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DLN: 93493130004336

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <a href="www.IRS.gov/form990">www.IRS.gov/form990</a>

OMB No 1545-0047

Open to Public Inspection

A FU	r the 2	2014 cal		07-01-2014 , and ending 06-30	-2015			
<b>B</b> Che	eck ıf ap	plicable	C Name of organization MORAVIAN COLLEGE			D Emplo	yer iden	tification number
	tress cha		MORAVIAN COLLEGE			24-0	795460	ı
┌ Nai	me chan	ige	Doing business as					
☐ Init	ıal returi	n	2 0 11 9 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
Fin				all is not delivered to street address) Roo	m/suite	E Teleph	one numb	per
	urn/term	nnated	1200 Main Street			(610	861-1	300
┌ Am	ended re	eturn	City or town, state or province, coun	try, and ZIP or foreign postal code				
Г Арг	olication	pending	Bethlehem, PA 18018			<b>G</b> Gross	receipts \$	112,303,430
			<b>F</b> Name and address of prin	cipal officer	н	(a) Is this a group	a ratura :	for
			Moravian College		'''	subordinates?		r Yes <b>r</b> No
			Dr Bryon L Grigsby 1200 Main Street					
			Bethlehem, PA 18018		H(	( <b>b)</b> Are all subord included?	ınates	Γ Y es Γ No
Ta	x-exemp	pt status	▼ 501(c)(3)	nsert no )			nalıst (	(see instructions)
1 14/	obcito	• •	w moravian edu					
					H(	(c) Group exemp	tion num	nber 🟲
			Corporation Trust Association	n	L	Year of formation 1	933 <b>M</b> 9	State of legal domicile PA
Pa	rt I	Sum	mary					
Governance	C   B   -   -	Church ( Bethlehe	n America Moravian College deli em, Pennsylvania, it traces its fou	nd coeducational liberal arts Colle livers a values-based liberal arts e linding to 1742 and is recognized  continued its operations or dispos	education as Ameri	ın a carıng enviro ca's sıxth-oldest	nment L college	Located In
Activities &				ng body (Part VI, line 1a)			3	48
툳				of the governing body (Part VI, line			4	39
ş				alendar year 2014 (Part V, line 2	-		5	1,520
			·	ecessary)			6	875
				ort VIII, column (C), line 12 . om Form 990-T, line 34			7a	155,207
	D IV	iet uille	lated pusifiess taxable filcome if	on Form 990-1, line 34	· · ·	Prior Year	7b   	77,557
						Prior Year		Current Year
			butions and grants (Dart VIII lin	\a. 1 h \		4 60 2	197	6 3 3 6 0 0 0
<u>a</u>	8			ne 1h)	<b>⊢</b>	4,602,		6,336,999
enue	9	Progra	am service revenue (Part VIII, lir	ne 2g)	🗀	58,591,	,789	65,438,210
Ravenue	9 10	Progra Invest	am service revenue (Part VIII, lir tment income (Part VIII, column	ne 2g)	[	58,591, 4,393,	.789	65,438,210 7,448,099
Rayenne	9 10 11	Progra Invest Other	am service revenue (Part VIII, lir tment income (Part VIII, column revenue (Part VIII, column (A),	ne 2g)		58,591,	.789	65,438,210
Revenue	9 10	Progra Invest Other Total i	am service revenue (Part VIII, lir tment income (Part VIII, column revenue (Part VIII, column (A),	ne 2g)		58,591, 4,393,	,789 036 .644	65,438,210 7,448,099
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Revenue	9 10 11 12	Progra Invest Other Total (12) . Grants Benefi	am service revenue (Part VIII, ling tment income (Part VIII, column revenue (Part VIII, column (A), revenue—add lines 8 through 11 	ne 2g)	), line	58,591, 4,393, 3,806, 71,393,	.789 .036 .644	65,438,210 7,448,099 4,070,118 83,293,426
	9 10 11 12	Progra Invest Other Total (12) Grants Benefi	am service revenue (Part VIII, ling tement income (Part VIII, column revenue (Part VIII, column (A), ling tevenue—add lines 8 through 11	ne 2g)	), line	58,591, 4,393, 3,806, 71,393,	.789 .036 .644 .956 .361	65,438,210 7,448,099 4,070,118 83,293,426
	9 10 11 12 13 14 15	Progra Invest Other Total (12) . Grants Benefi Salario 5-10)	transervice revenue (Part VIII, line transmit income (Part VIII, column revenue (Part VIII, column (A), prevenue—add lines 8 through 11	(A), lines 3, 4, and 7d)  (Ines 5, 6d, 8c, 9c, 10c, and 11e)  (must equal Part VIII, column (A)  (Mines 1-3)  (Mines 1-3)  (Mines 1-3)  (Mines 1-3)  (Mines 1-3)  (Mines 1-3)	), line	58,591, 4,393, 3,806, 71,393, 22,882,	.789 .036 .644 .956 .361	65,438,210 7,448,099 4,070,118 83,293,426 24,889,590
	9 10 11 12 13 14 15	Progra Invest Other Total (12) . Grants Benefi Salario 5-10) Profes	am service revenue (Part VIII, ling timent income (Part VIII, column revenue (Part VIII, column (A), prevenue—add lines 8 through 11	(A), lines 3, 4, and 7d)	), line	58,591, 4,393, 3,806, 71,393, 22,882,	.789 .036 .644 .956 .361 .0	65,438,210 7,448,099 4,070,118 83,293,426 24,889,590 0 31,334,463
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Sign Here Palances Expenses Palances Pa	9 10 11 12 13 14 15 16a b 17 18 19 20 21 22 11 11 r penal nowleddarer has	Progra Invest Other Total (12) . Grants Benefi Salario 5-10) Profes Total fu Other Total (2) Reven  Total (3) Net as Sign Ities of ge and s any ki	timent income (Part VIII, line tement income (Part VIII, column revenue (Part VIII, column (A), line venue—add lines 8 through 11	(A), lines 3, 4, and 7d)	nes 25)	58,591, 4,393, 3,806, 71,393, 22,882, 29,992, 70,667, 726, Beginning of Curre Year 221,594, 46,466, 175,128, schedules and stanfficer) is based on Date  Check if	.789 .036 .644 .956 .361 .0 .582 .0 .633 .576 .380 .ent .667 .170 .497	65,438,210 7,448,099 4,070,118 83,293,426 24,889,590 0 31,334,463 0 21,301,346 77,525,399 5,768,027 End of Year 219,516,721 44,622,794 174,893,927 s, and to the best of

4a

#### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission 1

Moravian College's revolutionary experience is focused on creating a community of learners where students work closely with professors to develop the skills and habits of the liberal arts and integrate them into professional careers through experiential learning. By focusing on the skills of communication, analysis, teamwork and leadership, ethical reasoning, global awareness, and critical thinking, Moravian College prepares students with the transferable skills needed for any career. A Moravian education is unique in its use of history, skill of reflectivity. and its encouragement to be producers. The founders of Moravian College were producers as well as educators, so a Moravian education focuses on the production of new knowledge, music, literature, art, and technology. Students put all these skills into practice through undergraduate research, study abroad, internships, co-ops, certificates, and first professional graduate degrees

- Did the organization undertake any significant program services during the year which were not listed on ☐ Yes ☑ No If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program
  - If "Yes." describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by

- expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
  - (Code ) (Expenses \$ 59,091,684 including grants of \$ 24,600,810 ) (Revenue \$ 58,721,157) Liberal Arts College Moravian College operates an independent, residential liberal arts college affiliated with the Moravian Church in America The College offers undergraduate and graduate programs to prepare men and women for advanced study and continuous learning, individual achievement, and leadership and service for the common good Moravian College and its Theological Seminary educate a diverse group of students from a variety of socioeconomic, religious, racial and ethnic backgrounds. During the year ended June 30, 2015, the College had enrollment of 1529 full-time equivalent students in the undergraduate program, and 84 full-time equivalent students in the graduate programs
- 4b (Code ) (Expenses \$ 1.647.238 including grants of \$ 288.780 ) (Revenue \$ 853.150) Theological Seminary Moravian College's Theological Seminary, rooted in the Moravian faith tradition, offers graduate degrees and continuing education programs to prepare men and women for effective leadership and service in congregational, counseling, teaching and other ministries. Average full-time equivalent enrollment for the year ending June 30, 2015 was 50
- (Code ) (Expenses \$ 7.079.440 including grants of \$ 0) (Revenue \$ 9,787,563) 4c Auxiliary Enterprises Moravian College provides textbooks, educational materials and supplies through its bookstore, living accommodations through its dormitories and provides nutritious meals through its food services to the students listed Part III, line 4a and 4b
- 4d Other program services (Describe in Schedule O)
- (Expenses \$ 0 including grants of \$

0)(Revenue \$

0)

□ Yes □ No

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III </i>	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		N o
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $V^{\bullet}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $x^{*}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 🥌	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
Ь	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$ $\footnotemark$	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part $I$	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section $512(b)(13)$ ?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>	Yes	.  No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   2,758		res	140
	Enter the number of Forms W-2G included in line 1a Enter-0- if not applicable  1b  0	1		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		103	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶BD , CJ			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
62	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		No
Ju	organization solicit any contributions that were not tax deductible as charitable contributions?			140
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
_	file Form 8282?	7c	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		N
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
h	required?	7g		
"	Form 1098-C?	7h		
3	Sponsoring organizations maintaining donor advised funds.			
	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
)a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9a 9b		
)	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders	4		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )	-		
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	]		
la	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI														<u>.</u> [~
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Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		Νo
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed▶PA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website V Upon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records ►A my Johnson

