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DLN: 93493131025476

Form 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2014

Open to Public Inspection

A Fo	r the	2014 cal	endar year, or tax year beginni	ng 07-01-2014 , and ending	06-30-2015				
B Ch	eck ıf a	applicable	C Name of organization American College of Surgeons			DE	mploye	er identi	fication number
┌ Ad	dress ch	hange				3	6-219	2800	
Г№	me cha	inge	% GAY L VINCENT CFO Doing business as						
┌ Ini	tıal retu	ım							
Fır				mail is not delivered to street address	ss) Room/suite	E T	elephon	e numbe	r
		mınated	633 N Saint Clair Street			(:	312)2	02-500	00
☐ An	nended	return		ountry, and ZIP or foreign postal code	_ _				
Гар	plication	n pending	Chicago, IL 60611			G G	ross rec	eipts \$ 2	32,472,738
			F Name and address of p	rincipal officer		1(a) In this a s		atura fa	
			Andrew L Warshaw	e.par emeer	'	i(a) Is this a g subordina		eturn 10	「 Yes ▼ No
			633 N SAINT CLAIR STR	≣ET					
			CHICAGO,IL 60611		1	i(b) Are all sul	bordina	ates	┌ Yes ┌ No
T Ta	x-exen	npt status	<u> </u>	I (insert no)	- 527	included?	tach a	list (s	ee instructions)
				1(11351(110)) 1317(4)(1) 01	327				
J W	ebsite	e: 🕨 ww	w facs org		1	d(c) Group ex	emptio	n numb	er ►
K For	m of or	ganızatıon	Corporation Trust Associa	tion Cther 🕨		L Year of formation	n 1912	2 M Sta	ate of legal domicile IL
Pa	rt I	Sum	ımary						_
	1	Briefly d	escribe the organization's miss	ion or most significant activiti	ies				
	:	The prim	nary exempt purpose is to impr	ove the quality of care of the s	urgical patien	t through educa	ation a	nd rese	arch
3									
匝	.								
<u>=</u>	2	Check th	his box 🔭 if the organization	discontinued its operations or	disposed of m	ore than 25%	of its n	et asse	ets
Governance			, , , , , , , , , , , , , , , , , , , ,		,				
	3	Number	of voting members of the gove	rning body (Part VI, line 1a)				3	22
٠ د	4	Number	of independent voting member	s of the governing body (Part ee	/I, line 1b) .			4	22
Activities &	5	Total nu	mber of individuals employed i	n calendar year 2014 (Part V,	line 2a) .			5	402
ទ្ធ	6	Total nu	mber of volunteers (estimate if	necessary)				6	100
•	7a	Total un	related business revenue from	Part VIII, column (C), line 12				7a	1,408,484
	Ь	Net unre	elated business taxable income	from Form 990-T, line 34 .				7b	
						Prior Yea	ır		Current Year
	8	Contri	butions and grants (Part VIII,	line 1h)	[19,9	980,08	3 3	20,003,029
Revenue	9	Progra	am service revenue (Part VIII,	line 2g)	[49,9	98,47	'8	52,887,927
<u> </u>	10	Invest	tment ıncome (Part VIII, colur	nn (A), lines 3, 4, and 7d).		31,2	277,41	. 0	35,843,667
立	11	Other	revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and	11e)	7,2	270,92	24	6,474,577
	12		revenue—add lines 8 through 1			100	526,89	. [115,209,200
	13		s and similar amounts paid (Pa				71,46		
	14				F	2,0	7/1,40	0	1,758,842
			its paid to or for members (Part es, other compensation, emplo					* 	
88	15	5-10)		yee beliefits (Part 1x, Column)	(A), illies	41,6	501,81	.4	45,155,447
Expenses	16a	Profes	ssional fundraising fees (Part I)	K, column (A), line 11e)	[0	0
<u>.</u>	ь	Total fu	undraising expenses (Part IX, column (D), line 25) 1,004,536					
Д	-					4.0			
	17		expenses (Part IX, column (A)		F		193,16	_	39,178,019
	18		expenses Add lines 13-17 (m		· -		366,43	_	86,092,308
, 07	19	keven	nue less expenses Subtract lin	e to Holli line 12	• • • •		560,45	_	29,116,892
8 0 9 2						Beginning of (Year	urrent		End of Year
Not Assets or Fund Balances	20	Total	assets (Part X, line 16)			601,2	261,52	27	591,583,630
Ž,	21		liabilities (Part X, line 26) .		—	197,7	713,73	36	203,223,203
žŽ	22		ssets or fund balances Subtrac		-		547,79		388,360,427
Pa	rt II	_	nature Block						· · ·
Unde my k	r pena nowled	alties of dge and	perjury, I declare that I have e belief, it is true, correct, and co nowledge						
		****	***			2016-05	5-00		
Sigi	1	I B	ature of officer			Date	5-09		
Her		'	L VINCENT cfo						
			e or print name and title						
		17					. [PTIN	
			Print/Type preparer's name	Preparer's signature	Date	CHECK	" І.		-
Pai	d	E	Bridget T Roche	Bridget T Roche	Date	self-empl	yed F	0066683	7
		E F		Bridget T Roche	Date	CHECK	yed F		7
Pre	d pare	er [Bridget T Roche	Bridget T Roche	Date	self-empl	oyed F	0066683	

orm	990 (2014)					Page 2
Part			ervice Accomplishme response or note to any line			٧
1	Briefly describe the	organization's mis	ssion			
			IS DEDICATED TO IMPRON AN OPTIMAL AND ETHIC			NT AND TO
2	the prior Form 990 o	or990-EZ?	nıfıcant program services d	uring the year which were · · · · · · ·	not listed on	┌ Yes ┌ No
	If "Yes," describe th	nese new services	on Schedule O			
3	services?			s in how it conducts, any	program	┌ Yes ┌ No
	If "Yes," describe th	nese changes on S	chedule O			
4	expenses Section 5	501(c)(3) and 501	ervice accomplishments for (c)(4) organizations are requ v, for each program service r	ured to report the amoun		
4a	(Code) (Expenses \$	30,210,636 including	grants of \$ 178,	.670) (Revenue \$	39,324,725)
	scientific evidence availabased surgery by developments of surgery by developments, educational Cancer (COC) is a consprevention, research, ecancer care delivered in the national accreditation staff oversee and supply program for hospitals, it trauma care, injury prequality Improvement (conducting health servi-	lable in all aspects of to loping new knowledge activities, and the collistication, and the more than 1,400 hose on program for breast ort various didactic and the trauma system convention and control, process research, clinical research, clinical research, clinical research, based practice guideness and the trauma system convention and control, process research, clinical	and Optimal Patient Care (DROPC) heir daily practice with respect, conthrough basic and clinical research ection and measurement of outcor organizations dedicated to improventoring of comprehensive quality cipital settings in the United States accenters, and the national cancer did experiential trauma courses, the insultation program, and regional transformance improvement and patientinuous Quality Improvement (Quesearch, laboratory research, metalelines The major QI programs with Network (ACS BSCN)	mpassion, and dignity for all pain, the setting and verification of the properties of the properties of the properties of the COC accreditation pround Puerto Rico Other COC properties of the p	stients The DROPC promot f standards, development of three focus areas 1 Ca for cancer patients through gram sets standards for quagrams include the cancer imittee on Trauma (COT) a ational trauma data bank, vincial activities The COT er management, and outco ructure for several QI prog ne studies, research hypot	tes the practice of evidence of best practices and incer - The Commission on standard-setting, ality, multidisciplinary physician liaison program, and the trauma programs the verification/consultation is also active in pre-hospita omes studies 3 Continuou rams, as well as for hesis generation, and the
4b	(Code) (Expenses \$	12,013,249 including	grants of \$ 25,	500) (Revenue \$	10,484,772)
	Educational Programs - provide surgeons with a medical education active education committees a panel sessions, postgra 2014, attendance at the oriented analysis of the three years for surgery Laparoscopic Surgery (FLS is a comprehensive	The college's education opportunities for maintuities, the division of example the following programmers of the following programmer	pinal programs help meet the need enance of certification, for lifelong flucation has developed patient edirams. The ACS Clinical Congress is tations of scientific papers and reserved over 10,000 physicians. The jure and is available in print, online gr surgeons, and has approximate of the American College of Surgeoigned to teach and assess proficier rogram was distributed to over 1,5	learning, and for meeting the ucational materials relative to so an annual educational conferency, video-based education solublication, Selected Readings and CD-ROM formats SRGS in y 2,800 - 3,000 subscribers. The said the Society of Americancy in the domains of physiological materials.	core competencies In addi- surgical care Division effort ence for surgeons, including essions, and other educatival in General Surgery (SRGS) reviews the entire specialty ne web-based program ent in Gastrointestinal and Endo gy, fundamental knowledg	Intents The programs Intents The programs Intents to providing continuing Its include staffing numerous Its four days of lectures, In October I
4c	(Code) (Expenses \$	5,274,726 including	grants of \$ 1,495,	.948) (Revenue \$)
	members The diverse changing health care ei as admits Associate Fel Committee, Scholarship	membership represent nvironment The Divisi llow, Resident, Medica ps Committee, and 13	Through Member Services, the Co s all surgical specialists and memb on evaluates all applications for Fe Student and Affiliate members T Surgical Specialty Advisory Counci of 105 domestic and international	er surgeons are provided with llowship based upon defined fo he Division also staffs several o s The Division supports the 27	programs and services tha ellowship requirements for committees including the Ir	t help them adapt to a practicing surgeons, as well nternational Relations
	See Additional Dat	a				
4d	Other program ser (Expenses \$	vices (Describe in 13,818,386	Schedule O) including grants of \$	58,724)(Reve	nue \$ 3,0	78,430)

