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DLN: 93493308014285

Form 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

 \blacktriangleright Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2014 ca	elendar year, or tax year beginning 01-01-2014 , and ending 12-31-2014					
B Ch	eck if a	applicable	C Name of organization SUTTER HEALTH SACRAMENTO SIERRA REGION		D Employ	er ident	ification number	
┌ Add	ress c	hange			94-11	56621		
Г№	me cha	ange	% CHRIS BOUDREAUX Doing business as					
Init		_	boing business us					
Fin		4111	Number and street (or P O box if mail is not delivered to street address) Room/suite	<u> </u>	E Telepho	ne numbe	er	
		mınated	PO BOX 160727		(916)	286-66	65	
┌ Am	ended	return	City or town, state or province, country, and ZIP or foreign postal code					
☐ Apr	olicatio	n pendino	SACRAMENTO, CA 95816		G Gross re	ceipts \$ 3	1,956,012,898	
,								
			F Name and address of principal officer JAMES CONFORTI	H(a) Is th	rdinates?	return f	or ┌ Yes 🔽 No	
			PO BOX 160727	3400	ramates.		1 1631 140	
			SACRAMENTO,CA 95816	H(b) Are a		ates	┌ Yes ┌ No	
	v ovor	npt statu	s	ınclu		- lb /-		
<u> </u>	x-exei	iipt statu	s Sul(c)(3) Sul(c)() ◀ (Insert no) 4947(a)(1) or 527	IT IN	o, attacn	a iist (s	see instructions)	
J W	ebsit	e:► W	WW SUTTERHEALTH ORG	H(c) Grou	ıp exemptı	on numl	ber ►	
K For	n of or	rganızatıo	n V Corporation Trust Association Other ►	L Year of fo	rmation 193	5 M S	tate of legal domicile CA	
Pa	rt I	Sur	mmary				-	
	1	Briefly	describe the organization's mission or most significant activities					
			CHEDULE O					
3								
Ē								
Governance	2	Check	this box 🔭 if the organization discontinued its operations or disposed of	more than 2	5% of its	net ass	ets	
Š	-	Oncon	and box F In the organization discontinued its operations of disposed of	more than 2	20 70 01 103			
ب ×ة	3	Numbe	r of voting members of the governing body (Part VI, line 1a)		.	3	17	
8	4	Numbe	r of independent voting members of the governing body (Part VI, line 1b)		[4	11	
È	5	Total n	umber of individuals employed in calendar year 2014 (Part V, line 2a) .		[5	9,722	
Activities &	6	Total n	umber of volunteers (estimate if necessary)		[6	1,141	
4	7a	Total u	nrelated business revenue from Part VIII, column (C), line 12		[7a	2,606,709	
	Ь	Net unr	related business taxable income from Form 990-T, line 34		[7b	0	
				Pric	or Year		Current Year	
	8	Cont	ributions and grants (Part VIII, line 1h)		8,201,0	30	11,938,059	
를	9		ram service revenue (Part VIII, line 2g)	1,	873,497,7	94	1,935,783,239	
Revenue	10	Inve	stment income (Part VIII, column (A), lines 3, 4, and 7d)		588,4	30	3,481,561	
益	11	Othe	r revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,340,6	47	3,552,356	
	12	Total	revenue—add lines 8 through 11 (must equal Part VIII, column (A), line					
			 	1,	884,627,9	_	1,954,755,215	
	13		ts and similar amounts paid (Part IX, column (A), lines 1–3)		5,127,9	_	4,149,472	
	14		fits paid to or for members (Part IX, column (A), line 4)			0	0	
ø	15	Salar 5-10	ries, other compensation, employee benefits (Part IX, column (A), lines		891,327,4	86	889,426,297	
Expenses	16a		essional fundraising fees (Part IX, column (A), line 11e)			0	0	
<u>₹</u>								
ठ	Ь	lotali	fundraising expenses (Part IX, column (D), line 25) ►0					
	17	Othe	r expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		839,560,2	21	871,558,764	
	18		expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		736,015,6	65	1,765,134,533	
	19	Reve	nue less expenses Subtract line 18 from line 12	 	148,612,2	_	189,620,682	
Not Assets or Fund Balances				_	g of Curren ⁄ear	t	End of Year	
94 44 44 44 44 44 44 44 44 44 44 44 44 4	20	T - 4 - 1	Lacasta (Dart V. Lina 16)			30	1 966 055 706	
AB	20		l assets (Part X, line 16)		738,079,8 255,476,9		1,866,955,706	
5 E	21 22		I liabilities (Part X, line 26)		482,602,9	_	1,199,059,743	
	22 3		nature Block		402,002,9	09	667,895,963	
		_						
			f perjury, I declare that I have examined this return, including accompany I belief, it is true, correct, and complete Declaration of preparer (other tha					
			knowledge	.,				
		Ti.		<u> </u>				
		Sign	nature of officer		015-11-02 ate			
Sigr Her		'		J	ate			
	_		ge Terra CFO be or print name and title					
		1 F - 7 F	Print/Type preparer's name Preparer's signature Dat	te Ch	-ck	PTIN		
Paid	4	Ĺ	DEBRA HEISKALA DEBRA HEISKALA	Check If P11N P00649485				
			Firm's name FRNST & YOUNG US LLP	Firm	n's EIN 🟲			
Pre	-		Firm's address ► 4370 LA JOLLA VILLAGE DR SUITE 500	Pho	one no (858)	535-720	00	
USE	On	''y	SAN DIEGO, CA 92122					
			,	1				

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		N o
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		N o
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M $\footnote{50}$	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section $512(b)(13)$?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2014)

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 894 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
	Enter the number of Forms W 26 included in fine 14 2 little Form into applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).		V	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a 7b	Yes Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to		165	
	file Form 8282?	7 c		No
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		Νo
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	:		
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	Į		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a	response	or note to an	/ line in t	his Part VI		_	_	_									V
Check if Schedule O	contains a	1 C3 POII3 C	or mote to an	, ,,,,,	.iii3 i aic vi	•	•	•		•	•	•	•	•	•	•	•	-,

Se	ection A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	17			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	11			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?			2		No
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			3		No
4	Did the organization make any significant changes to its governing documents since filed?	the p	prior Form 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the o	rganız	ation's assets? .	5		No
6	Did the organization have members or stockholders?			6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?			7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?	lby)	members, stockholders,	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons u	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i>			9		No
Se	ection B. Policies (This Section B requests information about policies not	requ	ired by the Internal R	eveni	ıe Cod	e.)
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		No
b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of it the form?	s gov	erning body before filing	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this F	orm 9	990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13 $$.			12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?	ly inte	erests that could give	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done	the p	olicy? If "Yes," describe	12c	Yes	
13	Did the organization have a written whistleblower policy?			13	Yes	
14	Did the organization have a written document retention and destruction policy? .			14	Yes	
15	Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the					
а	The organization's CEO, Executive Director, or top management official			15a	Yes	
b	Other officers or key employees of the organization			15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	orsım	ıllar arrangement with a	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organ participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	e step	s to safeguard the	16b	Yes	

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed ►CA
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website V Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records
 - ►CHRIS BOUDREAUX
 - 9100 FOOTHILLS BLVD
 - ROSEVILLE, CA 95747 (916) 297-8007

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more t perso	han d n ıs l	ne l both	box, an	heck unless officer stee)	•	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organization and related organizations

1b	Sub-Total	►			
C	Total from continuation sheets to Part VII, Section A	►			
d	Total (add lines 1b and 1c)	►	15,766	16,704,464	5,538,004

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►2,774

			Yes	NO
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	,		
	on the factor respectively activities and activities activities activities activities and activities	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(c)
Name and business address	Description of services	Compensation
TOWERS WATSON DELAWARE INC, 28025 NETWORK PL CHICAGO, IL 60673	CONSULTING SERVICES	15,615,305
PULMONARY MEDICINE ASSOCIATES, 1300 ETHAN WY STE 600 SACRAMENTO, CA 95825	MEDICAL SERVICES	5,055,698
ACUTE CARE SURGERY MEDICAL GROUP IN, PO BOX 1528 SACRAMENTO, CA 95812	MEDICAL SERVICES	4,947,754
UNGER CONSTRUCTION COMPANY, 910 X STREET SACRAMENTO, CA 95818	CONSTRUCTION	4,643,194
DIAGNOSTIC PATHOLOGY MEDICAL GROUP, 3301 C ST STE 200E SACRAMENTO, CA 95816	MEDICAL SERVICES	4,594,841
2 Total number of independent contractors (including but not limited to those listed above	who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 167