  - 1200 Main Street
  - Bethlehem, PA 18018 (610) 861-1304

Form 990 (2014)	
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# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more t perso	(C)  Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D)  Reportable  compensation  from the  organization (W-	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	Ŧ			
C	Total from continuation sheets to Part VII, Section A	•			
d	Total (add lines 1b and 1c)	►	1,881,780	0	477,533

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►11

3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
Sodexo Inc & Affiliates 4880 Paysphere Circle Chicago, IL 60674	Contract food service management	249,691
St Luke's Hospital Health Center 153 Brodhead Road Bethlehem, PA 18017	Health Center fee	280,006
Royall and Company 1920 East Parham Road Richmond, VA 23228	Admissions student promotion	128,249
Spillman Farmer Architects 1720 Spillman Drive Suite 200 Bethlehem, PA 18015	Architect	108,697
Alliance Media Group 1874 Catasauqua Road Suite 390 Allentown, PA 18109	Advertising	107,736
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 of compensation from the organization ►6	who received more than	

Yes

No

Part V	****	State Check
	1a	Feder
nts Ints	ь	Memb
Gra mot	c	Fundr
fts, ⊨ A	d	Relate
m Ei	e	Govern
rtions er Si	f	All othe
ള	g	Noncas 1a-1f
Con	h	Total
	2a	Tuition
e ve	ь	Domit
Ee H	С	Athletic
er v	d	Federa
<i>ა</i>	e	Misc E
വങ	f	All ot
<u>Ā</u>	g	Total
	3	Inves
	4	Income
	5	Royal
	6a	Gross
	ь	Less re
	С	Rental or (los
	d	Net re
	7a	Gross a from sa assets than in
	b	Less of other b
	С	Gain oi
	d	Net g
e n	8a	Gross event
Reven		\$ of cor See P
her	ь	Less
Ò	С	Netır
	9a	Gross See P
	ь	Less
	С	Netır
	10a	Gross returr
	ь	Less
	c	Netir
		Misc
	11a	Stude
	Ь	Misce
	d	Pass All ot
	e	Total
	12	Total
	I	

/1111		of Revenue ule O contains a respo	nse or note to any lu	(A) Total revenue	(B) Related or exempt	(C) Unrelated business	(D)  Revenue excluded from
					function revenue	revenue	tax under sections 512-514
1a	Federated cam	paıgns <b>1a</b>	0				
Ь	Membership du	ıes <b>1b</b>	0				
	Fundraising ev	ents <b>1c</b>	64,208				
		zations 1d	0				
	C						
f		ons, gifts, grants, and <b>1f</b>	5,488,782				
g	N	ons included in lines	633,883				
h	Total. Add line:	s 1a-1f	🕍	6,336,999			
<del>                                     </del>			Business Code				
2	Tuition and Fees		611310	59,240,881	59,240,881	0	
b	Dormitory Fees an	nd Rentals	611310	6,043,716	6,043,716	0	
,	Athletic Receipts		611310	36,536	36,536	0	
d	. <del> </del>	mbursement	611310	62,799	62,799	0	
e	<del> </del>		611310	48,724	48,724	0	
f		am service revenue	011310	5,554	0	5,554	
						3,334	
g		s 2a-2f		65,438,210			
3		ome (including dividen ar amounts)		2,200,249	0	0	2,200,24
4	Income from inves	stment of tax-exempt bond	proceeds 🕨	0	0	0	
5	Royalties .		🕨	0	0	0	
		(ı) Real	(11) Personal				
6	Gross rents	0	0				
6	Less rental expenses	0	0				
0	Rental income or (loss)	0	0				
d		me or (loss)		0	0	0	
		(ı) Securities	(II) O ther				
78	from sales of assets other	32,417,594	12,667				
b	than inventory Less cost or other basis and sales expenses	27,182,411	0				
6		5,235,183	12,667				
d	Net gain or (los	ss)		5,247,850	0	0	5,247,85
88	events (not inc	from fundraising luding 1,208					
	*	s reported on line 1c)					
		a	19,379				
Ь		penses b	28,128				
٥		(loss) from fundraising	events 🛌	-8,749		0	-8,74
98		from gaming activities ne 19 a					
Ь		penses b	Lutio e				
10a		(loss) from gaming acti	vities				
106	Gross sales of returns and allo		5,543,312				
Ь	Less costofa	oods sold <b>b</b>	1,799,465				
6		(loss) from sales of inv		3,743,847	3,743,847	0	
	Mıscellaneou		Business Code				
<b>11</b> a	Student Fees 8	Fines	611310	145,216	145,216	0	
Ь	Miscellaneous		611310	40,151	40,151	0	
0	Pass through e	ntity income	900000	149,653	0	149,653	
d	All other reven	ue		0	0	0	
e	Total. Add lines	s 11a-11d	•	335,020			
12	Total revenue.	See Instructions .	🖊	83,293,426	69,361,870	155,207	7,439,35
1				00,200,720	05,501,070	133,207	. ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete col	umn (	A )
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Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns All Check if Schedule O contains a response or note to any line in this				
Do no	ot include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	o, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0			
2	Grants and other assistance to domestic individuals See Part IV, line 22	24,889,590	24,889,590		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				_
5	Compensation of current officers, directors, trustees, and key employees	1,636,174	701,592	695,763	238,819
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0	0	0	0
7	Other salaries and wages	23,673,597	20,494,204	2,432,222	747,171
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	1,156,915	997,067	121,942	37,906
9	Other employee benefits	3,220,971	2,798,207	369,845	52,919
10	Payroll taxes	1,646,806	1,366,255	216,301	64,250
11	Fees for services (non-employees)				_
а	Management	486,430	486,430	0	0
ь	Legal	37,261	0	37,261	0
c	Accounting	86,314	0	86,314	0
d	Lobbying	0	0	0	0
e	Professional fundraising services See Part IV, line 17	0			0
f	Investment management fees	226,732	0	226,732	0
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	143,023	70,211	70,312	2,500
12	Advertising and promotion	311,876	221,255	90,621	0
13	Office expenses	1,432,926	1,018,511	288,803	125,612
14	Information technology	1,229,015	309,667	919,348	0
15	Royalties	0	0	0	0
16	Occupancy	3,936,244	3,447,498	488,746	0
17	Travel	960,479	860,135	66,156	34,188
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings	0	0	0	0
20	Interest	1,424,253	1,147,465	276,788	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization	5,486,941	5,047,698	439,243	0
23	Insurance	166,778	94,758	72,020	0
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Food service other costs	474,681	474,681	0	0
b	Student government	383,853	383,853	0	0
c	Grounds maintenance	411,973	411,973	0	0
d	Publications	382,794	3,266	379,468	60
e	All other expenses	3,719,773	2,594,046	996,599	129,128
25	Total functional expenses. Add lines 1 through 24e	77,525,399	67,818,362	8,274,484	1,432,553
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

	rt X	Check if Schedule O contains a response or note to any line in this Part X			
			(A)		(B)
	Τ.	Cook and interest because	Beginning of year 7,596	1	End of year 13,617
	1	Cash-non-interest-bearing	11,987,693		5,248,178
	2	Savings and temporary cash investments		-	· · · · · · · · · · · · · · · · · · ·
	3	Pledges and grants receivable, net	1,260,335		765,098
	4	Accounts receivable, net	1,072,410	4	1,222,451
इ	5	Loans and other receivables from current and former officers, directors, trustees, ke employees, and highest compensated employees Complete Part II of Schedule L	y   	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employer and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	n s	3	0
Assets	7	Notes and loans receivable, net	1,000,000		1,000,000
ď	8	Inventories for sale or use	22,973	-	16,276
	9	Prepaid expenses and deferred charges	3,288,059	_	2,587,366
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  172,069,88	, ,	-	2,307,300
	ь	Less accumulated depreciation 10b 77,886,33	_	10c	94.183.549
	11	Investments—publicly traded securities	68,749,101	11	70,314,178
	12		34,318,815		32,677,500
		Investments—other securities See Part IV, line 11	1,874,689	-	1,824,252
	13	Investments—program-related See Part IV, line 11	0	14	1,824,232
	14	Intangible assets			
	15	Other assets See Part IV, line 11	8,564,733		9,664,256
	16	Total assets. Add lines 1 through 15 (must equal line 34)	221,594,667	16	219,516,721
	17	Accounts payable and accrued expenses	4,451,304		4,211,880
	18	Grants payable	0	18	0
	19	Deferred revenue	1,114,515		1,243,328
	20	Tax-exempt bond liabilities	37,330,769		35,433,316
S.	21	Escrow or custodial account liability Complete Part IV of Schedule D	0	21	0
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
ख		persons Complete Part II of Schedule L	0		0
	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	3,569,582	25	3,734,270
	26	D	46,466,170	26	44,622,794
	26	Total liabilities. Add lines 17 through 25	40,400,170	26	44,022,794
ņč	27	Unrestricted net assets	77,995,837	27	80,720,246
<u>ರ</u>			34,836,443	28	29,946,744
<u>~</u>	28	Temporarily restricted net assets	62,296,217		
ĭ	29	Permanently restricted net assets	02,290,217	29	64,226,937
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ► and complete lines 30 through 34.			
ź	30	Capital stock or trust principal, or current funds		30	_
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
Ą	32	Retained earnings, endowment, accumulated income, or other funds		32	
<b>Z</b> €	33	Total net assets or fund balances	175,128,497	33	174,893,927
	34	Total liabilities and net assets/fund balances	221,594,667	34	219,516,721

