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Check if Schedule O contains a response or note to any line in this Part III ☐

UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS

If "Yes," describe these new services on Schedule O

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

EDUCATION AND OTHER INSTITUTIONAL ACTIVITIES HARVARD UNIVERSITY (THE "UNIVERSITY") IS A PRIVATE, NOT-FOR-PROFIT INSTITUTION OF HIGHER EDUCATION WITH APPROXIMATELY 7,240 UNDERGRADUATE AND 14,190 GRADUATE STUDENTS. ESTABLISHED IN 1636, THE UNIVERSITY INCLUDES THE FACULTY OF ARTS AND SCIENCES (HARVARD COLLEGE), THE JOHN A. PAULSON SCHOOL OF ENGINEERING AND APPLIED SCIENCES, THE DIVISION OF CONTINUING EDUCATION, TEN GRADUATE AND PROFESSIONAL SCHOOLS, THE RADCLIFFE INSTITUTE FOR ADVANCED STUDY, A VARIETY OF RESEARCH MUSEUMS AND INSTITUTES, AND AN EXTENSIVE LIBRARY SYSTEM TO SUPPORT THE TEACHING AND RESEARCH ACTIVITIES OF THE HARVARD COMMUNITY.


















SPONSORED ACTIVITIES, INCLUDING SPONSORED RESEARCH THE UNIVERSITY INCURRED \$772,889,860 IN EXPENSES FUNDED BY SPONSORED AWARDS THE EQUIVALENT AMOUNT HAS BEEN RECOGNIZED AS REVENUE ON FORM 990, PART VIII, ON LINES 1E (FEDERAL GRANTS), 1F (NON-FEDERAL SPONSORED GRANTS), AND 2B (NON-FEDERAL SPONSORED CONTRACTS) ONLY THE NON-FEDERAL SPONSORED CONTRACTS ON LINE 2B ARE CLASSIFIED AS PROGRAM SERVICE REVENUE AND REPORTED ABOVE THE UNIVERSITY'S PRINCIPAL SOURCE OF FEDERAL SPONSORED FUNDS IS THE DEPARTMENT OF HEALTH AND HUMAN SERVICES THE UNIVERSITY ALSO HAS MANY NON-FEDERAL SOURCES OF SPONSORED AWARDS, GRANTS, AND CONTRACTS, INCLUDING RESEARCH INSTITUTES, FOUNDATIONS, STATE AND LOCAL GOVERNMENTS, FOREIGN GOVERNMENTS, AND CORPORATIONS SPONSORED GRANTS AND CONTRACTS NORMALLY PROVIDE FOR THE RECOVERY OF DIRECT AND INDIRECT COSTS

4c (Code) (Expenses \$ including grants of \$) (Revenue \$)

(Expenses \$ _____ including grants of \$ _____) (Revenue \$ _____)

4e	Total program service expenses ▶	4,105,900,298
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Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6 Yes	
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8 Yes	
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9 Yes	
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d Yes	
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 	13 Yes	
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a Yes	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 	15 Yes	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 	16 Yes	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 	17 Yes	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	Yes	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance			
Check if Schedule O contains a response or note to any line in this Part V <input type="checkbox"/>			
		Yes	No
1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	11,126	
b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	35,283	
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i>	3b	Yes	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b AR , AS , BD , BR , CA , CI , CO , EC , HK , IN , JE , LG , LH , LU , MP , NL , NZ , NU , PM , PE , RO , SN , SF , UK , If "Yes," enter the name of the foreign country UY See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	Yes	
d If "Yes," indicate the number of Forms 8282 filed during the year	7d	4	
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		No
9a Did the sponsoring organization make any taxable distributions under section 4966?	9a		No
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		No
10 Section 501(c)(7) organizations. Enter			
a Initiation fees and capital contributions included on Part VIII, line 12	10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter			
a Gross income from members or shareholders	11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c Enter the amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>	14b		

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	CA , IL , MA
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	
20	State the name, address, and telephone number of the person who possesses the organization's books and records	OFFICE OF THE CONTROLLER

Check if Schedule O contains a response or note to any line in this Part VII

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Form **990** (2014)

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			

1b	Sub-Total			
c	Total from continuation sheets to Part VII, Section A			
d	Total (add lines 1b and 1c)	11,514,861	0	1,826,102

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3,703

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5 Yes	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
TURNER CONSTRUCTION CO TWO SEAPORT LN BOSTON, MA 02210	CONTRACTOR	50,869,490
LEE KENNEDY CO INC 122 QUINCY SHORE DR QUINCY, MA 02171	CONTRACTOR	41,717,679
BRIGHAM AND WOMEN'S HOSPITAL 75 FRANCIS ST BOSTON, MA 02115	RESEARCH SUBCONTRACTOR	40,736,602
DIMEO CONSTRUCTION CO 7 DRYDOCK AVE BOSTON, MA 02210	CONTRACTOR	40,246,286
DTZ INC 101 FEDERAL ST SUITE 700 BOSTON, MA 02110	CLEANING SERVICES	37,663,242
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization	1,300	

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a					
	b	Membership dues	1b	1,515,431				
	c	Fundraising events	1c					
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	548,158,621				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,693,289,212				
	g	Noncash contributions included in lines 1a-1f \$		191,925,351				
	h	Total. Add lines 1a-1f			2,242,963,264			
Program Service Revenue			Business Code					
	2a	STUDENT TUITION, ROOM & BOARD	900099	1,312,383,986	1,312,383,986			
	b	NON-FEDERAL CONTRACTS	900099	103,980,513	103,980,513			
	c	AUXILIARY HEALTH SERVICES	621400	56,346,660			56,346,660	
	d	PUBLICATIONS	511130	41,745,698	41,605,614	140,084		
	e	STUDENT/EMPLOYEE SERVICES	611710	41,257,494		5,159,793	36,097,701	
	f	All other program service revenue		119,648,198	63,590,189	31,232,921	24,825,088	
	g	Total. Add lines 2a-2f			1,675,362,549			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		467,554,615		-795,099	468,349,714	
	4	Income from investment of tax-exempt bond proceeds		32			32	
	5	Royalties		38,394,969			38,394,969	
	6a	(i) Real		(ii) Personal				
		70,975,246						
		38,178,451						
		32,796,795		0				
	d	Net rental income or (loss)		32,796,795			32,796,795	
	7a	(i) Securities		(ii) Other				
		85,827,971,020		2,568,165				
		83,676,450,748		1,924,118				
		2,151,520,272		644,047				
	d	Net gain or (loss)		2,152,164,319			2,152,164,319	
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18						
	a							
	b	Less direct expenses		b				
	c	Net income or (loss) from fundraising events						
	9a	Gross income from gaming activities See Part IV, line 19		a				
	b	Less direct expenses		b				
	c	Net income or (loss) from gaming activities						
	10a	Gross sales of inventory, less returns and allowances		a				
	a							
	b	Less cost of goods sold		b				
	c	Net income or (loss) from sales of inventory						
	Miscellaneous Revenue			Business Code				
	11a							
	b							
	c							
	d	All other revenue			0	0	0	0
	e	Total. Add lines 11a-11d			0			
	12	Total revenue. See Instructions			6,609,236,543	1,521,560,302	35,737,699	2,808,975,278

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	120,970,267	120,970,267		
2	Grants and other assistance to domestic individuals See Part IV, line 22	520,162,977	520,162,977		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	23,110,694	23,110,694		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors, trustees, and key employees	10,129,841	724,505	8,246,247	1,159,089
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	1,049,865	899,456	127,580	22,829
7	Other salaries and wages	1,601,862,668	1,425,844,023	106,842,125	69,176,520
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	128,869,105	114,708,487	8,595,399	5,565,219
9	Other employee benefits	239,720,934	213,379,503	15,989,070	10,352,361
10	Payroll taxes	102,320,522	91,077,161	6,824,644	4,418,717
11	Fees for services (non-employees)				
a	Management	32,917,124	30,554,267	2,052,624	310,233
b	Legal	14,882,045	1,628,373	12,791,745	461,927
c	Accounting	2,608,359	467,501	2,137,137	3,721
d	Lobbying	516,329	516,329		
e	Professional fundraising services See Part IV, line 17	1,220,765			1,220,765
f	Investment management fees	210,640,651		210,640,651	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	297,346,279	260,212,635	29,217,095	7,916,549
12	Advertising and promotion	17,925,609	16,356,268	484,557	1,084,784
13	Office expenses	197,122,592	185,413,129	6,107,350	5,602,113
14	Information technology	101,111,656	86,883,939	10,847,133	3,380,584
15	Royalties	4,152,332	4,121,030	1,105	30,197
16	Occupancy	275,462,222	237,332,888	25,553,485	12,575,849
17	Travel	83,367,688	76,428,425	1,632,713	5,306,550
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	57,679,655	47,416,571	3,699,245	6,563,839
20	Interest	248,434,170	217,963,561	20,124,629	10,345,980
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	299,074,556	268,286,417	17,399,205	13,388,934
23	Insurance	14,910,159	9,197,285	5,708,465	4,409
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	PAYMENTS TO ANNUITANTS	62,860,545	62,860,545		
b	BOOKS/PUBLICATIONS	42,943,740	42,406,127	314,676	222,937
c	PUBLISHING	22,456,029	17,559,739	1,210,720	3,685,570
d	TAXES AND FEES	19,740,512	17,482,437	1,461,267	796,808
e	All other expenses	19,888,864	11,935,759	4,169,323	3,783,782
25	Total functional expenses. Add lines 1 through 24e	4,775,458,754	4,105,900,298	502,178,190	167,380,266
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here if following SOP 98-2 (ASC 958-720)				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

				(A)		(B)
				Beginning of year		End of year
Assets	1	Cash—non-interest-bearing		33,985,000	1	28,817,000
	2	Savings and temporary cash investments		10,061,000	2	20,091,000
	3	Pledges and grants receivable, net		1,589,999,000	3	2,244,777,000
	4	Accounts receivable, net		102,527,000	4	110,293,000
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		2,015,000	5	2,354,000
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		0	6	0
	7	Notes and loans receivable, net		373,763,000	7	374,832,000
	8	Inventories for sale or use		7,482,000	8	5,987,000
	9	Prepaid expenses and deferred charges		133,251,000	9	135,781,000
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	9,941,629,000		
	b	Less accumulated depreciation	10b	4,047,269,000	5,698,732,000	10c 5,894,360,000
	11	Investments—publicly traded securities		30,597,496,000	11	34,479,935,000
	12	Investments—other securities See Part IV, line 11		18,993,598,000	12	19,881,327,000
	13	Investments—program-related See Part IV, line 11		0	13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		10,569,404,000	15	10,339,688,000
	16	Total assets. Add lines 1 through 15 (must equal line 34)		68,112,313,000	16	73,518,242,000
Liabilities	17	Accounts payable and accrued expenses		461,005,000	17	469,920,000
	18	Grants payable			18	
	19	Deferred revenue		176,847,000	19	193,168,000
	20	Tax-exempt bond liabilities		3,298,658,000	20	3,251,773,000
	21	Escrow or custodial account liability Complete Part IV of Schedule D			21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		0	22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties		2,320,532,000	24	2,311,306,000
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		19,643,973,000	25	23,508,009,000
	26	Total liabilities. Add lines 17 through 25		25,901,015,000	26	29,734,176,000
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.					
	27	Unrestricted net assets		9,166,686,000	27	9,631,923,000
	28	Temporarily restricted net assets		25,850,724,000	28	26,785,369,000
	29	Permanently restricted net assets		7,193,888,000	29	7,366,774,000
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		42,211,298,000	33	43,784,066,000
	34	Total liabilities and net assets/fund balances		68,112,313,000	34	73,518,242,000

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	6,609,236,543
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,775,458,754
3	Revenue less expenses Subtract line 2 from line 1	3	1,833,777,789
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	42,211,298,000
5	Net unrealized gains (losses) on investments	5	-238,171,914
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-22,837,875
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	43,784,066,000

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

Additional Data

Software ID: 14000329
Software Version: 2014v1.0
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DREW GILPIN FAUST PRESIDENT	60 00 2 00	X		X				816,370	0	386,610
(1) PAUL J FINNEGAN TREASURER	5 00 2 00	X		X				0	0	0
(2) LAWRENCE S BACOW FELLOW, SENIOR FELLOW AT HKS	10 00 1 00	X						24,064	0	2,553
(3) JAMES W BREYER FELLOW	5 00 1 00	X						0	0	0
(4) KENNETH I CHENAULT FELLOW (BEGAN 07/2014)	5 00 1 00	X						0	0	0
(5) KAREN GORDON MILLS FELLOW (BEGAN 07/2014), SENIOR FELLOW AT HBS	45 00 1 00	X						139,230	0	18,945
(6) SUSAN L GRAHAM FELLOW	5 00 1 00	X						0	0	0
(7) NANNERL O KEOHANE FELLOW	5 00 1 00	X						0	0	0
(8) WILLIAM F LEE FELLOW	5 00 1 00	X						0	0	0
(9) JESSICA T MATHEWS FELLOW	5 00 1 00	X						0	0	0
(10) JOSEPH J O'DONNELL FELLOW	5 00 3 00	X						0	0	0
(11) JAMES F ROTHENBERG FELLOW	5 00 2 00	X						0	0	0
(12) THEODORE V WELLS JR FELLOW	5 00 1 00	X						0	0	0
(13) PAUL ANDREW V P PUBLIC AFFAIRS AND COMM (BEGAN 03/2015)	60 00 0			X				274,952	0	40,697
(14) ALAN M GARBER PROVOST	60 00 3 50			X				646,437	0	186,730
(15) MARC L GOODHEART V P AND SECRETARY OF THE UNIVERSITY	60 00 1 00			X				339,828	0	55,236
(16) MARILYN M HAUSAMMANN V P FOR HUMAN RESOURCES	60 00 0			X				370,982	0	55,327
(17) CHRISTINE M HEENAN V P PUBLIC AFFAIRS AND COMM (UNTIL 02/2015)	60 00 0			X				369,407	0	56,460
(18) THOMAS J HOLLISTER V P FOR FINANCE AND C F O (BEGAN 05/2015)	60 00 2 00			X				0	0	0
(19) ROBERT W IULIANO SENIOR V P AND GENERAL COUNSEL	60 00 0			X				515,628	0	56,806
(20) MARK R JOHNSON V P FOR CAPITAL PLANNING AND PROJECT MANAGEMENT	60 00 0			X				289,174	0	42,076
(21) KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	60 00 4 00			X				630,414	0	41,375
(22) ANNE H MARGULIES V P AND CHIEF INFORMATION OFFICER	60 00 1 00			X				374,226	0	54,113
(23) TAMARA ELLIOTT ROGERS V P FOR ALUMNI AFFAIRS AND DEVELOPMENT	60 00 0			X				406,205	0	53,290
(24) LEAH ROSOVSKY V P FOR STRATEGY AND PROGRAMS	60 00 0			X				333,417	0	40,875

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(26) DANIEL S SHORE	60 00									
V P FOR FINANCE AND C F O (UNTIL 09/2014)	2 00			X				354,616	0	49,414
(1) SARAH E THOMAS	60 00									
V P FOR THE HARVARD LIBRARY	0			X				362,082	0	41,670
(2) MEREDITH WEENICK	60 00									
V P FOR CAMPUS SERVICES (BEGAN 07/2014)	2 00			X				154,555	0	22,685
(3) JEFFREY S FLIER	60 00									
DEAN, FACULTY OF MEDICINE	4 25				X			601,688	0	53,676
(4) NITIN NOHRIA	60 00									
DEAN, FACULTY OF BUSINESS	0				X			570,081	0	157,284
(5) MICHAEL D SMITH	60 00									
DEAN, FACULTY OF ARTS & SCIENCES	1 00				X			551,901	0	131,494
(6) JOHN AUBRECHT	60 00									
EXEC DIR OF LMEC, INC	0					X		625,189	0	56,019
(7) JULIO FRENK	60 00									
DEAN, FACULTY OF PUBLIC HEALTH	0					X		582,441	0	56,326
(8) PAUL M HEALY	60 00									
FACULTY	2 00					X		551,780	0	54,838
(9) SCOTT G KENNEDY	60 00									
FACULTY	0					X		630,062	0	16,218
(10) VILANGADU NARAYANAN	60 00									
FACULTY	0					X		581,595	0	57,345
(11) STEVEN E HYMAN	60 00									
FACULTY, FORMER PROVOST	0						X	418,537	0	38,040

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047
2014
Open to Public Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
--	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g

a

☐

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization **You must complete Part IV, Sections A and B.**

b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) **You must complete Part IV, Sections A and C.**

c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) **You must complete Part IV, Sections A, D, and E.**

d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) **You must complete Part IV, Sections A and D, and Part V.**

e

☐

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization

f

Enter the number of supported organizations _____

g

Provide the following information about the supported organization(s)

(i)Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	1,388,387,596	1,543,769,248	1,856,072,877	2,174,337,778	2,242,963,264	9,205,530,763
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	1,388,387,596	1,543,769,248	1,856,072,877	2,174,337,778	2,242,963,264	9,205,530,763
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						265,129,751
6 Public support. Subtract line 5 from line 4						8,940,401,012

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7 Amounts from line 4	1,388,387,596	1,543,769,248	1,856,072,877	2,174,337,778	2,242,963,264	9,205,530,763
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	462,553,594	416,906,214	420,190,320	592,263,720	577,719,961	2,469,633,809
9 Net income from unrelated business activities, whether or not the business is regularly carried on	0	724,422	376,074	333,008	764,171	2,197,675
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	104,754,394	108,541,204	111,799,641	107,250,537	117,269,449	549,615,225
11 Total support Add lines 7 through 10						12,226,977,472
12 Gross receipts from related activities, etc (see instructions)					12	6,574,887,294
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage		
14 Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f))	14	73 12 %
15 Public support percentage for 2013 Schedule A, Part II, line 14	15	74 12 %
16a 33 1/3% support test—2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		
b 33 1/3% support test—2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		
17a 10%-facts-and-circumstances test—2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization		
b 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2013 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2014 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2013 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2013. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a	
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b	
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c	
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a	
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b	
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	
b A family member of a person described in (a) above?	11b	
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c	

Part IV

Supporting Organizations (continued)

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).			
2 <u>Activities Test</u> Answer (a) and (b) below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
3 <u>Parent of Supported Organizations</u> Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.			
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			

Part V – Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1	
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI) _____		
2	Acquisition indebtedness applicable to non-exempt use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)		

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI) See instructions	
7 Total annual distributions. Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
9 Distributable amount for 2014 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause required--see instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009.			
b From 2010.			
c From 2011.			
d From 2012.			
e From 2013.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount			
i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
a Applied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010.			
b From 2011.			
c From 2012.			
d From 2013.			
e From 2014.			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
Schedule A, Part II, Line 16a PUBLIC SUPPORT	PRESIDENT AND FELLOWS OF HARVARD COLLEGE MEETS THE 33 1/3% PUBLIC SUPPORT TEST
Schedule A, Part II, Line 10 Other Income	DESCRIPTION - PROGRAM SERVICE REVENUE EXCLUDED FROM TAX UNDER SECTIONS 512-514, COLUMN A - 104803616 0, COLUMN B - 108590870 0, COLUMN C - 111836260 0, COLUMN D - 107771055 0, COLUMN E - 117269449 0, COLUMN F - 550271250 0, DESCRIPTION - NET INCOME OR (LOSS) FROM FUNDRAISING EVENTS, COLUMN A - -49222 0, COLUMN B - -49666 0, COLUMN C - -36619 0, COLUMN D - -520518 0, COLUMN E - 0 0, COLUMN F - -656025 0,

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$
3	Volunteer hours	

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
4a	Was a correction made?	<input type="checkbox"/> Yes <input type="checkbox"/> No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	▶ \$
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$
4	Did the filing organization file Form 1120-POL for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount Enter the amount from the following table in both columns															
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No													

4-Year Averaging Period Under section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?	Yes		200
e	Publications, or published or broadcast statements?	Yes		12,575
f	Grants to other organizations for lobbying purposes?	Yes		226,537
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		277,017
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities?	Yes		
j	Total Add lines 1c through 1i			516,329
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
Schedule C, Part I-A POLITICAL CAMPAIGN ACTIVITIES	THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE. THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE.
Schedule C, Part II-B LOBBYING ACTIVITY	THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501 (H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768. THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND IN PERSON. LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2014 THROUGH JUNE 30, 2015. ISSUES LOBBIED AT THE FEDERAL LEVEL INCLUDE: -ISSUES RELATED TO EXPANSION AND SIMPLIFICATION OF TUITION TAX CREDITS AND DEDUCTIONS, EXTENSION OF IRA CHARITABLE ROLL-OVER PROVISION AND RELATED CHARITABLE GIVING INCENTIVES -ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEFITS AND HEALTH CARE REFORM -ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS -BUDGET AND APPROPRIATIONS FOR STUDENT FINANCIAL AID AND RESEARCH WITH NIH, NSF, DOD, DOE, NASA, EPA, HUD, TRANSPORTATION, INTERIOR, AND HHS -IMMIGRATION LEGISLATION AND STUDENT VISA ISSUES -EDUCATION AND STUDENT LENDING ISSUES, SPECIFICALLY HEA REAUTHORIZATION, DIRECT LENDING, PELL GRANT FUNDING, CONSUMER DISCLOSURES, STEM EDUCATION, PERKINS LOANS, COLLEGE COST, ACCOUNTABILITY, GRADUATE EDUCATION, INTERNATIONAL EDUCATION, CAMPUS SAFETY, AND VETERANS AND MILITARY EDUCATION ISSUES -LEGISLATION CONCERNING MUSEUMS AND HUMANITIES ISSUES -LEGISLATION CONCERNING SCIENCE POLICY AND THE AUTHORIZATION FOR VARIOUS SCIENCE AGENCIES, INCLUDING OSTP, NSF, NASA, ENERGY'S OFFICE OF SCIENCE AND OTHER AGENCIES. ISSUES LOBBIED FOR THE COMMONWEALTH OF MASSACHUSETTS INCLUDE: -ISSUES RELATED TO TAX POLICY REGARDING NON-PROFITS -ISSUES RELATED TO PRIVATE HIGHER EDUCATION ENDOWMENT FUNDS -ISSUES RELATED TO MUNICIPAL RELIEF FUNDS -ISSUES RELATED TO REPORTING REQUIREMENTS FOR NON-PROFITS -ISSUES RELATED TO CAMPUS SEXUAL ASSAULT.
Schedule C, Part II-B, Line 1 DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES. THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES.

[illegible]

SCHEDULE D
(Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2014

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year	35	
2 Aggregate value of contributions to (during year)	4,666,826	
3 Aggregate value of grants from (during year)	15,576,986	
4 Aggregate value at end of year	194,757,730	
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)
☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► _____

4 Number of states where property subject to conservation easement is located ► _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ► _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included in Form 990, Part VIII, line 1

► \$ _____

(ii) Assets included in Form 990, Part X

► \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenue included in Form 990, Part VIII, line 1

► \$ _____ 0

b Assets included in Form 990, Part X

► \$ _____ 0

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a

☒ Public exhibition

d

☒ Loan or exchange programs

b

☒ Scholarly research

e

☐ Other

c

☒ Preservation for future generations
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☒ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table
- | | |
|----------------------------------|-----------|
| | Amount |
| 1c Beginning balance | 0 |
| 1d Additions during the year | 9,528,262 |
| 1e Distributions during the year | 9,528,262 |
| 1f Ending balance | 0 |
- 2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☒ No
- b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

- | | (a)Current year | (b)Prior year | b (c)Two years back | (d)Three years back | (e)Four years back |
|--|-----------------|----------------|---------------------|---------------------|--------------------|
| 1a Beginning of year balance | 35,259,921,000 | 31,627,772,000 | 29,733,245,000 | 30,974,930,000 | 26,768,706,000 |
| b Contributions | 1,011,117,000 | 736,006,000 | 320,079,000 | 305,850,000 | 223,000,000 |
| c Net investment earnings, gains, and losses | 1,892,160,000 | 4,529,290,000 | 3,159,164,000 | 708,000 | 5,374,404,000 |
| d Grants or scholarships | 250,265,000 | 253,540,000 | 242,576,000 | 239,374,000 | 216,754,000 |
| e Other expenditures for facilities and programs | 1,288,277,000 | 1,192,682,000 | 1,168,178,000 | 1,172,548,000 | 1,035,938,000 |
| f Administrative expenses | 196,125,000 | 186,925,000 | 173,962,000 | 136,321,000 | 138,488,000 |
| g End of year balance | 36,428,531,000 | 35,259,921,000 | 31,627,772,000 | 29,733,245,000 | 30,974,930,000 |
- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a

Board designated or quasi-endowment

16 5 %
- b

Permanent endowment

18 8 %
- c

Temporarily restricted endowment

64 7 %
- The percentages in lines 2a, 2b, and 2c should equal 100%
- 3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- (i) unrelated organizations

3a(i)

Yes
- (ii) related organizations

3a(ii)

Yes
- b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes
- 4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		537,051,000		537,051,000
b Buildings		7,378,415,000	3,213,913,000	4,164,502,000
c Leasehold improvements		241,206,000		241,206,000
d Equipment		1,104,417,000	833,356,000	271,061,000
e Other	9,335,000	671,205,000		680,540,000
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				5,894,360,000

Part XI **Reconciliation of Revenue per Audited Financial Statements With Revenue per Return** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total revenue Add lines 3 and 4c . (This must equal Form 990, Part I, line 12)	5	

Part XII **Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c . (This must equal Form 990, Part I, line 18)	5	

