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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public
▶ Information about Form 990 and its instructions is at www.IRS.gov/form990

OMB No 1545-0047

2014

Open to Public Inspection

A For the 2014 calendar year, or tax year beginning 07-01-2014 , and ending 06-30-2015

B Check if applicable
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
CHRISTIANA CARE HEALTH SERVICES INC
% VICE PRESIDENT'S OFFICE

Doing business as

Number and street (or P O box if mail is not delivered to street address)
PO BOX 2653

Room/suite

City or town, state or province, country, and ZIP or foreign postal code
WILMINGTON, DE 198050653

D Employer identification number
51-0103684

E Telephone number
(302)623-7201

G Gross receipts $ 1,861,946,478

F Name and address of principal officer
JANICE NEVIN MD
4755 OGLETOWN-STANTON ROAD
NEWARK, DE 19718

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW CHRISTIANACARE ORG

K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1965

M State of legal domicile DE

Part I Summary

1 Briefly describe the organization's mission or most significant activities
OUR MISSION AS AN ORGANIZATION IS TO SERVE OUR NEIGHBORS AS EXPERT, CARING PARTNERS IN THEIR HEALTH

2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

Activities & Governance

3	Number of voting members of the governing body (Part VI, line 1a)	**3**	21
4	Number of independent voting members of the governing body (Part VI, line 1b)	**4**	18
5	Total number of individuals employed in calendar year 2014 (Part V, line 2a)	**5**	11,317
6	Total number of volunteers (estimate if necessary)	**6**	1,210
7a	Total unrelated business revenue from Part VIII, column (C), line 12	**7a**	4,163,326
b	Net unrelated business taxable income from Form 990-T, line 34	**7b**	0

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	39,177,754	42,304,655
9	Program service revenue (Part VIII, line 2g)	1,243,256,506	1,303,771,875
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	48,216,589	46,189,318
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	192,768,083	226,704,014
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,523,418,932	1,618,969,862
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	678,667	516,452
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	901,403,715	932,174,729
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) ▶0		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	469,200,419	500,605,869
18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	1,371,282,801	1,433,297,050
19	Revenue less expenses Subtract line 18 from line 12	152,136,131	185,672,812

Revenue / Expenses

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	2,523,303,432	2,666,867,463
21	Total liabilities (Part X, line 26)	728,024,257	743,516,912
22	Net assets or fund balances Subtract line 21 from line 20	1,795,279,175	1,923,350,551

Net Assets or Fund Balances

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

▶ Signature of officer — 2016-05-10 Date

▶ THOMAS L CORRIGAN EXEC VP/CFO
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
ANTONIO C RUSSO	ANTONIO C RUSSO			P00858539

Firm's name ▶ PricewaterhouseCoopers LLP — Firm's EIN ▶

Firm's address ▶ 2001 MARKET ST SUITE 1800
PHILADELPHIA, PA 19103

Phone no (267) 330-3000

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☑

1 Briefly describe the organization's mission

OUR MISSION AS AN ORGANIZATION IS TO SERVE OUR NEIGHBORS AS EXPERT, CARING PARTNERS IN THEIR HEALTH WE DO THIS BY CREATING INNOVATIVE, EFFECTIVE, AFFORTABLE SYSTEMS OF CARE THAT OUR NEIGHBORS VALUE THIS IS OUR PROMISE TO YOU WE CALL IT THE CHRISTIANA CARE WAY

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 373,123,213 including grants of $ 0) (Revenue $ 276,571,141)

PROVISION OF PROFESSIONAL PATIENT CARE FOR THE HOSPITALS OF CHRISTIANA CARE 3,401 NURSES ARE EMPLOYED WITH 280,115 PATIENT DAYS RECORDED DURING FISCAL 2015 THE HOSPITALS OFFER A FULL SCOPE OF SERVICES WITH THE NEEDS OF THE POPULATION SERVED WITHOUT REGARD TO AGE, RACE OR ECONOMIC CIRCUMSTANCES

4b (Code) (Expenses $ 67,593,640 including grants of $ 0) (Revenue $ 137,639,776)

LABORATORY-PROVIDED LAB TESTING FOR BOTH INPATIENTS AND OUTPATIENTS DURING FISCAL 2015, 3,288,789 LAB TESTS WERE PERFORMED WITH AN APPROXIMATE STAFF OF 275

4c (Code) (Expenses $ 217,918,509 including grants of $ 0) (Revenue $ 343,925,836)

OPERATING ROOM-PROVIDED BOTH INPATIENT AND OUTPATIENT SURGICAL PROCEDURES IN FISCAL 2015, 38,712 OPERATIONS WERE PERFORMED, REQUIRING A STAFF OF APPROXIMATELY 301

4d Other program services (Describe in Schedule O)

(Expenses $ 517,858,954 including grants of $ 516,452) (Revenue $ 770,138,795)

4e **Total program service expenses** ▶ 1,176,494,316

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I* (see instructions)	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		No
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Part IV Checklist of Required Schedules *(continued)*

21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	**21**		No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	**22**		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	**23**	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	**24a**	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	**24b**		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	**24c**		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	**24d**		No
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	**25a**		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	**25b**		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? *If "Yes," complete Schedule L, Part II*	**26**		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	**27**		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	**28a**		No
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	**28b**	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	**28c**		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	**29**		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	**30**		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	**31**		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	**32**		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	**33**	Yes	
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	**34**	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	**35a**	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	**35b**	Yes	
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	**36**		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	**37**		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O	**38**	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V . . . . . ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable . .	1a	641		
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	11,317		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		Yes	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year? . . .	3a		Yes	
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O* . . .	3b		Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a			No
b	If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . .	5a			No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . .	6a			No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	7a			No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b			
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . .	7f			No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8			
9a	Did the sponsoring organization make any taxable distributions under section 4966? . . .	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .	9b			
10	**Section 501(c)(7) organizations.** Enter				
a	Initiation fees and capital contributions included on Part VIII, line 12 . . .	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O	13a			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O* . .	14b			

Part VI **Governance, Management, and Disclosure** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI . . . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	**1a**	21		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O				
b	Enter the number of voting members included in line 1a, above, who are independent	**1b**	18		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	**2**			No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	**3**			No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	**4**			No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	**5**			No
6	Did the organization have members or stockholders?	**6**			No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	**7a**		Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	**7b**		Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a	The governing body?	**8a**		Yes	
b	Each committee with authority to act on behalf of the governing body?	**8b**		Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*	**9**			No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	**10a**		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	**10b**		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	**11a**	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	**12a**	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	**12b**	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	**12c**	Yes	
13	Did the organization have a written whistleblower policy?	**13**	Yes	
14	Did the organization have a written document retention and destruction policy?	**14**	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	**15a**	Yes	
b	Other officers or key employees of the organization	**15b**	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	**16a**		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	**16b**		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed ▶ PA

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply

☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, address, and telephone number of the person who possesses the organization's books and records

▶ VICE PRESIDENT'S OFFICE
200 HYGEIA DRIVE
NEWARK, DE 197132049 (302) 623-7202

Part VII Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . ☑

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			

1b	**Sub-Total**			
c	**Total from continuation sheets to Part VII, Section A**			
d	**Total (add lines 1b and 1c)**	9,198,894	0	750,861

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶1,267

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
SKANSKA, 516 EAST TOWNSHIP LINE ROAD BLUE BELL, PA 19422	CONSTRUCTION SRVCS	11,365,197
WHITING TURNER, PO BOX 17596 BALTIMORE, MD 21297	CONSTRUCTION SRVCS	9,221,987
PHILIPS MEDICAL SYSTEMS NA CO, 22100 BOTHELL EVERETT HIGHWAY BOTHELL, WA 98021	MAINTENANCE SRVCS	7,255,412
ANESTHESIA SERVICES, 2 READS WAY SUITE 201 NEW CASTLE, DE 19720	MEDICAL SRVCS	3,808,479
VARO, 301 LACEY STREET WEST CHESTER, PA 19382	COLLECTION SRVCS	3,431,088

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶223

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☑

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d	8,123,379			
	e	Government grants (contributions)	1e	16,535,702			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	17,645,574			
	g	Noncash contributions included in lines 1a-1f $					
	h	**Total.** Add lines 1a-1f		42,304,655			
Program Service Revenue			Business Code				
	2a	NET PROGRAM SERVICE REVENUES	622110	1,286,697,723	1,286,697,723		
	b	OTHER REVENUES	900099	17,074,152	2,733,717	4,163,326	10,177,109
	c						
	d						
	e						
	f	All other program service revenue					
	g	**Total.** Add lines 2a–2f		1,303,771,875			
	3	Investment income (including dividends, interest, and other similar amounts)		17,061,730			17,061,730
	4	Income from investment of tax-exempt bond proceeds		0			
	5	Royalties		0			

		(i) Real	(ii) Personal				
	6a	Gross rents	2,473,007					
	b	Less rental expenses	1,961,317					
	c	Rental income or (loss)	511,690	0				
	d	Net rental income or (loss)			511,690			511,690

		(i) Securities	(ii) Other				
	7a	Gross amount from sales of assets other than inventory	156,711,467					
	b	Less cost or other basis and sales expenses	127,583,879					
	c	Gain or (loss)	29,127,588					
	d	Net gain or (loss)			29,127,588			29,127,588
Other Revenue	8a	Gross income from fundraising events (not including $ _____ of contributions reported on line 1c) See Part IV, line 18	a					
	b	Less direct expenses	b					
	c	Net income or (loss) from fundraising events			0			
	9a	Gross income from gaming activities See Part IV, line 19	a					
	b	Less direct expenses	b					
	c	Net income or (loss) from gaming activities			0			
	10a	Gross sales of inventory, less returns and allowances	a	334,337,070				
	b	Less cost of goods sold	b	113,431,420				
	c	Net income or (loss) from sales of inventory			220,905,650	220,905,650		

	Miscellaneous Revenue	Business Code				
11a	CONDOMINIUM MAINTENANCE FEES	531390	1,688,651			1,688,651
b	MEANINGFUL USE	110000	3,598,023	3,598,023		
c						
d	All other revenue					
e	**Total.** Add lines 11a–11d		5,286,674			
12	**Total revenue.** See Instructions		1,618,969,862	1,513,935,113	4,163,326	58,566,768

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0			
2 Grants and other assistance to domestic individuals See Part IV, line 22	0			
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	516,452	516,452		
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	9,608,800	3,979,933	5,628,867	0
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	701,525,481	560,059,064	141,466,417	0
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	54,903,869	43,538,768	11,365,101	0
9 Other employee benefits	116,329,963	92,249,661	24,080,302	0
10 Payroll taxes	49,806,616	39,496,646	10,309,970	0
11 Fees for services (non-employees)				
a Management	0			
b Legal	450,116	356,942	93,174	0
c Accounting	415,502	329,493	86,009	0
d Lobbying	180,124	142,838	37,286	0
e Professional fundraising services See Part IV, line 17	0			
f Investment management fees	3,654,703	2,898,179	756,524	0
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	0			
12 Advertising and promotion	2,772,835	2,198,858	573,977	0
13 Office expenses	155,555,812	126,533,224	29,022,588	0
14 Information technology	35,751,821	28,351,194	7,400,627	
15 Royalties	0			
16 Occupancy	16,589,827	13,155,733	3,434,094	0
17 Travel	2,556,193	2,027,061	529,132	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	4,304,901	3,413,786	891,115	0
20 Interest	2,699,737	2,140,891	558,846	0
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	85,590,760	67,873,473	17,717,287	0
23 Insurance	13,774,966	10,923,548	2,851,418	0
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a MEDICAL SUPPLIES	176,308,572	176,308,572	0	0
b				
c				
d				
e All other expenses				
25 **Total functional expenses.** Add lines 1 through 24e	1,433,297,050	1,176,494,316	256,802,734	0
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X . . . . . ☑

