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DLN: 93493133001406

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2014

Open to Public Inspection

A F	or the	2014 cal	endar year, or tax year begi	nning 07-01-2014 , and ending	06-30-2015	5			
ВС	heck if a	applicable	C Name of organization CLARKSON UNIVERSITY				D Employ	er identi	fication number
Га	ddress c	change	OB INNOON ONIVERSITY				15-05	43659	
ГΝ	ame cha	ange	Doing business as				·		
  - 	nitial retu	urn					E Tolopho	no numbo	
<b>_</b> F	ınal		Number and street (or P O bo 8 Clarkson Avenue Box 5546	x if mail is not delivered to street address	s) Room/su	te	·	ne numbei	
		rmınated	6 Clarksoff Avenue Box 5546				(315)	268-208	39
ГА	mended	l return	City or town, state or province Potsdam, NY 136995546	e, country, and ZIP or foreign postal code			6 6 700 000 700	sounts & 20	20 201 012
ГА	pplicatio	n pending	Fotsdam, NT 130993340				<b>G</b> Gross re	eceipts \$ 30	09,291,012
			<b>F</b> Name and address o	f principal officer		<b>H(a)</b> Is th	■ ns a group	return fo	r
			Anthony G Collins 8 Clarkson Ave			subo	rdinates?		┌ Yes 🗸 No
			Box 5500			<b>H(b)</b> Are	all subordu	nates	┌ Yes ┌ No
			Potsdam, NY 13699				ided?	iates	1 1651 110
I	ax-exer	mpt status	<b>▽</b> 501(c)(3) <b>□</b> 501(c) (	) ◀ (insert no )	527	If "N	o," attach	a lıst (s	ee instructions)
jι	<i>N</i> ebsit	: <b>e: ►</b> ww	w clarkson edu			H(c) Gro	up exemptı	on numb	er ►
 <b>К</b> Fc	orm of o	rganization	Corporation Trust Asso	ociation C Other ►		L Year of fo	ormation 189	96 <b>M</b> Sta	ate of legal domicile NY
	art I	_	mary					11.50	ate of logar dofficient 111
				nission or most significant activiti	AS				
				e, graduate and professional conti		ation progra	ms, and to	engage i	n high quality
a		research	and scholarship						
<u>ခ</u> ဲ									
8									
Governance	2	Check th	nis box দ if the organization	on discontinued its operations or	disposed o	f more than :	25% of its	net asse	ts
			,						
Activities &	3	Number	of voting members of the go	verning body (Part VI, line 1a)				3	32
Ë	4	Number	of independent voting memb	pers of the governing body (Part V	'I, lıne 1b)			4	32
<u>₹</u>	5	Total nu	mber of individuals employe	d ın calendar year 2014 (Part V,	line 2a) .			5	2,476
ă.	6	Total nu	mber of volunteers (estimat	e ıf necessary)				6	643
	7a	Total un	related business revenue fro	om Part VIII, column (C), line 12				7a	388,782
	Ь	Net unre	lated business taxable inco	me from Form 990-T, line 34 .				7b	310,334
						Pri	or Year		Current Year
α.	8	Contri	butions and grants (Part VI	II, line 1h)			35,639,5	808	32,800,814
Ravenue	9			II, line 2g)			165,104,6		175,217,653
36	10	Invest	ment income (Part VIII, co	lumn (A), lines 3, 4, and 7d) .			7,659,8	68	20,652,188
ш	11			(A), lines 5, 6d, 8c, 9c, 10c, and			3,320,1	95	2,934,064
	12		_	h 11 (must equal Part VIII, colur		9	211,724,2	61	231,604,719
	13			Part IX, column (A), lines 1–3)			83,998,1		87,507,381
	14			Part IX, column (A), line 4)			00,000,1	0	0,750,7501
	15			ployee benefits (Part IX, column (					
\$	13	5-10)	)	p. 0, 00 20.00.00 (1 a. 12.7.) 00.00.00.00	(, , , , , , , , , , , , , , , , , , ,		71,588,8	178	76,368,616
8	16a	Profes	sional fundraising fees (Par	t IX, column (A), line 11e)				0	0
Expenses	Ь	Total fu	ndraising expenses (Part IX, colur	nn (D), line 25) 🕨 3,682,850					
Ш	17	Other	expenses (Part IX column	(A), lines 11a-11d, 11f-24e) .			45,060,0	74	49,690,207
	18			(must equal Part IX, column (A),			200,647,0		213,566,204
	19		•	line 18 from line 12	-		11,077,2	_	18,038,515
<u>~~~~</u>	_				<u> </u>		g of Currer	_	
Net Assets or Fend Balances						_	Year		End of Year
**************************************	20	Total	assets (Part X, line 16) .				401,190,6	85	391,286,643
₹ <u>2</u>	21						114,924,5		114,035,321
				ract line 21 from line 20			286,266,1	18	277,251,322
Pa	art II	Sign	ature Block						
my prep ——	knowle parer h	edge and las any kr	belief, it is true, correct, and	e examined this return, including d complete Declaration of prepare		ian officer) is			
He	re		es Fish Chief Financial Officer						
		17	or print name and title						
_		P	rint/Type preparer's name	Preparer's signature	To		eck if	PTIN	
Pa			irm's name 🕨				f-employed   n's EIN 🟲		
	epare	1 -	tumala addesse le						
He	<sub>Δ</sub> On	stsz   F	irm's address 🟲			Pho	one no		

Colleges ranking, and the 2013-2014 net cost of attendance for a student who receives the average level of need-based financial aid. Clarkson University was again named one of the country's best institutions for undergraduate education, according to The Princeton Review of 2015. Clarkson was also named one of the Best Northeastern Colleges by Princeton Review, which identified some of the colleges and universities that they consider "academically outstanding and well worth consideration in your college search. Forbes magazine ranks Clarkson University in its top-50 list of "America's most entrepreneural universities"

(Code ) (Expenses \$ 0 including grants of \$ 0) (Revenue \$ 483,227)

466.767 ) (Revenue \$

4c Conferences & Workshops

11,087,141 including grants of \$

Extracurricular programs, general/other auxiliary enterprises such as housing, dining, and recreational services for its students (3,711 FTE students)

4b

(Code

) (Expenses \$

4d Other program services (Describe in Schedule O ) 0 including grants of \$ (Expenses \$ 0)(Revenue \$ 0) Total program service expenses ►

196,805,560

29.516.866)

Part IV	Che	cklist	of Re	auirea	d Sche	dule
	~ ~	CKIISE	VI 11/	uunci	4 2011	

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\bullet}$	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		N o
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 🥵	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> " <i>Yes," complete Schedule F, Parts III and IV</i>	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III </i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		1	
		28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note, All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
4	Enter the number reported in Poy 2 of Form 1006 Enter 0 of not applicable 1.1		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 317  Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
Ī	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
h	If "Yes," enter the name of the foreign country			
D	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? $\cdot$ .	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
62	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		
	organization solicit any contributions that were not tax deductible as charitable contributions?  If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No
b	services provided to the payor?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	<b>7</b> c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
f	contract?	7e 7f		No No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			110
_	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
c	In which the organization is licensed to issue qualified health plans			
	Did the organization receive any payments for indoor tanning services during the tax year?	   14a	   <b> </b>	No
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>	14b		140

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI														<u>.</u> [~
---	--	--	--	--	--	--	--	--	--	--	--	--	--	-------------

36	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4		4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Νo
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal F	Revenu	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	<b>No</b> No
	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b	Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b 12c	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	

#### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed▶
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Vupon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records
  - ►Christopher Alger
  - 8 Clarkson Ave Box 5546
  - Potsdam, NY 136665546 (315) 268-7258

Form 990 (2014)	
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# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations	

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more t perso	(C) Position (do not check nore than one box, unless person is both an officer and a director/trustee)					( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

	otal			
c Total f	from continuation sheets to Part VII, Section A			
d Total (	(add lines 1b and 1c)	3,363,180	0	730,738

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 123

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5		No

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

<b>(A)</b> Name and business address	(B) Description of services	(C) Compensation
Perras Construction Services Inc 1909 State Highway 420 Massena, NY 13662	Construction	3,696,907
Bette & Cring LLC 18438 US Route 11 Watertown, NY 13601	Construction	1,677,665
Research Applied Technology Education PO Box 843 Potsdam, NY 13676	Consulting	1,000,028
Brian S LaVack 51 Churchill Drive Massena, NY 13662	Construction	941,749
Burns Bros Contractors Inc PO Box 607 7504 US Rte 11 Potsdam, NY 13676	Construction	904,959
2 Total number of independent contractors (including but not limited to those listed about 100,000 of contractors (including but not limited to those listed about 100,000 of contractors).	ove) who received more than	