Part XIII **Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740)	EFFECTIVE JULY 1, 2007, THE UNIVERSITY ADOPTED FASB INTERPRETATION NO. 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES (FIN 48 (ASC 740)). FIN 48 (ASC 740) SETS A MINIMUM THRESHOLD FOR FINANCIAL STATEMENT RECOGNITION OF THE BENEFIT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. TAX POSITIONS FOR THE OPEN TAX YEARS AS OF JUNE 30, 2015 WERE REVIEWED AND IT WAS DETERMINED THAT NO PROVISION FOR UNCERTAIN TAX PROVISIONS WAS REQUIRED. ACCORDINGLY, THERE IS NO DISCLOSURE IN THE JUNE 30, 2015 FINANCIAL STATEMENTS REGARDING UNCERTAIN TAX POSITIONS.
Schedule D, Part III, Line 1a Collections of art - financial statement footnote	THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES.
Schedule D, Part III, Line 4 Collections of art - description of collections	HARVARD ART MUSEUMS. THE HARVARD ART MUSEUMS ARE THREE MUSEUMS (FOGG MUSEUM, BUSCH-REISINGER MUSEUM, ARTHUR M. SACKLER MUSEUM) AND FOUR RESEARCH CENTERS (STRAUS CENTER FOR CONSERVATION AND TECHNICAL STUDIES, CENTER FOR THE TECHNICAL STUDY OF MODERN ART, HARVARD ART MUSEUM ARCHIVES, ARCHAEOLOGICAL EXPLORATION OF SARDIS, TURKEY). THE MUSEUMS' COLLECTION CONSISTS OF MORE THAN 250,000 OBJECTS IN ALL MEDIA, RANGING IN DATE FROM ANTIQUITY TO THE PRESENT WITH WORLDWIDE ORIGINS. THE COLLECTION IS AN IMPORTANT RESOURCE FOR THE HARVARD UNIVERSITY COMMUNITY, AS WELL AS TO A BROADER AUDIENCE OF STUDENTS, SCHOLARS, AND THE GENERAL PUBLIC. IT IS USED TO ADVANCE THE KNOWLEDGE AND APPRECIATION OF ART AND ART MUSEUMS THROUGH PROGRAMS INVOLVING RESEARCH, TEACHING, PROFESSIONAL TRAINING, AND PUBLIC EDUCATION. ARNOLD ARBORETUM. THE ARNOLD ARBORETUM OF HARVARD UNIVERSITY IS THE OLDEST PUBLIC ARBORETUM IN NORTH AMERICA AND ONE OF THE WORLD'S LEADING CENTERS FOR THE STUDY OF PLANTS. ADMINISTERED BY THE OFFICE OF THE PROVOST OF HARVARD UNIVERSITY AND A LINK IN BOSTON'S EMERALD NECKLACE OF PARKS, THE ARNOLD ARBORETUM IS A UNIQUE BLEND OF RESPECTED RESEARCH INSTITUTION AND BELOVED PUBLIC LANDSCAPE. WE PROVIDE AND SUPPORT WORLD-CLASS RESEARCH, HORTICULTURE, AND EDUCATION PROGRAMS THAT FOSTER THE UNDERSTANDING, APPRECIATION, AND PRESERVATION OF TREES. COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS. HARVARD UNIVERSITY HAS BEEN ACQUIRING SCIENTIFIC INSTRUMENTS ON A CONTINUOUS BASIS FOR TEACHING AND RESEARCH SINCE 1672. THE COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS, WHICH WAS ESTABLISHED IN 1948 TO PRESERVE THIS APPARATUS AS A RESOURCE FOR TEACHING AND RESEARCH IN THE HISTORY OF SCIENCE AND TECHNOLOGY, HAS BECOME ONE OF THE THREE LARGEST UNIVERSITY COLLECTIONS OF ITS KIND IN THE WORLD. IT CONTAINS OVER 20,000 OBJECTS DATING FROM ABOUT 1400 TO THE PRESENT. A BROAD RANGE OF SCIENTIFIC DISCIPLINES ARE REPRESENTED, INCLUDING ASTRONOMY, NAVIGATION, HOROLOGY, SURVEYING, GEOLOGY, CALCULATING, PHYSICS, BIOLOGY, MEDICINE, PSYCHOLOGY, ELECTRICITY, AND COMMUNICATION. SIGNIFICANT INSTRUMENTS, MADE OBSOLETE BY NEW TECHNOLOGIES, CONTINUE TO BE INCORPORATED. MANY OF THE DOCUMENTS DETAILING THE PURCHASE AND USE OF THE INSTRUMENTS HAVE BEEN PRESERVED, AND ARE AVAILABLE FOR RESEARCH IN THE COLLECTION'S ADJUNCT LIBRARY. MUSEUM OF COMPARATIVE ZOOLOGY (WITHIN THE MUSEUM OF NATURAL HISTORY). THE MUSEUM OF COMPARATIVE ZOOLOGY (THE MCZ) WAS FOUNDED IN 1859 ON THE CONCEPT THAT COLLECTIONS ARE AN INTEGRAL AND FUNDAMENTAL COMPONENT OF ZOOLOGICAL RESEARCH AND TEACHING. THIS 150-YEAR-OLD COMMITMENT REMAINS A STRONG AND PROUD TRADITION FOR THE MCZ. THE PRESENT-DAY MCZ CONTAINS OVER 21 MILLION SPECIMENS IN TEN RESEARCH COLLECTIONS WHICH COMPRISE ONE OF THE WORLD'S RICHEST AND MOST VARIED RESOURCES FOR STUDYING THE DIVERSITY OF LIFE. THE MUSEUM SERVES AS THE PRIMARY REPOSITORY FOR ZOOLOGICAL SPECIMENS COLLECTED BY PAST AND PRESENT HARVARD FACULTY-CURATORS, STAFF AND ASSOCIATES. CONDUCTING RESEARCH AROUND THE WORLD. AS A PREMIER UNIVERSITY MUSEUM AND RESEARCH INSTITUTION, THE SPECIMENS AND THEIR RELATED DATA ARE AVAILABLE TO RESEARCHERS OF THE SCIENTIFIC AND MUSEUM COMMUNITY. USE OF THE COLLECTIONS IN STUDENT RESEARCH IS ALSO ENCOURAGED. FISHER MUSEUM. HARVARD FOREST. THE FISHER MUSEUM'S MAIN EXHIBIT DISPLAYS TWENTY-THREE INTERNATIONALLY ACCLAIMED MODELS (DIORAMAS) PORTRAYING THE HISTORY, CONSERVATION AND MANAGEMENT OF CENTRAL NEW ENGLAND FORESTS. OTHER EXHIBITS AT THE MUSEUM REPRESENT THE RANGE OF HARVARD FOREST'S RESEARCH. HARVARD UNIVERSITY HERBARIA (WITHIN MUSEUM OF NATURAL HISTORY). THE HARVARD UNIVERSITY HERBARIA ARE AMONG SOME SEVERAL THOUSAND COLLECTIONS OF PRESSED, DRIED PLANT SPECIMENS WORLDWIDE THAT ARE USED BY RESEARCHERS TO FURTHER OUR UNDERSTANDING OF THE PLANT WORLD. SOME OF THE EARLIEST HERBARIA WERE FOUNDED IN EUROPE IN THE EARLY 1600'S, DURING THE DAYS OF EXPLORATION, WHEN KNOWLEDGE OF THE EARTH'S FLORA WAS GROWING AT SUCH A RAPID PACE THAT BOTANICAL GARDENS COULD NO LONGER MAINTAIN LIVING EXAMPLES OF EVERY KNOWN SPECIES. WHILE HERBARIUM COLLECTIONS OF ALL SIZES EXIST TODAY, THERE ARE FEWER THAN 75 HERBARIA WORLDWIDE WITH MORE THAN ONE MILLION SPECIMENS. HERBARIUM COLLECTIONS HAVE BEEN BUILT BY THE EFFORTS OF NUMEROUS BOTANISTS AND PLANT COLLECTORS WHO SEARCHED FROM REMOTE AND ISOLATED JUNGLES TO INNER CITY WASTE LOTS AND RAILROAD TRACKS TO DOCUMENT THE DIVERSITY AND DISTRIBUTION OF THE EARTH'S FLORA. REPRESENTATIVES OF MOST KNOWN SPECIES OF PLANTS CAN BE FOUND IN HERBARIA TODAY, CAREFULLY MOUNTED ON SHEETS OF ARCHIVAL QUALITY PAPER, LABELED WITH IMPORTANT INFORMATION ABOUT THEM, AND STORED ON SHELVES IN CABINETS. IN ESSENCE, A HERBARIUM IS ANALOGOUS TO A LIBRARY OF CAREFULLY PRESERVED PLANTS WHERE THE SPECIMENS THEMSELVES AND THE LABELS ASSOCIATED WITH THEM PROVIDE A WEALTH OF INFORMATION ONCE THEY HAVE BEEN "READ" AND STUDIED BY SCIENTISTS. THE SPECIMENS ARE THE KEY TO UNDERSTANDING PLANT RELATIONSHIPS, GEOGRAPHIC DISTRIBUTIONS, ECONOMIC USEFULNESS, EVEN THEIR MOLECULAR MAKEUP. AS WE LOSE NATURAL HABITATS THE WORLD OVER, HERBARIA INCREASINGLY SERVE AS A RECORD OF THE RECENT HISTORY OF PLANT LIFE, AND AS A REPOSITORY OF PRECIOUS GENETIC INFORMATION. HERBARIA HOLD THE TOOLS FOR OUR UNDERSTANDING OF THE PLANT WORLD. MINERALOGICAL AND GEOLOGICAL MUSEUM (WITHIN MUSEUM OF NATURAL HISTORY). THE HARVARD MINERAL COLLECTION RANKS AMONG THE WORLD'S FINEST DUE TO ITS VERY BROAD REPRESENTATION, WEALTH OF RARE SPECIES, LARGE NUMBER OF SPECIMENS DESCRIBED IN THE SCIENTIFIC LITERATURE, AND THE QUALITY OF ITS DISPLAY SPECIMENS. A RICH SYSTEMATIC MINERAL COLLECTION AND DISPLAYS OF GEMSTONES ARE THE PRINCIPAL EXHIBITS IN THE MINERAL GALLERY. THE MUSEUM IS COMMITTED TO THE DEVELOPMENT AND PRESERVATION OF WORLD-CLASS COLLECTIONS OF MINERALS, GEMS, ROCKS, ORES, AND METEORITES FOR RESEARCH, EDUCATION, AND PUBLIC DISPLAY. ITS EARLIEST COLLECTIONS DATE BACK TO THE LATE 18TH CENTURY. THE MUSEUM CATERS TO THE HARVARD STUDENTS AND FACULTY AS WELL AS THE GEOLOGICAL COMMUNITY AT LARGE BY SERVING AS A UNIQUELY RICH RESOURCE OF MATERIALS AND INFORMATION. PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY. THE PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY IS STEWARD TO ONE OF THE OLDEST AND LARGEST COLLECTIONS OF CULTURAL OBJECTS IN THE WESTERN HEMISPHERE. SINCE THE LATE NINETEENTH CENTURY, THE MUSEUM HAS PLAYED AN ACTIVE PART IN THE HISTORY OF AMERICAN ANTHROPOLOGY AND IN THE EVOLVING RELATIONSHIP BETWEEN MUSEUMS AND NATIVE PEOPLES. THE PEABODY STRIVES TO MAKE COLLECTIONS WIDELY ACCESSIBLE AND ENGAGE ISSUES OF CONCERN TO DIVERSE AUDIENCES. TODAY, THE PEABODY HOUSES MORE THAN SIX MILLION INDIVIDUAL OBJECTS, 500,000 PHOTOGRAPHIC IMAGES, AND SUBSTANTIAL ARCHIVAL RECORDS. STRONGEST IN THE CULTURES OF NORTH, CENTRAL, AND SOUTH AMERICA, AND THE PACIFIC ISLANDS, THE PEABODY IS ALSO CARETAKER TO IMPORTANT COLLECTIONS FROM AFRICA, EUROPE, AND ASIA. COLLECTION TYPES INCLUDE ARCHAEOLOGY, ETHNOGRAPHY, OSTEOLOGY, AND PAINTING, DRAWING, AND PRINTS. SEMITIC MUSEUM. THE SEMITIC MUSEUM IS HOME TO THE UNIVERSITY'S COLLECTIONS OF NEAR EASTERN ARCHAEOLOGICAL ARTIFACTS. THESE ARTIFACTS COMPRISE OVER 40,000 ITEMS, INCLUDING POTTERY, CYLINDER SEALS, SCULPTURE, COINS AND CUNEIFORM TABLETS. MANY ARE FROM MUSEUM-SPONSORED EXCAVATIONS IN ISRAEL, JORDAN, IRAQ, EGYPT, CYPRUS, AND TUNISIA. THE MUSEUM IS DEDICATED TO THE USE OF THESE COLLECTIONS FOR THE TEACHING, RESEARCH, AND PUBLICATION OF NEAR EASTERN ARCHAEOLOGY, HISTORY, AND CULTURE. WARREN ANATOMICAL MUSEUM. THE WARREN ANATOMICAL MUSEUM'S PRESENT COLLECTION CONTAINS APPROXIMATELY 15,000 ARTIFACTS AND CASES INCLUDING ANATOMICAL AND PATHOLOGICAL PREPARATIONS, VARIOUS WAX, PAPER MACHE, AND DRY PREPARATION ANATOMICAL MODELS, PHOTOGRAPHS, PRINTS, PAINTINGS, AND DRAWINGS, MEDICAL INSTRUMENTS AND MACHINES, AND OTHER MEDICAL MEMORABILIA. ALONG WITH THE WELL-KNOWN SKULL OF PHINEAS GAGE, THE MUSEUM HOLDS MANY OTHER RARE AND INTERESTING ITEMS. AMONG THESE ARE THE PHRENOLOGICAL COLLECTION OF JOHANN GASPAR SPURZHEIM, THE BOSTON SOCIETY FOR MEDICAL IMPROVEMENT COLLECTION, AND A W. T. G. MORTON-TYPE ETHER INHALER. THE MUSEUM PROMOTES THE COLLECTION FOR THE PURPOSES OF MEDICAL EDUCATION IN ALL FORMS WHENEVER POSSIBLE, BY EXPANDING ITS SCOPE TO PROVIDE PUBLIC PROGRAMMING AND EDUCATIONAL RESOURCES TO THE LARGER COMMUNITY. CARPENTER CENTER FOR THE VISUAL ARTS. CARPENTER CENTER FOR THE VISUAL ARTS IS DEDICATED TO THE SYNTHESIS OF ART, DESIGN, AND EDUCATION THROUGH THE EXHIBITION OF EXISTING WORKS AND PRODUCTION OF NEW COMMISSIONS. IT STRIVES TO BRING PEOPLE, IDEAS, AND OBJECTS TOGETHER IN GENERATIVE WAYS THAT PROVIDE UNPARALLELED EXPERIENCES WITH CONTEMPORARY ART, ULTIMATELY ENRICHING THE CREATIVE AND INTELLECTUAL LIVES OF THEIR AUDIENCES.
Schedule D, Part IV, Line 1b Agent, trustee, custodian, or other intermediary arrangement	AGENCY FUNDS REPRESENT AWARDS UNDER WHICH HARVARD SERVES AS AN INTERMEDIARY AGENT BETWEEN THE SPONSOR (USUALLY FEDERAL) AND THE ULTIMATE THIRD PARTY RECIPIENT. THE TRANSFER OF THE ASSETS TO HARVARD IS NOT A CONTRIBUTION RECEIVED BY HARVARD AND THE TRANSFER OF ASSETS TO THE RECIPIENT IS NOT A CONTRIBUTION MADE BY HARVARD. HARVARD DRAWS DOWN ON ITS FEDERAL LINES OF CREDIT MONTHLY TO COVER THOSE COSTS INCURRED ON FEDERAL AWARDS. THEREFORE, THERE IS NO BEGINNING OR ENDING BALANCE FOR THESE AGENCY FUNDS.
Schedule D, Part V, Line 4 Intended uses of endowment funds	THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT THE UNIVERSITY'S TEACHING AND RESEARCH MISSION. THE ENDOWMENT ROLLFORWARD ON SCHEDULE D, PART V HAS BEEN RESTATED FOR THE FISCAL YEAR ENDED JUNE 30, 2011 TO PROPERLY EXCLUDE THE ENDOWMENTS OF CERTAIN RELATED ORGANIZATIONS THAT WERE PREVIOUSLY INCLUDED IN THE REPORTED TOTAL. THIS RESTATEMENT DOES NOT CHANGE NET ASSETS REPORTED ON THE FORM 990 BALANCE SHEET FOR THE FISCAL YEARS ENDED JUNE 30, 2011.

[illegible]

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990,
Part IV, line 13, or Form 990-EZ, Part VI, line 48.
► Attach to Form 990 or Form 990-EZ.

► Information about Schedule E (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2014

Open to Public
Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number

04-2103580

Part I

- 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?
- 2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?
- 3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II

- 4 Does the organization maintain the following?

a Records indicating the racial composition of the student body, faculty, and administrative staff?

b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?

c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?

d Copies of all material used by the organization or on its behalf to solicit contributions?

If you answered "No" to any of the above, please explain If you need more space, use Part II

- 5 Does the organization discriminate by race in any way with respect to

a Students' rights or privileges?

b Admissions policies?

c Employment of faculty or administrative staff?

d Scholarships or other financial assistance?

e Educational policies?

f Use of facilities?

g Athletic programs?

h Other extracurricular activities?

If you answered "Yes" to any of the above, please explain If you need more space, use Part II

- 6a Does the organization receive any financial aid or assistance from a governmental agency?
- b Has the organization's right to such aid ever been revoked or suspended?
- If you answered "Yes" to either line 6a or line 6b, explain on Part II
- 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

	YES	NO
1	Yes	
2	Yes	
3		No
4a	Yes	
4b	Yes	
4c	Yes	
4d	Yes	
5a		No
5b		No
5c		No
5d		No
5e		No
5f		No
5g		No
5h		No
6a	Yes	
6b		No
7	Yes	

Part III Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions)

Return Reference	Explanation
Schedule E, Part I, Line 3 RACIALLY NONDISCRIMINATORY POLICY	THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4 0 REVENUE PROCEDURE 75-50 THE UNIVERSITY DRAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS NATIONWIDE AND WORLDWIDE AND FOLLOWS A RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS IT SATISFIES THE PUBLICITY REQUIREMENT BY INCLUDING A STATEMENT OF ITS RACIALLY NONDISCRIMINATORY POLICY AS TO STUDENTS IN ALL ITS BROCHURES AND CATALOGS DEALING WITH STUDENT ADMISSIONS, PROGRAMS, AND SCHOLARSHIPS IT ALSO REFERENCES ITS RACIALLY NONDISCRIMINATORY POLICY IN OTHER WRITTEN ADVERTISING THAT IT USES AS A MEANS OF INFORMING PROSPECTIVE STUDENTS OF ITS PROGRAMS
Schedule E, Part I, Line 6(a) FINANCIAL AID OR ASSISTANCE FROM A GOVERNMENT	THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL AID PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
► Attach to Form 990.
► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total	7	76			3,049,692,096
b Total from continuation sheets to Part I	0	21			722,102,849
c Totals (add lines 3a and 3b)	7	97			3,771,794,945

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)	See Add'l Data								
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶

30

3

Enter total number of other organizations or entities ▶

67

Part III

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) See Add'l Data							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)*

☒ Yes ☐ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*

☒ Yes ☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)*

☒ Yes ☐ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS. ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES. IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS. PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES. IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY. IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS.

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I FOREIGN ACTIVITY	AMOUNTS REPORTED ARE ESTIMATED BASED ON THE BEST AVAILABLE DATA UNIVERSITY ACTIVITIES INC LUDE ACADEMIC SUPPORT, INSTITUTIONAL SUPPORT, INSTRUCTION, RESEARCH AND OTHER ACADEMIC ACT IVITY, SERVICE CENTERS, AND STUDENT SERVICES

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part III GRANTS TO INDIVIDUALS	AMOUNTS AND NUMBER OF RECIPIENTS LISTED ARE ESTIMATES BASED ON THE BEST AVAILABLE DATA

990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 2 PROCEDURES FOR MONITORING USE OF GRANT FUNDS	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY AUTHORIZED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS

Additional Data

Software ID: 14000329
Software Version: 2014v1.0
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Central America and the Caribbean			Fundraising		11,782
Central America and the Caribbean			Grantmaking		22,663
Central America and the Caribbean			Investments		309,498,031

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Central America and the Caribbean	1	20	Program Services	UNIVERSITY ACTIVITIES	453,169
East Asia and the Pacific			Fundraising		1,150,895
East Asia and the Pacific			Grantmaking		1,299,713

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
East Asia and the Pacific			Investments		1,555,558,037
East Asia and the Pacific	3	10	Program Services	UNIVERSITY ACTIVITIES	12,084,756
Europe (Including Iceland and Greenland)			Fundraising		959,976

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)			Grantmaking		5,274,635
Europe (Including Iceland and Greenland)			Investments		1,079,134,212
Europe (Including Iceland and Greenland)	2	45	Program Services	UNIVERSITY ACTIVITIES	19,418,983

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Middle East and North Africa			Fundraising		30,962
Middle East and North Africa			Grantmaking		344,639
Middle East and North Africa			Investments		60,848,937

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Middle East and North Africa	1	1	Program Services	UNIVERSITY ACTIVITIES	3,600,706
North America (Canada & Mexico only)			Fundraising		473,586
North America (Canada & Mexico only)			Grantmaking		856,781

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
North America (Canada & Mexico only)			Investments		134,697,986
North America (Canada & Mexico only)		1	Program Services	UNIVERSITY ACTIVITIES	2,881,429
Russia and Neighboring States			Fundraising		839

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
Russia and Neighboring States			Grantmaking		2,423,882
Russia and Neighboring States			Investments		156,419,940
Russia and Neighboring States			Program Services	UNIVERSITY ACTIVITIES	356,607

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South America			Grantmaking		2,135,218
South America			Investments		167,324,736
South America		2	Program Services	UNIVERSITY ACTIVITIES	3,016,119

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South Asia			Fundraising		159,046
South Asia			Grantmaking		1,781,468
South Asia			Investments		167,756,648

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
South Asia		7	Program Services	UNIVERSITY ACTIVITIES	3,113,516
Sub-Saharan Africa			Fundraising		53,040
Sub-Saharan Africa			Grantmaking		8,971,695

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Sub-Saharan Africa			Investments		63,551,818
Sub-Saharan Africa		11	Program Services	UNIVERSITY ACTIVITIES	6,128,495

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Sponsored Research Sub-Award	336,717	EFT OR CHECK			
		East Asia and the Pacific	Sponsored Research Sub-Award	173,703	EFT OR CHECK			
		East Asia and the Pacific	Sponsored Research Sub-Award	114,843	EFT OR CHECK			
		East Asia and the Pacific	Sponsored Research Sub-Award	53,297	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Sponsored Research Sub-Award	51,396	EFT OR CHECK			
		East Asia and the Pacific	Sponsored Research Sub-Award	50,000	EFT OR CHECK			
		East Asia and the Pacific	Sponsored Research Sub-Award	43,108	EFT OR CHECK			
		East Asia and the Pacific	Sponsored Research Sub-Award	34,110	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Sponsored Research Sub-Award	29,669	EFT OR CHECK			
		East Asia and the Pacific	Sponsored Research Sub-Award	27,882	EFT OR CHECK			
		East Asia and the Pacific	Sponsored Research Sub-Award	15,107	EFT OR CHECK			
		East Asia and the Pacific	Sponsored Research Sub-Award	10,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		East Asia and the Pacific	Sponsored Research Sub-Award	8,823	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	344,563	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	282,415	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	239,076	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	226,161	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	166,200	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	149,143	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	125,776	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	123,061	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	100,000	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	92,154	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	78,280	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	73,920	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	72,150	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	60,480	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	60,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	57,150	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	52,571	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	52,146	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	34,961	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	28,382	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	26,324	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	18,825	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	17,400	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	15,353	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	15,000	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	14,000	EFT OR CHECK			
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	12,107	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Europe (Including Iceland and Greenland)	Sponsored Research Sub-Award	11,192	EFT OR CHECK			
		Middle East and North Africa	Sponsored Research Sub-Award	79,005	EFT OR CHECK			
		Middle East and North Africa	Sponsored Research Sub-Award	32,511	EFT OR CHECK			
		North America (Canada & Mexico only)	Sponsored Research Sub-Award	116,635	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	Sponsored Research Sub-Award	110,856	EFT OR CHECK			
		North America (Canada & Mexico only)	Sponsored Research Sub-Award	86,805	EFT OR CHECK			
		North America (Canada & Mexico only)	Sponsored Research Sub-Award	83,361	EFT OR CHECK			
		North America (Canada & Mexico only)	Sponsored Research Sub-Award	74,668	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		North America (Canada & Mexico only)	Sponsored Research Sub-Award	42,700	EFT OR CHECK			
		Russia and Neighboring States	Sponsored Research Sub-Award	991,360	EFT OR CHECK			
		Russia and Neighboring States	Sponsored Research Sub-Award	634,721	EFT OR CHECK			
		Russia and Neighboring States	Sponsored Research Sub-Award	203,303	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and Neighboring States	Sponsored Research Sub-Award	175,467	EFT OR CHECK			
		Russia and Neighboring States	Sponsored Research Sub-Award	63,532	EFT OR CHECK			
		Russia and Neighboring States	Sponsored Research Sub-Award	56,657	EFT OR CHECK			
		Russia and Neighboring States	Sponsored Research Sub-Award	52,214	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and Neighboring States	Sponsored Research Sub-Award	47,894	EFT OR CHECK			
		Russia and Neighboring States	Sponsored Research Sub-Award	46,245	EFT OR CHECK			
		Russia and Neighboring States	Sponsored Research Sub-Award	45,340	EFT OR CHECK			
		Russia and Neighboring States	Sponsored Research Sub-Award	36,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Russia and Neighboring States	Sponsored Research Sub-Award	29,558	EFT OR CHECK			
		South America	Sponsored Research Sub-Award	1,816,212	EFT OR CHECK			
		South America	Sponsored Research Sub-Award	105,656	EFT OR CHECK			
		South America	Sponsored Research Sub-Award	36,212	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South America	Sponsored Research Sub-Award	20,000	EFT OR CHECK			
		South America	Sponsored Research Sub-Award	7,873	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	415,683	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	351,770	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	Sponsored Research Sub-Award	309,619	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	216,711	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	165,023	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	69,760	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	Sponsored Research Sub-Award	20,000	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	19,395	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	15,657	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	15,165	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		South Asia	Sponsored Research Sub-Award	10,127	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	6,000	EFT OR CHECK			
		South Asia	Sponsored Research Sub-Award	5,851	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	6,515,279	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	Sponsored Research Sub-Award	637,508	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	463,994	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	244,965	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	239,318	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	Sponsored Research Sub-Award	168,140	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	130,439	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	103,086	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	85,455	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	Sponsored Research Sub-Award	80,824	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	49,000	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	37,343	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	26,338	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	Sponsored Research Sub-Award	26,106	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	11,864	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	9,430	EFT OR CHECK			
		Sub-Saharan Africa	Sponsored Research Sub-Award	8,690	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		Sub-Saharan Africa	Sponsored Research Sub-Award	6,101	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
Graduate Student Stipend Grants	East Asia and the Pacific	23	129,519	EFT OR CHECK			
Graduate Student Stipend Grants	Europe (Including Iceland and Greenland)	8	15,350	EFT OR CHECK			
Graduate Student Stipend Grants	Middle East and North Africa	23	112,220	EFT OR CHECK			
Graduate Student Stipend Grants	North America (Canada & Mexico only)	8	14,074	EFT OR CHECK			
Graduate Student Stipend Grants	South America	1	3,000	EFT OR CHECK			
Graduate Student Stipend Grants	South Asia	5	17,070	EFT OR CHECK			
Graduate Student Stipend Grants	Sub-Saharan Africa	1	11,250	EFT OR CHECK			
Stipends for Post Doctoral Students and Fellows	East Asia and the Pacific	1	14,000	EFT OR CHECK			
Stipends for Post Doctoral Students and Fellows	Europe (Including Iceland and Greenland)	17	637,300	EFT OR CHECK			
Stipends for Post Doctoral Students and Fellows	North America (Canada & Mexico only)	1	880	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Stipends for Post Doctoral Students and Fellows	Russia and Neighboring States	1	20,400	EFT OR CHECK			
Stipends for Post Doctoral Students and Fellows	South America	1	53,000	EFT OR CHECK			
Stipends for Post Doctoral Students and Fellows	South Asia	3	8,130	EFT OR CHECK			
Grants and Awards to Non Harvard Students	Central America and the Caribbean	3	6,800	EFT OR CHECK			
Grants and Awards to Non Harvard Students	East Asia and the Pacific	9	58,209	EFT OR CHECK			
Grants and Awards to Non Harvard Students	Europe (Including Iceland and Greenland)	46	1,626,439	EFT OR CHECK			
Grants and Awards to Non Harvard Students	Middle East and North Africa	2	32,000	EFT OR CHECK			
Grants and Awards to Non Harvard Students	North America (Canada & Mexico only)	15	125,000	EFT OR CHECK			
Grants and Awards to Non Harvard Students	Russia and Neighboring States	1	11,360	EFT OR CHECK			
Grants and Awards to Non Harvard Students	South America	12	19,646	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Grants and Awards to Non Harvard Students	South Asia	5	5,500	EFT OR CHECK			
Grants and Awards to Non Harvard Students	Sub-Saharan Africa	5	47,270	EFT OR CHECK			
Student Prizes and Awards	East Asia and the Pacific	19	44,889	EFT OR CHECK			
Student Prizes and Awards	Europe (Including Iceland and Greenland)	31	95,151	EFT OR CHECK			
Student Prizes and Awards	Middle East and North Africa	10	50,441	EFT OR CHECK			
Student Prizes and Awards	North America (Canada & Mexico only)	37	74,083	EFT OR CHECK			
Student Prizes and Awards	Russia and Neighboring States	1	1,200	EFT OR CHECK			
Student Prizes and Awards	South America	2	8,015	EFT OR CHECK			
Student Prizes and Awards	South Asia	9	25,055	EFT OR CHECK			
Student Prizes and Awards	Sub-Saharan Africa	5	8,260	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Other Undergraduate Grants Prizes and Awards	East Asia and the Pacific	4	9,040	EFT OR CHECK			
Other Undergraduate Grants Prizes and Awards	Europe (Including Iceland and Greenland)	4	244,971	EFT OR CHECK			
Other Undergraduate Grants Prizes and Awards	Middle East and North Africa	3	11,500	EFT OR CHECK			
Other Undergraduate Grants Prizes and Awards	North America (Canada & Mexico only)	3	4,520	EFT OR CHECK			
Other Undergraduate Grants Prizes and Awards	South Asia	1	2,500	EFT OR CHECK			
Other Undergraduate Grants Prizes and Awards	Sub-Saharan Africa	1	5,000	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	Central America and the Caribbean	2	15,863	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	East Asia and the Pacific	15	95,401	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	Europe (Including Iceland and Greenland)	16	106,634	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	Middle East and North Africa	3	26,962	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Student Loan Repayment Programs and Forgiven Loans	North America (Canada & Mexico only)	12	123,199	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	Russia and Neighboring States	6	8,631	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	South America	11	65,604	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	South Asia	26	102,452	EFT OR CHECK			
Student Loan Repayment Programs and Forgiven Loans	Sub-Saharan Africa	5	56,035	EFT OR CHECK			

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
Attach to Form 990 or Form 990-EZ.
Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

✓

Mail solicitations

b

✓

Internet and email solicitations

c

✓

Phone solicitations

d

✓

In-person solicitations

e

✓

Solicitation of non-government grants

f

✓

Solicitation of government grants

g

✓

Special fundraising events

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

✓

Yes

▢

No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 ANNE LOCKETT ENTERPRISES	PRIN GIFTS		No	42,958,994	312,015	42,646,979
2 DANILLER AND CO 3724 JEFFERSON ST AUSTIN, TX 78731	DIRECT MAIL		No	367,800	74,720	293,080
3 LESTER INC 19 BUSINESS PARK DR BRANFORD, CT 06405	PHONE SOLICITATION		No	181,562	30,609	150,953
4 JOHN BROWN LIMITED INC PO BOX 296 PETERBOROUGH, NH 03458	CONSULTING		No	0	328,222	-328,222
5 ROMASH COMMUNICATIONS 1004 HIGHLAND DR SILVER SPRING, MD 20910	CONSULTING		No	0	129,896	-129,896
6 KEENAN ASSOCIATES 216 NESMITH ST LOWELL, MA 01852	CONSULTING		No	0	70,741	-70,741
7 GREENBERG QUINLAN ROSNER RESEARCH 10 G ST NE STE 500 WASHINGTON, DC 20002	RESEARCH		No	0	62,597	-62,597
8 ANNE T NEWMAN 48 QUINCY ST CAMBRIDGE, MA 02138	PREPARATION OF MATERIALS		No	0	61,930	-61,930
9 MARTS AND LUNDY INC 1200 WALL ST W LYNDHURST, NJ 07071	COMMUNICATIONS		No	0	53,768	-53,768
10 HURON CONSULTING GROUP INC 124 MOUNT AUBURN ST CAMBRIDGE, MA 02138	CONSULTING		No	0	51,294	-51,294
Total				43,508,356	1,175,792	42,332,564

3

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

CA, IL, MA

For Paperwork Reduction Act Notice, see the Instructions for Form 990or 990-EZ.

Cat No 50083H

Schedule G (Form 990 or 990-EZ) 2014

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col (a) through col (c))
		(event type)	(event type)	(total number)	
Revenue	1	Gross receipts			
	2	Less Contributions . . .			
	3	Gross income (line 1 minus line 2)			
Direct Expenses	4	Cash prizes			
	5	Noncash prizes . . .			
	6	Rent/facility costs . . .			
	7	Food and beverages .			
	8	Entertainment			
	9	Other direct expenses .			
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶			
	11	Net income summary Subtract line 10 from line 3, column (d) ▶			

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Direct Expenses	1	Gross revenue			
	2	Cash prizes			
	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses . . .			
	6	<div>Volunteer labor</div> <div><input type="checkbox"/> Yes _____ % <input type="checkbox"/> No</div>	<div><div></div><div><input type="checkbox"/> Yes _____ % <input type="checkbox"/> No</div></div>	<div><div></div><div><input type="checkbox"/> Yes _____ % <input type="checkbox"/> No</div></div>	
	7	Direct expense summary Add lines 2 through 5 in column (d) ▶			
	8	Net gaming income summary Subtract line 7 from line 1, column (d) ▶			

9 Enter the state(s) in which the organization conducts gaming activities _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

11

Does the organization conduct gaming activities with nonmembers?

☐

Yes

☐

No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐

Yes

☐

No


13


Indicate the percentage of gaming activities conducted in

a	The organization's facility	13a	%
b	An outside facility	13b	%

14

Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name 

Address 

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?



☐

Yes

☐


No


b

If "Yes," enter the amount of gaming revenue received by the organization  \$ and the amount of gaming revenue retained by the third party  \$


c


If "Yes," enter name and address of the third party


Name 

Address 

16 Gaming manager information

Name 

Gaming manager compensation  \$

Description of services provided 

☐ Director/officer

☐ Employee

☐ Independent contractor

17 Mandatory distributions

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?