61,316,997

Total program service expenses ▶

Form **990** (2014)

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
l1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII*	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part		1	
		28a		Νo
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>	<u> </u>	厂_
4	Estantla number respected in Barr 2 of Farms 1000 Faton 0 of materialists 1 day 200		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 363 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►UK, CA See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N o
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	טכ		
Ū	The state of sp, and the organization merconnected in the state of the	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	7-		NI -
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a 7b		No
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	70		
	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a res	nonse or no	te to anv	line in this Pa	rt V I	_	_	_	_	_	_	_	_	_	_	_	Ţ
Chick ii Schicadic C	contains a res	PO113C 01 110	cc co ann,	mile in cino i a			•	•		•					•	•	-,

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Νo
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed►IL
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply
 - Own website Another's website V Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►GAY L VINCENT CFO
 - 633 N SAINT CLAIR STREET

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					;	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Lb	Sub-Total	•			
С	Total from continuation sheets to Part VII, Section A	•			
d	Total (add lines 1b and 1c)	►	4,848,864	0	2,104,304

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization▶65

			Yes	No	
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No	•
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such				
	ındıvıdual	4	Yes	ì	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No	•

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
Outcome Sciences, 201 Broadway 5th Floor CAMBRIDGE, MA 02139	Computer & Statistic	2,686,194
Freeman, PO Box 660613 DALLAS, TX 75266	Event Planning	1,349,533
CMGRP, PO Box 7247-6593 PHILADELPHIA, PA 19170	Public Relations	1,235,581
Siteworx LLC, 11480 Commerce Park Dr 3rd Floor RESTON, VA 20191	Web Design	747,525
Resilience Software Inc, 318 HOMER STREET SUITE 409 VANCOUVER, 0 V6B2V2 CA	Learning Software	724,424
2 Total number of independent contractors (including but not limited	to those listed above) who received more than	

\$100,000 of compensation from the organization **>**54

Form 99		<u> </u>	6 Daniel -					Page 9
Part V	4111	Statement o Check if Schedu	f Revenue ule O contains a respon	se or note to any lir	ne in this Part VIII			
			·		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
α£	1a	Federated camp	paigns 1a					
ant	ь	Membership du	es 1b	1,255,161				
5 🖺	c	Fundraising eve	ents 1c					
ffs, ≓A	d	Related organiz	rations 1d	17,587,086				
i5 ¦E	e	Government grants						
Contributions, Giffs, Grants and Other Similar Amounts	f	_	ons, gifts, grants, and 1f	1,160,782				
tribu	g		ons included in lines	36,977				
Con and	h	Total. Add lines	s 1a-1f	▶	20,003,029			
				Business Code				
Program Service Revenue	2a	RESEARCH & OPTI	MAL PATIENT CARE	611600	39,324,725	39,324,725		
<u>용</u>	ь	EDUCATION		611600	10,457,689	10,419,139	38,550	
- P3	С	ASSOCIATION MAN	AGEMENT SERVICES	561000	1,927,575	1,927,575		
ja Ja	d	INTEGRATED COM	MUNICATIONS	900099	1,150,855	1,150,855		
ૐ =	e	ACS PUBLICATIONS	5	511190	27,083		27,083	
ie ii	f	All other progra	ım service revenue					
Š.	g	Total Add lines	[52,887,927			
	3		ome (including dividend		32,887,927			
			ar amounts)		5,555,217			5,555,217
	4	Income from inves	tment of tax-exempt bond p	proceeds 🕨	0			
	5	Royalties		•	1,162,471			1,162,471
			(ı) Real	(II) Personal				
	6a	Gross rents	14,981,106					
	b	Less rental expenses	11,004,150					
	C	Rental income or (loss)	3,976,956	0				
	d	Net rental incor	me or (loss)		3,976,956		992,691	2,984,265
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	136,547,838					
	b	Less cost or other basis and	106,259,388					
		sales expenses						
	С	Gain or (loss)	30,288,450		20 200 450			20 200 450
	d		s)	· · · · ·	30,288,450			30,288,450
Other Revenue	8a	Gross income fi events (not incl \$ of contributions See Part IV, lin	luding s reported on line 1c)					
ੌ. Œ		500 / 4/01/ / ////	a [
ŧ	b		penses b					
0	C		loss) from fundraising (ت	events 🏲	0			
	9a	Gross income fi See Part IV, lin	rom gaming activities					
		•	а					
	b	Less direct ex	penses b					
	С	Net income or (loss) from gaming activ	⁄ities . ►	0			
	10a	Gross sales of						
		returns and allo	owances . a					
	ь	less costofa	oods sold b					
			loss) from sales of inve	entory	o			
	Ť	Miscellaneous		Business Code				
	11a	MURPHY AUDI		532000	455,440			455,440
	b	COMMISSION		900099	412,771			412,771
	c	20F CONFERE		532000	326,700		326,700	
	d	-	ue		140,239		23,460	116,779
	e		s 11a-11d	🕨	·		•	· ·
	12		See Instructions		1,335,150			
] **	TOTAL TEVENUE.	oee monuchons	• • • •	115,209,200	52,822,294	1,408,484	40,975,393

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must comp	lete column (A	١)
--	----------------	----

Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns All				
	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	190,672	190,672		
2	Grants and other assistance to domestic individuals See Part IV, line 22	1,310,870	1,310,870		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	257,300	257,300		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	4,787,787	3,314,014	1,401,328	72,445
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	29,973,264	20,547,783	8,995,664	429,817
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,601,843	2,469,197	1,080,996	51,650
9	Other employee benefits	4,667,944	3,200,049	1,400,957	66,938
10	Payroll taxes	2,124,609	1,456,498	637,644	30,467
11	Fees for services (non-employees)	, ,	, ,	, i	·
а	Management	0			
b	Legal	339,482	238,006	100,113	1,363
- C	Accounting	231,317	230,000	231,317	1,555
d	Lobbying	0		231,317	
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	2,133,819		2,133,819	
g g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	7,291,428	7,258,689		32,739
12	Advertising and promotion	1,686,542		71,928	32,923
13	Office expenses	5,676,283		· ·	145,559
14	Information technology	6,210,538	4,727,761	1,472,537	10,240
15	Royalties	74,226	73,456	770	10,2.0
16	Occupancy	1,830,210	400,669	1,429,541	
17	Travel	4,848,181	4,033,748		54,519
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	4,040,101	4,033,740	733,314	34,313
19	Conferences, conventions, and meetings	5,652,948	5,129,948	458,470	64,530
20	Interest	285,439	3,223,310	285,439	31,550
21	Payments to affiliates	0		200,105	
22	Depreciation, depletion, and amortization	2,071,608		2,071,608	
23	Insurance	411,802	46,490	360,266	5,046
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	,	10,100	331,233	3,3 1.5
а	MEDICAL SUPPLIES	38,623	38,623		
b	BAD DEBT	146,244	139,944		6,300
С	DUES AND FEES	249,302	228,786	20,516	
d	INCOME TAX	27		27	
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	86,092,308	61,316,997	23,770,775	1,004,536
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here Friffollowing SOP 98-2 (ASC 958-720)	,,-	, =-,=-	, 1,11	, ,,,,,,

