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DLN: 93493132033636

Form 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the 2	2014 cal		ing 07-01-2014 , and ending 06-30-2	015			
		pplicable	C Name of organization MESSIAH COLLEGE			D Empl	oyer idei	ntification number
_	lress ch	_				23-1	35266	1
	ne char	_	Doing business as					
	ıal retur	rn	Number and street (or P O box r	f mail is not delivered to street address) Room	n/suite	E Telepl	none num	ber
Fina		nınated	One College Ave Suite 3010	, main is not demonstrate of street dataless, these	i, saite	(717)766-2	511
┌ Am	ended r	return		ountry, and ZIP or foreign postal code				
┌ App	lication	pending	Mechanicsburg, PA 17055			G Gross	receipts \$	5 163,910,701
			F Name and address of p	rıncıpal officer	H(a)	Is this a grou	p return	for
			Kım S Phipps One College Ave			subordinates		┌ Yes 🗸 No
			Suite 3010	_	Н(b)	Are all subord	dinates	□ Yes □ No
			Mechanicsburg, PA 1705		_	ıncluded?		
I la	x-exem	pt status	✓ 501(c)(3) 501(c)() •	¶ (insert no)		If "No," attac	h a list	(see instructions)
J W	ebsite	:► http	o //www messiah edu		H(c)	Group exemp	tion nur	mber 🟲
K Forr	n of org	ganızatıon	Corporation Trust Associa	tion	L Yea	r of formation 1	.909 M	State of legal domicile PA
Pa	rt I	Sum	mary					
Governance		toward m	naturity of intellect, character, nd society	of the liberal and applied arts and sci and Christian faith in preparation for I	ives of serv	rice, leadersh	p, and r	econciliation in
Š	2 (Check th	nis box দ if the organization	discontinued its operations or dispose	ed of more t	han 25% of it	s net as	sets
න් ග	3 1	Number	of voting members of the gove	rning body (Part VI, line 1a)			з	32
Activities &	l			rs of the governing body (Part VI, line			4	2.9
ξ	5 1	Total nu	mber of individuals employed i	n calendar year 2014 (Part V, line 2a)		5	3,362
4	6 ⊺	Total nu	mber of volunteers (estimate i	fnecessary)			6	200
				Part VIII, column (C), line 12			7a	122,184
	b P	Net unre	lated business taxable income	e from Form 990-T, line 34	<u> </u>		7b	()
	8	Contri	hutions and grants (Part VIII	line 1h)		Prior Year 9,920	021	7,509,276
9	9			, line 2g)	: 	111,716		114,798,168
Rayenue	10			mn (A), lines 3, 4, and 7d)		3,820		5,169,768
ď.	11	Other	revenue (Part VIII, column (A	a), lines 5, 6d, 8c, 9c, 10c, and 11e)		573	,637	631,688
	12			l 1 (must equal Part VIII, column (A),	line	126,030	560	128,108,900
	13			irt IX, column (A), lines 1–3)	_	34,105		36,039,377
	14			t IX, column (A), line 4)		31,103	0	0
	15		·	oyee benefits (Part IX, column (A), line		54,267	822	56,092,956
\$		5-10)		V saluman (A.V. lima d.d.a.V.			0	
Expenses	16a			X, column (A), line 11e)	•		0	0
五	b		ndraising expenses (Part IX, column		-			
	17), lines 11a-11d, 11f-24e)		37,446		36,445,168
	18 19			nust equal Part IX, column (A), line 25 ie 18 from line 12		125,820	,272	128,577,501 -468,601
Not Assets or Fund Bafances			activity expenses basequee iiii			inning of Curr Year		End of Year
esse Base	20	Total	assets (Part X, line 16)			319,850	,172	310,789,107
2 g	21					69,884		66,497,597
	22 t III		sets or fund balances Subtra ature Block	ct line 21 from line 20	•	249,965	,186	244,291,510
Unde my kr	r pena nowled rer ha	dge and l is any kr Signa DAVI Type	belief, it is true, correct, and c nowledge sture of officer D WALKER VP FOR FINANCE/PLANNI or print name and title		r than office	2016-05-09 Date		
Dois	1		rınt/Type preparer's name	Preparer's signature	Date	Check If self-employed		
Paid			irm's name 🕨			Firm's EIN 🕨		
	pare Onl		irm's address 🟲			Phone no		

Form	1990 (2014)				Page 2
Par		nt of Program Service chedule O contains a respons	Accomplishments e or note to any line in this Part I	II	
1	Briefly describe t	he organization's mission			
spiri	t rooted in the Anal	baptıst, Pıetıst, and Wesleyan	and applied arts and sciences Th traditions of the Christian Churc preparation for lives of service, le	h Our mission is to educate me	en and women toward
2	the prior Form 99	0 or 990-EZ?		which were not listed on	┌ Yes ┌ No
	If "Yes," describe	these new services on Sche	dule O		
3		on cease conducting, or mak	e significant changes in how it cor	nducts, any program	┌ Yes ┌ No
	If "Yes," describe	these changes on Schedule	0		
4	expenses Section		complishments for each of its thr ganizations are required to report h program service reported		
4a	(Code) (Expenses \$ 1	.13,605,664 including grants of \$	36,039,377) (Revenue \$	114,798,168)
	graduate education	to approximately 3000 students. Th	college located in Mechanicsburg, PA Me e College also conducts research on critic reign cross-cultural experiences in lesser	al education issues, is involved in local	
4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$	including grants of \$) (Revenue \$)
4d	Other program s	ervices (Describe in Schedul	e O)		
	(Expenses \$		ng grants of \$	0) (Revenue \$	0)
4e	Total program se	ervice expenses ► 11.	3,605,664		

Part IV	Che	rklist	of Re	auired	Sche	dules
4:11.7.4	CHE	CRIISL	OI NO	uuncu	SCHE	uuics

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"						
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes			
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f g}$	2	Yes			
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo		
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		Νo		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No		
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No		
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes			
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable					
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes			
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes			
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No		
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No		
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes			
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No		
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes			
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No		
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 🥵	13	Yes			
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes			
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes			
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No		
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No		
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b				

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
		28a		No
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V , line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note, All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
	Estable combana control of Paul 2 of Estable 2006 Estable 2007		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 237 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
Za	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	ı.		Ti.
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	5c 6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		No
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			1
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

See mistractions.							
Check if Schedule O contains a response or note to any line in this Part VI							

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νο
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal F	Reveni	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			-
	The state of the foundation of the process in schedule of the mistractions,		l l	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16a		Νo
		16a		No

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed▶PA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website V Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records
 - ►DAVID S WALKER CPA One College Ave Suite 3010
 - Mechanicsburg, PA 17055 (717) 766-2511

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more t perso	han d n is	one both	box, an	heck unless officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Lb	Sub-Total				
c	Total from continuation sheets to Part VII, Section A	►			
d	Total (add lines 1b and 1c)	•	1,456,808	59,500	289,999

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►24

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	103	No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
Edwin L Heim Company 1918 Greenwood St Harrisburg, PA 17105	Electrical Contractor	875,340
Greenfield Architects LTD PO Box 10726 Lancaster, PA 17605	Arcitectural Engineering	350,696
Dewberry LLC 11 North Third St Harrisburg, PA 17101	Architectural Engineering	241,746
Rhoads & Sinon One S Market Square 12th Floor Harrisburg, PA 171081146	Legal services	195,290
Derck & Edson Associates LLP 33 South Broad Street Lititz, PA 17543	Architectural Engineering	124,877
2 Total number of independent contractors (including but not limited to those listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \(\mathbb{F} 6 \)