☐

Yes

☐

No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year  \$

Part IV

Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Return Reference	Explanation
Schedule G, Part I, Line 2b(iv) GROSS RECEIPTS FROM ACTIVITY	THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY15, BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS THE PROFESSIONAL FUNDRAISING SERVICES DETAILED IN LINE 2B, ACTIVITIES 4 THROUGH 10 ARE FOR CONSULTATION, COMMUNICATIONS AND PREPARATION OF MATERIALS FOR GENERAL FUNDRAISING ACTIVITIES THE SERVICES ARE NOT PROVIDED FOR A SPECIFIC EVENT OR ACTIVITY IN WHICH THERE IS A DIRECT CONNECTION BETWEEN THE FUNDRAISING ACTIVITY AND THE DONATIONS RECEIVED

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public
Inspection

Employer identification number
04-2103580

Part I General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

231

3

Enter total number of other organizations listed in the line 1 table

23

Part III

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
See Additional Data Table					

Part IV

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
Schedule I, Part I, Line 2 Description Of Procedure For Monitoring Use Of Grant Funds	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS
Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds	ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY AUTHORIZED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS

Additional Data

Software ID: 14000329
Software Version: 2014v1.0
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRIGHAM AND WOMEN'S HOSPITAL75 FRANCIS ST BOSTON,MA 02115	04-2312909	IRC 501(C)(3)	13,788,260				SPONSORED RESEARCH SUB-AWARD
MASSACHUSETTS GENERAL HOSPITAL55 FRUIT ST BOSTON,MA 02114	04-1564655	IRC 501(C)(3)	11,828,904				SPONSORED RESEARCH SUB-AWARD
FRONTIER SCIENCE TECH RESEARCH FDN INC4033 MAPLE RD AMHERST,NY 14226	16-1056814	IRC 501(C)(3)	10,986,502				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL CORP300 LONGWOOD AVE BOSTON,MA 02115	04-2774441	IRC 501(C)(3)	6,084,864				SPONSORED RESEARCH SUB-AWARD
DANA-FARBER CANCER INST450 BROOKLINE AVE BP418 BOSTON,MA 02215	04-2263040	IRC 501(C)(3)	6,084,272				SPONSORED RESEARCH SUB-AWARD
BETH ISRAEL DEACONESS MEDICAL CTR330 BROOKLINE AVE BOSTON,MA 02215	04-2103881	IRC 501(C)(3)	4,251,271				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE BROAD INST320 CHARLES ST CAMBRIDGE,MA 02141	26-3428781	IRC 501(C)(3)	2,915,065				SPONSORED RESEARCH SUB-AWARD
CITY OF BOSTONONE CITY HALL SQ BOSTON,MA 02201	04-2103594	GOVERNMENTAL UNIT	2,742,000				COMMUNITY GIFTS & CHARITABLE CONTRIBUTIONS
MASSACHUSETTS INST OF TECHNOLOGY77 MASS AVE NE49-3142 CAMBRIDGE,MA 02139		IRC 501(C)(3)	2,516,135				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AKONNI BIOSYSTEMS INC 400 SAGNER AVE STE 300 FREDERICK, MD 21701	16-1664925	NOT EXEMPT	2,299,534				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF SOUTHERN CALIFORNIA UNIVERSITY GARDENS-UGB 203 LOS ANGELES, CA 90089	95-1642394	IRC 501(C)(3)	2,058,083				SPONSORED RESEARCH SUB-AWARD
BOSTON REDEVELOPMENT AUTHORITYONE CITY HALL 9TH FL BOSTON, MA 02201		GOVERNMENTAL UNIT	1,711,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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REGENTS OF THE UNIVERSITY OF CALIFORNIA - SAN DIEGO 9500 GILMAN DR LA JOLLA, CA 92093	95-6006144	IRC 501(C)(3)	1,684,980				SPONSORED RESEARCH SUB-AWARD
JOHNS HOPKINS UNIVERSITY 3910 KESWICK RD STE N5100 BALTIMORE, MD 21211	52-0595110	IRC 501(C)(3)	1,607,335				SPONSORED RESEARCH SUB-AWARD
COMMUNITIES IN SCHOOLS OF NORTH CAROLINA 222 NORTH PERSON ST STE 102 RALEIGH, NC 27601	56-1677831	IRC 501(C)(3)	1,237,134				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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TEXAS A&M UNIVERSITY 3000 BRIARCREST DR STE 101 BRYAN,TX 77802	74-2648747	IRC 115	1,214,490				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF MICHIGAN 500 S STATE ST ANN ARBOR,MI 48109	38-6006309	IRC 501(C)(3)	1,132,674				SPONSORED RESEARCH SUB-AWARD
POPULATION SERVICES INTERNATIONAL1120 19TH ST NW STE 600 WASHINGTON,DC 20036	56-0942853	IRC 501(C)(3)	1,125,744				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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GIRAFFE RANCH LLC38650 MICKLER RD DADE CITY,FL 33523	06-1593607	NOT EXEMPT	1,111,438				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
TOPCODER INC95 GLASTONBURY BLVD GLASTONBURY,CT 06033		NOT EXEMPT	1,100,052				SPONSORED RESEARCH SUB-AWARD
BOSTON PUBLIC SCHOOLS 26 COURT ST 5TH FL BOSTON,MA 02108		GOVERNMENTAL UNIT	1,063,961				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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ANN AND ROBERT H LURIE CHILDREN'S HOSPITAL OF CHICAGO225 E CHICAGO AVE CHICAGO,IL 60611	36-2170833	IRC 501(C)(3)	1,044,830				SPONSORED RESEARCH SUB-AWARD
ST JUDE CHILDREN'S RESEARCH HOSPITAL501 ST JUDE PL MEMPHIS,TN 38105	62-0646012	IRC 501(C)(3)	947,446				SPONSORED RESEARCH SUB-AWARD
YALE UNIVERSITYPO BOX 208239 NEWHAVEN,CT 06520	91-1864328	IRC 501(C)(3)	922,366				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY185 SOUTH ORANGE AVE NEWARK,NJ 07103	22-1775306	IRC 115	898,866				SPONSORED RESEARCH SUB-AWARD
TRUSTEES OF DARTMOUTH COLLEGE7 LEBANON ST STE 302 HANOVER,NH 03755	02-0222111	IRC 501(C)(3)	861,630				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF FLORIDA 219 GRINTER HALL BOX 115500 GAINESVILLE,FL 32605	59-6002052	IRC 115	827,247				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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SMITHSONIAN ASTROPHYSICAL OBSERVATORY60 GARDEN ST MS23 CAMBRIDGE,MA 02138	25-0965591	GOVERNMENTAL UNIT	824,097				SPONSORED RESEARCH SUB- AWARD
UNIVERSITY OF PITTSBURGH116 ATWOOD ST STE 201 PITTSBURGH,PA 15260		IRC 501(C)(3)	818,420				SPONSORED RESEARCH SUB- AWARD
BRONX-LEBANON HOSPITAL CTR1276 FULTON AVE BRONX,NY 10456	13-1974191	IRC 501(C)(3)	811,015				SPONSORED RESEARCH SUB- AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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BRANDEIS UNIVERSITY415 SOUTH ST MS NO 116 WALTHAM,MA 02454	04-2103552	IRC 501(C)(3)	799,315				SPONSORED RESEARCH SUB-AWARD
WEILL MEDICAL COLLEGE OF CORNELL UNIVERSITY 1300 YORK AVE NEWYORK,NY 10065	15-0532082	IRC 501(C)(3)	753,502				SPONSORED RESEARCH SUB-AWARD
CALIFORNIA INST OF TECHNOLOGY1200 E CALIFORNIA BLVD PASADENA,CA 91125	95-1643307	IRC 501(C)(3)	739,585				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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INDIANA UNIVERSITY400 E 7TH ST POPLARS RM 501 BLOOMINGTON,IN 47405	35-6001673	IRC 501(C)(3)	737,888				SPONSORED RESEARCH SUB-AWARD
COLUMBIA UNIVERSITY1210 AMSTERDAM AVE MAIL CODE 2205 NEWYORK,NY 10027	13-5598093	IRC 501(C)(3)	730,630				SPONSORED RESEARCH SUB-AWARD
BAYLOR COLLEGE OF MEDICINEONE BAYLOR PLAZA HOUSTON,TX 77030	74-1613878	IRC 501(C)(3)	720,630				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF MIAMIPO BOX 248106 CORAL GABLES,FL 33124	59-0624458	IRC 501(C)(3)	710,780				SPONSORED RESEARCH SUB-AWARD
JSI - JOHN SNOW RESEARCH AND TRAINING INST INC44 FARNSWORTH ST BOSTON,MA 02210	04-2679824	IRC 501(C)(3)	701,909				SPONSORED RESEARCH SUB-AWARD
WESTAT CORP1600 RESEARCH BLVD ROCKVILLE,MD 20850	84-0529566	NOT EXEMPT	691,129				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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STANFORD UNIVERSITY 3145 PORTER DR PALO ALTO,CA 94304	94-1156365	IRC 501(C)(3)	672,438				SPONSORED RESEARCH SUB-AWARD
THE RESEARCH FDN OF STATE UNIVERSITY OF NEW YORKPO BOX 9 ALBANY,NY 12201	14-1368361	IRC 501(C)(3)	666,295				SPONSORED RESEARCH SUB-AWARD
HOWARD UNIVERSITY2400 6TH ST NW WASHINGTON,DC 20059	53-0204707	IRC 501(C)(3)	653,475				SPONSORED RESEARCH SUB-AWARD

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REGENTS OF THE UNIVERSITY OF MINNESOTA1300 S 2ND ST STE 206 MINNEAPOLIS,MN 55454	41-6007513	IRC 501(C)(3)	630,779				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MASSACHUSETTS140 HICKS WAY AMHERST,MA 01003	04-3167352	IRC 115	621,586				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF COLORADO1201 LARIMER ST DENVER,CO 80203	84-6000555	IRC 501(C)(3)	615,935				SPONSORED RESEARCH SUB-AWARD

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TULANE UNIVERSITY6823 ST CHARLES AVE NEW ORLEANS, LA 70118	72-0423889	IRC 501(C)(3)	610,348				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF ILLINOIS 801 WTAYLOR ST RM 2236 CHICAGO, IL 60607	37-6000511	IRC 115	601,217				SPONSORED RESEARCH SUB-AWARD
VANDERBILT UNIVERSITY 2301 VANDERBILT PL NASHVILLE, TN 37240	62-0476822	IRC 501(C)(3)	598,804				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF WASHINGTON3917 UNIVERSITY WAY NE BOX 351122 SEATTLE,WA 98105	91-6001537	IRC 115	591,089				SPONSORED RESEARCH SUB-AWARD
EMORY UNIVERSITY1762 CLIFTON RD STE 1400 ATLANTA,GA 30322	58-0566256	IRC 501(C)(3)	578,001				SPONSORED RESEARCH SUB-AWARD
NORTHEASTERN UNIVERSITY360 HUNTINGTON AVE BOSTON,MA 02115	04-1679980	IRC 501(C)(3)	574,891				SPONSORED RESEARCH SUB-AWARD

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NEW YORK UNIVERSITY 105 EAST 17TH ST 4TH FL NEW YORK,NY 10003	13-5562308	IRC 501(C)(3)	562,465				SPONSORED RESEARCH SUB-AWARD
MOUNT SINAI HOSPITAL ONE GUSTAVE L LEVY PL NEW YORK,NY 10029	13-1624096	IRC 501(C)(3)	522,248				SPONSORED RESEARCH SUB-AWARD
TUFTS UNIVERSITY169 HOLLAND ST SOMERVILLE,MA 02144	04-2103634	IRC 501(C)(3)	519,358				SPONSORED RESEARCH SUB-AWARD

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CHILDREN'S DIAGNOSTIC AND TREATMENT CTR INC 1401 S FEDERAL HWY FORT LAUDERDALE, FL 33316	65-1026739	IRC 501(C)(3)	466,619				SPONSORED RESEARCH SUB-AWARD
RESULTS FOR DEVELOPMENT INST1100 15TH ST NW STE 400 WASHINGTON, DC 20005	20-8530747	IRC 501(C)(3)	458,533				SPONSORED RESEARCH SUB-AWARD
TRUSTEES OF BOSTON UNIVERSITY25 BUICK ST BOSTON, MA 02215	04-2103547	IRC 501(C)(3)	451,688				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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DUKE UNIVERSITY324 BLACKWELL ST STE 850 DURHAM,NC 27701	56-0532129	IRC 501(C)(3)	445,635				SPONSORED RESEARCH SUB-AWARD
PRINCETON UNIVERSITY701 CARNEGIE CTR STE 445 PRINCETON,NJ 08540	21-0634501	IRC 501(C)(3)	432,822				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF NEW MEXICOONE UNIVERSITY OF NEW MEXICO ALBUQUERQUE,NM 87131	85-6000642	IRC 501(C)(3)	429,498				SPONSORED RESEARCH SUB-AWARD

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JUNGLE FRIENDS PRIMATE SANCTUARY13915 NORTH STATE RD GAINESVILLE,FL 32653	86-0859789	IRC 501(C)(3)	424,439				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
REGENTS OF THE UNIVERSITY OF CALIFORNIA SAN FRANCISCOUCSF BOX 0248 SAN FRANCISCO,CA 94143	94-6036493	IRC 501(C)(3)	379,573				SPONSORED RESEARCH SUB-AWARD
SUSTAINABLE INNOVATIONS LLC160 OAK ST UNIT 412 GLASTONBURY,CT 06033	04-1645622	NOT EXEMPT	366,142				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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LAWRENCE BERKELEY NATIONAL LABONE CYCLOTRON RD MS 971-SP BERKELEY,CA 94720	94-2951741	IRC 501(C)(3)	355,051				SPONSORED RESEARCH SUB-AWARD
JACOBI MEDICAL CTRNORTH BRONX HEALTHCARE NETWORK 1400 PELHAM PKWY SOUTH BRONX,NY 10461	13-1849594	IRC 501(C)(3)	335,600				SPONSORED RESEARCH SUB-AWARD
HARVARD PILGRIM HEALTH CARE INC93 WORCESTER ST STE 100 WELLESLEY,MA 02481	04-2452600	IRC 501(C)(3)	321,440				SPONSORED RESEARCH SUB-AWARD

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THE FORSYTH INST245 FIRST ST CAMBRIDGE, MA 02142	04-2104230	IRC 501(C)(3)	308,481				SPONSORED RESEARCH SUB-AWARD
MUSEUM OF SCIENCEONE SCIENCE PARK BOSTON, MA 02114	04-2103916	IRC 501(C)(3)	297,343				SPONSORED RESEARCH SUB-AWARD
PARTNERS IN HEALTHPO BOX 845578 BOSTON, MA 02284	04-3567502	IRC 501(C)(3)	291,842				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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WASHINGTON UNIVERSITY 700 ROSEDALE AVE ST LOUIS,MO 63112	43-0653611	IRC 501(C)(3)	291,413				SPONSORED RESEARCH SUB-AWARD
WAYNE STATE UNIVERSITY 5700 CASS AVE STE 4900 DETROIT,MI 48202	38-6028429	IRC 501(C)(3)	284,919				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF PUERTO RICO PO BOX 363682 SAN JUAN,PR 00936	66-0433761	EXEMPT	274,282				SPONSORED RESEARCH SUB-AWARD

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SAN JUAN CITY HOSPITAL PO BOX 70344 SAN JUAN,PR 00936	04-2104690	EXEMPT	268,555				SPONSORED RESEARCH SUB-AWARD
MARINE BIOLOGICAL LABORATORY7 MBL ST WOODS HOLE,MA 02543		IRC 501(C)(3)	266,556				SPONSORED RESEARCH SUB-AWARD
CITY OF CAMBRIDGE795 MASS AVE CAMBRIDGE,MA 02139		GOVERNMENTAL UNIT	254,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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BOARD OF TRUSTEES OF THE UNIV OF AL BIRMINGHAM1530 3RD AVE SOUTH BIRMINGHAM,AL 35294	63-6001138	IRC 501(C)(3)	252,854				SPONSORED RESEARCH SUB-AWARD
MICHIGAN STATE UNIVERSITY426 AUDITORIUM RD RM 350 EAST LANSING,MI 48824	38-6005984	IRC 115	250,366				SPONSORED RESEARCH SUB-AWARD
CAMBRIDGE MEDICAL CARE FDN1493 CAMBRIDGE ST CAMBRIDGE,MA 02139	04-2752962	IRC 501(C)(3)	246,284				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF TEXAS HEALTH SCIENCE CTR AT HOUSTON7000 FANNIN ST STE 1200 HOUSTON,TX 77030	74-1761309	IRC 501(C)(3)	245,425				SPONSORED RESEARCH SUB-AWARD
BROWN UNIVERSITY164 ANGELL ST PO BOX 1929 PROVIDENCE,RI 02912	05-0258809	IRC 501(C)(3)	238,893				SPONSORED RESEARCH SUB-AWARD
DREXEL UNIVERSITY3141 CHESTNUT ST PHILADELPHIA,PA 19104	23-1352630	IRC 501(C)(3)	227,037				SPONSORED RESEARCH SUB-AWARD

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DURHAM PUBLIC SCHOOLS 511 CLEVELAND ST DURHAM,NC 27702	04-3314093	GOVERNMENTAL UNIT	217,201				SPONSORED RESEARCH SUB-AWARD
BOSTON MEDICAL CTRONE BOSTON MEDICAL CTR PL BOSTON,MA 02118		IRC 501(C)(3)	213,305				SPONSORED RESEARCH SUB-AWARD
GEORGIA INST OF TECHNOLOGYGEORGIA TECH RES CORP500 TECH PKWY ATLANTA,GA 30332	58-6002023	IRC 501(C)(3)	204,453				SPONSORED RESEARCH SUB-AWARD

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UASPIRE31 ST JAMES AVE STE 520 BOSTON,MA 02116	04-3564307	IRC 501(C)(3)	201,219				SPONSORED RESEARCH SUB-AWARD
NORTHWESTERN UNIVERSITY633 CLARK ST EVANSTON,IL 60208	36-2167817	IRC 501(C)(3)	197,945				SPONSORED RESEARCH SUB-AWARD
HARVARD PILGRIM HEALTH CARE FDN93 WORCESTER ST STE 100 WELLESLEY,MA 02481	04-2708004	IRC 501(C)(3)	191,378				SPONSORED RESEARCH SUB-AWARD

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DANA-FARBERPARTNERS CANCER CARE INC450 BROOKLINE AVE BP371 BOSTON,MA 02215	04-3554536	IRC 501(C)(3)	173,796				SPONSORED RESEARCH SUB- AWARD
UNIVERSITY OF PENNSYLVANIA3451 WALNUT ST PHILADELPHIA,PA 19104	23-1352685	IRC 501(C)(3)	173,598				SPONSORED RESEARCH SUB- AWARD
MATHEMATICA POLICY RESEARCH INCPO BOX 2393 PRINCETON,NJ 08543	22-2112296	NOT EXEMPT	168,551				SPONSORED RESEARCH SUB- AWARD

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(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA DAVISON E SHIELDS AVE DAVIS,CA 95616	94-6036494	IRC 501(C)(3)	162,868				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL104 AIRPORT DR STE 3600 CHAPEL HILL,NC 27599	56-6001393	IRC 501(C)(3)	157,217				SPONSORED RESEARCH SUB-AWARD
WAKE FOREST UNIVERSITY PO BOX 7201 WINSTONSALEM,NC 27109	56-0532138	IRC 501(C)(3)	153,478				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
URBAN INST2100 M ST NW WASHINGTON,DC 20037	52-0880375	IRC 501(C)(3)	150,339				SPONSORED RESEARCH SUB-AWARD
PENNSYLVANIA STATE UNIVERSITY500 UNIVERSITY DR HERSHEY,PA 17033	24-6000376	IRC 115	149,450				SPONSORED RESEARCH SUB-AWARD
GEORGETOWN UNIVERSITY PO BOX 571168 37 AND O ST NW WASHINGTON,DC 20057	53-0196603	IRC 501(C)(3)	149,290				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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INVENIO IMAGING INC 1600 ADAMS DR MENLO PARK,CA 94025	04-2203836	NOT EXEMPT	147,696				SPONSORED RESEARCH SUB-AWARD
JOSLIN DIABETES CTR INC ONE JOSLIN PL BOSTON,MA 02215		IRC 501(C)(3)	137,694				SPONSORED RESEARCH SUB-AWARD
GROUP HEALTH COOPERATIVECTR FOR HEALTH STUDIES320 WESTLAKE AVE N STE 100 SEATTLE,WA 98109	91-0511770	IRC 501(C)(3)	131,532				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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FRED HUTCHINSON CANCER RESEARCH CTR 1100 FAIRVIEW AVE SEATTLE, WA 98109	23-7156071	IRC 501(C)(3)	129,381				SPONSORED RESEARCH SUB-AWARD
SWEDISH MEDICAL CTR FDN747 BROADWAY SEATTLE, WA 98122	91-0983214	IRC 501(C)(3)	127,223				SPONSORED RESEARCH SUB-AWARD
BOARD OF REGENTS OF THE UNIV OF AZMAIN GATE CTR TUCSON, AZ 85721	86-0196696	IRC 115	126,644				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF MAINE 5717 CORBETT HALL ORONO,ME 04469	01-6000769	IRC 501(C)(3)	126,075				SPONSORED RESEARCH SUB-AWARD
MEMORIAL SLOAN KETTERING1275 YORK AVE NEW YORK,NY 10021	13-1924236	IRC 501(C)(3)	124,284				SPONSORED RESEARCH SUB-AWARD
NEW YORK HALL OF SCIENCE47-01 111TH ST QUEENS,NY 11368	11-2104059	IRC 501(C)(3)	123,363				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CLOUD FOUNDATION647 BOYLSTON ST BOSTON,MA 02116	22-3681278	IRC 501(C)(3)	119,444				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
BOSTON VA RESEARCH INST INC150 S HUNTINGTON AVE BOSTON,MA 02130	04-3081524	IRC 501(C)(3)	117,464				SPONSORED RESEARCH SUB-AWARD
LAHEY CLINIC FDN INC41 MALL RD BURLINGTON,MA 01805	04-2323457	IRC 501(C)(3)	114,724				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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BALATARIN LLC4712 ADMIRALTY WAY STE 310 MARINA DEL REY, CA 90292	59-3337028	NOT EXEMPT	114,480				SPONSORED RESEARCH SUB-AWARD
FULTON COUNTY SCHOOL SYSTEM786 CLEVELAND AVE SW ATLANTA, GA 30315		GOVERNMENTAL UNIT	114,028				SPONSORED RESEARCH SUB-AWARD
MAYO CLINIC4500 SAN PABLO RD JACKSONVILLE, FL 32224		IRC 501(C)(3)	112,369				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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REGENTS OF THE UNIVERSITY OF CALIFORNIA AT BERKELEY 2195 HEARST AVE RM 120 BERKELEY,CA 94720	94-6002123	IRC 501(C)(3)	105,679				SPONSORED RESEARCH SUB-AWARD
UNITED STATES DEPARTMENT OF AGRICULTURE (USDA)1400 INDEPENDENCE AV SW WASHINGTON,DC 20250	31-0833936	GOVERNMENTAL UNIT	105,495				SPONSORED RESEARCH SUB-AWARD
CINCINNATI CHILDREN'S HOSPITAL MEDICAL CTR 3333 BURNET AVE CINCINNATI,OH 45229		IRC 501(C)(3)	104,797				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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RAND CORP1700 MAIN ST SANTA MONICA,CA 90407	95-1958142	IRC 501(C)(3)	103,476				SPONSORED RESEARCH SUB-AWARD
ATMOSPHERIC & ENVIRONMENTAL RESEARCH INC131 HARTWELL AVE LEXINGTON,MA 02421	04-2608324	NOT EXEMPT	101,766				SPONSORED RESEARCH SUB-AWARD
PURDUE UNIVERSITY610 PURDUE MALL WEST LAFAYETTE,IN 47907	35-6002041	IRC 115	99,391				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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KAISER PERMANENTE1800 HARRISON ST 16TH FL OAKLAND, CA 94612	94-1340523	IRC 501(C)(3)	98,458				SPONSORED RESEARCH SUB-AWARD
THE MCLEAN HOSPITAL CORP115 MILL ST BELMONT, MA 02478	04-2697981	IRC 501(C)(3)	93,499				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NEW HAMPSHIRE105 MAIN ST DURHAM, NH 03824	02-6000937	IRC 115	92,140				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CAMBRIDGE HEALTH ALLIANCE1493 CAMBRIDGE ST CAMBRIDGE, MA 02139	04-3320571	IRC 501(C)(3)	89,227				SPONSORED RESEARCH SUB-AWARD
POPULATION COUNCIL ONE DAG HAMMARSKJOLD PLAZA NEW YORK, NY 10017	13-1687001	IRC 501(C)(3)	87,561				SPONSORED RESEARCH SUB-AWARD
NATIONAL CTR ON TIME AND LEARNING24 SCHOOL ST 3RD FL BOSTON, MA 02108	04-3534001	IRC 501(C)(3)	86,928				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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SOCIAL SCIENCE RESEARCH SOLUTIONS53 WEST BALTIMORE PIKE MEDIA,PA 19063	22-2906521	NOT EXEMPT	82,695				SPONSORED RESEARCH SUB-AWARD
CHELSEA COLLABORATIVE INC318 BROADWAY CHELSEA,MA 02150		IRC 501(C)(3)	82,191				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS AND SPONSORED RESEARCH SUB-AWARD
OREGON STATE UNIVERSITYPO BOX 1086 CORVALLIS,OR 97339	48-1278540	IRC 501(C)(6)	78,340				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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ECONOMIC DEVELOPMENT AND INDUSTRIAL CORP BOSTONONE CITY HALL SQ BOSTON,MA 02201	04-2510564	GOVERNMENTAL UNIT	76,380				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
FENWAY COMMUNITY HEALTH CTR1340 BOYLSTON ST BOSTON,MA 02215		IRC 501(C)(3)	74,357				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA SANTA CRUZ 1156 HIGH ST SANTA CRUZ,CA 95064	94-1539563	IRC 501(C)(3)	74,225				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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UNIVERSITY OF SOUTH FLORIDA4202 EAST FOWLER AVE TAMPA,FL 33620	59-3102112	IRC 115	72,840				SPONSORED RESEARCH SUB-AWARD
NATIONAL ECOLOGICAL OBSERVATORY NETWORK 1685 38TH ST STE 100 BOULDER,CO 80301	20-4510571	IRC 501(C)(3)	72,022				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA LOS ANGELES 10920 WILSHIRE BLVD STE 620 LOS ANGELES,CA 90024	95-6006143	IRC 501(C)(3)	70,217				SPONSORED RESEARCH SUB-AWARD

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SPAULDING REHABILITATION HOSPITAL VOLUNTEER SERVICES300 FIRST AVE CHARLESTOWN,MA 02129	04-2551124	IRC 501(C)(3)	67,642				SPONSORED RESEARCH SUB-AWARD
URBAN REVIVAL INC284 AMORY ST 1ST FL JAMAICA PLAIN,MA 02130	04-2660311	IRC 501(C)(3)	66,477				SPONSORED RESEARCH SUB-AWARD
BRIGHAM YOUNG UNIVERSITYPO BOX 21231 PROVO,UT 84602	87-0217280	IRC 501(C)(3)	65,304				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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STRATEGIC EDUCATION RESEARCH PARTNERSHIP 1100 CONNECTICUT AVE NW STE 1310 WASHINGTON, DC 20036	30-0231116	IRC 501(C)(3)	64,824				SPONSORED RESEARCH SUB-AWARD
SALK INST FOR BIOLOGICAL STUDIES 10010 NO TORREY PINES RD LA JOLLA, CA 92037	95-2160097	IRC 501(C)(3)	63,313				SPONSORED RESEARCH SUB-AWARD
WOODS HOLE OCEANOGRAPHIC INSTITUTION 221 OYSTER POND RD WOODS HOLE, MA 02543	04-2105850	IRC 501(C)(3)	63,015				SPONSORED RESEARCH SUB-AWARD

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WORLD HEALTH ORGANIZATION525 23RD ST NW WASHINGTON,DC 20037	91-6001108	GOVERNMENTAL UNIT	60,000				SPONSORED RESEARCH SUB-AWARD
WASHINGTON STATE UNIVERSITYPO BOX 643140 PULLMAN,WA 99164		IRC 115	57,901				SPONSORED RESEARCH SUB-AWARD
TRUSTEES OF BOSTON COLLEGE140 COMMONWEALTH AVE CHESTNUT HILL,MA 02467	04-2103545	IRC 501(C)(3)	56,437				SPONSORED RESEARCH SUB-AWARD

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DONALD DANFORTH PLANT SCIENCE CTR975 NORTH WARSON RD ST LOUIS,MO 63132	31-1584621	IRC 501(C)(3)	55,872				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF UTAH201 S PRESIDENTS CIR RM 408 SALT LAKE CITY,UT 84112	87-6000525	IRC 501(C)(3)	54,867				SPONSORED RESEARCH SUB-AWARD
LOS ALAMOS NATIONAL LABORATORYPO BOX 1663 LOS ALAMOS,NM 87545		GOVERNMENTAL UNIT	53,743				SPONSORED RESEARCH SUB-AWARD

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NORTH CAROLINA STATE UNIVERSITY2211 HILLSBOROUGH ST RALEIGH,NC 27607	56-6000756	IRC 115	52,849				SPONSORED RESEARCH SUB-AWARD
CLINICAL ASSISTANCE PROGRAMS111 SPEEN ST STE 303 FRAMINGHAM,MA 01701	23-1365971	NOT EXEMPT	52,639				SPONSORED RESEARCH SUB-AWARD
TEMPLE UNIVERSITY1801 NORTH BROAD ST PHILADELPHIA,PA 19122		IRC 501(C)(3)	52,079				SPONSORED RESEARCH SUB-AWARD

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MASSACHUSETTS TECHNOLOGY COLLABORATIVE75 NORTH DR WESTBOROUGH,MA 01581	16-1514621	GOVERNMENTAL UNIT	51,343				SPONSORED RESEARCH SUB-AWARD
STATE UNIVERSITY OF NEW YORK1400 WASHINGTON AVE AD 216 ALBANY,NY 12222		IRC 115	51,310				SPONSORED RESEARCH SUB-AWARD
ASSOC OF UNIVERSITIES FOR RESEARCH IN ASTRONOMY INC1212 NEW YORK AVE NW STE 450 WASHINGTON,DC 20005	86-0138043	IRC 501(C)(3)	51,151				SPONSORED RESEARCH SUB-AWARD

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CARNEGIE MELLON UNIVERSITY5000 FORBES AVE PITTSBURGH, PA 15213	25-0969449	IRC 501(C)(3)	50,561				SPONSORED RESEARCH SUB-AWARD
SKOURTES INST6950 NE CAMPUS WAY HILLSBORO, OR 97124	45-4089973	IRC 501(C)(4)	50,400				SPONSORED RESEARCH SUB-AWARD
AMERICAN COUNCIL OF LEARNED SOCIETIES633 3RD AVE 8TH FL NEW YORK, NY 10017	13-1851145	IRC 501(C)(3)	50,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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HARVARD SQUARE BUSINESS ASSOC18 BRATTLE ST NO 352 CAMBRIDGE, MA 02138	04-2647383	IRC 501(C)(6)	50,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
UNIVERSITY OF KANSAS CTR FOR RESEARCH INC 2385 IRVING HILL RD LAWRENCE, KS 66045	48-0680117	IRC 501(C)(3)	49,981				SPONSORED RESEARCH SUB- AWARD
SYRACUSE UNIVERSITY SKYTOP OFFICE BLDG SKYTOP RD STE 122 SYRACUSE, NY 13244	15-0532081	IRC 501(C)(3)	49,931				SPONSORED RESEARCH SUB- AWARD