Part X Balance Sheet

Par	τx	Check if Schedule O contains a response or note to any line i	ın thıs F	Part X			
	_				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			1,695,988	1	2,737,874
	2	Savings and temporary cash investments			0	2	0
	3	Pledges and grants receivable, net			1,602,207	з	1,115,540
	4	Accounts receivable, net			17,954,494	4	17,032,152
	5	Loans and other receivables from current and former officers employees, and highest compensated employees. Complete Schedule L	Part II	of	0	5	0
Assets	6	Loans and other receivables from other disqualified persons $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, an and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedul	d contr employ	ibuting employers			0
86	7	Notes and loans receivable, net			0	_	0
ď	8	Inventories for sale or use			0		0
	9	Prepaid expenses and deferred charges			3,298,235		3,379,096
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	 186,242,001		,	5,515,555
	ь	Less accumulated depreciation	10b	62,595,436	125,298,779	10c	123,646,565
	11	Investments—publicly traded securities			292,467,412	11	286,656,830
	12	Investments—other securities See Part IV, line 11			153,554,444	12	151,829,807
	13	Investments—program-related See Part IV, line 11	0	13	0		
	14	Intangible assets	0	14	0		
	15	Other assets See Part IV, line 11			5,389,968		5,185,766
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			601,261,527	16	591,583,630
	17	Accounts payable and accrued expenses			28,572,820	17	30,735,366
	18	Grants payable			0		0
	19	Deferred revenue			17,315,104	19	22,655,969
	20	Tax-exempt bond liabilities			25,307,000	20	25,307,000
	21	Escrow or custodial account liability Complete Part IV of Sc			0		0
Liabilities	22	Loans and other payables to current and former officers, dire key employees, highest compensated employees, and disqua	ctors, t				
ap		persons Complete Part II of Schedule L			О	22	0
\exists	23	Secured mortgages and notes payable to unrelated third part	ties .		100,265,980	23	98,065,980
	24	Unsecured notes and loans payable to unrelated third parties	s .		0	24	0
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete F	of Schedule	20 252 222		20,450,000	
		D			26,252,832	25	26,458,888
	26	Total liabilities. Add lines 17 through 25			197,713,736	26	203,223,203
or Fund Balance	27	lines 27 through 29, and lines 33 and 34. Unrestricted net assets			369,171,448	27	354,724,035
<u>ರ</u>	27		28,000,794	28	27,223,793		
<u> </u>	28 29	Temporarily restricted net assets		6,375,549	29	6,412,599	
ĭ	29	,			0,373,349	29	0,412,599
正		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.	nere F	- j and			
	30	Capital stock or trust principal, or current funds				30	
Ř	31	Paid-in or capital surplus, or land, building or equipment fund				31	
Assets	32	Retained earnings, endowment, accumulated income, or othe				32	
Net /	33	Total net assets or fund balances			403,547,791	33	388,360,427
Ž	34	Total liabilities and net assets/fund balances			601,261,527	34	591,583,630
	12.	. 112. Naphilias and nat assets/faile selection 1 1 1 1			331,231,321	J-1	Form 999 (3014)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
	Total revenue (much count Dorth VIII. column (A.) lunc 12.)				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		115,2	209,200
2	Total expenses (must equal Part IX, column (A), line 25)	2		86.0	092,308
3	Revenue less expenses Subtract line 2 from line 1				
	Not contain the form of the summer of the su	3		29,:	116,892
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		403,5	547,791
5	Net unrealized gains (losses) on investments	5		-40.9	989,199
6	Donated services and use of facilities			, .	
		6			
7	Investment expenses	7			
8	Prior period adjustments				
_	Other change in not accept outfound belonce (symbol in Cabadyla O)	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-3,3	315,057
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		388,3	360,427
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	ו			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

Additional Data

Software ID:

Software Version:

EIN: 36-2192800

Name: American College of Surgeons

Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$	13,818,386	including grants of \$	58,724) (Revenue \$	3,078,430)
Advocacy, Health Policy,	, Communication,Oth	ner			

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) A verage hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and				
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke, emplojea	Highest compensated employee	Former			related organızatıons
(1) Andrew L Warshaw	1 0	х		х				0	0	0
President (1) Mark C Weissler	2 0									
Chair	1 0	х						0	0	0
(2) Valerie W Rusch	1 0									
Vice Chair	1 0	Х						0	0	0
(3) John LD Atkinson	1 0	x						0	0	0
Director (4) Mayreset Dunn	1 0							_	-	
(4) Margaret Dunn	1 0	х						0	0	0
Director (5) James K Elsey	10									
Director	1 0	Х						0	0	0
(6) Henri R Ford	1 0	х						0	0	0
Director	1 0	_ ^						0	0	
(7) Gerald M Fried	1 0	X						0	0	0
Director (8) James W Gigantelli	10									
Director	1 0	х						0	0	0
(9) BJ Hancock	1 0									
Director	1 0	X						0	0	0
(10) Enrique Hernandez	1 0	х						0	0	0
Director	1 0							Ů		
(11) Lenworth M Jacobs Jr	1 0	х						0	0	0
Director (12) L Scott Levin	10									
Director	1 0	Х						0	0	0
(13) Mark A Malangoni	1 0	, , ,								
Director	1 0	Х						0	0	0
(14) Raymond F Morgan	1 0	X						0	0	0
Director (15) Leigh A Neumayer	10									
		х						0	0	0
Director (16) Julie A Freischlag	10									
Director (thru 9/30/2014)	1 0	X						0	0	0
(17) Marshall Z Schwartz	1 0	x						0	0	0
Director	1 0							Ů		
(18) Howard M Snyder III	1 0	х						0	0	0
Director (19) Beth H Sutton	10									
Director	1 0	Х						0	0	0
(20) Steven D Wexner	1 0	,,								
Director	1 0	Х						0	0	0
(21) Michael J Zinner	1 0	l x						0	0	0
Director (22) Jay I. Grocfold	10									
(22) Jay L Grosfeld				х				0	0	0
First Vice President (23) Kenneth L Mattox	1 0									
Second Vice President	1 0			Х				0	0	0
(24) Edward E Cornwell III	1 0			Х				0	0	0
Secretary	1 0									

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours per more than one box, unless compensation compensation of other week (list person is both an officer from the from related compensation any hours and a director/trustee) organization (Worganizations (Wfrom the for related 2/1099-MISC) 2/1099-MISC) organization and Highest compensated employee Former Individual trustee or director organizations Institutional Trustee related emplo) ee below organizations dotted line) (26) William G Cioffi Jr 10 Х 0 0 Treasurer 2 0 (1) David B Hovt 38 0 Х 964,412 0 310,222 Executive Director 2 0 (2) Gay Vincent 38 0 0 Х 326,283 291,746 Chief Financial Officer 2 0 (3) Carlos A Pellegrini 10 Χ 0 0 0 President (thru 9/30/2014) 2 0 (4) Layton F Rikkers 10 Χ 0 0 Λ First VP (thru 9/30/2014) 2 0 (5) John T Preskitt 1.0 Х 0 0 O Second VP (thru 9/30/2014) 2 0 (6) Aut K Sachdeva 40 0 Х 559,952 0 334,614 Director of Education 0 0 (7) Clifford Ko 40 0 Х 0 73,091 617,001 Director of Research 0 0 (8) Patricia L Turner 40 0 Х 473,960 0 89,468 Director of Member Services 0 0 (9) Lynn Kahn 40 0 Х 272,596 0 131,530 Director of Communications 0 0 (10) Christian Shalqian 40 0 Х 0 252,925 89,997 Director of Advocacy & HP 0 0 (11) Lewis Flint 40 0 Х 416,331 0 120,572 Editor of Selected Readings 0 0 (12) Felix Niespodziewanski 40 0 Х 0 223,508 259,545 **DIR of Conventions & Meetings** 0 0 (13) Howard Tanzman 40 0 Х 243,944 0 211,777 Director of IT 0.0 (14) Wilfred Chapleau 40 0 Х 212,993 0 140,086 DIR of Performance Improvement 0 0 (15) Michelle McGovern 40 0