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Contributions, Gifts, Grants and Other Similar Amounts	b d e f g
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Cor anc	h
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Pogram Serwce Revenue	2a
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Form 99	90 (20)14)						Page 9
Part V	/III	Statement o		co or note to any lir	o in this Bart VIII			
		Check IT Scheal	ule O contains a respon		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
တ္က	1a	Federated cam	paigns 1a	0				
ant	ь	Membership du	es 1b	0				
يَقِ ق	c	Fundraising eve	ents 1c	0				
ifts,	d	Related organiz	zations 1d	0				
n Gii	e	Government grants	s (contributions) 1e	981,748				
tions r Sit	f	All other contribution	ons, gifts, grants, and 1f	6,527,528				
Contributions, Gifts, Grants and Other Similar Amounts	g		ons included in lines	420,676				
Con	h	Total. Add lines	s 1a-1f	🗼	7,509,276			
				Business Code				
euri	2a	Tuition & Fees		611710	90,254,803	90,254,803	0	0
9 <u>8</u>	ь	Auxillary Enterprise	es	611710	21,655,818	0	59,274	21,596,544
- Ce	С	Registration & other	er fees	721000	2,365,443	2,302,533	62,910	0
ž.	d							
ص 2	е							
Program Service Revenue	f	All other progra	am service revenue		522,104	0	0	522,104
	g	Total. Add lines	s 2a-2f	🛌	114,798,168			
	3		ome (including dividence ar amounts)		5,408,661	o	0	5,408,661
	4		stment of tax-exempt bond p		0	0	0	0
	5	Royalties		▶	1,938	0	0	1,938
		·	(ı) Real	(II) Personal				
	6a	Gross rents	391,945	0				
	ь	Less rental expenses	0	0				
	c	Rental income	391,945	0				
	d	or (loss) Net rental incoi	me or (loss)		391,945	О	0	391,945
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other	35,559,666	3,242				
	ь	than inventory Less cost or						
		other basis and sales expenses	35,801,801	0				
	c	Gain or (loss)	-242,135	3,242				
	d	Net gain or (los	ss)		-238,893	0	0	-238,893
Other Revenue	8a	Gross income f events (not inc \$	luding 0 s reported on line 1c)					
<u>.</u>			а	0				
Ť	b		penses b	0				
0	С		(loss) from fundraising e	events 🛌	0		0	0
	9a		rom gaming activities ne 19 a					
	ь	Less direct ex	penses b	0				
	c		(loss) from gaming activ	vities	o	0	0	0
	10a	Gross sales of	ınventory, less	· -				
		returns and allo	owances . a	0				
	ь	less cost of a	oods sold b	0				
	1		(loss) from sales of inve		o	0	0	0
		Miscellaneous		Business Code				
	11a	Earned Discour		900099	58,305	0	0	58,305
	ь	Mgmt/Consulti		900099	30,085	0	0	30,085
	c		<u> </u>					
	d	All other reven	ue		149,415	0	0	149,415
	e		s 11a-11d	🕨	227.00-			
	12		See Instructions		237,805			
	1			- 1	128,108,900	92,557,336	122,184	27,920,104

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must comp

section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete	olumn (A
--	----------

	on 501(c)(3) and 501(c)(4) organizations must complete all columns. Al			iete Column (A)	
	Check if Schedule O contains a response or note to any line in this		(B)		<u> </u> (D)
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0	0		
2	Grants and other assistance to domestic individuals See Part IV, line 22	34,435,502	34,435,502		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	1,603,875	1,603,875		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors, trustees, and key employees	830,793	306,945	397,232	126,616
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0	0		0
7	Other salaries and wages	39,811,226	32,716,021	5,847,194	1,248,011
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,438,057	1,931,394		87,403
9	Other employee benefits	10,073,088	8,512,537	1,351,291	209,260
10	Payroll taxes	2,939,792	2,382,534	458,947	98,311
11	Fees for services (non-employees)		, , , , , , , , , , , , , , , , , , , ,	, · · · · · · · · · · · · · · · · · · ·	,
а	Management	0	0	0	0
b	Legal	140,066	0	140,066	0
c	Accounting	7,312	0	, , , , , , , , , , , , , , , , , , ,	0
d	Lobbying	0	0	 	0
e	Professional fundraising services See Part IV, line 17	0			0
f	Investment management fees	594,277	0	594,277	0
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,480,715	1,761,904		77,746
12	Advertising and promotion	1,006,999	902,535	 	44,091
13	Office expenses	3,691,419	3,256,277		112,126
14	Information technology	765,531	748,179	5	17,347
15	Royalties	0	0	0	0
16	Occupancy	5,190,400	4,689,516		40,610
17	Travel	3,395,315	2,833,849	416,864	144,602
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	3,333,313	0	·	0
19	Conferences, conventions, and meetings	277,486	203,387	54,029	20,070
20	Interest	711,634	721,486	· ·	0
21	Payments to affiliates	711,031	721,100	· · · · · ·	0
22	Depreciation, depletion, and amortization	10,931,072	10,410,337	520,735	0
23	Insurance	730,311	70,485		0
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	750,511	,,,,,,	537,020	0
а	Tuition for External Programs	1,574,932	1,574,932	0	0
b	Purchases for Resale	4,744,720	4,438,485	306,235	0
С					
d					
e	All other expenses	202,979	105,484	92,599	4,896
25	Total functional expenses. Add lines 1 through 24e	128,577,501	113,605,664	12,740,748	2,231,089
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

	rt X	Check if Schedule O contains a response or note to any line i	n this Pa	art X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			91,739	1	90,407
	2	Savings and temporary cash investments			14,716,986	2	13,119,300
	3	Pledges and grants receivable, net			5,079,515	3	4,736,176
	4	Accounts receivable, net			1,734,053	4	1,826,458
Assets	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete Schedule L	Part II o	f	24.005	-	22 667
	6	Loans and other receivables from other disqualified persons (4958(f)(1)), persons described in section 4958(c)(3)(B), and and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedul	d contrib employe	utıng employers	24,995	6	23,667
8	7	Notes and loans receivable, net			2,854,757	7	2,786,575
AS	8	Inventories for sale or use			804,460	8	591,226
	9				766,588	9	1,360,202
	10a	Prepaid expenses and deferred charges	10a	295,157,880	·	9	1,000,202
	ь	Complete Part VI of Schedule D Less accumulated depreciation	10a	160,177,200	131,272,491	10c	134,980,680
		Investments—publicly traded securities		· ·	132,017,461	11	126,017,423
	11				22,417,070	12	20,666,411
	12	Investments—other securities See Part IV, line 11			22,417,070		20,666,411
	13	Investments—program-related See Part IV, line 11	0	13			
	14	Intangible assets					
	15	Other assets See Part IV, line 11			8,070,057	15	4,590,582
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			319,850,172	16	310,789,107
	17	Accounts payable and accrued expenses			5,517,099	17	6,259,429
	18	Grants payable			2,383,031		2,409,848
	19	Deferred revenue			2,812,102	19	2,721,569
	20	Tax-exempt bond liabilities			46,838,847	20	43,372,327
S	21	Escrow or custodial account liability Complete Part IV of Sc			0	21	0
Liabiliti∈	22	Loans and other payables to current and former officers, directed employees, highest compensated employees, and disquare		ıstees,			
iak		persons Complete Part II of Schedule L			0	22	0
-	23	Secured mortgages and notes payable to unrelated third part	ies .	•	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties			0	24	0
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete F	art X of	Schedule	40,000,007		44 704 404
		D		12,333,907	25	11,734,424	
	26	Total liabilities. Add lines 17 through 25			69,884,986	26	66,497,597
S & S		Organizations that follow SFAS 117 (ASC 958), check here ▶ lines 27 through 29, and lines 33 and 34.	√ and	complete			
ē.	27	Unrestricted net assets	203,212,706	27	196,812,240		
<u> </u>	28	Temporarily restricted net assets	15,218,852	28	14,896,032		
Fund Balance	29	Permanently restricted net assets	31,533,628	29	32,583,238		
Fu		Organizations that do not follow SFAS 117 (ASC 958), check	here 🕨	┌─ and			
<u>.</u>		complete lines 30 through 34.					
Š	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
Ą	32	Retained earnings, endowment, accumulated income, or othe	r funds			32	
Ř	33	Total net assets or fund balances			249,965,186	33	244,291,510
_	34	Total liabilities and net assets/fund balances			319,850,172	34	310,789,107