				(A) Beginning of year		(B) End of year
Assets	1	Cash–non-interest-bearing		82,773,683	1	66,449,901
	2	Savings and temporary cash investments		181,643,342	2	181,669,821
	3	Pledges and grants receivable, net		0	3	0
	4	Accounts receivable, net		232,678,766	4	212,627,312
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		0	6	0
	7	Notes and loans receivable, net		0	7	0
	8	Inventories for sale or use		17,053,122	8	21,171,370
	9	Prepaid expenses and deferred charges		0	9	0
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 1,780,671,889			
	b	Less accumulated depreciation	10b 995,626,271	581,101,589	10c	785,045,618
	11	Investments—publicly traded securities		1,000,085,098	11	1,156,576,574
	12	Investments—other securities See Part IV, line 11		114,970,271	12	123,018,609
	13	Investments—program-related See Part IV, line 11		0	13	0
	14	Intangible assets		1,015,805	14	1,015,805
	15	Other assets See Part IV, line 11		311,981,756	15	119,292,453
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)		2,523,303,432	16	2,666,867,463
Liabilities	17	Accounts payable and accrued expenses		195,211,434	17	207,558,197
	18	Grants payable		0	18	0
	19	Deferred revenue		0	19	0
	20	Tax-exempt bond liabilities		292,184,684	20	286,685,053
	21	Escrow or custodial account liability Complete Part IV of Schedule D		0	21	0
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties		0	23	0
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		240,628,139	25	249,273,662
	26	**Total liabilities.** Add lines 17 through 25		728,024,257	26	743,516,912
Net Assets or Fund Balances		**Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.**				
	27	Unrestricted net assets		1,732,629,972	27	1,860,853,006
	28	Temporarily restricted net assets		38,701,632	28	38,685,943
	29	Permanently restricted net assets		23,947,571	29	23,811,602
		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		1,795,279,175	33	1,923,350,551
	34	Total liabilities and net assets/fund balances		2,523,303,432	34	2,666,867,463

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . . ☑

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,618,969,862
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,433,297,050
3	Revenue less expenses Subtract line 2 from line 1	3	185,672,812
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,795,279,175
5	Net unrealized gains (losses) on investments	5	-13,141,954
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-44,459,482
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	1,923,350,551

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☑ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☐ Separate basis ☑ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Additional Data

Software ID:
Software Version:
EIN: 51-0103684
Name: CHRISTIANA CARE HEALTH SERVICES INC

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DAVID P NICOLI MEMBER, UNTIL 11/14	1 0 1 0	X						0	0	0
(1) JOHN R COCHRAN III MEMBER	1 0 1 0	X						0	0	0
(2) ROBERT LASKOWSKI PRESIDENT & CEO, RETIRED 12/14	40 0 1 0	X		X				1,446,569	0	51,092
(3) LOLITA A LOPEZ MEMBER	1 0 2 0	X						0	0	0
(4) FRED C SEARS II MEMBER	1 0 1 0	X						0	0	0
(5) WILFRED B SHERK MEMBER	1 0 1 0	X						0	0	0
(6) JANICE TILDON BURTON MD MEMBER	1 0 1 0	X						0	0	0
(7) EDWARD K WISSING MEMBER	1 0 1 0	X						0	0	0
(8) PATRICK D HARKER PHD MEMBER, UNTIL 11/14	1 0 1 0	X						0	0	0
(9) MICHAEL R MILLER MEMBER	1 0 1 0	X						0	0	0
(10) LEO W RAISIS MD MEMBER	1 0 1 0	X						0	0	0
(11) JANICE NEVIN MD PRES&CEO EXOFFICIO AS OF 11/14	40 0 1 0	X		X				720,202	0	87,820
(12) W DONALD JOHNSON MEMBER	1 0 1 0	X						0	0	0
(13) THEODORE G PLUSH MEMBER	1 0 1 0	X						0	0	0
(14) BETTY J CAFFO PHD MEMBER	1 0 1 0	X						0	0	0
(15) ERIC T JOHNSON MD BOARD VICE CHAIR, EX OFFICIO	3 0 1 0	X		X				9,500	0	589
(16) ARKADI KUHLMANN MEMBER, UNTIL 11/14	1 0 1 0	X						0	0	0
(17) JOHN M MURRAY II MEMBER	1 0 1 0	X						0	0	0
(18) MARK TYKOCINSKI MD MEMBER	1 0 1 0	X						0	0	0
(19) GARY M PFEIFFER CHAIRMAN OF THE BOARD	1 0 1 0	X		X				0	0	0
(20) BRIAN E BURGESS MD EX OFFICIO	3 0 1 0	X						49,900	0	490
(21) REBECCA JAFFE MD MPH MEMBER, UNTIL 11/14	1 0 1 0	X						0	0	0
(22) FRANK PENNELLA EX OFFICIO	1 0 1 0	X						0	0	0
(23) TARA D ELLIOTT ESQ MEMBER	1 0 1 0	X						0	0	0
(24) NANCY RICH MEMBER	1 0 1 0	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(26) CARROLL M CARPENTER MEMBER, EX OFFICIO	1 0 1 0	X						0	0	0
(1) THOMAS L CORRIGAN SR VP FINANCE/CFO, OFF OF BRD	40 0 1 0			X				682,474	0	95,309
(2) GARY W FERGUSON CHIEF OPER OFF, OFF OF BOARD	40 0 1 0			X				809,664	0	35,457
(3) WILLIAM J WADE OFFICER OF BOARD	1 0 1 0			X				0	0	0
(4) BRENDA K PIERCE ESQ CORP COUNSEL, OFFICER OF BOARD	40 0 3 0			X				361,708	0	62,358
(5) DIANE TALAREK SR VP OF PATIENT CARE SERVICES	40 0 0 0				X			403,339	0	41,099
(6) RAY SEIGFRIED SR VP, ADMINISTRATION	40 0 0 0				X			291,757	0	48,243
(7) AUDREY VAN LUVEN SENIOR VP & CHIEF HR OFFICER	40 0 0 0				X			477,678	0	75,789
(8) MICHAEL BANBURY MD CHIEF, CARDIAC SURGERY	40 0 0 0					X		1,033,429	0	46,912
(9) TIMOTHY GARDNER MD MEDICAL DIRECTOR, HVIS	40 0 0 0					X		810,893	0	42,534
(10) NICHOLAS PETRELLI MD MEDICAL DIRECTOR, CANCER	40 0 0 0					X		728,787	0	49,283
(11) FREDERIC HARAD MD VASCULAR SURGEON	40 0 0 0					X		707,382	0	42,943
(12) GERARD FULDA MD CHAIR, DEPARTMENT OF SURGERY	40 0 0 0					X		665,612	0	70,943

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SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Information about Schedule A (Form 990 or 990-EZ) and its instructions is at** ***www.irs.gov/form990*****.**

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
CHRISTIANA CARE HEALTH SERVICES INC

Employer identification number
51-0103684

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 ☑ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f Enter the number of supported organizations . . . . . _____

g Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")	20,838,066	22,816,728	27,189,603	39,177,754	42,304,655	152,326,806
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 **Total.** Add lines 1 through 3	20,838,066	22,816,728	27,189,603	39,177,754	42,304,655	152,326,806
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0
6 **Public support.** Subtract line 5 from line 4						152,326,806

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7 Amounts from line 4	20,838,066	22,816,728	27,189,603	39,177,754	42,304,655	152,326,806
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	18,242,309	16,285,129	16,752,455	17,839,119	19,534,737	88,653,749
9 Net income from unrelated business activities, whether or not the business is regularly carried on						0
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	1,714,154	1,702,180	1,677,493	1,658,279	5,286,674	12,038,780
11 **Total support** Add lines 7 through 10						253,019,335

12	Gross receipts from related activities, etc (see instructions)	12	7,207,469,067

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ▶☐

Section C. Computation of Public Support Percentage

14	Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f))	14	60 204 %
15	Public support percentage for 2013 Schedule A, Part II, line 14	15	60 574 %

16a **33 1/3% support test—2014.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☑

b **33 1/3% support test—2013.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

17a **10%-facts-and-circumstances test—2014.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶☐

b **10%-facts-and-circumstances test—2013.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13 **Total support.** (Add lines 9, 10c, 11, and 12)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2013 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2014** (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from **2013** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests—2014.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

b **33 1/3% support tests—2013.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* ***Part VI*** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer (b) and (c) below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* ***Part VI*** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* ***Part VI*** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. . . .*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* ***Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990) .*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part II of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? *If "Yes," provide detail in* ***Part VI.***	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* ***Part VI.***	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* ***Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).*	10b		
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? *If "Yes" to a, b, or c, provide detail in Part VI.*	11c		

Part IV Supporting Organizations (continued)

Section B. Type I Supporting Organizations

		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.*	2		

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	1		

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year **(see instructions)**

- **a** ☐ The organization satisfied the Activities Test Complete **line 2** below
- **b** ☐ The organization is the parent of each of its supported organizations Complete **line 3** below
- **c** ☐ The organization supported a governmental entity Describe in Part VI how you supported a government entity (see instructions)

			Yes	No
2	Activities Test **Answer (a) and (b) below.**			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	2b		
3	Parent of Supported Organizations **Answer (a) and (b) below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in Part VI.*	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.*	3b		

Part V – Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income

			(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)	8		

Section B - Minimum Asset Amount

			(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (explain in detail in Part VI) _____			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

Section C - Distributable Amount

				Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)			

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 **Total annual distributions.** Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2014 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009.			
b From 2010.			
c From 2011.			
d From 2012.			
e From 2013.			
f **Total** of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount			
i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 $ _____			
a Applied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 **Excess distributions carryover to 2015.** Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010.			
b From 2011.			
c From 2012.			
d From 2013.			
e From 2014.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | DLN: 93493133013956

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization	Employer identification number
CHRISTIANA CARE HEALTH SERVICES INC	51-0103684

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV

2 Political expenditures ▶ $ _____

3 Volunteer hours _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $ _____

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $ _____

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No

4a Was a correction made? ☐ Yes ☐ No

b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $ _____

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ $ _____

3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ $ _____

4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ▶ ☑ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)	0	0
b Total lobbying expenditures to influence a legislative body (direct lobbying)	180,124	180,124
c Total lobbying expenditures (add lines 1a and 1b)	180,124	180,124
d Other exempt purpose expenditures	1,433,116,926	1,497,044,091
e Total exempt purpose expenditures (add lines 1c and 1d)	1,433,297,050	1,497,224,215
f Lobbying nontaxable amount Enter the amount from the following table in both columns	1,000,000	1,000,000
g Grassroots nontaxable amount (enter 25% of line 1f)	250,000	250,000
h Subtract line 1g from line 1a If zero or less, enter -0-		
i Subtract line 1f from line 1c If zero or less, enter -0-		

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over $500,000	20% of the amount on line 1e
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000
Over $17,000,000	$1,000,000

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ Yes ☐ No

4-Year Averaging Period Under section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	180,295	171,382	189,841	180,124	721,642
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	0	0	0	0	0

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation

Part IV Supplemental Information *(continued)*

Return Reference	Explanation

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TY 2014 AffiliatedGroupAttachment

Name: CHRISTIANA CARE HEALTH SERVICES INC

EIN: 51-0103684

Explanation: DIRECT OTHER LOBBYING EXEMPT PURPOSE NAME OF ELECTING ORGANIZATION EXPENDITURES EXPENDITURES

_____ _____ _____ CHRISTIANA CARE HEALTH SYSTEM $ NONE $ 7,986,640 CHRISTIANA CARE HEALTH SERVICES 180,124 1,433,116,926 CHRISTIANA CARE HOME HEALTH AND COMMUNITY SERVICES NONE 44,576,673 CHRISTIANA CARE HEALTH INITIATIVES NONE 11,363,852 ---------- ---------- TOTAL $180,124 $1,497,044,091 THE ORGANIZATION HAS MADE THE LOBBYING ELECTION UNDER I.R.C. SECTION 501(H) FOR THE TAX YEAR ENDED JUNE 30, 2015. THIS ELECTION HAS NOT BEEN REVOKED BEFORE THE START OF THE ORGANIZATION'S TAX YEAR THAT BEGAN IN 2014.

