL CENTER'S EXECUTIVE COMPENSATION COMMITTEE DETERMINES THE PRESIDENT AND CHIEF EXECUTIVE OFFICER'S COMPENSATION FOLLOWING THE IRC SECTION 4958 REBUTTABLE PRESUMPTION TEST ALL OTHER COMPENSATION IS DETERMINED THROUGH CONSULTATION WITH AN INDEPENDENT OUTSIDE COMPENSATION CONSULTING FIRM

Return Reference	Explanation
VI, SECTION C, LINE	THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE RETAINED IN THE FINANCE OFFICE AND ARE AVAILABLE FOR PUBLIC INSPECTION UPON REQUEST FORM 990 IS AVAILABLE BY REQUEST TO THE FINANCIAL SERVICES OFFICE OR CAN BE OBTAINED ONLINE AT WWW GUIDESTAR ORG

Return Reference	Explanation
· ·	CHANGE IN BENEFICIAL INTEREST IN AAMC FOUNDATION, INC -2,524,701 DIVIDEND- COTTAGE INSURANCE COMPANY, LTD 2,000,000 TRANSFER FROM AAMC FOUNDATION, INC TO AAMC, INC 3,168,202 INTERCOMPANY TRANSFERS -10,946,568 LOSS ON PENSION SETTLEMENTS 2,926,550 REALIZED AND UNREALIZED LOSS FOR CONTRACTS UNDER SFAS 133 - 16,636,852 CHANGE IN INVESTMENT IN SUBSIDIARIES ON THE EQUITY METHOD 7,032,723 UNREALIZED GAIN FROM INVESTMENT IN PREMIER PURCHASING LP 740,759 CHANGE IN ACCRUED PENSION LIABILITY -148,689 LOSS ON EXTINGUISHMENT OF DEBT -32,230,097 PENSION FUND STATUS -14,609,240 UNREALIZED GAIN FROM INVESTMENTS - 14,882,488

Return Reference	Explanation
FORM 990, PAGE 12, PART XII, LINE 2C	THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

Return Reference	Explanation	
Reference	FORM 990, PAGE 2, PART III, LINE 4A - CONTINUED	IT IS ONE OF ONLY FOUR CANCER PROGRAMS IN MARY LAND (AND ONE OF ONLY 95 PROGRAMS) NATIONANDE) TO RECEIVE THE PRESTIGIOUS AWARD FROM THE COC, AN ORGANIZATION ESTABLISHED BY THE AMERIC AN COLLEGE OF SURGEONS THE AWARD WAS ESTABLISHED IN 1994 TO RECOGNIZE CANCER ROGRAMS DOM ONSTRATING EXCELLENCE IN PROVIDING QUALITY CARE TO CANCER PATHENTS A FACILITY RECEIVES THE AWARD ONLY IF DEMONSTRATING A "COMMENDATION" LEVEL OF COMPLIANCE WITH SEVEN COC.ESTABLE HED STANDARDS OF CARE. AMED DEMONSTRATINE DOMINED AT TO CANCER PATHENS A FACILITY RECEIVES THE AWARD ONLY IF DEMONSTRATING A "COMMENDATION" LEVEL COMPLIANCE WITH SEVEN COC.ESTABLE HED STANDARDS OF CARE. AMED DEMONSTRATED COMMENDATION LEVEL. COMPLIANCE IN SIX AREAS, CANCER COMMITTE LEADERSHIP. CANCER DATA MANAGEMENT, CLINICAL SERVICES. SIX AREAS, CANCER INSTITUTE RECEIVED THE AACC INNOVATOR AWARD, ONLY 10 F6 HOSPITALS NATIONADED TO RECEIVE SUCH ACCOLLADES THE NAY AWARDED FOR AMICS INNOVATIVE SYSTEM MANAGEMENT CLINIC THE AAME BREAST CENTER IS NATIONALLY RECOGNIZED FOR ITS OUTSTANDING. CARE, RESEARCH AND COMPREHENSIVE PROGRAMS IT OFFERS AND, SENSITIVE AND SUTSTANDING. CARE, RESEARCH AND COMPREHENSIVE PROGRAMS IT OFFERS AND, SENSITIVE AND SUTSTANDING. CARE, RESEARCH AND COMPREHENSIVE PROGRAMS IT OFFERS AND SENSITIVE AND STATE PLUS STATE OF-THE-ART I FACILITIES, WE AREA BREAST CENTER EDUCATED TO SEPACE THE ATTENDATION OF SOOD HEALTH IN 2013. THE NATIONAL ACCREDITATION TROGRAM FOR BREAST CENTERS (INARBC), GRANTED A THREE YEAR A COREDITATION DESIGNATION TO THE BREAST CANCER CONTINUE YOUNG HORSE AND SAND AND AND AND AND AND AND AND AND AND