Par	t XI Reconcilliation of Net Assets			<u> </u>	
	Check if Schedule O contains a response or note to any line in this Part XI				. [고
1	Total revenue (must equal Part VIII, column (A), line 12)	1		83,2	293,426
2	Total expenses (must equal Part IX, column (A), line 25)	2		77,5	525,399
3	Revenue less expenses Subtract line 2 from line 1	3		5,7	68,027
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) $\cdot$ .	4		175,1	.28,497
5	Net unrealized gains (losses) on investments	5		-5,7	39,676
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		- 2	262,921
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		174,8	393,927
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	arate			
	▼ Separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

**Software ID:** 14000267 **Software Version:** v1.00

**EIN:** 24-0795460

Name: MORAVIAN COLLEGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

	1	I				Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors											
<b>(A)</b> Name and Title	hours per week (list any hours for related		ion (dinan on is b n is b dired	ne b oth ctor/	ox, u an of trus	inless fficer tee)		( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and							
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations							
(1) Dr Bryon L Grigsby President/College & Seminary Trustee	40	х		х				249,451	0	26,630							
(1) Frank L Crouch  VP/Dean Theo Sem/Sem Trustee	40	х		х				85,732	0	59,734							
(2) Dr Daniel Jasper Associate Professor-Sociology/College Trustee	40	х						64,369	0	4,318							
(3) The Rev Dr Deborah Appler Seminary Professor/Seminary Trustee	40	х						63,752	0	44,039							
(4) Mr Curtis H Barnette  College Trustee	1 5	х						0	0	0							
(5) Rev David E Bennett  College/Seminary Trustee	1 5	×						0	0	0							
(6) Mr DeLight E Breidegam  College Trustee	1 5	х						0	0	0							
(7) The Rev Dr Elizabeth D Miller College/Seminary Trustee	1 5	х						0	0	0							
(8) Mr Gregory Christensen	1 5	х						0	0	0							
College Trustee  (9) Mrs Lyn Trodahl Chynoweth	1 5	X						0	0	0							
College/Seminary Trustee (10) Mr Brian J Corvino	1 5	x						0	0	0							
College Trustee (11) Mr Michael M Ellis	1 5	X						0	0	0							
College Trustee (12) Mrs Genevieve Gee	1 5	X						0	0	0							
College Trustee (13) The Rev David B Guthrie	1 5	х						0	0	0							
College/Seminary Trustee (14) Mrs Deborah McKinnon	1 5	x						0	0	0							
College Trustee (15) Dr Parry J Miller	1 5	x						0	0	0							
College Trustee (16) Mrs Betsey Puth	1 5	×						0	0	0							
College Trustee (17) Mr Kenneth Rampolla	1 5																
College/Seminary Trustee (18) Mr A Reed Raymond	1 5	Х						0	0	0							
College Trustee (19) Mr Frederick A Reinhard	1 5	Х						0	0	0							
College Trustee (20) Mr Robert J Schoenen	1 5	Х						0	0	0							
College Trustee (21) Dr Honnie P Spencer	1 5	Х						0	0	0							
College Trustee (22) Dr Susan M Studds	1 5	Х						0	0	0							
College Trustee	15	Х						0	0	0							
(23) Mrs Nancy A Taylor  College Trustee		х						0	0	0							
(24) Mr Walter F Williams College Trustee	1 5	х						0	0	0							

(A) Name and Title	A verage hours per week (list any hours for related	Posit more th person and a	ion (d nan o n is b	ne both a	ox, u an of trus	inless ficer tee)		(D)  Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099 11130)	2,1033 11130)	related organizations
(26) Mr Stephen Black	1 5	x						0	0	0
Seminary Trustee (1) The Rev Brian R Dixon	1 5									
Seminary Trustee		X						0	0	0
(2) The Rev Dr Eileen Edwards	1 5	x						0	0	0
Seminary Trustee								Ů	0	
(3) The Rev Dr Amy Gohdes-Luhman	1 5	x						0	0	0
Seminary Trustee (4) Mr F Scott Bauer	15									
Seminary Trustee		X						0	0	0
(5) Mr J Robert Hess	1 5	х						0	0	0
Seminary Trustee		_ ^						0	0	
(6) The Honorable Wilma A Lewis	1 5	x						0	0	0
Seminary Trustee (7) Dr Yvonne T Maddox	1 5									
Seminary Trustee		X						0	0	0
(8) Mrs Joyce Vance	1 5	×						0	0	0
Seminary Trustee		_ ^						0	0	
(9) The Rev Katie Van Der Linden	1 5	x						0	0	0
Seminary Trustee (10) Mrs Heather H Vacek	15									
Seminary Trustee		x						0	0	0
(11) The Rev Dr Janice M Young	1 5									
Seminary Trustee		Х						0	0	0
(12) Mr Jonathan Strauss	1 5	l x						2,316	0	0
Student/College Trustee (13) Mr Bryan Peacock	15									
College/Seminary Trustee		х						0	0	0
(14) Ms Alyson Remsing	40								_	
Sr Asst Director-Admissions/College Trustee		Х						39,455	0	10,340
(15) Mr Ray S Bishop Jr	1 5	l x						0	0	0
College Trustee (16) The Rt Rev M Blair Couch	1 5									
Seminary Trustee		x						0	0	0
(17) Patrick Perone	1 5									
Student/College Trustee		Х						1,000	0	0
(18) Robert Flicker	1 5	l x						0	0	0
College Trustee (19) Dr Cecilia Fox	40									
		x						92,220	0	4,509
Associate Professor-Biological Sci/College Trustee  (20) Mr Andrew W Hart	1 5									
College Trustee		X						0	0	0
(21) Ms Helen Kurczynskı	1 5	x						0	0	0
Seminary Student/Seminary Trustee (22) The Rev Margaret Wellert	1 5									
		x						0	0	0
Seminary Trustee (23) Gordon Weil	40									
VP Academic Affairs/Dean		<u> </u>	L	Х			L	142,237	0	20,270
(24) Gary A Carney	40			Х				146,090	0	91,370
VP Institutional Advancement								<u>,                                     </u>		<u> </u>

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)			( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations			
(51) Mark F Reed  VP for Finance & Administration	40			x			128,713	0	30,622
(1) Anne M Reid Treasurer	32 5			х			85,289	0	38,212
(2) Ms Nicole Loyd  VP Student Affairs/Dean of Students	40			х			111,259	0	16,761
(3) Steven F Soba  VP Enrollment	40			х			123,575	0	17,779
(4) Bernardo J Cantens Professor Philosophy	40				х		117,671	0	46,643
(5) Kerry H Cheever Professor Nursing	40				х		114,828	0	7,910
(6) Benjamin Coleman Assoc Professor Math Computer Science	40				х		101,686	0	25,933
(7) Scott Charles Hughes CIO	40				х		105,856	0	16,442
(8) James P West Professor Economics and Business	40				х		106,281	0	16,021

# **TY 2014 Reasonable Cause Explanation**

Name: MORAVIAN COLLEGE

**EIN:** 24-0795460

**Software ID:** 14000267

**Software Version:** v1.00

**Explanation:** Additional time was required for completion and governance review

per stated procedures.