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SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
CHRISTIANA CARE HEALTH SERVICES INC

Employer identification number
51-0103684

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)
☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

		Held at the End of the Year
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included in Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included in Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a ☐ Public exhibition
- b ☐ Scholarly research
- c ☐ Preservation for future generations
- d ☐ Loan or exchange programs
- e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

		Amount
c	Beginning balance	1c
d	Additions during the year	1d
e	Distributions during the year	1e
f	Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII . . . . . ☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

		(a) Current year	(b) Prior year	(b) (c) Two years back	(d) Three years back	(e) Four years back
1a	Beginning of year balance	57,618,783	54,104,570	49,617,140	49,105,589	44,664,226
b	Contributions	13,000,000	0	0	0	0
c	Net investment earnings, gains, and losses	1,204,217	4,079,790	5,285,298	1,358,205	5,551,546
d	Grants or scholarships	0	0	0	0	0
e	Other expenditures for facilities and programs	744,468	565,577	797,868	846,654	1,110,183
f	Administrative expenses	0	0	0	0	0
g	End of year balance	71,078,532	57,618,783	54,104,570	49,617,140	49,105,589

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

- a Board designated or quasi-endowment ▶ 69 000 %
- b Permanent endowment ▶ 13 000 %
- c Temporarily restricted endowment ▶ 18 000 %

The percentages in lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

		Yes	No
(i) unrelated organizations	3a(i)	Yes	
(ii) related organizations	3a(ii)		No
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b		No

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		38,328,422		38,328,422
b Buildings		1,091,954,253	557,641,534	534,312,719
c Leasehold improvements				
d Equipment		622,810,935	417,340,037	205,470,898
e Other		27,578,279	20,644,700	6,933,579
Total. Add lines 1a through 1e *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* ▶				785,045,618

Part VII **Investments—Other Securities.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
Other		
Total. *(Column (b) must equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII **Investments—Program Related.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. *(Column (b) must equal Form 990, Part X, col (B) line 13)* ▶		

Part IX **Other Assets.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 15.)* . . . . . ▶	

Part X **Other Liabilities.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1 (a) Description of liability	(b) Book value
Federal income taxes	0
PENSION AND POST RETIREMENT BE	185,877,211
INSURANCE LIABILITIES	26,490,002
OTHER LIABILITIES	36,906,449
Total. *(Column (b) must equal Form 990, Part X, col (B) line 25)* ▶	249,273,662

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	1,703,948,336
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains (losses) on investments	2a	13,141,954		
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	13,141,954
3	Subtract line **2e** from line **1**			3	1,717,090,290
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	3,564,203		
b	Other (Describe in Part XIII)	4b	-101,684,631		
c	Add lines **4a** and **4b**			4c	-98,120,428
5	Total revenue Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12)			5	1,618,969,862

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	1,536,250,771
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	1,536,250,771
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	3,564,203		
b	Other (Describe in Part XIII)	4b	-106,517,924		
c	Add lines **4a** and **4b**			4c	-102,953,721
5	Total expenses Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18)			5	1,433,297,050

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
DETAIL OF ENDOWMENT FUNDS	SCHEDULE D, PART V, LINE 3A & 4 THE ORGANIZATION'S BOARD DESIGNATED ENDOWMENTS ARE INTENDED TO COVER ANNUAL INCREMENTAL OPERATING EXPENSES OF THE HEALTH SERVICES' CANCER PROGRAM AND THE VALUE INSTITUTE THE ORGANIZATION'S PERMANENT ENDOWMENT CONSISTS OF APPROXIMATELY EIGHT INDIVIDUAL DONOR RESTRICTED ENDOWMENT FUNDS USED FOR A VARIETY OF PURPOSES, INCLUDING SALARY AND PROGRAM SUPPORT THE ORGANIZATION'S TEMPORARILY RESTRICTED ENDOWMENT REPRESENTS TEMPORARILY RESTRICTED NET ASSETS WHICH ARE RESTRICTED FOR INDIGENT CARE, BUILDING AND MAINTENANCE AND PROGRAM SUPPORT ----------
FINANCIAL RECONCILIATION DETAIL	RECONCILIATION OF REVENUES FORM 990, SCHEDULE D, PART XI, LINE 4B OTHER COGS CONTRACTUAL ALLOWANCES $ (93,294,240) RENTAL EXPENSES (1,961,317) SUBSIDIARY ACTIVITY (11,400,714) NET ASSETS RELEASED (3,110,841) CONTRIBUTIONS 8,087,442 RESTRICTED INVESTMENT INCOME (4,961) ---------- TOTAL OTHER CHANGES $(101,3684,631) ---------- RECONCILIATION OF EXPENSES FORM 990, SCHEDULE D, PART XII, LINE 4B OTHER COGS CONTRACTUAL ALLOWANCES $ (93,294,240) RENTAL EXPENSES (1,961,317) SUBSIDIARY ACTIVITY (12,262,367) ---------- TOTAL OTHER CHANGES $(106,517,924)

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

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SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
CHRISTIANA CARE HEALTH SERVICES INC

Employer identification number
51-0103684

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☑ Yes ☐ No

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) South Asia			Grantmaking		516,452
(2) Central America and the Caribbean			Investments		115,099,383
(3)					
(4)					
(5)					
3a Sub-total					115,615,835
b Total from continuation sheets to Part I					
c **Totals** (add lines 3a and 3b)					115,615,835

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than $5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			South Asia	RESEARCH SUBAWARD-- A GLOBAL NETWORK STUDY TO ESTIMATE GESTATIONAL AGE BY FUNDAL HEIGHT	516,452	WIRE TRANSFR		N/A	FMV
(2)									
(3)									
(4)									

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . ▶ 1

3 Enter total number of other organizations or entities . . . . . ▶

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*	☑ Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)*	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*	☐ Yes	☑ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*	☐ Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)*	☐ Yes	☑ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)*	☐ Yes	☑ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
FORM 990, SCHEDULE F, PART I, LINE 2	PROCEDURES FOR MONITORING THE USE OF GRAND FUNDS OUTSIDE THE U S THE GRANT FUNDS TRANSFER RED REPRESENT A RESEARCH SUB-AWARD PURSUANT TO THE TERMS OF A FEDERAL RESEARCH GRANT RECE IVED, A PORTION OF THE RESEARCH REQUIRES INTERNATIONAL PARTICIPATION THE CHRISTIANA CARE HEALTH SERVICES, INC OBGYN DEPARTMENT CHAIR MONITORS ALL ASPECTS OF THIS GRANT

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SCHEDULE H (Form 990)

Department of the Treasury
Internal Revenue Service

Hospitals

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
▶ Attach to Form 990.
▶ Information about Schedule H (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
CHRISTIANA CARE HEALTH SERVICES INC

Employer identification number
51-0103684

Part I Financial Assistance and Certain Other Community Benefits at Cost

			Yes	No
1a	Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	1a	Yes	
b	If "Yes," was it a written policy?	1b	Yes	
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year			
	☑ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities ☐ Generally tailored to individual hospital facilities			
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year			
a	Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing *free* care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for *free* care	3a	Yes	
	☐ 100% ☐ 150% ☑ 200% ☐ Other _____ %			
b	Did the organization use FPG as a factor in determining eligibility for providing *discounted* care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care	3b		No
	☐ 200% ☐ 250% ☐ 300% ☐ 350% ☐ 400% ☐ Other _____ %			
c	If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care			
4	Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4		No
5a	Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a	Yes	
b	If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b		No
c	If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?	5c		
6a	Did the organization prepare a community benefit report during the tax year?	6a	Yes	
b	If "Yes," did the organization make it available to the public?	6b	Yes	
	Complete the following table using the worksheets provided in the Schedule H instructions Do not submit these worksheets with the Schedule H			

7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1)			16,102,961		16,102,961	1 120 %
b Medicaid (from Worksheet 3, column a)			216,658,844	188,765,881	27,892,963	1 950 %
c Costs of other means-tested government programs (from Worksheet 3, column b)						
d **Total** Financial Assistance and Means-Tested Government Programs			232,761,805	188,765,881	43,995,924	3 070 %
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)	81	123,152	11,878,414	6,541,500	5,336,914	0 370 %
f Health professions education (from Worksheet 5)	6	3,258	41,497,598	12,553,748	28,943,850	2 020 %
g Subsidized health services (from Worksheet 6)						
h Research (from Worksheet 7)	3		22,893,346	14,595,130	8,298,216	0 580 %
i Cash and in-kind contributions for community benefit (from Worksheet 8)	3	4,058	87,905		87,905	0 010 %
j **Total.** Other Benefits	93	130,468	76,357,263	33,690,378	42,666,885	2 980 %
k **Total.** Add lines 7d and 7j	93	130,468	309,119,068	222,456,259	86,662,809	6 050 %

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and training for community members						
6 Coalition building						
7 Community health improvement advocacy						
8 Workforce development						
9 Other						
10 **Total**						

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

			Yes	No
1	Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement No 15?	1	Yes	
2	Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount	2 42,420,808		
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit	3 4,242,000		
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements			

Section B. Medicare

5	Enter total revenue received from Medicare (including DSH and IME)	5	458,005,618
6	Enter Medicare allowable costs of care relating to payments on line 5	6	496,756,978
7	Subtract line 6 from line 5 This is the surplus (or shortfall)	7	-38,751,360
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used		

☐ Cost accounting system ☑ Cost to charge ratio ☐ Other

Section C. Collection Practices

9a	Did the organization have a written debt collection policy during the tax year?	9a	Yes	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	Yes	

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)

	(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					

Part V Facility Information

Section A. Hospital Facilities

(list in order of size from largest to smallest—see instructions)
How many hospital facilities did the organization operate during the tax year? **2**

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
See Additional Data Table										

Part V Facility Information *(continued)*

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group A-CHRISTIANA AND WILMINGTON HOSPITALS

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 12

			Yes	No
Community Health Needs Assessment				
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
a	☑ A definition of the community served by the hospital facility			
b	☑ Demographics of the community			
c	☑ Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	☑ How data was obtained			
e	☑ The significant health needs of the community			
f	☑ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	☑ The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	☑ The process for consulting with persons representing the community's interests			
i	☑ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	☐ Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 2013			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	Yes	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
a	☑ Hospital facility's website (list url) www.christianacare.org/communitybenefit			
b	☐ Other website (list url)			
c	☑ Made a paper copy available for public inspection without charge at the hospital facility			
d	☐ Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 2013			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10		No
a	If "Yes" (list url)			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	Yes	
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		No
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? $			

Part V Facility Information *(continued)*

Name of hospital facility or letter of facility reporting group A-CHRISTIANA AND WILMINGTON HOSPITALS

			Yes	No
Financial Assistance Policy (FAP)				
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
a	☐ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of __% and FPG family income limit for eligibility for discounted care of __%			
b	☐ Income level other than FPG (describe in Section C)			
c	☐ Asset level			
d	☐ Medical indigency			
e	☑ Insurance status			
f	☑ Underinsurance discount			
g	☐ Residency			
h	☑ Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
a	☑ Described the information the hospital facility may require an individual to provide as part of his or her application			
b	☐ Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c	☑ Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d	☑ Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
e	☐ Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
a	☑ The FAP was widely available on a website (list url) SEE PART V, SECTION C			
b	☑ The FAP application form was widely available on a website (list url) SEE PART V, SECTION C			
c	☑ A plain language summary of the FAP was widely available on a website (list url) SEE PART V, SECTION C			
d	☑ The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	☑ The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f	☑ A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g	☑ Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	☑ Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	☐ Other (describe in Section C)			
Billing and Collections				
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
a	☐ Reporting to credit agency(ies)			
b	☐ Selling an individual's debt to another party			
c	☐ Actions that require a legal or judicial process			
d	☐ Other similar actions (describe in Section C)			
e	☑ None of these actions or other similar actions were permitted			

Part V Facility Information *(continued)*

Name of hospital facility or letter of facility reporting group A-CHRISTIANA AND WILMINGTON HOSPITALS

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
a	☐ Reporting to credit agency(ies)			
b	☐ Selling an individual's debt to another party			
c	☐ Actions that require a legal or judicial process			
d	☐ Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
a	☑ Notified individuals of the financial assistance policy on admission			
b	☑ Notified individuals of the financial assistance policy prior to discharge			
c	☑ Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
d	☑ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
e	☐ Other (describe in Section C)			
f	☐ None of these efforts were made			
Policy Relating to Emergency Medical Care				
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why			
a	☐ The hospital facility did not provide care for any emergency medical conditions			
b	☐ The hospital facility's policy was not in writing			
c	☐ The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d	☐ Other (describe in Section C)			
Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)				
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
a	☐ The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	☐ The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c	☐ The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	☑ Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No
	If "Yes," explain in Section C			

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Additional Data Table	

Part V Facility Information *(continued)*

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? _____

Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Part VI Supplemental Information

Provide the following information

1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B

3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc)