Part V	1111	Statement o						
		Check If Schedu	<u>ule O contains a respo</u>	nse or note to any III	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
(1)	1a	Federated camp	paigns 1a					
nts Int	ь	Membership du	es 1 b					
373 not		•	ents 1c	36,703				
	C .							
를 <u>함</u>	d		ations 1d	6,893,842				
ž E	e	Government grants	s (contributions) 1e	1,542,510				
ţi S	f	All other contribution	ons, gifts, grants, and 1f	3,465,004				
Contributions, Giffs, Grants and Other Similar Amounts	g		ons included in lines	70,018	}			
a d		1a-1f \$		70,010	44 000 050			
Cont	h	Total. Add lines	s 1a-1f		11,938,059			
<u>a</u>				Business Code				
¥en	2a	PATIENT SERVICE	REVENUE	621110	1,926,941,993	1,926,941,993		
22	b	RENTAL TO AFFILIA	ATES	621110	8,353,211	8,353,211		
ASP	C	ROSEVILLE ENDOS	COPY	621110	502,491	502,491		
Program Service Revenue	d	SUTTER AMADOR S	SURGERY	621110	-14,456	-14,456		
Ē	e							
200	f	All other progra	ım service revenue					
屳	g	Total. Add lines	s 2a-2f		1,935,783,239			
	3		ome (including dividen		591,660			591,660
	4		ar amounts)		, 0			,
	5			` ` <u>` </u>	0			
		·	(ı) Real	(II) Personal				
	6a	Gross rents	2,142,201					
	ь	Less rental expenses	1,209,020					
	С	Rental income or (loss)	933,181	0				
	d		me or (loss)		933,181			933,181
			(ı) Securities	(п) O ther				
	7a	Gross amount from sales of assets other than inventory		2,921,558				
	ь	Less cost or other basis and		31,657				
		sales expenses Gain or (loss)		2,889,901				
	c d	· · · · · ·	s)		2,889,901			2,889,901
Other Revenue	8a	Gross income fi events (not incl \$36,	rom fundraising luding ,703					
ě		of contributions See Part IV, lin	reported on line 1c)					
40 			a	25,439				
Ě	Ь		penses b		2.422			0.400
0	c 9a		loss) from fundraising	events 🛌	8,433			8,433
	94	See Part IV, lin	rom gaming activities e 19 a	4,033				
	ь		penses b					
	С		loss) from gaming act	vities	4,033			4,033
	10a	Gross sales of returns and allo						
	ь	Less cost of go	oods sold b					
	С	Net income or (loss) from sales of inv	entory -	0			
		Miscellaneous	Revenue	Business Code				
	11a	UBI - LABORA	TORY	621500	2,188,865		2,188,865	
	Ь	UBI - PARKING	<u> </u>	812930	199,149		199,149	
	С	UBI - PHARMA		446110	69		69	
	d	All other revenu			218,626		218,626	
	e	Total. Add lines	3 11a-11d	•	2,606,709			
	12	Total revenue.	See Instructions .	🕨	1,954,755,215	1,935,783,239	2,606,709	4,427,208

Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. A	All other organizations must complete column (A)
--	--	----

	Check if Schedule O contains a response or note to any line in this	Part IX	<u></u>		<u></u>
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and				
	domestic governments See Part IV, line 21	4,149,472	4,149,472		
2	Grants and other assistance to domestic individuals See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	10,020,531		10,020,531	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	100,312	100,312		
7	Other salaries and wages	593,244,619	534,289,384	58,955,235	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	11,684,912	10,349,112	1,335,800	
9	Other employee benefits	222,669,256	197,214,066	25,455,190	
10	Payroll taxes	51,706,667	45,795,644	5,911,023	
11	Fees for services (non-employees)	. ,	, , , , , , , , , , , , , , , , , , , ,	· · · · · · · · · · · · · · · · · · ·	
а	Management	5,782,808		5,782,808	
ь	Legal	3,458,761	3,458,761		
С	Accounting	6,399	, ,	6,399	
d	Lobbying	29,560		29,560	
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	268,017		268,017	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	81,378,293	78,279,153	3,099,140	
12	Advertising and promotion	1,324,629	6,687	1,317,942	
13	Office expenses	24,527,642	11,358,605	13,169,037	
14	Information technology	32,475,736	27,961,372	4,514,364	
15	Royalties	0			
16	Occupancy	24,618,866	24,618,866		
17	Travel	1,609,223	1,311,026	298,197	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	1,040,932	751,288	289,644	
20	Interest	16,562,085	16,562,085		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	67,345,271	67,345,271		
23	Insurance	13,646,558	11,440,905	2,205,653	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	MEDICAL SUPPLIES	264,515,706	264,515,706		
b	PURCHASED SERVICES	150,045,693	144,443,720	5,601,973	
c	HOSPITAL PROVIDER FEES	69,699,877	69,699,877		
d	CAPITATED PURCHASED SERVICES	55,233,378	55,233,378		
e	All other expenses	57,989,330	39,772,165	18,217,165	
25	Total functional expenses. Add lines 1 through 24e	1,765,134,533	1,608,656,855	156,477,678	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

	't X	Check if Schedule O contains a response or note to any line	in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		Degining of year	1	O
	2	Savings and temporary cash investments		69,889,638	2	83,587,028
	3	Pledges and grants receivable, net		141,201	3	75,869
	4	Accounts receivable, net		277,199,156	-	270,450,987
	5	Loans and other receivables from current and former officers key employees, and highest compensated employees Comp	s, directors, trustees, plete Part II of		-	
ts	6	Loans and other receivables from other disqualified persons section 4958(f)(1)), persons described in section 4958(c)(employers and sponsoring organizations of section 501(c)(beneficiary organizations (see instructions) Complete Part 1	3)(B), and contributing 9) voluntary employees'	0	5	0
Assets	_	Nichos and Isano vaccinable wat		0	7	
Ą	7	Notes and loans receivable, net		25,513,499	8	
	8	Inventories for sale or use		4,388,831	9	26,151,250
	9 10a	Prepaid expenses and deferred charges Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 2,151,576,783	, ,	9	11,072,202
	Ь		10b 861,243,413	1,247,300,940	10c	1,290,333,370
	11	Investments—publicly traded securities	, ,	62,341,837	11	27,042,041
	12	Investments—other securities See Part IV, line 11		0	12	0
	13	Investments—program-related See Part IV, line 11		1,057,297	13	976,468
	14	Intangible assets		0	14	0.0,.00
	15	Other assets See Part IV, line 11		50,247,431	15	157,266,411
	16	Total assets. Add lines 1 through 15 (must equal line 34)		1,738,079,830		1,866,955,706
	17	Accounts payable and accrued expenses		291,568,856		252,113,401
	18	Grants payable		0	18	0
	19	Deferred revenue		0	19	0
	20	Tax-exempt bond liabilities		939,590,161	20	931.085.770
	21	Escrow or custodial account liability Complete Part IV of S		0	21	0
Liabilities	22	Loans and other payables to current and former officers, direkey employees, highest compensated employees, and disqu	ectors, trustees,	-	21	
i Ģe		persons Complete Part II of Schedule L		О	22	0
	23	Secured mortgages and notes payable to unrelated third par	ties	4,660,681	23	4,795,321
	24	Unsecured notes and loans payable to unrelated third partie	es	0	24	0
	25	Other liabilities (including federal income tax, payables to reand other liabilities not included on lines 17-24) Complete				
		D		19,657,223	25	11,065,251
	26	Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here I		1,255,476,921	26	1,199,059,743
ě		lines 27 through 29, and lines 33 and 34.	y and complete			
aŭ	27	Unrestricted net assets		480,508,141	27	665,425,208
8 8	28	Temporarily restricted net assets		2,094,768	28	2,470,755
<u> </u>	29	Permanently restricted net assets		0	29	0
or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), checomplete lines 30 through 34.	k here ► ┌ and			
0	30	Capital stock or trust principal, or current funds			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fun	d		31	
AS	32	Retained earnings, endowment, accumulated income, or other	er funds		32	
Net Net	33	Total net assets or fund balances		482,602,909	33	667,895,963
Z	34	Total liabilities and net assets/fund balances		1,738,079,830	34	1,866,955,706