\$100,000 of compensation from the organization >36

Part V	/111	Statement o	of Revenue					
		Check If Sched	ule O contains a respon	nse or note to any li				<u> </u>
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
10	1a	Federated cam	paigns 1a	0				
ints unt	ь	Membership du	ıes <b>1b</b>	0				
Grants mounts	c	Fundraising ev	ents 1c					
ğΨ	d							
Giffs, iilar A		Related organiz						
ns.	e	Government grant		11,421,120				
atio er 🤇	f	All other contribution similar amounts no	ons, gifts, grants, and <b>1f</b> ot included above	21,379,694				
Contributions, Giffs, Grants and Other Similar Amounts	g	Noncash contributi 1a-1f \$	ons included in lines	4,811,246				
Con	h	Total. Add line	s1a-1f	🕨	32,800,814			
<u> </u>				Business Code				
æ	2a	Tuition & Fees		611310	145,201,705	145,201,705	0	0
æ	Ь	Auxiliary Enterprise	es - Room	721000	18,273,500	18,273,500	0	0
JS 6	C	Auxiliary Enterprise	es - Board	722320	11,070,989	11,070,989	0	0
<u> </u>	d	Auxiliary Enterprise	es - Other	900099	172,377	172,377	0	0
Ē	е	Conference & Wor		611310	483,227	483,227	0	C
Program Serwoe Revenue	f	All other progra	am service revenue		15,855	0	0	15,855
<u>~</u>	g	Total. Add line:	s 2a-2f		175,217,653			
	3		come (including dividend ar amounts)		2,778,615	o	316,828	2,461,787
	4		stment of tax-exempt bond p		0	0	0	0
	5	Royalties .		▶	9,975	0	0	9,975
			(ı) Real	(II) Personal				
	6a	Gross rents	0	0				
	Ь	Less rental expenses	0	0				
	C	Rental income or (loss)	0	0				
	d	Net rental inco	me or (loss)		0	0	0	0
		Gross amount	(ı) Securities	(II) O ther				
	7a	from sales of assets other than inventory	94,935,543	624,323				
	ь	Less cost or other basis and	76,691,495	994,798				
	c	sales expenses Gaın or (loss)	18,244,048	-370,475				
	d		ss)	·	17,873,573	o	0	17,873,573
	8a		from fundraising	-				
Other Revenue		events (not inc \$ of contributions See Part IV, lir	0 s reported on line 1c)					
- -			a	0				
Ě	Ь		penses b	. 0	0		0	0
	9a	Gross income f	(loss) from fundraising of from gaming activities ne 19	events þ.	0		0	0
			а	0				
	b c		rpenses <b>b</b> [ (loss) from gaming activ	vities	n	0	0	n
		Gross sales of returns and allo	inventory, less	vicies i i ip				
			a a	0				
	b	Less cost of g	oods sold <b>b</b>	0				
	С		(loss) from sales of inve		0	0	0	0
		Mıscellaneou		Business Code	422.2	400.01-	=	-
	11a	Program Regis	-	611310	,	428,849	0	0
	b	Athletic Reven	ue	711210		0	0	
	C	Space Rental		532000	,	178,690	71.054	,
	d		ue [	<u>.                                    </u>	1,899,760	1,761,315	71,954	66,491
	12		s 11a-11d		2,924,089			
	]	rocar revenue.	Sectionarions	📂	231,604,719	177,570,652	388,782	20,844,471

# Part IX Statement of Functional Expenses

section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete	olumn (A
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Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns All				
	Check if Schedule O contains a response or note to any line in this	Part IX			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B</b> ) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0	0		
2	Grants and other assistance to domestic individuals See Part IV, line 22	86,784,990	86,784,990		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	722,391	722,391		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors, trustees, and key employees	2,650,497	1,101,634	1,548,863	0
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0	0	0	0
7	Other salaries and wages	56,207,192	50,295,839	4,162,200	1,749,153
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,730,023	3,182,302	411,558	136,163
9	Other employee benefits	10,091,385	8,609,555	1,113,450	368,380
10	Payroll taxes	3,689,519	3,147,746	407,089	134,684
11	Fees for services (non-employees)				
а	Management	0	0	0	0
ь	Legal	512,002	90,419	421,583	0
С	Accounting	144,300	5,300	139,000	0
d	Lobbying	0	0	0	0
e	Professional fundraising services See Part IV, line 17	0			0
f	Investment management fees	722,976	722,976	0	0
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,814,081	1,109,151	664,145	40,785
12	Advertising and promotion	1,201,941	1,162,007	22,196	17,738
13	Office expenses	0	0	0	0
14	Information technology	0	0	0	0
15	Royalties	0	0	0	0
16	Occupancy	4,142,689	3,754,296	388,393	0
17	Travel	2,683,989	2,367,433	177,349	139,207
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings	0	0	0	0
20	Interest	3,331,037	3,133,478	197,559	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization	8,997,064	8,219,865	506,768	270,431
23	Insurance	705,460	90,067	615,393	0
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Supplies	6,783,093	6,240,318	507,641	35,134
b	Food Service	6,348,146	6,169,293	151,439	27,414
c	Research Sub-Contracts	754,548	754,548	0	0
d	Equipment Rentals/External Maintenance	2,005,715	1,615,004	390,337	374
е	All other expenses	9,543,166	7,526,948	1,252,831	763,387
25	Total functional expenses. Add lines 1 through 24e	213,566,204	196,805,560	13,077,794	3,682,850
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				
					000 /2014

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Part X				· · · · · · · · · · · · · · · · · · ·
			(A) Beginning of	year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing		0	1	0
	2	Savings and temporary cash investments	5,70	7,015	2	6,404,548
	3	Pledges and grants receivable, net	5,31	3,741	3	4,004,875
	4	Accounts receivable, net	13,76	1,712	4	9,850,712
	5	Loans and other receivables from current and former officers, directors, tremployees, and highest compensated employees. Complete Part II of Schedule L		0	5	0
ţ	6	Loans and other receivables from other disqualified persons (as defined u $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing and sponsoring organizations of section $501(c)(9)$ voluntary employees organizations (see instructions) Complete Part II of Schedule L	g employers	0		0
Assets	7	Notes and loans receivable, net		0	7	
Ą	8	Inventories for sale or use		5,644	<del>-</del> -	258,529
	9	Prepaid expenses and deferred charges		9,170	$\vdash$	1,841,322
	10a	Land, buildings, and equipment cost or other basis	308,240,512	5,170	9	1,041,022
	_	Complete Part VI of Schedule D  Less accumulated depreciation	122,493,397 176,98	2 111	100	185,747,115
	b		· · ·			57,007,981
	11	Investments—publicly traded securities			<del></del> +	
	12	Investments—other securities See Part IV, line 11	93,00	7,160	$\vdash$	9,862,165
	13	Investments—program-related See Part IV, line 11	8,69	7,092	<del></del> +	9,862,165
	14	Intangible assets	2.10	8,085	14	
	15	Other assets See Part IV, line 11	<u> </u>		<del></del>	2,096,253
	16	Total assets. Add lines 1 through 15 (must equal line 34)			<del> </del>	391,286,643
	17	Accounts payable and accrued expenses	· · · · · · · · · · · · · · · · · · ·	3,317	17	4,618,228
	18	Grants payable		0	18	0 125 221
	19	Deferred revenue		9,999		8,435,331
	20	Tax-exempt bond liabilities		•	20	62,130,131
S	21	Escrow or custodial account liability Complete Part IV of Schedule D .	· '	7,124	21	1,339,256
Liabiliti⊭	22	Loans and other payables to current and former officers, directors, trusted key employees, highest compensated employees, and disqualified				
<u> </u>		persons Complete Part II of Schedule L		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	2,58	5,422	23	1,999,840
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0
	25	Other liabilities (including federal income tax, payables to related third pa and other liabilities not included on lines 17-24) Complete Part X of Sch	edule	1 501	.	25 542 525
		D	34,52		25	35,512,535
	26	Total liabilities. Add lines 17 through 25	114,92	4,567	26	114,035,321
Fund Balances		Organizations that follow SFAS 117 (ASC 958), check here ▶     and complines 27 through 29, and lines 33 and 34.	plete			
an	27	Unrestricted net assets	129,21	8,466	27	121,413,445
е В	28	Temporarily restricted net assets	41,61	1,284	28	36,924,515
돧	29	Permanently restricted net assets	115,43	6,368	29	118,913,362
r Fui		Organizations that do not follow SFAS 117 (ASC 958), check here ► a complete lines 30 through 34.	nd			
0	30	Capital stock or trust principal, or current funds			30	
Ř	31	Paid-in or capital surplus, or land, building or equipment fund			31	
Assets or	32	Retained earnings, endowment, accumulated income, or other funds			32	
Net /	33	Total net assets or fund balances	286,26	6,118	33	277,251,322
Ż	34	Total liabilities and net assets/fund balances	401,19	0,685	34	391,286,643
	T .	The state of the s	1	-,250		

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				দ
1	Total revenue (must equal Part VIII, column (A), line 12)				
		1		231,6	04,719
2	Total expenses (must equal Part IX, column (A), line 25)	2		213,5	66,204
3	Revenue less expenses Subtract line 2 from line 1	3		18,0	38,515
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			266,118
5	Net unrealized gains (losses) on investments	5			361,463
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-3,1	.91,848
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		277,2	251,322
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	וו		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	า			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b	Yes	

**Software ID:** 14000267 **Software Version:** v1.00

**EIN:** 15-0543659

Name: CLARKSON UNIVERSITY

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers,	Direct	ors,	Tru	ste	es, k	(ey	Employees, Higl	nest	
(A) Name and Title	(B) Average hours per week (list any hours for related	Posit more th perso and a	ion (d nan o n is b	ne b oth ctor/	ox, u an of /trus	inless ficer tee)		(D)  Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		-,,	related organizations
(1) CAROLYN A BRANDSEMA	1	х						0	0	0
Trustee (1) ROBERT A CAMPBELL	0 2									
Trustee	0	Х						0	0	0
(2) AMY E CASTRONOVA	1	х						0	0	0
Trustee	0	_ ^						0	0	0
(3) BAYARD D CLARKSON JR	1	х						0	0	0
Trustee (4) BAYARD D CLARKSON SR	0									
Trustee	1	Х						0	0	0
(5) JOHN D CORRENTI	1	, , ,								
Trustee	0	Х						0	0	0
(6) CHARLES R CRAIG	1	X						0	0	0
Trustee (7) JASON R CURRIE	1 1									
Trustee	0	х						0	0	0
(8) KAREL K CZANDERNA	1									
Trustee	0	Х						0	0	0
(9) LAWRENCE J DELANEY	2	Х						0	0	0
Trustee	0									
(10) MARK DZWONCZYK	1	х						0	0	0
Trustee (11) JUDITH J FOSTER	0 1									
Trustee	0	X						0	0	0
(12) ROBERT K GOLDMAN	1	х						0	0	0
Trustee	0									
(13) RICHARD R GRIFFITH	2	х						0	0	0
Trustee (14) WILLIAM F HELMER	2									
Trustee	0	X						0	0	0
(15) DIANNA JONES HERRMANN	2	х						0	0	0
Trustee	0									
(16) MICHAEL E JESANIS	1	х						0	0	О
Trustee (17) THOMAS L KASSOUF	0 1									
Trustee	0	X						0	0	0
(18) EARL R LEWIS	1	x						0	0	0
Trustee	0							Ŭ	-	
(19) CARL B MACK	1	х						0	0	0
Trustee (20) JODY A MARKOPOULOS	0 1									
Trustee	0	Х						0	0	0
(21) TIMOTHY P PETTEE	2	x						0	0	0
Trustee	0		<u> </u>					ľ		
(22) JAMES W RANSOM	1	x						0	0	0
Trustee (23) NANCY D REYDA	2									
Trustee	0	х						0	0	0
(24) STEPHEN D RYAN	2	x						0	0	0
Trustee	0							<u> </u>		<u> </u>

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	pendent Cor	ntracto	rs					ı	1	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion ( nan o n is b	ne booth a	ox, u an of trus	inless ficer tee)		( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1033 1413€/	2/1033 14130)	related organizations
(26) RAYMOND L SKOWYRA JR	1	l x						0	0	0
Trustee	0							,		
(1) JEAN E SPENCE	2	×						0	0	0
Trustee	0							Ů		
(2) JAMES F WOOD	1	l x						0	0	0
Trustee	0	^						0	0	0
(3) MARY KAY WOODS	1	,,								
Trustee	0	×						0	0	0
(4) ROBERT R ZIEK JR	2							_	_	_
Trustee	2	X						0	0	0
(5) KAITLIN P MONTE	1									
Trustee	0	X						0	0	0
(6) THOMAS J BURNS	1									
Trustee	0	X						0	0	0
(7) ANTHONY G COLLINS	50									
President	1			Х				636,802	0	306,869
(8) JAMES D FISH	50									
Chief Financial Officer	2			Х				170,507	0	38,746
(9) TIMOTHY SUGRUE	0									
CEO of Beacon Institute	40				Х			289,562	0	19,735
(10) GOODARZ AHMADI	40									
Dean of Engineering	0				Х			202,583	0	26,291
(11) DAYLE SMITH	40									
Dean of the School of Business	0				Х			289,961	0	36,267
(12) CHARLES THORPE	40									
Sr Vice President and Provost	0				Х			318,666	0	38,438
(13) PETER TURNER	40									
Dean of Arts and Sciences	0				Х			184,842	0	33,242
(14) V SURYADEVARA	40									
						Х		278,487	0	33,856
Prof / Director CAMP (15) JAMES S BONNER	40									
						х		248,233	0	24,581
Prof / Director Center for Envirn (16) AUGUSTINE LADO	40									
						x		235,250	0	81,973
Prof / Director School of Business (17) FARZAD MAHMOODI	40	-		$\vdash$		<del>                                     </del>	$\vdash$			
						x		264,861	0	45,421
Prof / Director of Supply Chain Mgmt (18) CASEY JONES	40	-				-				
						x		243,426	0	45,319
Head Hockey Coach	0	<u> </u>					<u> </u>			

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DLN: 93493133001406

Employer identification number

OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

CLARK	SON U	NIVERSITY						
							15-0543659	
	rt I			<b>Status</b> (All organiza				ns.
The c	rganı	zation is not a private f						
1	Γ	A church, convention	of churches, o	r association of churc	hes described i	n <b>section 170(</b> I	b)(1)(A)(i).	
2	<u>~</u>	A school described in	section 170(b	<b>)(1)(A)(ii).</b> (Attach S	chedule E )			
3	Γ	A hospital or a cooper	atıve hospıtal	service organization (	described in <b>sec</b>	tion 170(b)(1)	)(A)(iii).	
4	Γ	A medical research or hospital's name, city,		erated in conjunction v	with a hospital c	lescribed in <b>se</b> c	ction 170(b)(1)(A)(iii	). Enter the
5	$\sqcap$	An organization opera		nefit of a college or uni	versity owned o	r operated by	a governmental unit d	escribed in
		section 170(b)(1)(A)	(iv). (Complet	e Part II)				
6	$\Gamma$	A federal, state, or loc	al governmen	t or governmental unit	described in <b>s</b> e	ection 170(b)(1	1)(A)(v).	
7	Γ	An organization that n described in <b>section 1</b>	•	· ·		om a governme	ental unit or from the g	eneral public
8	Γ	A community trust de				tII)		
9	Γ	An organization that n	ormally receiv	es (1) more than 33:	1/3% of its supp	ort from contri	butions, membership	fees, and gross
		receipts from activitie	s related to it	s exempt functions—s	ubject to certai	n exceptions, a	and (2) no more than 3	31/3% of
		ıts support from gross	ınvestment ır	ncome and unrelated b	usiness taxable	e income (less	section 511 tax) from	businesses
		acquired by the organ	ızatıon after Ju	ine 30, 1975 See <b>sec</b>	tion 509(a)(2).	(Complete Pa	rt III )	
10	$\sqcap$	An organization organ	ized and opera	ated exclusively to tes	t for public safe	ty See <b>sectio</b> i	n 509(a)(4).	
11	Γ	An organization organ one or more publicly s	upported orga	nızatıons described in	section 509(a	)(1) or section	509(a)(2) See <b>sectio</b>	<b>n 509(a)(3).</b> Check
а	Γ	the box in lines 11a the Type I. A supporting of supported organization organization You mus	organization op n(s) the power	perated, supervised, or to regularly appoint o	r controlled by 1 r elect a majori	ts supported o	rganization(s), typical	ly by giving the
b	Γ	Type II. A supporting management of the su must complete Part I	ipporting orgai	nization vested in the			=	
С	$\vdash$	Type III functionally	•		on operated in c	onnection with	. and functionally integ	arated with, its
_	•	supported organizatio						,,
d	Γ	Type III non-function						
		not functionally integr					ement and an attentiv	eness requirement
e	_	(see instructions) <b>Yo</b> Check this box if the o					ca Typo I Typo II T	vno III functionally
-	'	integrated, or Type II					s a Type I, Type II, T	ype III lunctionally
f		Enter the number of s						
g		Provide the following i	nformation ab	out the supported orga	nızatıon(s)			
	` '	ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the org listed in your docume	governing	(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
				macraetions //	Yes	No		

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

S	ection A. Public Support	-	-					
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2010	<b>(b)</b> 2011	(c) 2012	<b>(d)</b> 2013	<b>(e)</b> 2	014	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	35,365,854	1 29,792,131	27,294,453	35,639,508	32	,800,814	160,892,760
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	(	0	0	0		0	0
3	The value of services or facilities furnished by a governmental unit to the organization without charge		0	0	0		0	0
4	<b>Total.</b> Add lines 1 through 3	35,365,854	29,792,131	27,294,453	35,639,508	32	,800,814	160,892,760
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							0
6	Public support. Subtract line 5							
	from line 4							160,892,760
	ection B. Total Support		T.					
Cale	endar year (or fiscal year beginning in) 🟲	(a) 2010	<b>(b)</b> 2011	(c) 2012	<b>(d)</b> 2013	<b>(e)</b> 20	)14	<b>(f)</b> Total
7	Amounts from line 4	35,365,854	29,792,131	27,294,453	35,639,508	32	,800,814	160,892,760
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,181,207	3,554,642	3,476,785	2,815,882	2	,788,590	16,817,106
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0	0	3,986	7,323		0	11,309
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	3,581,119	2,872,642	2,834,732	3,225,036	2	,852,135	15,365,664
11	Total support Add lines 7 through 10							193,086,839
12	Gross receipts from related activit	ies, etc (see inst	tructions)	_		12		767,461,631
13	First five years. If the Form 990 is organization, check this box and stection C. Computation of Pul	op here	<u> </u>		•			3)
14	Public support percentage for 2014			11, column (f))		14		83 327 %
15	Public support percentage for 2013			, , , , , , ,		15		82 84 %
	<b>33 1/3% support test—2014.</b> If the	•		v on line 13 and l	line 14 is 33 1/30		check	
b 17a b	and stop here. The organization qual 33 1/3% support test—2013. If the box and stop here. The organizatio 10%-facts-and-circumstances test is 10% or more, and if the organization Part VI how the organization me organization 10%-facts-and-circumstances test 15 is 10% or more, and if the organization in Part VI how the organization explain in Part VI how the organization supported organization	alifies as a publice organization did n qualifies as a p —2014. If the orgation meets the "fects-an —2013. If the organization meets the "fects	ely supported orgal not check a box of ublicly supported anization did not offacts-and-circumstances anization did not offacts-and-circums facts-and-circums	nization on line 13 or 16a, organization check a box on lir stances" test, che test The organiz check a box on lir umstances" test, stances" test The	and line 15 is 3: ne 13, 16a, or 16 eck this box and s zation qualifies as ne 13, 16a, 16b, check this box a e organization qu	3 1/3% or b, and lin stop here s a public or 17a, a nd stop halifies as	e 14 Explain y suppo nd line nere. a publici	heck this
18	<b>Private foundation.</b> If the organiza instructions	tion did not chec	k a box on line 13	, 16a, 16b, 17a, (	or 17b, check thi	s box and	see	<b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V  $\,)$ 

Section A. All Supporting Organizations
---

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)$ ? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see  The organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

#### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

#### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom			
2 Amounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in		
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
<b>a</b> From 2009			
<b>b</b> From 2010			
<b>c</b> From 2011			
d From 2012			
<b>e</b> From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount  i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
<b>b</b> Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c			
8 Breakdown of line 7			
<b>a</b> From 2010			
<b>b</b> From 2011			
<b>c</b> From 2012			
d From 2013			

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
, ,	Other income includes Program Registration Fees, Athletic Revenue, Space Rental, Global Business Program Revenue and all other Miscellaneous Revenue

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493133001406

OMB No 1545-0047

# **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** CLARKSON UNIVERSITY 15-0543659 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ┌ Yes If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

5 c	hedule C (Form 990 or 990-EZ) 2014					Page <b>2</b>
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	<b>(c)</b> 2013	( <b>d)</b> 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT
	filed Form 5768 (election under section 501(h)).

·	"Voc." recognize to lines 15 through 1, holey, provide in Part TV a detailed description of the lebbying	(	a)		(b)	
	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying vity.	Yes	No	4	A mou	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?	Yes				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes				
C	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?	Yes				2,741
е	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?	Yes				11,538
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes				6,220
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	O ther activities?		No			
j	Total Add lines 1c through 1i		_			20,499
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		_			
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pai	rt III-A Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6).	501(c	)(5),	or s	ectio	n
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		-	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		-	2	<u> </u>	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	ــِــــــــــــــــــــــــــــــــــــ	
Par	rt III-B Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	,	2a				
b	Carryover from last year	2b				
_	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				

#### Part IV Supplemental Information

Taxable amount of lobbying and political expenditures (see instructions)

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
Schedule C, Part II-B, Line 1	The University, through the Association of Governing Boards, contacts the Board of Trustees periodically to urge them to contact their legislators regarding funding support issues such as New York State (NYS) Bundy Aid and the NYS Tuition Assistance Program. Alumni are also periodically encouraged to contact their state and federal representatives. The President, Chief Financial Officer and Government Relations Officer sign official communications including lobbying appeals. The University's governmental relations office has a part time director and a part time secretary. The office is principally responsible for monitoring government action at the local, state and federal levels, reporting significant actions which impact the University to appropriate offices, and where appropriate, to lobbying legislative and executive bodies. The vast majority of lobbying communications and direct contact with legislators or legislative staff members emanates from this office. The University conveyed their position on various state and federal issues, as well as miscellaneous economic development, energy and environmental issues.

5

Part IV Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2014

DLN: 93493133001406

OMB No 1545-0047

# **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public Inspection

	me of the organization		Employer identification number
LLA	RKSON UNIVERSITY		15-0543659
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990,	Part IV, line 6.	unds or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
	Total number at end of year		
	Aggregate value of contributions to (during year)		
	Aggregate value of grants from (during year)		<u> </u>
	Aggregate value at end of year		
	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the organization's		nor advised Yes No
	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benefit conferring impermissible private benefit?		
a	rt II Conservation Easements. Complete if	the organization answered "Yes" t	to Form 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the orga  Preservation of land for public use (e g , recreation  Protection of natural habitat  Preservation of open space	or education)	n historically important land area certified historic structure
	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservation contribution in t	the form of a conservation
	,,,,,,,,		Held at the End of the Year
3	Total number of conservation easements		2a
,	Total acreage restricted by conservation easements		2b
:	Number of conservation easements on a certified histo	rıc structure ıncluded ın (a)	2c
I	Number of conservation easements included in (c) acq historic structure listed in the National Register	uired after 8/17/06, and not on a	2d
	Number of conservation easements modified, transferre	ed, released, extinguished, or terminate	ed by the organization during
	the tax year <b>-</b>		
	Number of states where property subject to conservati	on eacement is located by	
	Does the organization have a written policy regarding t enforcement of the conservation easements it holds?		dling of violations, and Yes No
	Staff and volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation easer	ments during the year
	· <del></del>		
	A mount of expenses incurred in monitoring, inspecting	, and enforcing conservation easement	s during the year
	<b>\$</b>		
	Does each conservation easement reported on line $2(d)$ and section $170(h)(4)(B)(H)$ ?	l) above satisfy the requirements of sec	ction 170(h)(4)(B)(i)
	In Part XIII, describe how the organization reports con balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financia nts	l statements that describes
П	Complete if the organization answered "You		or Other Similar Assets.
3	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asset	16 (ASC 958), not to report in its reve ts held for public exhibition, education,	or research in furtherance of public
b	service, provide, in Part XIII, the text of the footnote to If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asset service, provide the following amounts relating to these	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statement and balance sheet
	(i) Revenue included in Form 990, Part VIII, line 1		<b>▶</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
	If the organization received or held works of art, historic following amounts required to be reported under SFAS		or financial gain, provide the
•	Revenue included in Form 990, Part VIII, line 1		<b>▶</b> \$
Ь	Assets included in Form 990. Part X		<b>▶- \$</b>

Part	Organizations Maintaining Co	llections of Art	<u>, His</u>	toric	al Tre	easures, or (	<u> Othe</u>	<u>r Similar As</u>	ssets (	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other recor	ds, cl	heck a	ny of th	e following that	are a	significant us	e of its	
а	Public exhibition		d	Γ	Loan or	r exchange prog	rams			
b	Scholarly research		e	Γ	Other					
c	Preservation for future generations									
4	Provide a description of the organization's c Part XIII	ollections and expla	ın hov	w they	further	the organizatio	n's ex	cempt purpose	ın	
5	During the year, did the organization solicit	or receive donations	ofar	rt, hıst	orıcal tı	reasures or othe	ersım	nılar	_	
	assets to be sold to raise funds rather than								┌ Yes	☐ No
Par	Part IV, line 9, or reported an ar						ed "Y	es" to Form '	990,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	ediary	forco	ntrıbutı	ons or other as	sets	not	┌ Yes	√ No
b	If "Yes," explain the arrangement in Part XI $$	II and complete the	follo	wing ta	ıble					
								Aı	mount	
C	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, lın	e 21,	for es	crow or	custodial accoi	unt lia	ability?	√ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the	expl	anatıo	n has b	een provided in	Part	XIII		굣
Pa	rt V Endowment Funds. Complete									
	•	(a)Current year		Prior ye	ar <b>b</b>	(c)Two years back	(d)	Three years back	(e)Four	years back
1a	Beginning of year balance	192,917,861		169,4	37,868	158,340,91	6	165,144,074		140,216,163
b	Contributions	4,944,745		5,1	57,143	4,317,37	3	3,759,893		2,206,380
C	Net investment earnings, gains, and losses	-3,839,510		26,1	73,566	14,346,08	7	-3,019,421		30,477,328
d	Grants or scholarships	7,337,438		7,2	19,957	6,952,79	7	6,904,183		7,371,344
e	Other expenditures for facilities and programs	545,303		60	00,759	613,71	1	639,447		384,453
f	Administrative expenses	0			0		0	0		0
g	End of year balance	186,140,355		192,9	17,861	169,437,86	8	158,340,916		165,144,074
2	Provide the estimated percentage of the cur	rent year end balan	ce (lır	ne 1g,	column	(a)) held as				
а	Board designated or quasi-endowment 🕨	26 4 %								
b	Permanent endowment ► 61 67 %									
C	Temporarily restricted endowment ► 11 The percentages in lines 2a, 2b, and 2c sho	93 % uld equal 100%								
За	Are there endowment funds not in the posse		atıon	that a	re held a	and administere	d for	the		
	organization by	_							Ye	s No
	(i) unrelated organizations						•		(i)	No
	(ii) related organizations						•		(ii)	No
ь 4	Describe in Part XIII the intended uses of the	·					•	3	b	
	t VI Land, Buildings, and Equipme					answered 'Ye	s' to	Form 990 P.	art IV	line
FeI	11a. See Form 990, Part X, line		uic o	rigarii	2411011	answered re	3 (0	101111 330, F	aitiv,	iiiic
	Description of property				Cost or ot (investme			(c) Accumulated depreciation	i (d)	Book value
1a	Land				16,	,000 7,38	8,638			7,404,638
	Buildings					0 239,87		93,924,37	7	145,955,069
	Leasehold improvements					0	0		0	0
	Equipment					0 38,50	4,164	28,569,02	.0	9,935,144
	 O th a :-						2,264		0	22,452,264
	I. Add lines 1a through 1e (Column (d) must e		X, colu	ımn (B	), line 1					185,747,115
	• •	•		-				Schedule		990) 2014

Part VII Investments—Other Securities. Comp	lete if the organization a	answered 'Yes' to Form 990, Part IV, line 11b.
See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)	( <b>b)</b> Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives	0	Cost of end-of-year market value
(2)Closely-held equity interests	2,560,213	F
(3)Other (A) Hedge Funds	54,194,335	F
(B) Private Equity	7,403,599	F F
(C) Venture Capital	5,434,715	F
(D) Real Assets	11,407,801	F
(E) International Equity	33,212,480	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	114,213,143	
Part VIII Investments—Program Related. Com		
See Form 990, Part X, line 13.  (a) Description of investment	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )		
	nswered 'Yes' to Form 990	J , Part IV, line 11d See Form 990, Part X, line 15
(a) Descripti	on	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)		
Part X Other Liabilities. Complete if the organiz	zation answered 'Yes' to	Form 990, Part IV, line 11e or 11f. See
Form 990, Part X, line 25.  (a) Description of liability	(b) Book value	
Federal income taxes	0	
Federal & Other Loan Programs	7,673,049	
Conditional Asset Retirement Obligation	5,307,725	
Post Retirement Benefit	15,578,947	
Present Value of Annuity Payments	4,169,102	
Loan Pledge Liability  Missellaneous	265,396	
Miscellaneous	2,518,316	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	35,512,535	

	(1 om 5 o ) 2 o 2 i		rage
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue   the organization answered 'Yes' to Form 990, Part IV, line 12a.	oer Ret	<b>urn</b> Complete If
1	Total revenue, gains, and other support per audited financial statements	1	205,256,05
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments 2a -23,861,463		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-25,379,25
3	Subtract line <b>2e</b> from line <b>1</b>	3	230,635,31
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 722,976		
ь	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	969,40
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	231,604,71
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expense	s per R	· · · · · · · · · · · · · · · · · · ·
	ıf the organization answered 'Yes' to Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	214,270,85
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII )	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	1,632,91
3	Subtract line <b>2e</b> from line <b>1</b>	3	212,637,93
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 722,976		
b	Other (Describe in Part XIII ) 4b 205,292	1	
С	Add lines <b>4a</b> and <b>4b</b>	1 4c	928,26

#### Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . .

Return Reference	Explanation
Schedule D, Part IV, Line 2b	The University assists the Student Association by providing custodian support for their receipts and disbursements. Also, the University is the fiduciary of a perpetuity trust
Schedule D, Part V, Line 4	The intended uses of the University's endowment fund is to support the University's students directly through financial aid as well as indirectly through support of operation costs and research endeavors
Schedule D, Part X, Line 2	The consolidated financial statements include the University and Beacon, which are generally exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code Weston is a taxable subsidiary of the University. The income tax attributable to Weston is reflected in these consolidated financial statements but is not material. The University recognizes the effect of income tax positions only if those positions are more likely than not of being sustained by a taxing authority and believes it has taken no significant uncertain tax positions.
Schedule D, Part XI, Line 2d	Related Entity revenue \$1,612,487 Change to post-retirement benefits (\$3,130,282)
Schedule D, Part XI, Line 4b	Interest on student loans \$22,147 Change in Annuity and Life Income Funds \$643,856 Unrealized gain on Annuity and Life Income Funds (\$460,711) Related Entity revenue \$41,135
Schedule D, Part XII, Line 2d	Related Entity expense \$1,632,918
Schedule D, Part XII, Line 4b	Interest on student loans \$22,147 Change in Annuity and Life Income Funds \$643,856 Unrealized gain on Annuity and Life Income Funds (\$460,711)

213,566,204

Jenedale 2 (1 31111 33 3) 23 13		i age <b>S</b>
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493133001406

Employer identification number

OMB No 1545-0047

#### **SCHEDULE E**

(Form 990 or 990-EZ)

# **Schools**

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ▶ Attach to Form 990 or Form 990-EZ.

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

ARK	(SON UNIVERSITY	0542650		
Pa	rt I	0543659	YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its c other governing instrument, or in a resolution of its governing body?	harter, bylaws,	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in brochures, catalogues, and other written communications with the public dealing with student admiss programs, and scholarships?		Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast the period of solicitation for students, or during the registration period if it has no solicitation program that makes the policy known to all parts of the general community it serves? If "Yes," please describe please explain If you need more space use Part II	m, ın a way	Yes	
4	Does the organization maintain the following?			
	Records indicating the racial composition of the student body, faculty, and administrative staff?		Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially none basis?	discriminatory 4b	Yes	
C	Copies of all catalogues, brochures, announcements, and other written communications to the public with student admissions, programs, and scholarships?	dealing 4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	<u>4d</u>	Yes	
_	If you answered "No" to any of the above, please explain If you need more space, use Part II			
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	<u>5a</u>		No
b	Admissions policies?	<u>5b</u>		No
C	Employment of faculty or administrative staff?	<u>5c</u>		No
d	Scholarships or other financial assistance?	<u>5d</u>		No
	Educational policies?	<u>5e</u>		No
	Use of facilities?	<u>5f</u>		No
g	Athletic programs?	<u>5g</u>		No
h	Other extracurricular activities?	<u>5h</u>		No
	If you answered "Yes" to any of the above, please explain If you need more space, use Part II			
	Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	6a 6b	_	No
	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4 01 to fRev. Proc. 75-50.1975-2 C.B. 587. covering racial nondiscrimination? If "No." explain on Part II	through 4 05	Vas	

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also provide any other additional information (see instructions)

Return Reference	Explanation
Schedule E, Part I, Line 3	The University publicizes its racially nondiscrimination policy within all job announcements and publications, as well as all other public announcements and publications
Schedule E, Part I, Line 6	The University receives federal, state and local funds for student financial assistance and for research and development awards

Schedule E (Form 990 or 990-EZ) (2014)

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493133001406

SCHEDULE F (Form 990)

### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. 2014

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

CLARKSON UNIVERSITY

► Attach to Form 990.

► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

**Employer identification number** 

15-0543659

	neral Informations" to Form 990, Pa			ne United States. C	omplete if the organize	ation answered				
1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?										
	2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.									
<b>3</b> Activites p	er Region (The follow	ving Part I, line 3	table can be d	uplicated if additional spa	ace is needed )					
(a <u>)</u>	) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	<b>(f)</b> Total expenditures for and investments in region				
(1) Europe (Ind Greenland)	cluding Iceland and	0	0	Grantmaking		419,619				
(2) East Asia	and the Pacıfıc	0	0	Grantmakıng		161,61				
(3) Europe (ind Greenland)	cluding Iceland and	0	0	Program Services	Global Business Program	117,77				
(4) East Asia a	and the Pacıfic	0	0	Program Services	Global Business Program	60,88				
( 5)										
3a Sub-total b Total from to Part I	continuation sheets									
	l lines 3a and 3b)	0	С	<u> </u>		759,89				
For Paperwork Red	luction Act Notice, see	the Instructions	for Form 990.	Cat	No 50082W Schedu	ıle F (Form 990) 2014				

123						duplicated if addition			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(	1)								
(	2)								
(	3)								
(	4)								
2						es by the foreign co (c)(3) equivalency l			
3	Enter total nur	mber of other or	ganizations or ent	ities					

Schedule F (Form 990) 2014

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III Grants and C	Other Assistance t e duplicated if additi			ed States. Complete	ıf the organızatıon ar	nswered "Yes" to Form	990, Part IV, line 16.
(a) Type of grant or assistance	( <b>b)</b> Region	(c) Number of recipients	<b>(d)</b> A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) Scholarship	Europe (including Iceland and Greenland)	27	·	Credit on Student Accounts	0		
(2) Scholarship	East Asia and the Pacific	11	161,612	Credit on Student Account	0		
(3) Housing and travel costs	Europe (including Iceland and Greenland)	38	101,333	Wire Transfer	0		
(4) Housing and travel costs	East Asia and the Pacific	31	34,800	Wire Transfer	0		
(5) Housing and travel costs	East Asia and the Pacific	31	5,027	Credit Card	0		
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
( 13)							
( 14)							
( 15)							
( 16)							
( 17)							
( 18)							

## Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	দ	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Γ	Yes	<u>~</u>	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	্ব	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	্ব	Yes	Γ	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	দ	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713: do not file with Form 990)	<b>অ</b>	Yes	Г	No

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page **5** 

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 2	The University monitors the use of grant funds for research sub-awards outside the United States by requiring technical reports which are reviewed and approved by the University be fore submitting payment. We also have a comprehensive monitoring process by which all sub-recipients are evaluated prior to obtaining an award. Research expenditures for this program are for undergraduates, these are pre-approved by the funding agency and technical reports are submitted upon completion of trip for review and approval. All University expendit ure guidelines are followed before payments are disbursed for program expenditures. Grant funds are verified in the student financial aid process according to the University proced ures and distributed as credits to student receivable accounts at the University.

# 990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 3	The University utilizes the accrual method of accounting

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493133001406 Schedule I OMB No 1545-0047 Grants and Other Assistance to Organizations, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990. Open to Public Department of the Treasury **Inspection** Internal Revenue Service Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number Name of the organization CLARKSON UNIVERSITY 15-0543659 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (c) IRC section (a) Name and address of **(b)** EIN (d) Amount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable valuation non-cash assistance or assistance grant cash or government assistance (book, FMV, appraisal, other)

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.

Enter total number of other organizations listed in the line 1 table . . . . . . . . . . . . . . . .

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
See Addıtıonal Data Table					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.						
Return Reference	Return Reference Explanation					
Schedule I, Part I, Line 2	The University provides funding to faculty and students for research and other projects. Expenses must be substantiated under the Accountability Plan to ensure proper use of funds. Students must meet the requirements specified in the respective award program in order to receive the award. The requirements include criteria such as financial need, obtaining/maintaining the required grade point average and studying in a certain academic discipline, etc. If the scholarship is ongoing, the student must continue to meet the scholarship requirements in order to be awarded a scholarship in subsequent years. Financial need, grade point averages and other scholarship criteria are continually monitored to determine whether the student meets the criteria.					

**Software ID:** 14000267

**Software Version:** v1.00

**EIN:** 15-0543659

Name: CLARKSON UNIVERSITY

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Summer A wards	26	98,951			
Clarkson Honoraries	80	1,501,358			
Clarkson Veteran Scholarship	2	5,930			
Endowed/Sponsored/Government	1107	1,792,152			
Fellowship - Tuition	18	355,840			
Graduate Assistant	2	5,560			
Grant in Aid	46	1,945,907			
Graduate Scholarships	285	2,178,413			
Partial Tuition	71	401,001			
Research Assistant - Tuition Remission	148	1,934,557			
Resident Advisors - Allowance	61	537,144			
Room, Board and Maintenance	58	138,679			
Supplemental Financial Aid Summer	9	45,965			
Supplementary Trustee Scholarship	58	2,213,016			
Teaching Assistant Scholarship	132	3,122,770			
	1 1		I	1	I

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.									
(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance				
Trustee Scholarship	3014	70,507,747							

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493133001406

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization CLARKSON UNIVERSITY

**Employer identification number** 

15-0543659

Pa	Questions Regarding Compensation						
			Yes	No			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items						
	First-class or charter travel  Housing allowance or residence for personal use						
	▼ Travel for companions						
	▼ Tax idemnification and gross-up payments						
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)						
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes				
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes				
	and colors, tradecod, embers, menacing the error process, regarding the items emberted in time ra		res				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III						
	▼ Compensation committee     ▼ Written employment contract						
	Form 990 of other organizations  A pproval by the board or compensation committee						
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization						
а	Receive a severance payment or change-of-control payment?	4a		No			
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?		Yes				
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III						
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.						
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of						
а	The organization?	5a		No			
b	Any related organization?	5b		No			
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of						
а	The organization?	6a		No			
b	Any related organization?	6b		No			
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes				
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was						
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe						
	ın Part III						
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9					

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation in	
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation				column(B) reported as deferred in prior Form 990	
See Additional Data Table								

Schedule J (Form 990) 2014

## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

The complete time parties and addition	THE THIRD THE
Return Reference	Explanation
,	Travel for companions and gross up payments were provided to an officer of the University These benefits were provided as taxable compensation The non-taxable benefit is included in Part II, column D A residence for personal use was provided to the President and was not taxable based on section 119 of IRC
Schedule J, Part I, Line 4	The President participates in a non qualified retirement plan. The current year contribution on his behalf is \$267,500
	The Executive Committee may, in its discretion, award the President a performance award each year in connection with an evaluation of his performance, based upon his accomplishments against goals and objectives during the year

Schedule J (Form 990) 2014

#### **Additional Data**

**Software ID:** 14000267

**Software Version:** v1.00

**EIN:** 15-0543659

Name: CLARKSON UNIVERSITY

# Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of columns

(A) Name and Title		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	column (B) reported as deferred in prior Form 990
ANTHONY G COLLINS,	(I)	485,597	150,000	1,205	285,371	21,498	943,671	0
President	(II)	0	0	0	0	0	0	
JAMES D FISH, Chief	(I)	170,404	0	103	16,728	22,017	209,252	0
Financial Officier	(II)	0	0	0	0	0	0	
TIMOTHY SUGRUE, CEO of Beacon Institute	(I) (II)	289,404 0	0 0	158 0	12,837 0	6,899 0	309,298 0	0
GOODARZ AHMADI, Dean	(I)	202,088	0	495	18,762	7,529	228,874	0
of Engineering	(II)	0	0	0	0	0	0	0
DAYLE SMITH, Dean of the	(I)	289,906	0	55	24,960	11,307	326,228	0
School of Business	(II)	0	0	0	0	0	0	0
CHARLES THORPE, Sr Vice	(I)	318,563	0	103	24,797	13,641	357,104	0
President and Provost	(II)	0	0	0	0	0	0	0
PETER TURNER, Dean of	(I)	184,537	0	305	17,656	15,585	218,083	0
Arts and Sciences	(II)	0	0	0	0	0	0	0
V SURYADEVARA,	(I)	277,993	0	494	20,395	13,461	312,343	0
Prof /Director CAMP	(II)	0	0	0	0	0	0	
JAMES S BONNER, Prof /Director Center for Envirn	(I) (II)	248,130 0	0 0	103 0	16,612 0	7,969 0	272,814 0	0
AUGUSTINE LADO, Prof / Director School of Business	(1)	235,194 0	0 0	5 5 0	20,260 0	61,713 0	317,222 0	0 0
FARZAD MAHMOODI, Prof /Director of Supply Chain Mgmt	(I) (II)	263,606 0	0	1,255 0	21,903 0	23,518 0	310,282 0	0
CASEY JONES, Head Hockey Coach	(I) (II)	236,343 0	0	7,083 0	21,802 0	23,518 0	288,746 0	0

(F) Compensation in

DLN: 93493133001406

Open to Public

**Inspection** 

OMB No 1545-0047

Schedule K (Form 990)

# **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

CLARKSON UNIVERSITY								icion numb	CI						
	B. J									15-	05436	59			
P	art I Bond Issues (a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue	price	(f)	(f) Description of purpose		(g) Defeased					Pool
										Yes	No	Yes	No '	Yes	No
A	St Lawrence County Industrial Dev Agency Series 2003	16-0991238	791097DU9	04-01-2003	6,1:	•	prior	natory renov issue 11/6, struction	ation, refund 1990 and		Х		X		X
В	St Lawrence County Industrial Dev Agency Series 2007	16-0991238	791097EKO	03-14-2007	26,2:			2001, purch	e 6/15/1999 & ase phone		Х		Х		Х
c	St Lawrence County Industrial Dev Agency Series 2011	27-2614310	791078AG3	07-28-2011	14,7!	54,334	Dorm	Dormatory & Lab Renovations			Х		Х		Х
D	St Lawrence County Industrial Dev Agency Series 2012A	27-2614310	791078AK4	05-21-2012	19,06	50,719		Refund 2009 issue and renovate Dormitory			Х		Х		Х
Pa	Proceeds			1							<u> </u>		I		
					<u> </u>	4		E	3	С		С		D	
1	A mount of bonds retired					3,062,	3,935,661		3,935,661	13,339		91,599			
_2	A mount of bonds legally defea	ased ————————————————————————————————————					0 0		0	0				0	
3 Total proceeds of issue				6,137,			26,216,868	14,754,334		4,334	19,060,719		060,719		
4	Gross proceeds in reserve fun					410,	,118		1,252,484	0		0			
5	Capitalized interest from proc						0		0			0			0
6	Proceeds in refunding escrows						0		0			0			0
7	Issuance costs from proceeds					122,	,742 359,740		359,740	282,080		2,080	266,336		266,336
8	Credit enhancement from proc						0 0		0	0		0	0		
9	Working capital expenditures						0 0		0	0		0	0		
10	Capital expenditures from pro	ceeds				3,604,	,285 673,308		14,472,254		2,254	7,761,115			
11	Other spent proceeds					2,000,	0,000 23,931,336		23,931,336	0		0	11,033,268		
12	O ther unspent proceeds						0		0			0			0
13	Year of substantial completion	n			2003 2007		20	11			2012				
					Yes	No		Yes	No	Yes	N	lo	Yes	_	No
14	Were the bonds issued as part	t of a current refund	ing issue?		Х			Х			×	<	Х		
15 Were the bonds issued as part of an advance refunding issue?			Х		Х			×	<b>(</b>			Х			
16 Has the final allocation of proceeds been made?			х			Х		Х			Х				
Does the organization maintain adequate books and records to support the final allocation of proceeds?			Х			Х		Х			Х				
Pa	rt IIII Private Business U	Jse													
i					·	A 	.	I	3		C			D	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Χ

Х

Yes

No

Χ

Χ

Yes

No

Χ

Χ

Yes

Yes

No

Χ

Χ

Part Private Business Use (Continued) В C D Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Х Х Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Х property? Are there any research agreements that may result in private business use of bond-С Χ Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other Х Х outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 2 59 % 2 49 % 2 2 3 % 2 54 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 0 % 0 % 0 % 0 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 6 2 49 % 2 2 3 % 2 54 % 2 59 % Does the bond issue meet the private security or payment test? 7 Х Χ Х Χ Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В C Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Χ Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Χ Exception to rebate? Χ b Χ Χ Χ No rebate due? Χ c Х Χ Χ If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Х Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

Part IV	Arbitrage	(Continued)
---------	-----------	-------------

		Α	A			С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		Х
<b>b</b> Name of provider									
c Term of GIC									
d	d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	6 Were any gross proceeds invested beyond an available temporary period?		Х		X		x		X
7	Has the organization established written procedures to monitor the requirements of section 148?			Х		X		x	

## Part V Procedures To Undertake Corrective Action

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		Х		X		Х		X

Explanation

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference

Schedule K, Part II, Line 1104/01/2003 6,137,145 St Lawrence
County Industrial Dev Agency Series
20

\$2,000,000 was used to refund 1990 bond issue

Return Reference	Explanation
Schedule K, Part II, Line 11- 03/14/2007 26,216,868 St Lawrence County Industrial Dev Agency Series 2	\$429,209 was spent on state and local taxes, \$23,502,127 was used to refund 1999 and 2001 bond issues

Return Reference	Explanation
Schedule K, Part II, Line 11- 05/21/2012 19,060,719 St Lawrence County Industrial Dev Agency Series 2	\$181,600 was spent on Issuer Administrative Fee, \$10,851,657 was used to refund 2009 mortgage

Return Reference	Explanation
Schedule K, Part IV, Line 2c- 04/01/2003 6,137,145 St Lawrence County Industrial Dev Agency Series 20	Rebate computation performed on October 31, 2004

Explanation
Rebate computation performed on November 30 2008

Return Reference	Explanation
Schedule K, Part IV, Line 2c- 07/28/2011 14,754,334 St Lawrence County Industrial Dev Agency Series 2	Rebate computation performed on July 31 2012

Return Reference	Explanation
Schedule K, Part IV, Line 2c- 05/21/2012 19,060,719 St Lawrence County Industrial Dev Agency Series 2	Rebate computation performed on May 21 2013

Return Reference	Explanation
6,137,145 St Lawrence County Industrial Dev Agency Series	While Clarkson University has established pre and post-issuance compliance procedures which have prevented any violations of federal tax requirements to date, the University is currently in the process of formally documenting these policies and procedures in writing, including procedures to ensure timely identification and correction of any potential future violations, whether it be through self-remediation or through the voluntary closing agreement program

Return Reference	Explanation
26,216,868 St Lawrence County Industrial Dev Agency Series	While Clarkson University has established pre and post-issuance compliance procedures which have prevented any violations of federal tax requirements to date, the University is currently in the process of formally documenting these policies and procedures in writing, including procedures to ensure timely identification and correction of any potential future violations, whether it be through self-remediation or through the voluntary closing agreement program

Return Reference	Explanation
14,754,334 St Lawrence County Industrial Dev Agency Series	While Clarkson University has established pre and post-issuance compliance procedures which have prevented any violations of federal tax requirements to date, the University is currently in the process of formally documenting these policies and procedures in writing, including procedures to ensure timely identification and correction of any potential future violations, whether it be through self-remediation or through the voluntary closing agreement program

Return Reference	Explanation
19,060,719 St Lawrence County Industrial Dev Agency Series	While Clarkson University has established pre and post-issuance compliance procedures which have prevented any violations of federal tax requirements to date, the University is currently in the process of formally documenting these policies and procedures in writing, including procedures to ensure timely identification and correction of any potential future violations, whether it be through self-remediation or through the voluntary closing agreement program

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(Form 990)

Department of the Treasury

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

►Information about Schedule K (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

2014

DLN: 93493133001406

Open to Public Inspection

Internal Revenue Service Name of the organization **Employer identification number CLARKSON UNIVERSITY** 15-0543659 Part I Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On (i) Pool behalf of financing ıssuer Yes No Yes No Yes No St Lawrence County Industrial 27-2614310 791078AL2 05-21-2012 Х Χ Χ 3,070,770 Dormatory Renovations Dev Agency Series 2012B **Proceeds** Part II C Α В D Amount of bonds retired 6,961 Amount of bonds legally defeased 2 Total proceeds of issue 3 3.070.770 Gross proceeds in reserve funds 4 5 Capitalized interest from proceeds 0 Proceeds in refunding escrows 6 Issuance costs from proceeds 57,033 Credit enhancement from proceeds 8 Working capital expenditures from proceeds 9 Capital expenditures from proceeds 2,983,737 10 Other spent proceeds 11 30,000 Other unspent proceeds 12 Year of substantial completion 13 2013 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ 14 Were the bonds issued as part of an advance refunding issue? Χ 15 Has the final allocation of proceeds been made? Χ 16 Does the organization maintain adequate books and records to support the final Χ allocation of proceeds? **Private Business Use** Part III Α В С D Yes No No No No Yes Yes Yes Was the organization a partner in a partnership, or a member of an LLC, which owned Χ property financed by tax-exempt bonds?

financed property?

Are there any lease arrangements that may result in private business use of bond-

Χ

Sche	dule K (Form 990) 2014									Page <b>2</b>
Par	Private Business Use (Continued)						•			
				Α		B		<u>C</u>		D
2-	Are there any management or service contracts that may result in private	hiisinass iisa	Yes	No	Yes	No	Yes	No	Yes	No
За	of bond-financed property?	business use		Х						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or outside counsel to review any management or service contracts relating to property?									
С	Are there any research agreements that may result in private business use of bond-financed property?			х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use bother than a section $501(c)(3)$ organization or a state or local government			2 56 %		•		•		<b>'</b>
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government			0 %						
6	Total of lines 4 and 5			2 56 %						
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?			х						
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of				•				-
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 1 141-12 and 1 145-2?	sections								
9	Has the organization established written procedures to ensure that all non- bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?		Х							
Pai	t IV Arbitrage									
		Α			В		С		D	
		Yes	No	Yes	No	· \	/es	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X							
2	If "No" to line 1, did the following apply?		_							
<u>a</u>	Rebate not due yet?		X							
b	Exception to rebate?		Х							
С	No rebate due?	×								
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	X								
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
е	Was the hedge terminated?									_
		<u> </u>								

Part IV	<b>Arbitrage</b>	(Continued)
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		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
ь	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х						
7	Has the organization established written procedures to monitor the requirements of section 148?	X							

## Part V Procedures To Undertake Corrective Action

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		X						

Explanation

## Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	
Schedule K, Part II, Line 11- 05/21/2012 3,070,770 St Lawrence County Industrial Dev Agency Series	\$30,000 was spent on Issuer Administrative Fee

Return Reference	Explanation
Schedule K, Part IV, Line 2c- 05/21/2012 3,070,770 St Lawrence County Industrial Dev Agency Series 20	Rebate computation performed on May 21, 2013

Return Reference	Explanation
3,070,770 St Lawrence County Industrial Dev Agency Series	While Clarkson University has established pre and post-issuance compliance procedures which have prevented any violations of federal tax requirements to date, the University is currently in the process of formally documenting these policies and procedures in writing, including procedures to ensure timely identification and correction of any potential future violations, whether it be through self-remediation or through the voluntary closing agreement program

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

DLN: 93493133001406

OMB No 1545-0047

Inspection

Open to Public

**SCHEDULE M** (Form 990)

Internal Revenue Service

Name of the organization CLARKSON UNIVERSITY

**Noncash Contributions** 

► Attach to Form 990. Department of the Treasury

▶Information about Schedule M (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