6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served

7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PART I, LINE 3C (DES OF ELIGIBILITY CRITERIA FOR FREE OR DISCOUNTED CARE)	CHRISTIANA CARE HEALTH SERVICES, INC ("CHRISTIANA CARE" OR "HEALTH SERVICES") HAS A SELF PAY DISCOUNT PERCENTAGE OF 10% THAT IS APPLIED TO ALL UNINSURED PATIENTS' ACCOUNTS, REGARDLESS OF THE PERSON'S ABILITY TO PAY THIS DISCOUNT PERCENTAGE IS COMPARABLE TO THAT WHICH IS EXTENDED TO OUR MANAGED CARE COMPANIES ---------- PART I, LINE 6A (COMMUNITY BENEFIT ANNUAL REPORT INFORMATION) CHRISTIANA CARE HAS ESTABLISHED A DEDICATED SECTION ON OUR WEBSITE THAT CATALOGUES OUR COMMUNITY BENEFIT INITIATIVES AND STORIES THE GROWING LIBRARY OF STORIES CAN BE FOUND AT HTTP //WWW CHRISTIANACARE ORG/COMMUNITYBENEFIT ---------- PART I, LINE 7 (COSTING METHODOLOGY USED) THE COSTING METHODOLOGY USED IN CALCULATING THE AMOUNTS REPORTED ON THE LINE 7 TABLE ARE BASED ON A COST TO CHARGE RATIO THE COST TO CHARGE RATIO WAS DERIVED FROM WORKSHEET 2 ----------

Form and Line Reference	Explanation
PART III, SECTION A, LINE 2 (BAD DEBT EXPENSE)	THE COSTING METHODOLOGY USED IN DETERMINING THE AMOUNTS REPORTED ON LINES 2 AND 3 ARE BASED ON ACTUAL CHARGES WRITTEN OFF (AMOUNTS THAT ARE DEEMED TO BE UNCOLLECTIBLE) ---------- PART III, SECTION A, LINE 4 (BAD DEBT EXPENSE FOOTNOTE) THE TEXT OF THE ORGANIZATION'S BAD DEBT EXPENSE FOOTNOTE CAN BE FOUND ON PAGE 25 (FOOTNOTE #13) OF THE ATTACHED CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF CHRISTIANA CARE HEALTH SERVICES, INC ----------

Form and Line Reference	Explanation
PART III, SECTION B, LINE 8 (COSTING METHODOLOGY, MEDICARE SHORTFALL)	THE COSTING METHODOLOGY USED IN DETERMINING THE AMOUNT REPORTED ON LINE 6 IS BASED ON A COST TO CHARGE RATIO CONSISTENT WITH THE CHARITABLE HEALTHCARE MISSION OF CHRISTIANA CARE AND THE COMMUNITY BENEFIT STANDARD SET FORTH IN IRS REVENUE RULING 69-545, CHRISTIANA CARE PROVIDES CARE FOR ALL PATIENTS COVERED BY MEDICARE SEEKING MEDICAL CARE SUCH CARE IS PROVIDED REGARDLESS OF WHETHER THE REIMBURSEMENT PROVIDED FOR SUCH SERVICES MEETS OR EXCEEDS THE COSTS INCURRED BY CHRISTIANA CARE TO PROVIDE SUCH SERVICES AS A RESULT, CHRISTIANA CARE VIEWS ANY SHORTFALL REPORTED IN LINE 7 AS AN ADDITIONAL ITEM OF COMMUNITY BENEFIT PROVIDED BY THE ORGANIZATION ---------- PART III, SECTION B, LINE 9B (COLLECTION PRACTICES) CHRISTIANA CARE HAS A FINANCIAL ASSISTANCE POLICY THAT IDENTIFIES THE CIRCUMSTANCES FOR WHICH A RESPONSIBLE PARTY WOULD BE EXTENDED A 100% ADJUSTMENT ON ALL MEDICAL BILLS THE INCOME THRESHOLD FOR THIS CHARITABLE ADJUSTMENT IS 200% OF THE FEDERAL POVERTY LEVEL AND IT IS BASED ON THE NUMBER OF DEPENDENTS IN THE HOUSEHOLD THE FINANCIAL ASSISTANCE POLICY FURTHER EXPLAINS THAT ANY UNINSURED PATIENT WHO FAILS TO QUALIFY FOR FINANCIAL ASSISTANCE WOULD BE GRANTED A 10% SELF PAY DISCOUNT IT ALSO REVEALS A PATIENT'S ABILITY TO ESTABLISH INTEREST-FREE MONTHLY PAYMENT ARRANGEMENTS FOR ANY OUTSTANDING BALANCE THAT IS NOT COVERED BY A THIRD PARTY PAYER AS PART OF THE SELF PAY DUNNING PROCESS, CHRISTIANA CARE MAKES UNINSURED PATIENTS AWARE OF THE FINANCIAL ASSISTANCE PROGRAM WITH THE RELEASE OF OUR FIRST STATEMENT ALL SUBSEQUENT STATEMENTS PROVIDE THE PATIENTS WITH AN OPPORTUNITY TO CALL OUR CUSTOMER SERVICES DEPARTMENT IF THEY ARE UNABLE TO MAKE PAYMENT IN FULL IF A PATIENT QUALIFIES FOR A CHARITABLE ADJUSTMENT, THEY ARE EXTENDED THE COURTESY OF AN AUTOMATIC ADJUSTMENT TO THEIR BILLS FOR THE NEXT YEAR PATIENTS WOULD NEED TO REAPPLY FOR CHARITABLE CONSIDERATION AFTER THE ONE YEAR HAS LAPSED ALL COLLECTION ACTIONS WOULD CEASE ONCE A PATIENT IS DEEMED ELIGIBLE FOR CHARITY OR ONCE A PATIENT ESTABLISHES A MONTHLY PAYMENT ARRANGEMENT ----------

Form and Line Reference	Explanation
PART VI, LINE 2 (NEEDS ASSESSMENT)	BEGINNING IN 2011 WITH COMPLETION IN FISCAL 2013, CHRISTIANA CARE HEALTH SYSTEM (CHRISTIANA CARE) UNDERTOOK A COMPREHENSIVE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) TO GATHER CURRENT STATISTICS AND QUALITATIVE FEEDBACK ON THE KEY HEALTH ISSUES FACING COMMUNITY RESIDENTS TO ACCOMPLISH THIS IMPORTANT EFFORT, CHRISTIANA CARE'S CHNA COMMITTEE WORKED WITH THE FOLLOWING PARTNERS -HEALTHY COMMUNITIES INSTITUTE TO PROVIDE HEALTH INDICATORS VIA THE ONLINE TOOL, DELAWARE HEALTH TRACKER -MELIOR GROUP TO CONDUCT COMMUNITY LEADER INTERVIEWS -HOLLERAN CONSULTING TO SYNTHESIZE FINDINGS, DEVELOP THE FINAL REPORT AND SUPPORT MANAGEMENT IN THE DEVELOPMENT OF THE IMPLEMENTATION PLANS TO ADDRESS THE IDENTIFIED COMMUNITY NEEDS CHRISTIANA CARE ALSO REGULARLY REACHES OUT TO THE UNINSURED AND UNDERINSURED MEMBERS OF OUR COMMUNITY FOR FEEDBACK, AND WE CONDUCT SURVEYS AT COMMUNITY HEALTH FAIRS AND EVENTS TO HELP DETERMINE PROGRAMS AND SERVICES THAT WOULD BE OF MOST VALUE TO OUR PATIENTS AND NEIGHBORS WE RELY ON THIS FEEDBACK AS WELL AS INPUT FROM PRIMARY CARE PROVIDERS, SPECIALISTS AND PAYERS AND ALSO TRACK NATIONAL CARE ISSUES AND DATA TO DETERMINE WHAT SERVICES ARE BEING PROVIDED IN OTHER COMMUNITIES THAT MAY BE EQUALLY BENEFICIAL IN OUR OWN COMMUNITY HEALTH NEEDS NOT ADDRESSED CHRISTIANA CARE PLANS TO ADDRESS FOUR OF THE SEVEN PRIORITIZED HEALTH NEEDS IDENTIFIED THROUGH THE COMMUNITY HEALTH NEEDS ASSESSMENT CHRISTIANA CARE WILL NOT FOCUS ON THE FOLLOWING IDENTIFIED NEEDS -ENHANCED NUTRITION PROGRAMS FOR CHILDREN WHILE CHRISTIANA CARE OFFERS MANY PROGRAMS SUCH AS CAMP FRESH AND COPP, WHICH PROVIDES HEALTH AND NUTRITION EDUCATION FOR CHILDREN AND YOUNG ADULTS, AI DUPONT HOSPITAL FOR CHILDREN WOULD BE THE MAIN SOURCE FOR THIS TYPE OF PROGRAM -PHARMACIES THAT DELIVER MEDICINE CHRISTIANA CARE WILL NOT FOCUS ON ADDRESSING THE NEED FOR PHARMACIES TO DELIVER MEDICINE AS WE DON'T HAVE THE INFRASTRUCTURE/EXPERTISE - TRANSPORTATION CHRISTIANA CARE WILL NOT FOCUS ON ADDRESSING THIS SPECIFIC NEED AS WE DON'T HAVE THE INFRASTRUCTURE/EXPERTISE, HOWEVER PLEASE SEE NAVIGATING AND ACCESSING THE SYSTEM FOR INFORMATION ON OUR SHUTTLE SERVICE AS WITH ALL CHRISTIANA CARE PROGRAMS, WE WILL CONTINUE TO MONITOR COMMUNITY NEEDS AND ADJUST PROGRAMMING AND SERVICES ACCORDINGLY THE COMMUNITY HEALTH NEEDS ASSESSMENT CAN BE FOUND ON OUR WEBSITE (HTTP //WWW CHRISTIANACARE ORG/COMMUNITYBENEFIT) ----------

Form and Line Reference	Explanation
PART VI, LINE 3 (PATIENT EDUCATION OF ELIGBILITY FOR ASSISTANCE)	CHRISTIANA CARE IS COMMITTED TO SERVING OUR NEIGHBORS AS INNOVATIVE, EXPERT, RESPECTFUL PARTNERS IN THEIR HEALTH, REGARDLESS OF THEIR ABILITY TO PAY INFORMATION ABOUT OUR FINANCIAL ASSISTANCE PROGRAM IS PUBLICIZED -ONLINE A SUMMARY OF OUR FINANCIAL ASSISTANCE PROGRAM AND THE APPLICATION ARE AVAILABLE ON THE CHRISTIANA CARE WEBSITE AT HTTP //WWW CHRISTIANACARE ORG/FINANCIAL-ASSISTANCE -BY REQUEST PATIENTS MAY LEARN ABOUT OUR FINANCIAL ASSISTANCE PROGRAM BY CALLING PATIENT FINANCIAL SERVICES AT 302-623-7000 -BILINGUAL PAMPHLETS EDUCATIONAL PAMPHLETS IN OUR EMERGENCY DEPARTMENTS, WAITING ROOMS AND COMMON AREAS SUCH AS LOBBIES ARE AVAILABLE IN BOTH ENGLISH AND SPANISH, DIRECT PATIENTS TO CONTACT PATIENT FINANCIAL SERVICES AT 302-623-7000 FOR MORE INFORMATION ABOUT OUR FINANCIAL ASSISTANCE PROGRAM -PATIENT RIGHTS AND RESPONSIBILITIES PAMPHLET THIS GUIDE EXPLAINS A PATIENT'S RIGHTS TO RECEIVE INFORMATION AND COUNSELING ON THE AVAILABILITY OF FINANCIAL AID FOR HEALTH CARE AND THE ABILITY TO RECEIVE AND REVIEW AN EXPLANATION OF CHARGES RELATED TO ONE'S CARE COPIES OF THE PAMPHLET IN BOTH ENGLISH AND SPANISH CAN BE FOUND THROUGHOUT OUR FACILITIES AND ON OUR WEBSITE AT HTTP //WWW CHRISTIANACARE ORG/PATIENTRIGHTSANDRESPONSIBILITIES ----------