Pai	Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	•	• •		.
1	Total revenue (must equal Part VIII, column (A), line 12)	1		1,954,7	755,215
2	Total expenses (must equal Part IX, column (A), line 25)	2		1,765,1	.34,533
3	Revenue less expenses Subtract line 2 from line 1	3		189,6	520,682
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		482,6	502,909
5	Net unrealized gains (losses) on investments	5		2,1	.98,272
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-6,5	25,900
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		667,8	395,963
Par	t XII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII				<u>. Г</u>
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	1		
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis			1	1
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n		ı:	ı.
	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Software ID: **Software Version:**

EIN: 94-1156621

Name: SUTTER HEALTH SACRAMENTO SIERRA REGION

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers,	Direct	ors,	Tru	ste	es, k	(ey	Employees, Hig	hest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more ti perso and a	ion (han o n is b	ne b oth ctor/	ox, u an of trus	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
(1) laws a Confort	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations
(1) James Conforti	40 0	×		x				0	1,074,810	332,008
Regional President, SHSSR (1) Viva Ettin	0 0									
Trustee	0 0	Х						0	0	0
(2) Patrick Fry	2 0	<u> </u>							2 626 267	
Trustee, President & CEO SH	40 0	X						0	3,626,367	2,728,330
(3) Gary Hooper	4 0	×		x				0	0	0
Trustee, Chair Fin & Plan	0 0	^						Ů	Ŭ	
(4) Scott Howell	2 0	X						0	0	0
Trustee (C) Peter Hull MD	0 0									
(5) Peter Hull MD	2 0	×						15,766	0	0
Trustee (6) Jeffrey Jenkins MD	0 0									
		×						0	0	0
Trustee (7) Christopher Johnson	0 0									
Trustee	0 0	×						0	0	0
(8) Richard Kramer	2 0									
Trustee	0 0	×						0	0	0
(9) Sarah Krevans	2 0							_		
COO Sutter Health	40 0	X						0	1,762,486	424,237
(10) Pat Fong Kushida	2 0	V						0		0
Trustee	0 0	X						0	0	0
(11) Marion Leff MD	2 0	l x						0	0	0
Trustee	0 0							· ·		
(12) Jerry May PHD	4 0	×		Х				0	0	0
Trustee, Vice-Chair (13) Mike Newell	0 0									
		×		Х				0	0	0
Trustee, Chair (14) Pat Pathipati	0 0									
Trustee	0 0	×						0	0	0
(15) Paige Stauss	2 0									
Trustee	0 0	×						0	0	0
(16) Helen Thomson	2 0	,,								
Trustee	0 0	X						0	0	0
(17) Jeffrey Sprague	40 0			×				0	1,054,869	399,561
CFO, Sac Sierra Region (Pt Yr)	0 0			_^				Ŭ	1,034,009	377,301
(18) Paige Terra	40 0			X				0	555,720	101,568
CFO (Part Year)	0 0								,	,
(19) PENNY WESTFALL	40 0			х				0	564,797	73,392
VP & REG COUNSEL, SSR (20) Thomas Blinn	0 0									
					Х			0	841,783	165,871
CEO, Reg Amb Care, SRR (21) Pat Brady	0 0 40 0									
CEO, Sutter Roseville Med Ctr	0 0				Х			0	830,302	159,096
(22) Dennie Conrad	40 0									
REG VP, PLNNG & BUS DEV SHSSR	0 0				Х			0	422,402	63,701
(23) Terry Glubka	40 0				.,			-	F00 00=	105 315
CEO, Sutter Solano Medical Ctr	0 0				Х			0	599,097	106,345
(24) Mitch Hanna	40 0				x			0	558,417	89,334
CAO, SAFH	0 0				<u> </u>					

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours	Posit more th persoi and a	ion (d nan o n is b	ne b	ox, u an of	nless ficer		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(26) Carrie Owen-Plietz	40 0				x			0	781,368	153,280
CEO, Sutter Med Ctr Sacramento	0 0				_ ^			U	761,366	153,260
(1) Anne Platt	40 0								400.053	70.010
CEO, SUTTER AMADOR HOSPITAL	0 0				Х			0	499,953	79,313
(2) Thomas Ream II	40 0							0	260 265	FF 402
Reg CIO, Sac Sierra Region	0 0				Х			U	369,365	55,482
(3) Janet Wagner CAO, Sutter Davis Hospital	40 0				х			0	552,560	193,425
(4) John Boyd CAO, MNTL HLTH & CONT CARE SSR	40 0					х		0	399,100	94,197
(5) Shelly McGriff	40 0					,,		0	415.004	61.460
CNE Sutter Med Ctr Sac	0 0					Х		0	415,684	61,460
(6) John Mesic MD	40 0								242.554	140.075
CMO, Sac Sierra Region	0 0					Х		0	849,664	119,275
(7) Jeffrey Szczesny	40 0					х		0	546,328	87,055
Reg VP HR, Sac Sierra Region	0 0					,		Ŷ	310,320	07,000
(8) BARBARA NELSON	40 0					х		0	399,392	51,074
CNE, SUTTER ROSEVILLE MED CTR	0 0								333,332	52,071

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As Filed Data -

DLN: 93493308014285

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2014

Open to Public Inspection

		ne organization					Employer identifica	ation number
SUTTE	R HEAL	TH SACRAMENTO SIERRA R	EGION				04 1156631	
Do	rt I	Passan for Publi	o Charity S	Status (All organiza	tions must so	malata this n	94-1156621	nc .
		zation is not a private f	-	, ,				ль.
1	r gain.	A church, convention		•	= '	•	•	
	<u>'</u>					II Section 170(D)(1)(A)(I).	
2	<u> </u>	A school described in						
3	<u>고</u>	A hospital or a cooper		-				
4	ı	A medical research or hospital's name, city,		erated in conjunction v	vith a hospital d	lescribed in sec t	tion 170(b)(1)(A)(iii). Enter the
5	Г	An organization opera	ted for the ber	nefit of a college or uni	versity owned o	or operated by a	governmental unit d	escribed in
		section 170(b)(1)(A)			,	. ,	-	
6	Г	A federal, state, or loc			described in se	ection 170(b)(1)(A)(v).	
7	<u>'</u>	An organization that n						ieneral nublic
•	'	described in section 1	•	<u>.</u>	• •	om a governmen	ital anit of from the g	general public
8	Γ	A community trust de				tII)		
9	Г	An organization that n	ormally receiv	es (1) more than 33:	1/3% of its supp	ort from contrib	utions, membership	fees, and gross
		receipts from activitie						
		its support from gross						
		acquired by the organ						
10	\vdash	An organization organ		•			•	
11	<u>'</u>	An organization organ	•	·		-		ut the nurneses of
11	ļ	one or more publicly s						
		the box in lines 11a th			•			
а	Γ	Type I. A supporting of						
		supported organizatio				ty of the directo	rs or trustees of the	supporting
	_	organization You mus						
b	ı	Type II. A supporting	-	•				
		management of the su must complete Part I'			same persons t	nat control of m	anage the supported	organization(S) You
c	Г	Type III functionally	•		n operated in c	onnection with.	and functionally integ	grated with, its
_	•	supported organizatio	_		•	•		g ,
d	Γ	Type III non-function						
		not functionally integr					ment and an attentiv	eness requirement
_	_	(see instructions) Yo					- T I T II T	
е	ļ	Check this box if the or integrated, or Type II					a Type I, Type II, T	ype III lunctionally
f		Enter the number of s						
а		Provide the following i						
9				out the supported orga	24 (10)(0)			
	(i)N:	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	nanization	(v) A mount of	(vi) A mount of
		organization	(,	organization	listed in your		monetary support	other support (see
		-		(described on lines	docume		(see instructions)	ınstructions)
				1-9 above or IRC				
				section (see				
				ınstructions))	.,			
					Yes	No		
_								
Tota	1							