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493130004336

OMB No 1545-0047

# **Public Charity Status and Public Support**

**SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		he organization					Employer identification number						
MORA	VIAN C	OLLEGE					24-0795460						
Рa	rt I	Reason for Publi	c Charity S	Status (All organiza	itions must co	mnlete this n		ns					
		zation is not a private f		` 2			· · · · · · · · · · · · · · · · · · ·	7113.					
1	- F	A church, convention		•	= :	="							
2	<u> </u>	A school described in				50001011 27 0(2	//(-/(/////						
3	F					tion 170(h)(1)	(						
	_												
4	ı	hospital's name, city, and state											
5	Г	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in											
	•	section 170(b)(1)(A)(iv). (Complete Part II )											
6	Г	A federal, state, or loc			described in <b>s</b> e	ection 170(b)(1	)(A)(v).						
7	<u></u>	An organization that n						neneral nublic					
•	'	described in <b>section 1</b>	•	•	• •	om a governme	intal anic of from the g	general public					
8	$\sqcap$	A community trust de				tII)							
9	$\sqcap$	An organization that n	ormally receiv	es (1) more than 33:	1/3% of its supp	ort from contrib	outions, membership	fees, and gross					
		receipts from activitie	s related to it:	s exempt functions—s	ubject to certai	n exceptions, a	nd (2) no more than 3	331/3% of					
		ıts support from gross	ınvestment ır	ncome and unrelated b	usiness taxable	e income (less :	section 511 tax) fron	n businesses					
		acquired by the organ	ızatıon after Ju	ine 30, 1975 See <b>sec</b>	tion 509(a)(2).	. (Complete Par	tIII)						
10	Г	An organization organ	ized and opera	ated exclusively to tes	t for public safe	ety See <b>section</b>	509(a)(4).						
11	Г	An organization organ	ized and opera	ated exclusively for th	e benefit of, to p	erform the fund	tions of, or to carry o	out the purposes of					
		one or more publicly s											
	_	the box in lines 11a th											
а	ı	Type I. A supporting of			•	• •							
		supported organizatio organization <b>You mus</b>				ty of the directi	or trustees of the	Supporting					
b	Г	Type II. A supporting				with its suppor	rted organization(s), l	by having control or					
		management of the su	ipporting organ	nization vested in the	same persons t	hat control or n	nanage the supported	organization(s) <b>You</b>					
	_	must complete Part I	•										
С	ı	Type III functionally supported organizatio	_		•		•	grated with, its					
d	$\vdash$	Type III non-function						ianization(s) that is					
-	•	not functionally integr											
	_	(see instructions) <b>Yo</b>											
е	J	Check this box if the					s a Type I, Type II, T	ype III functionally					
f		integrated, or Type II Enter the number of s											
		Provide the following i											
g		Trovide the following i	mormation ab	out the supported orge	inizacion(3)								
	(i)N	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	nanization	(v) A mount of	(vi) A mount of					
		organization	(,	organization	listed in your		monetary support	other support (see					
		(described on lines document? (see instructions) instruct											
		1-9 above or IRC											
				section (see									
				ınstructions))	Voc	N-							
					Yes	No							
Tota	ı		1		1	1		1					

Sch	edule A (Form 990 or 990-EZ) 2014						Page <b>2</b>
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI )						
11	<b>Total support</b> Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto				<del></del>	<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		<del> </del>	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	<b>33 1/3% support test—2014.</b> If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and <b>stop here.</b> The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	<b>-2014.</b> If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	<b>▶</b> ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		<b>▶</b> ┌
18	<b>Private foundation.</b> If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• <b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V  $\,)$ 

Section A. All Supporting Organizations
---

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)$ ? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see  The organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom			
2 A mounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in		
3 Administrative expenses paid to accomplish exemp	anızatıons		
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec			
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	esponsive (provide		
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
<b>a</b> From 2009			
<b>b</b> From 2010			
<b>c</b> From 2011			
d From 2012			
<b>e</b> From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount  i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
<b>b</b> Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c			
8 Breakdown of line 7			
<b>a</b> From 2010			
<b>b</b> From 2011			
<b>c</b> From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

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### DLN: 93493130004336

OMB No 1545-0047

**SCHEDULE D** 

Department of the Treasury

Internal Revenue Service

(Form 990)

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

**Supplemental Financial Statements** 

Information about Schedule D (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public Inspection

	ne of the organization		Emp	loyer ident if icat	ion number	
٩Uŀ	AAVIAN COLLEGE		24-0	0795460		
Pa	organizations Maintaining Donor Ad organization answered "Yes" to Form 990	0, Part IV, line 6.				
		(a) Donor advised funds		<b>(b)</b> Funds and o	ther accour	nts
	Total number at end of year					
	Aggregate value of contributions to (during year)					
	Aggregate value of grants from (during year)					
	Aggregate value at end of year		<del></del>			
	Did the organization inform all donors and donor advis funds are the organization's property, subject to the o	organization's exclusive legal control?			☐ Yes	┌ No
	Did the organization inform all grantees, donors, and oused only for charitable purposes and not for the bene conferring impermissible private benefit?				┌ Yes	┌ No
1	t III Conservation Easements. Complete	if the organization answered "Yes" to	o Forn	า 990, Part IV	, lıne 7.	
	Purpose(s) of conservation easements held by the or- Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space					
	Complete lines 2a through 2d if the organization held easement on the last day of the tax year	a qualified conservation contribution in t	he form	n of a conservat	ion	
				Held at the	End of the \	<b>Year</b>
	Total number of conservation easements		2a			
	Total acreage restricted by conservation easements		2b			
	Number of conservation easements on a certified hist	toric structure included in (a)	2c			
	Number of conservation easements included in (c) achistoric structure listed in the National Register	equired after 8/17/06, and not on a	2d			
	Number of conservation easements modified, transfer	rred, released, extinguished, or terminate	d by th	e organization d	luring	
	the tax year 🗠					
	Number of states where property subject to conserva	tion easement is located 🕨				
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	the periodic monitoring, inspection, hand	— dling of	violations, and	┌ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, insperiments	ecting, and enforcing conservation easen	nents d	uring the year		
	Amount of expenses incurred in monitoring, inspectin	ng, and enforcing conservation easements	s during	g the year		
	Does each conservation easement reported on line 2 and section $170(h)(4)(B)(II)$ ?	(d) above satisfy the requirements of sec	tion 17	70(h)(4)(B)(ı)	☐ Yes	┌ No
	In Part XIII, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easem	he footnote to the organization's financial				
li	Complete if the organization answered "		or Otl	her Similar A	Assets.	
	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide, in Part XIII, the text of the footnote	ets held for public exhibition, education,	or rese	arch in furtherai		c
)	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass service, provide the following amounts relating to the	116 (ASC 958), to report in its revenue ets held for public exhibition, education,	statem	ent and balance		с
	(i) Revenue included in Form 990, Part VIII, line 1			<b>►</b> \$		,003
	(ii) Assets included in Form 990, Part X			<b>&gt;</b> \$	4,22	4,221
	If the organization received or held works of art, histo following amounts required to be reported under SFAS		r finan	· ·		
	Revenue included in Form 990, Part VIII, line 1			<b>►</b> \$		0
	Assets included in Form 990, Part X			T		
	moocio iliciuucu ili fullii ddu, rail A			<b>F</b> ⇒		

Par	Organizations Maintaining Co	<u>llections of Art,</u>	<u>Hist</u>	<u>oric</u>	<u>al Treas</u>	ures, or O	<u>ther</u>	<u>Similar As</u>	sets (	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other records	s, che	cka	ny of the fo	llowing that a	re a	sıgnıfıcant use	ofits	
а	Public exhibition		d		Loan or ex	change progra	ams			
b	Scholarly research		e	$\Gamma$	Other					
c	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explair	n how	they	further the	organization	s exe	empt purpose	ın	
5	During the year, did the organization solicit o								_	_
Door	assets to be sold to raise funds rather than t								┌ Yes	✓ No
Pal	<b>t IV</b> Escrow and Custodial Arrang Part IV, line 9, or reported an an					on answered	ı YE	es to Form s	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					or other ass	ets n		┌ Yes	
b	If "Yes," explain the arrangement in Part XII	I and complete the fo	ollowi	ng ta	ıble					
								Ar	nount	
C	Beginning balance						1c			
d	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, fc	res	crow or cus	todial accour	ıt lıal	oility?	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the e	explar	natio	n has been	provided in P	art X	III		Γ
Pa	rt V Endowment Funds. Complete									
		(a)Current year	<b>(b)</b> P	nor ye	<del> </del>	•	(d)⊺	hree years back	<b>(e)</b> Four	years back
<b>1</b> a	Beginning of year balance	101,009,201			83,685	84,146,237		84,070,577		67,204,747
b	Contributions	2,687,899		1,7	46,360	2,011,902		4,072,544		8,179,246
C	Net investment earnings, gains, and losses	1,555,176		13,2	37,261	8,203,490		-44,477		12,738,786
d	Grants or scholarships	1,546,490		1,6	21,579	1,372,978		1,374,890		1,295,782
е	Other expenditures for facilities and programs	2,536,300		2,6	550,612	2,297,544		2,370,722		2,509,399
f	Administrative expenses	226,732			.85,914	207,422		206,795		247,021
g	End of year balance	100,942,754		101,0	09,201	90,483,685		84,146,237		84,070,577
2	Provide the estimated percentage of the cur	rent year end balance	(lıne	1g,	column (a)	) held as				
а	Board designated or quasi-endowment ►	17 %								
b	Permanent endowment ► 83 %									
c	Temporarily restricted endowment ► Compared to the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2b, and 2c shows the percentages in lines 2b, and 2c shows the percentage and 2b, and 2	) % uld equal 100%								
За	Are there endowment funds not in the posses	ssion of the organizat	ion th	nat a	re held and	administered	for t	he		
	organization by								Yes	<del></del>
	(i) unrelated organizations			•			•	3a		
b	(ii) related organizations							3a(		No
4	Describe in Part XIII the intended uses of the	•					•			
Par	t VI Land, Buildings, and Equipme					wered 'Yes'	to F	orm 990, Pa	art IV,	line
	11a. See Form 990, Part X, line									
	Description of property				Cost or other (investment)	(b)Cost or ot basis (other		(c) Accumulated depreciation	l (d) E	Book value
1a	Land				0	5,046	,523			5,046,523
b	Buildings		ſ		0	108,464	,210	42,549,80	19	65,914,401
c	Leasehold improvements		. [		0		0		0	0
d	Equipment		. [		0	32,450	,922	23,123,45	6	9,327,466
	Other	<u></u>				26,108		12,213,06		13,895,159
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part X,	colun	nn (B	), line 10(c)	.)		>		94,183,549
								Schedule I	) (Form	990) 2014