Form and Line Reference	Explanation
PART VI, LINE 4 (COMMUNITY INFORMATION)	CHRISTIANA CARE'S SERVICE AREA FOR BOTH CHRISTIANA HOSPITAL AND WILMINGTON HOSPITAL HAS BEEN DEFINED AS NEW CASTLE COUNTY, DELAWARE (POPULATION 552,778) THIS AREA INCLUDES THE MAJORITY OF CHRISTIANA CARE'S PATIENT BASE (APPROXIMATELY 80%) AND WILL BE MOST INFLUENCED BY THE SERVICE OFFERINGS PROVIDED BY THE HOSPITAL AND INITIATIVES UNDERTAKEN BY THE HEALTH SYSTEM GENERAL DEMOGRAPHICS THE CORE POPULATION OF OUR DEMOGRAPHIC IN DELAWARE IS DIVIDED INTO THREE MAJOR CATEGORIES WHITE (70 8%), BLACK (22 2%) AND HISPANIC (8 9%) PRIMARY SOCIAL AND HEALTH CARE FACTORS THE INCOME STATISTICS FOR NEW CASTLE COUNTY ARE ABOVE THE NATIONAL AND STATE MEDIAN VALUES THE MEDIAN HOUSEHOLD INCOME FOR THE COUNTY IS $63,537, AND THE NATIONAL AND STATE FIGURES ARE $51,939 AND $58,878 RESPECTIVELY OVERALL, THE COUNTY HAS A LOWER PERCENTAGE OF POPULATION WHO FALL BELOW THE POVERTY LEVEL THAN THE STATE (10 7% FOR THE COUNTY, 11% FOR THE STATE) THE 18-24 AGE GROUP HAS THE HIGHEST PERCENTAGE OF POPULATION THAT FALLS BELOW THE POVERTY LEVEL IN THE COUNTY THE COUNTY'S UNEMPLOYMENT RATE WAS 4 4% AS OF MARCH 2015, COMING DOWN FROM A HIGH OF 8 6% IN JANUARY 2010 IN THE COUNTY, 26% OF THE RESIDENTS HAVE SOME COLLEGE OR AN ASSOCIATE DEGREE, 35% HAVE A BACHELOR'S DEGREE OR HIGHER SOCIAL FACTORS AFFECTING OUR POPULATION ARE ACCESS TO HEALTH CARE, POOR NUTRITION AND THE LACK OF AFFORDABLE HOUSING ALSO SERVING THE COMMUNITY, WHICH IS HOME TO FEDERALLY DESIGNATED UNDERSERVED AREAS/POPULATIONS, ARE TWO OTHER ACUTE CARE HOSPITALS, ST FRANCIS HOSPITAL AND NEMOURS/A I DUPONT HOSPITAL FOR CHILDREN ----------

Form and Line Reference	Explanation
PART VI, LINE 5 (INFORMATION REGARDING PROMOTION OF COMMUNITY HEALTH)	GOVERNING BODY A MAJORITY OF CHRISTIANA CARE'S GOVERNING BODY IS COMPRISED OF PERSONS WHO RESIDE IN THE HEALTH SYSTEM'S PRIMARY SERVICE AREA THE MAJORITY OF MEMBERS OF THE GOVERN ING BODY ARE NOT EMPLOYEES, INDEPENDENT CONTRACTORS, OR FAMILY MEMBERS OF EMPLOYEES MEDIC AL STAFF PRIVILEGES CHRISTIANA CARE HEALTH SYSTEM EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN OUR COMMUNITY IN ALL DEPARTMENTS AND SPECIALTIES COMMUNITY LEADE R IN HEALTH CARE DELAWARE DOES NOT HAVE A PUBLIC OR SAFETY-NET HOSPITAL AS THE LARGEST H EALTH CARE PROVIDER IN OUR STATE, CHRISTIANA CARE SERVES A SIGNIFICANT PORTION OF OUR COMM UNITY'S UNINSURED AND UNDERINSURED POPULATION THE CARE WE PROVIDE GOES WELL BEYOND TREATI NG THE SICK AND INCLUDES HEALTH-RELATED PROGRAMS AND INITIATIVES THAT SEEK TO IMPROVE THE OVERALL WELFARE OF PATIENTS THE ORGANIZATION APPLIES SURPLUS FUNDS TO IMPROVEMENTS IN ACC ESS TO CARE, OUTREACH TO OUR COMMUNITY, IMPROVING PATIENT CARE, PROVIDING MEDICAL EDUCATIO N AND CONDUCTING RESEARCH WITH THE ROCCO A ABESSINIO FAMILY WILMINGTON HOSPITAL HEALTH C ENTER, WHICH HAS SERVED THE WILMINGTON COMMUNITY FOR NEARLY 125 YEARS, PROVIDES PRIMARY AN D SPECIALTY MEDICAL CARE FOR THOSE IN NEED AND RECORDED MORE THAN 76,000 ANNUAL PATIENT VI SITS IN FY15 WE RECENTLY COMPLETED THE WILMINGTON HOSPITAL TRANSFORMATION PROJECT, A $210 MILLION ENDEAVOR HELPED US TO TRANSFORM THE WAY CARE IS DELIVERED ON THE CAMPUS, MAKING I T MORE PATIENT- AND FAMILY-CENTERED, MORE TECHNOLOGICALLY ADVANCED, MORE COORDINATED AND M ORE EFFICIENT CHRISTIANA CARE PROVIDES A FREE SHUTTLE SERVICE BETWEEN OUR WILMINGTON AND STANTON CAMPUSES, ENSURING THAT LOW-INCOME RESIDENTS IN THE CITY OF WILMINGTON HAVE ACCESS TO SPECIALTY SERVICES ON OUR STANTON CAMPUS OUR NO-CHARGE TRANSPORTATION SYSTEM TRAVELS APPROXIMATELY 188,000 MILES EACH YEAR, ENSURING THAT OUR PATIENTS HAVE ACCESS TO ALL CHRIS TIANA CARE SERVICES AND EACH MONTH, AN AVERAGE OF 7,498 RIDERS TAKES ADVANTAGE OF THIS SER VICE MEDICAL EDUCATION CHRISTIANA CARE IS A MAJOR TEACHING HOSPITAL WITH TWO CAMPUSES AN D MORE THAN 250 MEDICAL-DENTAL RESIDENTS AND FELLOWS, MANY OF WHOM WILL REMAIN IN DELAWARE TO ESTABLISH MEDICAL PRACTICES WE ALSO HAVE EXTENSIVE NURSING EDUCATION PROGRAMS IN PART NERSHIP WITH MANY OF THE LEADING COLLEGES AND UNIVERSITIES IN THE REGION AS ACADEMIC PART NERS WITH LOCAL AND REGIONAL TECHNICAL SCHOOLS AND COLLEGES, WE ALSO PROVIDE CLINICAL TRAI NING FOR ALLIED HEALTH AND TECHNICAL POSITIONS IN HEALTH CARE CHRISTIANA CARE HAS A NUMBE R OF RESEARCH ACTIVITES IN CONJUNCTION WITH THE NATIONAL INSTITUTES OF HEALTH, THE CENTERS FOR DISEASE CONTROL, CMS AND PRIVATE FOUNDATIONS CHRISTIANA CARE INCLUDES MORE THAN 150 PATIENT AND FAMILY ADVISERS WHO HAVE A SPECIAL INTEREST IN HELPING SHAPE THE WAY WE DELIVE R CARE BASED ON THEIR INDIVIDUAL EXPERIENCES WITH OUR SERVICES OUR PATIENT AND FAMILY ADV ISORY COUNCILS SHARE THEIR PERSPECTIVES AND PROVIDE FEEDBACK AND INPUT ON TASKS AND PROJEC TS TO HELP DOCTORS, NURSES AND STAFF CREATE A COLLABORATIVE AND INCLUSIVE PATIENT- AND FAM ILY-CENTERED CARE EXPERIENCE FOR THOSE WE SERVE WE PARTNER WITH COMMUNITY ORGANIZATIONS, LEADERS AND INDIVIDUALS TO SHARE AND GROW OUR KNOWLEDGE, PROMOTE INNOVATIVE HEALTH PRACTIC ES AND EXPERTLY ADDRESS NEEDS AND CONCERNS THE ORGANIZATION APPLIES SURPLUS FUNDS TO IMPR OVEMENTS IN ACCESS TO CARE, OUTREACH TO OUR COMMUNITY, IMPROVING PATIENT CARE, PROVIDING M EDICAL EDUCATION AND CONDUCTING RESEARCH WITH THE MEDICAL HOME WITHOUT WALLS PROGRAM REAC HES HOSPITAL AND EMERGENCY DEPARTMENT "SUPERUSERS," A GROUP THAT INCLUDES FEWER THAN 10 PE RCENT OF ALL PATIENTS BUT ACCOUNTS FOR MORE THAN 20 PERCENT OF ALL VISITS TO THE HOSPITAL (MANY OF THEM HOMELESS, WITH COMPLEX MEDICAL PROBLEMS) A CASE MANAGEMENT TEAM CONSISTING OF A SOCIAL WORKER, A NURSE AND A COMMUNITY HEALTH WORKER IS ASSIGNED TO THESE PATIENTS B Y VISITING PATIENTS AT THEIR HOME OR SHELTER, ACCOMPANYING THEM TO MEDICAL APPOINTMENTS AN D ADDRESSING SOCIAL ILLS SUCH AS HUNGER, ADDICTION AND DOMESTIC VIOLENCE, THE PROGRAM PROV IDES COORDINATED CARE TO PEOPLE WHO MIGHT OTHERWISE ONLY RECEIVE CARE THROUGH FREQUENT VIS ITS TO THE EMERGENCY DEPARTMENT THROUGH MEDICAL HOME WITHOUT WALLS, WE CONNECT PATIENTS W ITH RESOURCES IN THE COMMUNITY SUCH AS SHELTERS, FOOD BANKS AND MEDICAL INSURANCE, AND PAR TNER WITH OTHER ORGANIZATIONS TO COORDINATE ADDITIONAL HELP CARE LINK CASE MANAGERS HELP PATIENTS WITH CHRONIC ILLNESS NAVIGATE AND COORDINATE HOSPITAL, PHYSICIAN, COMMUNITY AND S UPPORT SERVICES A VIRTUAL HUB OF INTERDISCIPLINARY CARE LINK PROFESSIONALS, INCLUDING NUR SES, CONTRIBUTES TO SIGNIFICANT REDUCTIONS IN RE-HOSPITALIZATIONS OF 650 SURGICAL PATIENTS MANAGED BY THE CARE LINK TEAM, FEWER THAN 2 PERCENT RETURNED FOR OBSERVATION OR EMERGENCY DEPARTMENT VISITS THE SEVEN-DAY READMISSION RATE WAS LOWER THAN FOR ELECTIVE SURGICAL PA TIENTS NOT MANAGED BY CARE LINK CHRISTIANA CARE'S COMMUNITY HEALTH AND OUTREACH STAFF WOR K WITH THE HISPANIC COMMUNITY THROUGH SEVERAL PROG