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UNIVERSITY OF MARYLAND3300 METZEROTT RD ADELPHI, MD 20783	52-6002033	IRC 115	49,147				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MISSISSIPPI MEDICAL CTR2500 NORTH STATE ST JACKSON, MS 39216	64-6008520	IRC 501(C)(3)	48,818				SPONSORED RESEARCH SUB-AWARD
SIMMONS COLLEGE300 THE FENWAY BOSTON, MA 02115	04-2103629	IRC 501(C)(3)	48,110				SPONSORED RESEARCH SUB-AWARD

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VANDERBILT MEDICAL CTR1211 MEDICAL CTR DR NASHVILLE,TN 37232	16-2047682	IRC 501(C)(3)	47,732				SPONSORED RESEARCH SUB-AWARD
NATIONAL BUREAU OF ECONOMIC RESEARCH 1050 MASS AVE CAMBRIDGE,MA 02138	13-1641075	IRC 501(C)(3)	43,630				SPONSORED RESEARCH SUB-AWARD
J CRAIG VENTER INST9704 MEDICAL CENTER DR ROCKVILLE,MD 20850	52-1842938	IRC 501(C)(3)	41,649				SPONSORED RESEARCH SUB-AWARD

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TEXAS ENGINEERING EXPERIMENT STATION 3470 TAMU COLLEGE STATION, TX 77843	74-1974733	IRC 501(C)(3)	41,164				SPONSORED RESEARCH SUB- AWARD
UNIVERSITY OF VIRGINIA PO BOX 400127 CHARLOTTESVILLE, VA 22904	54-6001796	IRC 115	41,016				SPONSORED RESEARCH SUB- AWARD
UNIVERSITY OF CINCINNATI2600 CLIFTON AVE CINCINNATI, OH 45221	31-6000989	IRC 115	40,191				SPONSORED RESEARCH SUB- AWARD

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RUTGERS THE STATE UNIVERSITY OF NEW JERSEY65 DAVIDSON RD RM 317 PISCATAWAY,NJ 08854	22-6001086	IRC 501(C)(3)	40,185				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA AT RIVERSIDE900 UNIVERSITY AVE RIVERSIDE,CA 92521	95-6006142	IRC 501(C)(3)	40,000				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF OREGON PO BOX 3237 EUGENE,OR 97403	46-4727800	IRC 115	40,000				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES4301 W MARKHAM ST 716 LITTLE ROCK, AR 72205	71-0236904	IRC 115	38,926				SPONSORED RESEARCH SUB-AWARD
NEW ENGLAND RESEARCH INSTITUTES INC480 PLEASANT ST WATERTOWN, MA 02472	04-2919509	EXEMPT	38,422				SPONSORED RESEARCH SUB-AWARD
NATIONAL OPINION RESEARCH CTR55 E MONROE ST 20TH FL CHICAGO, IL 60603	36-2167808	IRC 501(C)(3)	37,794				SPONSORED RESEARCH SUB-AWARD

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MORNINGSIDE ANALYTICS 116 W 23RD ST NEW YORK,NY 10011	06-0772160	NOT EXEMPT	37,500				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF CONNECTICUT115 N EAGLEVILLE RD STORRSMANSFIELD,CT 06269		IRC 115	37,126				SPONSORED RESEARCH SUB-AWARD
FRANKLIN WOLIN COLLEGE OF ENGINEERING INC1000 OLIN WAY NEEDHAM,MA 02492	06-1519057	IRC 501(C)(3)	36,381				SPONSORED RESEARCH SUB-AWARD

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MARQUETTE UNIVERSITY PO BOX 1881 MILWAUKEE, WI 53201	39-0806251	IRC 501(C)(3)	36,267				SPONSORED RESEARCH SUB-AWARD
CASE WESTERN RESERVE UNIVERSITY 10900 EUCLID AVE CLEVELAND, OH 44106	34-1018992	IRC 501(C)(3)	34,716				SPONSORED RESEARCH SUB-AWARD
MOREHOUSE SCHOOL OF MEDICINE 720 WESTVIEW DR SW ATLANTA, GA 30310	58-1438873	IRC 501(C)(3)	33,922				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COMMITTEE FOR BOSTON PUBLIC HOUSING100 TERRACE ST STE B BOSTON, MA 02120	04-2730930	IRC 501(C)(3)	33,770				SPONSORED RESEARCH SUB-AWARD
BOSTON HOUSING AUTHORITY52 CHAUNCY ST BOSTON, MA 02111	04-6001907	GOVERNMENTAL UNIT	33,577				SPONSORED RESEARCH SUB-AWARD
GREATER BOSTON LEGAL SERVICES197 FRIEND ST BOSTON, MA 02114	04-2103907	IRC 501(C)(3)	33,239				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CHILDREN'S SERVICES COUNCIL OF PALM BEACH COUNTY2300 HIGH RIDGE RD BOYNTON BEACH, FL 33426		GOVERNMENTAL UNIT	32,294				SPONSORED RESEARCH SUB- AWARD
LEARNING EDGE VENTURES LLC1376 PEQUOT AVE SOUTHPORT, CT 06890		NOT EXEMPT	31,862				SPONSORED RESEARCH SUB- AWARD
IMPAQ INTERNATIONAL LLC10420 LITTLE PATUXENT PKWY STE 300 COLUMBIA, MD 21044		NOT EXEMPT	31,539				SPONSORED RESEARCH SUB- AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CAMBRIDGE COMMUNITY CTR5 CALLENDER ST CAMBRIDGE,MA 02139	04-2477881	IRC 501(C)(3)	31,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
UNIVERSITY OF HOUSTON 4800 CALHOUN RD HOUSTON,TX 77004	74-6001399	IRC 115	31,451				SPONSORED RESEARCH SUB-AWARD
HELEN KELLER INTERNATIONAL352 PARK AVE SOUTH 12TH FL NEW YORK,NY 10010	13-5562162	IRC 501(C)(3)	30,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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THE HASTINGS CTR21 MALCOLM GORDON RD GARRISON, NY 10524	13-2662222	IRC 501(C)(3)	28,958				SPONSORED RESEARCH SUB-AWARD
HENRY M JACKSON FDN FOR THE ADVCMT OF MILITARY MED INC6720A ROCKLEDGE DR STE 100 BETHESDA, MD 20817	52-1317896	IRC 501(C)(3)	27,003				SPONSORED RESEARCH SUB-AWARD
BEDFORD VA RESEARCH CORP INC200 SPRINGS RD MS 151 BEDFORD, MA 01730	04-3512440	IRC 501(C)(3)	26,154				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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EXPONENT INC149 COMMONWEALTH DR MENLO PARK,CA 94025	77-0218904	NOT EXEMPT	26,074				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOSPITAL OF ALABAMA1600 7TH AVE SOUTH BIRMINGHAM,AL 35233	63-0307306	IRC 501(C)(3)	25,614				SPONSORED RESEARCH SUB-AWARD
HARVARD BUSINESS SCHOOL CLUB OF NEW YORK350 5TH AVE STE 4811 NEWYORK,NY 10118	13-6159699	IRC 501(C)(3)	25,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF CHICAGO 5801 S ELLIS AVE CHICAGO, IL 60637	36-2177139	IRC 501(C)(3)	24,807				SPONSORED RESEARCH SUB-AWARD
FBREAGENTS199 AUBURN ST CAMBRIDGE, MA 02139	13-3624785	NOT EXEMPT	24,175				SPONSORED RESEARCH SUB-AWARD
TREATMENT ACTION GROUP261 FIFTH AVE STE 2110 NEW YORK, NY 10016		IRC 501(C)(3)	23,320				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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SAN JUAN BOARD OF COOPERATIVE EDUCATIONAL SERVICES 201 E 12TH ST DURANGO,CO 81301	23-1352166	EXEMPT	23,284				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOSPITAL OF PHILADELPHIA34TH ST AND CIVIC CTR BLVD PHILADELPHIA,PA 19104		IRC 501(C)(3)	23,124				SPONSORED RESEARCH SUB-AWARD
POMONA COLLEGE150 E 8TH ST PENDLETON BLDG 108 CLAREMONT,CA 91711	95-1664112	IRC 501(C)(3)	22,592				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE RETIREMENT SANCTUARY FOR LABORATORY ANIMALSPO BOX 171 GONZALES, TX 78629	74-3004764	IRC 501(C)(3)	22,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
AURORA HEALTH CARE750 W VIRGINIA ST PO BOX 341880 MILWAUKEE, WI 53234	39-1442285	IRC 501(C)(3)	21,671				SPONSORED RESEARCH SUB-AWARD
THOMPSON SCHOOL DISTRICT R2-J800 S TAFT AVE LOVELAND, CO 80537		GOVERNMENTAL UNIT	20,135				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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SAGE BIONETWORKS1100 FAIRVIEW AVE NORTH SEATTLE,WA 98109	26-4489946	IRC 501(C)(3)	20,077				SPONSORED RESEARCH SUB-AWARD
RUSH UNIVERSITY MEDICAL CTR1653 W CONGRESS PKWY CHICAGO,IL 60612	36-2174823	IRC 501(C)(3)	19,595				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NEBRASKA - LINCOLN1400 R ST LINCOLN,NE 68588	47-0049123	IRC 501(C)(3)	18,937				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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WEST VIRGINIA UNIVERSITYONE WATERFRONT PL PO BOX 6005 MORGANTOWN,WV 26506	55-6000842	IRC 115	18,508				SPONSORED RESEARCH SUB-AWARD
HEALTHPARTNERS INST FOR EDUC AND RES8170 33RD AVE SOUTH MINNEAPOLIS,MN 55440	41-1670163	IRC 501(C)(3)	18,396				SPONSORED RESEARCH SUB-AWARD
RAGON INST OF MGH MIT AND HARVARD400 TECHNOLOGY SQUARE CAMBRIDGE,MA 02139		EXEMPT	18,081				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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FATHOM INFORMATION DESIGN214 CAMBRIDGE ST 2ND FL BOSTON,MA 02114	04-2925808	NOT EXEMPT	17,864				SPONSORED RESEARCH SUB-AWARD
LIFEPLANS INC51 SAWYER RD STE 340 WALTHAM,MA 02453		NOT EXEMPT	17,506				SPONSORED RESEARCH SUB-AWARD
EAGLE COUNTY SCHOOLS 948 CHAMBERS AVE PO BOX 740 EAGLE,CO 81631		GOVERNMENTAL UNIT	16,812				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CENTEYE INC4905 RENO RD NW WASHINGTON,DC 20008	52-2234809	NOT EXEMPT	16,415				SPONSORED RESEARCH SUB-AWARD
HEBREW REHABILITATION CTR FOR AGED1200 CENTRE ST ROSLINDALE,MA 02131	04-2104298	IRC 501(C)(3)	15,408				SPONSORED RESEARCH SUB-AWARD
CRADLES TO CRAYONS155 NORTH BEACON ST BRIGHTON,MA 02135	04-3584367	IRC 501(C)(3)	15,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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INTER-AMERICAN DIALOGUE1211 CONNECTICUT AVE NW STE 510 WASHINGTON,DC 20036	52-1830369	IRC 501(C)(3)	15,000				SPONSORED RESEARCH SUB-AWARD
OREGON BUSINESS COUNCIL1100 SW 6TH AVE STE 1608 PORTLAND,OR 97204	93-0884244	IRC 501(C)(6)	15,000				SPONSORED RESEARCH SUB-AWARD
SOUTH CAROLINA COUNCIL ON COMPETITIVENESS1411 GERVAIS ST STE 315 COLUMBIA,SC 29201	20-1690146	IRC 501(C)(3)	15,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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RESEARCH TRIANGLE INST INTERNATIONAL3040 E CORNWALLIS RD RSCH TRIANGLE PARK, NC 27709	56-0686338	IRC 501(C)(3)	12,913				SPONSORED RESEARCH SUB- AWARD
INST OF INTERNATIONAL EDUCATION INC809 UNITED NATIONS PLAZA NEWYORK, NY 10017	13-1624046	IRC 501(C)(3)	12,773				SPONSORED RESEARCH SUB- AWARD
PORTLAND STATE UNIVERSITYPO BOX 751 PORTLAND, OR 97207	36-4776757	IRC 115	12,769				SPONSORED RESEARCH SUB- AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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WEST END HOUSE INC105 ALLSTON ST ALLSTON, MA 02134	04-2105825	IRC 501(C)(3)	12,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
YMCA OF GREATER BOSTON316 HUNTINGTON AVE BOSTON, MA 02115	04-2103551	IRC 501(C)(3)	12,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
UNIVERSITY OF TEXAS AT AUSTINPO BOX 7996 AUSTIN, TX 78712	74-6000203	IRC 115	12,471				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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DUDLEY VISION SKYLAB INC23 ROBIN HOOD ST DORCHESTER,MA 02125	00-1162368	IRC 501(C)(3)	12,200				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
ALLSTON BRIGHTON COMMUNITY DEVELOPMENT CORP20 LINDEN ST ALLSTON,MA 02134	04-2716278	IRC 501(C)(3)	10,800				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
AGGREGATE ARCHITECTURAL HISTORY COLLABORATIVE11 TALBOT AVE MEDFORD,MA 02155	46-1448988	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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CAMBRIDGE FAMILY AND CHILDREN'S SERVICE60 GORE ST CAMBRIDGE, MA 02141	04-2104057	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
CAMBRIDGE HOUSING ASSISTANCE FUND552 MASS AVE STE 208A CAMBRIDGE, MA 02139	04-3311270	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
CHARLES RIVER CONSERVANCY4 BRATTLE ST CAMBRIDGE, MA 02138	04-3503656	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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FOOD FOR FREE COMMITTEE INC11 INMAN ST CAMBRIDGE,MA 02139	22-2561771	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
LEARNING BY DESIGN IN MASSACHUSETTS290 CONGRESS ST STE 200 BOSTON,MA 02210	30-0468041	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
LOS ANGELES UNIFIED SCHOOL DISTRICT333 S BEAUDRY AVE 24TH FL LOS ANGELES,CA 90017	95-6101193	GOVERNMENTAL UNIT	10,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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MISSION HILL YOUTH COLLABORATIVE31 LENOX ST BOSTON,MA 02118	04-2631789	GOVERNMENTAL UNIT	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
MIT MUSEUM265 MASS AVE CAMBRIDGE,MA 02139		EXEMPT	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
TRANSITION HOUSEPO BOX 392016 CAMBRIDGE,MA 02139		IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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COLLEGE BOUND DORCHESTER INC18 SAMOSET ST DORCHESTER, MA 02124	04-2383512	IRC 501(C)(3)	9,760				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
SAN DIEGO STATE UNIVERSITY RESEARCH FDN5250 CAMPANILE DR SAN DIEGO, CA 92182	95-6042721	IRC 501(C)(3)	9,592				SPONSORED RESEARCH SUB-AWARD
CAMBRIDGE COMMUNITY FDN99 BISHOP ALLEN DR CAMBRIDGE, MA 02139	04-6012492	IRC 501(C)(3)	9,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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HEIFER INTERNATIONAL FDNPO BOX 727 LITTLE ROCK,AR 72203	71-0699939	IRC 501(C)(3)	9,223				SPONSORED RESEARCH SUB-AWARD
WELLESLEY COLLEGE106 CENTRAL ST WELLESLEY,MA 02481	04-2103637	IRC 501(C)(3)	9,017				SPONSORED RESEARCH SUB-AWARD
WOMEN'S LUNCH PLACE INC67 NEWBURY ST BOSTON,MA 02116	22-2514148	IRC 501(C)(3)	9,011				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

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GRADY HEALTH SYSTEM80 JESSE HILL JR DR SE ATLANTA,GA 30303	26-2037695	IRC 501(C)(3)	7,812				SPONSORED RESEARCH SUB-AWARD
BELL FDN60 CLAYTON ST DORCHESTER,MA 02122	04-3182053	IRC 501(C)(3)	7,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
TENACITY INC38 EVERETT ST STE 50 BOSTON,MA 02134	04-3452763	IRC 501(C)(3)	7,320				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FII NATIONAL1203 PRESERVATION PARK WAY OAKLAND,CA 94612	02-0784790	IRC 501(C)(3)	7,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
INST OF MEDICINE500 FIFTH ST NW WASHINGTON,DC 20001	53-0196932	IRC 501(C)(3)	6,936				SPONSORED RESEARCH SUB-AWARD
INST FOR WILDLIFE STUDIESPO BOX 1104 ARCATA,CA 95518	94-2612613	IRC 501(C)(3)	6,318				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
METROPOLITAN AREA PLANNING COUNCIL60 TEMPLE PL BOSTON,MA 02111	11-3692512	GOVERNMENTAL UNIT	6,184				SPONSORED RESEARCH SUB-AWARD
JULIE'S FAMILY LEARNING PROGRAM133 DORCHESTER ST BOSTON,MA 02127		IRC 501(C)(3)	6,100				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
NURTURY INC950 BERKELEY ST STE 306 BOSTON,MA 02116	04-2105893	IRC 501(C)(3)	6,100				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL DEVELOPMENT AND RESEARCH INST INC 71 W 23RD ST 4TH FL NEW YORK, NY 10010	23-7009089	IRC 501(C)(3)	6,095				SPONSORED RESEARCH SUB-AWARD
MARGARET FULLER NEIGHBORHOOD HOUSE 71 CHERRY ST CAMBRIDGE, MA 02139	04-2103782	IRC 501(C)(3)	6,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
CAMBRIDGE ARTS COUNCIL 344 BROADWAY 2ND FL CAMBRIDGE, MA 02139	04-2474907	IRC 501(C)(3)	5,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CTR FOR LABOR EDUCATION AND RESEARCH INC3353 WASHINGTON ST JAMAICA PLAIN,MA 02130	22-2604923	IRC 501(C)(3)	5,230				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
RODEL FDN OF DELAWARE PO BOX 1636 WILMINGTON,DE 19899	91-1944585	IRC 501(C)(3)	5,000				SPONSORED RESEARCH SUB-AWARD
AMOUNTS 5000 OR LESS VARIOUS CAMBRIDGE,MA 02135		VARIOUS	168,191				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
GRADUATE STUDENT TUITION AND FEES GRANTS	8964	208,489,368			
UNDERGRADUATE TUITION, FEES, AND STIPEND GRANTS	4004	172,211,960			
GRADUATE STUDENT STIPEND GRANTS	4749	78,986,382			
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	1211	28,909,347			
OTHER STUDENT GRANTS, PRIZES AND AWARDS	4322	11,564,424			
GRANTS AND AWARDS TO NON-HARVARD STUDENTS	1385	8,123,382			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	627	7,073,566			
OTHER UNDERGRADUATE GRANTS, PRIZES AND AWARDS	1256	4,395,318			
TRAINING GRANTS	69	409,230			

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.
▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Questions Regarding Compensation

	Yes	No
<div><div>1a</div><div>Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items</div><div><div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div><div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input checked="" type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div></div></div>		
<div><div>b</div><div>If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain</div></div>		No
<div><div>2</div><div>Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?</div></div>	Yes	
<div><div>3</div><div>Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III</div><div><div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div></div><div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div></div></div>		
<div><div>4</div><div>During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization</div><div><div>a Receive a severance payment or change-of-control payment?</div><div>b Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div><div>c Participate in, or receive payment from, an equity-based compensation arrangement?</div></div><div>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III</div></div>		No
<div><div>5</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of</div><div><div>a The organization?</div><div>b Any related organization?</div></div><div>If "Yes," to line 5a or 5b, describe in Part III</div></div>		No
<div><div>6</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of</div><div><div>a The organization?</div><div>b Any related organization?</div></div><div>If "Yes," to line 6a or 6b, describe in Part III</div></div>		No
<div><div>7</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III</div></div>	Yes	
<div><div>8</div><div>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III</div></div>	Yes	
<div><div>9</div><div>If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?</div></div>	Yes	

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column(B) reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table								

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
Schedule J, Part I, Line 3 COMPENSATION REVIEW PROCESS	SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO ESTABLISH THE PRESIDENT'S COMPENSATION
Schedule J, Part II SCHEDULE J SUPPLEMENTAL INFORMATION	STEPHEN BLYTH IS THE PRESIDENT AND CEO (EFFECTIVE 1/1/15) OF HARVARD MANAGEMENT COMPANY (HMC), A RELATED ORGANIZATION OF THE UNIVERSITY DURING CALENDAR YEAR 2014, DR BLYTH HELD A SENIOR FACULTY POSITION AT THE UNIVERSITY FOR WHICH HE RECEIVED A NOMINAL SALARY OF \$1 PER MONTH CONCURRENTLY, DR BLYTH, IN HIS POSITION AS A MANAGING DIRECTOR AND THE HEAD OF PUBLIC MARKETS, WAS CONSIDERED A KEY EMPLOYEE OF HMC, WHICH HAS DISCLOSED HIS COMPENSATION FROM HMC, TOTALING \$8,346,106, ON ITS FORM 990 FOR THE YEAR ENDED JUNE 30, 2015 NONE OF DR BLYTH'S COMPENSATION FROM HMC RELATED TO HIS TEACHING POSITION AT THE UNIVERSITY THE UNIVERSITY HAS NOT LISTED DR BLYTH AS ONE OF ITS HIGHEST COMPENSATED EMPLOYEES GIVEN THE DISCLOSURE ON THE HMC FORM 990 AND IN ORDER TO HIGHLIGHT THE FIVE HIGHEST COMPENSATED EMPLOYEES WHO RECEIVED COMPENSATION FROM THE UNIVERSITY CHRISTINE HEENAN STEPPED DOWN AS VICE PRESIDENT FOR HARVARD PUBLIC AFFAIRS AND COMMUNICATIONS IN FEBRUARY OF 2015 SHE CONTINUED TO PROVIDE SERVICES TO THE UNIVERSITY IN A PART-TIME CAPACITY THROUGH THE END OF THE FISCAL YEAR PAUL ANDREW WAS APPOINTED VICE PRESIDENT FOR HARVARD PUBLIC AFFAIRS AND COMMUNICATION IN MARCH OF 2015 THE COMPENSATION ON THE 990 IS FOR THE FULL FISCAL YEAR OF 2014 BECAUSE HE WAS AN EMPLOYEE OF THE UNIVERSITY IN ANOTHER CAPACITY PRIOR TO THIS APPOINTMENT FORMER PROVOST HYMAN CONTINUES TO BE EMPLOYED BY THE UNIVERSITY HE IS REPORTED AS 'FORMER' BECAUSE HE DID NOT SERVE IN AN OFFICER CAPACITY DURING FISCAL YEAR 2015 FELLOWS LAWRENCE BACOW AND KAREN GORDON MILLS EACH HAD PAID FACULTY APPOINTMENTS DURING CALENDAR YEAR 2014 UNRELATED TO THEIR WORK AS MEMBERS OF THE HARVARD CORPORATION THE COMPENSATION FOR THEIR ACADEMIC SERVICES IS REPORTED IN FORM 990, PART VII, SECTION A, COLUMN (D)
Schedule J, Part I, Line 1a First- class or charter travel	UNIVERSITY TRAVEL POLICY PROHIBITS FIRST CLASS TRAVEL EXCEPT IN LIMITED CIRCUMSTANCES IN ACCORDANCE WITH THIS POLICY, TWO OFFICERS, ONE HIGHEST COMPENSATED EMPLOYEE AND ONE KEY EMPLOYEE TRAVELED FIRST CLASS ON A SMALL NUMBER OF TRIPS DURING THE YEAR TRAVEL EXPENSES ARE INCURRED FOR UNIVERSITY BUSINESS PURPOSES AND ARE THEREFORE NOT TREATED AS TAXABLE COMPENSATION
Schedule J, Part I, Line 1a Travel for companions	UNIVERSITY TRAVEL POLICY ALLOWS FOR REIMBURSEMENT OF TRAVEL EXPENSES INCURRED BY COMPANION TRAVELERS WHEN THE COMPANION HAS A SIGNIFICANT ROLE IN THE BUSINESS PROCEEDINGS, OR MAKES AN IMPORTANT CONTRIBUTION TO THE SUCCESS OF AN EVENT IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED ONE OFFICER AND ONE KEY EMPLOYEE FOR COMPANION TRAVEL DURING THE YEAR IN THESE LIMITED CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEES' TAXABLE COMPENSATION
Schedule J, Part I, Line 1a Tax indemnification and gross-up payments	THE UNIVERSITY ELECTED TO PAY THE TAX OBLIGATIONS THAT AROSE FROM CERTAIN COMPENSATION TRANSACTIONS AND REIMBURSEMENTS ONE HIGHEST COMPENSATED EMPLOYEE AND ONE OFFICER RECEIVED THIS BENEFIT PURSUANT TO COMPENSATION POLICIES DURING THE CALENDAR YEAR ENDED DECEMBER 31, 2014 THREE HIGHEST COMPENSATED EMPLOYEES RECEIVED THIS BENEFIT AS EXCEPTIONS TO POLICIES FOLLOWING REVIEW BY THE LOCAL HUMAN REOURCES DEPARTMENT DURING THE CALENDAR YEAR ENDED DECEMBER 31, 2014 THE LISTED BENEFITS ARE PROVIDED ONLY AFTER CAREFUL REVIEW OF THEIR APPROPRIATENESS GIVEN INDIVIDUAL CIRCUMSTANCES THESE TAX REIMBURSEMENTS ARE REPORTED AS TAXABLE COMPENSATION
Schedule J, Part I, Line 1a Housing allowance or residence for personal use	THE UNIVERSITY FOLLOWS WRITTEN GUIDELINES ON HOUSING ALLOWANCES, WHICH ARE OFFERED ON A LIMITED BASIS TO SENIOR FACULTY AND SENIOR ADMINISTRATORS THE UNIVERSITY PROVIDES PRESIDENT FAUST WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$192,000, OF WHICH \$130,300 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II THE UNIVERSITY PROVIDES PROVOST GARBER WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$174,000 OF WHICH \$149,244 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II HARVARD BUSINESS SCHOOL (HBS) PROVIDES DEAN NOHRIA WITH A RESIDENCE IN ALLSTON AND REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF HBS THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$150,000 OF WHICH \$102,838 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II THE FACULTY OF ARTS AND SCIENCES (FAS) PROVIDES DEAN SMITH WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF FAS THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$120,000, OF WHICH \$79,246 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II ONE HIGHEST COMPENSATED EMPLOYEE RECEIVED A HOUSING ALLOWANCE THIS AMOUNT IS INCLUDED IN THE EMPLOYEE'S TAXABLE COMPENSATION
Schedule J, Part I, Line 1a Health or social club dues or initiation fees	PURSUANT TO THE BUSINESS EXPENSE REIMBURSEMENT POLICY THE UNIVERSITY PAID HARVARD CLUB DUES FOR THE VICE PRESIDENT OF ALUMNI AFFAIRS AND DEVELOPMENT THIS IS A NONTAXABLE BUSINESS EXPENSE IN FURTHERANCE OF ALUMNI RELATIONS AND DEVELOPMENT
Schedule J, Part I, Line 1a Personal services	DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E G , PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT) THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT
Schedule J, Part I, Line 1b Written policy regarding payment or reimbursement of expenses	PLEASE SEE THE DETAILS FOR EACH LINE ITEM OF 1A ABOVE
Schedule J, Part I, Line 4b Supplemental nonqualified retirement plan	DURING CALENDAR YEAR 2014, THE UNIVERSITY CONTRIBUTED \$200,000 TO PRESIDENT FAUST'S DEFERRED COMPENSATION ACCOUNT THE \$200,000 IS REPORTED ON SCHEDULE J, PART II, COLUMN (C), "RETIREMENT AND OTHER DEFERRED COMPENSATION" THE AMOUNT FULLY VESTED IN CALENDAR YEAR 2015 PER THE 990 INSTRUCTIONS, THE AMOUNT WILL BE REPORTED AS TAXABLE INCOME TO THE PRESIDENT IN NEXT YEAR'S FORM 990 (FY2016)

Additional Data

Software ID: 14000329
Software Version: 2014v1.0
EIN: 04-2103580
Name: President and Fellows of Harvard College