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in		
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec			
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493308014285

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

•	Section 501(c)(4), (5), or (6) orga	anizations Complete Part III			
	ime of the organization TTER HEALTH SACRAMENTO SIERRA RE	GION		Employer iden	tification number
				94-1156621	
Par	t I-A Complete if the or	ganization is exempt und	er section 501(c) or is a section 527	organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect po	olitical campaign act	ivities in Part IV	
2	Political expenditures			▶	\$
3	Volunteer hours				
Par	rt I-B Complete if the or	ganization is exempt und	er section 501(c)(3).	
1		e tax incurred by the organizatior			\$
2	Enter the amount of any excise	e tax incurred by organization ma	nagers under section	n 4955 🕨	\$
3	If the organization incurred a s	section 4955 tax, did it file Form	4720 for this year?		┌ Yes ┌ No
4a	Was a correction made?				┌ Yes ┌ No
b	If "Yes," describe in Part IV				
Pai	rt I-C Complete if the or	ganization is exempt und	er section 501(c), except section 50)1(c)(3).
1	Enter the amount directly expe	ended by the filing organization fo	r section 527 exemp	ot function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	organization's funds contributed t	o other organizations	s for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter h	ere and on Form 112	0-POL, line 17b	\$
4	Did the filing organization file I	Form 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments l amount of political contribution	nd employer identification numbe For each organization listed, ente ns received that were promptly ai political action committee (PAC	r the amount paid fro nd directly delivered	om the filing organization's to a separate political orga	funds Also enter the anization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

5 c	hedule C (Form 990 or 990-EZ) 2014					Page 2
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

•	,	
Part II-B	Complete if the organization is exempt under section 501(c)(3) and h	as NOT
	filed Form 5768 (election under section 501(h)).	
		7-1

	and the state of t	(a	1)		(b)	
ror e activ	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	'	A moun	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo	1		
c	Media advertisements?		Νo	1		
d	Mailings to members, legislators, or the public?		No			
e	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	O ther activities?	Yes			2	29,560
j	Total Add lines 1c through 1i				2	29,560
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912			1		
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c)(5),	or s	ectio	n
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
	tIII-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."	No" C				
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
_	Current year	2a				
b	Carryover from last year	2b				
	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	4				
	political expenditure next year?	ı 4 l				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and __2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
	Sacramento Metro Chamber of Commerce Capital-to-Capital Event SHSSR had eight employees attend Cost of transportation and lodging for all eight employees was \$29,560

Part IV Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2014

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493308014285

OMB No 1545-0047

Open to Public **Inspection**

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Supplemental Financial Statements

► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** SUTTER HEALTH SACRAMENTO SIERRA REGION 94-1156621 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Γ Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🟲 Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenue included in Form 990, Part VIII, line 1

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(ii) Assets included in Form 990, Part X

Assets included in Form 990, Part X

Revenue included in Form 990, Part VIII, line 1

Part	••• Organizations Maintaining Co	llections of Art	<u>, His</u>	torical T	reas	ures, or Ot	:her S	<u>Similar As</u>	sets (co	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ds, ch	neck any of	the fo	llowing that a	re a sig	gnıfıcant use	of its	
а	Public exhibition		d	┌ Loar	orex	change progra	ams			
b	Scholarly research		e	┌ Oth	er					
c	Preservation for future generations									
4	Provide a description of the organization's c Part XIII	ollections and expla	ın hov	w they furth	ner the	organızatıon'	s exem	npt purpose (n	
5	During the year, did the organization solicit	or receive donations	ofar	t, historica	ıl treas	sures or other	sımıla			_
	assets to be sold to raise funds rather than								Yes	│ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar	nount on Form 99	0, Pa	art X, line	21.				990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	dian or other interme	diary	for contrib	utions	or other asse	ets not		☐ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the	follov	ving table		_				
							_	An	nount	
С	Beginning balance						1c			
d	Additions during the year					<u> :</u>	1d			
e	Distributions during the year					_	1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	e 21,	for escrow	orcus	todial accoun	t lıabıl	ıty?	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the	expla	anation has	s been	provided in P	art XII	I		Γ
Pa	rt V Endowment Funds. Complete	ıf the organızatıor	n ans	wered "Y	es" to	Form 990,	Part I	V, line 10.		
		(a)Current year	(b)	Prior year	+	Two years back	(d)Thre		(e)Four y	
1a	Beginning of year balance	20,085,053		17,651,84		16,233,588		17,264,360	1	.5,654,225
b	Contributions	999		151,99	6	1,009		1,279		1,668
С	Net investment earnings, gains, and losses	293,955		1,678,96	0	1,935,574		-456,995		2,004,352
d	Grants or scholarships									
е	Other expenditures for facilities and programs	386,639		335,75	7	518,329		575,056		395,885
f	Administrative expenses									0
g	End of year balance	19,993,368		19,147,04	1	17,651,842		16,233,588	1	.7,264,360
2	Provide the estimated percentage of the cur	rent year end balanc	e (lın	ie 1g, colui	mn (a)) held as				
а	Board designated or quasi-endowment ►	66 370 %								
b	Permanent endowment ► 21 120 %									
c	Temporarily restricted endowment ► 12 The percentages in lines 2a, 2b, and 2c sho	510 % uld equal 100%								
За	Are there endowment funds not in the posse	ssion of the organiza	ation	that are he	ld and	administered	for the	9		
	organization by								Yes	No
	(i) unrelated organizations							3a(No
b	(ii) related organizations If "Yes" to $3a(II)$, are the related organization							3a(<u> </u>
4	Describe in Part XIII the intended uses of the	•			•			31	Yes	<u> </u>
	t VI Land, Buildings, and Equipme				n an	swered 'Yes'	to Fo	rm 990. Pa	rt IV. lu	ne
	11a. See Form 990, Part X, line									
	Description of property			(a) Cost or basis (invest		(b)Cost or other)) Accumulated depreciation	(d) Boo	ok value
1a	and				0	44,110,1	182		4	4,110,182
b E	Buildings				0	1,049,452,5	_	495,116,011	 	4,336,529
	easehold improvements				0	14,091,4	187	8,589,455	<u> </u>	5,502,032
d E	Equipment				0	413,249,8	380	330,771,336	8	2,478,544
e (Other				0	630,672,6	594	26,766,611	60	3,906,083
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	equal Form 990, Part >	K, colu	ımn (B), lın	e 10(c,).)	<u> </u>		1,29	0,333,370
								Schedule [Form 9	90) 2014

Part VII Investments—Other Securities. Co	mplete if the organization	answered 'Yes' to Form 990, Part IV, line 1
See Form 990, Part X, line 12. (a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		
Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•	
Part VIII Investments—Program Related.	Complete if the organization	on answered 'Yes' to Form 990, Part IV, line
See Form 990, Part X, line 13. (a) Description of investment	(b) Book value	(c) Method of valuation
(a) Description of investment	(b) Book value	Cost or end-of-year market value
		· ·
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	F	
	on answered 'Yes' to Form 99	O, Part IV, line 11d See Form 990, Part X, line 15
(a) Desc		(b) Book value
(1) UNAMORTIZED FINANCING COSTS		4,119,
(2) NOTES RECEIVABLE		1,
(3) INTERCOMPANY RECEIVABLES		1,719,
(4) OTHER RECEIVABLES		122,690,
(5) OTHER ASSETS		28,736,
Total (Column (h) must equal Form 900 Part V cal (R) line	15)	157.266
Total. (Column (b) must equal Form 990, Part X, col.(B) line		157,266,
Part X Other Liabilities. Complete if the org	janization answered Yes	to Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal income taxes	0	
INSURANCE LIABILITIES	5,334,218	
THIRD PARTY SETTLEMENTS	3,343,228	
OTHER LIABILITIES	2,387,805	
OTHER LIABILITIES	2,367,803	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	▶ 11,065,251	
2 Liability for uncertain tax positions. In Part XIII. provi		l