284,959

Х

0 0

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Director of HR

0

51,656

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493131025476

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Employer identification number Name of the organization American College of Surgeons 36-2192800 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2), (Complete Part III) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement. (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) (i)Name of supported (ii) EIN (iv) Is the organization (vi) A mount of (iii) Type of (v) A mount of listed in your governing other support (see organization organization monetary support (described on lines document? (see instructions) instructions) 1-9 above or IRC section (see instructions)) Yes No

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	17,253,76	7 19,553,833	19,515,073	19,980,083	20,003,029	96,305,785
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	37,641,36	1 38,922,255	45,151,403	49,950,097	52,822,294	224,487,410
3	Gross receipts from activities that are not an unrelated trade or business under section 513						0
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
5	The value of services or facilities furnished by a governmental unit to the organization without charge						0
6	Total. Add lines 1 through 5	54,895,128	8 58,476,088	64,666,476	69,930,180	72,825,323	320,793,195
7a	A mounts included on lines 1, 2, and 3 received from disqualified persons	13,911,372	15,854,733	17,413,300	16,573,117	17,031,177	80,783,699
b	A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year				615,425	555,910	1,171,335
С	Add lines 7a and 7b	13,911,372	2 15,854,733	17,413,300	17,188,542	17,587,087	81,955,034
8	Public support (Subtract line 7c						238,838,161
Sa	tion B. Total Support						
	ndar year (or fiscal year	(=) 2010	(b) 2011	(a) 2012	(4) 2012	(2) 2014	(6) Total
	beginning in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9	A mounts from line 6 Gross income from interest,	54,895,128	58,476,088	64,666,476	69,930,180	72,825,323	320,793,195
.0a	dividends, payments received on securities loans, rents, royalties and income from similar sources	12,753,350	14,439,939	14,360,808	15,326,012	13,623,868	70,503,977
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						0
c	Add lines 10a and 10b	12,753,350	14,439,939	14,360,808	15,326,012	13,623,868	70,503,977
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						0
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	0	1,728,901	603,134	1,035,875	989,645	4,357,555
13	Total support. (Add lines 9,	67,648,478	74,644,928	79,630,418	86,292,067	87,438,836	395,654,727
14	10c, 11, and 12) First five years. If the Form 990 is check this box and stop here	for the organizat	tion's first, second	, third, fourth, or	fifth tax year as a	section 501(c)(3) organization,
Se	ction C. Computation of Pub						
15	Public support percentage for 2014	4 (line 8, column	(f) divided by line	13, column (f))		15	60 365 %
16	Public support percentage from 20	13 Schedule A, F	Part III, line 15			16	63 721 %
	ction D. Computation of Inv						
					(6)	1 1	
17	Investment income percentage for				ın (f))	17	17 820 %
17 18		m 2013 Schedule	A, Part III, line 1	7		18	17 811 %

b 33 1/3% support tests—2013. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493131025476

OMB No 1545-0047

Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Political Campaign and Lobbying Activities

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III **Employer identification number** Name of the organization American College of Surgeons 36-2192800 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ┌ Yes If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

5 c	hedule C (Form 990 or 990-EZ) 2014					Page 2
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT
	filed Form 5768 (election under section 501(h)).

	filed Form 5768 (election under section 501(h)).	(i	a)		(b)	
	each "Yes" response to lines 1a through 11 below, provide in Part IV a detailed description of the lobbying vity.	Yes	No	/	A mour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?	Yes				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes				
c	Media advertisements?		No	7		
d	Mailings to members, legislators, or the public?	Yes			2	20,000
е	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		Νo			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes				9,580
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo			
i	O ther activities?		Νo			
j	Total Add lines 1c through 1i				2	29,580
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912			7		
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pai	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c)(5),	or s	ectio	n
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Pai	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'Iine 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
С	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
_		<u>-</u>	
5	Taxable amount of lobbying and political expenditures (see instructions)	>	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation					
DESCRIPTION OF LOBBYING FOR NON ELECTING PUBLIC CHARITIES	SCHEDULE C, PART II-B PAID STAFF OR MANAGEMENT LINE 1B The American College of Surgeons has a staff in Washington, D C which, as a part of their duties for the College, establishes contacts and maintains liaisons with members of Congress and their staff, government agencies, and other health regulated organizations in order to exchange information pertinent to surgery. To do this they (1) Communicate College views on legislation and regulations to staffs and members of Congress through personal visits, telephone conversations, and letters. (2) Organize and participate in coalitions of organizations with related legislative interest. (3) Arrange and facilitate meetings for College officials and members with elected legislators and staff. (4) Arrange for College officials to present testimony at Congressional hearings and draft and produce testimony and official written responses to legislative proposals.					
MAILING TO MEMBERS, LEGISLATORS, OR THE PUBLIC	LINE 1D The college communicates views on legislation and regulations to staffs and members of Congress through letters					
DIRECT CONTACT WITH LEGISLATORS, THEIR STAFFS, GOVERNMENT OFFICIALS, OR	A LEGISLATIVE BODY LINE 1G As discussed in Line 1b above, the Washington staff maintains liaisons with members of Congress, their staff, and government agencies to exchange information pertinent to surgery. The major issues under discussion related to Medicare Fee Schedule, Funding for Trauma System Development, Heath Care Quality, and Medical Liability Reform					

Part IV Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2014

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Department of the Treasury

DLN: 93493131025476

OMB No 1545-0047

SCHEDULE D Supplemental Financial Statements (Form 990)

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

mai R	evenue Service 1111 officiation about Schedule B (1 official	1 550) und its instructions is ut www.ii.	J.g U V /	, or 111 550	Tushect	IUII
	e of the organization can College of Surgeons			oloyer identifica	tion numbe	r
Dari	I Organizations Maintaining Donor Adv	vised Eunds or Other Similar E		2192800	Complet	o if the
-CII	organizations Hantalling Dollor Adv		ulius	or Accounts	• Complet	
		(a) Donor advised funds		(b) Funds and	other accou	nts
Т	otal number at end of year					
P	aggregate value of contributions to (during year)					
P	aggregate value of grants from (during year)					
P	aggregate value at end of year					
	Did the organization inform all donors and donor adviso funds are the organization's property, subject to the or	-	or adv	ısed	☐ Yes	┌ No
ı	Did the organization inform all grantees, donors, and doused only for charitable purposes and not for the benef conferring impermissible private benefit?				┌ Yes	┌ No
	II Conservation Easements. Complete if	the organization answered "Yes" t	o Forn	n 990, Part I	/, line 7.	
 	Purpose(s) of conservation easements held by the organization of land for public use (e.g., recreation — Protection of natural habitat — Preservation of open space Complete lines 2a through 2d if the organization held a	or education) Preservation of ar Preservation of a	certifie	d historic struc	ture	
•	easement on the last day of the tax year			1		
				Held at the	End of the	Year
	Total number of conservation easements		2a			
	Total acreage restricted by conservation easements		2b			
	Number of conservation easements on a certified histo	• •	2c			
ŀ	Number of conservation easements included in (c) acq nistoric structure listed in the National Register		2d			
	Number of conservation easements modified, transferr	ed, released, extinguished, or terminate	ed by tr	ne organization	during	
t	:he tax year ▶					
ı	Number of states where property subject to conservati	on easement is located 🗠				
	Does the organization have a written policy regarding tenforcement of the conservation easements it holds?	he periodic monitoring, inspection, han	dling of	f violations, and	┌ Yes	┌ No
: 	Staff and volunteer hours devoted to monitoring, insper	cting, and enforcing conservation easer	nents o	during the year		
,	Amount of expenses incurred in monitoring, inspecting	, and enforcing conservation easement	s durın	g the year		
	- \$, -		- ,		
	Does each conservation easement reported on line 2(cand section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	tion 17	70(h)(4)(B)(ı)	☐ Yes	┌ No
ŀ	In Part XIII, describe how the organization reports cor palance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financia				
rt	Organizations Maintaining Collection Complete if the organization answered "Y		or Ot	her Similar	Assets.	
١	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide, in Part XIII, the text of the footnote t	ts held for public exhibition, education,	or rese	earch in further		
]	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide the following amounts relating to these	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statem	nent and balanc		ıc
((i) Revenue included in Form 990, Part VIII, line 1			► \$		
((ii) Assets included in Form 990, Part X					
]	If the organization received or held works of art, historically amounts required to be reported under SFAS					
ı	Revenue included in Form 990, Part VIII, line 1			► \$		
	Assets included in Form 990, Part X			<u></u>		
- /	¬ээсιэ IIICIUUCU III FUIII ЭЭ∪, FdIL X			- →		