Employer identification number

				1	5-0543659			
Pa	Types of Property							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash contr		_	ınts
1	Art—Works of art	Х	6	9,448	Fair Market Value	е		
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications	Х		Ž	Nominal Value			
5	Clothing and household goods	Х		1,580	Fair Market Value	е		
	Cars and other vehicles Boats and planes	X	1	1	Nominal Value			
	Intellectual property							
	Securities—Publicly traded .	X	62	2 6 9 4 2 6 7	Avg Date of Cont	ributio	. n	
	·		02	2,004,20-	A Vy Date of Cont	iibutic	· · · · · · · · · · · · · · · · · · ·	
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
	Other► (	Х	7	84,781	. Fair Market Value	e		
	ntific Equipment )							
	Other► ( nputer Equipment )	X	3	2,024,249	Fair Market Value	<b>e</b>		
27	Other►(	Х	18	1	Nominal Value			
4 V I	Equipment )	_						
	Other ► (       (	×	4	6,920	Fair Market Value	e		
29	Number of Forms 8283 received by the for which the organization completed is				29			0
				<u></u>			Yes	No
30a	During the year, did the organization	receive by	contribution any property r	eported in Part I, lines 1	through 28, that			
	it must hold for at least three years f	rom the date	e of the initial contribution,	, and which is not require	d to be used			
	for exempt purposes for the entire ho	lding period	٠			30a		No
b	If "Yes," describe the arrangement in	n Part II						
31	Does the organization have a gift acc	eptance po	licy that requires the revie	w of any non-standard c	ontributions?	31	Yes	<u> </u>
32a	Does the organization hire or use this contributions?	rd parties or	related organizations to s	olicit, process, or sell no	oncash • • •	32a	Yes	
b	If "Yes," describe in Part II							
33	If the organization did not report an a describe in Part II	imount in co	olumn (c) for a type of prop	erty for which column (a)	ıs checked,			

	32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the						
number of items received, or a combination of both. Also complete this part for any additional information							
Return Reference	Explanation						

Return Reference	Explanation
Schedule M, Part I, Line 32b	The University uses a broker to convert gifts of securities to cash

Schedule M (Form 990) (2014)

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DLN: 93493133001406

OMB No 1545-0047

2014

Open to Public Inspection

# SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization	Employer identification number
CLARKSON UNIVERSITY	
	15-0543659

### 990 Schedule O, Supplemental Information

Return Reference	Explanation							
Form 990, Part III, Line 1								
Form 990, Part VI, Section A, Line 2	Bayard D Clarkson Sr and Bayard D Clarkson Jr are both current trustees and have a family relationship							
Form 990, Part VI, Section B, Line 11b	The following process was observed by the University regarding the IRS Form 990. The return was prepared by management with a review performed by a qualifying tax consultant, a draft was presented to the audit committee of the board of trustees for review and approval, a copy of the final return was distributed to all board members before electronically filing the return with the Internal Revenue Service.							
Form 990, Part VI, Section B, Line 12c	All trustees, officers and key employees are required to annually complete a conflict of interest statement. The statements are reviewed by the chair of the audit committee and addiressed in governance meetings as needed							
Form 990, Part VI, Section B, Line 15	The University's top management official is the President, the Chief Financial Officer is the Treasurer of the corporation and the key employees are as follows. Senior Vice Preside int and Provost, Dean of the School of Business, Dean of Engineering, Dean of Arts and Scie nices, and the CEO of Beacon Institute. The above positions compensation packages are reviewed and approved by the executive committee of the board of trustees. The committee conducts a comprehensive review by using data from multiple sources (most notably AITU data and salaries posted in the Chronicle of Higher Education) for comparable Universities. Input we as solicited from the full board into the executive committee deliberations. This was documented in the minutes of the board of trustees. This process is performed annually. The University believes its procedures regarding executive compensation meets the rebuttable presumption requirements described in regulation section 53 4958-6(c).							
Form 990, Part VI, Section C, Line 19	The University posts its conflict of interest policy on its website in the Operations Manu all found under the Human Resources link. The consolidated financial statements are available on the University website, while the IRS Form 990, Form 990T, and governance documents are made available upon request							
Form 990, Part XI, Line 9	Related entity revenue (\$41,135) Related entity revenue (\$20,431) Change to post-retirement benefits (\$3,130,282)							

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DLN: 93493133001406

2014

OMB No 1545-0047

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**SCHEDULE R** (Form 990)

**Related Organizations and Unrelated Partnerships** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization CLARKSON UNIVERSITY

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

15-0543659

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

<b>(a)</b> Name, address, and EIN (ıf applıcable) of dısregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	( <b>d)</b> Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co ent	512(b) ntrolled
						Yes	No
(1) Beacon Institute for Rivers and Estuaries 199 Main Street  Beacon, NY 12508 14-1883215	Environmental Education	NY	501(c)(3)	170(b)(1)(A)(vı)	N/A	Yes	

Part III	Identification of Related Organizations Taxable as a Partnership Complete of the organization answered "Yes" on Form 990, Part IV	, line 34
	because it had one or more related organizations treated as a partnership during the tax year.	

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h	)	(i)	(i)	)	(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Disprop	rtionate	Code V-UBI	Gener	ral or	Percentage
related organization		domicile	controlling	ıncome(related,	total income	end-of-year	allocati	ions?	amount in box	mana	iging	ownership
-		(state or	entity	unrelated,		assets			20 of	partr	ner?	
		foreign		excluded from					Schedule K-1			
		country)		tax under					(Form 1065)			
				sections 512-								
				514)						L		
							Yes	No		Yes	No	
									ı			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-	Percentage	Section 512	
related organization		domicile	entity	(C corp, S	ıncome	of-year	ownership	(b)(13)	
		(state or foreign		corp,		assets		controlled	
		country)		or trust)				entity?	
								Yes	No
See Additional Data Table									

Schedule R (Form 990) 2014		Pa	age <b>3</b>
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or	· 36.		
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
<b>b</b> Gift, grant, or capital contribution to related organization(s)	1b		No
<b>c</b> Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule  1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?  a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity  b Gift, grant, or capital contribution to related organization(s)  c Gift, grant, or capital contribution from related organization(s)	<b>1e</b>		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1 <u>j</u>		No
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s)	1k		No
I Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	1
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o Sharing of paid employees with related organization(s)	10	Yes	
p Reimbursement paid to related organization(s) for expenses	1p	Yes	
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?  a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity  b Gift, grant, or capital contribution to related organization(s)  c Gift, grant, or capital contribution from related organization(s)  d Loans or loan guarantees to or for related organization(s)  e Loans or loan guarantees by related organization(s)  f Dividends from related organization(s)  g Sale of assets to related organization(s)  h Purchase of assets from related organization(s)  i Exchange of assets with related organization(s)  j Lease of facilities, equipment, or other assets to related organization(s)  k Lease of facilities, equipment, or other assets from related organization(s)  i Performance of services or membership or fundraising solicitations for related organization(s)  m Performance of services or membership or fundraising solicitations by related organization(s)  o Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1q	Yes	
r Other transfer of cash or property to related organization(s)	1r		No
s Other transfer of cash or property from related organization(s)	1s	Yes	1

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds										
(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved							
(1) JR Weston Inc	p	238,687	Cost Allocation							
(2) JR Weston Inc	q	66,423	Cost Allocation							
(3) Beacon Institute for Rivers and Estuaries	С	3,595,623	Actual cost of grant funding received							
(4) Beacon Institute for Rivers and Estuaries	S	, ,	Net book value of assets and liabilities transferred from Beacon Institute for Rivers and Estuaries on July 1, 2014							

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	/ Legal	Predominant	Are all partners	Share of	Share of	Disproprtionate	e Code V-UBI	General or	Percentage
1	1	domicile	ıncome	section	total	end-of-year	allocations?	amount in	managing	ownership
1	1	(state or	(related,	501(c)(3)	ıncome	assets	1	box 20	partner?	, , , , , , , , , , , , , , , , , , ,
1	1	foreign	unrelated,	organizations?		1	1	of Schedule	1	, , , , , , , , , , , , , , , , , , ,
1	1	country)	excluded from	1		1	1	K-1	1	·
1	1	1 "	tax under	1		1	1	(Form 1065)	1	1
1	1	1	sections 512-	1		1	1	' ' '	1	
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Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Page **5** 

**Software ID:** 14000267

**Software Version:** v1.00

**EIN:** 15-0543659

Name: CLARKSON UNIVERSITY

## Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	( <b>d)</b> Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership	(i) Section 512(b) (13) controlled entity?
Yes	No							
JR Weston Inc PO Box 333 Potsdam, NY 13676 15-0490300	Hotel	NY	N/A	С	1,758,097	2,663,840	100 %	Yes
Charitable Remainder Trusts (5) 8 Clarkson Avenue Box 5546 Potsdam, NY 13699	Charitable Trust	NY	N/A	Т				Yes
Charitable Remainder Trusts (2) 8 Clarkson Avenue Box 5546 Potsdam, NY 13699	Charitable Trust	FL	N/A	Т				Yes
Charitable Remainder Trusts (1) 8 Clarkson Avenue Box 5546 Potsdam, NY 13699	Charitable Trust	AZ	N/A	Т				Yes
Charitable Remainder Trusts (1) 8 Clarkson Avenue Box 5546 Potsdam, NY 13699	Charitable Trust	ľΩ	N/A	Т				Yes
Charitable Remainder Trusts (1) 8 Clarkson Avenue Box 5546 Potsdam, NY 13699	Charitable Trust	МА	N/A	Т				Yes
Charitable Remainder Trusts (1) 8 Clarkson Avenue Box 5546 Potsdam, NY 13699	Charitable Trust	ОН	N/A	Т				Yes
Charitable Remainder Trusts (1) 8 Clarkson Ave Box 5546 Potsdam, NY 13699	Charitable Trust	ME	N/A	Т				Yes