Part X		Revenue per Audited Financial Statements With Revenue	per R	eturn Complete if
1 T	-	wered 'Yes' to Form 990, Part IV, line 12a. er support per audited financial statements	1	
		ut not on Form 990, Part VIII, line 12	<u> </u>	
		on investments 2a		
		facilities	\dashv	
		s 2c	\dashv	
)	\dashv	
	dd lines 2a through 2d	, <u>2u</u>		
	-		3	
		O, Part VIII, line 12, but not on line 1	<u> </u>	
		luded on Form 990, Part VIII, line 7b . 4a		
) 4b	\dashv	
		,	⊣ _{4c}	
		d 4c . (This must equal Form 990, Part I, line 12)	5	
Part XI		xpenses per Audited Financial Statements With Expense		Return. Complete
		nswered 'Yes' to Form 990, Part IV, line 12a.		
1 To	otal expenses and losses pe	r audited financial statements	1	
2 A	mounts included on line 1 bi	ut not on Form 990, Part IX, line 25		
a D	onated services and use of f	acılıtıes		
b Pi	rıor year adjustments	2b		
c 0	therlosses	2c		
d 0	ther (Describe in Part XIII)) 2d		
e A	dd lines 2a through 2d	 	2e	
3 St	ubtract line ${f 2e}$ from line ${f 1}$.		3	
4 A	mounts included on Form 99	0, Part IX, line 25, but not on line 1:		
a In	nvestment expenses not inc	luded on Form 990, Part VIII, line 7b 4a		
b 0	ther (Describe in Part XIII))		
c A	dd lines 4a and 4b		4c	
	-	nd 4c. (This must equal Form 990, Part I, line 18)	5	
Part XI	Supplemental In	formation		
		r Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and		
Informat		, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part	to provid	ie any additional
	Return Reference	Explanation		
SCHEDIII	LE D, PART V, LINE 1A,	THE CURRENT YEAR BEGINING BALANCE INCLUDES A PRIOR YEA	D 4 D 11	ISTMENT TO THE
COLUMN		AUDITED FINANCIALS IN THE AMOUNT OF \$938012 SCHEDULE		
		ENDOWMENTS HELD BY RELATED FUNDRAISING ORGANIZATION		
CCHEDIII	IED DARTY LINE 2	PURPOSE OF VARIOUS PROGRAMS OF SUTTER HEALTH SACRAMI		
SCHEDUI	LE D, PART X, LINE 2	THIS ORGANIZATION WAS PART OF A CONSOLIDATED FINANCIA 740 AUDIT FOOTNOTE DISCLOSURE FOR THE SUTTER SYSTEM IS		
		HEALTH, THE LEGAL ENTITY, AND MOST AFFILIATES HAVE BEEN	DETER	MINED TO BE
		EXEMPT ORGANIZATIONS BY THE INTERNAL REVENUE SERVICE,		
		REVENUE CODE SECTION 501(C)(3)), AND THE CALIFORNIA FRA (PURSUANT TO CALIFORNIA REVENUE AND TAXATION CODE 23		
		ARE NOT SUBJECT TO TAXES ON INCOME CERTAIN ACTIVITIES		
		TO INCOME TAXES, HOWEVER, SUCH ACTIVITIES ARE NOT SIGN		
		CONSOLIDATED FINANCIAL STATEMENTS WITH RESPECT TO IT		
		SUTTER RECORDS INCOME TAXES USING THE LIABILITY METHO	,	
		TAX ASSETS AND LIABILITIES ARE DETERMINED BASED ON THE THE FINANCIAL ACCOUNTING AND TAX BASIS OF ASSETS AND I		
		ASSETS OR LIABILITIES AT THE END OF EACH PERIOD ARE DETI		
		CURRENTLY ENACTED TAX RATE EXPECTED TO APPLY TO TAXAE	LE INC	OME IN THE
		PERIODS THAT THE DEFERRED TAX ASSET OR LIABILITY IS EXPE		
		SETTLED SUTTER RECOGNIZES THE TAX BENEFIT FROM UNCERT IF IT IS MORE LIKELY THAN NOT THAT THE TAX POSITIONS WIL		
		EXAMINATION BY THE TAX AUTHORITIES, BASED ON THE TECH		
		POSITION THE TAX BENEFIT IS MEASURED BASED ON THE LARG		
		GREATER THAN 50% LIKELIHOOD OF BEING REALIZED UPON UL		
		SUTTER RECOGNIZES INTEREST AND PENALTIES RELATED TO IN OPERATING EXPENSES AT DECEMBER 31, 2014 AND 2013, THER		
		UNCERTAIN TAX POSITIONS	_ **_ _	140 30011

Jenedale 2 (1 31111 33 3) 23 13		age 💆
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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DLN: 93493308014285

OMB No 1545-0047

Employer identification number

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury

Internal Revenue Service

SCHEDULE G

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

UΤ	TER HEALTH SACRAMENT	O SIERRA REGION				94-1156621	
aı	rt I Fundraising Acti filers are not requi			ganızatıo	on answered "Yes" to	Form 990, Part IV,	line 17. Form 990-EZ
L	Indicate whether the organ	nization raised funds	through a	ny of the 1	following activities Che	eck all that apply	
а	Mail solicitations		-	e	Solicitation of non	• • •	
b	Internet and email sol	ıcıtatıons	Solicitation of gov	ernment grants			
c	Phone solicitations			g	Special fundraisin	g events	
d	In-person solicitations	S					
2a	Did the organization have or key employees listed in						Г _{Yes} Г _{No}
b	If "Yes," list the ten highe to be compensated at leas			fundraıse	rs) pursuant to agreem	ents under which the fu	ndraiser is
ļ	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrai cust cont	Did ser have ody or trol of outions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
			Yes	No			
1							
2							
3							
4							
5							
6							
_							
7							
8							
9							
10							
ot a				<u> </u>			
3	List all states in which the registration or licensing	organization is regis	tered or lı	censed to	 	l r has been notified it is	exempt from

Pa	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts g	aising event contribut							
		3 , 3	(a) Event #1 THEME BALL (event type)	(b) Event #2	(c) O ther events 0 (total number)	(d) Total events (add col (a) through col (c))				
₽	1	Gross receipts	62,142	2		62,142				
Revenue	2	Less Contributions	36,70	3		36,703				
~ 	3	Gross income (line 1 minus line 2)	25,439			25,439				
	4	Cash prizes								
မှာ	5	Noncash prizes								
Direct Expenses	6	Rent/facility costs	1,350			1,350				
	7	Food and beverages .	9,344	1		9,344				
	8	Entertainment	800			800				
à	9	Other direct expenses .	5,512	2		5,512				
	10	Direct expense summary Add lin	nes 4 through 9 in column	ı(d)		(17,006)				
	11	Net income summary Subtract li				8,433				
Par	t II	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		"Yes" to Form 990, Pa	rt IV, line 19, or rep					
Revenue	1	Gross revenue	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))				
Ses	2	Cash prizes								
Expenses	3	Non-cash prizes								
Direct D	4	Rent/facility costs								
ă	5	Other direct expenses								
	6	Volunteer labor	│ Yes %	│ Yes %	│ Yes	_				
		Direct expense summary Add line Net gaming income summary Subt								
9 a b	a Is the organization licensed to conduct gaming activities in each of these states?									
10a b		ere any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No								