Part	Organizations Maintaining Co	llections of Art	<u>, His</u>	toric	<u>al Tr</u>	<u>easur</u>	<u>es, or O</u>	the	<u>r Similar <i>I</i></u>	\sset	S (con	tinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other recor	ds, ch	neck ar	ny of t	the follow	wing that a	are a	sıgnıfıcant u	se of ı	ts	
а	Public exhibition		d	Г	Loan	or excha	ange progr	ams				
b	Scholarly research		e	Γ	Other	-						
c	Preservation for future generations											
4	Provide a description of the organization's c Part XIII	ollections and expla	ın hov	w they	furthe	er the or	ganızatıon	ı's ex	empt purpos	e in		
5	During the year, did the organization solicit	or receive donations	ofar	t, histo	orical	treasure	es or othe	rsım	ılar			
	assets to be sold to raise funds rather than									<u> </u>		□ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar						answere	d "Ye	es" to Form	1 990, ——		
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	dian or other interme	ediary	for co	ntrıbu	itions or	other ass	ets n	ot	ΓY	'es	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	follov	ving tal	ble		_					
							-			A mour	it	
С	Beginning balance							1c				
d	Additions during the year						L	1d				
e	Distributions during the year						L	1e				
f	Ending balance							1f				
2a	Did the organization include an amount on F	orm 990, Part X, line	e 21,	for esc	row o	rcusto	dial accou	nt lıa	bility?	ΓY	es	┌ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the	expla	anatior	n has	been pro	ovided in F	oart >	KIII		.	\sqcap
Pai	rt V Endowment Funds. Complete											
	•	(a)Current year		Prior yea					hree years bac		our yea	ars back
1a	Beginning of year balance	231,379,060		205,20	0,808	:	186,839,017		197,189,87	'5	174	,427,735
b	Contributions	44,875		37	5,942		105,454		741,50)7		163,834
c	Net investment earnings, gains, and losses	-2,507,402		35,72	6,522		27,202,020		-2,342,80)5	31	.,506,329
d	Grants or scholarships	1,405,361		1,53	5,935		1,341,635		1,841,41	.7	1	.,537,025
е	Other expenditures for facilities and programs	7,607,434		8,38	8,277		7,604,048		6,908,14	13	7	7,370,998
f	Administrative expenses						0			0		0
g	End of year balance	219,903,738		231,37	9,060		205,200,808		186,839,01	.7	197	7,189,875
2	Provide the estimated percentage of the cur	rent year end baland	ce (lın	ie 1g, c	colum	n (a)) he	eld as					
а	Board designated or quasi-endowment 🕨	92 736 %										
b	Permanent endowment ► 2 916 %											
c	Temporarily restricted endowment ► 4 3 The percentages in lines 2a, 2b, and 2c sho	347 % uld equal 100%										
За	Are there endowment funds not in the posse		ation	that ar	e held	d and ad	mınıstere	d for	the			
	organization by	_								[Yes	No
	(i) unrelated organizations			•				•	<u> </u>	Ba(i)		No
	(ii) related organizations								[3	a(ii)		No
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of t	· · · · · · · · · · · · · · · · · · ·						•		3b		
	t VI Land, Buildings, and Equipme					n answe	arad 'Vas	' to	Form 990	Dart I	V lın	
Fell	11a. See Form 990, Part X, line		LITE O	rgarnz	.a cioi	i aliswe	sied ies		101111 550,	raiti	v, IIII	C
	Description of property			(a) Co basis (ost or o		b) Cost or ot basis (othe		(c) Accumulat depreciation		d) Bool	k value
1a	Land		•				40,905	,745			40	,905,745
Ь	Buildings						126,298	,263	49,169,	332	77	,128,931
c I	Leasehold improvements											
d I	Equipment						16,259	,927	13,426,	104	2	,833,823
_ e (Other	<u> </u>					2,778	,066			2	,778,066
	I. Add lines 1a through 1e <i>(Column (d) must 6</i>		X, colu	ımn (B)), line	10(c).)			🛌		123	,646,565
	The state of the s		., 55,4	(D)	,	\ \ \ \ / / /	<u> </u>	-	Scheduk	 e D (Fo		

Part VII Investments—Other Securities. Comp See Form 990, Part X, line 12.	olete if the organization a	answered 'Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
(3)Other (A)VARIOUS HEDGE FUNDS	91,739,001	F
(B) WELLINGTON ENERGY TRUST	21,441,343	F
(C) GRESHAM COMMODITY TAP FUND	15,839,121	F
(D) PRIVATE EQUITY INVEST FUND	22,810,342	F
Total. (Column (b) must equal Form 990. Part X. col (B) line 12)	151 920 907	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related. Con		l answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13. (a) Description of investment	(b) Book value	(c) Method of valuation
(a) Bescription of investment	(b) Book value	Cost or end-of-year market value
Part IX Other Assets. Complete if the organization a	l answered 'Yes' to Form 990,	 , Part IV, line 11d See Form 990, Part X, line 15
(a) Descrip	tion	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	
Part X Other Liabilities. Complete if the organ		·
Form 990, Part X, line 25. 1 (a) Description of liability	(b) Book value	
Federal income taxes	0	
FUNDS HELD FOR OTHERS	19,533,347	
DUE TO AFFILIATES OBLIGATIONS UNDER CAPITAL LEASES	6,645,594	
· · · · · = · · ·		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	26,458,888	