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
DREW GILPIN FAUST PRESIDENT	(i) (ii)	810,884 0	0 0	5,486 0	233,150 0	153,460 0	1,202,980 0	0 0
KAREN GORDON MILLS FELLOW (BEGAN 07/2014), SENIOR FELLOW AT HBS	(i) (ii)	139,077 0	0 0	153 0	15,506 0	3,439 0	158,175 0	0 0
STEVEN E HYMAN FACULTY, FORMER PROVOST	(i) (ii)	417,266 0	0 0	1,271 0	33,150 0	4,890 0	456,577 0	0 0
PAUL ANDREW V P PUBLIC AFFAIRS AND COMM (BEGAN 03/2015)	(i) (ii)	258,697 0	16,156 0	99 0	20,473 0	20,224 0	315,649 0	0 0
ALAN M GARBER PROVOST	(i) (ii)	635,049 0	10,000 0	1,388 0	33,150 0	153,580 0	833,167 0	0 0
MARC L GOODHEART V P AND SECRETARY OF THE UNIVERSITY	(i) (ii)	339,486 0	0 0	342 0	33,407 0	21,829 0	395,064 0	0 0
MARILYN M HAUSAMMANN V P FOR HUMAN RESOURCES	(i) (ii)	349,956 0	20,000 0	1,026 0	33,150 0	22,177 0	426,309 0	0 0
CHRISTINE M HEENAN V P PUBLIC AFFAIRS AND COMM (UNTIL 02/2015)	(i) (ii)	349,171 0	20,000 0	236 0	33,150 0	23,310 0	425,867 0	0 0
ROBERT W IULIANO SENIOR V P AND GENERAL COUNSEL	(i) (ii)	478,991 0	25,000 0	11,637 0	33,325 0	23,481 0	572,434 0	0 0
MARK R JOHNSON V P FOR CAPITAL PLANNING AND PROJECT MANAGEMENT	(i) (ii)	284,000 0	5,000 0	174 0	33,150 0	8,926 0	331,250 0	0 0
KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	(i) (ii)	599,116 0	30,000 0	1,298 0	33,150 0	8,225 0	671,789 0	0 0
ANNE H MARGULIES V P AND CHIEF INFORMATION OFFICER	(i) (ii)	353,550 0	20,000 0	676 0	33,150 0	20,963 0	428,339 0	0 0
TAMARA ELLIOTT ROGERS V P FOR ALUMNI AFFAIRS AND DEVELOPMENT	(i) (ii)	404,965 0	0 0	1,240 0	33,256 0	20,034 0	459,495 0	0 0
LEAH ROSOVSKY V P FOR STRATEGY AND PROGRAMS	(i) (ii)	332,808 0	0 0	609 0	33,150 0	7,725 0	374,292 0	0 0
DANIEL S SHORE V P FOR FINANCE AND C F O (UNTIL 09/2014)	(i) (ii)	286,897 0	30,000 0	37,719 0	33,150 0	16,264 0	404,030 0	0 0
SARAH E THOMAS V P FOR THE HARVARD LIBRARY	(i) (ii)	320,375 0	10,000 0	31,707 0	33,150 0	8,520 0	403,752 0	0 0
MEREDITH WEENICK V P FOR CAMPUS SERVICES (BEGAN 07/2014)	(i) (ii)	154,458 0	0 0	97 0	17,703 0	4,982 0	177,240 0	0 0
JEFFREY S FLIER DEAN, FACULTY OF MEDICINE	(i) (ii)	597,117 0	0 0	4,571 0	33,150 0	20,526 0	655,364 0	0 0
NITIN NOHRIA DEAN, FACULTY OF BUSINESS	(i) (ii)	549,449 0	20,000 0	632 0	33,150 0	124,134 0	727,365 0	0 0
MICHAEL D SMITH DEAN, FACULTY OF ARTS & SCIENCES	(i) (ii)	551,270 0	0 0	631 0	33,150 0	98,344 0	683,395 0	0 0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
JOHN AUBRECHT EXEC DIR OF LMEC, INC	(i) (ii)	335,360 0	288,862 0	967 0	33,150 0	22,869 0	681,208 0	0 0
JULIO FRENK DEAN, FACULTY OF PUBLIC HEALTH	(i) (ii)	532,926 0	0 0	49,515 0	33,150 0	23,176 0	638,767 0	0 0
PAUL M HEALY FACULTY	(i) (ii)	406,905 0	77,068 0	67,807 0	33,150 0	21,688 0	606,618 0	0 0
SCOTT G KENNEDY FACULTY	(i) (ii)	71,986 0	252,712 0	305,364 0	7,500 0	8,718 0	646,280 0	0 0
VILANGADU NARAYANAN FACULTY	(i) (ii)	291,047 0	162,068 0	128,480 0	33,150 0	24,195 0	638,940 0	0 0

Schedule K
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990.
▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public
Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Bond Issues

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	01-15-2004	103,670,000	SERIES R 1-5 (SEE PART VI)		X		X		X
B	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-14-2005	13,490,000	SERIES R 6 (SEE PART VI)		X		X		X
C	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-03-2006	14,040,000	SERIES R 7 (SEE PART VI)		X		X		X
D	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586CFV2	05-18-2005	199,814,639	SERIES 2005A/B (SEE PART VI)		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired	0		0		0		0	
2	Amount of bonds legally defeased	0		0		0		0	
3	Total proceeds of issue	103,670,000		13,491,079		14,043,650		200,761,080	
4	Gross proceeds in reserve funds	0		0		0		0	
5	Capitalized interest from proceeds	0		0		0		0	
6	Proceeds in refunding escrows	0		0		0		0	
7	Issuance costs from proceeds	0		0		0		1,059,385	
8	Credit enhancement from proceeds	0		0		0		0	
9	Working capital expenditures from proceeds	0		0		0		0	
10	Capital expenditures from proceeds	0		0		0		6,740,000	
11	Other spent proceeds	103,670,000		13,491,079		14,043,650		192,961,696	
12	Other unspent proceeds	0		0		0		0	
13	Year of substantial completion	2007							
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X		X		X		X	
15	Were the bonds issued as part of an advance refunding issue?		X		X		X		X
16	Has the final allocation of proceeds been made?	X		X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?								X
2	Are there any lease arrangements that may result in private business use of bond-financed property?							X	

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?							X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?							X	
c	Are there any research agreements that may result in private business use of bond-financed property?							X	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?							X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government							0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government							0 26 %	
6	Total of lines 4 and 5	0 %		0 %		0 %		0 26 %	
7	Does the bond issue meet the private security or payment test?								X
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?								X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?							X	

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X		X		X		X
b	Exception to rebate?	X		X		X		X	
c	No rebate due?		X		X		X		X
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	X		X		X			X
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV

Arbitrage (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7	Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

Part V

Procedures To Undertake Corrective Action

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
Schedule K, Part I BOND ISSUES	<p>COLUMNS A AND B (GENERAL NOTE) THE MASSACHUSETTS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY (EIN 04-2456011) WAS THE ORIGINAL ISSUER OF THE FOLLOWING ISSUES LISTED ON THIS SCHEDULE SERIES R 1-5, SERIES R 6, SERIES R 7, SERIES 2005A/B, SERIES 2005C, SERIES 2007EE, SERIES 2008B, SERIES 2009A, SERIES 2009EE, AND SERIES 2010A IT WAS MERGED INTO THE MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (EIN 04-3431814) ON OCTOBER 1, 2010 ROW A (SERIES R 1-5), COLUMN F SERIES R, TRANCHE 1-5 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES A (7/1/72), SERIES B (7/1/73), SERIES C (4/7/76), SERIES D (6/23/77), SERIES I (5/7/85), SERIES M (2/6/91),SERIES N (9/1/91), SERIES P (6/13/95), SERIES Q-1 (8/29/96), SERIES Q-2 (9/2/97), SERIES Q-3 (9/15/98), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW B (SERIES R 6), COLUMN F SERIES R, TRANCHE 6 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW C (SERIES R 7), COLUMN F SERIES R, TRANCHE 7 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW D (SERIES 2005A/B), COLUMN F SERIES 2005A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/18/03, AND TO FINANCE CAPITAL EXPENDITURES OF THE UNIVERSITY RELATING TO THE HARVARD DEPOSITORY, SOUTHBOROUGH, AND THE WIDENER LIBRARY, CAMBRIDGE SERIES 2005B WAS ISSUED TO REFUND SERIES P, ISSUED 6/13/95 ROW A (SERIES 2005C), COLUMN F SERIES 2005C WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 9/5/02 AND ON 12/18/03 ROW B (SERIES 2007EE), COLUMN C SERIES 2007EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS ROW B (SERIES 2007EE), COLUMN E SERIES 2007EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000 APPROXIMATELY \$229 MILLION WAS OUTSTANDING ON 6/30/15 ROW B (SERIES 2007EE), COLUMN F SERIES 2007EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT-TERM FINANCING FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING FOR THE ARNOLD ARBORETUM FOR RESEARCH AND ADMINISTRATION LOCATED AT WELD HILL, 1300 CENTRE STREET, BOSTON, (II) INSTALLATION OF A SATELLITE CHILLED WATER PLANT AND AN ELECTRICAL SUBSTATION LOCATED ON THE EAST SIDE OF OXFORD STREET BETWEEN HAMMOND AND KIRKLAND STREETS, CAMBRIDGE, (III) A RENOVATION OF BUILDING SPACE AT 46 BLACKSTONE STREET, CAMBRIDGE AND A BOILER REPLACEMENT AND ANCILLARY SYSTEM UPGRADE IN THE BLACKSTONE PLANT LOCATED AT THE SAME SITE (THE CORNER OF MEMORIAL DRIVE AND WESTERN AVENUE, CAMBRIDGE), (I V) AN UNDERGROUND PARKING FACILITY LOCATED AT 6-8 EVERETT STREET, CAMBRIDGE, (V) INSTALLATION OF UNDERGROUND PIPES AND WIRES IN THE HARVARD LAW SCHOOL AREA, WEST OF OXFORD STREET BETWEEN EVERETT STREET AND KIRKLAND STREET, CAMBRIDGE, (VI) RENOVATION OF ROCKEFELLER HALL, 47 FRANCIS AVENUE, CAMBRIDGE, (VII) RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (VIII) RENOVATION OF THE FIRE ALARM AND SPRINKLER SYSTEM, ROOF, AND ROOM INTERIORS AT RESIDENTIAL BUILDINGS IN THE HARVARD LAW SCHOOL AREA, 16-22 EVERETT STREET, CAMBRIDGE, (IX) RENOVATION AND EXTERIOR RESTORATION OF BYERLY HALL, 6-8 GARDEN STREET, CAMBRIDGE, (X) A RENOVATION OF THE MALKIN ATHLETIC CENTER, 39 HOLYOKE STREET, CAMBRIDGE, (XI) CONSTRUCTION AND EQUIPPING OF THE LABORATORY FOR INTERFACE SCIENCE AND ENGINEERING, 15 OXFORD STREET, CAMBRIDGE, (XII) CONSTRUCTION OF A RESEARCH FACILITY LOCATED AT 16 DIVINITY AVENUE, CAMBRIDGE, (XIII) AN ADDITION TO THE NEW COLLEGE THEATRE, 10-12 HOLYOKE STREET, CAMBRIDGE, (XIV) CONSTRUCTION OF THE NORTHWEST BUILDING, A SCIENCE FACILITY AT 52 OXFORD STREET, CAMBRIDGE, (XV) RENOVATION AND EXTERIOR RESTORATION OF GALLATIN HALL, 24 HARVARD WAY, BOSTON, (XVI) CLASSROOM RENOVATIONS AT THE MCCOLLUM CENTER, 47 HARVARD WAY, BOSTON, (XVII) RENOVATION OF BUILDINGS AT 641 AND 643 HUNTINGTON AVENUE, BOSTON, (XVIII) CONSTRUCTION OF A HOUSING DEVELOPMENT AT 387 WESTERN AVENUE, 28 HINGHAM STREET AND 30 HINGHAM STREET, CAMBRIDGE, (XIX) CONSTRUCTION OF THE ALLSTON SCIENCE COMPLEX, INCLUDING A PARKING FACILITY AND AN ENERGY FACILITY AT 150 WESTERN AVENUE, BOSTON, (XX) DESIGN FOR NEW INFRASTRUCTURE SYSTEMS FOR UTILITIES TUNNELS, MATERIALS HANDLING TUNNELS, WATER UTILITIES, WASTEWATER SYSTEMS, AND TRANSMISSION SUBSTATION TO SUPPORT THE ALLSTON CAMPUS, BOSTON, AND (XXI) A RENOVATION OF THE BUILDING FIRE SPRINKLER AND FIRE ALARM AT DUNSTER HOUSE, 945 MEMORIAL DRIVE, CAMBRIDGE ROW C (SERIES 2008B), COLUMN F SERIES 2008B WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06 AND 12/21/07, AND TO REFINANCE CAPITAL EXPENDITURES OF THE UNIVERSITY RELATING TO QUINCY HOUSE, 58 PLYMPTON STREET, CAMBRIDGE ROW D (SERIES 2009A), COLUMN F SERIES</p>

Return Reference	Explanation
Schedule K, Part I BOND ISSUES	2009A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06 AND 12/21/07, AND TO REFUND SERIES GG-1, ISSUED 7/1/04, AND SERIES 2006B, ISSUED 7/20/06 AND PAY RELATED COSTS ROWA (SERIES 2009EE), COLUMN C SERIES 2009EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS ROWA (SERIES 2009EE), COLUMN E SERIES 2009EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000 APPROXIMATELY \$60 MILLION WAS OUTSTANDING ON 6/30/15 ROWA (SERIES 2009EE), COLUMN F SERIES 2009EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT-TERM FINANCING FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING FOR THE ARNOLD ARBORETUM FOR RESEARCH AND ADMINISTRATION LOCATED AT WELD HILL, 1300 CENTRE STREET, BOSTON, (II) AN UNDERGROUND PARKING FACILITY LOCATED AT 6-8 EVERETT STREET, CAMBRIDGE, (III) INSTALLATION OF A SATELLITE CHILLED WATER PLANT AND AN ELECTRICAL SUB STATION LOCATED ON THE EAST SIDE OF OXFORD STREET BETWEEN HAMMOND AND KIRKLAND STREETS, CAMBRIDGE, (IV) RENOVATION OF ROCKEFELLER HALL, 47 FRANCIS AVENUE, CAMBRIDGE, (V) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (VI) LIFE SAFETY FIRE SYSTEM UPGRADES, OTHER RENOVATIONS, AND STRATEGIC PLANNING FOR ADDITIONAL RENEWAL AND RENOVATIONS AT STUDENT RESIDENCES LOCATED AT 45 FLAGG STREET, 10 HOLYOKE PLACE, 56 PLYMPTON STREET, 10 LINDEN STREET, 13-21 & 53 BOW STREET, 26 PLYMPTON STREET, 966 MEMORIAL DRIVE, 967 MEMORIAL DRIVE, 35-39 OXFORD STREET, 36 OXFORD STREET, 1651 MASSACHUSETTS AVENUE, AND 1533-1544 MASSACHUSETTS AVENUE, CAMBRIDGE, (VII) CONSTRUCTION AND EQUIPPING OF THE LABORATORY FOR INTERFACE SCIENCE AND ENGINEERING, 15 OXFORD STREET, CAMBRIDGE, (VIII) AN ADDITION TO THE NEW COLLEGE THEATRE, 10-12 HOLYOKE STREET, CAMBRIDGE, (IX) CONSTRUCTION OF THE NORTHWEST BUILDING, A SCIENCE FACILITY AT 52 OXFORD STREET, CAMBRIDGE, (X) RENOVATIONS TO EXPAND TEACHING LAB SPACE IN THE NORTHWEST BUILDING, 52 OXFORD STREET, CAMBRIDGE, (XI) ROOF, LIFE SAFETY, AND INFRASTRUCTURE UPGRADES TO PERKINS HALL, 35-39 OXFORD STREET, CAMBRIDGE, (XII) COSMETIC, ROOF, INFRASTRUCTURE AND LIFE SAFETY UPGRADES TO BAKER HALL, 45 HARVARD WAY, BOSTON, (XIII) RENOVATION OF BUILDINGS AT 641 AND 643 HUNTINGTON AVENUE, BOSTON, (XIV) A RENOVATION OF OFFICE SPACE IN GORDON HALL, 25 SHATTUCK STREET, BOSTON, AND (XV) CONSTRUCTION OF THE ALLSTON SCIENCE COMPLEX, INCLUDING A PARKING FACILITY AND AN ENERGY FACILITY AT 150 WESTERN AVENUE, BOSTON ROWB (SERIES 2010A), COLUMN F SERIES 2010A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06, 12/21/07 AND 7/22/09, TO REFUND PORTIONS OF SERIES Z, ISSUED 11/9/00, AND SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS, AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (II) A RENOVATION OF BUILDING SPACE AND A BOILER REPLACEMENT AND ANCILLARY SYSTEM UPGRADE IN THE BLACKSTONE PLANT, 46 BLACKSTONE STREET, CAMBRIDGE, (III) A RETROFIT OF EXISTING HVAC SYSTEMS FOR LARSEN HALL, 14 APPIAN WAY, CAMBRIDGE, (IV) MAINTENANCE AND TOWER RESTORATION AT LOWELL HOUSE, 10 HOLYOKE PLACE, CAMBRIDGE, (V) RENOVATION OF ADMINISTRATIVE OFFICE AND CLASSROOM SPACE IN PIERCE HALL, 25 OXFORD STREET, CAMBRIDGE, AND (VI) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE

Return Reference	Explanation
Schedule K, Part I, Column (f) BOND ISSUES (CONTINUED)	ROW C (SERIES 2010B), COLUMN F SERIES 2010B WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/21/07 AND 7/22/09, TO REFUND SERIES L, ISSUED 10/4/89, SERIES BB, ISSUED 11/9/00, AND SERIES HH, ISSUED 10/29/03, AND PORTIONS OF SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS, AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (II) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE, (III) UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (IV) RENOVATIONS AND ADDITIONS AT THE HARVARD DEPOSITORY, 1 PINE HILL DRIVE, SOUTHBOROUGH, (V) RENOVATION OF ADMINISTRATIVE OFFICE SPACE IN HOLYOKE CENTER, 1350 MASSACHUSETTS AVENUE, CAMBRIDGE, (VI) RENEWAL AND RENOVATIONS AT WINTHROP HOUSE, 8 MILL STREET, CAMBRIDGE, AND (VII) MAINTENANCE AND TOWER RESTORATION AT ADAMS HOUSE, 10 LINDEN STREET, 13-21 & 53 BOW STREET, AND 26 PLYMPTON STREET, CAMBRIDGE ROW D (SERIES 2012EE), COLUMN C SERIES 2012EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS ROW D (SERIES 2012EE), COLUMN E SERIES 2012EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000 \$564,000 WAS OUTSTANDING ON 6/30/15 ROW D (SERIES 2012EE), COLUMN F SERIES 2012EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT-TERM FINANCING FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING FOR THE ARNOLD ARBORETUM FOR RESEARCH AND ADMINISTRATION LOCATED AT WELD HILL, 1300 CENTRE STREET, BOSTON

Return Reference	Explanation
Schedule K, Part II PROCEEDS	LINE 3 (GENERAL NOTE) THE DIFFERENCE BETWEEN AMOUNTS REPORTED IN LINE 3 AND IN COLUMN E OF PART I REPRESENTS INVESTMENT EARNINGS, EXCEPT IN THE CASE OF THE COMMERCIAL PAPER ISSUES (SERIES 2007EE, 2009EE, AND 2012EE), FOR WHICH LINE 3 REPRESENTS THE BALANCE OUTSTANDING ON JUNE 30, 2015 AND COLUMN E OF PART I REPRESENTS THE FULL AUTHORIZED AMOUNT OF THE COMMERCIAL PAPER PROGRAM

Return Reference	Explanation
Schedule K, Part II, Line 13 COLUMN B (SERIES 2007EE)	ONE OR MORE PROJECTS FINANCED BY THIS BOND SERIES WAS NOT SUBSTANTIALY COMPLETE AS OF JUNE 30, 2015, ALTHOUGH ALL PROCEEDS DRAWN FOR THE PROJECT HAVE PREVIOUSLY BEEN SPENT

Return Reference	Explanation
Schedule K, Part II, Line 13 COLUMN A (SERIES 2009EE)	ONE OR MORE PROJECTS FINANCED BY THIS BOND SERIES WAS NOT SUBSTANTIALY COMPLETE AS OF JUNE 30, 2015, ALTHOUGH ALL PROCEEDS DRAWN FOR THE PROJECT HAVE PREVIOUSLY BEEN SPENT

Return Reference	Explanation
Schedule K, Part III PRIVATE BUSINESS USE	SERIES R1-5, R6, AND R7 THESE BONDS WERE ISSUED SOLELY TO REFUND PRE-JANUARY 1, 2003 ISSUES AND ARE NOT SUBJECT TO PART III REPORTING

Return Reference	Explanation
Schedule K, Part IV ARBITRAGE	LINE 2C (SERIES 2007EE, 2009EE, 2012EE) NO REBATE COMPUTATION WAS NEEDED IN RELATION TO THE UNIVERSITY'S COMMERCIAL PAPER SERIES BECAUSE NO PROCEEDS WERE INVESTED PRIOR TO BEING SPENT LINE 2C (SERIES 2010A) THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2014 AS OF JUNE 30, 2014 NO REBATE WAS DUE LINE 2C (SERIES 2010B) THE REBATE COMPUTATION WAS PERFORMED IN AUGUST 2015 AS OF JUNE 30, 2015 NO REBATE WAS DUE LINE 6 (SERIES 2010B) "YES" RESPONSE REFLECTS AMOUNTS REMAINING IN THE PROJECT FUND BEYOND THE TEMPORARY PERIOD, AMOUNTS WERE HELD AND INVESTED IN COMPLIANCE WITH ARBITRAGE RESTRICTIONS

Return Reference	Explanation
Schedule K, Part IV, Line 2c Rebate Calculation	Issuer name MASSACHUSETTS DEVELOPMENT FINANCE AGENCY The calculation for computing no rebate due was performed on 06/30/2014

Return Reference	Explanation
Schedule K, Part IV, Line 2c Rebate Calculation	Issuer name MASSACHUSETTS DEVELOPMENT FINANCE AGENCY The calculation for computing no rebate due was performed on 06/30/2015

Schedule K
(Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990.
▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Bond Issues											
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586CNN1	12-15-2005	130,469,345	SERIES 2005C (SEE PART VI)		X		X		X
B MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	12-21-2007	1,000,000,000	SERIES 2007EE (SEE PART VI)		X		X		X
C MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586C6U4	06-10-2008	216,886,431	SERIES 2008B (SEE PART VI)		X		X		X
D MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EDD0	01-07-2009	987,282,950	SERIES 2009A (SEE PART VI)		X		X		X

Part II		Proceeds							
		A		B		C		D	
1	Amount of bonds retired	0		361,581,550		0		30,000,000	
2	Amount of bonds legally defeased	0		0		0		0	
3	Total proceeds of issue	131,725,452		228,692,757		216,895,190		987,678,695	
4	Gross proceeds in reserve funds	0		0		0		0	
5	Capitalized interest from proceeds	0		0		0		0	
6	Proceeds in refunding escrows	0		0		0		0	
7	Issuance costs from proceeds	793,845		0		0		5,861,589	
8	Credit enhancement from proceeds	0		0		0		0	
9	Working capital expenditures from proceeds	0		0		0		0	
10	Capital expenditures from proceeds	0		228,692,757		0		0	
11	Other spent proceeds	130,931,608		0		216,895,190		981,817,105	
12	Other unspent proceeds	0		0		0		0	
13	Year of substantial completion	2007		2008				2013	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X			X	X		X	
15	Were the bonds issued as part of an advance refunding issue?		X		X		X		X
16	Has the final allocation of proceeds been made?	X		X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III Private Business Use									
		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?	X			X		X	X	

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	X		X		X		X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
c	Are there any research agreements that may result in private business use of bond-financed property?	X		X		X		X	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X		X		X		X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 14 %		0 %		0 02 %		0 04 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 01 %		0 %		0 %		0 %	
6	Total of lines 4 and 5	0 15 %		0 %		0 02 %		0 04 %	
7	Does the bond issue meet the private security or payment test?		X		X		X		X
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X		X		X		X	

Part IV

Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?							
2	If "No" to line 1, did the following apply?							
a	Rebate not due yet?							
b	Exception to rebate?							
c	No rebate due?							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed							
3	Is the bond issue a variable rate issue?							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?							
b	Name of provider							
c	Term of hedge							
d	Was the hedge superintegrated?							
e	Was the hedge terminated?							

Part IV

Arbitrage (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7	Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

Part V

Procedures To Undertake Corrective Action

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K
(Form 990)

Supplemental Information on Tax Exempt Bonds

OMB No 1545-0047

2014

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990.
▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I

Bond Issues

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	07-22-2009	1,000,000,000	SERIES 2009EE (SEE PART VI)		X		X		X
B	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EQE4	01-20-2010	531,814,469	SERIES 2010A (SEE PART VI)		X		X		X
C	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57583R5Q4	11-17-2010	663,862,239	SERIES 2010B (SEE PART VI)		X		X		X
D	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	08-08-2012	1,000,000,000	SERIES 2012EE (SEE PART VI)		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired	100,318,242		18,780,000		0			
2	Amount of bonds legally defeased	0		0		0			
3	Total proceeds of issue	60,036,758		533,205,724		664,815,623		564,000	
4	Gross proceeds in reserve funds	0		0		0			
5	Capitalized interest from proceeds	0		20,489,954		18,803,637			
6	Proceeds in refunding escrows	0		0		0			
7	Issuance costs from proceeds	0		2,755,155		2,437,073			
8	Credit enhancement from proceeds	0		0		0			
9	Working capital expenditures from proceeds	0		0		0			
10	Capital expenditures from proceeds	60,036,758		198,239,905		127,021,149		564,000	
11	Other spent proceeds	0		311,720,710		516,553,764			
12	Other unspent proceeds	0		0		0			
13	Year of substantial completion	2014				2015		2011	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		X	X		X			X
15	Were the bonds issued as part of an advance refunding issue?		X	X		X			X
16	Has the final allocation of proceeds been made?		X	X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X	X		X			X

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	X		X		X		X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
c	Are there any research agreements that may result in private business use of bond-financed property?	X		X		X		X	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X		X		X		X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %		1 9 %		0 02 %		0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 02 %		0 %		0 %	
6	Total of lines 4 and 5	0 %		1 92 %		0 02 %		0 %	
7	Does the bond issue meet the private security or payment test?		X		X		X		X
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X		X		X		X	

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X		X		X		X
b	Exception to rebate?	X			X		X	X	
c	No rebate due?		X	X		X			X
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	X			X		X	X	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV

Arbitrage (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X	X			X
7	Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

Part V

Procedures To Undertake Corrective Action

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ **Complete if the organization answered**
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.
▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Information about Schedule L (Form 990 or 990-EZ) and its instructions is at**
www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public
Inspection

Name of the organization President and Fellows of Harvard College	Employer identification number 04-2103580
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Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only)
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

- 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 ▶ \$ _____
- 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$ _____

Part II Loans to and/or From Interested Persons.
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1) JEFFREY S FLIER	KEY EMPLOYEE	DEPENDENT'S EDUCATION		X	47,000	16,000		No	Yes		Yes	
(2) STEVEN E HYMAN	FORMER OFFICER	PURCHASE OF HOME		X	750,000	750,000		No	Yes		Yes	

Total	▶ \$	766,000			
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Part III Grants or Assistance Benefiting Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) DR SOHEYLA GHARIB	EMPLOYEE/FAMILY MEMBER OF DIRECTOR	317,047	COMPENSATION		No
(2) BHARAT ANAND	EMPLOYEE/FAMILY MEMBER OF KEY EMPLOYEE	430,850	COMPENSATION		No
(3) PETER HIRTLE	EMPLOYEE/FAMILY MEMBER OF CURRENT OFFICER	53,766	COMPENSATION		No

Part V Supplemental Information
Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
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SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

►Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.
►Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art	X	51		Other
2 Art—Historical treasures	X	1		Other
3 Art—Fractional interests	X	4		Other
4 Books and publications	X			Other
5 Clothing and household goods	X			Other
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	1,626	183,558,211	Market value
10 Securities—Closely held stock	X	4	8,367,140	Other
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles	X	8		Other
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts	X	10		Other
25 Other ► (X	4		Other
EQUIPMENT/FURNITURE)				
26 Other ► (X	5		Other
OTHER)				
27 Other ► (_____)				
28 Other ► (_____)				

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

37

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

No

b

If "Yes," describe the arrangement in Part II

31

Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

Yes

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

Yes

b

If "Yes," describe in Part II

33

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
Schedule M, Part I COLUMN (B)	THE UNIVERSITY IS REPORTING THE NUMBER OF CONTRIBUTIONS RECEIVED
Schedule M, Part I, Line 33 EXPLANATION OF REVENUES NOT REPORTED	SFAS 116 PROVIDES THAT CONTRIBUTIONS OF WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS NEED NOT BE RECOGNIZED AS REVENUES AND CAPITALIZED IF THE DONATED ITEMS ARE ADDED TO COLLECTIONS THAT ARE HELD FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE RATHER THAN FINANCIAL GAIN THE UNIVERSITY DOES NOT REPORT REVENUES FOR GIFTS-IN-KIND INTENDED FOR DISPLAY OR IMMATERIAL AMOUNTS THE FOLLOWING IS THE TEXT OF THE FOOTNOTE DESCRIBING COLLECTIONS FROM THE UNIVERSITY'S FINANCIAL STATEMENTS "THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES CONTAINS PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICES THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES " NOT ALL GIFTS ARE ART GIVEN WITH THE INTENTION OF BEING DISPLAYED THERE MAY BE INSTANCES WHERE A GIFT OF ART IS MADE WITH THE PURPOSE OF BEING SOLD AND THE PROCEEDS BENEFITING A SPECIFIC PURPOSE OR UNIT AT THE UNIVERSITY IN SUCH CASES, THE SALE PROCEEDS WOULD BE RECORDED AS GIFT REVENUE AT THE TIME OF SALE
Schedule M, Part I, Line 33 OTHER NONCASH CONTRIBUTIONS	CERTAIN NONCASH CONTRIBUTIONS LISTED IN PART I HAVE NOT REPORTED AN AMOUNT IN PART I, COLUMN (C) NO AMOUNT IS REPORTED FOR THESE CONTRIBUTIONS EITHER BECAUSE THEY ARE INTENDED FOR DISPLAY, AS DISCUSSED ABOVE, OR BECAUSE THE VALUE OF THE NONCASH CONTRIBUTION IS IMMATERIAL
Schedule M, Part I, Line 32b Third parties used to solicit, process, or sell noncash contributions	THIRD PARTIES, SUCH AS AUCTION HOUSES OR BROKERS, MAY BE USED TO SELL NON-CASH CONTRIBUTIONS FOR THE UNIVERSITY, BUT NOT TO PROCESS OR SOLICIT ANY CONTRIBUTIONS FOR THE UNIVERSITY, EXCEPT AS DISCLOSED ON SCHEDULE G, PART I

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ****Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.****▶ Attach to Form 990 or 990-EZ.****▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.**

OMB No 1545-0047

2014**Open to Public
Inspection**Name of the organization
President and Fellows of Harvard College**Employer identification number**

04-2103580

Return Reference**Explanation**Form 990, Part I, Line 5
TOTAL NUMBER OF
INDIVIDUALS
EMPLOYEDAS REQUIRED BY THE FORM 990 INSTRUCTIONS, THE NUMBER REPORTED ON PART I, LINE 5 REPRESENTS THE
TOTAL NUMBER OF FORMS W-2 PRODUCED BY THE UNIVERSITY DURING CALENDAR YEAR 2014 THIS INCLUDES
PAYMENTS FOR WORK STUDY AND CERTAIN TEACHING FELLOWS, AS WELL AS SHORT-TERM EMPLOYMENT
THE TOTAL HEAD COUNT FOR FACULTY AND STAFF AS REPORTED ON THE HARVARD UNIVERSITY FACT BOOK
FOR OCTOBER 31, 2014 WAS 18,082

Return Reference	Explanation
Form 990, Part I, Line 6 VOLUNTEERS	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARTMENTS, AND PROGRAMS. WHILE HARVARD DOES NOT TRACK OR ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 23,000.

Return Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND A MENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	THE FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN REVIEW COMMITTEES, COMPRISING SENIOR FINANCE STAFF, AND INTERNAL AND EXTERNAL COUNSEL. FORM 990 WAS ALSO REVIEWED BY THE UNIVERSITY'S JOINT COMMITTEE ON INSPECTION, CONSISTING OF MEMBERS OF THE HARVARD CORPORATION AND THE BOARD OF OVERSEERS. THE FINAL FORM 990 WAS PROVIDED TO THE ENTIRE HARVARD CORPORATION BEFORE IT WAS FILED.