Form and Line Reference	Explanation
PART VI, LINE 5 (INFORMATION REGARDING PROMOTION OF COMMUNITY HEALTH)	RAMS AND EVENTS STAFF TRAIN PROMOTORAS, LATINAS WHO PROMOTE WELLNESS AND HELP CONNECT MEM BERS OF DELAWARE'S RAPIDLY GROWING HISPANIC COMMUNITY WITH HEALTH SERVICES, PARTICULARLY P REVENTIVE SCREENINGS THE HEALTHY LATIN FAMILIES PROGRAM IS FOR NEW CASTLE COUNTY RESIDENT S INTERESTED IN MAKING THEIR FAMILIES AND HOMES HEALTHIER THIS FREE PROGRAM HELPS PEOPLE, INCLUDING THOSE WITHOUT INSURANCE, INDIVIDUALS WHO NEED SCREENINGS AND PREVENTIVE CARE, T HOSE WITH CHRONIC DISEASES AND CHILDREN WITH ASTHMA AS PART OF THE PROGRAM A TRAINED PROM OTORA WILL HELP WITH PREVENTION, APPOINTMENTS FOR CHECK-UPS AND CONNECTING FAMILIES TO COM MUNITY AND HEALTH CARE RESOURCES THE ANNUAL LATINAS FUERTES Y SALUDABLES - LATINAS STRON G AND HEALTHY -- A LIFE-AFFIRMING PROGRAM PRESENTED ENTIRELY IN SPANISH -- BRINGS HEALTH I NFORMATION, SCREENINGS AND RESOURCES FROM OUR COMMUNITY PARTNERS TO MORE THAN 300 MEMBERS OF THE HISPANIC COMMUNITY ATTENDEES, EMPOWERED WITH EDUCATION ABOUT HEALTHY LIVING, ARE E NCOURAGED TO SHARE THEIR KNOWLEDGE WITH OTHERS OUR CURRENT BREAST HEALTH PROGRAMS REACHED MORE THAN 14,000 WOMEN IN FY15, AND OFFER SUPPORT TO THE UNDERSERVED COMMUNITY WITH BILIN GUAL NAVIGATORS TO IMPROVE ACCESS TO MAMMOGRAMS, ASSISTANCE WITH TRANSPORTATION, REMINDER NOTICES, ESCORTS FOR PATIENTS AND FUNDING THEY ALSO PROVIDE COMMUNITY EDUCATION TO PROMOT E BREAST HEALTH, CANCER PREVENTION AND EARLY DETECTION OUTREACH NAVIGATORS FROM THE HELEN F GRAHAM CANCER CENTER AND RESEARCH INSTITUTE ALSO PARTNERED WITH THE HINDU TEMPLE IN NE W CASTLE TO EDUCATE WOMEN AND ARRANGE FOR FREE MAMMOGRAPHY SCREENINGS AND TRANSPORTATION T O THE GRAHAM CENTER HEALTH INFO ON THE GO IS AN INNOVATIVE WAY TO REACH THE COMMUNITY AND PROVIDE ACCESS TO CARE THE COMMUNITY HEALTH OUTREACH AND EDUCATION STAFF OFFER A MODEL C OMBINING HEALTH EDUCATION AND ROUTINE HEALTH SCREENINGS IN CHOLESTEROL, GLUCOSE AND BLOOD PRESSURE WITH CANCER AWARENESS, PREVENTION AND EARLY DETECTION AT THE LOCAL FARMERS MARKET THEIR CULTURALLY DIVERSE AND BILINGUAL TEAM ALLOWS THEM TO ENGAGE WITH MULTICULTURAL SHO PPERS SINCE THE PROGRAM'S START IN 2009 HEALTH INFO ON THE GO HAS REACHED MORE THAN 3,500 SHOPPERS AND PROVIDED SCREENING TO MORE THAN 1,300 PEOPLE FOR 30 YEARS, THE FIRST STATE SCHOOL AT WILMINGTON HOSPITAL HAS GIVEN CHILDREN AND ADOLESCENTS WHO WOULD OTHERWISE BE HO MEBOUND WITH SERIOUS ILLNESSES THE CHANCE TO ATTEND SCHOOL WITH THEIR PEERS WHILE THEY GET THE MEDICAL TREATMENT THEY NEED FIRST STATE SCHOOL OFFERS KINDERGARTEN THROUGH HIGH-SCHO OL EDUCATION TO CHILDREN WITH DIABETES, SICKLE-CELL ANEMIA, SEVERE ASTHMA, CANCER AND OTHE R ILLNESSES THAT PRECLUDE ATTENDANCE AT REGULAR SCHOOL THE PROGRAM IS A PARTNERSHIP WITH THE DELAWARE DEPARTMENT OF EDUCATION THROUGH THE RED CLAY SCHOOL DISTRICT CHRISTIANA CARE 'S HEALTH AMBASSADORS PROVIDE EDUCATION, SUPPORT AND ENCOURAGEMENT ON MATERNAL AND INFANT HEALTH TO YOUNG COUPLES AND PREGNANT WOMEN AT COMMUNITY EVENTS THROUGHOUT NEW CASTLE COUNT Y, WITH FUNDING FROM THE DELAWARE DIVISION OF PUBLIC HEALTH AND PARTNERSHIP FROM 20 ORGANI ZATIONS HEALTH AMBASSADORS OFFER INFORMATION ABOUT NUTRITION, SAFETY, MENTAL HEALTH, SAFE SLEEP, BREASTFEEDING AND OTHER WELLNESS TOPICS CHRISTIANA CARE LEADS A CITY-WIDE TEAM OF HEALTH AMBASSADORS IN PARTNERSHIP WITH BELLEVUE COMMUNITY CENTER, HENRIETTA JOHNSON MEDIC AL CENTER AND WESTSIDE FAMILY HEALTHCARE HEALTH AMBASSADORS CONNECT PREGNANT WOMEN AND NE W PARENTS TO HEALTH CARE SERVICES AND OTHER RESOURCES, INCLUDING HOME VISITORS TO HELP FAM ILIES GET A HEALTHY START IN LIFE THE BLOOD PRESSURE AMBASSADOR PROGRAM INCREASES AWARENE SS OF HYPERTENSION IN THE AFRICAN-AMERICAN COMMUNITY, USING A MODEL OF PEER EDUCATION AND CAMARADERIE BLOOD PRESSURE AMBASSADORS DELIVER KEY MESSAGES ABOUT THE CONSEQUENCES OF UNT REATED HIGH BLOOD PRESSURE TO FRIENDS, FAMILY AND CO-WORKERS DURING DAILY INTERACTIONS AM BASSADORS ALSO ASK KEY QUESTIONS TO ENCOURAGE INDIVIDUALS TO KNOW THEIR NUMBERS, AND TO EN SURE THEY ARE CONNECTED TO A HEALTH CARE

Form and Line Reference	Explanation
PART VI, LINE 6 (AFFILIATED HEALTHCARE SYSTEM INFORMATION)	CHRISTIANA CARE HEALTH SERVICES, INC CHRISTIANA CARE IS A MAJOR TEACHING SYSTEM WITH TWO CAMPUSES, A 1,618 MEMBER MEDICAL-DENTAL STAFF AND MORE THAN 285 MEDICAL-DENTAL RESIDENTS AND FELLOWS MAJOR FACILITIES INCLUDE -STANTON CAMPUS LOCATED IN NEWARK, DELAWARE, THIS CAMPUS IS HOME TO THE 907-BED CHRISTIANA HOSPITAL, THE CHRISTIANA CARE CENTER FOR HEART & VASCULAR HEALTH, THE HELEN F GRAHAM CANCER CENTER & RESEARCH INSTITUTE, THE CHRISTIANA CARE BREAST CENTER, THE CHRISTIANA SURGICENTER AND THE JOHN H AMMON MEDICAL EDUCATION CENTER -WILMINGTON CAMPUS LOCATED IN THE HEART OF THE CITY OF WILMINGTON, DELAWARE, AND CORPORATE HEADQUARTERS FOR CHRISTIANA CARE HEALTH SYSTEM, THIS CAMPUS FEATURES THE 241-BED WILMINGTON HOSPITAL, THE ROCCO A ABESSINIO FAMILY WILMINGTON HOSPITAL HEALTH CENTER, THE CENTER FOR REHABILITATION, THE CENTER FOR ADVANCED JOINT REPLACEMENT, THE WILMINGTON ANNEX, THE SWANK MEMORY CARE CENTER, THE FIRST STATE SCHOOL AND THE ROXANA CANNON ARSHT SURGICENTER THESE TWO HOSPITAL CAMPUSES AND CHRISTIANA CARE'S MANY OUTPATIENT ENTITIES SERVE OUR COMMUNITY ACROSS THE CONTINUUM OF CARE ----------

Form and Line Reference	Explanation
PART VI, LINE 7 (STATES FILING OF COMMUNITY BENEFIT REPORT)	WHILE DELAWARE DOES NOT REQUIRE THE FILING OF A COMMUNITY BENEFIT REPORT, CHRISTIANA CARE HAS ESTABLISHED A DEDICATED SECTION ON OUR WEBSITE THAT CATALOGUES OUR COMMUNITY BENEFIT INITIATIVES AND STORIES THE GROWING LIBRARY OF STORIES CAN BE FOUND AT HTTP //WWW CHRISTIANACARE ORG/COMMUNITYBENEFIT

Additional Data

Software ID:
Software Version:
EIN: 51-0103684
Name: CHRISTIANA CARE HEALTH SERVICES INC

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
PART V, SECTION B LINES 5&6 (INPUT FROM COMMUNITY/JOINT CHNA)	
PART V, SECTION B LINE 11 (ADDRESSING THE NEEDS IDENTIFIED IN THE CHNA)	Evaluation of Actions Taken Since Last Assessment Navigation and Access to Health Care Mar ket Place Guides Christiana Care has devoted resources to improve access to insurance cov erage, as well as navigation and access to health care services In conjunction with other non-profit groups in the area, Christiana Care helped to increase the number of Delaware residents with health insurance coverage During the 2015 federal open enrollment period, Christiana Care marketplace guides consulted about insurance options with 8,729 people at community events and on a one-on-one basis They directly enrolled 317 individuals in heal th insurance coverage during the 2015 enrollment period Health Ambassador Program Christ iana Cares Health Ambassador Program promotes good health before pregnancy and provides in formation to help prevent premature births, a leading cause of death in newborn babies Th e health ambassadors also promote key maternal and child health messages including the ben efits of breastfeeding and the importance of safe sleep They work in targeted high risk z ip codes to connect pregnant women and young families to health care, social services, hom e visiting and educational programs The health ambassadors work with community partners i ncluding Henrietta Johnson Medical Center, St Francis Healthcare, Westside Family Healthc are and the Wilmington Hospital Health Center Christiana Care leads a city-wide team of h ealth ambassadors in partnership with other local partners During Fiscal Year 2015, Healt h Ambassadors referred pregnant women and new parents to the following programs and servic es -Medical home 7,947 -Parenting support 5,323 -Breastfeeding support 666 -Food 378 -Housing 326 -Safe sleep 177 -Clothing 144 Blood Pressure Ambassador Program The Blood Pressure Ambassador Program increases awareness of hypertension in the African-American c ommunity, using a model of peer education and camaraderie In the last year, 82 ambassador s conducted more than 2,000 free hypertension screenings Christiana Cares Helen F Graham Cancer Center & Research Institutes Annual Free Skin Screening Partnering with the Acade my of Dermatology, The Cancer Center offers annual free skin cancer screenings In May 201 5, health care providers screened 132 people for skin cancer Health Info On The Go This effort reaches residents by using community health outreach and education staff to provide health education and routine health screenings in cholesterol, glucose and blood pressure with cancer awareness, prevention and early detection at the local farmers market Since the programs inception in 2009, it has provided education to more than 3,500 shoppers and conducted screenings for more than 1,300 people Breast Health Programs Christiana Care B reast Health Programs reached more than 14,000 high-risk women in Fiscal Year 2015 They o ffer support to the underserved community The program deploys bilingual navigators to imp rove access to mammograms, assistance with transportation, reminder notices, escorts for p atients, and funding for screenings They also provide community education to promote brea st health, cancer prevention and early detection Christiana Cares community health and ou treach staff work with the Hispanic community to train promotoras, who promote wellness an d help connect other members of the Hispanic community with health services, particularly preventive screenings The Healthy Latin Families Program helps New Castle County resident s make their families and homes healthier This serves those who need screenings and preve ntive care, those with chronic diseases and children with asthma An annual Latinas Fuerte s Y Saludables program, presented entirely in Spanish, brings health information, screenin gs and resources to more than 300 members of the Hispanic community Electronic Health Rec ords & Improved Coordination Christiana Care worked to increase use of electronic health r ecords to improve care coordination and communication among providers and their patients To do so, Christiana Care established Care Link, an expansive information technology-enabl ed network Care Link case managers help patients with chronic illness navigate and coordi nate hospital, physician, community and support services This virtual hub of interdiscipl inary professionals contributes to significant reductions in re-hospitalizations Of 650 s urgical patients managed by the Care Link team, fewer than 2 percent returned for observat ion or emergency department visits The seven-day readmission rate was lower than for elec tive surgical patients not managed by Care Link New Models of Care Christiana Cares integ ration of mental health therapists into specialty and family medicine practices is opening mental health doors to children, adolescents and adults who might otherwise never seek he lp The model follows an established national and international movement to align behavior al health with primary care in an effort to prevent or reduce the impact of mental health issues Christiana Cares 15 school-based wellness centers provided health services includi ng physical exams, screenings, drug and alcohol abuse counseling and individual, family an d group counseling to more than 23,000 adolescents in Fiscal Year 2015 Care Link case man agers help patients with chronic illness navigate and coordinate hospital, physician, comm unity and support services An interdisciplinary team of professionals contributes to sign ificant reductions in re-hospitalizations Of 650 surgical patients managed by the team, f ewer than 2 percent returned for observation or emergency department visits The seven-day readmission rate was lower than for elective surgical patients not managed by Care Link The Medical Home Without Walls program, part of Care Link, reaches hospital and emergency department "superusers," a group that includes fewer than 10 percent of all patients but a ccounts for more than 20 percent of all visits to the hospital (many of them homeless with complex medical problems) A case management team visits patients at their home or shelte r, accompanies them to medical appointments and addresses social ills such as hunger, addi ction and domestic violence The program provides coordinated care to people who might oth erwise only receive care through frequent visits to the emergency department Enhanced Men tal Health Services Integrated Care Model A shortage of mental health providers and treat ment centers in our community has created significant access problems To help address thi s problem, Christiana Care implemented a model of integrating mental health therapists in primary care and specialty practices It was intended to improve access to mental health s ervices for children, adolescents and adults who might otherwise not seek help Therapists embedded in our cancer program, heart and vascular services, womens health, primary care and pediatrics practices offer real-time collaboration among the patient, primary-care pro vider and behavioral health specialist The approach follows an evidence-based national an d international movement to align behavioral health with primary care in an effort to prev ent or reduce the impact of mental health issues Project Engage is a unique addiction rec overy program based on a peer model and in collaboration with a non-profit counseling cent er in New Castle County Since its inception, Project Engage has connected some 3,000 peop le with specially trained intervention counselors, known as engagement specialists, onsite at the hospital to work one-on-one with patients addicted to drugs or alcohol Of 1,123 p atients with substance-use disorder offered help through Project Engage, 27 percent accept ed substance-abuse treatment Christiana Cares Center for Womens Emotional Wellness provid es specialized clinical care for women experiencing postpartum depression and other mood d isorders that impact a mothers bond with her baby and her entire family The center offers outpatient therapy for individuals and couples, evaluation and management of medications and streamlined access to therapy services for women coping with behavioral health challen ges before, during and after pregnancy In addition, the team provides education to primar y care professional to raise awareness about perinatal mood and anxiety disorders In 2015 , the team consulted with 240 new mothers in the hospital immediately following delivery a nd conducted 2,750 outpatient visits Christiana Care screens all new mothers for mood and anxiety symptoms after childbirth, before they leave the hospital ----------
PART V, SECTION B, LINE 13 (ELIGIBILITY FOR PROVIDING DISCOUNTED CARE)	FEDERAL POVERTY GUIDELINES ARE NOT USED TO DETERMINE DISCOUNTED CARE A SELF-PAY DISCOUNT OF 10% IS APPLIED TO ALL UNINSURED PATIENT ACCOUNTS REGARDLESS OF INCOME PATIENTS WITH IN COME IN EXCESS OF 200% WILL ONLY RECEIVE A 10% DISCOUNT ----------
PART V, SECTION B, LINE 16A	HTTP //WWW CHRISTIANACARE ORG/FINANCIAL-ASSISTANCE-PROGRAM ---------- PART V, SE CTION B, LINE 16B HTTP //WWW CHRISTIANACARE ORG/FINANCIAL-ASSISTANCE-PROGRAM ---------- PART V, SECTION B, LINE 16C HTTP //WWW CHRISTIANACARE ORG/FINANCIAL-ASSISTANCE-PRO GRAM ----------
PART V, SECTION B, LINE 22D, OTHER (CHARGES FOR FAP-ELIGIBLE INDIVIDUALS)	FAP-ELIGIBLE INDIVIDUALS (THOSE WITH INCOME LESS THAN 200% OF FEDERAL POVERTY GUIDELINES) ARE NOT RESPONSIBLE FOR ANY CHARGES