Pai	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		•	<u> </u>	দ
1	Total revenue (must equal Part VIII, column (A), line 12)	1		128,1	.08,900
2	Total expenses (must equal Part IX, column (A), line 25)	2		128,5	577,501
3	Revenue less expenses Subtract line 2 from line 1	3		-2	168,601
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		249,9	965,186
5	Net unrealized gains (losses) on investments	5		-4,6	666,815
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		- [38,260
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		244,2	291,510
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	▼ Separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Software ID: 14000267 **Software Version:** v1.00

EIN: 23-1352661

Name: MESSIAH COLLEGE

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion (e nan o n is b	ne b oth ctor/	ox, u an of /trus	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2,2033 11300)	2,1000	related organizations
(1) George A Parmer	2	X		×				0	0	0
Chair, Board of Trustees (1) Craig E Sider	0 2									
		х		х				0	0	0
Vice Chair, Board of Trustees (2) Todd F Lehman	2	×		x				0	0	0
Secretary, Board of Trustees	0 2									
(3) Rim A Hinckley		X		х				0	0	0
Treasurer, Board of Trustees (4) Barbara A Avery	0 2									
Trustee		x						0	0	0
(5) Larry Bashore	2									
Trustee	0	X		L	L	L	L	0	0	0
(6) Heidi G Bingaman	2	х						0	0	0
Trustee	0	^						Ů		
(7) Odvard Egil Dyrli	2	X						0	0	0
Trustee (8) Linda D Eremita	0 2									
		Х						0	0	0
Trustee (9) Carole Forker Gibbons	2									
Trustee	0	X						0	0	0
(10) Richard L Godshall	2	x						0	0	0
Trustee	0	^						Ů		
(11) Scott A Heintzelman	2	X						0	0	0
Trustee (12) Sally Hoober	0 2									
Trustee	0	X						0	0	0
(13) Joachim J Huerter	2	<u></u>							_	_
Trustee	0	X						0	0	0
(14) Linden K Hustedt	2	X						0	0	0
Trustee	0								, and the second	
(15) Richard E Jordan II	2	X						0	0	0
Trustee (16) Ronald M Katzman	0 2									
Trustee		X						0	0	0
(17) J Gary Langmuir	2	V						0	0	0
Trustee	0	Х						0	U	0
(18) Emerson L Lesher	2	X						0	0	0
Trustee (19) James A Martin	0 2									
. ,		X						0	0	0
Trustee (20) Stephen W McBeth	2									
Trustee		X						0	0	0
(21) Kenneth V Moreland	2	V							0	
Trustee	0	X						0	0	0
(22) Barabara G Moses	2	x						0	0	0
Trustee	0 2								_	
(23) Rodney L Musser		x						0	0	0
Trustee (24) Linda R Pheasant	2									
Trustee		X						0	0	0
	•	•		•	•	•	•	•	•	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion (nan o n is b	ne booth a	ox, u an of trus	nless ficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Office	Key employee	Highest compensated employee	Former	2,2000 11200,	2,2333 11333,	related organizations
(26) Marlın Rıegsecker	2	l x						0	0	0
Trustee	0	^						9	Ů	
(1) Alan Robinson	2	l x						0	0	0
Trustee	0	^						U	0	0
(2) Anthony J Schiano	2	V						0		
Trustee	0	X						0	0	0
(3) Kım R Smith	2							_	_	_
Trustee	0	×						0	0	0
(4) Eunice F Steinbrecher	2							_	_	_
Trustee	0	X						0	0	0
(5) Jerry L Wenger	2								_	_
Trustee	0	×						0	0	0
(6) Kım S Phipps	40								_	
President	0	X		Х				297,745	0	76,028
(7) David S Walker	40			.,				465.000		22.227
VP for Finance and Planning, Assistant Treasurer	0			X				165,393	0	23,327
(8) Barry G Goodling	40							167.020		46.042
VP for Advancement, Assistant Secretary	0			Х				167,030	0	46,842
(9) Randall G Basınger	40				,			174 244		30.404
Provost	0				Х			174,214	0	30,484
(10) Lois J Voigt	40					,		127.266		10.112
Chief Investment Officer	0					X		137,266	0	19,112
(11) William G Strausbaugh	40					,		122 101	0	20 502
Associate Provost and Chief Information Officer	0					X		132,101	U	39,583
(12) Kathrynne G Shafer	40					,		120 720	0	35,000
Vice President for Operations	0					Х		130,720	0	25,990
(13) Amanda A Coffey	40					,		120 506		16.466
Vice President for HR & Compliance	0					Х		129,586	0	16,466
(14) D Kelly Phipps	27									
Senior Advisor to VP of Advancement, Pres & CEO Rider Musser Dev LLC	13					Х		122,753	59,500	12,167

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DLN: 93493132033636

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		he organization		Employer identification	ation number						
MESSI	AH COL	LLEGE					23-1352661				
Pa	rt I	Reason for Publi	ic Charity S	Status (All organiza	tions must co	mplete this n		ns			
		zation is not a private f		`			•				
1	Ť	A church, convention		•	= -	•	= -				
2	Ī	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)									
3	Ė	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).									
4	,										
7	,	hospital's name, city,		stated in Conjunction v	vicii a nospitai c	iescribed iii sec		J. Linter the			
5	Г	An organization opera	ted for the ber	nefit of a college or uni	versity owned o	or operated by a	governmental unit d	escribed in			
		section 170(b)(1)(A)			,	. ,					
6	Г	A federal, state, or loc			described in s e	ection 170(b)(1)(A)(v).				
7	Ė	An organization that n						ieneral nublic			
•	'	described in section 1	•	•	• •	om a governme	intar anne or monrene g	general public			
8	\sqcap	A community trust de				tII)					
9	Γ	An organization that n	ormally receiv	es (1) more than 33:	1/3% of its supp	ort from contrib	outions, membership	fees, and gross			
		receipts from activitie	s related to its	s exempt functions—s	ubject to certai	n exceptions, a	nd (2) no more than 3	331/3% of			
		its support from gross									
		acquired by the organ				•	•				
10	Г	An organization organ									
11	_	An organization organ	•	•	•	•		out the nurnoses of			
	'	one or more publicly s	•	•							
		the box in lines 11a th									
а	Г	Type I. A supporting of									
		supported organizatio				ty of the directo	ors or trustees of the	supporting			
b	\vdash	organization You mus Type II. A supporting	-			with its sunnor	ted organization(s)	ov having control or			
	'	management of the su	_					=			
		must complete Part I			•		5 11	3 ()			
C	Γ	Type III functionally						grated with, its			
	_	supported organizatio									
d	ı	Type III non-function not functionally integr									
		(see instructions) Yo					intent and an accentiv	eness requirement			
е	Γ	Check this box if the o					a Type I, Type II, T	ype III functionally			
		ıntegrated, or Type II									
f		Enter the number of s									
g		Provide the following i	nformation abo	out the supported orga	ınızatıon(s)						
			1	Т	ı			T			
		ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org		(v) A mount of	(vi) A mount of			
		organization		organization (described on lines	listed in your		monetary support (see instructions)	other support (see instructions)			
	(described on lines document? (see instructions) instructions)										
	section (see										
	instructions))										
					Yes	No					
Tota	1										

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% and stop here. The organization qualifies as a publicly supported organization					∕o or more, ch	
h	33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 Amounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in		
3 Administrative expenses paid to accomplish exemp	anızatıons		
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec			
6 Other distributions (describe in Part VI) See instru			
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions			
9 Distributable amount for 2014 from Section C, line			
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

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DLN: 93493132033636

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at $\underline{www.irs.gov/form990}$.

Name of the organization **Employer identification number** MESSIAH COLLEGE

				1352661		
a r'	Organizations Maintaining Donor Adv		-unds	or Accounts.	Complete	e ıf th
	organization answered "Yes" to Form 990,	(a) Donor advised funds	1	(b) Funds and ot	heraccour	ntc
7	otal number at end of year	(a) Donor advised funds		(b) I ulius aliu ot	ner accoun	11.5
	aggregate value of contributions to (during year)					
	aggregate value of grants from (during year)					
	aggregate value of grants from (during year)					
	,					
	Did the organization inform all donors and donor adviso funds are the organization's property, subject to the org	5	nor advi	sea	☐ Yes	ΓN
	Did the organization inform all grantees, donors, and doused only for charitable purposes and not for the beneficanferring impermissible private benefit?				┌ Yes	┌ N
rt	Conservation Easements. Complete if	the organization answered "Yes"	to Forn	า 990, Part IV,	lıne 7.	
	Purpose(s) of conservation easements held by the orga Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education) Preservation of a Preservation of a	certifie	d historic structi	ıre	
	easement on the last day of the tax year					
				Held at the E	nd of the	Year
•	Total number of conservation easements		2a			
•	Total acreage restricted by conservation easements		2b			
	Number of conservation easements on a certified histo	rıc structure ıncluded ın (a)	2c			
	Number of conservation easements included in (c) acq nistoric structure listed in the National Register	uired after 8/17/06, and not on a	2d			
	Number of conservation easements modified, transferre	ed, released, extinguished, or terminat	ed by th	e organization d	uring	
t	he tax year 🗠					
	Number of states where property subject to conservation	on easement is located be				
1	Does the organization have a written policy regarding tenforcement of the conservation easements it holds?		 ndling of	violations, and	□ Yes	ΓN
:	Staff and volunteer hours devoted to monitoring, inspec	ting, and enforcing conservation ease	ements d	uring the year		
	Amount of expenses incurred in monitoring, inspecting	, and enforcing conservation easemen	ts during	g the year		
	►\$ Does each conservation easement reported on line 2(d and section 170(h)(4)(B)(ii)?) above satisfy the requirements of se	ection 17	70(h)(4)(B)(ı)	┌ Yes	┌ĸ
	In Part XIII, describe how the organization reports con palance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	footnote to the organization's financia				
	Organizations Maintaining Collections Complete if the organization answered "Ye	s of Art, Historical Treasures,	or Otl	ner Similar A	ssets.	
1	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assets service, provide, in Part XIII, the text of the footnote to	16 (ASC 958), not to report in its reverse held for public exhibition, education	, or rese	arch in furtheran		С
,	f the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asset service, provide the following amounts relating to these	s held for public exhibition, education				С
	(i) Revenue included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X			- \$		
	If the organization received or held works of art, historically amounts required to be reported under SFAS:	•				
		-11 (1.00) 50) relating to these items	-	L +		
	Revenue included in Form 990, Part VIII, line 1			► \$		

b Assets included in Form 990, Part X

Part	Organizations Maintaining Co	<u>llections of Art</u>	<u>, His</u>	<u>torical</u>	Treasu	<u>res, or O</u>	the	<u>r Similar As</u>	sets (d	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other recor	ds, ch	neck any	of the follo	owing that a	are a	significant use	e of its	
а	Public exhibition		d	┌ Lo	an or excl	nange progr	ams			
b	Scholarly research		e	Г о	ther					
c	Preservation for future generations									
4	Provide a description of the organization's c Part XIII	ollections and expla	ın hov	v they fu	rther the o	rganızatıon	's ex	empt purpose	ın	
5	During the year, did the organization solicit							ıılar	_	_
	assets to be sold to raise funds rather than				•				┌ Yes	□ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					answere	d "Y	es" to Form !	990, ———	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	dian or other interme	diary	for cont	rıbutıons o	r other ass	ets r	not	☐ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	follov	ving tabl	e	_				
						-		Aı	mount	
C	Beginning balance					_	1c			
d	Additions during the year					-	1d			
e	Distributions during the year					<u> </u>	1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	e 21,	for escr	w or custo	dial accou	nt lıa	bility?	☐ Yes	☐ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the	expla	anation h	as been p	rovided in F	art :	XIII		Γ
Pa	rt V Endowment Funds. Complete	ıf the organızatıor	n ans	wered						
		(a)Current year	(b)	Prior year				hree years back		years back
1a	Beginning of year balance	136,764,981		123,524,		120,273,910	-	126,435,373		111,630,497
b	Contributions	2,157,798		3,209,	038	1,418,851		1,522,778	<u> </u>	1,310,413
С	Net investment earnings, gains, and losses	-723,925		16,771,	582	8,507,463		-1,424,741		19,876,439
d	Grants or scholarships	1,221,402			0	1,106,486		1,009,120		1,028,678
e	Other expenditures for facilities and programs	5,853,866		6,740,	299	5,569,078		5,250,380		5,353,298
f	Administrative expenses	0			0	0		0	<u> </u>	0
g	End of year balance	131,123,586		136,764,	981	123,524,660		120,273,910	1	126,435,373
2	Provide the estimated percentage of the cur	rent year end baland	e (lın	e 1g, co	lumn (a)) h	neld as				
а	Board designated or quasi-endowment 🕨	74 %								
b	Permanent endowment ► 26 %									
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	0 % uld equal 100%								
За	Are there endowment funds not in the posse	ssion of the organiza	ation	that are	held and a	dmınıstered	d for	the		
	organization by								Yes	+
	(i) unrelated organizations						•		(i)	No
L	(ii) related organizations						•	3a	— 	No
ь 4	If "Yes" to 3a(II), are the related organization. Describe in Part XIII the intended uses of t	•					•	3	b	
	t VI Land, Buildings, and Equipme					ered 'Yes	' to	Form 990 Pa	art IV	ine
	11a. See Form 990, Part X, line			rgarnza	cion answ	rered res		101111 330, 11	arc 1 • , 1	
	Description of property				st or other nvestment)	(b) Cost or other basis (other)		(c) Accumulated depreciation	(d) Bo	ook value
1a	_and				2,626,048	, ,	0		†	2,626,048
	Buildings			2	00,909,713		0	91,254,682	1	.09,655,031
	_easehold improvements				17,128,198		0	10,779,773	_	6,348,425
	Equipment				68,847,106		0	58,142,745	+	10,704,361
e	Other				5,646,815		0	C		5,646,815
	I. Add lines 1a through 1e (Column (d) must o	equal Form 990, Part)	X, colu	mn (B), I	ine 10(c).)		•	🕨	1	34,980,680
	* *	·						Schedule	D (Form	990) 2014

Part VII Investments—Other Securities. Com See Form 990, Part X, line 12.	plete if the organization	answered 'Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives	0	Cost of the or your market takes
(2)Closely-held equity interests	0	
(3)Other (A) Private equity and venture capital	6,996,012	F
(B) Real Assets - Real Estate	4,750,000	
(C) Real Assets - based funds	4,177,042	
(D) Real Assets - held in trust	880,000	F
(E) Hedge Funds	2,417,130	F F
(F) Local Real Estate Development Company	1,446,227	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related. Con		
See Form 990, Part X, line 13.		ranswered les to form 930, Part IV, mie 11c.
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		,
Total (Column (h) must equal Form 990 Part X col (B) line 13)		
Total: (Column (B) mast equal form 350, fall N, col (B) line 15)		Part IV, line 11d See Form 990, Part X, line 15
(a) Descrip		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	
Part X Other Liabilities. Complete if the organ		o Form 990, Part IV, line 11e or 11f. See
Form 990, Part X, line 25. (a) Description of liability	(b) Book value	
1 (a) Description of Hability Federal Income taxes	(b) Book value	
Funds held in custody for others	145,753	
Annuities payable	7,341,206	
Funds held in trust for others	1,499,136	
Other liabilities	2,748,329	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	44 704 404	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	11,734,424	

Par	t XI		evenue per Audited Financial Sta vered 'Yes' to Form 990, Part IV, line		ents With Revenue p	er R	eturn Complete If		
1	Total	revenue, gains, and othe	r support per audited financial statements			1	86,270,215		
2	A mo	unts included on line 1 bu	t not on Form 990, Part VIII, line 12						
а	Netι	inrealized gains (losses)	on investments	2a	-4,666,815				
b	Dona	ted services and use of fa	acılıtıes	2b	0				
c	Reco	veries of prior year grants	5	2c	0				
d	Othe	r (Describe in Part XIII)		2d	-36,577,637				
e	A dd I	ines 2a through 2d .				2e	-41,244,452		
3	Subti	ract line 2e from line 1 .				3	127,514,667		
4	A mo	unts included on Form 99	0, Part VIII, line 12, but not on line 1				_		
а	Inve	stment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a	594,233				
b	Othe	r (Describe in Part XIII)		4b	0				
c	c Add lines 4a and 4b						594,233		
5						5	128,108,900		
Part	: XII		xpenses per Audited Financial St			per	Return. Complete		
			swered 'Yes' to Form 990, Part IV, lin			_	Τ		
1			r audited financial statements			1	91,943,891		
2			t not on Form 990, Part IX, line 25	ı	1				
а			acilities						
b		•		2b					
С		rlosses		20	0	-			
d		,		2d	0	_			
e				•		2e	0		
3				•		3	91,943,891		
4			0, Part IX, line 25, but not on line 1:		1				
а			uded on Form 990, Part VIII, line 7b .	. 4a	- 	1			
b		`		4b	36,039,377				
С				•		4c	36,633,610		
5		-	nd 4c. (This must equal Form 990, Part I, li	ne 18)	5	128,577,501		
		Supplemental Inf							
Part			Part II, lines 3, 5, and 9, Part III, lines 1a, lines 2d and 4b, and Part XII, lines 2d an				de any addıtıonal		
	Re	eturn Reference	Explanation						
Sched	dule D.	Part V , Line 4	The College uses endowment funds to manage long-term gifts according to donor intent. In						
	,	,	accordance with Pennsylvania law, a cert program services, operations, and schola by the endowment	aın per	centage of the endowmer	nt is sp	oent per year Some		
Scheo	dule D,	Part X, Line 2	The College qualifies as a tax-exempt, no Revenue Code Accordingly, there is no paccounts for uncertainties in income taxe prescribes a recognition threshold of mor appropriate taxing authority Measurement has been met Management determined the 30,2015 and 2014. The College's federative Exempt Organization Business Income Tour subsequent to June 30,2011. The College tax benefits in interest expense and penalegorians.	rovisions in action of the contract of the con	on for federal or state inco cordance with authoritati y-than-not to be sustaine e tax uncertainty occurs ere no tax uncertainties the rns of Organizations Exen iain subject to examinatio licy is to recognize intere	ome ta ve gui ed upo of the o nat me on by t	xes The College dance, which n examination by the recognition threshold et the threshold at June m Income Tax and he IRS for the years		
		Part XI, Line 2d	Financial aid of \$36,039,377 presented a change in value of split interest and bene	fıcıalıı	nterest in peripheral trust	s			
Sched	uie D.	Part XII. Line 4b	Financial aid of \$36,039,377 presented a	as cont	tra revenue in the financia	ai stat	ements		

Jenedale 2 (1 31111 33 3) 23 13		age 💆
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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As Filed Data -

DLN: 93493132033636

Employer identification number

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

SCHEDULE E

(Form 990 or 990-EZ)

Schools

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

ESS:	IAH COLLEGE			
Pa	rt I 23-1352661	·	YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, by other governing instrument, or in a resolution of its governing body?	laws,	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media duthe period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No, please explain If you need more space use Part II	у -	Yes	
4	Does the organization maintain the following?			
	Records indicating the racial composition of the student body, faculty, and administrative staff?		Yes	
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscrimina basis?	atory 4b	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4 c	Yes	
c	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
5	If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to			
	Students' rights or privileges?	5a		No
Ŀ	Admissions policies?	5b		Νo
c	Employment of faculty or administrative staff?	5c		Νo
d	Scholarships or other financial assistance?	5d		No
€	Educational policies?	5e		Νo
f	Use of facilities?	5f		No
g	J Athletic programs?	5g		No
ŀ	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	<u>5h</u>		No
	Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	6a 6b	Yes	No
	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 of Rev. Proc. 75-50.1975-2 C.B. 587. covering racial nondiscrimination? If "No." explain on Part II		Vas	110

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also provide any other additional information (see instructions)

Return Reference	Explanation
Schedule E, Part I, Line 3	Racially non-discriminatory policy is described in catalogs, brochures, recruiting activities, and wiebsites
Schedule E, Part I, Line 6	Schedule E, Part I, Line 6 - Federal funds are primarily received for Student Financial Aid programs, including the Federal Pell, FSEOG, work study, Perkins, Nursing Loan, and direct loan programs

Schedule E (Form 990 or 990-EZ) (2014)

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As Filed Data -

DLN: 93493132033636

OMB No 1545-0047

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection**

Employer identification number

MESSIAH COLLEGE				23-1352661	
Part I General Information "Yes" to Form 990, Part			ne United States. Co	omplete if the organiz	ation answered
1 For grantmakers. Does the of and other assistance, the grants or a used to award the grants or a	antees' eligibili	ty for the gran	ts or assistance, and	the selection criteria	✓ Yes
2 For grantmakers. Describe in assistance outside the United		ganızatıon's pı	rocedures for monitorii	ng the use of its grant	ts and other
3 Activites per Region (The follow	ing Part I, line 3	table can be du	uplicated if additional spa	ce is needed)	
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)	0	0			2,126,262

Schedule F (Form 990) 2014

Pa				i zations or Entitie ived more than \$5,0		•	9		to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								
2				ed above that are ro or counsel has pro					
3	Enter total num	nber of other or	ganizations or ent	ities					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

Part III can be	<u>e duplicated if additior</u>	<u>nal space is ne</u>	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) Institutional Financial Aid	East Asia and the Pacific	54		N/A		Financial Aid	Fair Market Value
(2) Institutional Financial Aid	Europe (including Iceland and Greenland)	7		N/A		Financial Aid	Fair Market Value
(3) Institutional Financial Aid	North America (including Canada and Mexico, but not the United States)			N/A		Financial Aid	Fair Market Value
(4) Institutional Financial Aid	Sub-Saharan Africa	12		N/A		Financial Aid	Fair Maket Value
(5) Institutional Financial Aid	Central America and the Caribbean	4	0	N/A		Financial Aid	Fair Market Value
(6) Institutional Financial	South America	3		N/A		Financial Aid	Fair Market Value
(7) Institutional Financial	South Asia	2	0	N/A	34,500	Financial Aid	Fair Market Value
(8)							
(9)	1						
(10)	1						
(11)	1			1			
(12)	1			1			1
(13)	†			1			
(14)	†			1			-
(15)	+						+
(16)	+		<u> </u>	†			+
(17)	+						
(18)	+			+			
					<u></u>	Set	adula E (Form 990) 2014

Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	দ	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Γ	Yes	ঘ	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Γ	Yes	্	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	ঘ	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Γ	Yes	্ব	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Г	Yes	√	Νo

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 2	Student financial need is substantiated based on information provided in the Free Applicat ion for Federal Student AidFAFSA Additionally, some aid is given based on High School G PA or standardized test (SAT or ACT) scores Title IV funds are handled in accordance with applicable provisions. The Financial Aid program is audited in compliance with the Federa I OMB A-133 guidelines, and no deficiencies were found during the time period covered by this filing.