Sche	edule G (Form 990 or 990-EZ) 2014				Page 3				
11	Does the organization conduct gaming	activities with nonn	members?	┌ Yes 「	No No				
12	Is the organization a grantor, beneficia	ry or trustee of a tru	ust or a member of a partnership or other entity						
	formed to administer charitable gaming	۱۶		Г _{Yes} Г	— No				
13	Indicate the percentage of gaming acti		1 1	,					
а	The organization's facility		13a		%				
b	An outside facility				%				
14	Enter the name and address of the pers	on who prepares th	ne organization's gaming/special events books and records						
	Name ▶								
	Address ►								
15a	Does the organization have a contract	with a third party fro	om whom the organization receives gaming						
				┌ Yes 「	— _{No}				
b	If "Yes," enter the amount of gaming re amount of gaming revenue retained by	· ·	the organization > \$ and the						
c	If "Yes," enter name and address of the third party								
	Name 🏲								
	Address 🏲								
16	Gaming manager information								
	Name 🟲								
	Gaming manager compensation 🕨 \$								
	Description of services provided								
	Director/officer	_ Employee	☐ Independent contractor						
17	Mandatory distributions								
а	Is the organization required under state	e law to make charit	table distributions from the gaming proceeds to						
	retain the state gaming license?			Γ _{Yes} Γ	┌ No				
b	Enter the amount of distributions requi	red under state law	distributed to other exempt organizations or spent						
	ın the organızatıon's own exempt actıvı		·						
Pa			explanations required by Part I, line 2b, columns (iii) 17b, as applicable. Also provide any additional inforr						
	Return Reference		Explanation						

DLN: 93493308014285

OMB No 1545-0047

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number**

Name of the organization

SUTTER HEALTH SACRAMENTO SIERRA REGION

94-1156621

Pa	rt I Financial Ass	istance and	d Certain (Other Community							
	i ilidiicidi ASS		cortain	Julia John Mainey				Yes	No		
1a	Did the organization have	a financial as	ssistance pol	icy during the tax year?	' If "No," skip to questi	on 6a	1a	Yes			
	If "Yes," was it a written			-			1b	Yes			
	If the organization had m	ultıple hospıta	ıl facılıtıes, ır	ndicate which of the follo		oplication of the	10	165			
	financial assistance polic	y to its variou	ıs hospıtal fa	cilities during the tax y	ear						
	Applied uniformly to a Generally tailored to i				mly to most hospital fac	cilities					
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year										
а	a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for <i>free</i> care										
	「 100%										
b	Did the organization use which of the following was				_	•	3b	Yes			
	□ 200% □ 250% □	300%	50% F 400	0%							
c	If the organization used for determining eligibility for test or other threshold, re	free or discou	inted care Ir	nclude in the description	n whether the organizat	ion used an asset					
4	Did the organization's finance or discourse for free or discourse.				•		4	Yes			
5a	Did the organization budg the tax year?	et amounts fo	or free or disc	ounted care provided u	nder its financial assist	tance policy during	5a	Yes			
b	If "Yes," did the organiza	tion's financia	ıl assıstance	expenses exceed the b	udgeted amount? .		5b	Yes			
С	If "Yes" to line 5b, as a recare to a patient who was				on unable to provide fre	e or discounted	5c		No		
6a	Did the organization prep	_			r?		6a	Yes			
	If "Yes," did the organiza						6b	Yes			
	Complete the following ta worksheets with the Sche	ble using the		·	e H instructions Do not	t submit these	- 55	100			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost		<u> </u>		<u> </u>		
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		fit (f) Percent of total expense			
а	Financial Assistance at cost (from Worksheet 1)	(ориона)		35,785,331		35,785,	331	2 0	30 %		
b	Medicaid (from Worksheet 3, column a)			496,313,515	368,460,195	127,853,	320		40 %		
С	Costs of other means-tested government programs (from Worksheet 3, column b)			8,412,290	4,043,970	4,368,	320	0 2	50 %		
d	Total Financial Assistance and Means-Tested Government Programs .			540,511,136	372,504,165	168,006,	971	9 5	20 %		
	Other Benefits										
е	Community health improvement services and community benefit operations (from Worksheet 4)	y health ent services and benefit operations							90 %		
f	Health professions education										
g	(from Worksheet 5) Subsidized health services (from Worksheet 6)	7		4,122,771	1,990,024	2,132,	/47	0 1	20 %		
h	Research (from Worksheet 7)	6		2,206,486	1,488,537	717,	949	0.0	40 %		
I	Cash and in-kind contributions for community benefit (from Worksheet 8)	37	4,887	7,497,061		7,497,	061	0 4	20 %		
J	Total. Other Benefits	66	4,887	15,456,830	3,478,561	11,978,	_		70 %		
k	Total. Add lines 7d and 7j .	dd lines 7d and 7j . 66 4,887 555,967,966 375,982,726 179,985,240						10 1	90 %		

Pa	rt II Community Building activities during the of the communities i	tax year, an								uıldın	
		(a) Number of activities or programs (optional) (b) Persons (c) Total communi building expense			(d) Direct offsetting revenue		tting	g (e) Net community building expense		(f) Perc total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	Environmental improvements										
5	Leadership development and training										
6	for community members Coalition building	6		25,20	Ω			25	208		
7	Community health improvement advocacy	0		23,20					200		
8	Workforce development										
9	Other										
0	Total	6		25,20	8			25,	208		
	Bad Debt, Medicar	e, & Collec	tion Practic	es						1	
	ion A. Bad Debt Expense Did the organization report bad	d dobt ovnons	a in accordance	with Heathcare Fir	ancial M	202000	ant Acc	ociation [Yes	No
1	=			with neathcare Fir		anagem	• •		1		Νo
2	Enter the amount of the organi		•	•	e						
	methodology used by the orga					2		10,077,699			
3	Enter the estimated amount of patients eligible under the organization	_		•							
	the methodology used by the o	organization to	estimate this a	amount and the rati	onale, ıf						
	any, for including this portion of	of bad debt as	community ben	nefit		3					
4	Provide in Part VI the text of to or the page number on which to						bes bad	debt expense			
ect	ion B. Medicare										
5	Enter total revenue received fi	rom Medicare	(including DSH	and IME)		5		418,727,647			
5	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6		446,647,757			
7	Subtract line 6 from line 5 Th	ıs ıs the surplu	ıs (or shortfall)			7		-27,920,110			
В	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes	osting method the method us	ology or source ed	used to determine	the amo						
	Cost accounting system	l ✓ Co	st to charge rat	tio	Other						
ect	ion C. Collection Practices										
9a	Did the organization have a wr								9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	ection practice	s to be followed	d for patients who a	re known	to quali	fy for fin	iancial	9b	Yes	
	TETV Management Comp	anies and 3	oint Ventur	es (owned 10% or mor	e by office	rs, directo	rs, truste	es, key employees	, and	physiciai	ıs—se
istru	(a) Name of entity	(t	Description of pr activity of entity		(c) Organiz			Officers, directors, ustees, or key		≥) Physic ofit % or	
					ownersh	ıp %		oloyees' profit % ock ownership %		wnershi	o %
SU	TTER AMADOR SURG C	MEDICAL SERVI	CES		3	2 000 %	01 30	OCK OWNERSHIP 70		27 C	00 %
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L 2							1				
13							+		+		

Part V Facility Information										
Section A. Hospital Facilities	Licensed	General	Children	Teaching	Critical	Research	ER-24	ER-othe		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 8 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	ed hospital	al medical & surgical	n's hospital	ng hospital	l access hospital	rch facility	hours	her	O ther (describe)	Facility reporting group
See Additional Data Table										

Schedule H (Form 990) 2014

Part V Facility Information (continued)

Section B. Facility Policies and Practices
(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

(Complete a separate Section B for each of the hospital facilities	or facility reporting groups risted in Part V, Section A)
	A
Name of hospital facility or letter of facility reporting group	

	e number of hospital facility, or line numbers of hospital facilities in a facility			
rep	orting group (from Part V, Section A):	_	Yes	No
Con	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the			
3	Immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	3	Yes	No_
_	A definition of the community served by the hospital facility			
	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The significant health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	The process for identifying and prioritizing community health needs and services to meet the community health needs			
	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5_	Yes	
	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	<u>6a</u>	Yes	<u> </u>
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		No
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	<u> </u>
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website (list url) SEE PART V, SECTION C			
b	Other website (list url) SEE PART V, SECTION C			
C	Made a paper copy available for public inspection without charge at the hospital facility			
d	Other (describe in Section C)		h.,	
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $\frac{13}{2}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
	If "Yes" (list url) SEE PART V, SECTION C	106		N -
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed	10b		No_
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			ĺ
	required by section 501(r)(3)?	12a		Νo
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		<u> </u>
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V	Facility	Information	(continued