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Schedule J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 23.**

▶ **Attach to Form 990.**

▶ **Information about Schedule J (Form 990) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
CHRISTIANA CARE HEALTH SERVICES INC

Employer identification number
51-0103684

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
	☐ Travel for companions	☐ Payments for business use of personal residence		
	☐ Tax idemnification and gross-up payments	☑ Health or social club dues or initiation fees		
	☐ Discretionary spending account	☐ Personal services (e g , maid, chauffeur, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	**2**	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	☑ Compensation committee	☑ Written employment contract		
	☑ Independent compensation consultant	☑ Compensation survey or study		
	☐ Form 990 of other organizations	☑ Approval by the board or compensation committee		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment?	**4a**		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	**4c**		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	**5a**		No
b	Any related organization?	**5b**		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	**6a**		No
b	Any related organization?	**6b**		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	**9**		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	**(B)** Breakdown of W-2 and/or 1099-MISC compensation			**(C)** Retirement and other deferred compensation	**(D)** Nontaxable benefits	**(E)** Total of columns (B)(i)-(D)	**(F)** Compensation in column(B) reported as deferred in prior Form 990
	(i) Base compensation	**(ii)** Bonus & incentive compensation	**(iii)** Other reportable compensation				
See Additional Data Table							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II
Also complete this part for any additional information

Return Reference	Explanation
FORM 990, SCHEDULE J, PART I, LINE 1A (DETAIL REGARDING BENEFITS PROVIDED)	SOCIAL CLUB DUES CCHS PROVIDES A SOCIAL CLUB MEMBERSHIP TO BE USED BY THE PRESIDENT IN CONNECTION WITH THEIR DUTIES THE PRESIDENT IS RESPONSIBLE FOR AND TAXED ON ANY PERSONAL USE OF SUCH CLUB MEMBERSHIP ----------
FORM 990, SCHEDULE J, PART I, LINE 4B (SUPP NONQUALIFIED PLAN PARTICIP)	CHRISTIANA CARE HEALTH SERVICES, INC ("CCHS") MAINTAINS AN IRC SECTION 457(F) DEFERRED COMPENSATION PLAN THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A PARTICIPATED AND/OR RECEIVED DISTRIBUTIONS FROM THE 457(F) PLAN DURING THE YEAR THOMAS L CORRIGAN- NO DISTRIBUTION GARY W FERGUSON- $86,156 TIMOTHY GARDNER, MD- $35,866 ROBERT J LASKOWSKI, MD- $114,362 JANICE NEVIN MD- NO DISTRIBUTION BRENDA K PIERCE, ESQ - NO DISTRIBUTION NICHOLAS PETRELLI- $31,551 RAY SEIGFRIED- $5,360 DIANE TALAREK- $17,764 AUDREY VAN LUVEN- NO DISTRIBUTION ----------
FORM 990, SCHEDULE J, PART I, LINE 7 (PROVISION OF NON-FIXED PAYMENTS)	CCHS PROVIDES DISCRETIONARY BONUS AND/OR INCENTIVE COMPENSATION PAYMENTS TO ELIGIBLE EMPLOYEES PAYMENTS MADE TO ANY DISQUALIFIED PERSON IS APPROVED BY THE CCHS COMPENSATION COMMITTEE THROUGH THE PROCESS DESCRIBED IN FORM 990, PART VI, SECTION B, LINE 15

Additional Data

Software ID:
Software Version:
EIN: 51-0103684
Name: CHRISTIANA CARE HEALTH SERVICES INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation (i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
THOMAS L CORRIGAN, SR VP FINANCE/CFO, OFF OF BRD	(I)	504,385	165,004	13,085	74,480	20,829	777,783	0
	(II)	0	0	0	0	0	0	0
GARY W FERGUSON, CHIEF OPER OFF, OFF OF BOARD	(I)	535,722	175,842	98,100	28,454	7,003	845,121	0
	(II)	0	0	0	0	0	0	0
ROBERT LASKOWSKI, PRESIDENT & CEO, RETIRED 12/14	(I)	905,899	419,958	120,712	28,454	22,638	1,497,661	0
	(II)	0	0	0	0	0	0	0
JANICE NEVIN MD, PRES&CEO EXOFFICIO AS OF 11/14	(I)	558,295	154,179	7,728	75,175	12,645	808,022	0
	(II)	0	0	0	0	0	0	0
DIANE TALAREK, SR VP OF PATIENT CARE SERVICES	(I)	298,061	78,162	27,116	28,454	12,645	444,438	0
	(II)	0	0	0	0	0	0	0
RAY SEIGFRIED, SR VP, ADMINISTRATION	(I)	224,830	58,959	7,968	28,454	19,789	340,000	0
	(II)	0	0	0	0	0	0	0
MICHAEL BANBURY MD, CHIEF, CARDIAC SURGERY	(I)	850,720	133,988	48,721	28,454	18,458	1,080,341	0
	(II)	0	0	0	0	0	0	0
BRENDA K PIERCE ESQ, CORP COUNSEL, OFFICER OF BOARD	(I)	285,746	74,933	1,029	45,484	16,874	424,066	0
	(II)	0	0	0	0	0	0	0
AUDREY VAN LUVEN, SENIOR VP & CHIEF HR OFFICER	(I)	354,142	114,478	9,058	63,144	12,645	553,467	0
	(II)	0	0	0	0	0	0	0
TIMOTHY GARDNER MD, MEDICAL DIRECTOR, HVIS	(I)	601,792	158,768	50,333	28,454	14,080	853,427	0
	(II)	0	0	0	0	0	0	0
NICHOLAS PETRELLI MD, MEDICAL DIRECTOR, CANCER	(I)	525,339	139,664	63,784	28,454	20,829	778,070	0
	(II)	0	0	0	0	0	0	0
FREDERIC HARAD MD, VASCULAR SURGEON	(I)	367,452	337,417	2,513	23,154	19,789	750,325	0
	(II)	0	0	0	0	0	0	0
GERARD FULDA MD, CHAIR, DEPARTMENT OF SURGERY	(I)	463,585	184,694	17,333	50,054	20,889	736,555	0
	(II)	0	0	0	0	0	0	0

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Schedule K (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990.
▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
CHRISTIANA CARE HEALTH SERVICES INC

Employer identification number
51-0103684

Part I Bond Issues

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	DELAWARE HLTH FACILITIES AUTHORITY SERIES 2008	51-0272458	246388NVO	11-20-2008	80,000,000	REFINANCE SERIES 2004 & MED BLDG		X		X		X
B	DELAWARE HLTH FACILITIES AUTHORITY SERIES 2009	51-0272458		12-18-2009	30,000,000	REFINANCE SERIES 1998		X		X		X
C	DELAWARE HLTH FACILITIES AUTHORITY SERIES 2010A	51-0272458	246388EQ5	11-04-2010	74,491,341	CONSTRUCTION OF HOSPITAL		X		X		X
D	DELAWARE HLTH FACILITIES AUTHORITY SERIES 2010	51-0272458	246388QPO	11-04-2010	127,195,000	CONSTRUCTION OF HOSPITAL		X		X		X

Part II Proceeds

		A	B	C	D
1	Amount of bonds retired	0	24,595,000	0	0
2	Amount of bonds legally defeased	0	0	0	0
3	Total proceeds of issue	80,000,000	30,000,000	74,956,804	128,314,967
4	Gross proceeds in reserve funds	0	0	0	0
5	Capitalized interest from proceeds	0	0	0	0
6	Proceeds in refunding escrows	0	0	0	0
7	Issuance costs from proceeds	774,850	0	879,197	684,318
8	Credit enhancement from proceeds	0	0	0	0
9	Working capital expenditures from proceeds	0	0	0	0
10	Capital expenditures from proceeds	19,062,025	0	74,077,607	127,630,649
11	Other spent proceeds	60,163,125	30,000,000	0	0
12	Other unspent proceeds	0	0	0	0
13	Year of substantial completion	2006	2000	2014	2014

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X		X			X		X
15	Were the bonds issued as part of an advance refunding issue?		X		X		X		X
16	Has the final allocation of proceeds been made?	X		X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X				X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X				X		X

Part III Private Business Use *(Continued)*

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		X				X		X
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c	Are there any research agreements that may result in private business use of bond-financed property?	X					X		X
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶	0 %		0 %		0 %		0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶	0 %		0 %		0 %		0 %	
6	Total of lines 4 and 5	0 %		0 %		0 %		0 %	
7	Does the bond issue meet the private security or payment test?		X				X		X
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X				X		X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of	0 %		0 %		0 %		0 %	
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		X				X		X
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X				X		X	