See Form 990, Part X, line 12.	omplete if the organization a	inswered 'Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category	( <b>b)</b> Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		
(3)Other		
(A) Alternative Investments (Hedge/PE/Real Asset)	32,677,500	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>1</b> 32,677,500	
Part VIII Investments—Program Related.	Complete if the organization	answered 'Yes' to Form 990, Part IV, line 110
See Form 990, Part X, line 13.  (a) Description of investment	(b) Book value	(c) Method of valuation
(a) Description of investment	(b) Book value	Cost or end-of-year market value
		·
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )		D 170 1 11 1 5 5 000 D 1 V 1 15
Part IX Other Assets. Complete if the organization (a) Description		Part IV, line 11d See Form 990, Part X, line 15  (b) Book value
.,	·	, ,
	· · · · · · · · · · · · · · · · · · ·	
Total (Column (h) much	15)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line		▶   Form 990, Part IV, line 11e or 11f. See
Part X Other Liabilities. Complete if the org Form 990, Part X, line 25.	janization answered 165 to	Tomin 550, Fait IV, line IIE OF III. See
1 (a) Description of liability	(b) Book value	
Federal Income taxes		
Refundable federal loans	1,250,890	
Annuity payable	1,015,233	
Accumulated Post-retirement benefits	414,338	
Capital Lease Obligations	492,245	
Misc other liabilities	561,564	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	<b>3</b> ,734,270	
2. Liability for uncertain tax positions. In Part XIII. prov		e organization's financial statements that reports th

Sched	lule D (Form 990) 2014					Page <b>4</b>
Par		evenue per Audited Financial Star ered 'Yes' to Form 990, Part IV, line :		nts With Revenue p	er R	<b>eturn</b> Complete if
1	-	support per audited financial statements			1	53,992,650
2	· -	not on Form 990, Part VIII, line 12				, ,
а	Net unrealized gains (losses) o	·	2a	-5,739,676		
b		cilities	2b	0		
С	Recoveries of prior year grants		2c	0		
d			2d	-24,997,304		
e	Add lines <b>2a</b> through <b>2d</b> .		٠		2e	-30,736,980
3	Subtract line <b>2e</b> from line <b>1</b> .				3	84,729,630
4	Amounts included on Form 990	), Part VIII, line 12, but not on line <b>1</b>				
а	Investment expenses not inclu	ided on Form 990, Part VIII, line 7b	4a	226,732		
b	Other (Describe in Part XIII )		4b	-1,662,936		
С	Add lines 4a and 4b		٠		4c	-1,436,204
5	Total revenue Add lines 3 and	<b>4c.</b> (This must equal Form 990, Part I, line	12)		5	83,293,426
Part		<b>openses per Audited Financial Sta</b> Swered 'Yes' to Form 990, Part IV, line			per	Return. Complete
1		audited financial statements			1	54,227,223
- 2	·	not on Form 990, Part IX, line 25	-			, ,
a		cilities	2a	1 0		
b			2b	0	1	
С	· -		2c	0	1	
d			2d	1,818,146	1	
e	Add lines <b>2a</b> through <b>2d</b>		<u> </u>		2e	1,818,146
3	_				3	52,409,077
4	Amounts included on Form 990	), Part IX, line 25, but not on line 1:				
а		ded on Form 990, Part VIII, line 7b	4a	226,732		
b	Other (Describe in Part XIII )		4b	24,889,590	1	
С	Add lines <b>4a</b> and <b>4b</b>		-		4c	25,116,322
5	Total expenses Add lines 3 an	d <b>4c.</b> (This must equal Form 990, Part I, lin	e 18)		5	77,525,399
Par	Supplemental Info	ormation				•
Part		Part II, lines 3, 5, and 9, Part III, lines 1a lines 2d and 4b, and Part XII, lines 2d and				de any additional
	Return Reference	Explanation				
Sched	dule D, Part III, Line 4	Moravian College's permanent collection of sculpture, digital, etc.) The collection, as Payne Gallery of the College. The Payne G	well as	other traveling exhibition	ns, ar	e displayed in the

Return Reference	Explanation
Schedule D, Part III, Line 4	Moravian College's permanent collection consists of art works in varying media (painting, prints, sculpture, digital, etc.) The collection, as well as other traveling exhibitions, are displayed in the Payne Gallery of the College. The Payne Gallery promotes the power of the arts to inspire and educate people and to enrich their lives. To this purpose, the Payne Gallery builds and maintains exemplary art collections and produces a wide variety of challenging and innovative exhibitions, and stimulating educational programs. As an integral part of the College, the Payne Gallery advances teaching and learning and is conceived as an extension of undergraduate students' education in art by exposing them to styles and techniques which they do not learn in the classroom. In addition, the Payne Gallery serves as a catalyst for creative engagement between the College and diverse local, state and national audiences.
Schedule D, Part V, Line 4	The College's endowment consists of over 480 individual funds established for a variety of purposes. It includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by authoritative guidance, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.
Schedule D, Part X, Line 1	The College qualifies as a tax-exempt, nonprofit organization under Section 501(c)(3) of the Internal Revenue Code Accordingly, there is no provision for federal or state income taxes. The College accounts for uncertainties in income taxes in accordance with authoritative guidance, which prescribes a recognition threshold of more-likely-than-not to be sustained upon examination by the appropriate taxing authority. Measurement of the tax uncertainty occurs if the recognition threshold has been met.
Schedule D, Part XI, Line 2d	Schedule D, Part XI, Line 2d - \$24,889,590 Student Aid, \$107,714 Change in value of split interest agreements
Schedule D, Part XI, Line 4b	Schedule D, Part XI, Line 4b - \$1,799,465 Cost of goods sold, \$28,128 special fund raising event costs, \$155,207 UBIT, \$9,450 classification difference between financials and tax reporting
Schedule D, Part XII, Line 2d	Schedule D, Part XII, Line 2d - \$1,799,465 Cost of goods sold, \$28,128 other fund raising costs, \$9,447 classification difference between financials and tax reporting
Schedule D, Part XII, Line 4b	Schedule D, Part XII, Line 4b - \$24,889,590 Student aid

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Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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OMB No 1545-0047

### **SCHEDULE E**

(Form 990 or 990-EZ)

**Schools** 

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

Open to Public

Department of the Treasury Internal Revenue Service

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

	e of the organization VIAN COLLEGE	Employer identification number					
		24-0795460					
Pa	rt I			YES	NO		
1	Does the organization have a racially nondiscriminatory policy toward students by statement in in other governing instrument, or in a resolution of its governing body?	ts charter, bylaws,	1	Yes			
2	Does the organization include a statement of its racially nondiscriminatory policy toward student brochures, catalogues, and other written communications with the public dealing with student address, and scholarships?		2	Yes			
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broads the period of solicitation for students, or during the registration period if it has no solicitation pro that makes the policy known to all parts of the general community it serves? If "Yes," please desplease explain If you need more space use Part II	gram, ın a way	3	Yes			
4 a	Does the organization maintain the following?  Records indicating the racial composition of the student body, faculty, and administrative staff?		4a	Yes			
b	Records documenting that scholarships and other financial assistance are awarded on a racially basis?	nondiscriminatory	4b	Yes			
c	Copies of all catalogues, brochures, announcements, and other written communications to the pu with student admissions, programs, and scholarships?	ıblıc dealıng	4c	Yes			
d	Copies of all material used by the organization or on its behalf to solicit contributions?		4d	Yes			
5 a	Does the organization discriminate by race in any way with respect to Students' rights or privileges?		5a		No		
b	Admissions policies?		5b		No		
	Employment of faculty or administrative staff?		5c		No		
	Scholarships or other financial assistance? Educational policies?		5d _		No		
	Use of facilities?		5e 5f		No No		
g	Athletic programs?		5g		No		
h	Other extracurricular activities?		5h		No		
	If you answered "Yes" to any of the above, please explain If you need more space, use Part II						
	Does the organization receive any financial aid or assistance from a governmental agency?  Has the organization's right to such aid ever been revoked or suspended?		6a 6b	Yes	No		
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4  of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Pa	_	7	Yes			

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also provide any other additional information (see instructions)

Return Reference	Explanation
Schedule E, Part I, Line 3	The Prospectus, which lists Moravian College's non-discriminatory policy in detail, is given to every prospective student who inquires about admission
Schedule E, Part I, Line 6	The College has bonded indebtedness from Federal agencies for two dormitories. The College also receives National Science Foundation Grants, National Endow ment for the Humanities Grants and a National Park Service Grant. Students attending the College participate in Federal Family Education Loan, Direct Student Loan, Perkins Loan, Pell Grant, Supplemental Educational Opportunity. Grant, Federal work study programs, the Academic Competitiveness Grant and the National Smart Grant.

Schedule E (Form 990 or 990-EZ) (2014)

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As Filed Data -

DLN: 93493130004336

SCHEDULE F (Form 990)

## **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. 2014

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

MORAVIAN COLLEGE

► Attach to Form 990.

► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

**Employer identification number** 

					24-0/95460	
Pai	rt I General Information "Yes" to Form 990, Pai			ne United States. C	omplete if the organiza	ition answered
1	<b>For grantmakers.</b> Does the or and other assistance, the grants or a used to award the grants or a	ntees' eligibili	ty for the gran	nts or assistance, and	the selection criteria	┌ Yes ┌ No
2	<b>For grantmakers.</b> Describe in assistance outside the United		ganızatıon's p	rocedures for monitori	ng the use of its grants	s and other
3	Activites per Region (The follow	ing Part I, line 3	3 table can be d	uplicated if additional spa	ace is needed )	
	<b>(a)</b> Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	Central America and the Caribbean	0	0	Program Services	Study abroad & educational trip	10,200
( 2)	Central America and the Caribbean	0	0	Investments		4,644,055
(3)	East Asia and the Pacific	0	0	Program Services	Study abroad	22,450
(4)	Europe (including Iceland and Greenland)	0	0	Program Services	Study abroad and educational trips	83,195
( 5)	South America	0	0	Program Services	Study abroad and educational trip	27,435
	Sub-total Total from continuation sheets to Part I					
c	Totals (add lines 3a and 3b)	0	0			4,787,335

Pā						<b>ited States.</b> Comp duplicated if additioi			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(	1)								
(	2)								
(	3)								
(	4)								
2						les by the foreign co (c)(3) equivalency l			
3	Enter total num	nber of other or	ganızatıons or ent	ities					

Schedule F (Form 990) 2014

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	tional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
(1)							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
( 2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
(13)							
(14)							
( 15)							
( 16)							
( 17)							
(18)							
				I.	I .		

## Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	দ	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Γ	Yes	<b>⊳</b>	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	দ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	্ব	Yes	Γ	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	ঘ	Yes	Г	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Г	Yes	<b>অ</b>	No

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page 5

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 3	Accounting Method - Accrual, Central America and the Caribbean - Investments of \$4,644,055 and Program Services expenditures of \$143,280

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DLN: 93493130004336

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**SCHEDULE G** 

**Fundraising or Gaming Activities** Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

**Supplemental Information Regarding** 

Attach to Form 990 or Form 990-EZ. ► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Open to Public Inspection

	of the organization AVIAN COLLEGE	Employer identification number						
MOKA	AVIAN COLLEGE						24-0795460	
Part	Fundraising Active filers are not require			janizatio	n answered "Yes" to	o Form	990, Part IV,	line 17. Form 990-EZ
1	Indicate whether the organ	ızatıon raısed funds t	through ar	ny of the f	ollowing activities Ch	eck all th	nat apply	
а	Mail solicitations			e	Solicitation of nor	n-govern	ment grants	
b	Internet and email solic	cıtatıons		f	Solicitation of gov			
c d	Phone solicitations In-person solicitations			g	Special fundraisir	ng events	5	
	Dıd the organızatıon have a or key employees lısted ın							Г <sub>Yes</sub> Г <sub>No</sub>
	If "Yes," list the ten highes to be compensated at least			undraise	rs) pursuant to agreem	ents und	der which the fu	ndraiser is
- '	) Name and address of Individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or rol of utions?	(iv) Gross receipts from activity	(orı	mount paid to retained by) aiser listed in col (i)	(vi) A mount paid to (or retained by) organization
1			res	140				
2								
3								
4								
5								
6								
7								
8								
9								
10								
Total				<b>.</b>				
	List all states in which the or	organization is regis	tered or li	censed to	solicit contributions o	or has be	en notified it is	exempt from

		e G (Form 990 or 990-EZ) 2014				Page 2
Pa	rt II	Fundraising Events. Com more than \$15,000 of fundra events with gross receipts g	aising event contribut			
		<u> </u>	(a) Event #1	<b>(b)</b> Event #2	(c) O ther events	(d) Total events (add col (a) through col (c))
			College Blue & Grey Golf Classic (event type)	(event type)	(total number)	Cor ( <b>c</b> )
Revenue	1	Gross receipts	83,58	7		83,587
⊕ Ge	2	Less Contributions	64,208	3		64,208
<u>~</u>	3	Gross income (line 1 minus line 2)	19,379	9		19,379
	4	Cash prizes				0
10	5	Noncash prizes	2,16	5		2,165
Expenses	6	Rent/facility costs	20,140	o l		20,140
<u>8</u>	7	Food and beverages .	750		0	750
Direct 1	8	Entertainment		D	0	0
₫	9	Other direct expenses .	5,07	3		5,073
	10	Direct expense summary Add lin	es 4 through 9 in column	n(d)		(28,128)
	11	Net income summary Subtract li	ne 10 from line 3, columr	n (d)	•	-8,749
Par	t II	Gaming. Complete if the or \$15,000 on Form 990-EZ, lii	rganization answered	"Yes" to Form 990, Pa	ert IV, line 19, or repo	
<u>Ф</u>		\$13,000 OH TOHH 330 EZ, III	(a) Bingo	(b) Pull tabs/Instant	(c) Other gaming	(d) Total gaming (add
Revenue				bingo/progressive bingo		col (a) through col (c))
<u>~</u>	1	Gross revenue				
Ses	2	Cash prizes				
pen	3	Non-cash prizes				
Direct Expenses	4	Rent/facility costs				
- 프	5	Other direct expenses				
	6	Volunteerlabor	<ul><li>☐ Yes</li></ul>		Г Yes <u>%</u> Г No	
	7	Direct expense summary Add line	s 2 through 5 ın column (	(d)		
	8	Net gaming income summary Subt	ract line 7 from line 1, co	olumn (d)		
9	Fnt	ter the state(s) in which the organiza	ation conducts gaming ac	tivities		
а	Ist	the organization licensed to conduct	t gamıng actıvıtıes ın eac	h of these states?		. Fyes FNo
b	If"	'No," explain				_
10a b		re any of the organization's gaming   'Yes," explain				· · Tyes No
		•	<u> </u>			

Sche	edule G (Form 990 or 990-EZ) 2014				Page <b>3</b>									
11	Does the organization conduct gaming	activities with nonn	members?	T <sub>Yes</sub> [										
12	Is the organization a grantor, beneficia	ry or trustee of a tru	ust or a member of a partnership or other entity											
	formed to administer charitable gaming	J <sup>2</sup>		Г <sub>Yes</sub> Г	— No									
13	Indicate the percentage of gaming acti		1 1	,										
а	The organization's facility		13a		%									
b	An outside facility				%									
14	Enter the name and address of the pers	on who prepares th	ne organization's gaming/special events books and records											
	Name <b>▶</b>													
	Address ►													
15a	Does the organization have a contract	with a third party fro	om whom the organization receives gaming											
154				┌ Yes 「	– <sub>No</sub>									
b	If "Yes," enter the amount of gaming re amount of gaming revenue retained by	•	the organization <b>&gt;</b> \$ and the											
C	If "Yes," enter name and address of the	If "Yes," enter name and address of the third party												
	Name 🟲													
	Address 🏲													
16	Gaming manager information													
	Name ►													
	Gaming manager compensation 🕨 \$		······											
	Description of services provided													
	Director/officer	<del>_</del> Employee	☐ Independent contractor											
17	Mandatory distributions													
а	Is the organization required under state	e law to make charıt	table distributions from the gaming proceeds to											
	retain the state gaming license?													
b	Enter the amount of distributions requi	red under state law	distributed to other exempt organizations or spent											
	ın the organization's own exempt activi		·											
Pa			explanations required by Part I, line 2b, columns (iii) 17b, as applicable. Also provide any additional inforr											
	Return Reference		Explanation											

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493130004336 Schedule I OMB No 1545-0047 Grants and Other Assistance to Organizations, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990. Open to Public Department of the Treasury **Inspection** Internal Revenue Service Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization Employer identification number MORAVIAN COLLEGE 24-0795460 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (c) IRC section (a) Name and address of **(b)** EIN (d) Amount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable valuation non-cash assistance grant cash orassistance or government assistance (book, FMV, appraisal, other) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.

Enter total number of other organizations listed in the line 1 table . . . . . . . . . . . . . . . .

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Scholarships and grants for various students	1707	24,889,590	0		

Part IV Supplement	<b>al Information.</b> Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
Schedule I, Part I, Line 2	Moravian College follows state and federal regulation in administering scholarship and grants as well as institutional policy when administering college funds. Moravian follows federal methodology to determine financial need for awarding federal funds and institutional methodology in awarding need-based institutional funds. All students applying for financial aid follow an annual application process completing the free application for federal student aid (FAFSA) and an institutional application. Files are reviewed for conflicting information and to complete required verification of application data. Moravian credits all financial aid awards directly to students' receivable account offsetting charges for tuition and fees. Changes in student enrollment status are reviewed to ensure that students remain eligible for financial aid and awards are adjusted as necessary. Any refunds from student accounts are done in compliance with state and federal regulations.