Part X		evenue per Audited Financial Statements With Revenue powered 'Yes' to Form 990, Part IV, line 12a.	er Re	eturn Complete if
1 T		r support per audited financial statements	1	
	· - · ·	it not on Form 990, Part VIII, line 12		
		on investments 2a		
		acılıtıes		
c R	lecoveries of prior year grants	s		
d 0	ther (Describe in Part XIII)			
e A	dd lines 2a through 2d .		2e	
3 S	Subtract line 2e from line 1 .		3	
4 A	mounts included on Form 99	0, Part VIII, line 12, but not on line 1		
a I	nvestment expenses not incl	uded on Form 990, Part VIII, line 7b . 4a		
b 0	ther (Describe in Part XIII)	4b		
c A	dd lines 4a and 4b		4c	
5 T	otal revenue Add lines 3 and	d 4c. (This must equal Form 990, Part I, line 12)	5	
Part X		xpenses per Audited Financial Statements With Expenses	per	Return. Complete
	_	swered 'Yes' to Form 990, Part IV, line 12a.	1	1
			1	-
		t not on Form 990, Part IX, line 25		
		2b 2c		
			2e	
			3	
		0, Part IX, line 25, but not on line 1:		
		uded on Form 990, Part VIII, line 7b 4a		
		4b		
			4c	
		nd 4c. (This must equal Form 990, Part I, line 18)	5	
	Supplemental Inf			
	line 4, Part X, line 2, Part XI, tion	Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to		e any additional
	Return Reference	Explanation		
INTENDE FUNDS	ED USES OF ENDOWMENT	Schedule D, Part V, Line 4 The endowment funds are intended to provide a research, scholarships, building facilities and the college as a whole have during hard economic times, while providing the operations of the college.	enoug	gh funding to last
FIN 48 (A	ASC 740) FOOTNOTE	SCHEDULE D, PART X, LINE 2 The College and the Foundation are tax-e Section 501(c)(3) of the internal revenue code and ACSPA is a tax-exem Section 501(c)(6) of the Internal Revenue Code Except for taxes relating income, these entities are exempt from federal and state income taxes. A political organization exempt from federal taxes under Section 527 of the ACSEO and SAM are limited liability companies which operate under cert state income tax law. The College does not believe that there are any unreliabilities that should be recorded as of June 30, 2015 and 2014. Forms 9 College, ACSPA, and the Foundation are subject to examination by the Into three years from the extended due date of each return. Forms 990 and ACSPA, and the Foundation are no longer subject to examination for the time INTERNAL REVENUE SERVICE (IRS) is currently auditing the tax refiscal years 2010, 2011 and 2012. The potential financial impact on the be significant to the consolidated financial statements of the college.	pt org to un CSPA Interrain se ecogn 990 ar ternal 990T ax yea	anization under related business -Surgeons PAC is a nal Revenue Code ctions of federal and ized tax benefits or tax nd 990T filed by the Revenue Service up filed by the College, ars 2009 and prior of the college for the

Jenedale 2 (1 31111 33 3) 23 13		i age S
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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As Filed Data -

DLN: 93493131025476

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. 2014

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990.

► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Employer identification number

American College of Surgeons					
				36-2192800	
Part I General Information "Yes" to Form 990, Par			e United States. Co	omplete if the organiz	ation answered
1 For grantmakers. Does the o	rganization m	aıntaın record:	s to substantiate the a	mount of its grants	_
and other assistance, the gra	ntees' eligibili	ty for the gran	ts or assistance, and t	the selection criteria	
used to award the grants or a	ssistance?				✓ Yes
2 For grantmakers. Describe in assistance outside the United		ganızatıon's pı	rocedures for monitorii	ng the use of its grant	s and other
3 Activites per Region (The follow	ing Part I, line 3	table can be du	iplicated if additional spa	ce is needed)	
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total					62,072,402
b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)					62,072,402

				eived more than \$5,0		•			
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								
2				ted above that are r e or counsel has pro					
3	Enter total nu	mher of other ord	nanizations or en	tities					

Schedule F (Form 990) 2014

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data						 [
(2)		+ +		 		 I	
(3)						 I	
(4)		+ +				 I	
(5)		†				 I	
(6)				'		 I	
(7)							
(8)						 I	
(9)						 [
(10)						 I	
(11)							
(12)						 I	
(13)						 I	
(14)							
(15)				,		 I	
(16)				'		 [
(17)				'		 [
(18)						 [

Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Γ	Yes	<u> </u>	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Г	Yes	<u>\</u>	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	<u> </u>	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	⊽	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	▼	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Г	Yes	<u> </u>	Νo

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page 5

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
PROCEDURE FOR MONITORING USE OF GRANT FUNDS OUTSIDE US	SCHEDULE F, PART I, LINE 2 The American College of Surgeons offers various awards and scho larships each year. Each award has a requirements brochure and samples can be found on HTT. P//www facs org/memberservices/research html. The College has a selection committee who is responsible for deciding who receives these awards. Awardees provide a budget for larger awards, and are required to submit annual and final narrative and financial reports. Smaller awards require a narrative and simple financial report upon completion of the project. The member services division employs an international liaison and scholarships administra tor to monitor and oversee this program.

Additional Data

Software ID: Software Version:

EIN: 36-2192800

Name: American College of Surgeons

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)			Investments		61,718,982
North America			Grantmakıng		51,800
Europe (Including Iceland and Greenland)			Grantmakıng		60,500

Form 990 Schedule F	<u> Part I - Activit</u>	ties Outside T	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South America			Grantmakıng		10,500
East Asia and the Pacific			Grantmakıng		40,500
South Asia			Grantmaking		52,000

Form 990 Schedule F	Part I - Activit	<u>ties Outside T</u>	he United States	_	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Sub-Saharan Africa			Grantmakıng		28,000
Middle East and North Africa			Grantmaking		14,000
North America			Investments		96,120

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

I OTTH 990 Schedule I P	ait III - Giants a	ilu Assistant	e to Individuals C	diside The 0.3			
(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non- cash assistance	(g) Description of non- cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
Carlos Pellegrini Traveling Fellowship	East Asia and the Pacific	1	10,000	Wire			
COT Paper Comp Award	East Asia and the Pacific	1	500	Check			
International Guest Scholar	East Asia and the Pacific	3	30,000	Wire			
Excellence in Research Award	North America	1	800	Check			
COT Paper Comp Award	North America	1	500	Check			
Faculty Research Fellowship	North America	2	50,000	Wire			
RAS-ACS Comm Essay Contest Winner	North America	1	500	Check			
International Guest Scholar	South America	1	10,000	Wire			
COT Paper Comp Award	South America	1	500	Check			
COT Paper Comp Award	Europe (Including Iceland and Greenland)	1	500	Check			

Form 990 Schedule F Part III - G	Frants and Assistance to Individuals Outside The U S
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(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non- cash assistance	(g) Description of non- cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
	Europe (Including Iceland and Greenland)	6	60,000	Wire			
International Guest Scholar	South Asia	2	20,000	Wire			
NSQIP Award	South Asia	1	10,000	Wire			
International Community Surgeon Award	South Asia	3	12,000	Wire			
International Surgical Education Award	South Asia	1	10,000	Wire			
International Community Surgeon Award	Sub-Saharan Africa	2	8,000	Check & Wire			
NSQIP Award	Sub-Saharan Africa	1	10,000	Wire			
International Guest Scholar	Sub-Saharan Africa	1	10,000	Wire			
International Community Surgeon Award	Middle East and North Africa	1	4,000	Check			
	Central America and the Caribbean	1	10,000	Check			

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Information about Schedule I (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

2014

DLN: 93493131025476

Open to Public Inspection

Employer identification number

Am	erican College of Surgeons	36-2192800		
P	art I General Information on Grants and Assistance			
1	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance the selection criteria used to award the grants or assistance?	e, and	✓ Yes	Г

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Southeastern Surgical Congress 115 Samaritan Drive 200 Cumming, GA 30040	58-0435555	501(c)(6)	10,000				General Support
(2) AJCC Royalty Fund - 1127 633 N St Clair St Chicago, IL 60611	36-2192800	501(c)(3)	150,000				General Support
(3) NAACCR 2121 West White Oaks Drive SPRINGF Springfield, IL 62704	77-0324654	501(c)(3)	10,000				General Support

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	2
3	Enter total number of other organizations listed in the line 1 table	1

Schedule I	(Form 990) 2014
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
See Addıtıonal Data Table					

Part IV Supplemental Ir	nformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
MONITORING USE OF GRANT FUNDS INSIDE U S	Schedule I, Part I, Line 2 The American College of Surgeons offers various awards and scholarships each year Each award has a requirements brochure and samples can be found on http://www.facs.org/memberservices/research html. The College has a selection committee who is responsible for deciding who receives these awards. A wardees provide a budget for larger awards, and are required to submit annual and final narrative and financial reports. Smaller awards require a narrative and simple financial report upon completion of the project. The member services division employs an international liaison and scholarships administrator to monitor and oversee this program.

Software ID: Software Version:

EIN: 36-2192800

Name: American College of Surgeons

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
ANZ Fellowship	1	10,000			
Germany Fellowship	1	10,000			
Japan Traveling Fellowship	1	10,000			
Clowes Award	2	120,000			
ACS / AAST Award	1	75,000			
ACS / Triological Society Award	5	240,000			
Excellence in Research Award	14	11,200			
Faculty Research Fellowship	9	350,000			
Resident Research Scholarship	12	337,500			
COT Paper Comp Award	15	8,500			
Health Policy Scholar	17	54,400			
Jacobson Promising Investagator Award	1	15,000			
NSQIP Award	1	10,000			
Claude Organ Travelling Fellowship	1	5,000			
Oweida Scholar	1	5,000			

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.							
(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance		
YFA Advocacy & Issues Essay Winner	1	500					
ACS/SUS Faculty Career Development Award	1	18,750					
ACS Resident Award for Exemplary Teaching	1	1,500					
Chassin Award for Professionalism in Gen Surgery	1	1,500					
ACS / Pfizer Humanitarian Award	1	3,750					
COC Research Paper Comp for Physicians in Training	1	2,000					
Jacobson Innovation Award	1	20,000					
Leadership and Advocacy Summit Award	1	100					
			,				

DLN: 93493131025476

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

Compensation Information

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization American College of Surgeons

Employer identification number

36-2192800

Pai	t I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel			
	▼ Travel for companions			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	✓ Compensation committee			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νο
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νο
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III			NI -
	<u> </u>	8		No
	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement a	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in	
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
TRAVEL FOR COMPANIONS	Schedule J, Part I, Line 1a Per IRS regulations, travel for companions is a taxable benefit. Therefore, if the executive director or CFO approves as an exception reimbursement of these expenses, it will be included as taxable compensation to the employee. In 2015, there were no recipients of companion travel
Non-fixed Payments	Schedule J, Part I, Line 7 The board approved bonus payments to the following individuals. Clifford Ko, Michelle McGovern, Felix Niespodziewanski and Will Chapleau that were non-fixed payments. These payments were not part of the individuals' initial compensation contracts with American College of Surgeons. The bonus payments represent achievement of performance objectives that were not contingent on ACS's financial performance. The payments are included on the individuals. IRS Form W-2

Schedule J (Form 990) 2014

Additional Data

Software ID: Software Version:

EIN: 36-2192800

Name: American College of Surgeons

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns

(A) Name and Title	С.	(i) Base ompensation	W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	(iii) O ther reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	column (B) reported as deferred in prior Form 990
David B Hoyt, Executive Director	(I) (II)	964,250 0	162 0	0	299,116 0	11,106 0	1,274,634 0	0
Gay Vincent, Chief Financial Officer	(I) (II)	325,871 0	412 0	0 0	264,496 0	27,250 0	618,029 0	0 0
Ajıt K Sachdeva, Director of Education	(I) (II)	559,579 0	373 0	0 0	315,903 0	18,711 0	894,566 0	0 0
Clifford Ko, Director of Research	(I) (II)	591,745 0	25,256 0	0 0	73,091 0	0	690,092 0	0 0
Patricia L Turner, Director of Member Services	(I) (II)	473,798 0	162 0	0 0	88,373 0	1,095	563,428 0	0 0
Lynn Kahn, Director of Communications	(I) (II)	272,434 0	162 0	0	113,530 0	18,000	404,126 0	0
Christian Shalgian, Director of Advocacy & HP	(I) (II)	252,545 0	380 0	0	62,747 0	27,250 0	342,922 0	0
Lewis Flint, Editor of Selected Readings	(I) (II)	416,075 0	256 0	0	93,322	27,250 0	536,903 0	0
Felix Niespodziewanski, DIR of Conventions & Meetings	(I) (II)	213,150 0	10,358 0	0	241,545 0	18,000	483,053 0	0
Howard Tanzman, Director of IT	(I) (II)	243,585 0	359 0	0	189,624 0	22,153 0	455,721 0	0
Wilfred Chapleau, DIR of Performance Improvement	(I) (II)	177,726 0	35,267 0	0 0	121,375 0	18,711 0	353,079 0	0 0
Michelle McGovern, Director of HR	(I) (II)	234,802	50,157 0	0	33,656 0	18,000	336,615 0	0

(F) Compensation in

DLN: 93493131025476

OMB No 1545-0047

Open to Public

SCHEDULE M (Form 990)

Department of the Treasury

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Internal Revenue Service Name of the organization American College of Surgeons

Employer identification number

36-2192800

Pa	rt I Types of Property				30 2172000			
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of d noncash contrib	etermı	_	ts
1	Art—Works of art			- 3				
	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
	Cars and other vehicles							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .							
	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
	Qualified conservation contribution—Historic							
14	structures							
	contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .	X	2	36,977	FMV			
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	Other ► ()							
	Other ►()							
	Other ► ()							
	O ther ► () Number of Forms 8283 received	h., *h						
29	for which the organization comple				29			2
	·		. ,		'		Yes	No
30a	During the year, did the organiza	ation receiv	e by contribution any prope	erty reported in Part I, lines	1 through 28, that			
	ıt must hold for at least three ye	ars from the	e date of the initial contribu	ıtıon, and which is not requi	red to be used			
	for exempt purposes for the enti	re holding p	erıod [?]			30a		No
b	If "Yes," describe the arrangeme	ent in Part 1	I					
31	Does the organization have a gif	t acceptano	ce policy that requires the	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us	e third parti	es or related organizations	to solicit, process, or sell	noncash			
	contributions?					32a		No
ь	If "Yes," describe in Part II							
33	If the organization did not report	an amount	ın column (c) for a type of	property for which column (a) is checked,			
	describe in Part II				•			

Contributed

32b, and 33, and wh	32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the						
number of items received, or a combination of both. Also complete this part for any additional information.							
Return Reference	Explanation						
Number of Contributions or Items	SCHEDULE M PART I COLUMN (B) THE COLLEGE IS REPORTING THE NUMBER OF						

CONTRIBUTIONS RECEIVED

Schedule M (Form 990) (2014)

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493131025476

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the or American College		Employer identification number
		36-2192800
Poturn	Evolunation	

Return Reference	Explanation
Other Program Services	Form 990, Part III, Line 4d The College has a Member Services division. Through Member Services, the College continues to remain a major professional association, with over 80,000 members. The diverse membership represents all surgical specialists and member surgeons are provided with programs and services that help them adapt to a changing health care environment. The Division evaluates all applications for Fellowship based upon defined fellowship requirements for practicing surgeons, as well as admits Associate Fellow, Resident, Medical Student and Affiliate members. The Division also staffs several committees including the International Relations Committee, Scholarships Committee, and 13 Surgical Specialty Advisory Councils. The Division supports the 270 Board of Governors who advise and council the Board of Regents, and supports the activities of 105 domestic and international chapters. Expenses \$13,818,386 Grants \$58,724 Revenue \$1,150,855 Material Differences in voting Rights Form 990, Part VI, Line 1a According to Article V, Section 2, subparagraph (a) of the Bylaws, it states, "During the intervals between meetings of the Board of Regents, the Executive Committee shall exercise the powers of the Board of Regents in the management and direction of the business and the conduct of the affairs of the college, except that it shall not have power to elect fellows, amend the bylaws, or regulate fees, dues, or assessments. It shall keep a record of its proceedings and shall, after each meeting, report the same to the regents for approval at the next succeeding meeting of the Board of Regents."

Return Reference	Explanation
Form 990 Review Process	Form 990, Part VI, Line 11b After the 990 forms were completed by the ACS Accounting Department and reviewed by outside tax professionals, copies of the 990 forms were sent to the ACS Finance Committee for review (ACS Board of Regents delegated this responsibility to the ACS Finance Committee) The ACS Finance Committee was given ample time to review the documents and address any concerns to the Chief Financial Officer Once the ACS Finance Committee's concerns were addressed, the ACS Accounting department revised the 990 forms (if necessary), emailed a copy to the full Board of Regents, and filed them with the IRS

Return Reference	Explanation
Conflict of Interest Policy Monitoring & Enforcement	Form 990, Part VI, Line 12c The College has conflicts of interest policies for employees, consultants and board members. All employees, consultants and board members are required to sign a disclosure statement each year, which are collected and disseminated by the Chief Financial Officer's office. There is also an ACS Conflicts of Interest Committee that meets periodically as the need arises to discuss issues that relate to conflicts of interest. The committee accounts for the receipt of disclosure statements and follows up on any issues. This information is then reported to the ACS Finance Committee of the Board of Regents. If the ACS Finance Committee feels there are conflicts that are questionable in nature, they are reported to the ACS Board of Regents Chair and Treasurer for action. The Board of Regents Executive Committee shall take action on any presumed or potential violation of this policy by a member of leadership to ensure that a conflict of interest does not arise or does not continue. In addition to any legal penalties, such action may include, but shall not be limited to, oral admonishment, written reprimand, resignation, and restitution. A member who disagrees with the findings or recommendations of the Finance Committee or the action of the Board of Regents Executive Committee may appeal the decision to the Board of Regents.

