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DLN: 93493043016356

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

	the 3	2014 col	andar voar ortav voar bosin	ning 04 01 2014 and anding	03-31-2015				
		pplicable	endar year, or tax year begini C Name of organization		03-31-2013		D Emple	oyer iden	tification number
	ress ch		NATIONAL ASSOCIATION OF LETT	TER CARRIERS				, 114650	
		_	% NICOLE RHINE Doing business as				. 53-0	114050	
	al retur		Doing business as						
Fina				ıf maıl ıs not delivered to street addre	ess) Room/suite	e	E Teleph	one numb	per
		nınated	100 Indiana ave NW				(202	393-4	695
	ended r		City or town, state or province, own WASHINGTON, DC 200012144	country, and ZIP or foreign postal cod	е		G Gross	receints \$	1,514,468,856
J App	lication	pending	F Name and address of	nringinal officer				•	
			FREDRIC ROLANDO	principal officer		H(a) Is the sub-	us a grou rdinates १		for ┌ Yes ┌ No
			100 INDIANA AVE NW WASHINGTON,DC 200	0.1					
			WASHINGTON, DC 200	01		H(b) Are	all subord ided?	ınates	Γ Y es Γ No
Tax	c-exem	pt status	「 501(c)(3) ▼ 501(c) (5)	◀ (insert no)	527			nalıst ((see instructions)
	ebsite	: - ww	w nalc org			H(c) Gro	up exemp	tion num	nher 🕨
				. .		1			
	n of org rt I		Corporation Trust Associ	ation Other F		L Year of fo	omation 1	889 M	State of legal domicile DO
				ssion or most significant activi					
Governance	-			carriers who are emplo					sets
	3 1	Number	of voting members of the gove	erning body (Part VI, line 1a)			_	3	2.8
Activities &				rs of the governing body (Part				4	(
Ĭ				ın calendar year 2014 (Part V				5	506
PC.	6 T	Γotal nu	mber of volunteers (estimate	ıfnecessary)				6	(
	7 a ⊺	Γotal un	related business revenue fron	n Part VIII, column (C), line 1	2			7a	554,085
	ь	Net unre	lated business taxable incom	ne from Form 990-T, line 34				7b	
						Pric	or Year		Current Year
a)	8			, line 1h)				675	20,461
Ravenue	9	_	·	[, line 2g)		1,	340,748		1,344,473,920
Нэу	10			ımn (A), lines 3, 4, and 7d). A), lines 5, 6d, 8c, 9c, 10c, an			1,038		15,379,855
	11 12			11 (must equal Part VIII, colu	-		1,036	.011	1,321,333
						1,	406,311	.549	1,361,195,569
	13			art IX, column (A), lines 1–3)			270		296,382
	14			rt IX, column (A), line 4) .		1,	192,282	.662	1,274,628,864
g)	15	Saları 5-10)		oyee benefits (Part IX, column	(A), lines		58,151	910	70,485,611
Expenses	16a	Profes	sional fundraising fees (Part	IX, column (A), line 11e) .				0	0
<u>\$</u>	b	Total fu	ndraising expenses (Part IX, column	ı (D), line 25) ► 0					
ш	17	Other	expenses (Part IX, column (A	A), lines 11a-11d, 11f-24e)			58,112	748	73,708,077
	18	Total	expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	1,	308,817	.883	1,419,118,934
	19	Reven	ue less expenses Subtract lı	ne 18 from line 12			97,493	666	-57,923,365
Net Assets or Fund Balances						_	g of Curre Year	ent	End of Year
Set Sea	20	Total	assets (Part X, line 16)				925,516	.994	907,970,685
A As	21						440,720		387,793,489
žĒ	22	Net as	sets or fund balances Subtra	act line 21 from line 20			484,796	.248	520,177,196
Par	t II	Sign	ature Block						
my kr prepa	nowled rer ha	ge and s any ki	belief, it is true, correct, and on nowledge ** ature of officer	examined this return, including complete Declaration of prepa		an officer) is			
Here	•		LE RHINE SECRETARY-TREASURER or print name and title						
		P	rınt/Type preparer's name	Preparer's signature	Da		eck 🗀 ıf	PTIN	
Paid	i	0	DAVID P DORSEY	DAVID P DORSEY		16-02-10 sel	f-employed	P00178	158
	pare		irm's name 🕨 BOND BEEBE PC			Fin	n's EIN 🟲		
Hea			ırm's address ► 4600 EAST-WEST H	IGHWAY SUITE 900		Pho	one no (30	1) 272-60	00

BETHESDA, MD 208143423

Use Only

✓ Yes ☐ No

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	Yes	
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 2	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 64,790			
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country 🕨			
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? \cdot .	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
J	The state of sp, and the organization merconnected in the state of the	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	.		
-	were not tax deductible?	6b		
7 a	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		
	services provided to the payor?			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time			
	during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
17=	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the	124		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	ĺ	Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

See med detronor									
Check if Schedule O contains a response or note to any line in this Part VI	_			_	_	_	_	_	Ī

Se	ction A. Governing Body and Management							
					Yes	No		
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	28					
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?							
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management con			3		No		
4	Did the organization make any significant changes to its governing documents since filed?	the p	rior Form 990 was	4		No		
5	Did the organization become aware during the year of a significant diversion of the or	rganız	ation's assets? .	5		No		
6	Did the organization have members or stockholders?			6	Yes			
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?			7a	Yes			
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?			7b	Yes			
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ui	ndertaken during the					
а	The governing body?			8a	Yes			
b	b Each committee with authority to act on behalf of the governing body?							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i>			9		No		
Se	ction B. Policies (This Section B requests information about policies not a	requi	ired by the Internal R	evenu	ıe Cod	e.)		
					Yes	No		
10a	Did the organization have local chapters, branches, or affiliates?			10a	Yes			
b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization			10b	Yes			
11a	Has the organization provided a complete copy of this Form 990 to all members of it the form?	s gov	erning body before filing	11a	Yes			
b	$ \label{eq:describe} \textbf{Describe in Schedule O} \ \ \textbf{the process, if any, used by the organization to review this Formula (a)} $	orm 9	90					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13 $$.			12a		No		
b	Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?	ly inte	rests that could give	12b				
c	Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done	the p	olicy? If "Yes," describe	12c				
13	Did the organization have a written whistleblower policy?			13		Νo		
14	Did the organization have a written document retention and destruction policy? .			14	Yes			
15	Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the							
а	The organization's CEO, Executive Director, or top management official			15a		No		
b	Other officers or key employees of the organization			15b		Νo		
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	orsim	ılar arrangement wıth a	16a		No		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	e step	s to safeguard the	16b				

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed▶
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available. Check all that apply
 - Own website Another's website Vupon request Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►NICOLE RHINE

100 INDIANA AVE NW

WASHINGTON, DC 20001 (202) 393-4695

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

any hours for related organizations (W- organizations (W- organizations (W- organization (W- 2/1099-MISC) organization related	(A) Name and Title	for related organizations below		•	` `	organization and
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Form 990 (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	•			
C	Total from continuation sheets to Part VII, Section A	•			
d	Total (add lines 1b and 1c)	•	4,394,006	211,383	2,073,024

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►31

			Yes	No		
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee					
	on line 1a? If "Yes," complete Schedule J for such individual	3		No		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such					
	ındıvıdual	4	Yes			
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for					
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		No		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation					
CIGNA HEALTHCARE, 10490 LITTLE PATUXENT PKWY STE 400 COLUMBIA, MD 21044	NETWORK ADMIN FEES	17,206,768					
ALERE HEALTH IMPROVEMENT COMPANY, 3200 WINDY HILL ROAD ATLANTA, GA 30339	HEALTH MGT SERVICES	4,280,804					
PEAKE-DELANCY PRINTING LLC, 2500 SCHUSTER DRIVE CHEVERLY, MD 20781	PRINTING SERVICES	3,170,756					
UNITED BEHAVIORAL HEALTH, 425 Market St 18th FI SAN FRANCISCO, CA 94105	NETWORK ADMIN FEES	2,448,100					
MULTIPLAN, PO BOX 29380 NEW YORK, NY 10087	NETWORK ADMIN FEES	2,247,636					
2 Total number of independent contractors (including but not limited to those listed above) who received more than							

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶29

Other Revenue	

Part V		Statement o	f Revenue					r age 3
			ule O contains a respoi	nse or note to any lu				<u></u>
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
u L	1a	Federated cam	paigns 1a					
ant	ь	Membership du	es 1b					
ي ق	c	Fundraising ev	ents 1c					
#S, ≒	d	Related organiz	zations 1d					
છું.≌	e	Government grant						
Contributions, Gifts, Grants and Other Similar Amounts		_		20,461	ļ	ļ		
utic Tër	f	similar amounts no	ons, gifts, grants, and 1f ot included above					
를	g	Noncash contributi 1a-1f \$	ons included in lines					
in d	h	Total. Add line	s 1 a - 1 f		20,461			
				Business Code				
IIIe	2a	CONTINGENCY RE	SERVE	525100	1,305,015,866	1,305,015,866		
94. 84.	Ь	MEMBERSHIP DUE	S AND ASSESSMENTS	900004	38,885,807	38,337,873	547,934	
e H	c	LOGO ITEMS (NET	SALES)	900099	313,560	313,560	· ·	
ž	d	PREMIUMS	_	525100	258,687	258,687		
Program Serwoe Revenue	e				· · ·			
gra	f	All other progra	am service revenue					
څ	g	Total Add lines	s 2a-2f	▶	1,344,473,920			
	3		ome (including dividen		1,344,473,320			
		and other sımıl	aramounts)	🟲 📗	16,497,461			16,497,461
	4		stment of tax-exempt bond	`	0 654,160			654,160
	5	Royalties .	(ı) Real	► (II) Personal	034,100			054,100
	6a	Gross rents	(I) Keal	(II) F el Soliai				
	ь	Less rental						
	c	expenses Rental income	0	0				
	d	or (loss)	me or (loss)		0			
	-	ivee remedi into	(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	151,941,322					
	b	Less cost or other basis and	153,055,780	3,148				
	c	sales expenses Gaın or (loss)	-1,114,458	-3,148				
	d	Net gain or (los	ss)		-1,117,606			-1,117,606
une	8a	Gross income fevents (not inc	=					
Other Revenue		of contributions See Part IV, lir	s reported on line 1c) ne 18 a					
ф	ь		penses b					
0	c		(loss) from fundraising	events 🛌	0			
	9a		rom gaming activities ne 19 a					
	ь	Less direct ex	penses b					
	C		(loss) from gamıng actı	vities	0			
	10a	Gross sales of returns and allo		183,096				
	ь	Less cost of g	oods sold b	214,359				
	С	Net income or	(loss) from sales of inv	entory 🛌	-31,263			-31,263
		Miscellaneou		Business Code		Ţ		
	11a	ADVERTISING	_	541800	6,151		6,151	605.55
	b	MISCELLANEC	ous	900099	692,285			692,285
	С	A.II						
	d	All other reven	ļ					
	e		s 11a-11d	ļ-	698,436			
	12	Total revenue.	See Instructions .	· · · · •	1,361,195,569	1,343,925,986	554,085	16,695,037

Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete colu

Check if Schedule O contains a response or note to any line in this Part IX								
Do no 7b, 8l	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	173,400						
2	Grants and other assistance to domestic individuals See Part IV, line 22	122,982						
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0						
4	Benefits paid to or for members	1,274,628,864						
5	Compensation of current officers, directors, trustees, and	1,274,020,004						
3	key employees	4,837,960						
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0						
7	Other salaries and wages	30,034,851						
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	6,765,377						
9	Other employee benefits	26,141,341						
10	Payroll taxes	2,706,082						
11	Fees for services (non-employees)							
а	Management	0						
b	Legal	1,166,150						
c	Accounting	671,672						
d	Lobbying	0						
e	Professional fundraising services See Part IV, line 17	0						
f	Investment management fees	262,513						
g	Other (If line 11g amount exceeds 10 $\%$ of line 25, column (A) amount, list line 11g expenses on Schedule O)	4,980,679						
12	Advertising and promotion	271,045						
13	Office expenses	13,753,497						
14	Information technology	1,536,940						
15	Royalties	0						
16	Occupancy	2,753,210						
17	Travel	3,975,882						
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0						
19	Conferences, conventions, and meetings	4,227,411						
20	Interest	0						
21	Payments to affiliates	1,795,008						
22	Depreciation, depletion, and amortization	862,283						
23	Insurance	377,591						
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)							
а	HBP PROGRAM COSTS	29,396,957						
b	PPACA FEES	6,926,437						
c	TAXES - OTHER	385,671						
d	TRAINING	234,247						
е	All other expenses	130,884						
25	Total functional expenses. Add lines 1 through 24e	1,419,118,934						
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)							

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line i	ii uiis l	ait A			· · · · · · · · · · · · · · · · · · ·
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			Degining of year	1	O O
	2	Savings and temporary cash investments			245,598,928	2	177,432,454
	3	Pledges and grants receivable, net	0	3	0		
	4	Accounts receivable, net	54,349,382	4	62,475,227		
	5	Loans and other receivables from current and former officers,		-	02,413,221		
		employees, and highest compensated employees Complete Schedule L	o	5	0		
ts	6	Loans and other receivables from other disqualified persons (section $4958(f)(1)$), persons described in section $4958(c)(3)$ employers and sponsoring organizations of section $501(c)(9)$ beneficiary organizations (see instructions) Complete Part II	nd contributing tary employees'	0		0	
Assets	_	Nakaa and laana maasushiis mak			649,219		639,589
Ą	7	Notes and loans receivable, net			393,937	8	373,181
	8	Inventories for sale or use			1,881,459	9	2.074.400
	9	Prepaid expenses and deferred charges		 I	1,001,409	9	2,074,400
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	13,016,268	ı.		
	Ь	Less accumulated depreciation	10b		3,650,966	10c	3,406,505
	11	Investments—publicly traded securities	501,628,269	11	538,731,635		
	12	Investments—other securities See Part IV, line 11	4,291,228	12	4,617,131		
	13	Investments—program-related See Part IV, line 11	0	13	0		
	14	Intangible assets	0	14	0		
	15	Other assets See Part IV, line 11	113,073,606	15	118,220,563		
	16	Total assets. Add lines 1 through 15 (must equal line 34) .	925,516,994	16	907,970,685		
	17	Accounts payable and accrued expenses			16,304,631	17	11,217,525
	18	Grants payable	0	18	0		
	19	Deferred revenue	1,208,882	19	1,265,420		
	20	Tax-exempt bond liabilities	0	20	0		
Ø	21	Escrow or custodial account liability Complete Part IV of Sc	0	21	0		
Liabilitie	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqua		rustees,			
qе		persons Complete Part II of Schedule L	0	22	0		
	23	Secured mortgages and notes payable to unrelated third part	0	23	0		
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0	
	25	Other liabilities (including federal income tax, payables to reand other liabilities not included on lines 17-24) Complete P					
		D	423,207,233	25	375,310,544		
	26	Total liabilities. Add lines 17 through 25			440,720,746	26	387,793,489
ş Ç		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	✓ ar	d complete			
ğ	27	Unrestricted net assets		484,626,378	27	519,994,387	
<u> </u>	28	Temporarily restricted net assets	69,870	28	82,809		
ē	29	Permanently restricted net assets			100,000	29	100,000
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check	here 🕨	- 「 and			
ō	20	complete lines 30 through 34.				20	
ets	30	Capital stock or trust principal, or current funds				30	
Assets or	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other			404 700 040	32	E20 477 400
Š	33	Total net assets or fund balances			484,796,248	33	520,177,196
	34	Total liabilities and net assets/fund balances			925,516,994	34	907,970,685

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
1	Total revenue (must equal Part VIII, column (A), line 12)				
-	Total levellae (mast equal late viii, estamm (xx), mie 12)	1		1,361,	195,569
2	Total expenses (must equal Part IX, column (A), line 25)	2		1,419,1	118,934
3	Revenue less expenses Subtract line 2 from line 1	3		-57,9	923,365
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			796,248
5	Net unrealized gains (losses) on investments	5		-	744,994
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		73,5	559,319
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		520,1	177,196
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed or	ו		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

Software ID: **Software Version:**

EIN: 53-0114650

Name: NATIONAL ASSOCIATION OF LETTER CARRIERS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) A verage hours per week (list any hours for related	more the persough and a	ion (nan o n is b	ne b oth ctor/	ot check oox, unless an officer /trustee)			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		-,,	related organizations
(1) FREDRIC V ROLANDO PRESIDENT	40 0	х		х				223,401	0	173,132
(1) TIMOTHY C O'MALLEY EXECUTIVE VICE-PRESIDENT	40 0	х		х				192,175	0	61,908
(2) LEW DRASS VICE PRESIDENT	40 0	х		х				173,099	0	59,682
(3) NICOLE RHINE SECRETARY-TREASURER	40 0	х		х				176,462	0	46,839
(4) JANE E BROENDEL	40 0	х		х				175,682	0	108,227
SECY-TREAS (THRU 12/2014) (5) JUDY WILLOUGHBY	0 0 40 0	X		X				129,322	0	58,328
ASSISTANT SECRETARY-TREASURER (6) BRIAN RENFROE	0 0 40 0	x		X				158,593	0	21,875
DIRECTOR, CITY DELIVERY (7) MANUAL L PERALTRA JR	0 0 40 0	X		Х				170,822	0	161,786
DIRECTOR SAFETY & HEALTH (8) RON WATSON	0 0 40 0	X		X				177,116	0	30,828
DIRECTOR, RETIRED MEMBERS (9) MYRA WARREN	0 0									·
DIRECTOR, LIFE INSURANCE (10) BRIAN HELLMAN	40 0 34 0	X		X				0	178,601	76,525
DIRECTOR, HEALTH BENEFIT PLAN (11) LAWRENCE D BROWN JR	6 0 40 0	X		X				149,068	26,306	54,489
CHAIRMAN, NATIONAL TRUSTEE (12) MIKE GILL	0 0	X		X				37,662	0	6,351
NATIONAL TRUSTEE (13) RANDALL L KELLER	0 0	X		Х				34,521	0	86,675
NATIONAL TRUSTEE (14) CHRISTOPER JACKSON	0 0	X		Х				43,446	0	3,693
NATL BUSINESS AGENT REGION 1 (15) PAUL PRICE	0 0	Х		Х				125,321	0	48,000
NATL BUSINESS AGENT REGION 2 (16) MICHAEL CAREF	0 0	Х		Х				121,736	0	66,996
NATL BUSINESS AGENT REGION 3	0 0	х		Х				7,244	0	5,074
(17) NEAL TISDALE NBA REGION 3 (THRU 12/2014)	0 0	х		х				130,236	0	60,303
(18) ROGER W BLEDSOE NATL BUSINESS AGENT REGION 4	40 0	х		х				121,767	0	56,801
(19) MIKE BIRKETT NATL BUSINESS AGENT REGION 5	0 0	х		х				94,163	0	46,548
(20) DANNY PITTMAN NBA REGION 5 (THRU 12/2014)	40 0	х		х				128,628	0	45,325
(21) PATRICK C CARROLL NATL BUSINESS AGENT REGION 6	40 0	х		х				126,040	0	56,030
(22) CHRIS WITTENBURG NATL BUSINESS AGENT REGION 7	40 0	х		х				131,141	0	41,820
(23) PETE MOSS NATL BUSINESS AGENT REGION 8	40 0	х		х				124,463	0	64,295
(24) KENNETH GIBBS NATL BUSINESS AGENT REGION 9	40 0	х		х				96,575	0	30,427
	•					•				<u> </u>

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th persoi and a	ion (d ian oi i is b	ne b oth ctor/	ox, u an of trus	nless ficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	lanizations Strain Strain		=ormer			related organizations			
(26) KATHY BALDWIN	40 0	х		х				124,792	0	51,155
NATL BUSINESS AGENT REGION 10 (1) DANIEL E TOTH	0 0 40 0									
NATL BUSINESS AGENT REGION 11	0 0	×		Х				124,046	0	48,810
(2) WILLIAM J LUCINI	40 0									
NATL BUSINESS AGENT REGION 12	0 0	X		Х				127,692	0	76,015
(3) TIMOTHY W DOWDY	40 0	,		· ·				120 271	0	44.164
NATL BUSINESS AGENT REGION 13	0 0	X		X				128,271	0	44,164
(4) JOHN J CASCIANO	40 0	x		х				127,501	0	58,418
NATL BUSINESS AGENT REGION 14	0 0	,						121,7001		
(5) LARRY CIRELLI NATL BUSINESS AGENT REGION 15	40 0	x		x				122,299	0	61,987
(6) JAMES W SAUBER	40 0					х		168,070	0	129,837
(7) NEIL BOWLING	40 0									
DIRECTOR OF INFO TECHNOLOGY	0 0					х		111,471	0	58,014
(8) BERNARD PERLMUTTER	37 6									
ADMINISTRATOR - HEALTH PLAN	2 4					Х		101,453	6,476	29,041
(9) DEBRA J PRICE	40 0									
DIRECTOR OF FINANCE	0 0					X		104,874	0	35,036
(10) JAMES HOLLAND	40 0							104.054	0	0 500
DIRECTOR OF RESEARCH	0 0					Х		104,854	U	8,590

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

DLN: 93493043016356

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

OMB No 1545-0047

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** NATIONAL ASSOCIATION OF LETTER CARRIERS Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter directly delivered to a 0 separate political organization If none. enter-0-(1) NALC COMMITTEE ON 100 INDIANA AVE NW 52-1269023 3,145,423 LETTER CARRIER'S POL WASHINGTON, DC 20001

5 c	hedule C (Form 990 or 990-EZ) 2014					Page 2						
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768							
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,						
	Limits on Lobbying E (The term "expenditures" means an		(a) Filing organization's totals	(b) Affiliated group totals								
1a	Total lobbying expenditures to influence public o											
b	Total lobbying expenditures to influence a legisla											
c	Total lobbying expenditures (add lines 1a and 1b	o)										
d	Other exempt purpose expenditures											
e	Total exempt purpose expenditures (add lines 1	c and 1d)										
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both									
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax										
	Not over \$500,000	20% of the amount on lir	ne 1e									
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00								
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000								
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00								
	Over \$17,000,000	\$1,000,000										
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)										
h	Subtract line 1g from line 1a If zero or less, ente	er-0-										
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -										
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No						
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five						
	Lobbying Expe	enditures During	4-Year Avera	ging Period								
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total						
2a	Lobbying nontaxable amount											
ь	Lobbying ceiling amount (150% of line 2a, column(e))											
c	Total lobbying expenditures											
d	Grassroots nontaxable amount											
e	Grassroots ceiling amount (150% of line 2d, column (e))											

Grassroots lobbying expenditures

Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)).	ОТ				
For a	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(8	a)		(b)	
activ		Yes	No	/	Mour	nt
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			1		
c	Media advertisements?			1		
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	O ther activities?					
j	Total Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912			1		
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6).	01(c)(5),	or s		
	Wans authorities III (000) an area of duran managed and durable land area of a 2		ſ		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		-	1	Yes	NI -
2 3	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year?		-	3		No No
	t III-B Complete if the organization is exempt under section 501(c)(4), section 5	01/6	\ <u>\</u>			
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
Pa	art IV Supplemental Information					
Pro	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group see instructions), and Part II-B, line 1 Also, complete this part for any additional information	lıst),	Part I	[-A, l	ınes 1	and
	Return Reference Explanation					
ORG	T I-A, LINE 1 - SANIZATION'S POLITICAL THE AMOUNT EXPENDED FOR POLITICAL CAMPAIGN ACTIVITIES REPRESENTS THOSE COSTS ASSOCIATED WITH COMMUNICATION 1PAIGN ACTIVITIES				ZATIC) N

Part IV Supplemental Information (continued)						
Return Reference	Explanation					

Schedule C (Form 990 or 990EZ) 2014

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DLN: 93493043016356

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Supplemental Financial Statements

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

riai Revenue Sei		1990) and its instructions is at www.irs	3.g01/101330	Tuspection
	e organization SOCIATION OF LETTER CARRIERS		Employer identifica 53-0114650	tion number
	Organizations Maintaining Donor Advorganization answered "Yes" to Form 990,			. Complete if the
		(a) Donor advised funds	(b) Funds and o	ther accounts
Total nu	umber at end of year			
A ggrega	ate value of contributions to (during year)			
A ggrega	ate value of grants from (during year)			
A ggrega	ate value at end of year			
	e organization inform all donors and donor adviso are the organization's property, subject to the or		or advised	┌ Yes ┌ No
used or	e organization inform all grantees, donors, and do nly for charitable purposes and not for the benef ring impermissible private benefit?			┌ Yes
art II (Conservation Easements. Complete if	the organization answered "Yes" t	o Form 990, Part IV	, line 7.
Purpose	e(s) of conservation easements held by the orga	anızatıon (check all that apply)		
	servation of land for public use (e g , recreation	<u> </u>	historically important	
	tection of natural habitat	Preservation of a	certified historic struct	ture
Pres	servation of open space			
	ete lines 2a through 2d if the organization held a	qualified conservation contribution in t	the form of a conservat	ion
easeme	ent on the last day of the tax year		Held at the	End of the Year
Total nu	umber of conservation easements		2a	Lilu of the real
	creage restricted by conservation easements		2b	
	r of conservation easements on a certified histo	ric structure included in (a)	2c	
	r of conservation easements included in (c) acq	, <i>,</i>		
	structure listed in the National Register		2d	
Number	r of conservation easements modified, transferr	ed, released, extinguished, or terminate	ed by the organization (during
the tax	year F			
Number	r of states where property subject to conservati	on easement is located ►		
	he organization have a written policy regarding tement of the conservation easements it holds?	he periodic monitoring, inspection, hand	dling of violations, and	┌ Yes ┌ No
Staff an ▶-	nd volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation easer	ments during the year	
A mount	t of expenses incurred in monitoring, inspecting	. and enforcing conservation easements	s during the vear	
	tor expenses incurred in monitoring, inspecting	, and emoreing conservation casements	s during the year	
Does ea	ach conservation easement reported on line 2(c ction 170(h)(4)(B)(ii)?	l) above satisfy the requirements of sec	tion 170(h)(4)(B)(ı)	┌ Yes ┌ No
balance	XIII, describe how the organization reports cor e sheet, and include, if applicable, the text of the anization's accounting for conservation easeme	e footnote to the organization's financial		
	Organizations Maintaining Collections Complete if the organization answered "Ye		or Other Similar <i>i</i>	Assets.
works o	rganization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asse e, provide, in Part XIII, the text of the footnote t	ts held for public exhibition, education,	or research in furthera	
If the o	organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar assess, provide the following amounts relating to these	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statement and balance	
(i) Rev	renue included in Form 990, Part VIII, line 1		► \$	
(ii) _{Ass}	sets included in Form 990, Part X			
If the o	organization received or held works of art, historing amounts required to be reported under SFAS			
Revenu	ue included in Form 990, Part VIII, line 1		► \$	
	included in Form 990, Part X		• ·	
~33613	meraded in Form 330, Fait A		- →	

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of collection items (check all that apply) Public exhibition	fits	
b Scholarly research e Other		
c Preservation for future generations		
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII		
5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar	_	_
	Yes	l No
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 99 Part IV, line 9, or reported an amount on Form 990, Part X, line 21.	U, 	
Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?	Yes	┌ No
b If "Yes," explain the arrangement in Part XIII and complete the following table		
Amo	unt	
C Beginning balance		
d Additions during the year		
e Distributions during the year le		
f Ending balance		
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?	Yes	∏ No
b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII		Γ
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.		
	e) Four y	ears back
1a Beginning of year balance		
b Contributions		
c Net investment earnings, gains, and losses		
d Grants or scholarships		
e Other expenditures for facilities and programs		
f Administrative expenses		
g End of year balance		
2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as		
a Board designated or quasi-endowment ►		
b Permanent endowment ▶		
c Temporarily restricted endowment ►		
The percentages in lines 2a, 2b, and 2c should equal 100%		
3a Are there endowment funds not in the possession of the organization that are held and administered for the		
organization by	Yes	No
(i) unrelated organizations		
(ii) related organizations	' 	<u> </u>
4 Describe in Part XIII the intended uses of the organization's endowment funds		
Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Par	TV li	 ne
11a. See Form 990, Part X, line 10.		
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation	(d) Bo	ook value
1a Land		
b Buildings		0
-		242.700
c Leasehold improvements		342,798
	 	1,408,226
c Leasehold improvements		

(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		cost of end of year market value
(2)Closely-held equity interests		
Other		
Table (Colors (b) south and Fars 200 Park V and (D) has 12)	<u> </u>	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related. C	omplete if the organization	
See Form 990, Part X, line 13.	-	
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		Cost of end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	b	
		J, Part IV, line 11d See Form 990, Part X, line 15
(a) Desc	rıptıon	(b) Book value
(1) PREMIUMS DUE & ACCRUED		113,727,080
(2) ACCRUED INTEREST & DIVIDENDS		2,951,942
(3) DUE FROM RELATED ENTITIES (4) DEPOSITS		1,499,913
(4) DEF 03113		41,020
Total. (Column (b) must equal Form 990, Part X, col.(B) line .	15.)	
Part X Other Liabilities. Complete if the org		o Form 990, Part IV, line 11e or 11f. See
Form 990, Part X, line 25.	(h) Book value	
1 (a) Description of liability	(b) Book value	
Federal income taxes BENEFITS INCURRED BUT UNPAID	155 084 323	
POSTRETIREMENT BENEFITS	155,084,323 147,112,679	
OPM SPECIAL RESERVE	61,300,429	
DUE TO BRANCHES & STATES	6,336,298	
INTERCOMPANY PAYABLE	3,860,733	
UNREALIZED LOSS ON SECURITIES	1,022,682	
ACA FEES PAYABLE	593,400	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	▶ 375,310,544	

^{2.} Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

Part		Revenue per Audited Financial Sta Wered 'Yes' to Form 990, Part IV, line		nts With Revenue	per R	eturn Complete If
1	-	er support per audited financial statements			1	1,381,280,344
2	· - ·	ut not on Form 990, Part VIII, line 12				, , , , , , , , , , , , , , , , , , ,
а		on investments	2a	19,744,994		
b		acılıtıes	2b			
c		S	2c			
d			2d	343,489		
e	Add lines 2a through 2d .		<u> </u>		2e	20,088,483
3	Subtract line 2e from line 1 .				3	1,361,191,861
4		0, Part VIII, line 12, but not on line 1				· · ·
а		uded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII		4b	3,708		
С	Add lines 4a and 4b		·		4c	3,708
5	Total revenue Add lines 3 an	d 4c. (This must equal Form 990, Part I, line	12)		5	1,361,195,569
Part		xpenses per Audited Financial St			s per	Return. Complete
		swered 'Yes' to Form 990, Part IV, line			T .	1 424 420 260
1	·	raudited financial statements	•		1	1,421,138,268
2		it not on Form 990, Part IX, line 25	ا م			
a		acılıtıes	2a		-	
b	•				1	
C			2c		-	
d			2d	2,019,334	1	2.010.224
e 2	_		•		2e 3	2,019,334
3 4					-	1,419,118,934
		0, Part IX, line 25, but not on line 1: uded on Form 990, Part VIII, line 7b	4a			
a b			4a 4b		1	
c					4c	
5					5	1,419,118,934
	Supplemental In		10 10	,		1,419,110,934
Provi Part '	de the descriptions required fo	Part II, lines 3, 5, and 9, Part III, lines 1a , lines 2d and 4b, and Part XII, lines 2d and				de any additional
	Return Reference	Explanation				
PART FOOT	X, LINE 2 - FIN 48 NOTE	Accounting principles generally accepted evaluate income tax positions taken and a an uncertain position that more likely than Internal Revenue Service Management had that as of March 31, 2015 there are no unrequire accrual of a liability in the consolid subject to routine audits by taxing jurisdiction any tax periods Management believes the years prior to the year ended March 31, 2	accrue n not w as eva ncertai dated f ctions, e Unior	an income tax liability if bould not be sustained up luated the income tax po n positions taken or exp inancial statements. The however, there are curre	the oreon examples of	ganization has taken imination by the s taken and concluded to be taken that would n and the Plan are o audits in progress for
INCLU ON FO	XI, LINE 2D - REVENUES DED ON FINANCIALS, NOT RM 990	\$ 343,489 REVENUES - RELATED ORGA				
PART	XI, LINE 4B - REVENUES	\$ 16,971 Contributions collected at Conv	ention	\$ (13,263) Net Cafeter	та Оре	rations reflected in

\$ 13,263 NET cafeteria operations moved to COGS \$ (16,971) Contributions collected at Convention \$ 2,023,042 EXPENSES - RELATED ORGANIZATION ------ \$ 2,019,334

INCLUDED ON FORM 990, NOT ON | COGS ------ \$ 3,708 ========

========

FINANCIALS

ON FORM 990

PART XII, LINE 2D - EXPENSES

INCLUDED ON FINANCIALS, NOT

Jenedale 2 (1 31111 33 3) 23 13		i age S
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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Part General Information on Grants and Assistance

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493043016356

Open to Public **Inspection**

Department of the Treasury Internal Revenue Service

ECONOMIC & POLICY

1611 CONNECTICUT AVE

WASHINGTON, DC 20009 (4) WOMEN'S POLICY INC

409 12TH STREET SW WASHINGTON, DC 20024

815 16TH STREET NW WASHINGTON, DC 20006

RESEARCH

(5) AFL-CIO

NWSTE 400

NATIONAL ASSOCIATION OF LETTER CARRIERS

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization

501(C)(3)

501(C)(5)

Employer identification number

53-0114650

 Does the organization ma the selection criteria used Describe in Part IV the or 	d to award the grants o	rassistance?		·			₹Yes 「N
		Domestic Organiza ecipient that receive				ganization answered space is needed.	"Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) ECONOMIC POLICY INSTITUTE 1333 H STREET NW SUITE 300 EAST TOWER WASHINGTON, DC 20005	52-1368964	501(C)(3)	40,000				GENERAL SUPPORT
(2) WORKING AMERICA 815 16TH STREET NW WASHINGTON, DC 20006	53-0233594	501(C)(5)	25,000				GENERAL SUPPORT
(3) CENTER FOR	52-2204029	501(C)(3)	25.000				GENERAL SUPPORT

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	>	3
2	Enter total number of other organizations listed in the line 1 table	h-	2

10,000

50,000

52-1914894

53-0228172

GENERAL SUPPORT

SUPPORT

COALITION TO

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) JOHN T DONELON SCHOLARSHIPS	3	3,000			
(2) WILLIAM C DOHERTY SCHOLARSHIPS	20	80,000			
(3) Letter Carrier Heroes of the Year	8	5,000			
(4) LETTER CARRIER ASSISTANCE PAYMENTS	2	34,982			

Part IV Supplemental In	iformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
PART I, LINE 2 - MONITOR	FOR THE WILLIAM C DOHERTY AND JOHN T DONELON SCHOLARSHIPS, THE AWARD WINNERS MUST FORWARD A TRANSCRIPT OF THEIR
GRANT USE	GRADES TO THE NALC SCHOLARSHIP COMMITTEE AT THE END OF EACH SCHOOL YEAR ADDITIONALLY, ANY CHANGE OF SCHOOLS OR
	COURSE OF STUDY MUST BE DONE ONLY WITH THE PERMISSION OF THE NALC SCHOLARSHIP COMMITTEE

Schedule I (Form 990) 2014

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DLN: 93493043016356

OMB No 1545-0047

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Compensated Employees

Open to Public Inspection

Name of the organization NATIONAL ASSOCIATION OF LETTER CARRIERS

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Employer identification number

53-0114650

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a page 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information			
	First-class or charter travel Housing allowance or reside	nce for personal use		
		of personal residence		
	▼ Tax idemnification and gross-up payments	r initiation fees		
	Discretionary spending account Personal services (e.g., mai	d, chauffeur, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy region reimbursement or provision of all of the expenses described above? If "No," complete Pa		Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incidirectors, trustees, officers, including the CEO/Executive Director, regarding the items of		Yes	
		2	1 65	
3	Indicate which, if any, of the following the filing organization used to establish the compeorganization's CEO/Executive Director Check all that apply Do not check any boxes for used by a related organization to establish compensation of the CEO/Executive Director	rmethods		
	☐ Compensation committee ☐ Written employment contract	t		
	☐ Independent compensation consultant ☐ Compensation survey or stu	ıdy		
	Form 990 of other organizations Approval by the board or co	mpensation committee		
4	During the year, did any person listed in Form 990 , Part VII, Section A, line $1a$ with respor a related organization	ect to the filing organization		
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for eac	h item in Part III		
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or a compensation contingent on the revenues of	accrue any		
а	The organization?	5a		
b	Any related organization?	5b		
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or a compensation contingent on the net earnings of	accrue any		
а	The organization?	6a		
b	Any related organization?	6b		
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide payments not described in lines 5 and 6? If "Yes," describe in Part III	any non-fixed 7		
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contrac	t that was		
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(
	ın Part III	8		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure c section 53 $4958-6(c)$?	described in Regulations		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
PART I, LINE 1A - TAX GROSS UP PAYMENT	THE TAX GROSS UP PAYMENT CONSISTS OF PAYROLL TAXES ON TAXABLE BENEFITS INCLUDED AS COMPENSATION
•	\$1,558,763 OF THE AMOUNT IN THIS COLUMN REPRESENTS THE ANNUAL INCREASE IN ACTUARIAL VALUE OF A QUALIFIED DEFINED BENEFIT PLAN, AS CALCULATED BY THE PLAN ACTUARY THIS DOES NOT REPRESENT ACTUAL CASH OUTLAYS

Schedule J (Form 990) 2014

Software ID: Software Version:

EIN: 53-0114650

Name: NATIONAL ASSOCIATION OF LETTER CARRIERS

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Pa	•						!
(A) Name and Title	(B) Breakdown o (i) Base Compensation	of W-2 and/or 1099-M (ii) Bonus & ıncentıve	(iii) O ther reportable	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
		compensation - I	compensation		1	1	,
FREDRIC V ROLANDO, PRESIDENT	(I) 192,873 (II) 0)	30,528	155,871 0	18,582 0	397,854	0
TIMOTHY C O'MALLEY, EXECUTIVE VICE-PRESIDENT	(I) 163,576 (II) 0	<u> </u>	28,599	46,647 0	16,581 0	255,403	0
LEW DRASS, VICE PRESIDENT	(I) 160,791 (II) 0)	12,308	58,276 0	2,727 0	234,102	0
NICOLE RHINE, SECRETARY-TREASURER	(I) 159,931 (II) 0	ט ו	16,531	39,787 0	8,372 0	224,621	0
JANE E BROENDEL, SECY- TREAS (THRU 12/2014)	(I) 158,323 (II) 0	2	17,359	92,438 0	18,468 0	286,588	0
JUDY WILLOUGHBY, ASSISTANT SECRETARY- TREASURER	(I) 118,951 (II) 0		10,371	58,328 0	1,320 0	188,970	0 0
BRIAN RENFROE, DIRECTOR, CITY DELIVERY	(I) 148,824 (II) 0) 	9,769	12,297 0	10,898 0	181,788	0 0
MANUAL L PERALTRA JR, DIRECTOR SAFETY & HEALTH	(I) 156,679 (II) 0)	14,143	144,525 0	18,582 0	333,929	0
RON WATSON, DIRECTOR, RETIRED MEMBERS	(I) 162,197 (II) 0)	14,919	30,828 0	1,320 0	209,264	0
MYRA WARREN, DIRECTOR, LIFE INSURANCE	(I) 0 (II) 171,812	2	6,789	76,525 0	0 0	76,525 178,601	
BRIAN HELLMAN, DIRECTOR, HEALTH BENEFIT PLAN	(I) 134,606 (II) 23,754		14,462 2,552		0	195,384 34,479	
CHRISTOPER JACKSON, NATL BUSINESS AGENT REGION 1	(I) 112,561 (II) 0		12,760	40,324 0	7,676 0	173,321	0
PAUL PRICE, NATL BUSINESS AGENT REGION 2	(I) 109,440 (II) 0)	12,296	49,735 0	17,261 0	188,732	0
NEAL TISDALE, NBA REGION 3 (THRU 12/2014)	(I) 114,959 (II) 0)	15,277	55,025 0	5,278 0	190,539	0
ROGER W BLEDSOE, NATL BUSINESS AGENT REGION 4	(I) 110,741 (II) 0)	11,026	40,840 0	15,961 0	178,568	0 0
DANNY PITTMAN, NBA REGION 5 (THRU 12/2014)	(I) 114,590 (II) 0)	14,038	44,957 0	368 0	•	0 0
PATRICK C CARROLL, NATL BUSINESS AGENT REGION 6	(I) 114,959 (II) 0)	11,081	56,030 0	0	182,070	0
CHRIS WITTENBURG, NATL BUSINESS AGENT REGION 7	(I) 113,561 (II) 0		17,580	35,144 0	6,676 0	172,961	0
PETE MOSS, NATL BUSINESS AGENT REGION 8	(I) 109,797 (II) 0)	14,666	47,390 0	16,905 0	188,758	0 0
KATHY BALDWIN, NATL BUSINESS AGENT REGION 10	(I) 113,365 (II) 0)	11,427	49,561 0	1,59 4 0	175,947	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of (i) Base Compensation	of W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
DANIEL E TOTH, NATL BUSINESS AGENT REGION 11	(1) (11)			11,073	38,360 0	10,450	172,856	0 0
WILLIAM J LUCINI, NATL BUSINESS AGENT REGION 12	(I) (II)	· · · · · · · · · · · · · · · · · · ·		14,472	74,277 0	1,738 0	203,707	0
TIMOTHY W DOWDY, NATL BUSINESS AGENT REGION 13	(1) (11)	I I		13,312	44,164 0	0	172,435	0
JOHN J CASCIANO, NATL BUSINESS AGENT REGION 14	(I) (II)	· 1		12,542	58,418 0	0	185,919	0
LARRY CIRELLI, NATL BUSINESS AGENT REGION 15	(1) (11)	· 1		12,159	45,426 0	16,561 0	184,286	0
JAMES W SAUBER, EXECUTIVE ASSIST TO PRESIDENT	(1) (11)	1 ' . 1	1,100	422	111,194 0	18,643 0	297,907	0
NEIL BOWLING, DIRECTOR OF INFO TECHNOLOGY	(I) (II)		800	263	39,409 0	18,605	169,485	0

DLN: 93493043016356

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

Transactions with Interested Persons

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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Part IV Business Transactions Involving Interested Persons.

Complete if the organization	on answered "Yes" on I	Form 990, Part IV, lın	e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zation's
				Yes	No
(1) SEAN CROSBIE	SEE PART V	37,790	WAGES		No
(2) REID BROENDEL	SEE PART V	57,593	WAGES		No
(3) GENEVA KUBAL	SEE PART V	77,547	WAGES		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
, , , , , ,	FAMILY MEMBERS OF JANE E BROENDEL, SECRETARY-TREASURER OF NALC THROUGH DECEMBER 2014
PART IV, LINES 3(B) - INTERESTED PERSON RELATIONSHIPS	FAMILY MEMBER OF BRIAN HELLMAN, HEALTH BENEFIT PLAN DIRECTOR OF NALC

Schedule L (Form 990 or 990-EZ) 2014

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As Filed Data -

DLN: 93493043016356

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

ame of the organizati ATIONAL ASSOCIATION OF		Employer identification number
		53-0114650

Return Explanation Reference PART VI, SECTION Membership shall be -----(a) regular branch members who shall be nonsupervisory employees in the Postal A, LINE6-Service, and regular branch members who the Executive Council has determined were unjustly separated from the Postal MEMBERSHIP OF Service, retirees from that Service who were regular members of the NALC when they retired, and persons leaving the **ORGANIZATION** Service with coverage under Office of Workers Compensation Programs (OWCP) Such retirees, OWCP departees, and non-letter carrier regular members shall have no voice or vote in the branch, in any matter pertaining to the ratification of a national working agreement, local memorandum of understanding or proposed work stoppage, (b) present members of existing Federal Branches may retain their membership, (c) present members who have left the Postal Service, or have been temporarily or permanently promoted to supervisory status, may retain their membership but shall be members only for the purpose of membership in the NALC Life Insurance Plan and/or the NALC Health Benefit Plan. These members shall have no voice or vote in any of the affairs of such Branch, except they shall have a voice and vote at the Branch level upon matters appertaining to the NALC Life Insurance Plan, and/or the NALC Health Benefit Plan, if they are a member thereof, and on any proposition to raise dues. These members are not eligible to be candidates for any State Association, Branch, or National office or delegates to any conventions. They may attend only that part of the meeting which concerns them, such as change of dues structure and information concerning Health or Life Insurance

Return Reference	Explanation
PART VI, SECTION A, LINE 7A - ELECTION OF TRUSTEES AND OFFICERS	Every four (4) years, nominations for officers of the Union shall be called by the Chairperson of the Convention on the third day (Wednesday) of the Convention. The Chair shall call for nominations from the floor for each national office separately. Any delegate may nominate an eligible member for anyone of the following national offices. President, Executive Vice President, Vice President, Secretary Treasurer, Assistant Secretary-Treasurer, Director of City Delivery, Director of Safety and Health, Director of Life Insurance, Director of Health Benefits, Director of Retired Members, and a three member Board of Trustees Nominations of fifteen (15) National Business Agents shall be separately by NALC Regions. Only delegates from the appropriate NALC Region may nominate candidates for the position of National Business Agent for such Region. The new ly-elected officers shall assume their offices as soon after 45 days from the date of the certification of results by National Election Committee as is practicable. As soon as practicable after the Convention at which nominations for National Officers have been made, the National Secretary-Treasurer shall furnish to the National Election Committee a list of all members eligible to vote. To be so eligible, a member must be in good standing as of June 1 of the election year. There shall be one membership-wide ballot issued in each of the fifteen (15) NALC Regions authorized and established elsewhere in this Constitution reflecting the names of all nominees for the positions of President, Executive Vice President, Vice President, Secretary-Treasurer, Assistant Secretary-Treasurer, Director of City Delivery, Director of Safety and Health, Director of Life Insurance, Director of Health Benefits, Director of Retired Members, three members of the Board of Trustees, and the names of all nominees for the position of National Business Agent for one of the fifteen (15) NALC Regions. The National Election Committee shall then be responsible for mailing ballots to all eligible membe

Return Reference	Explanation
PART VI, SECTION A, LINE 7B - DECISIONS OF GOVERNING BODY	Each Branch having twenty (20) or less members shall be entitled to one delegate and one vote in the National Convention Branches having more than twenty (20) members shall be entitled to one delegate and one vote for each twenty (20) members or fraction thereof. Each State Association shall be Entitled to two Delegates-at-Large. National Officers and Delegates-at-Large shall each be entitled to one vote only. The delegates from any Branch present at the National Convention shall be allowed to cast the whole number of votes to which the Branch is entitled, provided such delegates agree unanimously as to who among them shall cast such vote. In case of disagreement, the delegates in attendance shall be entitled to such number of whole votes as can be divided equally among them each pro rata. The number of members for whom per capita tax is paid to the National Association for the term beginning October 1 prior to each Biennial Convention shall determine the number of votes and delegates to which the Branch is entitled at such Convention.

Return Reference	Explanation
PART VI, SECTION B, LINE 11B - REVIEW PROCESS OF FORM 990	THE COMPLETED FORM 990 IS REVIEWED BY THE ORGANIZATION'S SECRETARY-TREASURER TO THE PRESIDENT AND LEGAL COUNSEL PRIOR TO SIGNATURE AND FILING

Return Reference	Explanation
PART VI, SECTION B, LINES 15A & 15B- COMPENSATION OF OFFICERS AND TRUSTEES	THE SALARIES FOR THE PRESIDENT, EXECUTIVE VICE PRESIDENT, VICE PRESIDENT, SECRETARY-TREASURER, ASSISTANT SECRETARY-TREASURER, DIRECTOR OF CITY DELIVERY, DIRECTOR OF SAFETY AND HEALTH, DIRECTOR OF LIFE INSURANCE, DIRECTOR OF HEALTH BENEFITS AND DIRECTOR OF RETIRED MEMBERS ARE SET FORTH IN THE NALC CONSTITUTION (ACCESSIBLE ON NALC'S WEBSITE), LAST AMENDED AT THE JULY 2014 CONVENTION THE CONSTITUTION STATES THE PER ANNUM SALARY AMOUNT, EFFECTIVE DATE OF THE AMOUNT, PROVIDES FOR FUTURE SALARY ADJUSTMENTS THAT ARE MADE IN LINE WITH THE SAME PERCENTAGE GIVEN TO TOP GRADE LETTER CARRIERS THE TRUSTEES ARE PAID AN EQUAL SUM PER YEAR THE SELECTED CHAIRPERSON OF THE BOARD IS TO RECEIVE AN ADDITIONAL AMOUNT PER YEAR FOR HIS SERVICE AS CHAIRPERSON THE TRUSTEES ARE ALSO ENTITLED TO FUTURE SALARY ADJUSTMENTS THAT ARE MADE IN LINE WITH THE SAME PERCENTAGE GIVEN TO TOP GRADE LETTER CARRIERS

Return Reference	Explanation
PART VI, SECTION C, LINE 19 - AVAILABILITY OF GOVERNING DOCUMENTS AND F/S	THE ORGANIZATION DOES NOT GENERALLY MAKE ITS GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC, EXCEPT AS MAY BE REQUIRED UNDER APPLICABLE FEDERAL LAW THE NALC CONSTITUTION IS AVAILABLE ON NALC'S WEBSITE UNDER FACTS AND HISTORY

Return Reference	Explanation
COLUMN F- OTHER	\$1,761,251 OF COLUMN F REPRESENTS THE ANNUAL INCREASE IN ACTUARIAL VALUE OF A QUALIFIED DEFINED BENEFIT PLAN, AS CALCULATED BY THE PLAN ACTUARY THESE AMOUNTS REPORTED ARE NOT ACTUAL OUTLAYS OF COMPENSATION TO THE DIRECTORS

Return Reference	Explanation
The state of the s	\$(11,410,413) POSTRETIREMENT-RELATED CHANGES \$ 84,969,732 INCREASE IN OPM SPECIAL RESERVE

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DLN: 93493043016356

OMB No 1545-0047

Open to Public Inspection

Employer identification number

53-0114650

SCHEDULE R (Form 990)

Name of the organization

NATIONAL ASSOCIATION OF LETTER CARRIERS

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (ıf applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(13) co	5) 512(b) ontrolled city?
						Yes	No
(1) NALC ANNUITY TRUST FUND 20547 WAVERLY COURT	PENSION FUND	DC	401(A)		NALC	Yes	
ASHBURN, VA 20149 52-6038252							
(2) NALC COMMITTEE ON LETTER CARRIERS POLITI 100 INDIANA AVE NW	POLITICAL ORG	DC	527		NALC	Yes	
WASHINGTON, DC 20001 52-1269023							
(3) NALC HEALTH BENEFIT PLAN FOR EMPLOYEES 20547 WAVERLY COURT	BENEFIT PLAN	VA	501(C)(9)		NALC	Yes	
ASHBURN, VA 20149 54-1875242							
(4) NALCREST FOUNDATION INC PO BOX 6359	RETIRE CTR	FL	501(C)(4)		NALC	Yes	
NALCREST, FL 33856 59-1004167							
(5) UNITED STATES LETTER CARRIERS MUTUAL BEN 100 INDIANA AVE NW	BENEFIT FUND	TN	501(C)(5)		NALC	Yes	
WASHINGTON, DC 20001 62-0476257							
(6) NALC BUILDING CORPORATION 100 INDIANA AVE NW	HOLDING CO	DC	501(C)(2)		NALC	Yes	
WASHINGTON, DC 20001 _53-0114650							

Yes No

Yes

No

Part III	Identification of Related Organizations Taxable a because it had one or more related organizations treated.				atıon ansv	vered "Yes	s" on Form	990, Part I	V, line 34	4
	(a) Name, address, and EIN of related organization	(c) Legal domicile (state or foreign country)	,	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		allocations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	I	(k) Percentage ownership
				,						

Part IV	Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV,
	line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-	Percentage	Section 512	
related organization		domicile	entity	(C corp, S	ıncome	of-year	ownership	(b)(13)	
		(state or foreign		corp,		assets		controlled	
		country)		or trust)				entity?	
								Yes	No

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

chedule K (Form 990) 2014		Рa	ge 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b		No
c Gift, grant, or capital contribution from related organization(s)	1 c		No
d Loans or loan guarantees to or for related organization(s)	1d	Yes	
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		
g Sale of assets to related organization(s)	1g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k	Yes	
I Performance of services or membership or fundraising solicitations for related organization(s)	11	Yes	
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (1) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity b Gift, grant, or capital contribution to related organization(s) c Gift, grant, or capital contribution from related organization(s) d Loans or loan guarantees to or for related organization(s) e Loans or loan guarantees by related organization(s) f Dividends from related organization(s) g Sale of assets to related organization(s) h Purchase of assets from related organization(s) i Exchange of assets with related organization(s) j Lease of facilities, equipment, or other assets to related organization(s) k Lease of facilities, equipment, or other assets from related organization(s) i Performance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s) o Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) p Reimbursement paid to related organization(s) for expenses	10	Yes	
p Reimbursement paid to related organization(s) for expenses	1 p	Yes	
q Reimbursement paid by related organization(s) for expenses	1q	Yes	
			$\overline{}$

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

2 If the district of the above is 1 cs, see the instructions for fine fine the district of the above is 1 cs, see the instruction of this intercept in the district of the above is 1 cs, see the instruction of this intercept is 1 cs, see the instruction of this instruction of this instruction of the above is 1 cs, see the instruction of this ins										
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved							
(1) NALC ANNUITY TRUST FUND	R	6,960,008	ACTUARY							
(2) NALC HEALTH BENEFIT PLAN FOR EMPLOYEES	R	7,851,521	PREMIUM BILLING							
(3) UNITED STATES LETTER CARRIERS MUTUAL BENEFIT	R	161,766	PREMIUM BILLING							
(4) NALC COMMITTEE ON LETTER CARRIER'S POL EDUC	R	203,835	IN-KIND							

Yes

No

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	(e) all partners section 01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No	<u> </u>	Yes	No	
								,	\Box	1			

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Page **5**

Software ID:

Software Version:

EIN: 53-0114650

Name: NATIONAL ASSOCIATION OF LETTER CARRIERS

Form 990, Schedule R, Part II - Identification of Ro (a) Name, address, and EIN of related organization	elated Tax-Exempt On (b) Primary activity	(b) (c)		(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g Sectio (b)(i contr enti	on 512 (13) rolled
						Yes	No
(1) NALC ANNUITY TRUST FUND	PENSION FUND	DC	401(A)		NALC	Yes	
20547 WAVERLY COURT ASHBURN, VA 20149 52-6038252							
(1) NALC COMMITTEE ON LETTER CARRIERS POLITI	POLITICAL ORG	DC	527		NALC	Yes	
100 INDIANA AVE NW WASHINGTON, DC 20001 52-1269023							
(2) NALC HEALTH BENEFIT PLAN FOR EMPLOYEES	BENEFIT PLAN	VA	501(C)(9)		NALC	Yes	
20547 WAVERLY COURT ASHBURN, VA 20149 54-1875242							
(3) NALCREST FOUNDATION INC	RETIRE CTR	FL	501(C)(4)		NALC	Yes	
PO BOX 6359 NALCREST, FL 33856 59-1004167							
(4) UNITED STATES LETTER CARRIERS MUTUAL BEN	BENEFIT FUND	TN	501(C)(5)		NALC	Yes	
100 INDIANA AVE NW WASHINGTON, DC 20001 62-0476257							
(5) NALC BUILDING CORPORATION	HOLDING CO	DC	501(C)(2)		NALC	Yes	
100 INDIANA AVE NW WASHINGTON, DC 20001 53-0114650							