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DLN: 93493130004336

OMB No 1545-0047

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization MORAVIAN COLLEGE

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

24-0795460

Pai	t I Questions Regarding Compensation					
					Yes	No
1a						
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	굣	Personal services (e g , maid, chauffeur, chef)			
b				1b	Yes	
2				_	V 0.0	
	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 1910, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items  First-class or charter travel  Travel for companions  Tax idemnification and gross-up payments  Payments for business use of personal residence  Tax idemnification and gross-up payments  Personal services (e.g., maid, chauffeur, chef)  If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain bit the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?  Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply bo not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III  Compensation committee  Written employment contract  Compensation committee  Written employment contract  Compensation committee  Written employment contract  Compensation consultant  Compensation consultant  Compensation consultant  Compensation contract  Approval by the board or compensation committee  During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from,	2	Yes			
3	organization's CEO/Executive Director Check all that	at appl	y Do not check any boxes for methods			
	✓ Compensation committee	Γ	Written employment contract			
	✓ Independent compensation consultant		Compensation survey or study			
	Form 990 of other organizations	<b>▽</b>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, P or a related organization	art VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	aymer	nt?	4a		No
b	Participate in, or receive payment from, a supplemen	tal non	qualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	vide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizati	ions m	ust complete lines 5-9.			
5						
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of	lıne 1a	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7				7		No
8	Were any amounts reported in Form 990, Part VII, pa	aid or a	accured pursuant to a contract that was			
	subject to the initial contract exception described in					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 $4958\text{-}6(c)^{\circ}$	rebutt	able presumption procedure described in Regulations	9		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation in
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred in prior Form 990
Dr Bryon L Grigsby, President/College & Seminary Trustee	(i) (ii)	243,509 0	0	5,942 0	17,220 0	9,410	276,081 0	0
<b>2</b> Gary A Carney, VP Institutional Advancement	(i) (ii)	144,073 0	0	2,017	10,177	81,193 0	237,460	0
3 Mark F Reed, VP for Finance & Administration	(i) (ii)	128,571 0	0	142 0	9,476	21,146	159,335 0	0
4 Gordon Weil, VP Academic Affairs/Dean	(i) (ii)	140,594 0	0	1,643	10,051	10,219	162,507 0	0
5 Bernardo J Cantens, Professor Philosophy	(i) (ii)	117,580 0	0	91	5,020 0	41,623 0	164,314	0

Schedule J (Form 990) 2014

# Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

/										
Return Reference	Explanation									
Schedule J, Part I, Line 1a	Moravian College provides housing to the President and the Academic Dean of the College. The houses are on campus and they are required to live there as a condition of employment. Accordingly, it is not taxable income. The college maintains a social club membership in the name of the President. The social club is used by the President and any personal charges are reimbursed to the college monthly. The college provides limited housekeeping services for the President and Academic Dean relative to college functions. Accordingly, the social club membership and limited housekeeping services are not included in taxable income.									
Schedule J, Part I, Line 3	These items are contemplated in an employment contract instead of through College policy. In the case of the President, outside counsel reviews the employment contract and the Board of Trustees approves it. In the case of the Academic Dean, outside counsel reviews the employment contract and the President approves it.									

Schedule J (Form 990) 2014

Department of the Treasury

MORAVIAN COLLEGE

Internal Revenue Service Name of the organization

DLN: 93493130004336

OMB No 1545-0047

Open to Public

Inspection

**Schedule K Supplemental Information on Tax Exempt Bonds** (Form 990)

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

24-0795460

l								24	-07954	60				
Р	Part I Bond Issues													
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(1	(f) Description of purpose	(g) Defeased		beha	)On alf of suer	1 '	Pool ancing	
l								Yes	No	Yes	No	Yes	No	
A	Pennsylvanıa Higher Education Facilities Authority	23-2243852	70917N6U3	06-16-2005	4,632,313		Refunding of callable 1994 tax- exempt bonds		X		Х		Х	
В	Northampton County Industrial Development Authority	23-1971754	66353LBJ5	05-19-2001	5,000,000	cam	Renovations to existing campus facilities & construction of new fitness center		Х		Х		Х	
	Northampton County General Purpose Authority	23-1971754	66353LBQ9	04-04-2012	22,522,097		Refunding of callable 1999 and 2001 tax-exempt bonds		X		Х		Х	
D	Northampton General Purpose Authority	23-1971754	66353LCC9	01-31-2013	9,999,015		novations to existing Hall of ience academi facility		×		Х		Х	
P	art II Proceeds													
					Α		В		С			D		
1	Amount of bonds retired				2,702,	.,303	1,020,836		2,66	2,097		_	414,015	
2	Amount of bonds legally defeas	sed				0 0				0			0	
3	Total proceeds of issue	Total proceeds of issue			4,632,	,313	5,000,000	22,522,097				9,	,999,015	
4	Gross proceeds in reserve fund	ds				0	0		2,08	1,195			C	
5	Capitalized interest from proce	eds				0	0			0			C	
6	Proceeds in refunding escrows	,				0	0 0					0 0		
17	Issuance costs from proceeds	·			5.5	604	62.545	257 202					171 101	

5	Capitalized interest from proceeds		0		0		0			(
6	Proceeds in refunding escrows		0		0		0			(
7	Issuance costs from proceeds		55,694		62,545		257,293		171,10	) :
8	Credit enhancement from proceeds		70,444		0		0			
9	Working capital expenditures from proceeds				0		0			-
10	Capital expenditures from proceeds				4,937,455		0	9,827,914		
11	O ther spent proceeds		4,494,500		0		20,339,807			
12	O ther unspent proceeds		0		0		0			-
13	Year of substantial completion	20	005	20	2012		2012		2013	
		Yes	No	Yes	No	Yes	No	Yes	No	
14	Were the bonds issued as part of a current refunding issue?	Х			X	x			X	
15	Were the bonds issued as part of an advance refunding issue?		Х		Х		Х		X	
16	Has the final allocation of proceeds been made?	Х		Х		х		Х		
17	Does the organization maintain adequate books and records to support the final	V V		×		×		Y		

allocation of proceeds? Part IIII Private Business Use

			Α		В		С	D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		×		×		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X		X		X		X

Part Private Business Use (Continued) C D В Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Χ Χ Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-С Χ Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 % 0 % 0 % 0 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 0 % 0 % 0 % 0 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 6 0 % 0 % 0 % 0 % Does the bond issue meet the private security or payment test? 7 Χ Χ Χ Χ Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В С Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Χ Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Χ Exception to rebate? Χ b Χ Χ Χ No rebate due? c Х Χ Χ Χ If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Х Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		x		X
b	Name of provider								
С	Term of GIC				-				
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?	X			x		X		
7	Has the organization established written procedures to monitor the requirements of section 148?	x		Х		X		x	

## Part V Procedures To Undertake Corrective Action

	A		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		Х		X		X	

Explanation

# Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K, Part IV, Line 2c-06/16/2005 4,632,313 Pennsylvania Higher Education Facilities Authority

**Return Reference** 

PHEFA 2005 bond arbitrage computation performed on 5/31/2014

Return Reference	Explanation
Schedule K, Part IV, Line 2c- 04/04/2012 22,522,097 Northampton County General Purpose Authority	NCGPA 2012 bond arbitrage computation performed on 4/4/2014

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Schedule K

(Form 990)

Department of the Treasury

Internal Revenue Service

**Supplemental Information on Tax Exempt Bonds** 

Supplemental information on rax Exempt bonds

• Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

▶ Attach to Form 990.

►Information about Schedule K (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

OMB No 1545-0047

DLN: 93493130004336

2014

Open to Public
Inspection

Name of the organization **Employer identification number** MORAVIAN COLLEGE 24-0795460 Part I Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (a) Defeased (h) On (i) Pool behalf of financing ıssuer Yes Yes Yes No No No Part II **Proceeds** Α В C D Amount of bonds retired Amount of bonds legally defeased 2 Total proceeds of issue 3 Gross proceeds in reserve funds 4 Capitalized interest from proceeds 5 Proceeds in refunding escrows 6 Issuance costs from proceeds 7 Credit enhancement from proceeds 8 Working capital expenditures from proceeds 9 Capital expenditures from proceeds 10 Other spent proceeds 11 Other unspent proceeds 12 Year of substantial completion 13 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? 14 Were the bonds issued as part of an advance refunding issue? 15 Has the final allocation of proceeds been made? 16 Does the organization maintain adequate books and records to support the final 17 allocation of proceeds?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

**Private Business Use** 

property financed by tax-exempt bonds?

financed property?

No

Α

Yes

В

No

Yes

Yes

D

No

C

No

Yes

Part	Private Business Use (Continued)									
				4	ł	В	c			D
			Yes	No	Yes	No	Yes	No	Yes	No
3a 	Are there any management or service contracts that may result in private of bond-financed property?									
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or outside counsel to review any management or service contracts relating to property?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or outside counsel to review any research agreements relating to the finance									
4	Enter the percentage of financed property used in a private business use b other than a section $501(c)(3)$ organization or a state or local government							•		
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government									
6	Total of lines 4 and 5									
7	Does the bond issue meet the private security or payment test?									
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?									
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of		•				•		•
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 1 141-12 and 1 145-2?	sections								
9	Has the organization established written procedures to ensure that all none bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?									
Par	t IV Arbitrage									
		Α		В			С		D	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield	Yes	No	Yes	No		res	No	Yes	No
	Reduction and Penalty in Lieu of Arbitrage Rebate?									
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?									
b	Exception to rebate?									
c	No rebate due?									
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?									
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?									
b	Name of provider									
С	Term of hedge								-	
d	Was the hedge superintegrated?									
e	Was the hedge terminated?									

Pa	rt IV Arbitrage (Continued)								•
	· · · · · · · · · · · · · · · · · · ·	А	Α		В		С		
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?								
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?								
7	Has the organization established written procedures to monitor the requirements of section 148?								
Pa	rt V Procedures To Undertake Corrective Action								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?								