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	ANNUALLY, THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY

Return Reference	Explanation
Form 990, Part VI, Line 15a Process to establish compensation of top management official	<p>THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS (CROSS-REFERENCE SCHEDULE J, PART I, LINE 3) THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FISCAL YEAR 2015 OCCURRED IN MAY 2015 THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS APRIL/MAY MEETING ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING RECOMMENDATION BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH OF THE PRESIDENT'S PROPOSALS FOR FINAL APPROVAL THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPARABILITY COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW THE COMPENSATION COMMITTEE OBTAINS AND RELIES UPON APPROPRIATE COMPENSATION MARKET SURVEY DATA AND ANALYSIS IN EACH CASE PRIOR TO MAKING ITS DETERMINATION FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING 1 THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS, 2 THE DEANS OF THE FACULTIES, INCLUDING KEY EMPLOYEES, 3 CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL</p>

Return Reference	Explanation
Form 990, Part VI, Line 15b Process to establish compensation of other employees	THE ANNUAL COMPENSATION REVIEW PROCESS DESCRIBED ABOVE APPLIES TO OTHER OFFICERS AND KEY EMPLOYEES

Return Reference	Explanation
Form 990, Part VI, Line 19 Required documents available to the public	HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE HARVARD'S CONFLICT OF INTEREST POLICY FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY HARVARD'S PUBLIC CHARTER IS AVAILABLE UPON REQUEST

Return Reference	Explanation
Form 990, Part VII, Section A, Line 1a, Column (B) AVERAGE HOURS PER WEEK	THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES. THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT. THE HOURS PER WEEK DEVOTED TO RELATED ORGANIZATIONS REPRESENTS AN ESTIMATE OF TIME THE INDIVIDUAL SPENDS IN HIS/HER CAPACITY AS A MEMBER OF THE BOARD OF DIRECTORS OF HARVARD AFFILIATES.

Return Reference	Explanation
Form 990, Part VIII, Line 2f Other Program Service Revenue	LAB AND OTHER SERVICES AND SALES - Total Revenue 29282659, Related or Exempt Function Revenue 26151968, Unrelated Business Revenue 3130691, Revenue Excluded from Tax Under Sections 512, 513, or 514 , DOUBLETREE UBI - Total Revenue 27944616, Related or Exempt Function Revenue , Unrelated Business Revenue 27944616, Revenue Excluded from Tax Under Sections 512, 513, or 514 , RENTAL INCOME FROM NON-INVESTMENT PROPERTY - Total Revenue 24982702, Related or Exempt Function Revenue , Unrelated Business Revenue 157614, Revenue Excluded from Tax Under Sections 512, 513, or 514 24825088, OTHER - CONFERENCES - Total Revenue 17480332, Related or Exempt Function Revenue 17480332, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , DENTAL CLINIC - Total Revenue 9175513, Related or Exempt Function Revenue 9175513, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , ALL OTHER PROGRAM SERVICES INCOME- Total Revenue 7883054, Related or Exempt Function Revenue 7883054, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 , OTHER - ATHLETICS - Total Revenue 2899322, Related or Exempt Function Revenue 2899322, Unrelated Business Revenue , Revenue Excluded from Tax Under Sections 512, 513, or 514 ,

Return Reference	Explanation
Form 990, Part X, Line 33 NET ASSETS	AS REPORTED IN THE UNIVERSITY'S FY 15 FINANCIAL STATEMENTS, THE UNIVERSITY HAS CONSOLIDATED CERTAIN NON-CONTROLLING INTERESTS RELATING TO ITS INVESTMENTS IN REAL ASSETS UNDER ASU 2010-7. THESE NON-CONTROLLING INTERESTS REPRESENT THE PORTION OF THE REAL ASSETS NOT CONTROLLED BY THE UNIVERSITY, BUT REQUIRED TO BE PRESENTED ON THE UNIVERSITY'S BALANCE SHEET UNDER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. THESE INTERESTS WERE \$833.6 MILLION AS OF JUNE 30, 2015.

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	CHANGES IN NON-CONTROLLING INTERESTS IN POOLED INVESTMENT ACCOUNT - 187154000, OTHER CHANGES IN SPLIT INTEREST AGREEMENTS - -100211694, NET LOSS FROM DISCONTINUED OPERATIONS - -50752821, CHANGE IN RETIREMENT OBLIGATIONS - -84106842, CHANGE IN INTEREST IN TRUSTS HELD BY OTHERS - - 13351638, TRANSFERS FROM AFFILIATED ORGANIZATIONS - 62372164, OTHER CHANGES IN NET ASSETS - - 23941044,

Return Reference	Explanation
Schedule J, Part I, Line 7 Non-fixed payments	THE UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE. BONUS AND INCENTIVE PAYMENTS FOR OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES ARE LISTED IN PART II, COLUMN (B)(II). ONE HIGHEST COMPENSATED EMPLOYEE, JOHN AUBRECHT, RECEIVED BONUS PAYMENTS DURING CALENDAR YEAR 2014 FOR PERFORMANCE DURING BOTH FISCAL YEAR 2013 AND FISCAL YEAR 2014.

Return Reference	Explanation
Schedule J, Part I, Line 8 Payments on contract that is subject to the initial contract exception	VICE PRESIDENT WEENICK WAS COMPENSATED UNDER AN INITIAL CONTRACT DURING CALENDAR YEAR 2014 THIS COMPENSATION ARRANGEMENT WAS APPROVED IN ADVANCE BY THE TREASURER AND SENIOR FELLOW THE ENTIRE HARVARD CORPORATION WAS SUBSEQUENTLY INFORMED WEENICK'S COMPENSATION AFTER JULY 1, 2014 WAS DETERMINED BY THE COMPENSATION COMMITTEE USING THE PROCESS DISCUSSED IN SCHEDULE O "COMPENSATION REVIEW PROCESS"

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization
President and Fellows of Harvard College

Employer identification number
04-2103580

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) BEAU GESTE XXV LLC HRES 1350 MASS AVE CAMBRIDGE, MA 02138 20-2138990	REAL ESTATE	MA	27,945,527	63,990,509	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(2) DG EQUITY PARTICIPANTS II LLC 131 SOUTH DEARBORN ST 32 FL CHICAGO, IL 60603 98-1167777	INVESTMENTS	DE	25,644,000	168,553,000	DG PARTICIPANTS LTD
(3) FIELD COURSE LLC 1209 ORANGE ST THE CORP TRUST CO WILMINGTON, DE 19801 00-1069145	ACADEMIC	DE	48,213	88,280	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(4) HARVARD INTERNATIONAL LLC 1350 MASS AVE STE 980 CAMBRIDGE, MA 02138 30-0459737	INTERNATIONAL SUPPORT	MA	0	504	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(5) HARVARD UNIVERSITY BEACON YARDS LLC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0517218	REAL ESTATE	MA	0	79,775,768	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?
						Yes No
See Additional Data Table						

Part III

Identification of Related Organizations Taxable as a Partnership

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No
See Additional Data Table									

Part V

Transactions With Related Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

Yes

No

1a Yes

1b Yes

1c Yes

1d Yes

1e

1f

1g Yes

1h Yes

1i

1j Yes

1k Yes

1l Yes

1m Yes

1n Yes

1o Yes

1p Yes

1q Yes

1r Yes

1s Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
See Additional Data Table			

Schedule R (Form 990) 2014

Part VI **Unrelated Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.
Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
Schedule R, Part IV IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS A TRUST	SPLIT INTEREST TRUSTS THE TRUSTS LISTED ARE DOMICILED IN MASSACHUSETTS, NEW YORK, AND WASHINGTON, D C

Additional Data

Software ID: 14000329

Software Version: 2014v1.0

EIN: 04-2103580

Name: President and Fellows of Harvard College

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	Yes	No
(1) AFRICA ACADEMY FOR PUBLIC HEALTH PO BOX 79810 MWAI KIBAKI RD DAR ES SALAAM TZ	RESEARCH	TZ			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(1) AMERICAN REPERTORY THEATRE COMPANY INC 64 BRATTLE ST CAMBRIDGE, MA 02138 04-2665867	PERFORMING ARTS	MA	501(c)(3)	9	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(2) ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD AVENIDA PAULISTA 1337 CJ 171 SAO PAULO 01311200 BR	EDUCATION	BR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(3) BLUE MARBLE HOLDINGS CORP 600 ATLANTIC AVE BOSTON, MA 02210 23-7014581	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(4) BOTSWANA-HARVARD AIDS INSTITUTE PRIVATE BAG BO 320 GABORONE BC	RESEARCH	BC			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(5) CENTRE RECHERCHE EUROPEEN DE LA HBS 62 RUE FRANCOIS 1 ER PARIS FR	RESEARCH SUPPORT	FR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(6) DEMETER HOLDINGS CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3044742	INVESTMENT MANAGEMENT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(7) DOYUKAI FUND FOR HARVARD INC 800 BOYLSTON ST BOSTON, MA 02199 04-3478889	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(8) DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC 401 PARK DR BOSTON, MA 02215 52-2446955	EDUCATION AND RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(9) ENDOWMENT FOR RESEARCH IN HUMAN BIOLOGY INC 160 FEDERAL ST BOSTON, MA 02115 04-2702030	RESEARCH	MA	501(c)(3)	Type III-O	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(10) FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA CARLOS PELLEGRINI 1163 PISO 12 CONTRAFRENTE BUENOS AIRES C1009ABW AR	RESEARCH SUPPORT	AR			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(11) FUNDACION DRCLAS CHILE AVENIDA DAG HAMMARSKJOLD 3269 SANTIAGO CI	FACULTY AND STUDENT ACTIVITIES	CI			PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(12) GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC HMS DEAN OF FAC OF MED BOSTON, MA 02115 04-3293162	RESEARCH SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(13) HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C 3 BLACKFAN CIRCLE 5TH FL CLSB BOSTON, MA 02115 30-0773387	RESEARCH	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(14) HARVARD BUSINESS SCHOOL INTERACTIVE INC SOLDIERS FIELD RD BOSTON, MA 02163 04-3395140	EXECUTIVE EDUCATION	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(15) HARVARD BUSINESS SCHOOL PUBLISHING CORP 20 GUEST ST STE 700 BRIGHTON, MA 02135 04-3177990	PUBLISHING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(16) HARVARD DEDICATED ENERGY LIMITED 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 03-0425512	ELECTRICITY PURCHASING	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(17) HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC 114 MOUNT AUBURN ST 5TH FL CAMBRIDGE, MA 02138 45-4535664	GLOBAL SUPPORT	MA	501(c)(3)	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		
(18) HARVARD GLOBAL UK VERNON HOUSE 22 SICILIAN AVE LONDON WC1A2QS UK	RESEARCH	UK			HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Yes		
(19) HARVARD MAGAZINE INC 7 WARE ST CAMBRIDGE, MA 02138 04-6112308	PUBLISHING	MA	501(c)(3)	Type III-FI	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes		

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled entity?	
						Yes	No
(21) HARVARD MANAGEMENT COMPANY INC 600 ATLANTIC AVE BOSTON, MA 02210 23-7361259	INVESTMENT MANAGEMENT	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(1) HARVARD MANAGEMENT PRIVATE EQUITY CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3070522	INVESTMENT MANAGEMENT	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(2) HARVARD MEDICAL CENTER 25 SHATTUCK ST BOSTON, MA 02115 04-2213292	MEDICAL EDUCATION	MA	501(c)(3	Type I	NA		No
(3) HARVARD NEURODISCOVERY CENTER INC 25 SHATTUCK ST BOSTON, MA 02115 31-1745145	RESEARCH SUPPORT	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(4) HARVARD PRIVATE CAPITAL HOLDINGS INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3070519	INVESTMENT MANAGEMENT	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(5) HARVARD PRIVATE CAPITAL REALTY INC 600 ATLANTIC AVE BOSTON, MA 02210 22-3138409	INVESTMENT MANAGEMENT	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(6) HARVARD REAL ESTATE - ALLSTON INC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-3373410	TITLE HOLDING COMPANY	MA	501(c)(25		PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(7) HARVARD REAL ESTATE INC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2649303	REAL ESTATE BROKERAGE	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(8) HARVARD-YENCHING INSTITUTE VANSERG HALL 25 FRANCIS AVE CAMBRIDGE, MA 02138 04-2062394	EDUCATION	MA	501(c)(3	Type I	NA		No
(9) ION INC 1350 MASS AVE CAMBRIDGE, MA 02138 22-3032677	RESEARCH	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(10) LONGWOOD MEDICAL ENERGY COLLABORATIVE INC 160 LONGWOOD AVE BOSTON, MA 02115 04-3476764	ENERGY SERVICES	MA	501(c)(3	Type I	NA		No
(11) MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING CENTER INC 100 BIGELOW ST HOLYOKE, MA 01040 27-3014805	RESEARCH	MA	501(c)(3	Type I	NA		No
(12) MGHPCC HOLYOKE INC 100 BIGELOW ST HOLYOKE, MA 01040 45-2257442	RESEARCH	MA	501(c)(3	Type I	NA		No
(13) PHEMUS CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-2997367	INVESTMENT MANAGEMENT	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(14) PUTNAM SQUARE APARTMENTS INC HRES 1350 MASS AVE CAMBRIDGE, MA 02138 04-6251287	REAL ESTATE	MA	501(c)(3	9	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(15) RED TOP INC MURR CTR 65 NORTH HARVARD ST BOSTON, MA 02163 51-0189788	ATHLETICS	CT	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(16) SHIPPING VENTURE CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3263656	INVESTMENT MANAGEMENT	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(17) STUDENT CLUBS OF HBS INC SOLDIERS FIELD RD BOSTON, MA 02163 57-1152691	STUDENT SUPPORT	MA	501(c)(3	Type I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
(18) THE CARL J SHAPIRO INSTITUTE FOR EDUCATION AND RESEARCH AT HARVARD 330 BROOKLINE AVE BOSTON, MA 02215 04-3326928	MEDICAL EDUCATION AND RESEARCH	MA	501(c)(3	Type I	NA		No
(19) TRUSTEES FOR HARVARD UNIVERSITY 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 53-0199180	EDUCATION	DC	501(c)(3	Type II	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproprrtionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
170 BROADWAY LLC 767 5TH AVE STE 2400 NEWYORK, NY 10153 46-4145333	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC	Excluded	-414,400	14,586,945		No			No	79 23 %
2007 86TH STREET LLC 767 5TH AVE STE 2400 NEWYORK, NY 10153 46-3848056	INVESTMENTS	DE	CROWN ATLANTIC RETAIL LLC	Excluded	7,307	11,529,258		No			No	79 23 %
441 ROCKAWAY OWNER LLC 767 5TH AVE STE 2400 NEWYORK, NY 10153 30-0829016	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC	Excluded	129,246	3,693,811		No			No	79 23 %
ALCION REAL ESTATE PARTNERS II LP ONE POST OFFICE SQUARE STE 3150 BOSTON, MA 02109 26-3400946	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	12,660,384	136,857,803		No			No	99 5 %
ALCION REAL ESTATE PARTNERS LP ONE POST OFFICE SQUARE STE 3150 BOSTON, MA 02109 20-1973523	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	11,831,966	109,041,658		No			No	93 93 %
ALPINE APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 90-0908453	INVESTMENTS	DE	IEC ATLANTIC III LLC	Excluded	2,629,834	65,410		No			No	79 %
AMERRA AGRI OPPORTUNITY FUND LP 1185 AVE OF THE AMERICAS 18TH FL NEWYORK, NY 10036 27-3310646	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	9,583,113	125,276,201		No	148,759		No	98 29 %
ATLANTIC CT HOLDINGS II LLC 65 ENTERPRISE STE 150 ALISO VIEJO, CA 92656 46-2548899	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL LLC	Unrelated	-67,313	17,349,083		No			No	93 5 %
ATLANTIC CT HOLDINGS LLC 65 ENTERPRISE STE 150 ALISO VIEJO, CA 92656 46-2501216	INVESTMENTS	DE	ATLANTIC WESTERN INDUSTRIAL LLC	Excluded	152,967	57,041,054		No			No	94 32 %
ATLANTIC P3 LIFE SCIENCE HOLDINGS LLC 4380 LAJOLLA VILLAGE DR STE 230 SAN DIEGO, CA 92122	INVESTMENTS	DE	ATLANTIC WLS LLC	Excluded	0	0		No			No	99 8 %
ATLANTIC REGENT HOLDINGS LLC 11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049 47-2097418	INVESTMENTS	DE	ATLANTIC WSWO LLC	Excluded	0	0		No			No	98 85 %
ATLANTIC SCIOTO HOLDINGS LLC 575 MADISON AVE 16TH FL NEWYORK, NY 10022 47-1979711	INVESTMENTS	DE	ATLANTIC DEBT INVESTOR LLC	Excluded	0	387,043		No			No	99 63 %
ATLANTIC TORONTO LP HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 35-2384789	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	1,492,341	17,876,153		No			No	100 %
BAINBRIDGE CC URBANA APARTMENTS LLC 12765 W FOREST HILL BLVD STE 1307 WELLINGTON, FL 33414 80-0910794	INVESTMENTS	DE	BLUE ATLANTIC URBANA LLC	Excluded	0	11,665,882		No			No	88 2 %
BAUPOST INSTITUTIONAL REALTY PARTNERS LLC - I 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3437926	INVESTMENTS	MA	HB INSTITUTIONAL LP	Excluded	-6,045	65,453		No			No	63 01 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
BAUPOST INSTITUTIONAL REALTY PARTNERS LLC - II 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3481078	INVESTMENTS	MA	HB INSTITUTIONAL LP	Excluded	11,887,838	1,445,899		No			No	59 84 %
BAYNORTH REALTY FUND IV LP 200 CLARENDON ST 54TH FL BOSTON, MA 02116 04-3423446	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	1,241,192	6,356,668		No			No	99 05 %
BAYNORTH REALTY FUND V LP 200 CLARENDON ST 54TH FL BOSTON, MA 02116 04-3537051	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	93	0		No			No	60 59 %
B-BROOK-B SARL 20 RUE DE LA POSTE L- 2346 LU 98-0558809	INVESTMENTS	LU	HB CAYMAN LTD	Excluded	81,210	5,519,679		No			No	54 89 %
BH INVESTMENTS FUND LLC 655 THIRD AVE - 11TH FL NEW YORK, NY 10017 04-3070522	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	50,478,612	293,082,030		No			No	100 %
BLUE ATLANTIC ACQUISITION GROUP II LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 90-0909419	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	Excluded	2,100,357	62,856,539		No			No	98 %
BLUE ATLANTIC ACQUISITION GROUP LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-4668306	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	Excluded	19,603,610	68,066,983		No			No	98 %
BPR CO-INVESTOR LLC 7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 20-8376342	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	1,936,288	624,249		No			No	100 %
BUCKINGHAM ATLANTIC LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-0545782	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	-14,755	0		No			No	78 4 %
CA USQUARE LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-3889463	INVESTMENTS	DE	ATLANTIC USQUARE LLC	Excluded	0	0		No			No	80 %
CARMEL HOUSE APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-1377243	INVESTMENTS	DE	IEC ATLANTIC III LLC	Excluded	7,166,108	96,882		No			No	92 83 %
CCC INVESTORS HOLDINGS II LP 2310 WASHINGTON ST NEWTON LOWER FALLS, MA 02462 47-2033623	INVESTMENTS	DE	ATLANTIC CRI II LLC	Excluded	56,128	8,330,722		No			No	100 %
CCI-B INST LLC 800 BRAZOS ST STE 600 AUSTIN, TX 78701 39-2060908	INVESTMENTS	DE	HB INSTITUTIONAL LP	Excluded	-949,002	0		No			No	52 68 %
CERBERUS MA PARTNERS LP 190 ELGIN AVE GEORGE TOWN, GRAND CAYMAN KYI9005 CJ 36-4762301	INVESTMENTS	CJ	ATLANTIC CIREP EUROPE LLC	Excluded	16,189,569	143,466,284		No			No	97 68 %
CH NBS LTD 767 5TH AVE 24TH FL NEW YORK, NY 10153 98-1207239	INVESTMENTS	JE	ATLANTIC NBS LTD	Excluded	0	6,451,962		No			No	80 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

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							Yes	No		Yes	No	
CH OCEANSIDE LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 46-2568911	INVESTMENTS	DE	CROWN ATLANTIC RETAIL LLC	Excluded	-121	519,852		No			No	79 23 %
CHAMBERS BURGER PROPERTY LP CB EQUITY LLC 1360 AVE OF AMERICAS NEW YORK, NY 10019 46-0986140	INVESTMENTS	DE	CB EQUITY LLC	Excluded	606,087	20,901,050		No			No	71 93 %
CHEROKEE INVESTMENT PARTNERS III PARALLEL FUND LP 111 EAST HARGETT ST STE 300 RALEIGH, NC 27601 71-0890767	INVESTMENTS	DE	HPC CHEROKEE VENTURES LLC	Excluded	-1,948,240	7,820,576		No			No	53 05 %
COMPOSITION CAPITAL ASIA FUND II CV WTC - TOWER D 12TH FL AMSTERDAM 1077 XV NL 98-0563996	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA II FEEDER CV	Excluded	0	47,742,943		No			No	58 39 %
COMTEL TELECOM ASSETS LP 200 CLARENDON ST BOSTON, MA 02116 20-3237782	INVESTMENTS	TX	COMTEL ASSETS CORP	Excluded	674,650	1,332,916		No			No	69 36 %
CORAL SENIOR HOUSING II LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 32-0410036	INVESTMENTS	DE	CORAL LIVING II LLC	Excluded	0	73,286,106		No			No	99 5 %
CORAL SENIOR HOUSING III LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 38-3931197	INVESTMENTS	DE	CORAL LIVING III LLC	Excluded	12	20,305,301		No			No	99 5 %
CORAL SENIOR HOUSING LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 27-3934030	INVESTMENTS	DE	CORAL LIVING LLC	Excluded	8,264	6,148,955		No			No	93 56 %
CORAL-FSP INVESTMENT FUND I LLC 3820 MANSELL RD STE 275 ALPARETTA, GA 30022 45-3203414	INVESTMENTS	DE	CSH PROGRAM REIT INC	Excluded	-457,539	10,833,785		No			No	74 85 %
CORAL-FSP INVESTMENT FUND II LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 90-1033350	INVESTMENTS	DE	CSH PROGRAM REIT II INC	Excluded	-2,643	7,689,212		No			No	84 58 %
CORE EM DIVERSIFIED EQUITY FUND LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-0711788	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	-972,959	134,953,521		No			No	100 %
CREEKSIDE GLEN APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-1384936	INVESTMENTS	DE	IEC ATLANTIC III LLC	Excluded	9,004,613	861,019		No			No	92 83 %
CROSSPOINT TECHNOLOGY HOLDINGS LLC 300 3RD AVE STE 2 WALTHAM, MA 02451 04-3520886	INVESTMENTS	DE	BAYNORTH REALTY FUND IV LP	Excluded	1,528,870	12,129,221		No			No	89 15 %
CROWN ATLANTIC INTL OLIVE LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-1830643	INVESTMENTS	DE	CROWN ATLANTIC RETAIL I LLC	Excluded	-797,889	4,215,115		No			No	81 43 %
CROWN ATLANTIC RETAIL LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 46-1605646	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	-1,788,385	41,611,651		No			No	88 04 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
CROWN ICS 5TH ACQUISITIONS LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-1827246	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	-295,046	19,303,385		No			No	60 57 %
CROWN SRP LLC 767 5TH AVE STE 2400 NEW YORK, NY 10153 47-2106149	INVESTMENTS	DE	ATLANTIC URBAN RETAIL INC	Excluded	-37,854	0		No			No	80 %
CSH-STAR ESCONDIDO LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 61-1674156	INVESTMENTS	DE	CSH PROGRAM REIT INC	Excluded	-1,779,441	0		No			No	88 88 %
CVI CHVF LP 9320 EXCELSIOR BLVD HOPKINS, MN 55343 80-0941373	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	9,672,808	110,737,736		No	21,588		No	100 %
CYPRESS CREEK APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-1403554	INVESTMENTS	DE	IEC ATLANTIC III LLC	Excluded	5,649,049	519,400		No			No	92 83 %
CYPRESS REALTY IV LP 301 CONGRESS AVE STE 500 AUSTIN, TX 78701 74-3000106	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	2,502,093	-1,852,255		No	1,010,755		No	51 63 %
DENHAM COMMODITY PARTNERS FUND II LP 200 CLARENDON ST 25TH FL BOSTON, MA 02116 77-0644776	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	Excluded	12,374,230	65,048,707		No			No	88 07 %
DENHAM COMMODITY PARTNERS FUND III LP 200 CLARENDON ST 25TH FL BOSTON, MA 02116 56-2502675	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	Excluded	2,962,550	2,444,744		No			No	79 64 %
DEVONIAN LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 90-0721046	INVESTMENTS	DE	MEDOWLARK LLC	Unrelated	4,024,790	135,683,902		No	2,788,018		No	99 91 %
DS CO-INVESTORS LLC 7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 55-0911808	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	2,237,089	86,180,335		No			No	50 %
EAE ATLANTIC LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 36-4743445	INVESTMENTS	DE	ATLANTIC WFH INVESTOR LLC	Excluded	568	313,501,703		No			No	90 9 %
GAVEA JUS BG 1 - MASTER LP 3500 S DUPONT HWY DOVER, DE 19901 46-2781217	INVESTMENTS	DE	GAVEA JUS BG 1 - FEEDER LP	Excluded	-1,018,190	5,761,056		No			No	100 %
GBE INVESTMENTS LP POB 309GTUGLAND HOUSES CHURCH ST GEORGE TOWN CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	Excluded	-3,815,046	194,205,940		No			No	98 7 %
GERRITY ATLANTIC RETAIL PARTNERS LLC 977 LOMAS SANTA FE DR STE A SOLANA BEACH, CA 92075 27-4257497	INVESTMENTS	DE	ATLANTIC RETAIL WEST LLC	Excluded	8,792,580	166,538,206		No			No	98 28 %
GREENFIELD BLR FINANCE PARTNERS LP 50 NORTH WATER ST SOUTH NORWALK, CT 06854 27-4267038	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	0	370,963		No			No	69 1 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
GREENFIELD BLR PARTNERS LP 50 NORTH WATER ST SOUTH NORWALK, CT 06854 20-1221910	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	48,235	32,976		No				69 1 %
GREENHAVEN APARTMENTS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 27-4746803	INVESTMENTS	DE	IEC ATLANTIC I LLC	Excluded	317,414	33,011,292		No			No	91 63 %
GUEPARDO MASTER FUND LLC 700 14 ANDAR SAO PAULO 04542000 BR 98-0536488	INVESTMENTS	BR	ITAY LLC	Excluded	-8,555,511	41,260,000		No			No	72 99 %
HAMPDEN INSURANCE PARTNERS I LP 94 SOLARIS AVE CAMANA BAY, GRAND CAYMAN KY11108 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	0	3,992,563		No			No	99 %
HARVARD COMMINGLED ACCOUNT HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3344621	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Excluded	519,528,040	3,767,980,686		No		Yes		95 69 %
HARVARD CV LLC 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 80-0641747	REAL ESTATE	MA	HARVARD REAL ESTATE CV INC	Excluded	0	0		No			No	99 %
HARVARD INVESTMENT ASSOCIATES HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3507407	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	Excluded	3,764,389	40,007,159		No	49,491		No	100 %
HB INSTITUTIONAL LP 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3425685	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL HOLDINGS INC	Excluded	157,227,305	1,970,585,686		No	25,172,734		No	99 39 %
HFMM 770 BAY LP 250 YONGE ST STE 2400 TORONTO, ONTARIO M5B 2M6 CA	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	Excluded	29,019	8,548		No			No	93 93 %
HFMM LP 4711 YONGE ST STE 1400 TORONTO, ONTARIO M2N 7E4 CA	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	Excluded	13,733,014	9,971,799		No			No	93 93 %
HMC JUWEEL HOLDINGS LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	HMC JUWEEL INVESTORS LP	Excluded	0	23,158,647		No			No	99 99 %
IEC ATLANTIC I LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 27-3609237	INVESTMENTS	DE	ATLANTIC MULTIFAMILY HOUSING LLC	Excluded	124,319	50,386,206		No			No	98 %
IEC ATLANTIC II LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 37-1657369	INVESTMENTS	DE	ATLANTIC MULTIFAMILY HOUSING LLC	Excluded	104,404	82,220,512		No			No	98 %
IEC ATLANTIC III LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 32-0390438	INVESTMENTS	DE	ATLANTIC MULTIFAMILY HOUSING III LLC	Excluded	24,517,925	3,698,548		No			No	98 75 %
IEC BREAKWATER LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-4447102	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	192,014	16,652,285		No			No	88 2 %

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								Yes	No		Yes	No	
IEC HIDDEN CREEK LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-3083079	INVESTMENTS	DE	IEC ATLANTIC I LLC	Excluded	-69,275		16,761,913		No			No	78 4 %
IEC JEFFERSON 2 LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-5466161	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	-16,967		0		No			No	83 3 %
IEC JEFFERSON LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-3679129	INVESTMENTS	DE	IEC ATLANTIC I LLC	Excluded	-11,819		0		No			No	78 4 %
IEC NINTH AVE LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-5466236	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	-14,373		0		No			No	83 3 %
INDY BLUE EQUITY LLC 1360 AVE OF AMERICA NEWYORK, NY 10019 45-3668839	INVESTMENTS	DE	INDY BLUE MANAGER LLC	Excluded	2,128,731		39,759,502		No			No	71 93 %
IRON POINT CO-INVESTMENT I LLC 201 MAIN ST STE 2300 FORT WORTH, TX 76102 45-4748900	INVESTMENTS	DE	ATLANTIC T5 HOLDINGS LLC	Excluded	0		80,692,448		No			No	84 21 %
IRON POINT REAL ESTATE PARTNERS III-TE (H) LP 201 MAIN ST STE 2300 FORT WORTH, TX 76102 61-1740169	INVESTMENTS	DE	ATLANTIC IP3 HOLDINGS LLC	Excluded	-58,474		7,104,023		No			No	99 97 %
IRON POINT REAL ESTATE PARTNERS II-TE (H) LP 201 MAIN ST STE 2300 FORT WORTH, TX 76102 45-2502061	INVESTMENTS	DE	ATLANTIC IP HOLDINGS LLC	Unrelated	-874,907		39,088,698		No			No	99 01 %
IRON POINT REAL ESTATE PARTNERS -TE (H) LP 201 MAIN ST STE 2300 FORT WORTH, TX 76102 26-0526961	INVESTMENTS	TX	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	7,416,876		44,518,150		No			No	73 45 %
ISLA VISTA ACQUISITION GROUP LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-2436234	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	Excluded	4,007,500		23,521,405		No			No	70 %
ISLAND C-III ATLANTIC HOLDINGS LLC 300 N MAIN ST STE 402 GREENVILLE, SC 29601 47-1180960	INVESTMENTS	DE	ATLANTIC C-III LLC	Unrelated	-722,470		13,862,086		No			No	100 %
JEN CAPITAL II REAL ESTATE FUND LP 19 WORLDWIDE HOUSE 19 DES VOEUX RD HONG KONG CH 98-1102667	INVESTMENTS	CH	COMPOSITION CAPITAL ASIA FUND II CV	Excluded	495		1,898,484		No			No	55 61 %
L-A SATURN ACQUISITION LP HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 30-0825127	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0		0		No			No	65 69 %
LIQUID REALTY PARTNERS IV (PF1) LP 101 MARKET ST 769 CAMANA BAY GEORGE TOWN, GRAND CAYMAN CJ 26-0346359	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	6,751,375		14,038,754		No			No	100 %
LIQUID REALTY PARTNERS IV INVESTMENTS AIV (PF1) LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LTD	Excluded	0		0		No			No	100 %