Δ

Name of hospital facility or letter of facility reporting group

		Yes	No
nancial Assistance Policy (FAP)			
Did the hospital facility have in place during the tax year a written financial assistance policy that			1
Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	<u> </u>
If "Yes," indicate the eligibility criteria explained in the FAP			
Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\frac{200}{\%}$			
and FPG family income limit for eligibility for discounted care of 400 %			
Income level other than FPG (describe in Section C)			
Asset level			
▼ Medical indigency			
▼ Insurance status			
Underinsurance discount			
Residency			
✓ Other (describe in Section C)			
	144	V	1
Explained the basis for calculating amounts charged to patients?	14	Yes	\vdash
Explained the method for applying for financial assistance?	15	Yes	\vdash
explained the method for applying for financial assistance (check all that apply)			
Described the information the hospital facility may require an individual to provide as part of his or her application			
Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
her application			
Provided the contact information of hospital facility staff who can provide an individual with information about the			
FAP and FAP application process			
Provided the contact information of nonprofit organizations or government agencies that may be sources of			
assistance with FAP applications			
Other (describe in Section C)			
Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
The FAP was widely available on a website (list url)			
The FAP application form was widely available on a website (list url)			
A plain language summary of the FAP was widely available on a website (list url)			
,,			
The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
The FAP application form was available upon request and without charge (in public locations in the hospital facility			
and by mail)			
A plain language summary of the FAP was available upon request and without charge (in public locations in the			
hospital facility and by mail)			
▼ Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
Notified members of the community who are most likely to require financial assistance about availability of the FAP			
Other (describe in Section C)			l
ing and Collections			_
Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	T		Π
assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
non-payment?	17	Yes	<u> </u>
Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			ı
Reporting to credit agency(ies)			ı
Selling an individual's debt to another party			ı
Actions that require a legal or judicial process			
Other similar actions (describe in Section C)			l
None of these actions or other similar actions were permitted	1	1	1

Part V Facility Information (continued)

Α

Name of	hospital fa	cility or	letter of	facility	reporting	aroup

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making			
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
С	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	▼ Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals'			
	bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			
Po	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
а				
b				
c				
d	Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
	eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No

