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DLN: 93493140002396

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

 \blacktriangleright Information about Form 990 and its instructions is at $\underline{\textit{www.IRS.gov/form990}}$

OMB No 1545-0047

Inspection

A Fo	r the 2	2014 cal	endar year, or tax year beginning	07-01-2014 , and endin	g 06-30-2015				
B Che	ck ıf aı	pplicable	C Name of organization Columbia St Mary's Inc				D Emplo	yer ide	ntification number
☐ Add	ress ch	ange	coldinate striary a file				39-1	834639	9
┌ Nar	ne chai	nge	Doing business as						
┌ Inıt	ıal retui	rn					E Teleph	ono num	hor
Fina			Number and street (or P O box if ma 4425 North Port Washington Road	I is not delivered to street add	ress) Room/suit	е			
•		nınated					(414	326-2	2230
☐ Am		return ı pendıng	City or town, state or province, counti Glendale, WI 53212	ry, and ZIP or foreign postal co	de		G Gross	receipts \$	\$ 168,425,433
			F Name and address of princ	ıpal officer		H(a) I	s this a group	raturn	for
			Travis Andersen				ubordinates?		┌ Yes ┌ No
			4425 North Port Washington I Glendale, WI 53212	Road		1175			F., F.,
			ŕ				re all subord ncluded?	inates	Γ Y es Γ No
I Tax	c-exem	pt status	▼ 501(c)(3)	sert no)	☐ 527	I	f "No," attacl	n a list	(see instructions)
J W	ebsite	e:► col	umbia-stmarys org			H(c) (Group exemp	tion nur	mber ► 0928
V Form	of or	a a pizatio n	Corporation Trust Association	Othor -		1	of formation 2		State of legal domicile W
	rt I		imary) Other F		L fear	or formation 2)01 IM	State of legal doffficile W
			escribe the organization's mission	or most significant activ	utios				
	<u> </u>	HEALTH	CARE SYSTEM DEDICATED TO	MAKING A POSITIVE	DIFFERENCE	IN IND	IVIDUALS A	NDOU	R COMMUNITY
မ	_								
Ē	-								
Governance	2 (Check th	his box 📭 if the organization disc	continued its operations o	or disposed of	f more th	an 25% of its	net as	sets
196			,		,				_
	3 1	Number	of voting members of the governin	g body (Part VI, line 1a)				3	13
Activities &	4 1	Number	of independent voting members of	the governing body (Par	t VI, line 1b)			4	11
Ĭ	5 7	Total nu	mber of individuals employed in ca	alendar year 2014 (Part V	/, line 2a) .			5	540
। व			mber of volunteers (estimate if ne	• •				6	12
			related business revenue from Pai					7a	64,000
	bι	Net unre	elated business taxable income fro	m Form 990-T, line 34		1		7b	4,333
							Prior Year		Current Year
<u>o</u>	8		ibutions and grants (Part VIII, line	•			364,		154,090
Rayenue	9		am service revenue (Part VIII, line			-	141,309,		160,826,536
Ę.	10 11		tment income (Part VIII, column (revenue (Part VIII, column (A), li				4,596, 4,937,		3,947,187 3,497,620
	12		revenue—add lines 8 through 11 (•		4,557	703	3,437,020
							151,208,	194	168,425,433
	13		s and sımılar amounts paıd (Part I				428,	000	539,910
	14		its paid to or for members (Part IX					0	0
ø	15	Saları 5–10	es, other compensation, employee	benefits (Part IX, colum	n (A), lines		18,951,	026	41,764,640
Expenses	16a		, ssional fundraising fees (Part IX, c	olumn (A), line 11e)				0	0
<u>Φ</u>	b		undraising expenses (Part IX, column (D),						
ŭ				· ·			07.200	220	02.220.525
	17 18		expenses (Part IX, column (A), lir expenses Add lines 13–17 (must			-	87,298, 106,677,		82,329,525 124,634,075
	19		nue less expenses Subtract line 1				44,530		43,791,358
- on	15	IXCVCII	ide less expenses Subtract fine 1	0 110111 11111 12 1 1 1			ning of Curre		
Net Assets or Fund Balances							Year		End of Year
ess. Bei	20	Total	assets (Part X, line 16)				235,812,		227,069,734
4 E	21	Total	liabilities (Part X, line 26)				186,671,		168,989,384
	22		ssets or fund balances Subtract II	ne 21 from line 20			49,141,	358	58,080,350
	t II		nature Block						
my kr	owled	dge and	perjury, I declare that I have exar belief, it is true, correct, and comp nowledge						
-		<u> </u>					2016-05-19		
Sign		Signa	ature of officer				Date		
Here			othy Waldoch Interim CFO						
		17	e or print name and title						
			Print/Type preparer's name Rachel J Becker	Preparer's signature Rachel J Becker	Da	ite	Check if self-employed	PTIN P00966	 5076
Paid	i	—	Firm's name F Deloitte Tax LLP		<u> </u>		Firm's EIN F 8		
Pre	pare								

Use Only

Firm's address ► 555 E Wells St Suite 1400

Mılwaukee, WI 53202

Phone no (414) 271-3000

✓ Yes No

Par		tatement of Program : heck if Schedule O contains			: III	
1	Briefly d	escribe the organization's m	ission			
WHION LIVE	CH IS SPO -SECTAR S OF IND LIATES A	ONSORED BY ASCENSION IAN COMMUNITY HEALTH IVIDUALS AND OUR COM	HEALTH, A CATHO SYSTEM CSM EXIS MUNITY, WITH SPE IDING HIGH-QUAL	LIC NATIONAL HEASTS TO MAKE A PO CIAL CONCERN FO ITY, ACCESSIBLE,	ALTH SYSTEM, AND COLU SITIVE DIFFERENCE IN T R THOSE WHO ARE VULN VALUES-DRIVEN PROGR.	HE HEALTH STATUS AND
2		organization undertake any s Form 990 or 990-EZ? .				
	If"Yes,"	describe these new services	s on Schedule O			
3	services	organization cease conducting the conduction of		t changes in how it c	onducts, any program	
4	expense	e the organization's program s Section 501(c)(3) and 50 expenses, and revenue, if a	1 (c)(4) organizations	are required to repo		
4a	MILWAUK COLLEGE URGENT MARY'S C UNDERIN	OF NURSING, A PARTNERSHIP WI CARE CENTERS DURING FISCAL 2 DZAUKEE) PROVIDED CARE TO 140	ATION IN THE CSM SYSTE SPITAL OZAUKEE INC, AN IH THE ORTHOPEDIC HOS 015, CSM'S HEALTH SYST ,215 PATIENTS THE ESTI EFER TO THE COMMUNIT	ID SACRED HEART REHAE SPITAL OF WISCONSIN, A EM (SACRED HEART REH MATED UNREIMBURSED (Y BENEFIT INFORMATION	SILITATION INSTITUTE INC), 61 (PARTNERSHIP WITH THE SLEEP ABILITATION, COLUMBIA ST MAR COST OF SERVICES PROVIDED TO IN SCHEDULE H FOR DISCUSSIO	BIA ST MARY'S HOSPITAL COMMUNITY CLINICS, THE COLUMBIA WELLNESS INSTITUTE, AND FIVE Y'S MILWAUKEE, COLUMBIA ST
4b	(Code) (Expenses 9	5	ıncludıng grants of \$) (Revenue \$)
4c	(Code) (Expenses s	\$	including grants of \$) (Revenue \$)
4d	Otherp	rogram services (Describe i	n Schedule O)			
	(Expens	ses \$	including grants of	f\$) (Revenue \$)
4e	Total p	rogram service expenses 🕨	66,602,947			

Part IV	Checklist of	Required	Schedules

1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes				
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes				
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No			
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Νo			
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No			
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No			
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No			
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		No			
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No			
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No			
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable						
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes				
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No			
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of	11c	Yes				
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	11d	Yes				
e	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX						
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11e 11f	Yes	No_			
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No			
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes				
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No			
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No			
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No			
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No			
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No			
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No			
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No			
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No			
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes				
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes				

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			1
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		Νo
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section $512(b)(13)$?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>	<u> </u>	厂_
4-	Estantla number respected in Day 2 of Farms 1000 Faton 0 of materialists.		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 107 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country ►			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	5c 6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
Ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a resi	nonce or note t	o any li	ing in this D	art VI						V
Check ii Schedule O	Contains a resi	י שנווטע שבווטע	o ally II	1116 III (1115 F	aitvi						., .

Se	ection A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year							
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Νo				
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo				
6	Did the organization have members or stockholders?	6	Yes					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	a The governing body?							
b	f b Each committee with authority to act on behalf of the governing body?							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo				
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ıe Cod	e.)				
			Yes	No				
	Did the organization have local chapters, branches, or affiliates?	10a		_				
10a b	Did the organization have local chapters, branches, or affiliates?			No				
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a		No				
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No				
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No				
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes	No				
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes Yes	No				
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No				
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No				
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No				
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No				
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No No				
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No				
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No				
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No No				
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization in the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No				
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No No				

- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-1 (501(c (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►Timothy Waldoch

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				unless officer	1	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	•			
C	Total from continuation sheets to Part VII, Section A	-►			
d	Total (add lines 1b and 1c)	▶	7,146,799	637,710	460,704

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization \$15

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual			
	marviauai	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
Accretive Health 401 N Michigan Ave Suite 2700 Chicago, IL 60611	Revenue Cycle Management	44,022,964
Hall Render Kıllıan Heath & Lyman 111 E Kılbourn Ave Suite 1300 Milwaukee, WI 53202	Legal Services	1,893,746
Accenture LLP 111 E Kılbourn Ave Suite 1200 Milwaukee, WI 53202	Consulting	1,836,552
Integrated Health Network of Wisconsin 19601 W Bluemound Rd Suite 200 Brookfield, WI 53045	Membership fee to be included in the ACO	1,478,919
Medspeed LLC 11260 W Lincoln Ave West Allis, WI 53227	Couner Services	911,116
2 Total number of independent contractors (including but not limited to those listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization >24