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							Yes	No		Yes	No	
LIQUID REALTY PARTNERS IV INVESTMENTS II AIV (PF1) LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) II LP	Excluded	0	0		No			No	100 %
LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP 101 MARKET ST 769 CAMANA BAY GEORGE TOWN, GRAND CAYMAN CJ 26-0489545	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	1,746,427		No			No	100 %
LMI PEARL APARTMENT HOMES HOLDINGS LLC 700 NW 107TH AVE STE 400 MIAMI, FL 33172 36-7457323	INVESTMENTS	DE	BLUE ATLANTIC INVESTORS II INC	Excluded	-590,482	27,503,901		No			No	98 %
LONGFELLOW ATLANTIC HOLDINGS LLC 260 FRANKLIN ST BOSTON, MA 02110 80-0965922	INVESTMENTS	DE	ATLANTIC SCIENCE LLC	Excluded	621,946	11,481,532		No			No	99 %
LUBERT-ADLER CAPITAL REAL ESTATE FUND III LP 2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 52-2279515	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Unrelated	2,466,957	16,134,014		No			No	77 86 %
LUBERT-ADLER REAL ESTATE FUND VII LP 2929 ARCH ST STE 1650 PHILADELPHIA, PA 19104 80-0955742	INVESTMENTS	DE	ATLANTIC LAREF VII LLC	Excluded	-1,914,599	60,369,854		No			No	98 04 %
MCRB LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 46-1235435	INVESTMENTS	DE	SAPPHIRE HOSPITALITY LLC	Excluded	6,263,978	88,768,990		No			No	74 79 %
MCRS LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3637201	INVESTMENTS	DE	SAPPHIRE HOSPITALITY LLC	Excluded	5,006,098	96,052,158		No			No	85 9 %
MDH ATLANTIC HOLDINGS LLC 3715 NSIDE PKWY NW BDLG 400 STE 240 ATLANTA, GA 30327 46-5214306	INVESTMENTS	DE	ATLANTIC SOUTHEAST INDUSTRIAL LLC	Excluded	-78,344	19,449,661		No			No	97 67 %
PATIO GARDENS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-5311665	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	497,540	20,014,310		No			No	83 3 %
PSI ATLANTIC HOLDINGS LLC 530 OAK COURT DR STE 185 MEMPHIS, TN 37117 46-4391864	INVESTMENTS	DE	ATLANTIC SELF STORAGE LLC	Excluded	-99	26,510,184		No			No	98 67 %
PUTNAM SQUARE APTS CO LP HRES 1350 MASS AVE CAMBRIDGE, MA 02138 04-3183446	REAL ESTATE	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Excluded	0	0		No			No	99 %
QUEENS VENTURES LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0963664	INVESTMENTS	DE	EAE ATLANTIC II INC	Excluded	-5,775,860	292,910,736		No			No	87 04 %
ROUND TABLE INTEREST RATE INTERMEDIATE FUND LTD WINDWARD I2FLREG OFC PRKW BAY RD KY1 1205 CJ	INVESTMENTS	CJ	ROUND TABLE INTEREST RATE FUND LTD	Excluded	0	0		No			No	59 94 %
RUBY ATLANTIC AJCP HOLDINGS LLC 133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661 46-4623957	INVESTMENTS	DE	RUBY ATLANTIC HOSPITALITY LLC	Excluded	-3,080,101	50,784,965		No			No	74 19 %

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							Yes	No		Yes	No	
SOIL INNOVATIONS LLC AV DR CARDOSO DE MELO1340-11 ANDAR SAO PAULO 04548004 BR 90-0538481	INVESTMENTS	DE	PHEMUS CORP	Excluded	-37,003	312,681,230		No			No	100 %
SOUTHWOOD GARDENS LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-4154784	INVESTMENTS	DE	IEC ATLANTIC II LLC	Excluded	-460,258	48,441,446		No			No	93 1 %
TETRIS PROPERTY LP 1360 AVE OF AMERICAS NEW YORK, NY 10019 46-1625319	INVESTMENTS	DE	USRA ATLANTIC NET LEASE CAPITAL CORP	Excluded	715,001	30,219,591		No			No	71 93 %
THE ECO PRODUCTS FUND 400 MADISON AVE STE 14A NEW YORK, NY 10017 26-1329990	INVESTMENTS	DE	PHEMUS CORP	Unrelated	397,677	9,619,911		No	309,068		No	51 02 %
THE TRITON FUND II NO 2 LP 22 GRENVILLE ST ST HELIER JE4 8PX JE	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	-2,530,320	785,787		No			No	100 %
THE VILLAGE 1 LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-3419666	INVESTMENTS	DE	IEC ATLANTIC I LLC	Excluded	-14,797	0		No			No	78 4 %
THE VILLAGE 2 LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 45-3159941	INVESTMENTS	DE	IEC ATLANTIC I LLC	Excluded	-16,667	0		No			No	78 41 %
THE WILDHORN FUND LP POB1234 GT QUNSGTE HSES CRCH ST GEORGE TOWN, GRAND CAYMAN CJ 98-0527266	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	Excluded	-438,619	961,839		No			No	100 %
TRAVIS COAL RESTRUCTURED HOLDINGS LLC 200 CLARENDON ST BOSTON, MA 02116 20-2595311	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND II LP	Excluded	-175	110,827,281		No			No	85 2 %
USRA ATLANTIC CAPITAL PARTNERS LLC 1360 AVE OF AMERICA NEW YORK, NY 10019 45-2686195	INVESTMENTS	DE	ATLANTIC NET LEASE INVESTOR LLC	Excluded	6,750,733	79,074,629		No			No	71 93 %
VERBENA LLC DBA PURPLE VERBENA LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 90-0708621	INVESTMENTS	DE	DEVONIAN LLC	Excluded	4,028,166	135,800,730		No	2,790,418		No	84 7 %
WASHINGTON HEIGHTS I LLC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0858078	INVESTMENTS	DE	EAE ATLANTIC I INC	Excluded	-95,530	15,123,919		No			No	90 9 %
WBH KIRBY HILL CO-INVESTMENT LLC 7121 FAIRWAY DR STE 410 PALM BEACH GARDENS, FL 33418 14-1933484	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	Excluded	0	0		No			No	100 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
Yes	No								
2226081 ONTARIO LTD 333 BAY ST STE 3400 TORONTO, ONTARIO M5H 2S7 CA	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	C Corporation	14,339,324	16,730,589	93 93 %	Yes	
365 CHURCH STREET LP 4711 YONGE ST STE 1400 TORONTO, ONTARIO M2N 7E4 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	-126,835	19,404,489	57 84 %	Yes	
ADELAIDE-PETER DEVELOPMENTS 4711 YONGE ST STE 1400 TORONTO, ONTARIO M2N 7E4 CA 98-0684328	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	-93,579	52,259,347	53 91 %	Yes	
AGRICOLA BRINZAL LTDA AV SANTA MARIA 6350 OFICINA 307 VITACURA, SANTIAGO CI	INVESTMENTS	CI	AGRICOLA E INVERSIONES PAMPA ALEGRE SA	C Corporation	-2,460,508	17,371,563	100 %	Yes	
AGRICOLA DURAMEN LTDA AV SANTA MARIA 6350 OFICINA 307 VITACURA, SANTIAGO CI	INVESTMENTS	CI	AGRICOLA E INVERSIONES PAMPA ALEGRE SA	C Corporation	-116,382	3,923,732	100 %	Yes	
AGRICOLA E INVERSIONES PAMPA ALEGRE SA AV SANTA MARIA 6350 OFICINA 307 VITACURA, SANTIAGO CI	INVESTMENTS	CI	INVERSIONES TRES CUMBRES LTDA	C Corporation	-1,010,638	14,217,358	100 %	Yes	
AGRICOLA EL CARDONAL LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-927,794	27,729,534	100 %	Yes	
AGRICOLA FUNDO BUCALEMU LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0639220	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	73,764	7,791,847	100 %	Yes	
AGRICOLA LOS RIOS SPA AV SANTA MARIA 6350 OFICINA 307 VITACURA, SANTIAGO CI 98-1209592	INVESTMENTS	CI	PHEMUS CORP	C Corporation	586,797	8,576,390	100 %	Yes	
AGRICOLA RAPEL LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0639218	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-56,311	7,493,523	100 %	Yes	
AGRICOLA RETIRO LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	10,544	8,122,052	100 %	Yes	
AGRICOLA RIBERA LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-66,085	2,927,163	100 %	Yes	
AGROFLORESTAL VERDE SUL SA RODOVIA RS473KM 22RSSALSO DISTRICT MATARAZZO, RIO GRANDE DO SUL BR	INVESTMENTS	BR	PHEMUS CORP	C Corporation	-3,685,495	37,496,181	100 %	Yes	
AQUILA INC WALKER HSE MARY ST POB908GT GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0532782	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	3,759,748	55,192,646	100 %	Yes	
ARA INC WALKER HSE MARY ST POB908GT GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-0543813	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-4,009,083	2,950,122	100 %	Yes	

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Yes ARACARI SA PH PLAZA 2000 BLDG 50TH ST REPUBLIC OF PANAMA PM	No INVESTMENTS	PM	PHEMUS CORP	C Corporation	0	0	100 %	Yes	
ARROWSTREET CAPITAL GLOBAL EQUITY LONG SHORT FUND (FEEDER) LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1137946	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	17,015,111	117,965,387	60 %	Yes	
ASIA LANDMARK SPECIAL FUND LTD OGIER 89 NEXUS WAY CAMANA BAY, GRAND CAYMAN KY19007 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	0	125,000,000	100 %	Yes	
ATLANTIC AVENUE REALTY LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ 98-0533323	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	1,141,991	17,271,688	100 %	Yes	
ATLANTIC CT REIT INC 65 ENTERPRISE STE 150 ALISO VIEJO, CA 92656 46-2500323	INVESTMENTS	DE	ATLANTIC CT HOLDINGS LLC	C Corporation	184,901	113,976,920	94 32 %	Yes	
ATLANTIC DV HOLDINGS LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1196247	INVESTMENTS	CJ	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	28,657,531	80,437,287	100 %	Yes	
ATLANTIC EUROPE INVESTMENTS GP LTD 50 LOTHIAN RD FESTIVAL SQUARE EDINBURGH EH39WJ UK	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	0	0	100 %	Yes	
ATLANTIC EUROPE INVESTMENTS LP 50 LOTHIAN RD FESTIVAL SQUARE EDINBURGH EH39WJ UK 98-0670648	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	1,803,310	23,694,577	100 %	Yes	
ATLANTIC FM LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1249059	INVESTMENTS	CJ	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	-27,606	0	100 %	Yes	
ATLANTIC NBS LTD 47 ESPLANADE ST HELIER, CHANNEL ISLANDS JEI 0BD JE 98-1220176	INVESTMENTS	JE	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	-375,328	6,076,798	100 %	Yes	
ATLANTIC NREP LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1219940	INVESTMENTS	CJ	ATLANTIC INTERNATIONAL REAL ESTATE LLC	C Corporation	1,708,965	9,996,602	100 %	Yes	
ATLANTIC P3 PROGRAM REIT INC 4380 LAJOLLA VILLAGE DR STE 230 SAN DIEGO, CA 92122 47-2704934	INVESTMENTS	DE	ATLANTIC P3 LIFE SCIENCE HOLDINGS LLC	C Corporation	0	0	99 8 %	Yes	
ATLANTIC REGENT REIT INC 11990 SAN VICENTE BLVD STE 200 LOS ANGELES, CA 90049 32-0464661	INVESTMENTS	DE	ATLANTIC REGENT HOLDINGS LLC	C Corporation	0	0	98 85 %	Yes	
ATLANTIC REIT I INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-3882013	INVESTMENTS	DE	ATLANTIC REIT I HOLDINGS LLC	C Corporation	-331	4,696,655	100 %	Yes	
ATLANTIC TORONTO 365 CHURCH STREET GENERAL PARTNER INC 355 BURNARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C 2G8 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	168	100 %	Yes	

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Yes	No								
ATLANTIC TORONTO A-P GENERAL PARTNER INC 355 BURNARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C 2G8 CA 98-0668180	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	242	100 %	Yes	
ATLANTIC TORONTO GRENVILLE GENERAL PARTNER INC 355 BURNARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C 2G8 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	0	320	100 %	Yes	
ATLANTIC TORONTO HOLDINGS INC 355 BURNARD ST STE 1900 VANCOUVER, BRITISH COLUMBIA V6C 2G8 CA 98-0668178	INVESTMENTS	CA	ATLANTIC TORONTO LP	C Corporation	0	97,213,781	100 %	Yes	
ATLANTIC URBAN RETAIL INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 32-6261983	INVESTMENTS	DE	ATLANTIC URBAN RETAIL HOLDINGS LLC	C Corporation	-2,171,585	35,937,265	100 %	Yes	
AZALEA ROJO LLC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 47-4394154	INVESTMENTS	DE	MANZANITA LLC	C Corporation	0	400,000	100 %	Yes	
BAINBRIDGE CC URBANA APARTMENTS REIT INC 12765 W FOREST HILL BLVD STE 1307 WELLINGTON, FL 33414 47-1171921	INVESTMENTS	DE	BAINBRIDGE CC URBANA APARTMENTS LLC	C Corporation	409	13,997,404	88 2 %	Yes	
BLACK KITE PTY LTD LEVEL 38 201 ELIZABETH ST SYDNEY NSW 2000 AS	INVESTMENTS	AS	BLUE MARBLE HOLDINGS CORP	C Corporation	0	0	100 %	Yes	
BLACK KITE TRUST LEVEL 38 201 ELIZABETH ST SYDNEY NSW 2000 AS 98-6063158	INVESTMENTS	AS	SWT LP	C Corporation	54,471,757	77,008,885	100 %	Yes	
BLUE ATLANTIC INVESTORS II INC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 46-1452116	INVESTMENTS	DE	BLUE ATLANTIC ACQUISITION GROUP II LLC	C Corporation	-1,471,333	93,193,785	98 %	Yes	
BLUE ATLANTIC INVESTORS INC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 45-1022813	INVESTMENTS	DE	BLUE ATLANTIC ACQUISITION GROUP LLC	C Corporation	11,760,031	154,179,909	97 8 %	Yes	
BLUE ATLANTIC SHUTTLE LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 45-2542872	INVESTMENTS	DE	BLUE ATLANTIC INVESTORS INC	C Corporation	0	120,595	97 8 %	Yes	
BRODIAEA INC 5757 PACIFIC AVE STE 222 STOCKTON, CA 95207 90-0862085	INVESTMENTS	DE	BELLUM LLC	C Corporation	0	174,969,706	88 9 %	Yes	
CARACARA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1098610	INVESTMENTS	CJ	SOBRALIA LTD	C Corporation	-2,454	6,850	100 %	Yes	
CARACOL AGROPECUARIA LTDA AV CARLOS GOMES 1200 SALA 502 PORTO ALEGRE, RIO GRANDE DO SUL CEP 90480 BR 98-0642730	INVESTMENTS	BR	GUARA LLC	C Corporation	-10,830,420	42,259,180	100 %	Yes	
CCA JAPAN INVESTMENT BV WTC - TOWER D 12TH FL AMSTERDAM 1077 XV NL	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA FUND CV	C Corporation	4,888	10,368	58 98 %	Yes	

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Yes	No								
CENTRO HARVARD-D ROCKEFELLAR PARA ESTUDIOS LATINAMERICANOS AC EDIF BALMORI ORIZABA 101-102 COL MEXICO CITY DF MX	FACULTY AND STUDENT ACTIVITIES	MX	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	0	0	100 %	Yes	
CHARITABLE LEAD TRUSTS (44)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust				Yes	
CHARITABLE REMAINDER TRUSTS (778)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust				Yes	
CHENNAI 2007 CO IFS LTD IFS COURT TWENTY EIGHT CYBERCITY,EBENE MP 98-0644770	INVESTMENTS	MP	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	7,144,403	171,927,245	100 %	Yes	
CHEVAL SP PARTICIPACOES LTDA RUA DO FORUM SN SALA B CENTRO,GUADALUPE CEP 64840 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-64,157	1,914,344	98 7 %	Yes	
CLAG (CHILE) SPA DEL INCA NO 4446 OFICINA 1007 LAS CONDES,SANTIAGO CI 98-0650099	INVESTMENTS	CI	CLAG LLC	C Corporation	-16,176,286	94,747,072	100 %	Yes	
COMPOSITION CAPITAL ASIA FUND CV WTC - TOWER D 12TH FL AMSTERDAM 1077 XV NL 98-0469927	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-5,354,690	46,432,470	58 98 %	Yes	
COMPOSITION CAPITAL ASIA II FEEDER CV WTC - TOWER D 12TH FL AMSTERDAM 1077 XV NL 98-0563995	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	7,309,294	47,260,801	81 3 %	Yes	
COMPOSITION CAPITAL EUROPE FUND CV WTC - TOWER D 12TH FL AMSTERDAM 1077 XV NL 98-0459793	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	1,499,603	13,144,248	58 25 %	Yes	
COMPOSITION CAPITAL EUROPE II FEEDER CV WTC - TOWER D 12TH FL AMSTERDAM 1077 XV NL 98-0569903	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-4,304,704	31,059,661	71 75 %	Yes	
COMPOSITION FEEDER GMBH BORSENSTRASSE 2-4 60313 FRANKFURT AM MAIN 60313 GM	INVESTMENTS	GM	COMPOSITION CAPITAL EUROPE FUND CV	C Corporation	-343,822	3,356,021	58 25 %	Yes	
COMTEL ASSETS CORP 433 E LAS CALINAS BL IRVING, TX 75039 20-3239161	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND III LP	C Corporation	1,691,988	3,427,733	79 64 %	Yes	
COMTEL ASSETS INC 433 E LAS CALINAS BL IRVING, TX 75039 20-3239269	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND III LP	C Corporation	6,633	140,051	70 12 %	Yes	
COOPERATIE CC ASIA KOREA FEEDER UA WTC - TOWER D 12TH FL AMSTERDAM 1077 XV NL	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA FUND CV	C Corporation	-126,717	6,227,025	58 98 %	Yes	
COPAYAPU SPA 2939 AV ISIDORA GOYENECHEA 11 FL LAS CONDES,SANTIAGO CI 98-1112517	INVESTMENTS	CI	PALPANA LLC	C Corporation	-670,770	2,283,214	100 %	Yes	

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Yes	No								
CSH PROGRAM REIT II INC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 30-0783361	INVESTMENTS	DE	CORAL SENIOR HOUSING II LLC	C Corporation	-1,571,468	153,197,653	99.5 %	Yes	
CSH PROGRAM REIT III INC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 47-0981643	INVESTMENTS	DE	CORAL SENIOR HOUSING III LLC	C Corporation	-65,056	48,539,083	99.5 %	Yes	
CSH PROGRAM REIT INC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 27-4280903	INVESTMENTS	DE	CORAL SENIOR HOUSING LLC	C Corporation	-2,743,690	3,083,754	93.56 %	Yes	
CSH TRS HOLDING II LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 45-4398250	INVESTMENTS	DE	CSH-STAR ESCONDIDO LLC	C Corporation	61,716	0	88.88 %	Yes	
CSH TRS HOLDING III LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 32-0410113	INVESTMENTS	DE	CSH PROGRAM REIT II INC	C Corporation	-57,146	2,546,027	99.5 %	Yes	
CSH TRS HOLDING IV LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 35-2508708	INVESTMENTS	DE	CSH PROGRAM REIT III INC	C Corporation	-377,407	388,463	99.5 %	Yes	
CSH TRS HOLDING LLC 1275 PENNSYLVANIA AVE NW 2ND FL WASHINGTON, DC 20004 27-4286092	INVESTMENTS	DE	CSH PROGRAM REIT INC	C Corporation	215,265	0	93.56 %	Yes	
DAIRY FARMS PARTNERSHIP 113 RUTHERFORD RD PUKEKOHE NZ 98-0594944	INVESTMENTS	NZ	DF1 LTD	C Corporation	-10,574,776	67,080,875	100 %	Yes	
DG PARTICIPANTS LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1167777	INVESTMENTS	CJ	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	25,635,000	168,535,000	100 %	Yes	
EAE ATLANTIC I INC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 90-0892631	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-3,125,278	206,097,030	90.9 %	Yes	
EAE ATLANTIC II INC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 80-0954229	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-5,813,390	115,521,852	90.9 %	Yes	
EAE ATLANTIC III INC 1065 AVE OF THE AMERICAS 31ST FL NEW YORK, NY 10024 30-0835462	INVESTMENTS	DE	EAE ATLANTIC LLC	C Corporation	-1,946,811	207,540,422	90.9 %	Yes	
EASTERN ROSELLA TRUST 201 ELIZABETH ST SYDNEY NSW 2000 AS 98-1131698	AGRICULTURE	AS	GREEN ROSELLA TRUST	C Corporation	0	5,832	100 %	Yes	
ECO CEBACO SA 52 Y E MENDEZ PO BOX 0816-06805 PM	INVESTMENTS	PM	NICATECA INC	C Corporation	-20,253	20,616,649	100 %	Yes	
ECONOMIZA AGROPECUARIA LTDA ESTADA GERAL COND BOA ESPERANCA GRANDE DO RIBEIRO, PIAUI BR	INVESTMENTS	BR	IPE AGROINDUSTRIAL LTDA	C Corporation	1,276,340	2,417,494	96.12 %	Yes	

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Yes	No								
ECUADOR TIMBER LP PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0492706	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	529,129	58,933,764	80 %	Yes	
EL MARIA SA V FINTDEL CL TER 2 C ABAJO1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,688	715,031	100 %	Yes	
EMBARCADERO CAPITAL INVESTORS II REIT INC 1301 SHOREWAY RD STE 250 BELMONT, CA 94002 37-1508503	INVESTMENTS	MD	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	1,688,072	44,622,327	50 62 %	Yes	
EMERALD CATASTROPHE FUND LTD STE 193 48 PAR-LA-VILLE RD HAMILTON HM 11 BD	INVESTMENTS	BD	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	8,435,931	83,538,759	97 3 %	Yes	
EMPRESA ECOLOGICA DEL ORINOCO SAS CRA 9 NO 77 - 67 OFC 804 BOGOTA DC CO	INVESTMENTS	CO	TOUCANET SA	C Corporation	-36,340	4,097,690	100 %	Yes	
EMPRESAS VERDES ARGENTINA SA CARLOS PELLEGRINI 1138 PISO 1 CORRIENTES W3400BAT AR	INVESTMENTS	AR	PINO LLC	C Corporation	-1,610,871	22,762,581	100 %	Yes	
ESTANCIA CELINA SA SUIPACHA 1111 - PISO 18 BUENOS AIRES C1008AAW AR	INVESTMENTS	AR	LAS MISIONES SA	C Corporation	-417,059	3,115,430	100 %	Yes	
FLAMENCO SPA 2939 AV ISIDORA GOYENECHEA 11 FL LAS CONDES, SANTIAGO CI 98-1120387	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-155,521	442,102	100 %	Yes	
FLORESTAS DO SUL AGROFLORESTAL LTDA RUA TAQUARY 335 DRISTAL PORTO ALEGRE CEP 90810 BR 98-0493906	INVESTMENTS	BR	PHEMUS CORP	C Corporation	-26,124,658	89,760,893	100 %	Yes	
FORESTAL BOSQUEPALM CIA LTDA AVE PATRIA E4-41 Y AVE AMFL5OFC5 QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C Corporation	-225,575	27,079,022	79 8 %	Yes	
FORESTAL DEL RIO SA CARLOS PELLEGRINI 1138 PISO 1 CORRIENTES W3400BAT AR	INVESTMENTS	AR	PINO LLC	C Corporation	0	0	100 %	Yes	
FORESTAL FORESVERGAL CIA LTDA AVE PATRIA E4-41 Y AVE AMFL5OFC5 QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C Corporation	82,896	29,775,922	79 8 %	Yes	
FORTALEZA AGROINDUSTRIAL LTDA FAZENDA FORTALEZA SN - ZONA RURAL SANTA FILOMENA, PIAUI BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL	C Corporation	-770,555	10,967,053	96 12 %	Yes	
FRANCOLIN PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1006384	INVESTMENTS	CJ	SHIPPING VENTURE CORP	C Corporation	-185,206,416	-30,573,370	100 %	Yes	
FRIENDS OF HARVARD HONG KONG TRUST 8 STORY ST CAMBRIDGE, MA 02138 47-7237666	TRUST FOR CONTRIBUTIONS	HK	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Trust	0	0	100 %	Yes	

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Yes	No								
FSP TRS HOLDING LP 3820 MANSELL RD STE 275 ALPARETTA, GA 30022 80-0902908	INVESTMENTS	DE	CORAL-FSP INVESTMENT FUND I LLC	C Corporation	-924,768	425,032	74 85 %	Yes	
GALILEIA AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 12012ANS4 PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-6,509,189	41,671,170	96 12 %	Yes	
GATEWAY REAL ESTATE FUND III - TE LP 22ND FL 1 LYNDHURST TOWER HONG KONG KY11111 CH 98-0669480	INVESTMENTS	CH	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	10,480,029	62,328,591	64 93 %	Yes	
GAVEA INVESTMENT FUND II B LP PO986GARD CRT STE 3307 45 MKT ST CAMANA BAY,GRAND CAYMAN KY11103 CJ 98-0537951	TRADING	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-2,597,000	38,825,000	100 %	Yes	
GAVEA JUS BG 1 - FEEDER LP PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1018586	INVESTMENTS	CJ	ITAY LLC	C Corporation	-1,018,190	5,761,056	100 %	Yes	
GAVEA JUS BRAZILIAN GOVERNMENT LIABILITIES FUND II-B LP POB 896GT GARD CRTS330745 MKT ST CAMANA BAY KY11103 CJ 98-0702067	INVESTMENTS	CJ	ITAY LLC	C Corporation	-1,043,805	19,961,601	58 63 %	Yes	
GBE DEVELOPMENT I LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-6,259	6,390,825	98 7 %	Yes	
GBE DEVELOPMENT II LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-2,669	296,100	98 7 %	Yes	
GBE DEVELOPMENT III LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-6,239	246,750	98 7 %	Yes	
GBE DEVELOPMENT IV LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-8,662	3,784,158	98 7 %	Yes	
GBE DEVELOPMENT V LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-37,217	64,743,522	98 7 %	Yes	
GBE DEVELOPMENT VI LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-2,669	0	98 7 %	Yes	
GBE FAZENDAS LTD AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO,RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE PROPERTIES II LTD	C Corporation	-10,980	4,179,260	98 7 %	Yes	
GBE HOLDINGS LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-1,838,516	94,290	98 7 %	Yes	
GBE INVESTMENTS LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LP	C Corporation	-8,261	192,273,475	98 7 %	Yes	

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Yes	No								
GBE PROJETOS AGRICOLAS II LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO,RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE DEVELOPMENT II LTD	C Corporation	-73,837	131,186	98 7 %	Yes	
GBE PROJETOS AGRICOLAS VII LTDA RUA DO FORUM SN SALA B CENTRO,GUADALUPE CEP 64840 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-248	0	98 7 %	Yes	
GBE PROPERTIES I LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,657	7,264,320	98 7 %	Yes	
GBE PROPERTIES II LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,656	6,525,057	98 7 %	Yes	
GBE PROPERTIES III LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,409	1,579,200	98 7 %	Yes	
GBE PROPERTIES IV LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,409	10,288,488	98 7 %	Yes	
GBE PROPERTIES V LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,286	9,573,900	98 7 %	Yes	
GBE PROPERTIES VI LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-3,409	0	98 7 %	Yes	
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS BAHIA LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO,RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-19,514	4,042,462	98 7 %	Yes	
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS PIAUI LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO,RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-12,650	5,245,285	98 7 %	Yes	
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS TOCANTINS LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO,RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-23,714	14,402,912	98 7 %	Yes	
GBE PROPRIEDADES E EMPREENDIMENTOS MINAS GERAIS LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO,RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	7,109	11,769,419	98 7 %	Yes	
GBE PROPRIEDADES GUADALUPE LTDA RUA DO FORUM SN SALA B CENTRO,GUADALUPE CEP 64840 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-169	244,613	98 7 %	Yes	
GERRITY ATLANTIC RETAIL PARTNERS II INC 977 LOMAS SANTA FE DR STE A SOLANA BEACH, CA 92075 46-4417545	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS LLC	C Corporation	2,386,987	152,521,844	98 28 %	Yes	
GERRITY ATLANTIC RETAIL PARTNERS INC 977 LOMAS SANTA FE DR STE A SOLANA BEACH, CA 92075 27-4802513	INVESTMENTS	DE	GERRITY ATLANTIC RETAIL PARTNERS LLC	C Corporation	6,591,078	343,640,628	98 28 %	Yes	

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Yes	No								
GRANARY INVESTMENTS IFS COURT TWENTY EIGHT CYBERCITY,EBENE MP 98-0607880	INVESTMENTS	MP	DEMETER HOLDINGS CORP	C Corporation	987,438	48,409,346	100 %	Yes	
GREEN ROSELLA TRUST 201 ELIZABETH ST SYDNEY NSW 2000 AS 98-1126908	AGRICULTURE	AS	ROSELLA LTD	C Corporation	572,836	54,343,208	100 %	Yes	
GREENGOLD AGRIROM SRL 24 CONSTANTIN NOICA ST RO 98-1091760	INVESTMENTS	RO	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	78,264	3,718,585	100 %	Yes	
GREENGOLD EUROPEAN CAPITAL SA 5 RUE GUILLAUME KROLL L1882 LU 98-1091994	INVESTMENTS	LU	BELLFLOWER LLC	C Corporation	-104,212	154,267,895	100 %	Yes	
GREENGOLD FUTURE TREES SRL 14 BIHORULUI ST BLOCK 21 APP 62 RO 98-1206286	INVESTMENTS	RO	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	-8,051	29,394,520	100 %	Yes	
GREENGOLD VALUE FORESTS LATVIA SIA KULDIGAS RAJONS KURM PAGASTS BRALI 3301 LG 98-0648693	INVESTMENTS	LG	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	-254,150	17,000,638	100 %	Yes	
GREENGOLD VALUE FORESTS LITHUANIA UAB JOGAILOS G 9 VILNIUS LT01116 LH 98-1117259	INVESTMENTS	LH	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	-619,152	8,413,442	100 %	Yes	
GREENGOLD VALUE FORESTS SRL 24 CONSTANTIN NOICA ST RO	INVESTMENTS	RO	GREENGOLD EUROPEAN CAPITAL SA	C Corporation	115,163	117,319,636	100 %	Yes	
GUANARE AARL JUNCAL 1327 21 FL MONTEVIDEO 11000 UY 98-0641951	INVESTMENTS	UY	PHEMUS CORP	C Corporation	11,532,915	121,705,483	100 %	Yes	
GUANARE SA JUNCAL 1327 21 FL MONTEVIDEO 11000 UY	INVESTMENTS	UY	PHEMUS CORP	C Corporation	15,257,361	297,147,546	100 %	Yes	
HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI 185 BUYUKDERE CAD KANYON OFIS 3 INSTANBUL 34394 TU	RESEARCH SUPPORT/EVENT SUPPORT	TU	HARVARD INTERNATIONAL LLC	C Corporation	22,524	206,769	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC LTD 80 RAFFLES PL 25-01 UOB PLAZA SN	SALES SUPPORT	SN	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	1,261,460	401,289	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LTD 23 SICILIAN AVE LONDON UK	SALES SUPPORT	UK	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	4,508,391	1,944,540	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING FRANCE 23 RUE DU ROULE PARIS FR	SALES SUPPORT	FR	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	1,048,441	415,712	100 %	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD UNIT 423 GRAND HYATT MUMBAI MUMBAI IN	PUBLISHING SUPPORT	IN	HARVARD BUSINESS SCHOOL PUBLISHING CORP	C Corporation	2,852,818	1,796,699	100 %	Yes	

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(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
Yes	No								
HARVARD CENTER SHANGHAI CO LTD 5TH FL INTL FIN CTR 8 CENT AVE SHANGHAI 200120 CH	RESEARCH SUPPORT/LOGISTICAL SUPPORT FOR EVENTS	CH	HARVARD INTERNATIONAL LLC	C Corporation	358,631	5,408,484	100 %	Yes	
HARVARD PRIVATE CAPITAL PROPERTIES II INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 04-3140558	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	154,666	359,983	100 %	Yes	
HARVARD PRIVATE CAPITAL PROPERTIES III INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 76-0254935	INVESTMENTS	DE	PHEMUS CORP	C Corporation	0	50	100 %	Yes	
HARVARD UNIVERSITY PRESS OF NEW YORK HU PRESS 79 GARDEN ST CAMBRIDGE, MA 02138 13-3784301	PUBLISHING	NY	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	0	0	100 %	Yes	
HARVARD UNIVERSITY PRESS LTD VERNON HOUSE 23 SICILIAN AVE LONDON UK	BOOK DISTRIBUTION	UK	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	5,483,869	2,135,306	100 %	Yes	
HB CAYMAN LTD PO BOX 309 GT GRAND CAYMAN CJ	INVESTMENTS	CJ	HB INSTITUTIONAL LP	C Corporation	2,296,846	127,117,967	99 39 %	Yes	
HG GULF FZ LLC MAKTOUM ACADMED CTR 2 FL DUBAI AE	EDUCATION AND RESEARCH	AE	HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	C Corporation	0	0	100 %	Yes	
HMC ADAGE MANAGER INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 04-3567988	INVESTMENTS	DE	PHEMUS CORP	C Corporation	-1,305	0	100 %	Yes	
HMC JUWHEEL INVESTORS LP PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	0	23,161,658	100 %	Yes	
HOUND PARTNERS LONG FUND LTD 89 NEXUS WAY CAMANA BAY KY19007 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	2,606,896	202,390,438	66 5 %	Yes	
HPC PATRON SCOTLAND LP 50 LOTHIAN RD FESTIVAL SQUARE EDINBURGH EH3 9BY UK 98-0438748	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-22,382,557	133,993,041	100 %	Yes	
INSOLO AGROINDUSTRIAL SA AV PEDROSO DE MORAES 12012ANS4 PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	IPA	C Corporation	-33,483,273	136,683,958	96 12 %	Yes	
INVERSIONES CATIVAL SA V FINTDEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,745	272,339	100 %	Yes	
INVERSIONES HEFEI SAC LAS BEGONIAS 475 6TH FL SAN ISIDORO, LIMA PE 98-1111292	INVESTMENTS	PE	MASDEVALLIA LTD	C Corporation	-115,162	8,586,123	100 %	Yes	
INVERSIONES LEFKADA SAC LAS BEGONIAS 475 6TH FL SAN ISIDORO, LIMA PE 98-1110859	INVESTMENTS	PE	SOBRALIA LTD	C Corporation	-106,415	8,112,643	100 %	Yes	

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Yes	No								
INVERSIONES MOSQUETA SAC LAS BEGONIAS 475 6TH FL SAN ISIDORO, LIMA PE 98-1110734	INVESTMENTS	PE	MASDEVALLIA LTD	C Corporation	-86,563	12,786,134	100 %	Yes	
INVERSIONES PIRONA SAC LAS BEGONIAS 475 6TH FL SAN ISIDORO, LIMA PE 98-1111636	INVESTMENTS	PE	STELIS LTD	C Corporation	-100,615	8,118,776	100 %	Yes	
INVERSIONES SANTA RITA SA V FINTDEL CL TER 2 C ABAJO1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-3,469	1,339,519	100 %	Yes	
INVERSIONES TRES CUMBRES LTDA ROGER DE FLOR 2736 DP 8 COMUNA LAS CONDES, SANTIAGO CI 98-0446986	INVESTMENTS	CI	PHEMUS CORP	C Corporation	-3,217,451	17,850,378	100 %	Yes	
IPE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 12012ANS4 PINHEIROS, SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-23,818,570	118,639,333	96 12 %	Yes	
ISLA VISTA FOOD SERVICES LLC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-3070185	INVESTMENTS	DE	ISLA VISTA INVESTORS INC	C Corporation	98,767	190,001	69 86 %	Yes	
ISLA VISTA INVESTORS INC 353 NORTH CLARK ST STE 730 CHICAGO, IL 60654 27-3070148	INVESTMENTS	DE	ISLA VISTA ACQUISITION GROUP LLC	C Corporation	3,795,856	72,466,102	69 86 %	Yes	
JACANA PROPERTIES SA PH PLAZA 2000 BLDG 50TH ST REPUBLIC OF PANAMA PM	INVESTMENTS	PM	PHEMUS CORP	C Corporation	0	0	100 %	Yes	
JUNCO PROPERTIES SA PH PLAZA 2000 BLDG 50TH ST REPUBLIC OF PANAMA PM	INVESTMENTS	PM	PHEMUS CORP	C Corporation	0	0	100 %	Yes	
LA JACARANDA SA V FINTDEL CL TER 2 C ABAJO1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-1,952	80,557	100 %	Yes	
LA MORA SA V FINTDEL CL TER 2 C ABAJO1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-3,612	797,935	100 %	Yes	
LA ZARZA SA V FINTDEL CL TER 2 C ABAJO1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-3,783	3,218,439	100 %	Yes	
LABELLE SP PARTICIPACOES LTDA RUA DO FORUM SN SALA B CENTRO, GUADALUPE CEP 64840 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-431	254	98 7 %	Yes	
LAS ACACIAS SA V FINTDEL CL TER 2 C ABAJO1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-12,707	58,595	100 %	Yes	
LAS MISIONES SA SUIPACHA 1111 - PISO 18 BUENOS AIRES C1008AAW AR	INVESTMENTS	AR	BT2 CO LLC	C Corporation	-2,744,744	19,371,756	100 %	Yes	

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Yes	No								
LASALLE ASIA OPPORTUNITY CAYMAN I LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ 98-0447511	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-4,153,106	1,283,657	100 %	Yes	
LIFETIME CENTRECOURT GRENVILLE LP 22 ST CLAIR AVE EAST STE 1010 TORONTO, ONTARIO M4T 2S3 CA 98-0684331	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C Corporation	-51,871	33,653,371	52 61 %	Yes	
LINDENE LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	2,350,990	90,386,135	100 %	Yes	
LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) II LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 98-0560775	INVESTMENTS	JE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP	C Corporation	59,209	578,279	100 %	Yes	
LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LTD 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 98-0555927	INVESTMENTS	JE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP	C Corporation	-189,673	1,390,125	100 %	Yes	
LONGFELLOW ATLANTIC REIT INC 260 FRANKLIN ST BOSTON, MA 02110 46-4628691	INVESTMENTS	DE	LONGFELLOW ATLANTIC HOLDINGS LLC	C Corporation	621,946	25,076,251	99 %	Yes	
LONGSTOCKING INVESTMENT CORP HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 52-2116455	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	-1,416	0	100 %	Yes	
LONGTERM FOREST PARTNERS CIA LTDA AVE PATRIA E4-41 Y AVE AMFL5OFC5 QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C Corporation	-111,685	31,454,286	79 8 %	Yes	
LOS ARRAYANES SA V FINTDEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-4,835	1,279	100 %	Yes	
LOS LAURELES SA V FINTDEL CL TER 2 C ABAJO 1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,643	464,171	100 %	Yes	
MAGUARI LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1097957	INVESTMENTS	CJ	MASDEVALLIA LTD	C Corporation	-2,454	13,700	100 %	Yes	
MASDEVALLIA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1083311	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	-2,454	34,757,920	100 %	Yes	
MCRB REAL ESTATE INVESTMENT TRUST INC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 46-1195422	INVESTMENTS	DE	MCRB LLC	C Corporation	6,193,123	161,295,788	74 79 %	Yes	
MCRB TENANT HOLDCO LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 46-1195591	INVESTMENTS	DE	MCRB REAL ESTATE INVESTMENT TRUST INC	C Corporation	1,089,796	1,266,058	74 79 %	Yes	
MCRS REAL ESTATE INVESTMENT TRUST INC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3605599	INVESTMENTS	DE	MCRS LLC	C Corporation	3,669,890	157,256,331	85 9 %	Yes	

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Yes	No								
MCRS TENANT HOLDCO LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3869467	INVESTMENTS	DE	MCRS REAL ESTATE INVESTMENT TRUST INC	C Corporation	-1,123,853	3,655,254	85 9 %	Yes	
MDH ATLANTIC REIT INC 3715 NSIDE PKWYNW BLDG 400S240 ATLANTA, GA 30327 46-5247314	INVESTMENTS	DE	MDH ATLANTIC HOLDINGS LLC	C Corporation	968,402	58,990,939	97 67 %	Yes	
MIRABILIS SA CALLE LAS BEGONIAS 475 DPTO 702 SAN ISIDORO, LIMA PE	INVESTMENTS	PE	PARFEN SA	C Corporation	-90,814	43,761	100 %	Yes	
NAZARE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 12012ANS4 PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-2,423,822	19,679,598	96 12 %	Yes	
NCH AGRIBUSINESS INVESTORS CORP PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN,GRAND CAYMAN KY11104 CJ 98-0559097	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C Corporation	-7,528,911	210,349,181	59 11 %	Yes	
NCH INVESTORS FUND (HU) CORP PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	625,000	4,265,108	76 24 %	Yes	
NEW VERNON INDIA (CAYMAN) FUND LP 2330 PLAZA FIVE JERSEY CITY, NJ 07311 20-1577934	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	8,789,530	81,872,545	99 99 %	Yes	
NGL HOLDINGS INC 200 CLARENDON ST BOSTON, MA 02116 33-1101243	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND II LP	C Corporation	-30,836,410	1,716,055	88 07 %	Yes	
NICA TECA SA V FINTDEL CL TER 2 C ABAJO1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-2,606	2,269,944	100 %	Yes	
NICARAO I LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0643167	INVESTMENTS	CJ	NICARAO LTD	C Corporation	0	523,243	100 %	Yes	
NICARAO II LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0643169	INVESTMENTS	CJ	NICARAO LTD	C Corporation	0	523,243	100 %	Yes	
NICARAO LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0643164	INVESTMENTS	CJ	NICATECA INC	C Corporation	0	51,277,790	100 %	Yes	
NICATECA INC WALKER HOUSE 87 MARY ST GEORGE TOWN,GRAND CAYMAN CJ 98-0520487	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	5,369,822	72,507,596	100 %	Yes	
OPERA SA V FINTDEL CL TER 2 C ABAJO1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-1,002,154	13,397,860	100 %	Yes	
PARFEN SRL JUNCAL 1305 21 FL MONTEVIDEO UY	INVESTMENTS	UY	AZARA LLC	C Corporation	-3,841,707	79,645,221	100 %	Yes	

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Yes	No								
PATRIOT INTEREST HOLDINGS INC 200 CLARENDON ST BOSTON, MA 02116 01-0938844	INVESTMENTS	DE	NGL HOLDINGS INC	C Corporation	0	0	88.07 %	Yes	
PEARL RETAIL INC PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1048757	INVESTMENTS	CJ	PEARL RETAIL LLC	C Corporation	76,302,678	251,361,023	100 %	Yes	
PERMIAN MIDSTREAM CORP 200 CLARENDON ST BOSTON, MA 02116 01-0938834	INVESTMENTS	TX	PATRIOT INTEREST HOLDINGS INC	C Corporation	0	0	88.07 %	Yes	
PINARES AARL JUNCAL 1305 21 FL MONTEVIDEO 11000 UY 98-0641950	INVESTMENTS	UY	PHEMUS CORP	C Corporation	-214,108	9,748,499	100 %	Yes	
POOLED INCOME FUNDS (3)	CHARITABLE TRUST	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust				Yes	
PRADARIA AGROFLORESTAL LTDA AVE ALFONSO PENA 3504 RM 73 CTR CAMPO GRANDE, MATO GROSSO CEP 79002 BR 98-0642732	INVESTMENTS	BR	GLOBAL FOREST INVESTMENTS LLC	C Corporation	-22,173,376	95,981,252	100 %	Yes	
PROMONTORIA HOLDING MAP BV OUDER UTRECHTSEWEG 32 BAARN 3643 KN NL	INVESTMENTS	NL	CERBERUS MA PARTNERS LP	C Corporation	0	0	96.21 %	Yes	
PSI ATLANTIC REIT INC 530 OAK COURT DR STE 185 MEMPHIS, TN 37117 46-4502358	INVESTMENTS	DE	PSI ATLANTIC HOLDINGS LLC	C Corporation	-416,499	56,252,697	98.67 %	Yes	
PSI ATLANTIC TRS LLC 530 OAK COURT DR STE 185 MEMPHIS, TN 37117 46-5654629	INVESTMENTS	DE	PSI ATLANTIC REIT INC	C Corporation	-7,781	49,299	98.67 %	Yes	
PULAR SPA 2939 AV ISIDORA GOYENECHEA 11 FL LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-110,164	69,333	100 %	Yes	
QUETZAL BLUE SA CALLE 52 Y ELVIRA MENDEZ PANAMAN PM	INVESTMENTS	PM	PHEMUS CORP	C Corporation	0	0	100 %	Yes	
REGENT OFFICE FUND II REIT HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 47-2081357	INVESTMENTS	DE	REGENT OFFICE FUND II BLOCKER LLC	C Corporation	-423,353	17,997,061	100 %	Yes	
REPRESA PROPERTIES LTD PO 309GT UGLAND HSE S CHURCH ST GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C Corporation	-19,334	77,358,829	98.7 %	Yes	
RETIREMENT PLAN TRUST FOR EMPLOYEES OF HARVARD UNIVERSITY 1033 MASS AVE 3RD FL CAMBRIDGE, MA 02138 04-2636388	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Trust	88,129,432	804,468,016	100 %	Yes	
RIO MIRA PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO, RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	TERRACAL PROPRIEDADES LTDA	C Corporation	-90,281	22,849,443	98.7 %	Yes	

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Yes	No								
ROARING FORK INVESTMENT TRUST 250 YONGE ST STE 4200 TORONTO, ONTARIO M5B 2M6 CA 98-0458290	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	C Corporation	13,981,835	13,471,964	93 93 %	Yes	
ROMPLY MEROPS SRL 28-C C-TIN BUDISTEANUI ST 3RD FL BUCHAREST RO 98-0646095	INVESTMENTS	RO	PHEMUS CORP	C Corporation	-3,585,913	7,467,118	99 99 %	Yes	
ROSELLA HOLD TC PTY LTD 201 ELIZABETH ST SYDNEY NSW 2000 AS 98-1126654	AGRICULTURE	AS	BLUE MARBLE HOLDINGS CORP	C Corporation	0	0	100 %	Yes	
ROSELLA SUB TC PTY LTD 201 ELIZABETH ST SYDNEY NSW 2000 AS 98-1126678	AGRICULTURE	AS	ROSELLA HOLD TC PTY LTD	C Corporation	0	0	100 %	Yes	
ROSELLA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1120479	AGRICULTURE	CJ	BLUE MARBLE HOLDINGS CORP	C Corporation	-7,935,676	53,537,130	100 %	Yes	
ROUND TABLE INTEREST RATE FUND LTD 2ND FLR REGATTA OF PRK W BAY RD GRAND CAYMAN KY1 1205 CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	C Corporation	2,671,332	21,268,394	60 %	Yes	
RUBY ATLANTIC AJCP PROGRAM TRS LLC 133 NORTH JEFFERSON ST 4TH FL CHICAGO, IL 60661	INVESTMENTS	DE	RUBY ATLANTIC AJCP HOLDINGS LLC	C Corporation	-333,420	1,695,093	74 19 %	Yes	
RUBY ATLANTIC REIT INC HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 46-4632061	INVESTMENTS	DE	ATLANTIC US REAL ESTATE LLC	C Corporation	-3,080,101	34,135,014	100 %	Yes	
SANTA FILOMENA AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 12012ANS4 PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	IPE AGROINDUSTRIAL LTDA	C Corporation	0	0	95 16 %	Yes	
SCOLOPAX SRL BRASOV 8 VICTORIEI ST B1 42 BIS BRASOV COUNTY RO	INVESTMENTS	RO	PHEMUS CORP	C Corporation	31,733,152	2,500,531	99 99 %	Yes	
SCOUT CAPITAL LONG TERM LTD 89 NEXUS WAY GEORGE TOWN, GRAND CAYMAN KY19007 CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-1,058,987	0	63 %	Yes	
SERRA GRANDE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 12012ANS4 PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	1,132,119	14,603,937	96 12 %	Yes	
SOBRALIA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1084076	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	-2,456	9,880,985	100 %	Yes	
SOCIEDAD EXPLOTADORA AGRICOLA SPA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0632838	INVESTMENTS	CI	CLAG (CHILE) SPA	C Corporation	-2,098,935	36,243,780	100 %	Yes	
SORA LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1098256	INVESTMENTS	CJ	STELIS LTD	C Corporation	-2,745	6,850	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
Yes	No								
SOROTIVO AGROPECUARIA LTDA AV PEDROSO DE MORAES 12012ANS4 PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	IPE AGROINDUSTRIAL LTDA	C Corporation	2,248,277	4,638,992	96 12 %	Yes	
STELIS LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1083800	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	-2,454	9,880,286	100 %	Yes	
SUSTAINABLE TEAK PARTCIPACOES LTDA AVE GVRN P DE ARRUDA 10545 ARPRT VAREZEA GRANDE,MATO GROSSO CEP 78110 BR 98-0639215	INVESTMENTS	BR	BRAZIL TEAK LLC	C Corporation	181,149,706	268,875,139	100 %	Yes	
SUSTAINABLE TIMBERS SA AVE JUSTO AROSEMANA 32 ST E CORREGIMIENTO DE CALIDONIA PM	INVESTMENTS	PM	PHEMUS CORP	C Corporation	0	0	100 %	Yes	
TACORA SPA 2939 AV ISIDORA GOYENECHEA 11 FL LAS CONDES,SANTIAGO CI	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-62,292	379,677	100 %	Yes	
TAGUA SPA 2939 AV ISIDORA GOYENECHEA 11 FL LAS CONDES,SANTIAGO CI 98-1120143	INVESTMENTS	CI	COPAYAPU SPA	C Corporation	-195,364	329,532	100 %	Yes	
TDR SCOTLAND LP ONE STANHOPE GATE LONDON W1K 1AF UK 98-0471766	INVESTMENTS	UK	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	8,858,787	0	75 08 %	Yes	
TERENA SA JUNCAL 1327 21 FL MONTEVIDEO 11000 UY	INVESTMENTS	UY	PHEMUS CORP	C Corporation	-1,453,820	43,001,337	100 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE BAHIA LTDA FAZENDA BOQUEIRAO SN ZONA RURAL,BARRA CEP 47100 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-222,861	387,317	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MARANHAO LTDA FAZENDA SANTO ANT DA MANGA SN ZONA RURAL,MARANHAO CEP 65660 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-36,619	46,841	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MINAS GERAIS LTDA FAZENDA FLEXAS SN ZONA RURAL,MINAS GERAIS CEP 39290 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-861,364	4,210,307	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE PIAUI LTDA FAZENDA OITEIROS SN ZONA RURAL,GUADALUPE CEP 64840 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	-3,693,155	3,058,523	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE TOCANTINS LTDA FAZ ESPRODOVIA EST TO-373 KM 101 PEIXE CEP 77460 BR	INVESTMENTS	BR	TERRACAL ALIMENTOS E BIOENERGIA LTDA	C Corporation	518,516	3,385,592	98 7 %	Yes	
TERRACAL ALIMENTOS E BIOENERGIA LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO, RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE DEVELOPMENT V LTD	C Corporation	-10,813,115	14,140,186	98 7 %	Yes	
TERRACAL PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO, RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	-8,304	569	98 7 %	Yes	

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Yes	No								
TERRACAL PROPRIEDADES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO, RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	REPRESA PROPERTIES LTD	C Corporation	-291,418	57,675,147	98 7 %	Yes	
THIRD WRANGLER LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY11104 CJ 98-1167470	INVESTMENTS	CJ	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C Corporation	-3,443,352	130,840,023	100 %	Yes	
TINAMOU PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-1014421	INVESTMENTS	CJ	FRANCOLIN	C Corporation	0	250,000	100 %	Yes	
TOUCANET SA PLAZA 2000 16TH FL 50TH ST REPUBLIC OF PANAMA PM	INVESTMENTS	PM	PHEMUS CORP	C Corporation	-960,484	2,528,260	100 %	Yes	
TROGON PROPERTIES SA PH PLAZA 2000 BLDG 50TH ST REPUBLIC OF PANAMA PM	INVESTMENTS	PM	PHEMUS CORP	C Corporation	0	0	100 %	Yes	
TUNUYAN SA V FINTDEL CL TER 2 C ABAJO1 C AL MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C Corporation	-783	5,601,368	100 %	Yes	
UNITECA AGROFLORESTAL SA AVE GVRN P DE ARRUDA 10545 ARPRT VAREZEA GRANDE, MATO GROSSO CEP 78110 BR	INVESTMENTS	BR	SUSTAINABLE TEAK PARTICIPACOES LTDA	C Corporation	-21,789	38,007,326	88 89 %	Yes	
USRA ATLANTIC NET LEASE CAPITAL CORP 1360 AVE OF AMERICAS NEWYORK, NY 10019 45-2732642	INVESTMENTS	DE	USRA ATLANTIC CAPITAL PARTNERS LLC	C Corporation	6,761,883	158,327,036	71 93 %	Yes	
VALHOLL LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY11104 CJ 98-0668673	INVESTMENTS	CJ	PHEMUS CORP	C Corporation	-2,462,323	0	100 %	Yes	
VERIWASTE LP 20-22 BEDFORD ROW LONDON WC1R 4JS UK 98-0656246	INVESTMENTS	UK	HARVARD MANAGEMENT PRIVATE EQUITY CORP	C Corporation	-702	0	100 %	Yes	
VISTA VERDE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 12012ANS4 PINHEIROS, SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C Corporation	-1,726,898	19,802,845	96 12 %	Yes	
WESTERN ROSELLA TRUST 201 ELIZABETH ST SYDNEY NSW 2000 AS 98-1126861	AGRICULTURE	AS	GREEN ROSELLA TRUST	C Corporation	-3,512,322	106,271,283	100 %	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
AFRICA ACADEMY FOR PUBLIC HEALTH	R	282,107	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	B	2,621,217	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	D	2,236,993	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	J	853,000	CASH
AMERICAN REPERTORY THEATRE COMPANY INC	L	450,000	COST
AMERICAN REPERTORY THEATRE COMPANY INC	M	631,817	CASH
ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD	R	722,000	CASH
BLUE MARBLE HOLDINGS CORP	R	122,887,848	CASH
BLUE MARBLE HOLDINGS CORP	S	177,304,662	CASH
BOTSWANA-HARVARD AIDS INSTITUTE	O	22,659	COST
BOTSWANA-HARVARD AIDS INSTITUTE	R	6,721,246	CASH
CENTRE RECHERCHE EUROPEEN DE LA HBS	B	1,517,612	CASH
CENTRE RECHERCHE EUROPEEN DE LA HBS	O	16,197	COST
CENTRO HARVARD-D ROCKEFELLAR PARA ESTUDIOS LATINAMERICANOS AC	R	62,000	CASH
CHENNAI 2007	R	59,625,653	CASH
DEMETER HOLDINGS CORP	R	118,300,219	CASH
DEMETER HOLDINGS CORP	S	91,135,723	CASH
DG PARTICIPANTS LTD	R	25,610,000	CASH
DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	C	1,672,458	CASH
DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	N	15,460	COST
DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	O	279,207	COST
FRIENDS OF HARVARD HONG KONG TRUST	S	5,200,000	CASH
FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA	B	325,000	CASH
FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA	D	30,000	CASH
FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA	O	119,575	COST

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
FUNDACION DRCLAS CHILE	R	530,000	CASH
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	C	4,175,000	CASH
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	N	13,272	COST
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	O	398,812	COST
HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	A	926,460	CASH
HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	B	1,025,000	CASH
HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	L	1,400,000	COST
HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	Q	2,736,281	COST
HANSJORG WYSS INST FOR BIOLOGICALLY INSPIRED ENGINEERING AT HARVARD UNIV IN C	S	198,881	CASH
HARVARD ARASTIRMA VE EGITIM MERKEZI ISTANBUL LIMITED SIRKETI	M	675,869	COST
HARVARD BUSINESS SCHOOL INTERACTIVE INC	Q	16,764,107	COST
HARVARD BUSINESS SCHOOL INTERACTIVE INC	S	12,787,929	CASH
HARVARD BUSINESS SCHOOL PUBLISHING ASIA PACIFIC LTD	P	359,633	COST
HARVARD BUSINESS SCHOOL PUBLISHING CORP	A	14,371,297	CASH
HARVARD BUSINESS SCHOOL PUBLISHING CORP	G	172,445	COST
HARVARD BUSINESS SCHOOL PUBLISHING CORP	H	5,592,218	COST
HARVARD BUSINESS SCHOOL PUBLISHING CORP	Q	10,666,660	COST
HARVARD BUSINESS SCHOOL PUBLISHING CORP	S	31,760,694	CASH
HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LTD	N	151,309	COST
HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LTD	P	491	COST
HARVARD BUSINESS SCHOOL PUBLISHING FRANCE	N	10,040	COST
HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD	G	283,317	COST
HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD	M	4,816	COST
HARVARD CENTER SHANGHAI CO LTD	M	4,970,553	COST
HARVARD COMMINGLED ACCOUNT	S	400,000,000	CASH

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(a) Name of related organization	(b) Transaction type(a-s)	(c) Amount Involved	(d) Method of determining amount involved
HARVARD DEDICATED ENERGY LIMITED	H	19,134,011	COST
HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	M	1,565,477	COST
HARVARD MAGAZINE INC	A	122,551	COST
HARVARD MAGAZINE INC	R	1,530,000	CASH
HARVARD MANAGEMENT COMPANY INC	D	12,174,658	CASH
HARVARD MANAGEMENT COMPANY INC	L	1,231,251	COST
HARVARD MANAGEMENT COMPANY INC	M	210,425,323	CASH
HARVARD MANAGEMENT PRIVATE EQUITY CORP	R	2,891,119,239	CASH
HARVARD MANAGEMENT PRIVATE EQUITY CORP	S	2,968,971,271	CASH
HARVARD NEURODISCOVERY CENTER INC	C	1,960,867	CASH
HARVARD NEURODISCOVERY CENTER INC	N	969,752	COST
HARVARD NEURODISCOVERY CENTER INC	O	1,727,613	COST
HARVARD PRIVATE CAPITAL HOLDINGS INC	R	5,665,751	CASH
HARVARD PRIVATE CAPITAL HOLDINGS INC	S	300,603,595	CASH
HARVARD PRIVATE CAPITAL REALTY INC	R	1,604,732,771	CASH
HARVARD PRIVATE CAPITAL REALTY INC	S	1,787,458,671	CASH
HARVARD REAL ESTATE - ALLSTON INC	R	2,213,226	CASH
HARVARD REAL ESTATE INC	C	58,252	CASH
HARVARD UNIVERSITY PRESS OF NEW YORK	P	536,852	COST
HARVARD UNIVERSITY PRESS LTD	D	1,987,345	CASH
HARVARD UNIVERSITY PRESS LTD	G	3,869,035	COST
HARVARD UNIVERSITY PRESS LTD	L	150,000	COST
HARVARD UNIVERSITY PRESS LTD	P	154,112	COST
HARVARD UNIVERSITY PRESS LTD	S	4,800,000	CASH
LONGSTOCKING INVESTMENT CORP	R	1,416	CASH

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PHEMUS CORP	R	622,725,405	CASH
PHEMUS CORP	S	1,322,388,941	CASH
RED TOP INC	S	19,096	CASH
SHIPPING VENTURE CORP	R	53,451,372	CASH
SHIPPING VENTURE CORP	S	28,789,018	CASH
STUDENT CLUBS OF HBS INC	A	19,241	COST
STUDENT CLUBS OF HBS INC	C	40,000	CASH
STUDENT CLUBS OF HBS INC	L	68,500	COST
THIRD WRANGLER LTD	R	417,017,429	CASH
TRUSTEES FOR HARVARD UNIVERSITY	C	10,568,417	CASH
TRUSTEES FOR HARVARD UNIVERSITY	L	9,371,089	COST