Return Reference	Explanation	
	FORM 990, PAGE 2, PART III, LINE 4A - CONTINUED	WAS PROVIDED AT A NOMINAL COST IN FY15, AAMC DIETICIANS SPENT MORE THAN 880 HOURS FOR DIETARY CONSULTATIONS AND 450 EDUCATIONAL HOURS PROVIDING EDUCATIONAL SEMINARS AND/OR TALKS TO THE COMMUNITY VIA HEALTH FAIRS AND/OR SPECIAL REQUESTS BY SENJOR/CORPORATE ORGANIZATIONS IN FY15 THE WELLNESS DEPARTMENT ADDED TWO CERTIFIED HEALTH EDUCATORS TO INCREASE NUTRIT ION EDUCATION IN THE COMMUNITY AAMC PHYSICIANS, PHARMACISTS, REGISTERED NURSES, DIETITIAN S AND OTHER PROFESSIONALS VOLUNTEER THEIR TIME AND EXPERTISE TO PROVIDE UPTO-DATE INFORMATION ON DISEASE PREVENTION AND OTHER HEALTH-RELATED ISSUES THROUGH FREE SEMINARS AND PROGRAMS THESE PROGRAMS, DESIGNED TO MEET THE HEALTH NEEDS OF THE COMMUNITY AND COORDINATED BY THE DEPARTMENTS OF PUBLIC RELATIONS, CIVIC ORGANIZATIONS AND THE GENERAL PUBLIC CLASS TOPICS ARE BASED ON COMMUNITY HEALTH ASSESSMENTS, RESULTS OF CUSTOMER INTEREST SURVEYS, FOCUS GRO UPS, AND FEEDBACK PROVIDED ON PROGRAM EVALUATIONS TOPICS INCLUDE PROSTATE CANCER, CARPIAC RISK, VASCULAR DISEASE, BACK CARE, BREAST CANCER, ARTHRITS, PAIN MANAGEMENT, REFLUX DISE ASE, DIABETES AND MENOPAUSE MORE THAN 32,000 PEOPLE PARTICIPATE IN AAMC CLASSES AND SPECIAL EDUCATION EVENTS EACH YEAR MOST CLASSES WERE OFFERED AT A BREAK-EVEN COST OR A LOSS TO THE MEDICAL CENTER IN FEBRUARY 2013 AAMC OPENED THE JAMES AND SYLVIA EARL SIMULATION TO ADVANCE INNOVATION AND LEARNING CENTER (SAIL). THIS FACILITY IS DEDICATED TO THE ADVANCEMENT AND PRACTICE OF MEDICINE THROUGH RESEARCH, TRAINING AND INNOVATION DESIGNED TO IMPROVE SURGICAL AND MEDICAL PROCEDURES AND OUTCOMES FOR PATIENTS THIS TYPE OF TRAINING IS TYPICA LLY ONLY AVAILABLE IN MAJOR ACADEMIC MEDICAL CENTERS AND INCLUDES SOPHISTICATED LIFE LIKE TECHNOLOGY FEATURING HIGH FIDELITY MANNEQUINS THAT SIMULATE REAL LIFE MEDICAL SITUATIONS PARTICIPANTS INCLUDED SURGEONS, RESIDENTS, MED STUDENTS, NURSES, EMERGENCY MEDICAL TECHNIC LANS, MILITARY PERSONNEL AND ALLIED HEALTH PROFESSIONALS ALSO IN FEBRUARY 2013 AAMC OPENED THE HACKERMAN-PATZ HOSPITALITY HOUSE THIS HOMELIKE LODGING FACILITY

Return Reference	Explanation
· ·	FUNDS ARE HELD IN AN ENDOWMENT AND ARE REPORTED ON THE FORM 990 FOR THE ANNE ARUNDEL MEDICAL CENTER FOUNDATION THE FOUNDATION PROVIDES THESE FUNDS TO THE AFFILIATED ANNE ARUNDEL ENTITIES, INCLUDING ANNE ARUNDEL MEDICAL CENTER, IN ORDER TO FURTHER THE EXEMPT PURPOSE OF THE HEALTH SYSTEM

Return Reference	Explanation
	PAYROLL AND BENEFITS FOR ALL OFFICERS, DIRECTORS AND EMPLOYEES OF THE CONSOLIDATED GROUP KNOWN AS ANNE ARUNDEL HEALTH SYSTEM, INC IS ADMINISTERED THROUGH ANNE ARUNDEL MEDICAL CENTER, INC (AAMC) AAMC SUBSEQUENTLY BILLS EACH ENTITY FOR THE AMOUNT OF WAGE AND BENEFIT EXPENSE INCURRED BY THEM THIS IS REPORTED ON THE FORM 990 AS "MANAGEMENT SERVICES" ON PAGE 9

DLN: 93493137067026

OMB No 1545-0047

Open to Public Inspection

(g) Section 512(b)

Direct controlling

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization ANNE ARUNDEL MEDICAL CENTER INC

Name, address, and EIN of related organization

Employer identification number

52-1169362

Public charity status

(d)

Exempt Code section

Identification of disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.							
(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

Legal domicile (state

(b)

Primary activity

Name, address, and EIN of related organization	Primary activity	or foreign country)	Exempt code section	(if section 501(c)(3))	entity	(13) co	ntrolled ity?
						Yes	No
(1) ANNE ARUNDEL GENERAL TREATMENT SERVICES INC 2001 MEDICAL PARKWAY	ALCOHOL & DRUG ABUSE TREATMENT SERVICES	MD	501(C)(3)	3	ANNE ARUNDEL MEDICAL CENTER INC	Yes	
ANNAPOLIS, MD 21401 52-1722088							
(2) ANNE ARUNDEL HEALTH CARE SERVICES INC 2001 MEDICAL PARKWAY	OUTPATIENT DIAGNOSTICS AND IMAGING SERVICES	MD	501(C)(3)	3	ANNE ARUNDEL MEDICAL CENTER INC	Yes	
ANNAPOLIS, MD 21401 52-1467734							
(3) ANNE ARUNDEL HEALTH SYSTEMS INC 2001 MEDICAL PARKWAY	SUPPORT HEALTH CARE RELATED ENTITIES	MD	501(C)(3)	9	N/A		No
ANNAPOLIS, MD 21401 52-1622253					N/A		
(4) ANNE ARUNDEL MEDICAL CENTER FOUNDATION INC 2001 MEDICAL PARKWAY	SUPPORTING ORGANIZATION OF AAHS, INC AND SUBSIDIARIES	MD	501(C)(3)	11B	ANNE ARUNDEL HEALTH SYSTEM INC		No
ANNAPOLIS, MD 21401 52-1331298							
(5) ANNE ARUNDEL REAL ESTATE HOLDING COMPANY INC 2001 MEDICAL PARKWAY	REAL ESTATE HOLDING COMPANY	MD	501(C)(2)		ANNE ARUNDEL HEALTH SYSTEM INC		No
ANNAPOLIS, MD 21401 52-1622251							
(6) ANNE ARUNDEL HEALTH SYSTEM RESEARCH INSTITUTE INC 2001 MEDICAL PARKWAY	MEDICAL RESEARCH	MD	501(C)(3)	4	ANNE ARUNDEL HEALTH SYSTEM INC		No
ANNAPOLIS, MD 21401 26-3038406							
(7) PHYSICIAN ENTERPRISE LLC 2001 MEDICAL PARKWAY	EMPLOYS PHYSICIANS	MD	501(C)(3)	3	ANNE ARUNDEL HEALTH SYSTEM INC		No
ANNAPOLIS, MD 21401 27-0263214							
For Denominary Deduction Act Notice and the Instructions for Form 000							014

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	,	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(h) Disprop allocati	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	ral or aging	(k) Percentage ownership
				,		Yes	No		Yes	No	
(1) MEDICAL OFFICE LLC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 20-2290229	MEDICAL REAL ESTATE LEASING	MD	N/A								
(2) ANNAPOLIS EXCHANGE LOT IV LLC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 52-2020156	COMMERCIAL REAL ESTATE LEASING	MD	N/A								
(3) ANNAPOLIS EXCHANGE LOT V LLC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 52-2020157	MEDICAL REAL ESTATE LEASING	MD	N/A								
(4) KENT ISLAND MEDICAL ARTS LLC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 26-0623450	MEDICAL REAL ESTATE LEASING	MD	N/A								

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(1 contro entit	on 512 (13) rolled
		 '		 '	 '	 '	4	Yes	
(1) ANNE ARUNDEL HEALTH CARE ENTERPRISES INC	MEDICAL SERVICES	MD	N/A	[C	1	'			No
2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 52-1646304					<u> </u>				
(2) PAVILION PARK INC	REAL ESTATE LEASING	MD	N/A	<u>C</u> '	1 '	'		Γ '	No
2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 52-1890034					'		ĺ		
(3) COTTAGE INSURANCE COMPANY LTD	CAPTIVE INSURER - PROFESSIONAL LIABILITY INSURANCE		ANNE ARUNDEL MEDICAL CENTER INC	С	1,857,096	34,229,756	100 000 %	Yes	
PO BOX 10233 GRAND CAYMAN CJ KY1- 110			1		1			1	
CJ 98-0461499	,	1	1	1 '	1	1 '	1	,	

cned	sule R (Form 990) 2014		Р	age 3
Pai	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 Du	ırıng the tax year, dıd the orgranızatıon engage ın any of the following transactions with one or more related organızatıons listed ın Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to related organization(s)	1b	Yes	:
c	Gift, grant, or capital contribution from related organization(s)	1 c	Yes	;
d	Loans or loan guarantees to or for related organization(s)	1d	Yes	-
e	Loans or loan guarantees by related organization(s)	1e		No
f	Dividends from related organization(s)	1f	Yes	
a	Sale of assets to related organization(s)	1g		No
_	Purchase of assets from related organization(s)	1h		No
	Exchange of assets with related organization(s)	1i	Yes	;
	Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	;
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	;
	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
	Sharing of paid employees with related organization(s)	10		No
р	Reimbursement paid to related organization(s) for expenses	1 p	Yes	;
q	Reimbursement paid by related organization(s) for expenses	1q	Yes	
-				
r	Other transfer of cash or property to related organization(s)	1r	Yes	;
	Other transfer of cash or property from related organization(s)	1s		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	5		
	(a) (b) (c) (d) Name of related organization Transaction type (a-s) (b) (c) (d) Amount involved Method of determining and type (a-s)	mount	involve	ed

	type (a-s)	
See Additional Data Table		

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	(e) all partners section 01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No		Yes	No	
									\Box	1			

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

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27-0263214

Software ID:

Software Version:

EIN: 52-1169362

Name: ANNE ARUNDEL MEDICAL CENTER INC

Form 000 Schodulo D. Dort II. Identification of Do	lated Tay Evenue Over	. mi - ations					
Form 990, Schedule R, Part II - Identification of Rel (a) Name, address, and EIN of related organization	lated lax-Exempt Orgal (b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
(4) ANNE ADUNDEL CENEDAL TREATMENT CEDVICES INC	In course a Drug	I MD	I=04/03/33	l _a	LANNE ADUNDE	Yes	No I
(1) ANNE ARUNDEL GENERAL TREATMENT SERVICES INC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 52-1722088	ALCOHOL & DRUG ABUSE TREATMENT SERVICES	MD	501(C)(3)	3	ANNE ARUNDEL MEDICAL CENTER INC	Yes	
(1) ANNE ARUNDEL HEALTH CARE SERVICES INC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 52-1467734	OUTPATIENT DIAGNOSTICS AND IMAGING SERVICES	MD	501(C)(3)	3	ANNE ARUNDEL MEDICAL CENTER INC	Yes	
(2) ANNE ARUNDEL HEALTH SYSTEMS INC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 52-1622253	SUPPORT HEALTH CARE RELATED ENTITIES	MD	501(C)(3)	9	N/A		No
(3) ANNE ARUNDEL MEDICAL CENTER FOUNDATION INC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 52-1331298	SUPPORTING ORGANIZATION OF AAHS, INC AND SUBSIDIARIES	MD	501(C)(3)	11B	ANNE ARUNDEL HEALTH SYSTEM INC		No
(4) ANNE ARUNDEL REAL ESTATE HOLDING COMPANY INC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 52-1622251	REAL ESTATE HOLDING COMPANY	MD	501(C)(2)		ANNE ARUNDEL HEALTH SYSTEM INC		No
(5) ANNE ARUNDEL HEALTH SYSTEM RESEARCH INSTITUTE INC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401 26-3038406	MEDICAL RESEARCH			ANNE ARUNDEL HEALTH SYSTEM INC		No	
(6) PHYSICIAN ENTERPRISE LLC 2001 MEDICAL PARKWAY ANNAPOLIS, MD 21401	EMPLOYS PHYSICIANS	MD	501(C)(3)	3	ANNE ARUNDEL HEALTH SYSTEM INC		No

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
ANNE ARUNDEL GENERAL TREATMENT SERVICES INC	Q	3,891,910	FMV
ANNE ARUNDEL HEALTH CARE ENTERPRISES INC	Q	222,252	FMV
ANNE ARUNDEL HEALTH CARE ENTERPRISES INC	Р	1,220	FMV
ANNE ARUNDEL HEALTH CARE SERVICES INC	Q	7,324,019	FMV
ANNE ARUNDEL MEDICAL CENTER FOUNDATION INC	Q	1,310,434	FMV
ANNE ARUNDEL HEALTH SYSTEM RESEARCH INSTITUTE INC	J	100,582	FMV
ANNE ARUNDEL HEALTHCARE ENTERPRISES INC	J	100,069	FMV
ANNE ARUNDEL HEALTH SYSTEM RESEARCH INSTITUTE INC	Q	982,553	FMV
ANNE ARUNDEL MEDICAL CENTER FOUNDATION INC	С	1,835,016	FMV
ANNAPOLIS EXCHANGE LOT IV	J	178,008	FMV
COTTAGE INSURANCE COMPANY LTD	С	150,000	FMV
AAREHCO (BLUE BUILDING)	J	859,500	FMV
COTTAGE INSURANCE COMPANY LTD	Q	2,955,000	FMV
KENT ISLAND MEDICAL ARTS LLC	К	160,702	FMV
MEDICAL OFFICE LLC	К	898,415	FMV
MEDICAL OFFICE LLC	J	172,368	FMV
MEDICAL OFFICE LLC	Q	291,144	FMV
PHYSICIAN ENTERPRISE LLC	В	16,294,490	FMV
AAREHCO (BLUE BUILDING)	К	3,004,000	FMV
ANNE ARUNDEL HEALTH CARE ENTERPRISES INC	Q	222,252	FMV
ı		1	'