		Check If Schedi	ule O contains a respoi	nse or note to any lu	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
0	1a	Federated cam	paigns 1a					
unt	ь	Membership du	ies 1b					
9 E	c	Fundraising eve	ents 1c					
ğΨ			zations 1d	151,590				
Gii ia	d							
ığ. E.	e	Government grant	s (contributions) 1e					
er Š	f	All other contribution similar amounts no	ons, gifts, grants, and 1f ot included above	2,500				
Contributions, Gifts, Grants and Other Similar Amounts	g		ons included in lines					
Conti and (.	1a-1f \$ Total. Add lines	- 1 - 16		154,090			
<u> </u>	h	TOTAL Add lines	5 1 d - 1 1	. · · · •	154,050			
e E				Business Code				
Wen	2a	Service Fee		541610	146,653,581	146,653,581		
<u>윤</u>	Ь	Joint Venture Incor		622110	13,511,040	13,511,040		
MCe	C	Medical Staff Dues	; 	561499	187,900	187,900		
Program Serwoe Revenue	d	Program revenue	Tu		107,133	107,133		
Ë	e	Management Fee		541610	64,000		64,000	
Joo	f	All other progra	am service revenue		302,882	302,882	0	0
<u>~</u>	g	Total. Add lines	s 2a-2f		160,826,536			
	3		ome (including dividen ar amounts)		3,934,725			3,934,725
	4		stment of tax-exempt bond	F				
	5	Royalties		🕨				
			(ı) Real	(II) Personal				
	6a	Gross rents	59,825					
	Ь	Less rental expenses						
	c	Rental income or (loss)	59,825	0				
	d	• •	me or (loss)		59,825	59,825		
			(ı) Securities	(п) O ther				
	7a	Gross amount from sales of		12,462				
		assets other than inventory						
	ь	Less cost or other basis and						
		sales expenses	0	12,462				
	C d	Gain or (loss)	ss)		12,462	12,462		
	8a		rom fundraising			,		
e T		events (not inc						
Other Revenue		\$of contributions See Part IV, lin	s reported on line 1c)					
ħer	ь	Less direct ex	penses b					
ŏ	С		(loss) from fundraising	events 🛌				
	9a		rom gaming activities ne 19 a					
	ь	Less direct ex	penses b					
	С	Net income or ((loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold b					
			(loss) from sales of inv	entory 🛌				
		Miscellaneous	s Revenue	Business Code				
	11a	O ther O peratin	g Revenue	561499	3,437,795	3,437,795		
	b							
	С							
	d	All other reven	ue		0	0	0	0
	е	Total. Add lines	s 11a-11d		3,437,795			
	12	Total revenue.	See Instructions .	🛌	168 425 433	164 272 618	64 000	3 934 725

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must comp

section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete	olumn (A
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	Check if Schedule O contains a response or note to any line in this	Part IX			г
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and				· ·
	domestic governments See Part IV, line 21	539,910	539,910		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	3,941,591		3,941,591	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	21,916,744	9,835,377	12,081,367	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	15,906,305	784,543	15,121,762	
10	Payroll taxes				
11	Fees for services (non-employees)				
а	Management	62,697	62,697		
b	Legal	599,249		599,249	
c	Accounting	418,111	97,022	321,089	
d	Lobbying	,	,	,	
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,360,775	632,853	1,727,922	0
12	Advertising and promotion	4,424,164	191,267	4,232,897	
13	Office expenses	200,465	28,852	171,613	
14	Information technology	1,325,512	1,325,512	,	
15	Royalties		_,,		
16	Occupancy	4,572,392	3,967,798	604,594	
17	Travel	188,713	46,326	142,387	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	100,713	10,320	112,307	
19	Conferences, conventions, and meetings	119,687	71,439	48,248	
20	Interest	9,871,931		9,871,931	
21	Payments to affiliates	,,. 32		, -,	
22	Depreciation, depletion, and amortization	6,770,686	6,507,785	262,901	
23	Insurance	, ,	, 21,130	,	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Repairs & Maintenance	408,738	322,300	86,438	
b	Purchased Services	45,613,321	40,347,432	5,265,889	
c	Patient Care Supplies	551,082	205,760	345,322	
d	Minor Equipment	326,280	287,653	38,627	
е	All other expenses	4,515,722	1,348,421	3,167,301	0
25	Total functional expenses. Add lines 1 through 24e	124,634,075	66,602,947	58,031,128	C
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Par	't X	Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	2,097,433	1	3,116,320
	2	Savings and temporary cash investments	17,388,157	2	20,623,073
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	10,008,698	4	11,683,995
ts	5	Loans and other receivables from current and former officers, directors, trustees, kemployees, and highest compensated employees. Complete Part II of Schedule L	еу	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees beneficiary organizations (see instructions) Complete Part II of Schedule L		6	0
Assets	7	Notes and loans receivable, net		7	
ď	8	Inventories for sale or use	52,151	8	52,151
	9	Prepaid expenses and deferred charges	2,793,220		2,973,633
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 38,296,0		3	2,373,000
	Ь	Less accumulated depreciation 10b 30,573,5	 556 5,035,796	10c	7,722,462
	11	Investments—publicly traded securities		11	.,,
	12	Investments—other securities See Part IV, line 11	0	12	
	13	Investments—program-related See Part IV, line 11	42,873,188	13	43,528,626
	14	Intangible assets	31,296,567	14	30,254,997
	15	Other assets See Part IV, line 11	124,267,756	15	107,114,477
	16	Total assets. Add lines 1 through 15 (must equal line 34)	235,812,966	16	227,069,734
	17		11,789,287	17	12,831,802
	18	Accounts payable and accrued expenses	11,709,207	18	12,031,002
	19	Deferred revenue		19	157,438,200
	20	Tax-exempt bond liabilities		20	157,436,200
S)	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabiliti	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
<u>. 19</u>		persons Complete Part II of Schedule L		22	
_	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	174,882,321	25	-1,280,618
	26	Total liabilities. Add lines 17 through 25	186,671,608	26	168,989,384
— es		Organizations that follow SFAS 117 (ASC 958), check here ► ✓ and complete lines 27 through 29, and lines 33 and 34.	, ,		, ,
3LIC	27	Unrestricted net assets	32,044,715	27	39,375,674
<u> </u>	28	Temporarily restricted net assets	11,969,046	28	13,577,079
<u> </u>	29	Permanently restricted net assets	5,127,597	29	5,127,597
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.	, ,		<u> </u>
ō	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
ŠŠ	32	Retained earnings, endowment, accumulated income, or other funds		32	
7 ₩	33	Total net assets or fund balances	49,141,358	33	58,080,350
Ŋĕţ	34	Total liabilities and net assets/fund balances	235,812,966	34	227,069,734
	J-4	i otal navinties allu net assets/lunu valantes	235,612,966	54	227,069,734

Par	t XI Re	econcilliation of Net Assets				
		eck if Schedule O contains a response or note to any line in this Part XI				. .
1	Total rev	enue (must equal Part VIII, column (A), line 12)	1		168,4	125,433
2	Total exp	enses (must equal Part IX, column (A), line 25)	2		124,6	34,075
3	Revenue	less expenses Subtract line 2 from line 1	3		43,7	791,358
4	Net asse	ts or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		49,1	L41,358
5	Net unrea	alized gains (losses) on investments	5			0
6	Donated:	services and use of facilities	6			0
7	Investme	ent expenses	7			0
8	Prior peri			0		
9	Othercha		-34,8	352,366		
10	Net asset column (E	ts or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, 3))	10		58,0	080,350
Par	t XII F	inancial Statements and Reporting				
	с	heck if Schedule O contains a response or note to any line in this Part XII				. Г
					Yes	No
1		ng method used to prepare the Form 990				
2a	Were the	organization's financial statements compiled or reviewed by an independent accountant?		2a		No
		heck a box below to indicate whether the financial statements for the year were compiled or review to basis, consolidated basis, or both	ved or			
	┌ Sepa	rate basis				
b	Were the	organization's financial statements audited by an independent accountant?		2b	Yes	
	•	heck a box below to indicate whether the financial statements for the year were audited on a sepainsolidated basis, or both	rate			
	┌ Sepa	rate basis 🔽 Consolidated basis 🗆 Both consolidated and separate basis				
C		to line 2a or 2b, does the organization have a committee that assumes responsibility for oversighment, or compilation of its financial statements and selection of an independent accountant?	t of th	e 2c	Yes	
	If the org Schedule	anization changed either its oversight process or selection process during the tax year, explain in O	ı			
3 a		ılt of a federal award, was the organızatıon required to undergo an audit or audits as set forth in the ıdıt Act and OMB Circular A-133?	<u>:</u>	3a		No
b		did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

 Software ID:
 14000329

 Software Version:
 2014v1.0

 EIN:
 39-1834639

Name: Columbia St Mary's Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inc		itracto 		. ~-						ļ <u>,</u> . 1
(A) Name and Title	(B) Average hours per week (list any hours	Posit more th perso and a	ion (nan o n is b	ne b	ox, u an of	ınless fficer	5	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(1) TRAVIS ANDERSEN	1 00	Х		х		Ž		300,693	0	7,878
CSM PRESIDENT/CEO (Start Date 8/4/14) (1) TINA CHANG	61 00 0 20	X						0	0	0
BOARD MEMBER (2) PATRICIA J DOLHUN MD	0 80 0 20	^								
BOARD MEMBER (3) KEVIN GONIU MD	0 80	X						0	0	0
BOARD MEMBER /CSM PHYSICIAN	40 80	х						0	510,213	43,418
(4) MICHAEL GREBE BOARD MEMBER	0 20	х						0	0	0
(5) GEORGE H HOFF	0 20	х						0	0	0
CHAIR (6) ROBERT LYON MD	0 80	Х						0	0	0
BOARD MEMBER (7) R BRUCE MCDONALD	0 80 0 20								0	
BOARD MEMBER (8) CHRISTINE NUERNBERG	0 80	X						0	0	0
BOARD MEMBER	0 80	Х						0	0	0
(9) RANDALL PERRY SECRETARY/TREASURER	0 20 0 80	x						0	0	0
(10) STEPHEN ROBBINS MD BOARD MEMBER	0 20	х						0	0	0
(11) SISTER THERESA SULLIVAN DC	0 20	х						0	0	0
BOARD MEMBER (12) ROBERT J VENABLE	0 80	x						0	0	0
VICE CHAIR (13) RHONDA ANDERSON	0 80 1 00			,				607.445		42.222
CSM PRESIDENT/CFO (End Date 10/11/14) (14) TIMOTHY WALDOCH	49 00 5 00			Х				607,445	127,497	42,333
INTERIM CFO (15) CHERYL HILL	46 00 5 00			Х				213,345	0	37,363
VP HUMAN RESOURCES (End 8/26/14)	48 00				х			308,377	0	19,917
(16) GERRI LIETZ-STAFFILENO VP HOSP OPERATIONS	5 00 45 30				х			378,557	0	29,218
(17) BRUCE MCCARTHY	5 00				х			1,034,205	0	45,369
PRESIDENT PHYSICIAN DIVISION (18) SUZANNE SANICOLA	45 00 5 00				х			313,443	0	32,866
VP CSM COMM PHYSICIANS (19) ALLAN SPOONER	45 00 5 00				X			680,455	0	27,407
PRESIDENT HOSPITAL DIVISION (20) KEVIN KLUESNER	45 00 40 00									
VP CLINICAL SERVICES (21) WILLIAM HART	0 00				Х			238,771	0	36,360
VP/COO	45 00				х			451,606	0	13,625
(22) CLARISSA COX VP QUALITY & CLINICAL INTEGRATION	40 00					х		269,288	0	10,694
(23) MICHAEL SANDERL	40 00					х		295,372	0	28,897
VP MISSION INTEGRATION & ADVOC (24) JEFFREY SQUIER	0 00 40 00					х		250,627	0	34,453
PAYOR RELATIONS & STRATEGY OFFICER	0 00									

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours	Average Position (do not check more than one box, unless person is both an officer any hours and a director/trustee)					(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	. ~	Key employee	Highest compensated employee	Former Highest compensated	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(26) JOY TAPPER EXECUTIVE DIRECTOR MHCP	40 00					х		250,992	0	3,359
(1) JEAN VOIGHT CHIEF FIN ADVSR-PHYSICIAN DEV	40 00					х		221,415	0	32,671
(2) MARK TAYLOR Former PRESIDENT / CEO (END 6/30/14)	0 00						х	1,332,208	0	14,876

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As Filed Data -

DLN: 93493140002396

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		ne organization					Employer identification number			
Coluiti	טומ אנ ו	Mary's Inc					39-1834639			
Pa	rt I	Reason for Publi	ic Charity S	Status (All organiza	itions must co	mplete this p		ons.		
		zation is not a private f		` 2			•			
1	Г	A church, convention		•	= :	•				
2	Ė	A school described in				•	,,,,,,			
3	,	A hospital or a cooper				tion 170(b)(1)	(A)(iii).			
4	<u>'</u>	A medical research or		-) Enter the		
7	'	hospital's name, city,		stated in Conjunction v	with a hospital d	lescribed iii sec		J. Linter the		
5	Г	An organization opera	ted for the ber	nefit of a college or uni	versity owned o	or operated by a	governmental unit d	escribed in		
		section 170(b)(1)(A)		=	,		-			
6	\vdash	A federal, state, or loc			: described in se	ection 170(b)(1)(A)(v).			
7	<u></u>	An organization that n						ieneral nublic		
•	'	described in section 1	•	•	• •	om a governme	mear anne or monrene g	cheral public		
8	\sqcap	A community trust de				tII)				
9	Γ	An organization that n	ormally receiv	es (1) more than 33:	1/3% of its supp	ort from contrib	utions, membership	fees, and gross		
		receipts from activitie	s related to its	s exempt functions—s	ubject to certai	n exceptions, a	nd (2) no more than 3	331/3% of		
		its support from gross	ınvestment ır	ncome and unrelated b	usiness taxable	e income (less s	section 511 tax) from	businesses		
		acquired by the organ								
10	Г	An organization organ								
11	Ī	An organization organ	•	•	•	•		ut the purposes of		
	•	one or more publicly s								
	_	the box in lines 11a th								
а	Г	Type I. A supporting of			•					
		supported organizatio				ty of the directo	rs or trustees of the	supporting		
b	<u>~</u>	organization You mus Type II. A supporting	-			with its sunnor	ted organization(s) h	ov having control or		
	1.	management of the su	_					=		
		must complete Part I			'		3 11	3 ()		
C	Γ	Type III functionally	_		•	•		grated with, its		
	_	supported organizatio								
d	ı	Type III non-function not functionally integr								
		(see instructions) Yo					ment and an attentiv	eness requirement		
е	굣	Check this box if the					a Type I, Type II, T	ype III functionally		
		ıntegrated, or Type II								
f		Enter the number of s								
g		Provide the following i	nformation abo	out the supported orga	anızatıon(s)					
			ı	Т	1					
		ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org		(v) A mount of	(vi) A mount of		
		organization		organization (described on lines	listed in your docume		monetary support (see instructions)	other support (see instructions)		
				1- 9 above or IRC	document,		(see mstructions)	macractions;		
				section (see						
				ınstructions))						
					Yes	No				
See	A ddıt	ıonal Data Table								
Tota	l 4						0			

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

Castian	_	AII	Supporting	0	1:
Section	Α.	AII	Supporting	Organiza	TIONS

Se	ection A. All Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents?		163	110
_	If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	Yes	
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		No
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		No
t	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4 a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		Νo
t	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	: Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4 c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		No
Ŀ	• Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		No
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		No
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		No
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		No
Ŀ	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b		No
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		No
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		No
Ŀ	DID DID THE ORGANIZATION HAVE ANY EXCESS BUSINESS HOLDINGS IN THE TAX YEAR? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
L1	Has the organization accepted a gift or contribution from any of the following persons?	TOD		
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
_	the governing body of a supported organization?	11a		No
Ŀ	A family member of a person described in (a) above?	11b		No
	: A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		Νο

Pai	To the supporting Organizations (continued)							
Se	ection B. Type I Supporting Organizations							
			Yes	No				
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1						
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.							
Se	ection C. Type II Supporting Organizations							
			Yes	No				
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1	Yes					
Se	ection D. All Type III Supporting Organizations							
			Yes	No				
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1						
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2						
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3						
Se	ection E. Type III Functionally-Integrated Supporting Organizations							
a E	The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government e instructions.)							
2	Activities Test Answer (a) and (b) below.		Yes	No				
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a						
t	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b						
3	Parent of Supported Organizations Answer (a) and (b) below.							
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a						
- 1	Did the organization evergise a substantial degree of direction over the policies, programs and activities of each	i	i	i				

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year					
1 Amounts paid to supported organizations to accom	plish exempt purposes					
2 Amounts paid to perform activity that directly furthexcess of income from activity	A mounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity					
3 Administrative expenses paid to accomplish exemp	anızatıons					
4 Amounts paid to acquire exempt-use assets						
5 Qualified set-aside amounts (prior IRS approval rec						
6 Other distributions (describe in Part VI) See instru						
7 Total annual distributions. Add lines 1 through 6						
8 Distributions to attentive supported organizations t details in Part VI) See instructions						
9 Distributable amount for 2014 from Section C, line	Distributable amount for 2014 from Section C, line 6					
10 Line 8 amount divided by Line 9 amount						
		(::)	(:::)			
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014			
1 Distributable amount for 2014 from Section C, line 6						
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)						
3 Excess distributions carryover, if any, to 2014						
a From 2009						
b From 2010						
c From 2011						
d From 2012						
e From 2013						
f Total of lines 3a through e						
g Applied to underdistributions of prior years						
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)						
j Remainder Subtract lines 3g, 3h, and 3i from 3f						
4 Distributions for 2014 from Section D, line 7 \$						
A pplied to underdistributions of prior years						
b Applied to 2014 distributable amount						
c Remainder Subtract lines 4a and 4b from 4						
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)						
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)						
7 Excess distributions carryover to 2015. Add lines 3j and 4c						
8 Breakdown of line 7						
a From 2010						
b From 2011						
c From 2012						
d From 2013						

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
PART I, LIŃE 11 '	COLUMBIA ST MARY'S INC SUPPORTS THE PROVISION OF HEALTHCARE SERVICES AT THE CORPORATIONS TO WHICH IT IS A MEMBER BY THE PROVISION OF CENTRALIZED ADMINISTRATIVE SUPPORT, INCLUDING BILLING AND COLLECTIONS, IT, MANAGED CARE CONTRACTING, FINANCIAL SERVICES, BUSINESS DEVELOPMENT, MEDICAL LIBRARY, CME, PROPERTY MANAGEMENT, ADMINISTRATIVE COSTS FOR CLINICAL INSTITUTES (INCLUDING ONCOLOGY, CARDIOLOGY, BARIATRICS, PEDIATRICS, STROKE AND NEUROSCIENCES), RESEARCH (INCLUDING ONCOLOGY, NEUROSCIENCES AND GENERAL RESEARCH), MARKETING, LOGISTICS, EXTERNAL AFFAIRS, PUBLIC RELATIONS, AND CONSTRUCTION COSTS OF CERTAIN OF THESE DEPARTMENTS ARE CHARGED TO THE MEMBERS THROUGH A MANAGEMENT FEE TRANSACTIONS WITH EACH MEMBER ARE DELINEATED ON SCHEDULE R

Schedule A (Form 990 or 990-EZ) 2014

Additional Data

Software ID: 14000329

Software Version: 2014v1.0

EIN: 39-1834639

Name: Columbia St Mary's Inc

Form 990, Sch A, Part I, Line 11g - Provide the following information about the supported organization(s).

(i)Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
			Yes	No		
(A) COLUMBIA ST MARY'S HOSPITAL MILWAUKEE INC	390806315		Yes		0	0
(A) COLUMBIA ST MARY'S HOSPITAL OZAUKEE INC	390807063		Yes		0	0
(B) SACRED HEART REHABILITATION INSTITUTE INC	390902199		Yes		0	0
(C) COLUMBIA COLLEGE OF NURSING INC	391596986		Yes		0	0

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493140002396

OMB No 1545-0047

Open to Public

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	me of the organization umbia St Mary's Inc	Employer identification number				
				1834639		
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990,	Part IV, line 6.		·		
		(a) Donor advised funds		(b) Funds and other accounts		
L	Total number at end of year					
<u> </u>	Aggregate value of contributions to (during year)					
•	Aggregate value of grants from (during year)					
•	Aggregate value at end of year					
•	Did the organization inform all donors and donor adviso funds are the organization's property, subject to the organization's property.	-		rsed ⊤Yes ┌ ♪		
5	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benefit conferring impermissible private benefit?	t of the donor or donor advisor, or foi	r any othe	r purpose Yes I		
Pa	rt II Conservation Easements. Complete if	the organization answered "Yes	" to Forn	n 990, Part IV, line 7.		
L	Purpose(s) of conservation easements held by the organization of land for public use (e.g., recreation) Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education) Preservation of Preservation of	a certifie	ically important land area d historic structure		
-	easement on the last day of the tax year	qualified colliservation contribution i	ili tile lorii	ii oi a conservation		
				Held at the End of the Year		
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
C	Number of conservation easements on a certified histo	rıc structure ıncluded ın (a)	2c			
d	Number of conservation easements included in (c) acq historic structure listed in the National Register	uired after 8/17/06, and not on a	2d			
3	Number of conservation easements modified, transferre	ed, released, extinguished, or termin	ated by th	ne organization during		
	the tax year 🛌					
ļ	Number of states where property subject to conservation	on easement is located 🕨				
;	Does the organization have a written policy regarding t enforcement of the conservation easements it holds?		andling of	violations, and		
5	Staff and volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation eas	sements o	during the year		
	A mount of expenses incurred in monitoring, inspecting	and enforcing concernation eacome	nte durin	a the year		
•	► \$, and emorcing conservation easeme	ints during	g the year		
}	Does each conservation easement reported on line 2(d and section 170(h)(4)(B)(II)?) above satisfy the requirements of s	section 17	70(h)(4)(B)(ı) Yes F		
)	In Part XIII, describe how the organization reports con balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	footnote to the organization's financ				
ar	Organizations Maintaining Collections Complete if the organization answered "Ye			her Similar Assets.		
.a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asset service, provide, in Part XIII, the text of the footnote to	16 (ASC 958), not to report in its re is held for public exhibition, educatio	venue sta on, or rese	arch in furtherance of public		
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asset service, provide the following amounts relating to these	16 (ASC 958), to report in its reveni s held for public exhibition, educatio	ue statem	ent and balance sheet		
	(i) Revenue included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X			▶ \$		
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS:					
а	Revenue included in Form 990, Part VIII, line 1			► \$		
b						
_	Assets included in Form 990, Part X			▶ \$		

Part	Organizations Maintaining Collections of Art, His	stor	ica	al Treasu	ires, or Otl	he	r Similar Ass	ets (c	ontinued)
3	Using the organization's acquisition, accession, and other records, c collection items (check all that apply)	heck	an	y of the foll	lowing that ar	e a	significant use o	fıts	
а	Public exhibition d	Γ	I	oan or exc	hange progra	ms			
b	Scholarly research e	Γ	(Other					
c	Preservation for future generations								
4	Provide a description of the organization's collections and explain ho Part XIII	w the	y t	urther the	organızatıon's	ex	empt purpose ın		
5	During the year, did the organization solicit or receive donations of a assets to be sold to raise funds rather than to be maintained as part							Yes	□ No
Par	t IV Escrow and Custodial Arrangements. Complete if Part IV, line 9, or reported an amount on Form 990, P	the	OI	ganızatıo					
1a	Is the organization an agent, trustee, custodian or other intermediary included on Form 990, Part X?				or other asse	ts r	not Γ	Yes	┌ No
ь	If "Yes," explain the arrangement in Part XIII and complete the follo	wing	tal	ole					
							Amo	unt	
С	Beginning balance				1	.c			
d	Additions during the year				1	d			
e	Distributions during the year				1	e			
f	Ending balance				1	f			
2a	Did the organization include an amount on Form 990, Part X, line 21,	fore	sc	row or cust	odial account	lıa	bility?	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIII Check here if the exp	lanat	ıon	has been p	provided in Pa	rt)	XIII		Γ
Pai	rt V Endowment Funds. Complete if the organization and								
1.)Prior	ye	ar b (c) T	wo years back	(d)	Three years back (e) Four y	ears back
1a L	Beginning of year balance								
b	Contributions								
С	Net investment earnings, gams, and losses								
d	Grants or scholarships								
е	Other expenditures for facilities and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the current year end balance (III	ne 1g	J, C	olumn (a))	held as				
а	Board designated or quasi-endowment ▶								
b	Permanent endowment ►								
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 100%								
За	Are there endowment funds not in the possession of the organization	that	ar	e held and a	administered	for	the		
	organization by						25/3	Yes	No
	(i) unrelated organizations					•	3a(i)	+	
ь	If "Yes" to 3a(II), are the related organizations listed as required on 1	Sche	• dul	e R?		. '	Su(ii)	<u>' </u>	
4	Describe in Part XIII the intended uses of the organization's endown								
Par	t VI Land, Buildings, and Equipment. Complete if the of 11a. See Form 990, Part X, line 10.	rga	nız	ation ans	wered 'Yes'	to	Form 990, Par	t IV, lı	ne
	Description of property			ost or other (investment)	(b) Cost or oth basis (other)		(c) Accumulated depreciation	(d) B	ook value
1a	_and	\top			764,0)11			764,011
Ь	Buildings				14,468,7		13,010,616		1,458,098
	_easehold improvements				479,9	900	418,599		61,301
d i	Equipment				19,121,3	314	16,765,516		2,355,798
	Other				3,462,0)79	378,825		3,083,254
	l. Add lines 1a through 1e <i>(Column (d) must equal Form 990, Part X, col</i>	umn	(B)	. line 10(c).)		🕨		7,722,462
							Schedule D (Form 9	90) 2014

(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year marke	
(1)Fınancıal derivatives			
2)Closely-held equity interests			
Other			
otal. (Column (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related. (Complete if the organization	answered 'Yes' to Form 9	90, Part IV, line 11
See Form 990, Part X, line 13.	1 (1) 5 1 1		
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year marke	
(1) Investment in Unconsolidated Entities	24,823,950	Cost of end-of-year marke	ruiuu
(2) Investments in CSM Foundation - Perm Rest	5,127,597	C	
(3) Investments in CSM Foundation - Temp Rest	13,577,079	С	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	43,528,626		
Part IX Other Assets. Complete if the organization (a) Description			990, Part X, line 15 [b) Book value
	лрион		
(1) Deferred Compensation			236,31
(2) Pension Prefunding	No. 2 a a		39,881,70
(3) Interest in Investments held by Ascension Health A	liance		62,985,228
(4) A/R Intercomp between HMS			4,011,232
Total. (Column (b) must equal Form 990, Part X, col.(B) line	15.)	<u> </u>	107,114,477
Part X Other Liabilities. Complete if the org	ganization answered 'Yes' to	Form 990, Part IV, line 1	1e or 11f. See
Form 990, Part X, line 25.	(1) 5		
1 (a) Description of liability	(b) Book value		
Federal income taxes			
A/P Intercompany between HMS	-13,647,089		
Accrued Pension	6,415,842		
Deferred Compensation	1,711,683		
Misc Noncurrent Liabilities	2,190,442		
Misc Current Liabilities	2,048,504		
	,,		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	-1,280,618		

Par		Revenue per Audited Financial Sta wered 'Yes' to Form 990, Part IV, line :		its With Revenue	per Re	eturn Complete if
1		er support per audited financial statements			1	
2	Amounts included on line 1 b	ut not on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses)					
b	Donated services and use of	facilities	2b		1	
c	Recoveries of prior year gran	ts	2c		1	
d)	2d		1	
e	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1 .				3	
4	A mounts included on Form 99	90, Part VIII, line 12, but not on line 1				
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII)	4b		1	
C	Add lines 4a and 4b		<u> </u>		4c	
5	Total revenue Add lines 3 an	id 4c. (This must equal Form 990, Part I, line	12)		5	
Part		expenses per Audited Financial Stanswered 'Yes' to Form 990, Part IV, line			s per	Return. Complete
1	Total expenses and losses pe	er audited financial statements			1	
2	A mounts included on line 1 b	ut not on Form 990, Part IX, line 25				
а	Donated services and use of	facilities	2a			
b	Prior year adjustments		2b			
c	Otherlosses		2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines 2a through 2d .				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	
4	Amounts included on Form 99	90, Part IX, line 25, but not on line 1:				
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines 4a and 4b				4c	
5	Total expenses Add lines 3 a	and 4c. (This must equal Form 990, Part I, lir	ne 18)		5	
Par	t XIII Supplemental In	formation				
Part		r Part II, lines 3, 5, and 9, Part III, lines 1a I, lines 2d and 4b, and Part XII, lines 2d and				le any additional
	Return Reference	Explanation				
	dule D, Part X, Line 2 FIN 48 740) footnote	FROM THE CONSOLIDATED AUDITED F ALLIANCE AND ITS MEMBER ORGANIZ ACTIVITY OF COLUMBIA ST MARY'S I INCOME TAX PROVISIONS BY APPLYIN ATTRIBUTE FOR FINANCIAL STATEME POSITION TAKEN OR EXPECTED TO BE DETERMINED THAT NO MATERIAL UNF OF JUNE 30, 2015	ATION NC TH NGARE NTREC TAKE	("THE SYSTEM") WHI IE SYSTEM ACCOUNT ECOGNITION THRESH OGNITION AND MEA N IN A TAX RETURN	CH ING S FOR HOLD A SUREM THE SY	CLUDE THE UNCERTAINTY IN AND MEASUREMENT MENT OF A TAX 'STEM HAS
		1				

Jenedale 2 (1 31111 33 3) 23 13		r age S						
Part XIII Supplemental Information	on (continued)							
Return Reference	Explanation							
l								
-								

Schedule D (Form 990) 2014

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DLN: 93493140002396

OMB No 1545-0047

Inspection

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization Columbia St Mary's Inc

Employer identification number

39-1834639

Pa	rt I Financial Ass	sistance an	d Certain	Other Community		9-1054059			
								Yes	No
1a	Did the organization hav	e a financial as	ssistance po	licy during the tax year?	? If "No," skip to questi	on 6a	1a	Yes	
b	b If "Yes," was it a written policy?								
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year								
	Applied uniformly to Generally tailored to				mly to most hospital fac	cilities			
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year								
а	Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>fre</i> e care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for <i>free</i> care								
	┌ 100%	200% Г о	ther		%				
b	Did the organization use which of the following wa				-	<i>'</i>	3b	Yes	
	┌ 200%	300%	50% Г 40	0%		%			
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. """									
4	Did the organization's fir provide for free or discor				•	- ,	4	Yes	
5a	Did the organization bud the tax year?	get amounts fo	or free or disc	counted care provided u	nder its financial assist	tance policy during	5a	Yes	
b	If "Yes," did the organiz	ation's financia	al assistance	expenses exceed the b	oudgeted amount? .	[5b		Νo
c	If "Yes" to line 5b, as a care to a patient who wa				on unable to provide fre	e or discounted	5c		
6a	Did the organization pre	pare a commur	nity benefit re	eport during the tax yea	r?	[6a	Yes	
b	If "Yes," did the organiz	atıon make ıt a	vailable to th	ne public?		[6b	Yes	
	Complete the following t worksheets with the Sch	_	worksheets	provided in the Schedule	e H instructions Do not	t submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost				
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community bene expense		f) Percei otal expe	
а	Financial Assistance at cost (from Worksheet 1)			57,500	0	57,5	500	0	03 %
b	Medicaid (from Worksheet 3, column a)			4,565,289	588,116	3,977,1	.73	1	90 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)			0	0		0		0 %
d	Total Financial Assistance and Means-Tested Government Programs .	0	0	4,622,789	588,116	588,116 4,034,6			93 %
	Other Benefits								
е	Community health Improvement services and community benefit operations (from Worksheet 4) 0 0				0		0 %		
f	Health professions education (from Worksheet 5)			0	0		0		0 %
g	Subsidized health services (from Worksheet 6)			0	0		0		0 %
h	Research (from Worksheet 7)			0	0		0		0 %
1	Cash and in-kind contributions for community benefit (from Worksheet 8)			0	0		0		0 %
J k	Total. Other Benefits Total. Add lines 7d and 7j .	0		4,622,789	0 588,116		73	1	0 % 93 %
Α.	iotali nuu iiiles /u aliu /j i		l 0	4,022,703	300,110	1 4,034,0	′′ -	т.	JJ /U

Pa	rt II Community Buildir activities during the of the communities if	tax year, an									
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	1 ' '	rect offset revenue		et community ling expense		(f) Perc total ex	
1	Physical improvements and housing								0		0 %
2	Economic development								0		0 %
3	Community support			34,77	5			34,	775		0 02 %
4	Environmental improvements								0		0 %
	Leadership development and training for community members								0		0 %
-6 7	Coalition building Community health improvement				+				0		0 %
_	advocacy								0		0 %
	Workforce development								0		0 %
10	Other Total	0	0	34,77	5		0	3/1 .	0 775		0 %
_	t IIII Bad Debt, Medicar	e, & Collec		U .,	21		<u> </u>	34,	773		0 02 70
	ion A. Bad Debt Expense	•						_		Yes	No
1	Did the organization report bac Statement No 15?		e in accordance	e with Heathcare Fin	ancıal M	anageme	ent Associat	ion	1		No
2	Enter the amount of the organi		ebt expense E	xplain in Part VI the		 I İ		· ·			110
	methodology used by the organ		•	-		2		161,901			
3	Enter the estimated amount of patients eligible under the orgathe methodology used by the o	anızatıon's fına	ancıal assıstan	nce policy Explain in	Part VI						
	any, for including this portion o					3		6,305			
4	Provide in Part VI the text of t						es bad debt	expense			
C	or the page number on which the	nis footnote is	contained in th	he attached financia	l statem	ents					
	ion B. Medicare	M - d	/ ld D.C.I.I			1 - 1	_	012707			
5 6	Enter total revenue received fr Enter Medicare allowable cost:			·		6		,813,787 ,881,052			
7	Subtract line 6 from line 5 Thi					7		,067,265			
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes t	to which any sosting method the method us	shortfall report ology or source ed	ed in line 7 should be used to determine	e treated the amo	as com	munity bene	fit			
	Cost accounting system	l ✓ Co	st to charge ra	itio	Other						
Sect	ion C. Collection Practices										
9a	Did the organization have a wri								9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	ction practice	s to be followe	d for patients who a	e known	to qualif	y for financia	al	9b	Yes	
	rt IV Management Compa	anies and J	loint Ventur	'es (owned 10% or mor	e by office	rs, directo	rs, trustees, key	, employees,	and p	hysiciai	ıs—see
instru	(a) Name of entity	(E	D) Description of p activity of entit	,	(c) Organı profit % o ownersh	r stock	(d) Officers trustees employee or stock ov	s' profit %	pro	Physic fit % or wnershi	stock
1 OF LLC	RTHOPAEDIC HOSPITAL OF WISCONSIN	ORTHOPEDIC S	URGERIES			50 %		·			50 %
2											
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
		+					1		+		

Part V Facility Inform	nation										
(list in order of size from laismallest—see instructions)	rgest to	Licensed hospital	General medical	Children's hos	Teaching hospital	Ortical access	Research facility	ER-24 hours	ER-other		
How many hospital facilities organization operate during 1 Name, address, primary we and state license number (a return, the name and EIN o hospital organization that ophospital facility)	the tax year? bsite address, and if a group f the subordinate	ortal	al & surgical	. hosptal	ota	s hospital	ity			O ther (describe)	Facility reporting group
See Additional Data Ta	able										

Schedule H (Form 990) 2014

Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) ORTHOPAEDIC HOSPITAL OF WISCONSIN

Name of hospital facility or letter of facility reporting group

	e number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A):	_		
·			Yes	No
Con	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current			
_	tax year or the immediately preceding tax year?	1		Νo
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Νo
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			ĺ
b	Demographics of the community			ĺ
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			ĺ
е	The significant health needs of the community			ĺ
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			ĺ
h				ĺ
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			ĺ
•	Other (describe in Section C)			ĺ
4	Indicate the tax year the hospital facility last conducted a CHNA 2012			ĺ
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital	Ť	1 00	
	facilities in Section C	6a	Yes	<u> </u>
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			ĺ
	Hospital facility's website (list url) http://www.ohow.com/			ĺ
b	Other website (list url) http://www.columbia-stmarys.org/doc/Page-asp?PageID=DOC100356			ĺ
c	Made a paper copy available for public inspection without charge at the hospital facility			ĺ
d	Other (describe in Section C)			ĺ
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 12			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
а	If "Yes" (list url) http://www.columbia-stmarys.org/doc/Page.asp?PageID=DOC100626			ĺ
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Νo
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
L	required by section 501(r)(3)?	12a		Νo
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		<u> </u>
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of			ĺ

Part V Facility Information (continued)

ORTHOPAEDIC HOSPITAL OF WISCONSIN

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\frac{20}{9}$ %			
	and FPG family income limit for eligibility for discounted care of $\frac{3.0}{9}\%$			
b	Income level other than FPG (describe in Section C)			
c	✓ Asset level			
d	▼ Medical indigency			
e	▼ Insurance status			
f	Underinsurance discount			
g	Residency			
h	Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
_	assistance with FAP applications			
	Other (describe in Section C)		l	
10	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply) http://www.columbia-stmarys.org/oth/Page.asp?			
а	The FAP was widely available on a website (list url) PageID=OTH000946			
b	The FAP application form was widely available on a website (list url)			
c	A plain language summary of the FAP was widely available on a website (list url)			
	, reality and the second of th			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	🔽 A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
<u>i</u>	O ther (describe in Section C)			
	ing and Collections	1		
1/	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process			
	Other similar actions (describe in Section C)			
е	▼ None of these actions or other similar actions were permitted			

Part V Facility Information (continued)

ORTHOPAEDIC HOSPITAL OF WISCONSIN

Name of hospital facility or letter of facility reporting group

If "Yes," check all actions in which the hospital facility or a third party engaged a Reporting to credit agency(les) b Selling an individual's debt to another party c Actions that require a legal or judicial process d Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply) a Vontified individuals of the financial assistance policy on admission b Vontified individuals of the financial assistance policy prior to discharge c Vontified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills d Voncimented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy e Other (describe in Section C) f None of these efforts were made Policy Relating to Emergency Medical Care 10 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility have in place during the tax year of emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? 1 Yes 1 The hospital facility dividesemined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals. 21 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals determined activity and the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged 1 The hospital facility used the section C) 23 During the tax				Yes	No
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Page 6 **2**

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines
2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate
descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital
facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2014

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Section D.	Other Health	Care Facilities	That Are Not	Licensed,	Registered, o	r Similarly	Recognized a	asa
Hospital F	acility			-	_	_	_	

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?		
Name and address	Type of Facility (describe)	
1		
2		
3		
4		
5		
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8		
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10		

Schedule H (Form 990) 2014

Schedule H (Form 990) 2014

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Community Benefit Report	CSM does not file a community benefit report since it does not have any patient care revenue However, CSM's three hospital organizations, Columbia St Mary's Hospital, Milwaukee, Inc , Columbia St Mary's Hospital Ozaukee, Inc and Sacred Heart Rehabilitation Institute, Inc each file community benefit reports with the Wisconsin Hospital Association

Form and Line Reference	Explanation
Schedule H, Part I, Lille / g	The organization has not included costs attributable to a physician clinic as part of subsidized health services

Form and Line Reference	Explanation
Methodology used to calculate financial assistance	The cost of providing charity care, means tested government programs, and community benefit programs is estimated using internal cost data, and is calculated in compliance with Catholic Health Association ("CHA") guidelines. The organization uses a cost accounting system that addresses all patient segments (for example, inpatient, outpatient, emergency room, private insurance, Medicaid, Medicare, uninsured, or self pay). The best available data was used to calculate the amounts reported in the table. For certain categories in the table, this was a cost accounting system, in other categories, a specific cost-to-change ration was applied.

Form and Line Reference	Explanation
Schedule H, Part II Community Building Activities	During 2014, OHOW made a number of contributions to organizations that encourage youth fitness and overall health education. Beginning in 2014, OHOW also sponsored and organized a 5K Run/2 Mile walk to benefit the Glendale Police Department. Further, in order to accomplish the collaborative work in the community and to oversee access clinics and outreach programs, CSM has a Community Services Department which oversees the CSM Community Benefit Process. CSM, Inc. participates in Community Building activities through programs such as INROADS, which is an opportunity for culturally diverse college students to serve an internship over summer break to familiarize themselves with the challenges and opportunities in health care and gain real world experience. INROADS is reflected in the Community Building section of the report. CSM is a founding member of the Milwaukee Health Care Partnership (MHCP), which is a collaboration between the five Milwaukee health systems and Federally Qualified Health Centers to improve access to health care in the community. The partnership has worked with County health officials to improve behavioral access and Partnership funding supports mental health respite beds in the community. CSM's CEO and VP of Mission Services each spend significant time in MHCP collaborative work. Access to health education and screening in many areas of the city is best accomplished through church collaboration. CSM employs nurses to work in collaboration with churches and community organizations to offer health education, health screening, and care management support to parishioners and community members in a variety of outreach programs affiliated with churches. CSM developed the beginning stages of a collaboration with 44 Church of God in Christ churches in Milwaukee to accomplish better health awareness and improve screening rates.

Form and Line Reference	Explanation
ISCHEUUIE II. FAIL III. LIIIE Z DAU UEDL	Bad debt is calculated from the audited financial statements using an average cost to charge ration The same ratio is used to calculate all of the expenses at cost within Schedule H

Form and Line Reference	Explanation
Expense Methodology	OHOW and CSM have a very robust financial assistance program, however, when comparing OHOW's percentage of charity care to its total expenses against the poverty levels in the greater Milwaukee community that OHOW serves, OHOW and CSM estimates that approximately 2% of its total bad debt expense relates to patients who might otherwise qualify for financial assistance under its policies but choose not to apply

Form and Line Reference	Explanation
expense - financial statement footnote	OHOW, which files financial statements separate from CSM, includes the following footnote related to accounts receivables "The majority of the Hospital's accounts receivables are due from third party payors under reimbursement agreements and from patients for services provided Accounts receivable are due upon receipt of invoice Receivables are stated net of any allowance for contractual discounts and uncollectible accounts by considering the number of days past due, collection history, and the general economy and industry as a whole Contractual adjustments are based on expected payment rates in accordance with third-party payor agreements The Hospital writes off accounts receivable when they are determined to be uncollectible Payments subsequently received are credited to the allowance for doubtful accounts "

Form and Line Reference	Explanation
Community benefit & methodology for	OHOW follows the Catholic Health Association ("CHA") guidelines for determining community benefit CHA community benefit reporting guidelines suggest that Medicare shortfall is not treated as community benefit

Form and Line Reference	Explanation
Collection practices for patients	OHOW has a written debt collection policy that also includes a provision on the collection practices to be followed for patients who are known to qualify for charity care or financial assistance. If a patient qualifies for charity or financial assistance certain collection practices do not apply

Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 16a FAP website	- ORTHOPAEDIC HOSPITAL OF WISCONSIN Line 16a URL http://www.columbia-stmarys.org/oth/Page.asp?PageID=OTH000946,

Form and Line Reference	Explanation
Schedule H, Part VI, Line 2 Needs assessment	Columbia St Mary's, Inc serves the Milwaukee and Ozaukee communities through a Community Benefit Process overseen by the Milwaukee Community Benefit Committee and the Ozaukee Community Benefit Committee The process of understanding community needs through a Community Health Needs Assessment and interpreted through the work of Community Benefit Committees to lead to a Community Benefit Plan for Milwaukee and Ozaukee communities is consistent across the organization Although the Community Benefit Plan occurs primarily in the Milwaukee, Ozaukee and Sacred Heart Rehabilitation Institute settings, the work is also supported by departments behind the scenes across CSM, including accounting, human resources, purchasing, legal counsel and other administrative functions Programs such as the Orthopaedic Hospital of Wisconsin have also contributed to support of Community Benefit programming Community Benefit Committees at CSM have consistent roles to support the Community Benefit functions. The roles include the following - Develop Community Health Needs Assessment (CHNA) to determine community needs - Review CHNA and create Community Benefit Plan to address needs - Incorporate Community Benefit Plan goals in the CSM Integrated Strategic, Operational and Financial Plan (ISOFP) for Board level approval and submission to Ascension Health System - Develop a strategy to measure and increase the impact of Community Benefit Plan elements. The Community Health Needs Assessments are specific to the demographics and health issues to the community. The Needs Assessments completed in FY13 involved the gathering of secondary information about the communities from varied public sources including state data, and county data. The most remarkable needs for the service were addressed through Community Benefit Plans for each community

Form and Line Reference	Explanation
education of eligibility for assistance	CSM attempts to identify patients who may be eligible for charity or discounted care as outlined in the charity care policy during the pre-registration, registration, admissions and discharge processes A copy of the charity care policy is posted in the emergency room, and a summary of the policy is provided to patients with admission and discharge paperwork CSM has trained financial counselors available to discuss payment options to the patients. Upon making an appointment, the financial counselors will meet with the patient to determine what other financial assistance programs the patient may qualify for

Form and Line Reference	Explanation
Community information	CSM primarily serves the Milwaukee and Ozaukee counties in southeastern Wisconsin OHOW is located in an urban community within Milwaukee County The population of Milwaukee County is approximately 953,000, with over 20% of the households living at or below federal poverty guidelines The median income is approximately \$43,000, over 46% of the population is a minority, and approximately 16% of the population speak a language other than English Discounts for the uninsured and underinsured are not included in Parts I or II of Schedule H

Form and Line Reference	Explanation			
Schedule H, Part VI, Line 5 Promotion of community health	A hallmark of CSM, Inc is the ability to proactively meet health needs through preventive programs and programs to allow access to primary and specialty care. The programs are most often delivered through partnership with other non-profit organizations in health and social services. Each hospital has access improvement programs including. St. Ben's Clinic for the Homeless, Seton Dental Clinic, Community Chronic Disease Management Clinic, Huiras Family Community Health Center, El Centro de Salude Clinic sponsored by the Columbia College of Nursing, the CSM OB/Clinic and the CSM Family Health Center. A particularly strong partner in these activities has been the Medical College of Wisconsin in sponsorship of programs. The Family Health Center, a residency-based Family Medicine clinic that provides primary care to more than 9,000 individuals in the community. The OB/GYN Clinic, a residency-based program that serves over 150 patients, 250 OB appointments per month, and 325 deliveries per year. The Chronic Disease Management Clinic, which screens and manages hypertension, diabetes, obesity, and smoking for low income adults through a clinic based in a food pantry. In turn, CSM across the hospital settings hosts residents for their training growth and development. All of these services are reported as part of the Community Benefit expenses in Section. High of the appropriate hospital report.			

Form and Line Reference	Explanation
Schedule H, Part VI, Line 6 Affiliated nealth care system	The CSM health system focuses on contributing to the positive health status of the communities it serves CSM is an organization comprised of three hospitals, 61 community clinics, The Columbia College of Nursing, a partnership with the Orthopaedic Hospital of Wisconsin, a partnership with Sleep Services of Wisconsin, and four Urgent Care Centers CSM provides care for individuals and families throughout Milwaukee, Ozaukee, Washington, and Sheboygan counties - with more than 160 years of service to individuals and families in these communities OHOW itself is a specialty hospital which performs more than 5,000 surgical procedures each year and offers the complete range of orthopaedic services, including joint replacements and spine procedures, rehabilitation, diagnostic testing and pain management services As a member of Ascension Health, the nation's largest Catholic healthcare system, CSM continues to build and strengthen sustainable collaborative efforts that benefit the health of individuals, families, and society as a whole. The goal of CSM is to perpetuate the health mission of the church CSM furthers this goal through delivery of patient services, care to the elderly and indigent, patient education and health awareness programs for the community, and medical research. Our concern for all human life and dignity of each person leads the organization to provide medical services to all people in the community without regard to the patient's race, creed, national origin, economic status, or ability to pay CSM employs a Community Benefit Philosophy in program planning and implementation. CSM provides for the health of the community through financial support provided to patients by financial discounts and contracts, by developing clinics and services for specific vulnerable groups, by sponsoring community education and training and by collaborating with government programs. During fiscal 2015, the CSM system provided \$61,669,246 in unreimbursed services, including \$6,718,041 in traditional charity care, \$6,185,433

Additional Data

Schedule H, Part V, Section B, Line 22

Facility, 1

Software Version: 2014v1.0

EIN: 39-1834639

Name: Columbia St Mary's Inc

Facility, 1 - ORTHOPAEDIC HOSPITAL OF WISCONSIN All patients eligible for financial

stance receive a minimum discount of 44% off gross charges for services provided to them

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1₁, 3, 4, 5d, 6₁, 7, 10, 11, 12₁, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Schedule H, Part V, Section B, Line 5 Facility, 1 Schedule H, Part V, Section B, Line 6a Facility, 1 - ORTHOPAEDIC HOSPITAL OF WISCONSIN The other hospital facilities with Facility, 1 which the reporting hospital facility conducted its CHNA, include Aurora Health Care, Children' s Hospital of Wisconsin, Froedtert Health and Wheaton Franciscan Healthcare These five ho spital systems have developed the Milwaukee Health Care Partnership (MHCP) to collaborate efforts to improve understanding of health care needs in Milwaukee and to improve access t o health care Schedule H, Part V, Section B, Line 6b Facility, 1 - Columbia St Mary's Inc The CHNA was conducted with Center for Urban Facility, 1 Population Health Schedule H, Part V, Section B, Line 11 Facility, 1 - Orthopaedic Hospital of Wisconsin, LLC The Milwaukee CHNA identified seven key issues Infant Mortality, Children's Dental Needs, Breast Cancer, Access to Care in g Facility, 1 eneral, Access to Care regarding medical specialists and Inappropriate Use of Emergency partments Given the specialty nature of OHOW, many of the identified community needs had no relevance to OHOW resources A primary area of focus in the Milwaukee CHNA, however, s access to specialist care and OHOW does have resources to apply in this area. As part of its community benefit plan, OHOW has focused on increasing the value of government shortf all through Medical Assistance and BadgerCare, and Supports Granville interfaith, a commun ity free clinic, through coordinated volunteer support on a periodic basis. In addition, O. HOW and CSM are collaborating in Orthopedic coverage through the Specialty Access for Unin sured Program (SAUP) pilot program of the Milwaukee Health Care Partnership, with St. Ben' s Clinic and Sixteenth Street Community Health Center as CSM's referring clinic

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DLN: 93493140002396

OMB No 1545-0047

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990.

Open to Public **Inspection**

Internal Revenue Service Name of the organization Columbia St Marv's Inc.

Department of the Treasury

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

39-1834639

Part I	General	Information	on Grants	and Assistance
--------	---------	-------------	-----------	----------------

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) United Way of Greater Milwaukee 225 W Vine Street Milwaukee, WI 53212	39-0806190	501(c)(3)	400,000				Federally Qualified Health Centers Funding
(2) Concordia University 12800 N Lake Shore Drive Mequon, WI 53097	39-0833608	501(c)(3)	50,000				For School of Pharmacy
(3) Public Policy Forum Inc Researching 633 W Wisconsin Avenue Milwaukee.WI 53203	39-0210400	501(c)(3)	10,000				Public Policy Forum Research Contribution

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	3
3	Enter total number of other organizations listed in the line 1 table	

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental I	Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.				
Return Reference	Explanation				
Description Of Procedure For	CONTRIBUTIONS TO GOVERNMENTS AND ORGANIZATIONS IN THE UNITED STATES ARE APPROVED BY THE BOARD OF DIRECTORS AND/OR THE PRESIDENT & CEO ALL RECORDS OF OUTGOING CONTRIBUTIONS ARE RETAINED FOR A PERIOD OF 10 YEARS, PLUS THE CURRENT FISCAL YEAR, AND CAN BE LOCATED AT THE OFFICE CENTER AT 4425 NORTH PORT WASHINGTON RD, GLENDALE, WI 53212				
, ,	CONTRIBUTIONS TO GOVERNMENTS AND ORGANIZATIONS IN THE UNITED STATES ARE APPROVED BY THE BOARD OF DIRECTORS AND/OR THE PRESIDENT & CEO ALL RECORDS OF OUTGOING CONTRIBUTIONS ARE RETAINED FOR A PERIOD OF 10 YEARS, PLUS THE CURRENT FISCAL YEAR, AND CAN BE LOCATED AT THE OFFICE CENTER AT 4425 NORTH PORT WASHINGTON RD, GLENDALE, WI 53212				

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DLN: 93493140002396

OMB No 1545-0047

Compensation Information Schedule J (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization Columbia St Mary's Inc

Department of the Treasury

Internal Revenue Service

Employer identification number

39-1834639

Pai	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
	y reisonary spending decount y reisonar services (e.g., maid, enduned), energy			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
_	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
		_		
а	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	nd Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in			
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
Schedule J, Part I, Line 1a Housing allowance or residence for personal use	PAYMENTS WERE MADE TO NEW PRESIDENT HOSPITAL DIVISION TO ASSIST WITH MOVING EXPENSES AND THE SALE OF HIS HOME IN CALENDAR YEAR 2013
Schedule J, Part I, Line 3 Arrangement used to establish the top management official's compensation	ASCENSION HEALTH, A RELATED ORGANIZATION OF COLUMBIA ST MARY'S, INC USES THE FOLLOWING TO ESTABLISH THE COMPENSATION OF THE ORGANIZATION'S PRESIDENT - COMPENSATION COMMITTEE - INDEPENDENT COMPENSATION CONSULTANT - COMPENSATION SURVEY OR STUDY - APPROVAL BY THE BOARD OF COMPENSATION COMMITTEE
Schedule J, Part I, Line 4a Severance or change-of-control payment	SEVERANCE PAYMENTS DEBORAH FRIBERT \$232,993 CONSTANCE J BRADLEY \$118,575 DAVID H SHAPIRO, MD \$156,925
Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan	ELIGIBLE EXECUTIVES PARTICIPATE IN A PROGRAM THAT PROVIDES FOR SUPPLEMENTAL RETIREMENT BENEFITS THE PAYMENT OF BENEFITS UNDER THE PROGRAM, IF ANY, IS ENTIRELY DEPENDENT UPON THE FACTS AND CIRCUMSTANCES UNDER WHICH THE EXECUTIVE TERMINATES EMPLOYMENT WITH THE ORGANIZATION BENEFITS UNDER THE PROGRAM ARE UNFUNDED AND NON-VESTED DUE TO THE SUBSTANTIAL RISK OF FORFEITURE PROVISION, THERE IS NO GUARANTEE THAT THESE EXECUTIVES WILL EVER RECEIVE ANY BENEFIT UNDER THE PROGRAM ANY AMOUNT ULTIMATELY PAID UNDER THE PROGRAM TO THE EXECUTIVE IS REPORTED AS COMPENSATION ON FORM 990, SCHEDULE J, PART II, COLUMN B IN THE YEAR PAID THE ORGANIZATION THAT PAID THE SALARIES OF THE INDIVIDUALS LISTED IN SCHEDULE H, PART II PAID OUT OF THE SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN IN THE AMOUNTS AS NOTED MARK R TAYLOR \$107,104 GERRI G LIETZ-STAFFILENO \$5,366 CHERY L HILL \$6,093 CONSTANCE J BRADLEY \$2,391 DAVID H SHAPIRO, MD \$3,623
Schedule J, Part I, Line 7 Non-fixed payments	BOARD MEMBERS, OFFICERS, KEY EMPLOYEES AND HIGHEST COMPENSATED EMPLOYEES WHO ARE EMPLOYED BY THE CSM ORGANIZATIONS AND ARE MEDICAL DOCTORS ARE ELIGIBLE TO RECEIVE A PERCENTAGE OF THE REVENUE GENERATED FROM PATIENTS THEY SERVED, BASED ON ESTABLISHED GUIDELINES OFFICERS AND KEY EMPLOYEES PARTICIPATE IN A MANAGEMENT INCENTIVE PLACE, WHEREBY CERTAIN FINANCIAL TRIGGERS OF THE CSM SYSTEM AS APPROVED BY THE BOARD MUST BE MET BEFORE ANY ELIGIBLE EMPLOYEE MAY RECEIVE PAYMENT OF THE INCENTIVE ONCE THE TRIGGER IS MET, THE INCENTIVE IS MEASURED BASED ON VARIOUS ESTABLISHED GOALS, INCLUDING OPERATING MARGIN, PATIENT SATISFACTION, QUALITY AND PRODUCTIVITY

Schedule J (Form 990) 2014

Software ID: 14000329

Software Version: 2014v1.0

EIN: 39-1834639

Name: Columbia St Mary's Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, P	art 13	1 - Officers, Direct	tors, irustees, ke	y employees, and	i nignest compens	sateu Employees		
(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred in prior Form 990
TRAVIS ANDERSEN	Lal	224,785	1 '	1]	l	l!	_
CSM PRESIDENT/CEO	(1)	224,703	75,000	908	O I	7,878	308,571	l 0
(Start Date 8/4/14)			ļ	۷	U U	U	۷	U
KEVIN GONIU MD	(1)	ol	0'	0	0!	0	ol	0
BOARD MEMBER /CSM PHYSICIAN	(11)	388,456	0'	121,757	7,800	35,618	553,631	0
MARK TAYLOR	(1)	347,993	024 720	40.405	7 900	7.076	1 247 094	
Former PRESIDENT / CEO (END 6/30/14)	(ii)	0	934,720	49,495	7,800	7,076 0	1,347,084	0
RHONDA ANDERSON	(1)	329,663	217,783	59,999	7,800	7,113	622,358	0
CSM PRESIDENT/CFO	(ii)	114,936		12,561	25,667	7,113 1,753		J 0
(End Date 10/11/14)			, , ,	12,000	20,000	1,, 00	101,521	<u> </u>
TIMOTHY WALDOCH INTERIM CFO	(1)	194,618	18,446	281	6,337	31,026	250,708	0
	(11)	U		0]	0	0	0	0
CHERYL HILL	(1)	186,822	105,600	15,955	5,742	14,175	328,294	0
VP HUMAN RESOURCES (End 8/26/14)	(11)	01	0'	. 0	0	. 0	ol	0
GERRI LIETZ-STAFFILENO	(1)	230,943	122227	24 277	7.501	21 717	407.775	
VP HOSP OPERATIONS		. 233,5.31	123,237	24,377	7,501	21,717	407,775	0
BRUCE MCCARTHY	-	609 420	1	 			<u> </u>	
PRESIDENT PHYSICIAN	(I) (II)	698,420	306,588	29,197	7,800	37,569	1,079,574	0
DIVISION		<u> </u>	<u> </u>	U	U	U	U	U
SUZANNE SANICOLA	(1)	187,055	106,686	19,702	6,558	26,308	346,309	0
VP CSM COMM PHYSICIANS	(11)	01	0'	. 0	· 0!	. 0	ol .	0
ALLAN SPOONER	(1)	478,474	100 071	21.010	7 000	10.607	707.062	
PRESIDENT HOSPITAL			180,971	21,010	7,800	19,607	707,862	0
DIVISION			<u> </u>	<u> </u>	<u> </u>	U	<u> </u>	<u> </u>
KEVIN KLUESNER VP CLINICAL SERVICES	(1)	215,606	18,779	4,386	7,313	29,047	275,131	0
	(11)	UJ	0'	0	0	0	0	0
WILLIAM HART	(1)	297,519	150,910	3,177	7,800	5,825	465,231	0
VP/COO	(11)	ol	0'	· o!	· 0!	, o	l ol	Ö
CLARISSA COX	(1)	191,778	73,944	3,566	6,268	4,426	279,982	0
VP QUALITY & CLINICAL	(ii)	اه `	1	3,555	0,200	0	[2,3,352	
INTEGRATION MICHAEL SANDERL		100 527	- -	-	-	-	-	
VP MISSION INTEGRATION	(1)	188,537	103,656	3,179	5,974	22,923	324,269	0
& ADVOC	(11)		1 0'	0	0	0	0	0
JEFFREY SQUIER	(1)	221,074	29,231	322	6,847	27,606	285,080	0
PAYOR RELATIONS & STRATEGY OFFICER	(11)	اه	0	- 1		0		ı 0
JOY TAPPER	+	249.007	 	 				
EXECUTIVE DIRECTOR	(1) (11)	249,007	l "I	1,985		3,359	254,351	0
МНСР		<u> </u>	0	U	0	U	U	U
JEAN VOIGHT	(1)	195,009	25,984	422	6,866	25,805	254,086	0
CHIEF FIN ADVSR- PHYSICIAN DEV	(11)	01	0'	0	· 0!	, o	l ol	Ō
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DLN: 93493140002396

OMB No 1545-0047

2014

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Columbia St Mary's Inc	Employer identification number
	39-1834639

Return Reference	Explanation
Form 990, Part VI, Line 2 Family/business relationships amongst interested persons	MANY OF THE PERSONS LISTED IN PART VII, SECTION A HAVE A "BUSINESS RELATIONSHIP" WITH EACH OTHER BY VIRTURE OF EMPLOYMENT FOR COLUMBIA ST MARY'S INC RELATED ENTITIES -

Return Reference	Explanation
Form 990, Part VI, Line 6 Classes of members or stockholders	CSM HAS TWO CORPORATE MEMBERS ASCENSION HEALTH AND COLUMBIA HEALTH SYSTEM

Return Reference	Explanation
Form 990, Part VI, Line 7a Members or stockholders electing members of governing body	ONE OF CSM'S CORPORATE MEMBERS, ASCENSION HEALTH, HAS THE ABILITY TO ELECT MEMBERS TO THE GOVERNING BODY OF CSM

Return Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	ASCENSION HEALTH HAS DESIGNED A SYSTEM AUTHORITY MATRIX WHICH ASSIGNS AUTHORITY FOR KEY DECISIONS THAT ARE NECESSARY IN THE OPERATION OF THE SYSTEM SPECIFIC AREAS THAT ARE IDENTIFIED IN THE AUTHORITY MATRIX ARE NEW ORGANIZATIONS & MAJOR TRANSACTIONS, GOVERNING DOCUMENTS, APPOINTMENTS/REMOVALS, EVALUATION, DEBT LIMITS, STRATEGIC & FINANCIAL PLANS, ASSETS, SYSTEM POLICIES & PROCEDURES THESE AREAS ARE SUBJECT TO CERTAIN LEVELS OF APPROVAL BY ASCENSION PER THE SYSTEM AUTHORITY MATRIX COLUMBIA HEALTH SYSTEM HAS THE AUTHORITY TO APPROVE ANY CHANGES TO THE GOVERNING DOCUMENTS WHICH WOULD AFFECT ITS INTEREST OR RIGHTS IN CSM, THE MISSION AND VISION STATEMENTS OF CSM, AND ANY MAJOR CORPORATE STRUCTURAL TRANSACTIONS OF CSM

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	MANAGEMENT, INCLUDING CERTAIN OFFICERS, WORKS DILIGENTLY TO COMPLETE THE FORM 990 AND ATTACHED SCHEDULES IN A THOROUGH MANNER MANAGEMENT PRESENTS THE FORM TO THE BOARD, OR A DESIGNATED COMMITTEE, TO REVIEW AND ANSWER ANY QUESTIONS PRIOR TO FILING THE RETURN, ALL BOARD MEMBERS ARE PROVIDED THE FORM 990 AND MANAGEMENT TEAM MEMBERS ARE AVAILABLE TO ANSWER ANY BOARD MEMBERS QUESTIONS

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	CSM HAS A WRITTEN CONFLICT OF INTEREST POLICY THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH THE POLICY IN THAT ANY DIRECTOR, PRINCIPAL OFFICER, OR MEMBER OF A COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS, WHO HAS A DIRECT OR INDIRECT FINANCIAL INTEREST, MUST DISCLOSE THE EXISTENCE OF THE FINANCIAL INTEREST AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE DIRECTORS AND MEMBERS OF THE COMMITTEES WITH GOVERNING BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT THE REMAINING INDIVIDUALS ON THE GOVERNING BOARD OR COMMITTEE MEETING WILL DECIDE IF CONFLICTS OF INTEREST EXIST EACH DIRECTOR, PRINCIPAL OFFICER, AND MEMBER OF A COMMITTEE WITH GOVERNING BOARD POWERS ANNUALLY SIGNS A STATEMENT WHICH AFFIRMS SUCH PERSON HAS RECEIVED A COPY OF THE CONFLICTS OF INTEREST POLICY, HAS READ AND UNDERSTANDS THE POLICY, HAS AGREED TO COMPLY WITH THE POLICY, AND UNDERSTANDS THAT THE ORGANIZATION IS CHARITABLE AND IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ITS TAX EXEMPT PURPOSE

Return Reference	Explanation
Form 990, Part VI, Line 15b Process to establish compensation of other employees	IN DETERMINING THE COMPENSATION OF THE ORGANIZATION'S CEO, THE PROCESS, PERFORMED BY ASCENSION HEALTH, A RELATED ORGANIZATION OF COLUMBIA ST MARY'S INC, INCLUDED A REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPARABILITY DATA AND CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION THE COMPENSATION COMMITTEE REVIEWED AND APPROVED THE COMPENSATION IN THE REVIEW OF THE COMPENSATION, THE CEO WAS COMPARED TO INDIVIDUALS AT OTHER ORGANIZATIONS INT HE AREA WHO HOLD THE SAME TITLE DURING THE REVIEW AND APPROVAL OF THE COMPENSATION, DOCUMENTATION OF THE DECISION WAS RECORDED IN THE COMMITTEE MINUTES THE INDIVIDUAL WAS NOT PRESENT WHEN HER COMPENSATION WAS DECIDED IN DETERMINING COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES OF THE ORGANIZATION, THE PROCESS INCLUDED A REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPARABILITY DATA, AND CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS REVIEWED AND APPROVED THE COMPENSATION IN THE REVIEW OF THE COMPENSATIONS, THE OTHER OFFICERS AND KEY EMPLOYEES OF THE ORGANIZATION WERE COMPARED TO THE OTHER HOSPITALS' EMPLOYEES IN THE AREA THAT HOLD THE SAME TITLE DURING THE REVIEW AND APPROVAL OF THE COMPENSATION, DOCUMENTATION OF THE DECISION WAS RECORDED IN THE BOARD MINUTES

Return Reference	Explanation
Form 990, Part VI, Line 19 Required documents available to the public	THE ORGANIZATION WILL PROVIDE ANY DOCUMENTS OPEN TO PUBLIC INSPECTION UPON REQUEST

Return Reference	Explanation
Form 990, Part VIII, Line 2f Other Program Service Revenue	Contract Service Revenue - Total Revenue 31405, Related or Exempt Function Revenue 31405, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , Community Service Revenue - Total Revenue 500, Related or Exempt Function Revenue 500, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , Medical Record Fees - Total Revenue 42, Related or Exempt Function Revenue 42, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , Research Sponsor Revenue - Total Revenue 268435, Related or Exempt Function Revenue 268435, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , Community Education Program Revenue - Total Revenue 2500, Related or Exempt Function Revenue 2500, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 ,

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	Intercompany payable/receivable adjustment34852366,

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DLN: 93493140002396

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

(a)
Name, address, and EIN (if applicable) of disregarded entity

(b)
Primary activity

Legal domicile (state or foreign country)

Total income
End-of-year assets

Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public charity status	(f) Direct controlling	(g) Section 512(b)
		or foreign country)		(if section 501(c)(3))	entity	(13) controlled entity?
						Yes No
See Additional Data Table						

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

because it had one of more related organizations are all a partitioning and tax years												
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end- of-year assets	(h) Dispropi allocati	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana part	ral or aging	(k) Percentage ownership
				311)			Yes	No]	Yes	No	
(1) ORTHOPAEDIC HOSPITAL OF WISCONSIN LLC 575 RIVERWOODS PKWY GLENDALE, WI 53212 39-2015655	HEALTH CARE	1	COLUMBIA ST MARY'S INC	Related	12,940,070	24,976,796		No		Yes		50 %
(2) SLEEP SERVICES OF WISCONSIN LLC 111 E KILBOURN AVE STE 1300 MILWAUKEE, WI 53202 27-3148310	SLEEP SERVICES		COLUMBIA ST MARY'S INC	Related	52,646	836,074		No		Yes		50 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b)(contro entr	n 512 13) olled
								Yes	No
(1) CSM STRATEGIC ALLIANCE 4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 39-1871856	HEALTHCARE	WI	COLUMBIA ST MARY'S INC	C Corporation	0	424,000	50 %		No
(2) MADISON MEDICAL AFFILIATES INC 4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 39-1855720	HEALTHCARE	WI	COLUMBIA ST MARY'S HOSPITAL	C Corporation	-13,858,929	6,109,173	100 %	Yes	
(3) PROSPECT MEDICAL COMMONS CONDO ASSOCIATION 4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 20-8042108	CONDO ASSOC	WI	COLUMBIA ST MARY'S INC	C Corporation	0	134,042	70 %	Yes	

chea	mie k (Form 990) 2014		Рa	ge 3
Par	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
ı	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 Du	ring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to related organization(s)	1b		No
c	Gift, grant, or capital contribution from related organization(s)	1 c	Yes	
d	Loans or loan guarantees to or for related organization(s)	1d		No
e	Loans or loan guarantees by related organization(s)	1e	Yes	
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1g		No
h	Purchase of assets from related organization(s)	1h		No
i i	Exchange of assets with related organization(s)	1i		No
j l	Lease of facilities, equipment, or other assets to related organization(s)	1j	Yes	
		1k	Yes	
	Lease of facilities, equipment, or other assets from related organization(s)	11	Yes	
	Performance of services or membership or fundraising solicitations for related organization(s)			
	Performance of services or membership or fundraising solicitations by related organization(s)	1m	res	Na
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
0	Sharing of paid employees with related organization(s)	10	Yes	
р	Reimbursement paid to related organization(s) for expenses	1 p		No
q	Reimbursement paid by related organization(s) for expenses	1 q		No
r	O ther transfer of cash or property to related organization(s)	1r	Yes	
s	Other transfer of cash or property from related organization(s)	1s		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(a) Name of related organization (b) Transaction type (a-s) (c) Amount involved Method of determining amount involved Method of determining amount involved	ount i	nvolved	İ

2 If the district to diffy of the above is Tes, see the institutions of mornation on who must complete this line, metading covered relationships and transaction timesholds											
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved								
See Additional Data Table											

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Name, address, and EIN of entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and entity Name, address, and ent	[·								
514)			Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under	50 orga	all partners section 01(c)(3)	Share of total	Share of end-of-year	Disproprtiona		Code V-UBI amount in box 20 of Schedule K-1	General or managing		Percentage
				514)	Yes	No	1		Yes	No	ı İ	Yes	No	
					لـــــــــا				163					ļ

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

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Software ID: 14000329

Software Version: 2014v1.0

EIN: 39-1834639

Name: Columbia St Mary's Inc

Form 990, Schedule R, Part II - Identification of Related	Tax-Exempt Organizations
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Form 990, Schedule R, Part II - Identification of R	• •		(d)	(a)	(6)	,	1
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Sectio (b)(contr	(g) on 512 (13) crolled tity?
					-	Yes	No
(1) COLUMBIA ST MARY'S HOSPITAL MILWAUKEE INC	HOSPITAL	WI	501(c)(3	3	COLUMBIA ST MARY'S INC	Yes	!
4425 NORTH PORT WASHINGTON ROAD GLENDALE, WI 53212 39-0806315					MAKI SINC		
(1) COLUMBIA ST MARY'S HOSPITAL OZAUKEE INC	HOSPITAL	WI	501(c)(3	3	COLUMBIA ST MARY'S INC	Yes	\[\big \]
4425 NORTH PORT WASHINGTON ROAD GLENDALE, WI 53212 39-0807063					MAKI SINC		
(2) SACRED HEART REHABILITATION INSTITUTE INC	REHAB FACILITY	WI	501(c)(3	3	COLUMBIA ST	Yes	
4425 NORTH PORT WASHINGTON ROAD GLENDALE, WI 53212 39-0902199					MARY'S HOSPITAL MILWAUKEE INC		
(3) COLUMBIA COLLEGE OF NURSING INC	COLLEGE	WI	501(c)(3	2	COLUMBIA ST	Yes	
4425 NORTH PORT WASHINGTON ROAD GLENDALE, WI 53212 39-1596986					MARY'S HOSPITAL MILWAUKEE INC		
(4) ASCENSION HEALTH	NATIONAL HEALTH SYSTEM	МО	501(c)(3	Type I	ASCENSION HEALTH ALLIANCE	Yes	
PO BOX 45998 ST LOUIS, MO 63145 _31-1662309						_	
(5) HORIZON HOME CARE & HOSPICE INC	HOME CARE/HOSPICE	WI	501(c)(3	3	NA		No
8949 N DEERBROOK TRL MILWAUKEE, WI 53223 39-1171298							
(6) COLUMBIA HEALTH SYSTEM	HEALTH SYSTEM	WI	501(c)(3	Type I	NA	_	No
4425 NORTH PORT WASHINGTON ROAD GLENDALE, WI 53212 39-1494977							
(7) COLUMBIA ST MARY'S FOUNDATION INC	FOUNDATION	WI	501(c)(3	7	NA		No
4425 NORTH PORT WASHINGTON ROAD GLENDALE, WI 53212 39-1494981							
(8) ASCENSION HEALTH ALLIANCE	NATIONAL HEALTH SYSTEM	МО	501(c)(3	Type I	NA		No
PO BOX 45998 ST LOUIS, MO 63145 45-3358926	3131211						

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
Ascension Health	Е	157,438,200	Book
Ascension Health	М	45,695,173	Book
Ascension Health	К	76,473	FMV
Columbia St Mary's Foundation Inc	С	151,590	FMV
Columbia St Mary's Milwaukee Inc	М	55,768	Book
Orthopaedic Hospital of Wisconsin LLC	0	12,173,980	Book
Columbia St Mary's Hospital Milwaukee Inc	М	55,768	Book
Orthopaedic Hospital of Wisconsin LLC	L	680,653	Book
Columbia St Mary's Hospital Milwaukee Inc	L	65,887,891	Book
Columbia St Mary's Hospital Ozaukee Inc	L	22,277,280	Book
Sacred Heart Rehabilitation Institute Inc	L	1,685,315	Book
Columbia College of Nursing Inc	L	743,524	Book
Madison Medical Affiliates Inc	R	7,850,000	Book