Software ID: 14000267

Software Version: v1.00

EIN: 23-1352661

Name: MESSIAH COLLEGE

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	Student Cross Cultural Trips are 3 week Intensive courses offered In either January or May, depending on destination, where students travel to a destination country to experience that nations culture In addition, the international business institute (IBI) program, a 10 week course where students travel around Europe and Russia where students seek practical business experiences, is included in this total The program involves visiting headquarters of major global companies	228,487
Central America and the Caribbean	0	0	Program Services	Student Cross Cultural Trips are 3 week intensive courses offered in either January or May, depending on destination, where students travel to a destination country to experience that nations culture	72,202
East Asia and the Pacific	0	0	Program Services	Student Cross Cultural Trips are 3 week intensive courses offered in either January or May, depending on destination, where students travel to a destination country to experience that nations culture	233,998

Form 990 Schedule F Part I - Activities Outside The United States												
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region							
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	Student Cross Cultural Trips are 3 week intensive courses offered in either January or May, depending on destination, where students travel to a destination country to experience that nations culture	30,770							
Sub-Saharan Africa	0		Program Services	Student Cross Cultural Trips are 3 week Intensive courses offered In either January or May, depending on destination, where students travel to a destination country to experience that nations culture Also included are expenditures by the Collaboratory The Collaboratory The Collaboratory is a center at Messiah College for applied research and project based learning, in partnership with client non profit organizations, businesses, governments, and communities in our region and around the world A reas of engagement include science, engineering, health, information technology, business, and education	101,393							
East Asia and the Pacific	0	0	Program Services	A cademic & Related- Collab	116,827							

Form 990 Schedule F	<u> Part I - Activit</u>	<u>ies Outside Tl</u>	ne United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (including Iceland and Greenland)	0	0	Program Services	A cademic & Related- Collab	25,034
Russia and the newly independent States	0 0		Program Services	A cademic & Related- Collab	100,137
South Asia	0	0	Program Services	A cademic & Related- Collab	116,827

Form 990 Schedule F	Form 990 Schedule F Part I - Activities Outside The United States													
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region									
Sub-Saharan Africa	0	0	Program Services	A cademic & Related-IBI	78,902									
South America	0	0	Program Services	A cademic & Related-IBI	1,302									
North America (including Canada and Mexico, but not the United States)	0	0	Program Services	A cademic & Related-IBI	907									

Form 990 Schedule F I	<u> Part I - Activit</u>	<u>ies Outside Tl</u>	he United States			
(a) Region	(b) Number of offices in the region agents in region		(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region	
Europe (including Iceland and Greenland)	0	0	Program Services	A cademic & Related-IBI	279	
East Asia and the Pacific	0	0	Program Services	A cademic & Related- Recruiting	12,854	
Central America and the Caribbean	0	0	Investments		1,006,343	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493132033636 Schedule I OMB No 1545-0047 Grants and Other Assistance to Organizations, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990. Open to Public Department of the Treasury **Inspection** Internal Revenue Service Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization Employer identification number MESSIAH COLLEGE 23-1352661 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (c) IRC section (a) Name and address of **(b)** EIN (d) Amount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable valuation non-cash assistance grant cash orassistance or government assistance (book, FMV, appraisal, other) Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.

Enter total number of other organizations listed in the line 1 table

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Institutional Financial Aid	2675	34,435,502	0	Actual disbursement amount	N/A

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.								
Return Reference	Explanation							
, ,	Student financial need is substantiated based on information provided in the Free Application for Federal Student AidFAFSA Additionally, some aid is given based on High School GPA or standardized test (SAT or ACT) scores Title IV funds are handled in accordance with applicable provisions. The Financial Aid program is audited in compliance with the Federal OMB A-133 guidelines, and no deficiencies were found during the time period covered by this filing.							

Schedule I (Form 990) 2014

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DLN: 93493132033636

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization MESSIAH COLLEGE

Employer identification number

23-1352661

Pa	rt I Questions Regarding Compensation	on				
	_				Yes	No
1a	Check the appropriate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form ide any relevant information regarding these items			
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Г	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses			1b	Yes	
2	Did the organization require substantiation prior to directors, trustees, officers, including the CEO/Ex			2	Yes	
3	Indicate which, if any, of the following the filing org organization's CEO/Executive Director Check all used by a related organization to establish compet	that apply				
	Compensation committee	Γ	Written employment contract			
	Independent compensation consultant	<u> - </u>	Compensation survey or study			
	Form 990 of other organizations		Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization), Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	ol paymen	t?	4a		No
b	Participate in, or receive payment from, a supplem	nental non	qualified retirement plan?	4b		Νo
C	Participate in, or receive payment from, an equity-		•	4 c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p	provide th	e applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organiz	zations mu	ust complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section a compensation contingent on the revenues of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section a compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section a payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII					
	subject to the initial contract exception described		tions section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow t section 53 4958-6(c)?	the rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base compensation	(ii) Bonus & (iii) Other reportable compensation compensation		other deferred compensation	benefits	(B)(ı)-(D)	column(B) reported as deferred in prior Form 990
1 Kim S Phipps, President	(i) (ii)	278,575 0	0	19,170 0	23,400	52,628 0	373,773 0	0
2 David S Walker, VP for Finance and Planning, Assistant Treasurer	(i) (ii)	161,423	2,500	1,470	5,118 18,209 0 0		188,720	0
3 Barry G Goodling, VP for Advancement, Assistant Secretary	(i) (ii)	150,322	2,500 0	14,208 0	14,278 0	eferred nsation benefits (B)(i)-(D) co as 400 52,628 373,773 0 0 0 118 18,209 188,720 0 0 0 278 32,564 213,872 0 0 0 966 14,518 204,698 0 0 0 412 6,700 156,378 0 0 0 9902 27,681 171,684 0 0 0 884 14,107 156,711 0 0 0 312 5,154 146,052 0 0 0		0
4 Randall G Basinger, Provost	(i) (ii)	169,938	2,500	1,776 0	15,966 0		·	0
5 Lois J Voigt, Chief Investment Officer	(i) (ii)	136,288	0	978 0	12,412		·	0
6 William G Strausbaugh, Associate Provost and Chief Information Officer	(i) (ii)	128,263	2,500	1,338	11,902 0		·	0
7 Kathrynne G Shafer, Vice President for Operations	(i) (ii)	126,402 0	2,500	1,818	11,884		'	0
8 Amanda A Coffey, Vice President for HR & Compliance	(i) (ii)	125,616 0	2,500	1,470	11,312 0		·	0
9 D Kelly Phipps, Senior Advisor to VP of Advancement, Pres & CEO Rider Musser Dev LLC	(i) (ii)	122,621 59,500	0	132	6,740	5,427	134,920 59,500	0 0

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
	The President is provided housing as a condition of employment for the convenience of the College. The cost of housing is excluded from compensation under IRC Section 119(d). Maintenance, landscaping and housekeeping of this college owned property is provided by the College consistent with all college owned property.

Schedule J (Form 990) 2014

Additional Data

Software ID: 14000267

Software Version: v1.00

EIN: 23-1352661

Name: MESSIAH COLLEGE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred in prior Form 990	
Kım S Phipps, President	(I) (II)	278,575 0	0	19,170 0	23,400 0	52,628 0	373,773 0	0	
David S Walker, VP for Finance and Planning, Assistant Treasurer	(I) (II)	161,423 0	2,500 0	1,470 0	5,118 0	18,209 0	188,720 0	0	
Barry G Goodling, VP for Advancement, Assistant Secretary	(I) (II)	150,322 0	2,500 0	14,208 0	14,278 0	32,564 0	213,872 0	0	
Randall G Basinger, Provost	(I) (II)	169,938 0	2,500 0	1,776 0	15,966 0	14,518 0	204,698 0	0	
Lois J Voigt, Chief Investment Officer	(I) (II)	136,288 0	0 0	978 0	12,412 0	6,700 0	156,378 0	0	
William G Strausbaugh, Associate Provost and Chief Information Officer	(I) (II)	128,263 0	2,500 0	1,338 0	11,902 0	27,681 0	171,684 0	0	
Kathrynne G Shafer, Vice President for Operations	(I) (II)	126,402 0	2,500 0	1,818 0	11,884 0	14,107 0	156,711 0	0	
Amanda A Coffey, Vice President for HR & Compliance	(I) (II)	125,616 0	2,500 0	1,470 0	11,312 0	5,154 0	146,052 0	0	
D Kelly Phipps, Senior Advisor to VP of Advancement, Pres & CEO Rider Musser Dev LLC	(I) (II)	122,621 59,500	0	132 0	6,740 0	5,427 0	134,920 59,500	0	

DLN: 93493132033636

OMB No 1545-0047

Open to Public

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

Supplemental Information on Tax Exempt Bonds ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Employer identification number

	SSIAH COLLEGE							Emp	Employer identification number						
										23-	13526	61			
Р	art I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f) Description of purpose		(g) Defeased		(h) On behalf of issuer			Pool icing	
									Yes	No	Yes	No	Yes	No	
Α	PHEFA Revenue Bonds Series 2005 DD1	23-2243852	70917N3Y8	05-04-2005	31,08	2,980	See	Part VI			Х		Х		X
В	PHEFA Revenue Bonds Series 2012 LL3	23-2243852	70917R8H1	11-14-2012	12,33	3,026	See	Part VI			Х		Х		Х
c _	Cumberland County Municipal Authority AICUP Financing Program - Series 2014 T1	23-6003119	230614GU7	05-21-2014	4,74	4,305	Frey VI	/ Hall Expans	ion/See Part		Х		Х		Х
Pa	PartⅢ Proceeds														
						4		В	1		С		D		
1	A mount of bonds retired					22,750	,000		0	0					
2	A mount of bonds legally defeased						0		0		0				
3	Total proceeds of issue					31,082	,980	1	2,333,026		4,74	4,305			
4	Gross proceeds in reserve fun	ds					0 0		0			0			
5	Capitalized interest from proce	eeds					0 0		0		0				
6	Proceeds in refunding escrows	i					0 0		0	0		0			
7	Issuance costs from proceeds	3				329,995 130,269		84,886							
8	Credit enhancement from proc	eeds				531,	,931		0			0			
9	Working capital expenditures f	from proceeds					0		0			0			
10	Capital expenditures from prod	ceeds				88,	,335		1,615,859		3,30	5,463			
11	Other spent proceeds					30,132	,719	1	0,586,898			0			
12	Other unspent proceeds						0		0		59!	5,129			
13	Year of substantial completion	Year of substantial completion			20	06		20:	13	20	15				
					Yes	No	,]	Yes	No	Yes	N	•	Yes		No
14	Were the bonds issued as part	of a current refund	ing issue?			Х			Х		×	$\langle \mid$			
15	Were the bonds issued as part	of an advance refu	ndıng ıssue?		Х			Х			×				
16	Has the final allocation of proc	eeds been made?			Х			Х			×				
	Dage the superior transmitter	Donath and the first state of th									T				

allocation of proceeds? Part IIII Private Business Use

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		×		×		
2	Are there any lease arrangements that may result in private business use of bond-financed property?		Х		Х		Х		

Х

Does the organization maintain adequate books and records to support the final

Χ

Χ

Part Private Business Use (Continued) C D В Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Х Χ of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-С Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 % 0 % 0 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 0 % 0 % 0 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 6 0 % 0 % 0 % Does the bond issue meet the private security or payment test? 7 Χ Χ Х Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В С Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Exception to rebate? b Χ Χ Χ No rebate due? Х c Χ Χ If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

Return Reference

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		×		X		
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		х		х		
7	Has the organization established written procedures to monitor the requirements of section 148?	×		x		X			

Part V Procedures To Undertake Corrective Action

	_ A		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		Х		Х			

Explanation

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K, Part I, Column f-	Proceeds of the Issue were used to finance the costs of (I) the advance refunding of a portion of the Cumberland County Municipal Authority's College
05/04/2005 31,082,980 PHEFA	Revenue Bonds, Series 1995, (ii) certain miscellaneous capital expenditures including, without limitation, construction, improvements, and equipping of
Revenue Bonds Series 2005 DD1	campus facilities, and (III) payment of certain costs of issuing and insuring the Bonds

Return Reference	Explanation
11/14/2012 12,333,026 PHEFA Revenue Bonds Series	Proceeds of this issue were used to fund (i) the advance refunding of the Authority's Revenue Bonds (Association of Independent Colleges and Universities of Pennsylvania Financing Program Messiah College Project), Series 2003 AA3, the proceeds of which were used to finance or refinance various facilities on the College's campus, (ii) reimbursement to the College for costs of an addition to or renovations of the library and construction of a performing arts center, and certain additional miscellaneous capital expenditures relating to campus and (iii) the payment of certain costs of issuing the Bonds

Return Reference	Explanation
Schedule K, Part I, Column f- 05/21/2014 4,744,305 Cumberland County Municipal Authority	Proceeds of this issue were used to finance certain costs of renovations and improvements to an academic building in order to accommodate the expansion of the engineering programs, construction and installation of other miscellaneous capital improvements to existing facilities and acquisition of capital equipment for use in or in connection with campus facilities, and payment of certain costs of issuing the Bonds

DLN: 93493132033636

Employer identification number

OMB No 1545-0047

Open to Public Inspection

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

MESSIAH COLLEGE 23-1352661 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified (c) Description of transaction (d) Corrected? person and organization Yes 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (b) Relationship (f)Balance (i)Written (a) Name of (c) (d) Loan to (e)Original (g) In (h) principal Approved interested with organization Purpose of or from the due default? agreement? organization? by board or person loan amount committee? Τо From Yes Yes No Yes No No

I Utai	F P									
	ssistance Benefiting I									
Complete if t	Complete if the organization answered "Yes" on Form 990, Part IV, line 27.									
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of assistance	stance (d) Type of assistance (e) Purpose of							
(1) Various Interested Persons	Dependents	49,255	Scholarships	Student financial aid for dependents						

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization			1 '		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh organiz reven	f zatıon's
				Yes	No
(1) Larry Bashore	President - E L Heim Company	•	Mechanical Electrical Construction		No
(2) D Kelly Phipps	Spouse of President	79,211	Compensation		No
(3) Gary J Langmuir	President & CEO - Wohlsen Construction	48,000	Construction		No
(4) Rebekah Basınger	Spouse of Key Employee	43,847	Compensation		No
(5) Beverly Goodling	Spouse of Officer	13,878	Compensation		No
(6) D Kelly Phipps	Spouse of President	•	Compensation - Rider Musser Development LLC		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
	(Line 2-6) Compensation presented within Schedule L is per the respective organization tax year Messiah College's fiscal year end is 6/30 and Rider Musser Development LLC's fiscal year end is 12/31 Compensation is considered fair market value and is determined pursuant to the respective organization's compensation practices (Line 6) Rider Musser Development LLC is a for profit corporation whose purpose is "to create a new residential neighborhood and business park that will generate tax revenue and jobs, while enhancing the community by offering conveniences to local residents, as well as students and faculty of nearby Messiah College". Rider Musser Development Corporation LLC is presented in the College's Financial Statements as one of its real estate related investments. The College's investment in Rider Musser Development LLC was approved by the College's Board of Trustees in keeping with the College's conflict of interest policy. Although Messiah College is the chief investor (as of the date of this return), Rider Musser Development LLC is a separate entity and seeks to maintain an "arms length" relationship with the College. Rider Musser Development LLC is governed by a joint resolution and operating agreement which delegates powers of Messiah College to an independent Board of Directors as allowed under Pennsylvania law.

DLN: 93493132033636

OMB No 1545-0047

Inspection

SCHEDULE M (Form 990)

Department of the Treasury

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Internal Revenue Service Name of the organization MESSIAH COLLEGE

Employer identification number

				23	3-1352661			
Pa	rt I Types of Property							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash contri		_	nts
1	Art—Works of art	X	2	2	Appraisal Value			
2	Art—Historical treasures .							
3	Art—Fractional interests							
	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Х	20	418,026	Stock Exchange			
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
	Archeological artifacts							
	Other►(X	4	2,648	Appraisal Value			
	plies)							
	Other ▶ ()							
	Other ()							
	Other ► () Number of Forms 8283 received by the	L organizat	ion during the tay year for	contributions	1			
29	for which the organization completed F				9			0
				_	•		Yes	No
30a	During the year, did the organization	receive by (contribution any property r	reported in Part I, lines 1	through 28, that			
	it must hold for at least three years fr	om the date	e of the initial contribution	, and which is not require	d to be used			
	for exempt purposes for the entire ho	ldıng period	?			30a		Νo
ь	If "Yes," describe the arrangement in	Part II						
31	Does the organization have a gift acc	eptance po	licy that requires the revie	w of any non-standard co	ntributions?	31	Yes	
32a	Does the organization hire or use thir contributions?	d parties or	related organizations to s	olicit, process, or sell no	ncash 	22-	V	
,		•			- · ·	_32a_	Yes	
33	If "Yes," describe in Part II If the organization did not report an a	mount in co	olumn (c) for a type of prop	erty for which column (a)	ıs checked,			
	describe in Part II					1		

	hether the organization is reporting in Part I, column (b), the number of contributions, the ceived, or a combination of both. Also complete this part for any additional information.
Return Reference	Explanation
Schedule M, Part I, Line 32b	Yes, stock donated by the College is received into an account with a brokerage firm and generally sold unless otherwise instructed by the donor