Return Reference	Explanation
Process for Determining Compensation	Form 990, Part VI, Line 15a and 15b The College has policies and procedures concerning compensation increases, performance evaluations, and job evaluations. In addition, merit increases are included as a budget parameter for review by the finance committee as is the addition of any new employee or human resource benefit proposal. The College has an executive compensation committee as a subcommittee to the finance committee. The committee is comprised of the Board of Regents Chair, Board of Regents Treasurer, Board of Governors Secretary, and a member of the finance committee. The executive compensation committee's purpose is as follows to establish procedures to create a "rebuttable presumption of reasonableness" in connection with IRS intermediate sanctions regulations. Responsibilities are to ensure that compensation for each "disqualified person" is reasonable. Human Resources provides comparability data to the committee in the form of surveys, other similar organizations, geographical comparisons, and actual written offers from similar institutions for the services of a disqualified person. The committee documents the basis for all compensation determinations. Human Resources provides comparability data to the committee in the form of surveys, other similar organizations, geographical comparisons, and actual written offers from similar institutions for the services of a disqualified person. The committee documents the basis for all compensation determinations.

Return Reference	Explanation
Documents Made Available to Public	Form 990, Part VI, Line 19 The Bylaw's are available on our website

Return Reference	Explanation
Other Changes in Net Assets or Fund Balances	Form 990, Part XI, Line 9 Pension Adjustment -4,059,041 Change in Funds Held for Others 743,984 Total -3,315,057

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493131025476 OMB No 1545-0047

Open to Public Inspection

Name of the organization American College of Surgeons

Employer identification number

36-2192800

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.											
(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity						
(1) Surgeons Asset Management	Invst Advisor	IL			ACS						

633 N Saint Clair Street Chicago, IL 60611 20-3761195 (2) ACS East Ontario LLC Re Investment IL -23,952 2,749,566 ACS 633 N Saint Clair Street Chicago, IL 60611 36-2192800

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) coi enti	512(b) ntrolled
						Yes	No
(1) American College of Surgeons Prof Assoc 633 N Saint Clair Street	Ed in Surgery	IL	501(c)(6)		ACS	Yes	
Chicago, IL 60611 30-0079883							
(2) ACSPA Surgeons PAC 633 N Saint Clair Street	Political Act	IL	527		ACSPA	Yes	
Chicago, IL 60611 14-1849039							
(3) American College of Surgeons Foundation 633 N Saint Clair Street	Granting	IL	501(c)((3)	7	ACS	Yes	
Chicago, IL 60611 30-0305504							

Part III	Identification of Related Organizations Taxable a	as a Partne	ership	Complete i	f the organiz	atıon ansv	ered "Ye	s" on Form	990, Part 1	[V, line 3	4
	because it had one or more related organizations treate	ed as a part	nership	during the	tax year.						
											$^{-}$

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h))	(i)	Ü)	(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Dispropr	rtionate	Code V-UBI	Gener	al or	Percentage
related organization		domicile	controlling	ıncome(related,	total income	lend-of-year	allocati	ions?	amount in box	mana	iging	ownership
-		(state or	entity	unrelated,		assets			20 of	partr	ner?	
		foreign		excluded from		1			Schedule K-1			
		country)		tax under		1			(Form 1065)			
				sections 512-		1						
		1 1		514)		1	L			L		
				,		1	Yes	No		Yes	No	
									ı			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-	Percentage	Section 512	
related organization		domicile	entity	(C corp, S	ıncome	of-year	ownership	(b)(13)	
		(state or foreign		corp,		assets		controlled	
		country)		or trust)				entity?	
								Yes No	

(5) American College of Surgeons Foundation

(6) American College of Surgeons Foundation

Part \	Transactions With Related Organizations Complete if the or	ganization answered	"Yes" on Form 990,	Part IV, l	ine 34, 35b, or 36.				
No	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule						Yes	No	
1 Durin	g the tax year, did the orgranization engage in any of the following transactions	with one or more related	organizations listed in	Parts II-I	/ ?				
a Re	ceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled e	ntity				1a		No	
b Gif	t, grant, or capital contribution to related organization(s)					1b		No	
c Gıf	t, grant, or capital contribution from related organization(s)					1c	Yes		
d Lo	ans or loan guarantees to or for related organization(s)					1d		No	
e Lo	ans or loan guarantees by related organization(s)					1e		No	
f Div	vidends from related organization(s)					1f		No	
g Sa	le of assets to related organization(s)					1 g		No	
h Pu	rchase of assets from related organization(s)					1h		No	
i Exc	hange of assets with related organization(s)					1 i		No	
j Lea	se of facilities, equipment, or other assets to related organization(s)					1j		No	
k Lease of facilities, equipment, or other assets from related organization(s)									
I Performance of services or membership or fundraising solicitations for related organization(s)									
m Performance of services or membership or fundraising solicitations by related organization(s)									
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
o Sh	aring of paid employees with related organization(s)					10	Yes		
p Re	imbursement paid to related organization(s) for expenses					1р		No	
q Re	ımbursement paıd by related organızatıon(s) for expenses					1q	Yes	<u> </u>	
r Ot	ner transfer of cash or property to related organization(s)					1r		No	
s Ot	her transfer of cash or property from related organization(s)					1s		No	
2 If t	he answer to any of the above is "Yes," see the instructions for information on v	who must complete this l	ine, including covered r	elationshi	os and transaction thresholds	5			
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved		(d) Method of determining amount	ınvolve	d		
1) Americ	an College of Surgeons Prof Assoc	С	17,031,177	Cost					
2) Americ	an College of Surgeons Prof Assoc	m	1,484,633	Cost					
3) Americ	an College of Surgeons Prof Assoc	0	118,715	Cost					
4) Americ	an College of Surgeons Prof Assoc	a	502.223	Cost					

С

555,910

650,038

Cost

Cost

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

4											
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	,)	(k)
Name, address, and EIN of entity	Primary activity	/ Legal	Predominant	Are all partners	Share of	Share of	Disproprtionate	te Code V-U	BI Genera	.al or′	Percentage
1	1	domicile	ıncome	section	total	end-of-year	allocations?	amount i	ın manag	₄ging '	ownership
1	1	(state or	(related,	501(c)(3)	ıncome	assets	1	box 20	partn	.ier?	1 '
1	1	foreign	unrelated,	organizations?		'	1	of Schedu	ie .		1 '
1	1	country)	excluded from	('	1	K-1			1 '
1		1	tax under	í		'	1	(Form 106	,5)		1
1	1	1	sections 512-	('	1	,	´		1
1	1	1	514)			'		$\overline{}$		-	
1	1	1	1 ' '	Yes No		'	Yes N	No	Yes	No	1
1	 		1	$\overline{}$	+	+		+			4
1			<u> </u>			'					

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

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Additional Data

Software ID:

Software Version:

EIN: 36-2192800

Name: American College of Surgeons

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
American College of Surgeons Prof Assoc	С	17,031,177	Cost
American College of Surgeons Prof Assoc	m	1,484,633	Cost
American College of Surgeons Prof Assoc	0	118,715	Cost
American College of Surgeons Prof Assoc	q	502,223	Cost
American College of Surgeons Foundation	С	555,910	Cost
American College of Surgeons Foundation	o	650,038	Cost