Part IV Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?								
b	Exception to rebate?			X					
c	No rebate due?	X				X		X	
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	X			X		X	X	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b	Name of provider	0		0		0			
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV Arbitrage *(Continued)*

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b	Name of provider	0		0		0		0	
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7	Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
FORM 990, SCHEDULE K, PART II, LINE 3	FOR DELAWARE HLTH FACILITIES AUTHORITY SERIES 2010A, THE TOTAL PROCEEDS OF ISSUE REPORTED INCLUDES $465,463 IN INVESTMENT EARNINGS FOR DELAWARE HLTH FACILITIES AUTHORITY SERIES 2010, THE TOTAL PROCEEDS OF ISSUE REPORTED INCLUDES $1,119,967 IN INVESTMENT EARNINGS ----------

Return Reference	Explanation
FORM 990, SCHEDULE K, PART IV, LINE 2C, COLUMNS B, C, AND D	AN ARBITRAGE REBATE AND YIELD RESTRICTION COMPLIANCE ANALYSIS WAS COMPLETED BY THE PFM GROUP FOR THE DELAWARE HEALTH FACILITIES AUTHORITY 2009 BONDS ON OCTOBER 1, 2015 AND THE DELAWARE HEALTH FACILITIES AUTHORITY 2010 BONDS ON NOVEMBER 4, 2015

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Schedule L (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
CHRISTIANA CARE HEALTH SERVICES INC

Employer identification number
51-0103684

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected? Yes	(d) Corrected? No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 . . . . . ▶ $

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ $

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization? To	(d) Loan to or from the organization? From	(e) Original principal amount	(f) Balance due	(g) In default? Yes	(g) In default? No	(h) Approved by board or committee? Yes	(h) Approved by board or committee? No	(i) Written agreement? Yes	(i) Written agreement? No
Total	▶ $											

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) THERESA M BURGESS	FAMILY MEMBER OF BRD MBR	60,263	PAYMENT OF COMPENSATION		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation

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SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization	Employer identification number
CHRISTIANA CARE HEALTH SERVICES INC	51-0103684

Return Reference	Explanation
FORM 990, PART III, LINE 4D (DETAIL OF OTHER PROGRAM SERVICES)	CHRISTIANA CARE HEALTH SERVICES ("CCHS"), HEADQUARTERED IN WILMINGTON, DELAWARE, IS ONE OF THE COUNTRY'S LARGEST HEALTH CARE PROVIDERS AND IS A MAJOR TEACHING HOSPITAL WITH TWO CAMPUSES AND MORE THAN 250 MEDICAL-DENTAL RESIDENTS AND FELLOWS CHRISTIANA CARE IS RECOGNIZED AS A REGIONAL CENTER FOR EXCELLENCE IN CARDIOLOGY, CANCER AND WOMEN'S HEALTH SERVICES THE SYSTEM FEATURES A LEVEL 3 NEONATAL INTENSIVE CARE UNIT, THE ONLY DELIVERING HOSPITAL IN THE STATE TO OFFER THIS LEVEL OF CARE FOR NEWBORNS CHRISTIANA CARE HEALTH SERVICES IS ALSO HOME TO DELAWARE'S ONLY LEVEL 1 TRAUMA CENTER, THE ONLY OF ITS KIND BETWEEN PHILADELPHIA AND BALTIMORE A NOT-FOR-PROFIT, NON-SECTARIAN HEALTH SYSTEM, CHRISTIANA CARE INCLUDES TWO HOSPITALS WITH MORE THAN 1,100 PATIENT BEDS, A HOME HEALTH CARE SERVICE, PREVENTIVE MEDICINE, REHABILITATION SERVICES, A NETWORK OF PRIMARY CARE PHYSICIANS AND AN EXTENSIVE RANGE OF OUTPATIENT SERVICES WITH MORE THAN 11,100 EMPLOYEES, CHRISTIANA CARE IS THE LARGEST PRIVATE EMPLOYER IN DELAWARE AND ONE OF THE LARGEST EMPLOYERS IN THE PHILADELPHIA REGION ----------

Return Reference	Explanation
FORM 990, PART IV, LINE 21 & SCHEDULE I (SUBAWARDS)	IN FURTHERANCE OF ITS MEDICAL RESEARCH ACTIVITIES, CHRISTIANA CARE HEALTH SERVICES, INC ("CCHS") MAKES SUB-AWARDS TO OTHER INSTITUTIONS THAT PERFORM RESEARCH IN CONNECTION WITH RESEARCH GRANTS AWARDED TO CCHS CCHS DOES NOT CATEGORIZE THESE SUB-AWARDS AS GRANTS OR ASSISTANCE FOR FORM 990 REPORTING, SINCE THE RECIPIENT ORGANIZATIONS PERFORM RESEARCH SERVICES FOR CCHS AND ARE CONSIDERED INDEPENDENT CONTRACTORS WHICH SERVE THE DIRECT NEEDS OF CCHS DURING THE YEAR ENDED JUNE 30, 2015, CCHS MADE SUB-AWARD PAYMENTS TO 3 RECIPIENTS TOTALING $603,258 ----------

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A,B (GOVERNING BODY AND MANAGEMENT)	THE BOARD OF DIRECTORS OF CHRISTIANA CARE HEALTH SYSTEM, INC ("SYSTEM"), SOLE MEMBER OF CHRISTIANA CARE HEALTH SERVICES, INC ("CCHS"), AT IT'S ANNUAL MEETING IN NOVEMBER, ELECTS DIRECTORS OF CCHS THE ANNUAL OPERATING BUDGET OF CCHS IS APPROVED BY THE CCHS BOARD, THE SYSTEM FINANCE COMMITTEE AND THE SYSTEM BOARD ----------

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11 (FORM 990 REVIEW PROCESS)	INFORMATION RELATED TO CCHS' FORM 990 FILING IS GATHERED BY FINANCE STAFF AND PROVIDED TO PRICEWATERHOUSECOOPERS LLP FOR REVIEW THE FINAL 2014 FORM 990 FOR THE FISCAL YEAR ENDING JUNE 30, 2015 WAS REVIEWED AND APPROVED BY VARIOUS SENIOR MANAGEMENT OFFICIALS THE ORGANIZATION'S GOVERNING BOARD WAS ALSO PROVIDED ACCESS TO THE APPROVED 2014 FORM 990 VIA ITS BOARD OF DIRECTOR'S PORTAL ----------

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C (CONFLICT OF INTEREST POLICY)	OUR CONFLICT OF INTEREST ("COI") POLICY IS LOCATED IN THE SUPERVISORY POLICY MANUAL. THERE IS AN ANNUAL MANDATORY EDUCATION FOR MANAGERS WHICH INCLUDES AN ELECTRONIC SIGN OFF ACKNOWLEDGING COMPLETION OF THE EDUCATION, REPORTING OF A REAL OR PERCEIVED CONFLICT OR THAT NO CONFLICTS OF INTEREST EXISTS. THE HR/EMPLOYEE RELATIONS TEAM FOLLOWS UP WITH ANYONE WHO HAS A CONFLICT OR PERCEIVED CONFLICT OR DOES NOT COMPLETE THE EDUCATION IN ORDER TO RESOLVE. THE EMPLOYEE HANDBOOK SETS EXPECTATIONS FOR EMPLOYEE CONFLICTS OF INTEREST AND EXPECTATIONS. SEVERAL REPORTING MECHANISMS ALSO EXIST FOR EMPLOYEES TO REPORT CONCERNS. THE BOARD OF DIRECTORS HAS THEIR OWN COI POLICY. COI IS A STANDING AGENDA ITEM ON EACH BOARD OR BOARD COMMITTEE MEETING. BOARD MEMBERS EXPECTATIONS FOR COI ARE CLEARLY COMMUNICATED. ----------

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15 (COMPENSATION REVIEW AND APPROVAL)	THE BOARD OF DIRECTORS ESTABLISHES CHRISTIANA CARE'S COMPETITIVE TOTAL COMPENSATION POLICY AND PRACTICE. THE EXECUTIVE COMPENSATION COMMITTEE ("ECC") OF THE BOARD ENGAGES AN INDEPENDENT THIRD PARTY ANNUALLY WHO ASSESSES DATA FROM SEVERAL MAJOR SURVEYS TO ENSURE TOTAL REMUNERATION IS MARKET COMPETITIVE AND QUALIFIES FOR THE "REBUTTABLE PRESUMPTION OF REASONABLENESS" UNDER THE INTERMEDIATE SANCTIONS RULE, SECTION 4958 OF THE INTERNAL REVENUE CODE. AFTER DELIBERATION, THE ECC DOCUMENTS THEIR DECISIONS IN MEETING MINUTES ----------

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19 (GOVERNANCE, MGMT, AND DISCLOSURE)	THE FORM 990, GOVERNING DOCUMENTS, AUDITED FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY OF CCHS ARE AVAILABLE TO THE PUBLIC UPON REQUEST IN ADDITION, THE FINANCIAL STATEMENTS ARE AVAILABLE ON THE WEB THROUGH DIGITAL ASSURANCE CERTIFICATION ("DAC") ----------

Return Reference	Explanation
FORM 990, PART XI, LINE 9 (DETAIL OF OTHER CHANGES IN NET ASSETS)	CHANGE IN POST RETIREMENT $(44,754,891) BENEFICIAL INTEREST IN SYSTEM 295,409 ---------- TOTAL $(44,459,482) ==========

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SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
CHRISTIANA CARE HEALTH SERVICES INC

Employer identification number
51-0103684

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) CHRISTIANA CARE CAMPUS REALTY LLC 501 WEST 14TH STREET WILMINGTON, DE 19801 51-0103684	SUPPORT SRVCS	DE	0	0	CCHS
(2) CHRISTIANA CARE QUALITY PARTNERS LLC 501 WEST 14TH STREET WILMINGTON, DE 19801 51-0103684	SUPPORT SRVCS	DE	-555,879	0	CCHS

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity? Yes	(g) No
(1) CHRISTIANA CARE HEALTH SYSTEM INC 501 WEST 14TH STREET WILMINGTON, DE 19801 52-1479538	fundraising	DE	501(c)(3)	7	NA		No
(2) CHRISTIANA CARE HLTH INITIATIVES INC 200 HYGEIA DRIVE SUITE 2300 NEWARK, DE 19713 51-0295186	OUTPATIENT SV	DE	501(c)(3)	9	CCHS SYSTEM		No
(3) CHRISTIANA CARE HOME HEALTH & COM SRVCS 1 READS WAY NEW CASTLE, DE 19720 51-0064334	HOME HLTHCARE	DE	501(c)(3)	7	CCHS SYSTEM		No

Part III **Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations? Yes	(h) No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner? Yes	(j) No	(k) Percentage ownership
(1) GLASGOW MEDICAL CENTER LLC 2600 GLASGOW AVENUE SUITE 204 NEWARK, DE 19702 51-0320926	MEDICAL SERVICES	DE	CCHI									

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity? Yes	(i) No
(1) THE DE CTR FOR MAT FETAL MED OF CC INC 200 HYGEIA DRIVE NEWARK, DE 19713 20-5891272	HEALTHCARE	DE	CCHS	C CORP	138,347	1,964,307	100 000 %	Yes	
(2) CHRISTIANA CARE HEALTH PLANS 200 HYGEIA DRIVE OFFICE 2524 NEWARK, DE 19713 51-0352728	INSURANCE	DE	CCHS SYSTEM	C CORP					No

Part V **Transactions With Related Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

		Yes	No
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule			
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity	1a	Yes	
b Gift, grant, or capital contribution to related organization(s)	1b		No
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
l Performance of services or membership or fundraising solicitations for related organization(s)	1l		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o Sharing of paid employees with related organization(s)	1o	Yes	
p Reimbursement paid to related organization(s) for expenses	1p	Yes	
q Reimbursement paid by related organization(s) for expenses	1q	Yes	
r Other transfer of cash or property to related organization(s)	1r	Yes	
s Other transfer of cash or property from related organization(s)	1s	Yes	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) THE DE CTR FOR MAT FETAL MED OF CC INC	A,O	511,748	FMV

Part VI **Unrelated Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation