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SCANNED MAY 1 8 2015.

Form **990-PF**

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

► Do not enter social security numbers on this form as it may be made public.

► Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

Open to Public Inspection

Departme	ent of the Treasury Revenue Service	▶ Info		social security numbers on m 990-PF and its separate			Open to Public Inspection
		or tax year begin			, and ending		T Open to 1 down wispection
	of foundation				<u> </u>	A Employer identification	number
		er Found				94-6051048	
	•		not delivered to street	address)	Room/sui	D Telephone number	
	16 Linco				12	415-561-53	
			ind ZIP or foreign p 94129 – 1			C If exemption application is pe	nding, check here
	ck all that apply:		return	Initial return of a fo	ormer public charity	D 1. Foreign organizations,	check here
		Final i	return	Amended return		2	
			ess change	Name change		Foreign organizations mee check here and attach con	nputation
	ck type of organia			cempt private foundation		E If private foundation state	
		 nonexempt char l assets at end of 		Other taxable private foundaring method: X Cash	Accrual	under section 507(b)(1)(•
	narket value of al n Part II, col. (c)			ther (specify)	Accidat	F If the foundation is in a 6 under section 507(b)(1)(
▶ \$	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	.8.931.74		mn (d) must be on cash b	basis)		b), check here
	Analysis of F	Revenue and Experience (b), and the amounts in columns (b), and the amounts in columns (c)	enses (c), and (d) may not	(a) Revenue and expenses per books	(b) Net investment	(c) Adjusted net	(d) Disbursements for charitable purposes (cash basis only)
<u></u>		gifts, grants, etc.,		· · · · · · · · · · · · · · · · · · ·	<u></u> -	N/A	(cash basis only)
2		if the foundation is not re					
3	Interest on savin	gs and temporary s		32.	3	2.	
4		interest from sec	urities	449,867.	449,49	8.	
5	5a Gross rents						
	b Net rental incom-	e or (loss)					
_ 9 €	Sa Net gain or (loss)) from sale of assets r		906,838.		HE KE	CEIVED
Revenue 7	b Gross sales price assets on line 6a		<u>733,085.</u>		006 00		
رُ ا <u>چُ</u>		income (from Part IV,	line 2)	-	906,83	8. WAY	1 4 2015
8 9						- 	8
	Gross sales less and allowances					OG	YEN! HIT
3 '	b Less Cost of go	ods sold	_				
3	c Gross profit of		_				
11	1 Other income				-		
12	2 Total. Add lin	es 1 through 11		1,356,737.	1,356,36		
13	*	of officers, directors, to	•	91,458.	1,82	9.	89,629.
14		ee salaries and wa	•	25 255		-	24 000
φ 15 φ 46	6 Pension pians 6a Legal fees	, employee benefi	TS .	35,355.	55	3.	34,802.
SE 10	b Accounting fe	ec .	Stmt 1	8,079.	80	8	7,271.
ď	c Other professi		Stmt 2	66,331.	53,45		12,879.
일 일 17	•						
and Administrative Expenses			Stmt 3	19,073.	10,70	7.	0.
달 19	9 Depreciation a	ınd depletion					
Ē 20				12,906.		0.	12,906.
ĕ 21		ences, and meetin	gs	13,930.	-	0.	13,930.
E 22			Chmt 1	16 030		0	16 020
B 23			Stmt 4	16,039.		0.	16,039.
Operating 52	•	n g and administra Id lines 13 through		263,171.	67,34	9.	187,456.
රි ₂₅	•	, gifts, grants paid		635,540.	0,,54		635,540.
26		es and disbursem					
-	Add lines 24 a			898,711.	67,34	9.	822,996.
27		26 from line 12;		,			
	2 Excess of revenue	ue over expenses and	d disbursements	458,026.			
		nt income (if negati			1,289,01		
	c Adjusted net	income (if negative,	enter -0-)	J		N/A	

For	m 99	00-PF(2014) Fleishhacker Foundation		94-	6051048 Page 2
P	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of	
느			(a) Book Value	(b) Book Value	(c) Fair Market Value
	I	Cash - non-interest-bearing	206 205	050 500	070 700
	Į.	Savings and temporary cash investments	296,985.	279,728.	279,728.
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ►			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			
		Less: allowance for doubtful accounts ▶			
ş	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
⋖	10a	Investments - U.S. and state government obligations			
	b	Investments - corporate stock Stmt 5	8,071,648.	8,215,650.	14,163,230.
	C	Investments - corporate bonds Stmt 6	3,890,963.	4,220,963.	4,485,969.
	11	Investments - land buildings, and equipment basis			
		Less accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other			
	14	Land, buildings, and equipment: basis ►			
		Less accumulated depreciation			
	15	Other assets (describe ► Deposits)	2,820.	2,820.	2,820.
	16	Total assets (to be completed by all filers - see the			
		instructions. Also, see page 1, item I)	12,262,416.	12,719,161.	18,931,747.
	17	Accounts payable and accrued expenses	1,281.		
	18	Grants payable			
S	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
abi	21	Mortgages and other notes payable		·	
I	22	Other habilities (describe)			
	23	Total liabilities (add lines 17 through 22)	1,281.	0.	
		Foundations that follow SFAS 117, check here			
w		and complete lines 24 through 26 and lines 30 and 31.			
Ö	24	Unrestricted	12,261,135.	12,719,161.	
<u>a</u>	25	Temporarily restricted			
ĕ	26	Permanently restricted		<u></u>	
Ĕ		Foundations that do not follow SFAS 117, check here			
Ĕ		and complete lines 27 through 31.			
ţş	27	Capital stock, trust principal, or current funds			
sse	28	Paid-in or capital surplus, or land, bldg., and equipment fund			
Net Assets or Fund Balances	29	Retained earnings, accumulated income, endowment, or other funds			
ž	30	Total net assets or fund balances	12,261,135.	12,719,161.	
		Table Park War and ask assault for a balance	12 262 416	10 710 161	
_		Total liabilities and net assets/fund balances	12,262,416.	12,719,161.	
Р	art	Analysis of Changes in Net Assets or Fund Ba	alances		
1	Total	net assets or fund balances at beginning of year - Part II, column (a), line 3	30		
		t agree with end-of-year figure reported on prior year's return)		1	12,261,135.
		amount from Part I, line 27a		2	458,026.
		r increases not included in line 2 (itemize)		3	0.
		ines 1, 2, and 3		4	12,719,161.
		eases not included in line 2 (itemize)		5	0.
6	ı otal	net assets or fund balances at end of year (line 4 minus line 5) - Part II, col	jumn (b), line 30	6	12,719,161.
					Form 990-PF (2014)

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1												
orm 990-PF	(2014) Fle	ishha	cker Founda	tion		-			94	<u>1-605</u>	51048_	Page 3
Part IV			sses for Tax on In		Income	170.31	1	1				
	(a) List and desci 2-story brick wa	ribe the kii rehouse; i	nd(s) of property sold (e.g. or common stock, 200 shs	, real estate, . MLC Co.)		(b) D	łow ac - Purch - Dona	quired (c nase tion) Date a (mo., da	cquired iy, yr.)	(d) Dat (mo., d	
1a Publ	icly-trade	d sec	curities					P V	ario	ous	Vari	ous
ь Capi	tal Gains	Divid	dends									
C									_			
d		·—									<u> </u>	
е				·		<u></u>						
(e) G	iross sales price	(f) [Depreciation allowed (or allowable)		t or other basis xpense of sale					in or (los (f) minus		
a	2,702,404.				1,826,24	7.					876	,157.
b	30,681.											,681.
С												
d												
e												
Complet	e only for assets showir	ig gain in	column (h) and owned by	the foundation	on 12/31/69		-			ol. (h) gai		
(i) F.M.	.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	, , ,	cess of col. (i) col. (j), if any		còl. (k), but not less thar Losses (from col. (l			less than -0-) or		
a											876	,157.
												,681.
C												70020
d												
<u>е</u>												
	ain net income or (net ca	apital loss	If gain, also enter of the lift (loss), enter of the lift (loss), enter of the lift (loss).	n Part I, line In Part I, line	7 7	}	2				906	,838.
3 Net short	term capital gain or (lo	ss) as defi	ned in sections 1222(5) ar	ıd (6):		_ \						
	so enter in Part I, line 8,					 						
	enter -0- in Part I, line 8		4040/->	D 1 1	- - N .		3			N/2	<u> </u>	
L	L		section 4940(e) for					ent inco	me			
(For optional	l use by domestic private	e foundati	ons subject to the section 4	4940(a) tax on	net investment ir	ncome	e.)					
If section 49	40(d)(2) applies, leave t	hıs part bl	ank.									
			tax on the distributable am section 4940(e). Do not co		•	rıod?					Yes	X No
			mn for each year; see the ii			ntries	 }.					
		-	(b)			(c)			Γ		(d) ibution ratio	
Calendary	(a) Base period years year (or tax year beginni	na in)	Adjusted qualifying dis	tributions	Net value of no			use assets	١ ,	Distr col (b) d	ribùtión ratio Iivided by col.	(c))
	2013	'' <u>'</u>	86	5,021.		16	22	9,357.	 '	(0)		53300
	2012			6,811.				0,149.	-			54306
	2012			3,707.		13	98	$\frac{0,145}{2,745}$				53187
	2010			3,593.				3,898.	 			55893
	2009			3,112.				6,910.				52641
	2009		02	J,114 •			,03	0,910.	\vdash		.0	<u> </u>
6 T-4-1-61	4										2	60227
	ine 1, column (d)	E waar ba	as paried divide the total	on line O by E	as butha numba	. 06.40			2		• 4	<u>69327</u>
-		-	se period - divide the total	on line 2 by 5,	or by the number	or ye	ars				•	F206F
the found	dation has been in existe	ince it less	s than 5 years						3		0	<u>53865</u>
4 Enter the	net value of noncharita	ble-use as	sets for 2014 from Part X,	line 5					4		18,293	,349.
5 Multiply I	line 4 by line 3								5		985	<u>,371.</u>
6 Enter 1%	of net investment inco	me (1% of	Part I, line 27b)						6		12	<u>,890.</u>
7 Add lines	s 5 and 6								7	_	998	,261.

822,996.

8 Enter qualifying distributions from Part XII, line 4

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

	n 990-PF (2014) Fleishnacker Foundation		<u> 6051</u>			Page 4
_	art VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or	1948	- see i	nstru	ictio	ns)
18	a Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1.					
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)					
t	b Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕒 📖 and enter 1%	1	<u> </u>	<u> 2 </u>	<u>5,7</u>	80.
	of Part I, line 27b					
0	c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).					
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2				0.
3	Add lines 1 and 2	3		2	<u>5,7</u>	80.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4_				0.
5	Tax based on investment income Subtract line 4 from line 3. If zero or less, enter -0-	5		2	5,7	80.
6	Credits/Payments:					
a	a 2014 estimated tax payments and 2013 overpayment credited to 2014 6a 32,252.	<u>.</u>				
t	b Exempt foreign organizations - tax withheld at source 6b	_	ļ			
0	c Tax paid with application for extension of time to file (Form 8868)	_	1			
(d Backup withholding erroneously withheld 6d	⅓				
7	Total credits and payments. Add lines 6a through 6d	7	<u> </u>	3	2,2	52.
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached	8				
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9				
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10			6,4	72.
	Enter the amount of line 10 to be: Credited to 2015 estimated tax 6,472. Refunded	11				0.
Pa	art VII-A Statements Regarding Activities					
1a	a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or interveni	e in			Yes	No
	any political campaign?			1a		X
t	b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition	1)?		1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials publish	ed or				
	distributed by the foundation in connection with the activities.					
C	Did the foundation file Form 1120-POL for this year?			1c		Х
C	d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:					
	(1) On the foundation. \blacktriangleright \$ 0. (2) On foundation managers. \blacktriangleright \$ 0.	<u>.</u>				1
6	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation					
	managers. ▶ \$ 0 .					
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		X
	If "Yes," attach a detailed description of the activities.					
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation,	or				
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3		X
4a	a Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4a		X
b	o If "Yes," has it filed a tax return on Form 990-T for this year?	N	I/A	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		X
	If "Yes," attach the statement required by General Instruction T.			:		
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:					
	By language in the governing instrument, or					
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state.	e law				
	remain in the governing instrument?			6	X	ļ
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XI	/		7	X	
8a	a Enter the states to which the foundation reports or with which it is registered (see instructions) ▶					
	CA					
b	olf the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)					
	of each state as required by General Instruction G? If "No," attach explanation			8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for call	endar				
	year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes," complete Part XIV			9		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses			10		X

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	rt VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		_X_
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privile	eges?		
	If "Yes," attach statement (see instructions)	12		Х
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address ▶ www.fleishhackerfoundation.org			
14	The books are in care of ▶ The Foundation Telephone no. ▶ 4	15-561-	5350	
	Located at ▶ 1016 Lincoln Blvd, #12, San Francisco, CA ZIF	+4 ▶ 94129)	
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			$\overline{}$
	and enter the amount of tax-exempt interest received or accrued during the year	5 3	A\N	
16	At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-22.1). If "Yes," enter the name of			
	foreign country			
Pa	irt VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
		X No		
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)	_		
	a disqualified person?	X No		
		X No		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	□ No		
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	<u> </u>	X No		
	(6) Agree to pay money or property to a government official? (Exception. Check "No"		}	
	if the foundation agreed to make a grant to or to employ the official for a period after			
		X No		
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			!
-	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		x
	Organizations relying on a current notice regarding disaster assistance check here		1	
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
Ť	before the first day of the tax year beginning in 2014?	1c		x
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
_	defined in section $4942(j)(3)$ or $4942(j)(5)$):			
a	At the end of tax year 2014, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
		X No		
	If "Yes," list the years \blacktriangleright ,,,,,			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
		N/A 2b		
C	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.	,	1	_
	• , , , , , , , , , , , , , , , , , , ,			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
		X No		
b	If "Yes," did it have excess business holdings in 2014 as a result of (1) any purchase by the foundation or disqualified persons after			
-	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose	se		
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
		N/A 3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose tha		 	
•	had not been removed from jeopardy before the first day of the tax year beginning in 2014?	` 4b		х
_		Form 99	0-PF	
		30		(//

Part VII-B Statements Regarding Activities for Which F	orm 4720 May Be E	Peguired (seets	94-60510	148	Page 6
	Offit 4720 Way De F	required (contin	uea)		
5a During the year did the foundation pay or incur any amount to:	404E(a)\9		es X No		
 Carry on propaganda, or otherwise attempt to influence legislation (section Influence the outcome of any specific public election (see section 4955); or 			S LALINU		
any voter registration drive?	to carry on, directly or main		es X No	ł	
(3) Provide a grant to an individual for travel, study, or other similar purposes?)	X 7			
(4) Provide a grant to an organization other than a charitable, etc., organization		المكا الا	,s 110		1
4945(d)(4)(A)? (see instructions)	r described in section		s X No	•	i
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational nurnoses, or t		3 (22) 110		
the prevention of cruelty to children or animals?	or occount oner purposes, or t		es X No		
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	er the exceptions described i			ļ	
section 53.4945 or in a current notice regarding disaster assistance (see instru	•			5b	x
Organizations relying on a current notice regarding disaster assistance check hi	•				_ _
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr		ined		-	
expenditure responsibility for the grant?		. —	s No	İ	İ
If "Yes," attach the statement required by Regulations section 53.4945				}	1
6a Did the foundation, during the year, receive any funds, directly or indirectly, to p					
a personal benefit contract?		Ye	s X No		
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6b	Х
If "Yes" to 6b, file Form 8870			Γ		
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?	Ye	es 🗓 No		
b If "Yes," did the foundation receive any proceeds or have any net income attribu			N/A	7b	
Part VIII Information About Officers, Directors, Truste	es, Foundation Ma	nagers, Highly	У		
Paid Employees, and Contractors					
List all officers, directors, trustees, foundation managers and their calculations.		(c) Compensation	(d) Contributions to		
(a) Name and address	(b) Title, and average hours per week devoted	(If not paid.	(d) Contributions to employee benefit plans and deterred	accou	xpense int, other
	to position	`enter -0-)	compensation	allo	wances
Goo Chohomomb 7		01 450	27 (01	1	•
See Statement 7		91,458.	27,601.	· 	0.
				1	
				 -	
		1			
···					
				 	
				1	
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none,	enter "NONE."			
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average	(-) Componentian	(d) Contributions to employee benefit plans and deferred	(e) E	xpense int, other
(a) Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	and deferred compensation	allo	wances
NONE					
				L	
				<u> </u>	
				1	
		<u> </u>		 	
			L	<u>L</u>	
Total number of other employees paid over \$50,000				000 =	0
			Form	990-P	F (2014)

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Part VIII Information About Officers, Directors, Trustees, Foundation Paid Employees, and Contractors (continued)	on Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, enter "	NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
		
Total number of others receiving over \$50,000 for professional services	L	> 0
Part IX-A Summary of Direct Charitable Activities	······································	
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical	al information such as the	_
number of organizations and other beneficiaries served, conferences convened, research papers produc	ed, etc.	Expenses
1 N/A		
2		
3		
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year on lin	es 1 and 2.	Amount
1 <u>N/A</u>		
2		
2		
All other program-related investments. See instructions.		
3		
Total. Add lines 1 through 3		0.

	m 990-PF (2014) Fleishhacker Foundation	94	-6051048 Page 8
P	Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations	ndations,	see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	18,258,677.
b	Average of monthly cash balances	1b	313,251.
C	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	18,571,928.
е	Reduction claimed for blockage or other factors reported on lines 1a and	1	
	1c (attach detailed explanation) 1e 0.]	
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	18,571,928.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	278,579.
5	Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4	5	18,293,349.
6	Minimum investment return Enter 5% of line 5	6	914,667.
Р	Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations at foreign organizations check here and do not complete this part.)	nd certain	
1	Minimum investment return from Part X, line 6	1	914,667.
2a	05 500		27
-		1	
	Add lines 2a and 2b	2c	25,780.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	888,887.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	888,887.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	888,887.
Р	Part XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	822,996.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	<u>822,996.</u>
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment	1 1	

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

Form **990-PF** (2014)

income. Enter 1% of Part I, line 27b

Adjusted qualifying distributions. Subtract line 5 from line 4

4940(e) reduction of tax in those years.

Part XIII , Undistributed Income (see instructions)

•	(a) Corpus	(b) Years prior to 2013	(c) 2013	(d) 2014
1 Distributable amount for 2014 from Part XI, line 7				888,887.
2 Undistributed income, if any, as of the end of 2014				
a Enter amount for 2013 only			0.	
b Total for prior years:				
3 Excess distributions carryover, if any, to 2014:		0.		
a From 2009 550,444.				
b From 2010 749, 156.				
c From 2011 743,707.				
d From 2012 76, 278.				
e From 2013 69,655.				
f Total of lines 3a through e	2,189,240.			
4 Qualifying distributions for 2014 from			 	
Part XII, line 4: ►\$ 822,996.				
a Applied to 2013, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.	•	
c Treated as distributions out of corpus			1	
(Election required - see instructions)	0.			
d Applied to 2014 distributable amount				822,996.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount must be shown in column (a))	65,891.			65,891.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	2,123,349.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2013. Subtract line	· · · · · · · · · · · · · · · · · · ·	<u></u>		
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2014. Subtract			<u>*</u> _	
lines 4d and 5 from line 1. This amount must				
be distributed in 2015	i			0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2009				
not applied on line 5 or line 7	484,553.			
9 Excess distributions carryover to 2015.				
Subtract lines 7 and 8 from line 6a	1,638,796.			
0 Analysis of line 9:				
a Excess from 2010 749,156.				
b Excess from 2011 743,707.				
c Excess from 2012 76, 278.				
d Excess from 2013 69,655.				
e Excess from 2014 423581			L	5 000 55
11-24-14				Form 990-PF (2014)

Form 990-PF (2014) Fleishh		94-6051048 Page 10					
Part XIV Private Operating F	oundations (see in	structions and Part VII	-A, question 9)	N/A			
1 a If the foundation has received a ruling o	r determination letter that	t it is a private operating		•			
foundation, and the ruling is effective fo	r 2014, enter the date of	the ruling	▶				
b Check box to indicate whether the found	<u>lation is a private operatir</u>	ng foundation described i	n section	4942(j)(3) or 494	2(j)(5)		
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		-		
income from Part I or the minimum	(a) 2014	(b) 2013	(c) 2012	(d) 2011	(e) Total		
investment return from Part X for							
each year listed	•						
b 85% of line 2a							
c Qualifying distributions from Part XII,							
line 4 for each year listed							
d Amounts included in line 2c not		, .		 			
used directly for active conduct of							
exempt activities							
e Qualifying distributions made directly	-						
for active conduct of exempt activities.	•						
•							
Subtract line 2d from line 2c 3 Complete 3a, b, or c for the			<u> </u>		····		
alternative test relied upon:							
a "Assets" alternative test - enter:	1						
(1) Value of all assets							
(2) Value of assets qualifying							
under section 4942(j)(3)(B)(i)				_			
b "Endowment" alternative test - enter 2/3 of minimum investment return							
shown in Part X, line 6 for each year							
listed							
c "Support" alternative test - enter:							
(1) Total support other than gross							
investment income (interest, dividends, rents, payments on							
securities loans (section							
512(a)(5)), or royalties)							
(2) Support from general public							
and 5 or more exempt organizations as provided in							
section 4942(j)(3)(B)(III)		<u> </u>					
(3) Largest amount of support from							
an exempt organization			}				
(4) Gross investment income							
Part XV Supplementary Info	rmation (Comple	te this part only	if the foundation	had \$5,000 or mo	re in assets		
at any time during t	he year-see instr	ructions.)					
1 Information Regarding Foundation	n Managers:			· · · · · · · · · · · · · · · · · · ·			
a List any managers of the foundation wh	o have contributed more	than 2% of the total cont	ributions received by the	foundation before the close	of any tax		
year (but only if they have contributed n	nore than \$5,000). (See s	section 507(d)(2).)			-		
None							
b List any managers of the foundation wh	o own 10% or more of th	e stock of a corporation (or an equally large porti	on of the ownership of a par	tnership or		
other entity) of which the foundation has					r -		
None							
2 Information Regarding Contributi	on, Grant, Gift, Loan,	, Scholarship, etc., Pr	ograms:				
·			-	not accept unsolicited reque	sts for funds. If		
the foundation makes gifts, grants, etc.							
a The name, address, and telephone num	ber or e-mail address of t	the person to whom appli	cations should be addre	ssed:			
See Statement 8							
b The form in which applications should b	e submitted and informat	tion and materials they sh	ould include:				
c Any submission deadlines:	_						
d Any restrictions or limitations on awards	s such as hy deographic	al areas, charitable fields	kinds of institutions or	other factors			
u Any restrictions of inflitations on dwards	s, such as by yeugraphica	ui aivas, viiainavie iiei05,	amus of mstitutions, of	Unio iaciois.			

Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient Foundation status of Purpose of grant or show any relationship to Amount any foundation manager or substantial contributor contribution Name and address (home or business) recipient a Paid during the year Education grants - schedule PC 120,000. Eureka Fellowship grants - schedule None 49,000. PC Special Arts grants - schedule 160,000. PC Board discretionary grants - schedule 146,540. Small grants program - schedule ÞC 160 000. Total → 3a 635 540. b Approved for future payment Eureka Fellowship grants 1,500. Total 1 500.

Form 990-PF (2014) Fleishhacke	r Foundation	n		94-6	051048 Page 12
Part XVI-A Analysis of Income-F	Producing Activitie	es			
Enter gross amounts unless otherwise indicated.		ousiness income		by section 512, 513, or 514	(e)
	(a) Business	(b)	(C) Exclu- sion	(d)	Related or exempt
1 Program service revenue:	code	Amount	code	Amount	function income
a					
b					
c					
d					
e			<u> </u>		
f					
g Fees and contracts from government agencies	<u> </u>		1		
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	32.	
4 Dividends and interest from securities			14	449,867.	
5 Net rental income or (loss) from real estate:		~			
a Debt-financed property			 		
b Not debt-financed property			1		
6 Net rental income or (loss) from personal					
property		- 	 		
7 Other investment income					
8 Gain or (loss) from sales of assets other			1 [
than inventory	<u> </u>		18	906,838.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:			1		
a				_,	
b					
C					
d		· · · · · · · · · · · · · · · · · · ·			
e			+	1 256 525	
12 Subtotal. Add columns (b), (d), and (e)		0	•	1,356,737.	
13 Total. Add line 12, columns (b), (d), and (e)				13	1,356,737
(See worksheet in line 13 instructions to verify calcula	tions.)				
Part XVI-B Relationship of Activ	ities to the Accon	nplishment of E	xempt l	Purposes	
1. Al Coulo a balancha ann an h-airmháin mh					
Line No Explain below how each activity for with the foundation's exempt purposes (of			A CONTRIBUT	ed importantly to the accomp	DIISTIMENT OT
the foundation's exempt purposes (of	nor than by providing land	5 for such purposes).			
				·	
					
					
					
				· · · · · · · · · · · · · · · · · · ·	
				- 	
					
					
				<u> </u>	
					

Part 2			nnacker r	oundat	10n		D-Iti	94-6	051048	Pa -	ige 13
Part	<u> </u>	Information Re Exempt Organ		isters 10	and I	ransactions a	and Relations	snips With Non	cnaritable	е	
1 Did	the ord	anization directly or indi		of the following	nn with a	inv other organizati	on described in sec	tion 501(c) of		Yes	No
		other than section 501(c						1011 00 1(0) 01			
		rom the reporting found									
	Cash	., .			•				1a(1)		X
(2)	Other	assets							1a(2)		Х
b Oth	er trans	actions:									
(1)	Sales	of assets to a noncharita	ble exempt organiza	tion					1b(1)		Х
(2)	Purch	ases of assets from a no	ncharitable exempt (organization					1b(2)		Х
(3)	Rental	of facilities, equipment,	or other assets						1b(3)		X
(4)	Reimb	ursement arrangements							1b(4)		X
(5)	Loans	or loan guarantees							1b(5)		Х
(6)	Perfor	mance of services or me	mbership or fundra	ising solicitatio	ons				1b(6)	<u> </u>	X
		facilities, equipment, ma							1c		_X
		er to any of the above is								sets,	
		given by the reporting for				than fair market val	ue in any transactio	n or sharing arrangen	nent, show in		
		the value of the goods,	,			 	1 40				
(a) Line n	0 1	b) Amount involved	(c) Name o	f noncharitable	e exemp	t organization	(d) Description	n of transfers, transaction	s, and sharing ar	rangeme	nts
	_			N/A			-				
							-				
	-										
									 		
	<u> </u>						-				
											
	-										
											
	1						-		-	-	
	_										
				· · ·							
						- *	·	-			
									·		
						· · ·					
2a Ist	he foun	dation directly or indirec	tly affiliated with, or	related to, one	or more	tax-exempt organ	izations described				
		501(c) of the Code (other							Yes	X	No
b_lf "\	res," co	mplete the following sch	edule.								
		(a) Name of org	anization		(b) Ty	pe of organization		(c) Description of rela	ationship		-
		N/A									
					1						
	,		 					<u> </u>			
٥.		penalties of perjury, I declare lef, it is true, correct, and con							May the IRS	discuss t	his
Sign Here		Au Me 'a	Care C)		U/241.		vive pireco		(see inst	
nere	Z (with	More			71 -11 15	Z CA	0	_ LX Yes	· L	No
	Signa	ature of officer or trustee		15 .		Date	Title	0 1			
		Print/Type preparer's na	ime	Preparer's s	signature		Date		PTIN		
Paid		G		/ ·		٠٠٠٠ .	04/00/15	self- employed			
Paid	aror	Sue Fujita		Suc	Ju	ilani	04/20/15	1	P00542	703	
Use (L	Firm's name ► Sue	rujitani	-	V			Firm's EIN			
USE (וויכ	Eirm's address > FO		<u> 1 3</u>	п-	120		 			
		Firm's address ► 58						Dh. 44 -		c a a	
		Sa	<u>n Francis</u>	sco, CA	94.	L <i>Δ I</i>		Phone no. 415	<u>-566-4</u>	<u>019</u>	

Form 990-PF	Accounti	ng Fees	S1	tatement	1
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitab Purpose	
Bookkeeping and tax preparation	8,079.	808.		7,27	1.
To Form 990-PF, Pg 1, ln 16b	8,079.	808.		7,27	1.
Form 990-PF (Other Profes	sional Fees	S	tatement	2
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitab Purpose	
Assistant & other Admin Bank custody fees Investment manager Payroll and pension service IT support	7,333. 2,728. 50,696. 1,849. 3,725.			7,33 1,82 3,72	0. 0.
To Form 990-PF, Pg 1, ln 16c	66,331.			12,87	
Form 990-PF	Tax	es	S	tatement	3
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitab Purpose	
Foreign taxes withheld Excise tax on net investment income	10,707. 8,366.	10,707.			0.
To Form 990-PF, Pg 1, ln 18	19,073.	. 			0.

Form 990-PF	Other E	xpenses			Statement	4
Description	(a) Expenses Per Books	(b) Net Inve		(c) Adjusted Net Incom		
Insurance Phone, copies, postage Office supplies Professional dues and	500. 4,022. 2,402.		0.		5 4,0 2,4	
subscriptions EFP Panel and admin	8,501. 614.		0. 0.		8,5 6	01. 14.
To Form 990-PF, Pg 1, ln 23	16,039.		0.		16,0	39.
Form 990-PF	Corporat	e Stock			Statement	5
Description			Вос	ok Value	Fair Marke Value	t
Schedule		-	8	3,215,650.	14,163,2	30.
Total to Form 990-PF, Part II	I, line 10b	-	8	3,215,650.	14,163,2	30.
Form 990-PF	Corporat	e Bonds			Statement	6
Description			Вос	ok Value	Fair Marke Value	t
Schedule		-	4	1,220,963.	4,485,9	69.
Total to Form 990-PF, Part II	I, line 10c	-	4	1,220,963.	4,485,9	69.

The Fle	The Fleishhacker Foundation	undation					Account #
Весет	December 31, 2014 Appraisal	Appraisal				•	•
PAR VALUE FIXED INCOME DESCRIPTION SHARES EQUITIES	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
CASH/SHORT-TERM RESERVES	0.030	38		126,160		126,160	
FIXED INCOME SECURITIES							
MISCELLANEOUS 325,542 DODGE & COX INCOME FUND TOTAL FIXED INCOME SECURITIES	0.500 CURITIES	162,771	13	4,220,963	13.780	4,485,969	256210105
EQUITY SECURITIES							
ENERGY ENERGY EQUIP & SERVICES	0070	703	ž	131 477	66.070	713 066	057224107
3,800 BARER HOGHES INC	1.840	3,312	8 8	126,290	65.530		637071101
4,100 SCHLUMBERGER LTD	1.600	9,560	48	197,974	85.410	350,181	806857108
6,300 WEATHERFORD INTERNATIONAL PL	0.000		15	93,131	11.450	72,135	G48833100
OIL, GAS & CONSUMABLE FUEL 1,995 CHEVRON CORP	4.280	8,539	59	117,044	112.180	223,799	166764100
3,500 APACHE CORP	1 000	3,500	78	271,681	62.670		037411105
TOTA	FOTAL ENERGY	24,495		195,1597		1,196,480	
CHEMICALS CHEMICALS	1 000 TOTAL MATERIALS	2,300	43	98,984	096 65	137,908	150870103

INVESTMENT MANAGERS

DODGE & COX

		The Fleishhacker Foundation	oundation					Account #
·		December 31, 2014 Appraisal	4 Appraisal				•	•
PAR VALI INCI SHARES	PAR VALUE FIXED DESCRIPTION SHARES EQUITIES	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
	INDUSTRIALS							
·	NDUSTRIAL CONGLOMERATES	0000	4 968	2	902 \$9	25 270	136 458	369604103
	2,800 KONINKLIJKE PHILIPS NVR- NY	680.1	3,049	20	54,826	29.000		500472303
	TRADING COS. & DISTRIB,							
	450 NOW INC	000 0		31	13,733	25.730	11,579	67011P100
. <u></u>	COMMERC, SERV. & SUPPLIES							
	2,950 ADT CORP/THE	0.800	2,360	35	104,065	36.230	106,879	001011106
	2,700 TYCO INTERNATIONAL PLC	0.720	1,944	22	59,300	43,860	118,422	G91442106
	AIR FREIGHT & LOGISTICS	Conc	-	<u>•</u>	73,07	027 621	202.053	201700116
	לינסס נבחביט כססים	TOTAL INDUSTRIALS	14,081	· 9	337,784	000:5/1	836,590	001407416
	CONSUMER DISCRETIONARY							
	HOUSEHOLD DURABLES							
	100 NVR INC	0.000		938	93,843	1275.330	127,533	62944T105
INV	TEXTILES, APPAREL & LUX,							
n 990 ESTMI	2,500 COACH INC	1.350	3,375	23	133,353	37.560	93,900	189754104
PF, Pa ENTS,								
rt I	6,889 COMCAST CORP-CLASS A	0.900	6,200	91	106,805	58.010	399,631	20030N101
I, Lir e ユ	1,900 DISH NETWORK CORP-A	0.000		24	45,180	72.890	138,491	25470M109
of		3 000	8,145	43	118,047	152.060	412,843	887321207
0 6		1 270	7,027	56	142,405	85.420	472,629	887317303
	7,200 TWENTY-FIRST CENTURY FOX-A	0.250	1.800	∞	56,535	38,405	276,516	90130A101
January 7 2015 4 t1 pm	Dodge & Cox	INVESTMENT MANAGERS	ANAGERS		SAN FR	SAN FRANCISCO		

	The Fleishhacker Foundation	oundation				•	Account #
	December 31, 2014 Appraisal	4 Appraisal					
PAR VALUE FIXED INCOME DESCRIPTION SHARES EQUITIES	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
1,800 NEWS CORP - CLASS A	0.000		4	7,621	15.690	28,242	65249B109
691 TIME INC	0.760	525	6	6,103	24.610	17,006	887228104
INTERNET & CATALOG RETAIL							
3,700 LIBERTY INTERACTIVE CORP-A	0.000		S	17,308	29.420	_	53071M104
526 LIBERTY VENTURES - SER A	0.000		9	3,066	37.720	19,841	53071M880
MULTILINE RETAIL							
2,400 TARGET CORP	2 080	4,992	09	144,135	75.910	182,184	87612E106
SPECIALTY RETAIL 1.500 CARMAX INC	000 0		<u>~</u>	27 512	085 99	99.870	143130102
	TOTAL CONSUMER DISCRETIONARY	32,064	:	901,913		2,3	
CONSUMER STAPLES							
4,300 WAL-MART STORES INC	1.920	8,256	62	266,110	85.880	369,284	931142103
	TOTAL CONSUMER STAPLES	8,256		266,110		369,284	
HEALTH CARE							
HEALTH CARE EQUIP. & SUPL.							
1,500 MEDTRONIC INC	1.220	1,830	37	55,729	72.200	108,300	585055106
HEALTH CARE PROV & SERV							
DPF,	0.000		78	101,501	84.670	110,071	30219G108
, Pa	0.040	99	29	94,172	102 910	144,074	125509109
Sec. 2,300 UNITEDHEALTH GROUP INC	1.500	3,450	74	170,775	101.090	232,507	91324P102
b of PHARMACEUTICALS							
2.800 GLAXOSMITHKLINE PLC-SPON ADR	2.452	998'9	4	115,322	42 740	119,672	37733W105
January 7 2015 4 11 pm							

INVESTMENT MANAGERS

DODGE & COX

	The Fleishhacker Foundation	oundation				•	Account #,
	December 31, 2014 Appraisal	4 Appraisal					
PAR VALUE FIXED INCOME SHARES EQUITIES	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT	TOTAL COST	MARKET	MARKET VALUE	CUSIP
5,300 MERCK & CO. INC.	1.800	9,540	25	132,297	56.790	300,987	58933Y105
4,800 NOVARTIS AG-SPONSORED ADR	2.338	11,222	55	262,851	92.660	444,768	6087V109
7,564 PFIZER INC	1.120	8,472	11	86,169	31.150	235,619	717081103
8,900 ROCHE HOLDINGS LTD-SPONS ADR	0.915	8,144	26	229,101	33.990		771195104
6,864 SANOFI-ADR	1.598	10,969	37	256,742	45.610	313,067	80105N105
	TOTAL HEALTH CARE	60,549	•	1,504,659		2,311,576	
FINANCIALS							
BANKS							
21,000 BANK OF AMERICA CORP	0.200	4,200	∞	169,018	17.890	375,690	060505104
3,000 JPMORGAN CHASE & CO	1.600	4,800	49	148,043	62.580	187,740	46625H100
10,755 WELLS FARGO & CO	1.400	15,057	25	269,240	54.820	589,589	949746101
3,800 BB&T CORP	096.0	3,648	27	101,324	38.890	147,782	054937107
2,800 SUNTRUST BANKS INC	0.800	2,240	20	56,515	41.900	117,320	867914103
CONSUMER FINANCE							
6,800 CAPITAL ONE FINANCIAL CORP	1.200	8,160	34	231,088	82.550	561,340	14040H105
CAPITAL MARKETS							
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A 9 14,100 SCHWAB (CHARLES) CORP	0.240	3,384	15	210,455	30.190	425,679	808513105
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se the 2,500 METLIFE INC	1 400	3,500	33	82,463	54.090	135,225	59156R108
,Line e ∜ o	TOTAL FINANCIALS	59,589	•	1,784,726		3,338,778	
10 f 6							

IPVESTMENT MANAGERS

DODGE & COX

Process Proc			The Fleishhacker Foundation	oundation					Account #
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	<u></u>		RMATION TECHNOLOGY	51,149		2,029,660		3,262,599	

INVESTMENT MANAGERS

Dodge & Cox

The Fleishhacker Foundation	er Foundation				•	Account #
December 31,	December 31, 2014 Appraisal					
PAR VALUE FIXED COUPON INCOME DESCRIPTION RATE/EST SHARES EQUITIES DIVIDEND	ON ESTIMATED SST ANNUAL SND INCOME	UNIT	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
TELECOMMUNICATION SERVICES						
WIRELESS TELECOM SERV.						
9,703 SPRINT CORP 0.	0.000	s	49,222	4.150	40,267	85207U105
TOTAL TELECOMMUNICATION SERVICES	0 S3	1	49,222	•	40,267	
MUTUAL FUNDS						
6,939 DODGE & COX INTL STOCK FUND	0.900 6,245	44	305,000	42.110	292,208	256206103
TOTAL MUTUAL FUNDS	6,245	1	305,000	•	292,208	
TOTAL EQUITY SECURITIES	258,728	- אסהג סומפ	8,215,655	,	14,163,230	
TOTAL HOLDINGS	\$421,537	ji	\$12,562,778	.,	\$18,775,359	

INVESTMENT MANAGERS

	- List of Officers, Dees and Foundation Manage		State	ement 7
Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	Expense Account
Christine Elbel 1016 Lincoln Blvd #12 San Francisco, CA 94129	Executive Dire	otor 91,458.	27,601.	0.
David Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	President 1.00	0.	0.	0.
John Ehrlich Jr. 1016 Lincoln Blvd #12 San Francisco, CA 94129	Vice President 1.00	0.	0.	0.
William Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	Treasurer 1.00	0.	0.	0.
Deborah Sloss 1016 Lincoln Blvd #12 San Francisco, CA 94129	Secretary 1.00	0.	0.	0.
Delia Ehrlich 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Jodi Ehrlich 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Jeffrey Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Marc Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Edie Fleishhacker Rindal 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Laura Sloss 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.

· Fleishhacker Foundation			94-6	051048
Robin Strawbridge 1016 Lincòln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Totals included on 990-PF, Page	e 6, Part VIII	91,458.	27,601.	0.

Form 990-PF

Grant Application Submission Information Part XV, Lines 2a through 2d

Statement

Name and Address of Person to Whom Applications Should be Submitted

Christine Elbel, Fleishhacker Foundation 1016 Lincoln Ave #12 San Francisco, CA 94129

Telephone Number

415-561-5350

Form and Content of Applications

Application form and organizational attachments See fleishhackerfoundation.org for application

Any Submission Deadlines

January 15 and July 15

Restrictions and Limitations on Awards

See attachment for guidelines.

The Fleishhacker Foundation is a family foundation located in San Francisco, California It was established in 1947 to improve the quality of life in the San Francisco Bay Area.



Our Grants

The Foundation makes grants to local, community-based organizations through two main programs: Arts & Culture and Precollegiate Education. Detailed information about grantmaking priorities, application guidelines, and recent grants can be found on this site. There are two grant cycles each year, with application deadlines of January 15 for spring decisions, and July 15 for fall decisions.

Supporting the Arts

This region has spawned a wide range of arts organizations reflecting great diversity and strength in regard to genre, ethnicity, creative expression, and organizational adaptability. Our arts grants primarily support mid-sized organizations for their artistic development activities. We support all disciplines of the visual and performing arts through organizations which contribute to shaping and honing the original artistic voices and artistic innovations for which our region is renowned.

Educational Support

The Bay Area struggles with all the current issues endemic to public education including stretched budgets, limited access to outside resources, and a pervasive educational achievement gap between higher and lower income populations. California additionally struggles to provide adequate education to a large population of English language learners, particularly given its very low national per-student expenditure ranking. Our education grants support literacy programs serving disadvantaged students in grades K-5.

Impact

As a philanthropy with limited assets, the Fleishhacker Foundation strives to have the greatest possible impact in its grantmaking by maintaining a strong focus on core priorities. While the Arts and Education Grant programs have been the focus of our giving for many years, from time to time application guidelines are revised to adapt to evolving field-wide issues and community needs.

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Special Arts Grants:: Overview

These larger grants are awarded for timely needs of larger mid-sized organizations. Grants support special artistic projects or initiatives, artistic collaborations or commissions involving local artists, and upgrading facilities to benefit artists and audiences.

Special Arts Grants are awarded based on their potential impact on the applicant organization, arts discipline, and local community. Arts organizations with annual budgets between \$750,000 and \$2,500,000 will be considered if their project is timely and, due to its scope, requires special grant funding. Film projects with budgets between \$750,000 and \$2,500,000 are also considered in this category, if applying with an eligible fiscal sponsor. Only Bay Area residents are considered.

Not eligible are capital campaigns, endowment campaigns, and fundraising events. Grants are generally about \$10,000 and usually do not exceed \$25,000.

Potential applicants must contact the Foundation's Executive Director well in advance of the two annual application deadlines — January 15 and July 15 – to approve submission of a grant proposal. Please address inquiries to: info@fleishhackerfoundation org with subject line "LOI Special Arts Grant."

ELIGIBILITY

Applicants must be:

- Arts and cultural organizations incorporated as not-for-profit 501c3;
- Organizations residing and offering programming in the greater San Francisco Bay Area;
- Able to demonstrate a consistent artistic presence in the Bay Area for at least 3 years;
- Of annual budget size between \$750,000 and \$2,500,000;
- Film projects with budgets between \$750,000 and \$2,500,000, under fiscal sponsorship of a nonprofit organization.

Not eligible are:

- Programs/projects whose fundamental purpose or benefit falls within the social services, health, youth, or community development fields;
- Individuals (unless conducting a project under the sponsorship of an eligible nonprofit organization);
- Organizations based outside the greater San Francisco Bay Area;
- Deficit financing, fund-raising events, endowment campaigns, and capital campaigns.

DISCIPLINES ELIGIBLE

- Dance
- Music
- Theater

- Visual Arts
- Interdisciplinary Arts
- Film (see special instructions for filmmakers)

REVIEW CRITERIA

The most important considerations in assessing grant requests are:

- How would this grant help advance the body of work being developed by the principal artist(s);
- Are participating artists reasonably compensated;
- Is there strong evidence of board support for the organization; specifically what percentage of board members made gifts (cash, not in-kind), and what percentage of total contributed income last year came from board members;
- Is there an audience for this work;
- What is the contribution to the community at large;
- What is the potential impact on the arts discipline involved;
- How viable is the applicant organization;
- Does the applicant use its resources efficiently and well, seeking to collaborate and share resources when appropriate.

APPLICATION DETAILS

In order to review an application, the Foundation needs the following:

- Completed Application Information Form.
- 2. Completed Grant Proposal Narrative
- Current year's organizational budget with income and expenses, separating grants, board, and other contributions, and itemizing expenses.
- 4. Most recent California Cultural Data Project form, (formatted for Fleishhacker Foundation).
- 5. A project budget detailing income and expenses.
- 6 Evidence of tax-exempt status.
- 7. Copy of Letter of Agreement with fiscal sponsor (if applicable).
- 8. A filmography for film directors, brief artistic biographies for key personnel in other artistic project applications.
- 9. Board of Directors list with affiliations.
- For film proposals: 12 Rough Cut DVD's (first edited copy), mailed to Fleishhacker Foundation, 1016 Lincoln Blvd. #12, San Francisco, CA 94129 (include postage paid envelope if DVD's are to be returned).
- 11. Up to 6 Supporting Documents such as letters of recommendation, press reviews, filmmakers' production company financials, overview of fiscal sponsor.
- 12. Optional: performing arts organizations may submit 1 DVD work sample.

Small Arts Grants:: Overview

The majority of the Foundation's arts grantmaking takes place through this program.

Organizations residing and offering programming in the greater San Francisco Bay Area, with annual budgets between \$100,000 and \$750,000, are eligible. Grants between \$1,000 and \$10,000 are made to support a range of artistic efforts within the following disciplines: dance, film and media arts, interdisciplinary arts, music, theater, and visual arts. Grants are typically for: artists' fees for creative time, production costs performances, exhibition/installation costs for visual, media, or interdisciplinary arts, post production costs for films, and projects which aid an arts organization's overall artistic development. Organizations may not apply more than once a year. Deadlines for grant proposals are January 15 for spring decisions, and July 15 for fall decisions. Detailed application guidelines and forms can be found on this website.

Grants in Education :: Overview

All of the Foundation's Education Grants are invested in K-5 literacy programs serving disadvantaged students. Grants are made once a year at the spring board meeting. Detailed application guidelines can be found on this web site. Grants are only awarded to Bay Area organizations whose work is primarily focused on literacy programming. The Foundation only accepts online applications.

Applicants who have previously received grants from the Fleishhacker Foundation may proceed directly to the application process. Others may send a short Letter of Inquiry by December 15 for the Spring Review Cycle.

Eureka Fellowship Program :: Overview

The Foundation offers an unrestricted fellowship program for visual artists. Artists must be nominated by a local nonprofit arts organization to qualify. Letters inviting nominations of visual artists are sent approximately six months prior to the selection of artists for an upcoming three-year grant cycle. Awards of \$25,000 per artist are determined by a review panel of non-Bay Area arts experts.

The current cycle of fellowships for 2014, 2015 and 2016 have been selected. General applications are not accepted.

Please check individual artists' profiles for links to their own websites.

Other Grants:: Board Discretionary Grants

Periodically board members are authorized to make discretionary grants to programs of special interest. These grants are not open to application.

Name	Address	Paid Amount
FLEISHHACKER FOUNDATION 2014 GRANT PAYMENTS	AYMENTS	
Education Grants Roard of Trustees of the Clide Foundation	330 Ellis Street San Francisco CA 94102	5 000 00
Boys & Girls Clubs of San Francisco	55 Hawthorne Street, Suite 600, San Francisco, CA 94105	10,000.00
Bridge The Gap College Prep	P O Box 1390, Sausalito, CA 94965	15,000.00
Center for the Art of Translation	582 Market St., Suite 700, San Francisco, CA 94104	5,000.00
Pacifica School Volunteers	375 Reina Del Mar, Pacifica, CA 94044	10,000.00
Reading Partners	180 Grand Avenue, Oakland, CA 94612	15,000.00
Streetside Stories	3130 20th Street, San Francisco, CA 94110	10,000.00
Catholic Charities	180 Howard Street, Suite 100, San Francisco, CA 94105	10,000 00
Faith Network of the East Bay, Inc	2633 Telegraph Ave. #409, Oakland, CA 94612	15,000 00
Girls Inc.	510 16th Street, Suite 100, Oakland, CA 94612	15,000.00
Super Stars Literacy, Inc.	333 Hegenberger Road, Suite 503, Oakland, CA 94621	10,000.00
	Total Education Grants	120,000.00
Eureka Fellowship Grants		
Chris Fraser (2014)		12,000.00
Francesca Pastine (2014)		12,000.00
Guy Overfelt (2014)		12,000.00
Ramekon O'Arıwisters (2014)		12,000.00
Ramekon O'Ariwisters (2014)		200.00
Francesca Pastine (2014)		500.00
	Total Eureka Fellowship Grants	49,000.00
Special Arts Grants		
CounterPULSE	1310 Mission Street, San Francisco, CA 94103	20,000.00
Dancers' Group	44 Gough Street, San Francisco, CA 94103	2,000 00
New Conservatory Theatre Center	25 Van Ness Avenue, LL, San Francisco, CA 94102	15,000.00
Theatre Bay Area	1119 Market St, San Francisco, CA 94103	15,000.00
Yerba Buena Arts & Events aka YGB Festival	760 Howard Street, San Francisco, CA 94103	3,000 00
Dance Brigade	3316 24th Street, San Francisco, CA 94110	10,000 00
Harvard University, The Hauser Center Intersection for the Arts	79 John F. Kennedy Street, Box 143, Cambridge, MA 02138 925 Mission Street #109_San Francisco_CA_94103	15,000.00
		00.00

Name ODC Theater Southern Exposure Z Space Studio The Mexcian Museum	Address 351 Shotwell St , San Francisco, CA 94110 3030 20th Street, San Francisco, CA 94110 499 Alabama St #450, San Francisco, CA 94123 Fort Mason Center, Bldg D, San Francisco, CA 94123	Paid Amount 10,000 00 10,000 00 15,000 00 25,000.00
Board Discretionary Grants Greenbelt Alliance College Tracks, Inc. Brooklyn Free Space	312 Sutter Street Ste 510, San Francisco, CA 94108 5126 Manning Drive, Bethesda, MD 20814 298 6th Ave , Brooklyn, NY 11215 540 President St. Suite 1A. Brooklyn, NY 11215	5,000.00 2,500.00 3,000.00 2,000.00
Congregation Kol Emeth Headlands Center for the Arts Stanford University	4175 Manuela Way, Palo Alto, CA 94306 944 Fort Barry, Sausalito, CA 94965 PO Box 20466, Stanford, CA 94309	1,000.00 5,000.00 1,000.00
Jewish Community Federation Limmud Bay Area	121 Steuart Street, San Francisco, CA 94105 2310 Homestead Rd. C1 #428, Los Altos, CA 94024 1429 Mendell Street, San Francisco, CA 94124	1,000.00 1,000.00 2,000.00
Old Shoot Care San Francisco Conservation Corps San Francisco Parks Alliance Hilel at Stanford	747 Fifth St , San Francisco, CA 94103 1663 Msiion Street, Ste 320, San Francisco, CA 94102 PO Box 20526, Stanford, CA 94309	5,000.00 1,500.00 1,000.00
Streetlights Production Assistant Program Streetlights Production Assistant Program Temple Sinal, First Hebrew Congregation of Oaklanc 2808 Summit Street, Oakland, CA 94609 The Non-Profit Roundtable, Non-Profit Montgomery 1201 15th St. NW Ste. 420, Washington, I We Spark	662 N Van Ness Ave #105, Los Angeles, CA 90004 2808 Summit Street, Oakland, CA 94609 1201 15th St NW Ste.420, Washington, DC 20005 13520 Ventura Bivd, Sherman Oaks, CA 91423	2,000.00 5,000.00 2,500 00 3,000.00
Katherine Delmar Burke School United Way of the Bay Area Smuin Ballets/SF	7070 California Street, San Francisco, CA 94121-1798 550 Kearny Street, Ste 1000, San Francisco, CA 94108 44 Gough Street, Ste.103, San Francisco, CA 94103	1,000.00 2,000.00 2,500.00 5,000.00
San Francisco Symphony Youth Orchestra American Conservatory Theater San Francisco Ballet First Graduate Children's Theater Association of San Francisco Children's Theater Association	Davies Symptony national variations Average 30 Grant Avenue, San Francisco, CA 94108 455 Franklin Street, San Francisco, CA 94103 PO Box 29415, San Francisco, CA 94129 3450 Sacramento Street, San Francisco, CA 94129 1563 Page Street, San Francisco, CA 94117 UC Berkekey - 2299 Pledmont Avenue, Berkeley, CA 94720	6,000 00 5,000 00 1,500 00 1,000 00 1,000 00