Schedule M (Form 990) (2014)

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As Filed Data -

DLN: 93493132033636

OMB No 1545-0047

2014

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
MESSIAH COLLEGE

Employer identification number

23-1352661

Return Reference	Explanation
Form 990, Part VI, Section A, Line 2	Family relationship with other officer, trustee, or key employee President Kim Phipps - married to employee, Randall Basinger - married to employee, Barry Goodling - married to employee, Compensation amounts paid to employees are shown on Schedule L. Amounts were paid at fair market value and are consistent with levels of compensation that would have been paid to other parties had they rendered these services to the College, regardless of relation. Business relationship with other officer, trustee, key employee and or with Messiah College as disclosed on Schedule L. Larry Bashore, Trustee, is the president of the Edwin L. Heim Company which provides electrical and mechanical construction and maintenance services to the College. Gary Langmur is president and CEO of Wohlsen Construction which provides construction management services to the College. Other Family and/or Business Relationships not requiring disclosure on Schedule L. (All transactions follow the College's procurement and conflict of interest policies, which may include competitive bidding, etc.) Todd F. Lehman - related to Trustee, Eurice F. Steinbrecher - related to Trustee Linda Eremta, Trustee, employed by M&T Bank and subsequently George K. Baum. M&T Bank provides Treasury Management securities, a line of credit, and bond remarketing services to the College. George K. Baum. provides bond remarketing services to the College. Fire Zee, Trustee, President & CEO of organization providing benefit broker services to the College. Linden K. Hustedt, Trustee, employer provides benefit broker services to the College. Richard E. Jordan II, Trustee, president of LB. Smith Ford-Lincoln-Mercury Inc, occasionally sells or leases vehicles to the College. George A. Parmer, Trustee, owner Fine Line Homes, which in the past has provided construction services to the College. Fine Line Homes received no payments from the College this fiscal year. Minority ownership in management company of an investment held by Messiah College. Director of company held by Messiah Co

Return Reference	Explanation
Form 990, Part VI, Section B, Line 11b	Form 990 is prepared by Messiah College and is reviewed by College management for completeness and accuracy Prior to filing, Form 990 is reviewed by the Audit Committee and made available to all members of the Board of Trustees via the College's portal for Board materials

Return Reference	Explanation
Form 990, Part VI, Section B, Line 12c	The College monitors and enforces compliance with its conflict of interest policy through an annual disclosure process. Each trustee and officer of Messiah College completes a disclosure statement which certifies that they have reviewed the College's Conflict of Interest Policy and discloses personal, familial, and/or business relationships that may in fact or appearance give rise to a conflict of interest. If an actual, potential or apparent conflict arises between the annual filings of the disclosure statements, the trustee or officer is required to promptly and fully disclose the potential conflict to the Chairperson of the Board Each actual or potential conflict is addressed on a case-by-case basis by the Chairperson in consultation with the Audit Committee. The Chairperson and Audit Committee shall determine if the payments to be made are fair and reasonable, or if otherwise required by the Bylaws if deemed advisable, refer the transaction to a vote of the Board of Trustees. A trustee or officer who is deemed to have a conflict of interest is disqualified from participating in the portion of any meeting of the Board of Trustees which authorizes the contract or other transaction.

Return Reference	Explanation
Form 990, Part VI, Section B, Line 15	The Executive Committee of the Board of Trustees reviews the President's performance and recommends a compensation package to the Board of Trustees for approval. The President reviews performance and approves compensation packages for the Provost and Vice Presidents. To assess reasonableness of compensation, the College participates in executive and leadership compensation surveys as well as other general compensation surveys participating in the survey provides access to comparative data which is used to determine a comparative median and compensation range. Compensation decisions are reflected in the President's employment agreement and in salary letters for other Officers and Employees.

Return Reference	Explanation
Form 990, Part VI, Section C, Line 19	Messiah College makes its Bylaws, Conflict of Interest Policy and Financial Statements available to the public via its website - www messiah edu. Additional governing documents are available upon request

Return Reference	Explanation
Form 990, Part XI, Line 9	Other changes in net assets of (\$538,260) includes the change in value of split interest amounts such as annuities (\$364,248) and trusts (\$174,012)

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DLN: 93493132033636

Open to Public

Employer identification number

OMB No 1545-0047

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Messiah College	23-13526	61						
Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.								
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity			

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

	•					
(a)	(b)	(c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	`	Exempt Code section	Public charity status		Section 512(b)
		or foreign country)		(if section 501(c)(3))	entity	(13) controlled
						entity?
						Yes No

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 34
	because it had one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from			rtionate ions?	(i) Code V-UBI amount in box 20 of Schedule K-1	managıı partner	ıg ownershi
		country)		tax under sections 512- 514)				(Form 1065)		
] 311/		Yes	No		Yes N	0
				-						<u> </u>

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(i) contro entit	n 512 13) olled
								Yes	No
(1) Charitable Annuity Trusts - 4 Messiah College One College Avenue Mechanicsburg, PA 17055	Annuity	РА	N/A	Т					No
(2) Chantable Unitrusts - 14 Messiah College One College Avenue Mechanicsburg, PA 17055	Annuity	РА	N/A	Т					No
(3) Rider Musser Development LLC 7300 Derry St Harrisburg, PA 17111 46-5723360	Real Estate	PA	Messiah College	c	0	1,446,227	100 %		No

chedul	e R (Form 990) 2014		Pa	ge 3
Part	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 3	36.		
No	ote. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 Durn	ng the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a R	eceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
b G	ıft, grant, or capıtal contribution to related organization(s)	1b	Yes	
c G	ıft, grant, or capıtal contribution from related organization(s)	1c		No
d Lo	oans or loan guarantees to or for related organization(s)	1d		No
e Lo	oans or loan guarantees by related organization(s)	1e		No
f D	ıvıdends from related organization(s)	1f		No
g S	ale of assets to related organization(s)	1g		No
h P	urchase of assets from related organization(s)	1h		No
i Ex	change of assets with related organization(s)	1 i		No
j Le	ease of facilities, equipment, or other assets to related organization(s)	1 j		No
k Le	ease of facilities, equipment, or other assets from related organization(s)	1k		No
I Pe	erformance of services or membership or fundraising solicitations for related organization(s)	11		No
m Pe	erformance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sh	naring of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o S	haring of paid employees with related organization(s)	10		No

р	Reimbursement	paid to	related	organization(s	(a) for expenses

q Reimbursement paid by related organization(s) for expenses

- r Other transfer of cash or property to related organization(s)
- **s** Other transfer of cash or property from related organization(s)

2	If the answer to any of the above is "Yes."	see the instructions for information on who must complete this line, including covered relationships and transaction thresholds
_	If the distret to diff of the above is fes,	see the mistractions for miorination on who mast complete this line, merading covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved					
(1) Rider Musser Development LLC	b	1,400,000	Cost					

No No

No No Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	/ Legal	Predominant	Are all partners	Share of	Share of	Disproprtionate	e Code V-UBI	General or	Percentage
1	1	domicile	ıncome	section	total	end-of-year	allocations?	amount in	managing	ownership
1	1	(state or	(related,	501(c)(3)	ıncome	assets	1	box 20	partner?	' '
1	1	foreign	unrelated,	organizations?		1	1	of Schedule	1	, , , , , , , , , , , , , , , , , , ,
1	1	country)	excluded from	1		1	1	K-1	1	· · · · · · · · · · · · · · · · · · ·
1	1	1 "	tax under	1		1	1	(Form 1065)	1	1
1	1	1	sections 512-	1		1	1	' ' '	1	
1	1	1	514)	$\overline{}$	\neg	,		⊣ '		+
	1	1	1 ' '	Yes No		'	Yes N	No	Yes No	7
1	<u> </u>		1	$\overline{}$	+	 				_
1			<u> </u>			'				

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

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