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K (Form 990) 2014

DLN: 93493130004336

OMB No 1545-0047

### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization MORAVIAN COLLEGE	Employer identificati	ion numbe	er				
24-0795460							
art I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)							
Complete if the organization a	nswered "Yes" on Form 990, Part IV, line	25a or 25b, or For	m 990-EZ, Part V, lın	e 40b			
1 (a) Name of disqualified person	(b) Relationship between disqualified	(c) Description	n of transaction	<b>(d)</b> Cor	rected?		
	person and organization			Yes	No		
_							

2	Enter the amount of tax incurred by organization managers or disqualified persons during the year under section
	4958
3	Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

#### Part II

#### Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	<b>(b)</b> Relationship with organization	Purpose of	(d) Loan or from th organization	ne	(e)Original principal amount	<b>(f)</b> Balance due		ļ i		(h) Approved by board or committee?		ten ent?
			То	From			Yes	No	Yes	No	Yes	No

Total	<b>▶</b> \$									
Part III Grants or Assistance Benefiting Interested Persons.										
Complete if t	Complete if the organization answered "Yes" on Form 990, Part IV, line 27.									
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of assistance	<b>(d)</b> Туре	e of assistanc	e <b>(e)</b> Purpos	e of assistance				
(1) Various Individuals	Trustees	104,519	Financial a	ıd	Financial as	sistance for				

	Part IV Business Transactions Involving Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.								
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	zation's				
				Yes	No				

Part V	Supplemental Inform	Supplemental Information								
	tion for responses to questions on Schedule L (see instructions)									
Return Reference Explanation										

Schedule L (Form 990 or 990-EZ) 2014

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Department of the Treasury Internal Revenue Service

**SCHEDULE M** 

(Form 990)

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

**Noncash Contributions** 

Inspection

Name of the organization MORAVIAN COLLEGE

**Employer identification number** 

24-0795460

Pa	III Types of Property				0793400			
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash contr			nts
1	Art—Works of art	Х	3	6,003	FMV			
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Χ	21	268,982	FMV			
10	Securities—Closely held stock .	Х	1	331,320	FMV			
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
	Real estate—Commercial							
	Real estate—Other							
	Collectibles							
	Food inventory							
	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
	Other►( pment)	Х	5	21,200	FMV			
<b>26</b> Prize	Other►(	Х	1	3,449	FM∨			
	other►(	X	4	2,929	FM\/			
	ets/apparel/trees )	_ ^		2,525				
28	O ther ▶ ()							
29	Number of Forms 8283 received by th for which the organization completed F				9			0
20-	During the year, did the organization i	socowo by	contribution any proporty	enarted in Bart I lines 1	through 29 that		Yes	No
Jua	it must hold for at least three years fr							
	for exempt purposes for the entire hol			, and winch is not require	d to be used			
h	If "Yes," describe the arrangement in					30a		No_
31	Does the organization have a gift acc		licy that requires the revie	w of any non-standard co	ntributions?	31	Yes	
3∠a	Does the organization hire or use thir contributions?	u parties of	related organizations to s	· · · · · · · ·		32a	Yes	
b	If "Yes," describe in Part II							
33	If the organization did not report an a	mount in co	olumn (c) for a type of prop	erty for which column (a)	ıs checked,			
	describe in Part II							

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, to number of items received, or a combination of both. Also complete this part for any additional information.		
Return Reference	Explanation	
• •	Moravian College hires a brokerage firm to sell all securities received in-kind upon confirmation of	

Schedule M (Form 990) (2014)

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OMB No 1545-0047

2014

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# SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization MORAVIAN COLLEGE	Employer identification number
	24-0795460

Return Reference	Explanation
Form 990, Part VI, Section A, Line 2	Michael ⊟lis (College Trustee) and Anne Reid (College Treasurer have a business relationship

Return Reference	Explanation
Form 990, Part VI, Section B, Line 11b	Moravian College and Theological Semnary ("Institution") recognize that the governance role of its respective Board of Trustees includes the annual review of the Form 990 Accordingly, the Institution requires review of the Form 990 by the Boards prior to its filing on an annual basis. The review process includes the opportunity for Board members to provide feedback and requires documented responses from management that address Board member questions and concerns. The process, as outlined below, must be completed no later than the 15th day of the 11th month following the fiscal year ending period (assuming all extensions have been timely filed). With extensions filed, for a June 30th fiscal year end, the process must be completed and the 990 must be filed no later than May 15th of the following year. A Board resolution is not required in order for the Form 990 to be filed. Process 1. Management shall be responsible for assembling, preparing and inputing all required information necessary for filling out the online Form 990. Initial Draft shall be reviewed by management and external Auditor for accuracy. Accuracy of the Initial Draft shall be verified by management through. *Ensuring the accuracy of the content input is properly reflected in the Initial Draft 3. Any changes by management to the Initial Draft shall be incorporated where appropriate, and a revised draft ("Revised Draft") of the 990 will generated. 4. Management shall ensure that changes to the Initial Draft are properly reflected in the Revised Draft and that the Revised Draft, with the accuracy of the content now verified by management, will make the Revised Draft available for review to all members of the Audit Committee Management will make the 990 available to the committee members via a secure Trustee website 6. When the committee members have had an opportunity to sufficiently review the 990, the Audit Committee shall meet with management (in person or via teleconference) to discuss content of Revised Draft and present any recommended changes

Return Reference	Explanation
Form 990, Part VI, Section B, Line 12c	Conflicts of interest forms for all employees are initially submitted to the Office of Human Resources. The Chief Human Resource Officer assesses whether action or monitoring is required, soliciting the opinion of the Vice President for Finance and Administration if necessary. All conflicts that are disclosed are reported to the Audit Committee at least annually. Conflict of interest forms for trustees are submitted to, and reviewed by, the office of the President. Persons are required to comply with the Policy and disclose and announce any conflict, and abstain from involvement in any decision where the conflict would be apply.

Return Reference	Explanation
Form 990, Part VI, Section B, Line 14	The College has specific policies with regards to Document Retention and Destruction by department. An initiative is currently underway to produce an institutional Document Retention and Destruction Policy to consolidate these multiple departmental policies into one institutional policy

Return Reference	Explanation	
	Form 990, Part VI, Section B, Line 15	Purpose As delegated representatives of the Joint Executive Committee of the Board of Tru stees of Moravian College and Moravian Theological Seminary, the Executive Compensation Su b-Committee ("Committee") has the power, duty and responsibility to determine the institut ions Executive Compensation Philosophy and to establish such guidelines, rules and proced ures as necessary for the proper and efficient administration of the Executive Compensation Program (ECP)* Further, the Committee acknowledges its responsibility to ensure that the program is appropriate in view of its mission, and tax-exempt status, and that its compensation and benefits are reasonable and not excessive. To that end, the Committee shall re view and approve all forms of executive compensation and benefits in a manner necessary to qualify for the "Rebutable Presumption of Reasonableness" under the intermediate sanction is rules of section 4958 of the Internal Revenue Code. Membership The Committee shall be comprised of eight (8) members appointed by the Chair of the Joint Board All 8 members shall all be members of the Joint Executive Committee. The Chair of the College, The Chair of the College, The Chair of the Seminary, The Chair of the Seminary Board, The Co-Chair of the Finance Committee of the Seminary, The Chair of the College, The Chair of the Seminary Board, The Co-Chair of the Finance Committee of the Seminary, The Chair of the Committee on Investments, and The Chair of the Academic Committee of the College 2. The president at ends all meetings (except when the Committee meets in Executive Session) as a non-voting member Executives. The Committee will determine the compensation of the President of the College. The executives whose compensation will be approved by the Committee currently consist of the 61 dadditional individuals in the following positions.  The Vice President of Finance and Administration, - The Vice President of Academic Affairs and Dean of the Fasion. The Vice President of Finance and Administration, - The Vice P

Return Reference	Explanation	
	Form 990, Part VI, Section B, Line 15	current year performance review, 360 reviews from the President's Senior Staff, and input from every board member (optional) via a standard performance evaluation form - The President shall submit his/her current year performance evaluation of each one of the Senior Staff to the Committee. This evaluation shall be based on regular annual performance review, 360 reviews and input from each Committee Chair of the two Board(s) who annually shall submit to the President an evaluation of the Senior Staff member who supports that Committee - The President will recommend salary adjustments for his senior staff to the Committee for review and approval - Set, monitor and review the compensation of the President - A pprove the President's compensation recommendations of the members of his/her Senior Leade rship Team - Ensure that said compensation is reasonable and within the bounds of IRS codie 4958 (Intermediate Sanctions). In reaching this judgment the Committee seeks out expert opinion, market analysis and may retain an independent consultant for this purpose - Esta blish, monitor and determine accomplishment of pay award goals for the President - Approving accomplishment of pay award goals for other executives, as applicable - Resolve and determine all disputes or questions arising under the program, including the power to determ neither rights of executives and to remedy any ambiguities, inconsistencies or omissions - Amend or restructure the program at any time and for any reason - Inform the Board of Trustees and the Joint Executive Committee as appropriate - Assure compliance with IRS regulations including approval of the top five (5) paid positions

Return Reference	Explanation
•	Financial Statements are available on the College website (www moravian edu). Governing documents and conflict of interest policies are made available upon request

Return Reference	Explanation
Form 990, Part XI, Line 9	Change in value of split interest agreements -\$107,714, Unrelated business income from 990T -\$155,207