Name	Address	Paid Amount
826 NYC, Inc.	372 Fifth Avenue, Brooklyn, NY 11215	10,000,00
Mercury Soul	520 61st Street, Oakland, CA 94609	5,000 00
Recess Activities, Inc	41 Grand Street, New York, NY 10013	10,000 00
San Francisco Community Music Center	544 Capp Street, San Francisco, CA 94110	15,000 00
San Francisco Conservatory of Music	50 Oak Street, San Francisco, CA 94102	1,540.00
American Conservatory Theater	30 Grant Avenue, San Francisco, CA 94108	3,000.00
Asian Art Museum of San Francisco	200 Larkin Street, San Francisco, CA 94115	4,000 00
Berkeley Repertory Theatre	999 Harrison St, Berkeley, CA 94710	4,000.00
Magic Theatre	Fort Mason Center Bldg D, San Francisco, CA 94123	3,000.00
Music@Menlo - Menlo School	50 Valaparaiso Avenue, Atherton, CA 94027	3,000.00
San Francisco Ballet	455 Franklin Street, San Francisco, CA 94103	3,000.00
San Francisco Conservatory of Music	50 Oak Street, San Francisco, CA 94102	4,000.00
San Francisco Opera	301 Van Ness Avenue, San Francisco, CA 94102	3,000 00
SF Symphony	Davies Symphony Halld201 Van Ness Avenu, San Franciso, CA 94103	3,000.00
	Total Board Discretionary Grants	146,540.00
Small Grants Program		
foolsFURY Theater Company	499 Alabama Street, #450, San Francisco, CA 94110	4,500.00
LEVYdance	19 Heron Street, San Francisco, CA 94103	5,500 00
Playwrights Foundation	1616-16th Street, San Francisco, CA 94103	2,000 00
San Francisco Dance Film Festival	601 Van Ness Avenue, Suite E505, San Francisco, CA 94102	2,500.00
San Francisco Film Society	39 Mesa Drive Suite 110, San Francisco, CA 94129	3,500.00
San Francisco Friends of Chamber Music	135 Main St, San Francisco, CA 94105	5,000.00
San Francisco Film Society	4096 Piedmont Avenue #503, Oakland, CA 94611	5,000.00
Stagebridge	2501 Harrison Street, Oakland, CA 94612	3,500.00
West Edge Opera	1700 Shattuck Ave. #312, Berkeley, CA 94709	3,500.00
Amy Seiwert's Imagery	613 Peralta Avenue, San Francisco, CA 94110	4,000.00
Bayview Opera House, Inc.	4705 Third Street, San Francisco, CA 94124	1,500.00
Intersection for the Arts	925 Mission Street #109, San Francisco, CA 94103	6,500.00
Crowded Fire Theater Company	870 Innes Ave , San Francisco, CA 94124	1,500.00
Diablo Regional Arts Association	1601 Civic Drive, Walnut Creek, CA 94596	5,000.00
San Francisco Film Society	222 Broadway #1507, Oakland, CA 94607	2,500.00
PlayGround Festival	3286 Adeline St #8, Berkeley, CA 94703-2485	3,500.00
Dancers' Group	1832 Castro Street, San Francisco, CA 94131	2,500 00
san francisco Film Society	42 Sunrise Avenue, Mill Valley, CA 94941	3,500.00
TheatreFIRST	Live Oak Theater, Berkeley, CA 94709	1,500.00

Name	Address	Paid Amount
The Custom Made Theatre Company	1620 Gough Street, San Francisco, CA 94109	2,000.00
Arts Benicia	991 Tyler Street, Benecia, CA 94510	2,500.00
Berkeley FILM Foundation	Zaentz Media Center, 2600 10th Street, Suite 408, Berkeley, CA 94710	5,000 00
City Lights Theater Company of San Jose	529 S. 2nd St., San Jose, CA 95112	2,000.00
Cutting Ball Theater	141 Taylor St., San Francisco, CA 94102	2,000 00
Drablo Ballet	P O. Box 4700, Walnut Creek, CA 94596	2,000.00
Dancers' Group	1832 Castro Street, San Francisco, CA 94131	3,000 00
Farallon Films	2600 Tenth St Suite 317, Berkeley, CA 94710	3,500 00
Festival Opera	1630 N. Main Street #61, Walnut Creek, CA 94596	5,000 00
Filmmakers Collaborative	145 Ninth Street, San Francisco, CA 94103	2,500.00
First Presbyterian Church	2619 Broadway, Oakland, CA 94612	6,000.00
Friends of Olympia Station	Po Box 633, Santa Cruz, CA 95061	4,000.00
SCRAP	834 Toland Street, San Francisco, CA 94124	4,000.00
Golden Thread Productions	499 Alabama St #450, San Francisco, CA 94110	3,000 00
Intersection for the Arts	925 Mission St, San Francisco, CA 94103	4,000.00
Sew Productions Lorraine Hansberry Theatre	777 Jones Street, San Francisco, CA 94109	2,000.00
Menlowe Ballet	1150 El Camino Real, Menio Park, CA 94025	2,000.00
Museo ItaloAmericano	Fort Mason Center, Bldg C, San Francisco, CA 94123	5,000.00
Opera Parallele	50 Oak Street, San Francisco, CA 94102	2,000.00
Pocket Opera	469 Bryant St, San Francisco, CA 94107	4,000 00
San Francisco Cinematheque	55 Taylor Street, San Francisco, CA 94102	3,000.00
San Francisco Film Society	39 Mesa Street, The Presidio, Suite 110, San Francisco, CA 94129	4,000.00
Teatro Vision de San Jose	1677 Park Avenue, San Jose, CA 95126	3,500 00
The Marsh	1062 Valencia, San Francisco, CA 94110	3,500.00
We Players	1462 14th Ave., San Francisco, CA 94122	3,000 00
Intersection for the Arts	925 Mission Street #109, San Francisco, CA 94103	4,500 00
	Total Small Grants Program	160,000.00

TOTAL GRANTS 635,540.00