Schedule H (Form 990) 2014 Page 2 Part V Facility Information (continued) Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3_J, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16_I, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "B, 2," "B, 3," etc.) and name of hospital facility. Form and Line Reference Explanation SUTTER MEDICAL CENTER SACRAMENTO (A, 1, 3 & 6) SCHEDULE H, PART V, SECTION SUTTER MEDICAL CENTER SACRAMENTO INCLUDES THE B, LINE 5 FOLLOWING FACILITIES LISTED IN PART V SECTION A SUTTER GENERAL HOSPITAL, SUTTER MEMORIAL HOSPITAL, AND SUTTER CENTER FOR PSYCHIATRY IN CONDUCTING ITS MOST RECENT CHNA, SUTTER MEDICAL CENTER SACRAMENTO, A FACILITY OF SUTTER HEALTH SACRAMENTO SIERRA REGION (SSR), DID TAKE INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY IN THE HOSPITAL'S SERVICE AREA (HSA) KEY INFORMANTS ARE HEALTH AND COMMUNITY EXPERTS FAMILIAR WITH POPULATIONS AND GEOGRAPHIC AREAS RESIDING WITHIN THE HSA TO GAIN A DEEPER UNDERSTANDING OF THE HEALTH ISSUES PERTAINING TO CHRONIC DISEASE AND THE POPULATIONS LIVING IN THESE VULNERABLE COMMUNITIES INPUT FROM 40 KEY INFORMANT INTERVIEWS WERE CONDUCTED USING A THEORETICALLY GROUNDED INTERVIEW GUIDE EACH INTERVIEW WAS RECORDED AND THOROUGH CONTENT ANALYSIS WAS CONDUCTED TO IDENTIFY KEY THEMES AND IMPORTANT POINTS PERTAINING TO EACH GEOGRAPHIC AREA FINDINGS FROM THESE INTERVIEWS WERE USED TO HELP IDENTIFY COMMUNITIES IN WHICH FOCUS GROUPS WOULD MOST APTLY BE PERFORMED INTERVIEWS WERE CONDUCTED WITH THE FOLLOWING PEOPLE - KATY ROBB AND DANIELLE LAWRENCE, SOCIAL WORKERS FOR MUTUAL ASSISTANCE ORGANIZATION WITH EXPERTISE IN COMMUNITY HEALTH AND SOCIAL SUPPORT SERVICES (INTERVIEW DATE 4/20/12) - CHRISTINE GONZALES, FRC COORDINATOR AND MICHELLE ALLEE, TEAM LEADER FOR BIRTH AND BEYOND - THE EFFORT NORTH HIGHLANDS WITH EXPERTISE IN COMMUNITY HEALTH SERVICES (INTERVIEW DATE 4/27/12) - GINA WARREN, PHARMACIST FOR PRIMARY HEALTH SERVICES WITH EXPERTISE IN CHRONIC DISEASE MANAGEMENT AND COMMUNITY HEALTH (INTERVIEW DATE 5/7/12) - ROMAN ROMASO, EXECUTIVE DIRECTOR FOR SLAVIC ASSISTANCE NETWORK WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 4/27/12) - GENEVIEVE DIEGNAN, PROGRAM DIRECTOR FOR SACRAMENTO FOOD BANK WITH EXPERTISE IN COMMUNITY SUPPORT SERVICES (INTERVIEW DATE 4/1/12) - MARTY KEALE, EXECUTIVE DIRECTOR FOR CAPITOL COMMUNITY HEALTH NETWORK WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 5/2/12) - DR PATRICIA SAMUELSON, PHYSICIAN FOR MERCY CLINIC NORWOOD WITH EXPERTISE IN COMMUNITY CLINIC SERVICES (INTERVIEW DATE 5/11/12) - ABRAHAM DANIELS, PROGRAM OFFICER FOR SIERRA HEALTH FOUNDATION WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 5/15/12) - CAROLYN MARTIN, EXECUTIVE DIRECTOR FOR CALIFORNIA TOBACCO CONTROL ALLIANCE WITH EXPERTISE IN TOBACCO PREVENTION (INTERVIEW DATE 5/22/12) - SISTER LIBBY FERNANDEZ, EXECUTIVE DIRECTOR FOR LOAVES AND FISHES HOMELESS CLINIC WITH EXPERTISE IN COMMUNITY HEALTH AND HOMELESSNESS (INTERVIEW DATE 5/5/12) - HEALTH NAVIGATORS GROUP FOR CAPITOL COMMUNITY HEALTH NETWORK WITH EXPERTISE IN COMMUNITY HEALTH AND PATIENT NAVIGATION (INTERVIEW DATE 5/29/12) - CAROL MENNEL, NURSING ADMINISTRATOR FOR MERCY SAN JUAN WITH EXPERTISE IN EMERGENCY CARE (INTERVIEW DATE 5/29/12) - DR OLIVIA KASIRYE, PUBLIC HEALTH OFFICER FOR SACRAMENTO COUNTY WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 5/30/12) - DR LEONARD RANASINGHE, PHYSICIAN FOR NATOMAS CROSSROADS CLINIC WITH EXPERTISE IN COMMUNITY HEALTH CLINICS (INTERVIEW DATE 6/2/12) - CAROL MOSES, PASTOR AND DENISE ALDRED, MANAGER FOR NATOMAS CROSSROADS CLINIC WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 6/2/12) - MARCELLA GONSALVES, PROGRAM ADMINISTRATOR FOR HEALTH EDUCATION COUNCIL WITH EXPERTISE IN COMMUNITY HEALTH PROMOTION (INTERVIEW DATE 6/11/12) - DR JONATHAN PORTEUS, CEÒ FOR THE EFFORT, INC. WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 6/11/12) ROBERT SANGER, EXECUTIVE DIRECTOR FOR FOLSOM CORDOVA COMMUNITY PARTNERSHIP WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 6/11/12) - KOUA FRANZ, CHIEF FAMILY AND COMMUNITY ENGAGEMENT CENTER OFFICER FOR SACRAMENTO CITY UNIFIED SCHOOL DISTRICT WITH EXPERTISE IN SCHOOL AND FAMILY HEALTH (INTERVIEW DATE 6/13/12) - DR CATHERINE VIGRAN, PHYSICIAN FOR KAISER PERMANENTE WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 6/14/12) - SENG VANG, STAFF, AND PENNY LO, PROGRAM MANAGER, FOR HMONG WOMEN'S HERITAGE ASSOCIATION WITH EXPERTISE IN COMMUNITY HEALTH AND SOCIAL SUPPORT SERVICES IN HMONG POPULATION (INTERVIEW DATE 4/23/12) - TASHA BRYANT, MANAGER OF CLOTHING PROGRAM AND LORENA CARRANZA, MANAGER OF PARENT EDUCATION PROGRAM FOR SACRAMENTO FOOD BANK WITH EXPERTISE IN COMMUNITY SUPPORT SERVICES (INTERVIEW DATE 4/30/12) - JULIE DEBBS, PROGRAM COORDINATOR FOR COMMUNITIES AGAINST SEXUAL HARM WITH EXPERTISE IN COMMUNITY VIOLENCE AND HEALTH PROMOTION (INTERVIEW DATE 5/2/12) - DR MAYA LEGGETT, TRAUMA SURGEON FOR KAISER PERMANENTE WITH EXPERTISE IN EMERGENCY HEALTH CARE (INTERVIEW DATE 5/31/12) - STEPHANIE NGUYEN, EXECUTIVE DIRECTOR FOR ASIAN RESOURCES WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 5/31/12) - DR MELISSA BAYNE, PHYSICIAN, DEANGELO MACK AND DUANTE MOORE OF SACRAMENTO VIOLENCE INTERVENTION PROGRAM WITH EXPERTISE IN COMMUNITY VIOLENCE PREVENTION (INTERVIEW DATE 6/6/12) MARCELLA GONSALVES, PROGRAM ADMINISTRATOR FOR HEALTH EDUCATION COUNCIL WITH EXPERTISE IN COMMUNITY HEALTH PROMOTION (INTERVIEW DATE 6/11/12) THE FINDINGS FROM KEY INFORMANT INTERVIEWS AND FOCUS GROUPS IN SUTTER MEDICAL CENTER'S CHNA ARE AVAILABLE AT HTTP //WWW SUTTERHEALTH ORG/COMMUNITYBENEFIT/COMMUNITY -NEEDS-ASSESSMENT HT ML SUTTER ROSEVILLE MEDICAL CENTER (A, 2) IN CONDUCTING ITS MOST RECENT CHNA, SUTTER ROSEVILLE MEDICAL CENTER, A FACILITY OF SUTTER HEALTH SACRAMENTO SIERRA REGION (SSR), DID TAKE INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY IN THE HOSPITAL'S SERVICE AREA (HSA) KEY INFORMANTS ARE HEALTH AND COMMUNITY EXPERTS FAMILIAR WITH POPULATIONS AND GEOGRAPHIC AREAS RESIDING WITHIN THE HSA TO GAIN A DEEPER UNDERSTANDING OF THE HEALTH ISSUES PERTAINING TO CHRONIC DISEASE AND THE POPULATIONS LIVING IN THESE VULNERABLE COMMUNITIES, INPUT FROM 21 KEY INFORMANT INTERVIEWS WAS CONDUCTED USING A THEORETICALLY GROUNDED INTERVIEW GUIDE EACH INTERVIEW WAS RECORDED AND CONTENT ANALYSIS WAS CONDUCTED TO IDENTIFY KEY THEMES AND IMPORTANT POINTS PERTAINING TO EACH GEOGRAPHIC AREA FINDINGS FROM THESE INTERVIEWS WERE USED TO HELP IDENTIFY COMMUNITIES IN WHICH FOCUS GROUPS WOULD MOST APTLY BE PERFORMED INTERVIEWS WERE CONDUCTED WITH THE FOLLOWING PEOPLE - DR RICHARD BURTON, COUNTY HEALTH OFFICER FOR PLACER COUNTY HEALTH AND HUMAN SERVICES WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 5/22/12) - DR DARLA CLARK, PHYSICIAN FOR CHAPA-DE INDIAN HEALTH WITH EXPERTISE IN LOW INCOME AND NATIVE AMERICAN COMMUNITY HEALTH (INTERVIEW DATE 5/21/12) -MARION CASTRO, CASE MANAGER FOR KIDS FIRST WITH EXPERTISE IN COMMUNITY HEALTH, YOUTH AND ADOLESCENT HEALTH (INTERVIEW DATE 2/9/13) -MARION CASTRO, DARYL MORALES, RINA ROJAS, SANTIAGO MAGANA, CASE WORKERS AND STAFF FOR LIGHTHOUSE FAMILY RESOURCE CENTER WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 10/9/12) -CHRISTINE GONZALES, FRC COORDINATOR AND MICHELLE ALLEE, TEAM LEADER FOR BIRTH AND BEYOND - THE EFFORT NORTH HIGHLANDS WITH EXPERTISE IN COMMUNITY HEALTH SERVICES (INTERVIEW DATE 4/27/12) - GINA WARREN, PHARMACIST FOR PRIMARY HEALTH SERVICES WITH EXPERTISE IN CHRONIC DISEASE MANAGEMENT AND COMMUNITY HEALTH (INTERVIEW DATE 5/7/12) - ROMAN ROMASO, EXECUTIVE DIRECTOR FOR SLAVIC ASSISTANCE NETWORK WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 4/27/12) - MARTY KEALE, EXECUTIVE DIRECTOR FOR CAPITOL COMMUNITY HEALTH NETWORK WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 5/2/12) - DR PATRICIA SAMUELSON, PHYSICIAN FOR MERCY CLINIC NORWOOD WITH EXPERTISE IN COMMUNITY CLINIC SERVICES (INTERVIEW DATE 5/11/12) - ABRAHAM DANIELS, PROGRAM OFFICER FOR SIERRA HEALTH FOUNDATION WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 5/15/12) - CAROLE MCCOOKFUL, NURSE RACTITIONER FOR MERCY CLINIC NORTH HIGHLANDS WITH EXPERTISE IN PUBLIC HEALTH NURSING (INTERVIEW DATE 5/21/12) - CAROLYN MARTIN, EXECUTIVE DIRECTOR FOR CALIFORNIA TOBACCO CONTROL ALLIANCE WITH EXPERTISE IN TOBACCO PREVENTION (INTERVIEW DATE 5/22/12) - HEALTH NAVIGATORS GROUP OF CAPITOL COMMUNITY HEALTH NETWORK WITH EXPERTISE IN COMMUNITY HEALTH AND PATIENT NAVIGATION (INTERVIEW DATE 5/29/12) - CAROL MENNEL, NURSING ADMINISTRATOR FOR MERCY SAN JUAN WITH EXPERTISE IN EMERGENCY CARE (INTERVIEW DATE 5/29/12) - DR OLIVIA KASIRYE, PUBLIC HEALTH OFFICER FOR SACRAMENTO COUNTY WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 5/30/12) - DR LEONARD RANASINGHE, PHYSICIAN, CAROL MOSES, PASTOR, AND DENISE ALDRED, MANAGER FOR NATOMAS CROSSROADS CLINIC WITH EXPERTISE IN COMMUNITY HEALTH CLINICS (INTERVIEW DATE 6/2/12) - MARCELLA GONSALVES, PROGRAM ADMINISTRATOR FOR HEALTH EDUCATION COUNCIL WITH EXPERTISE IN COMMUNITY HEALTH PROMOTION (INTERVIEW DATE 6/11/12) - DR JONATHAN PORTEUS, CEO OF THE EFFORT, INC WITH EXPERTISE IN COMMUNITY HEALTH (INTERVIEW DATE 6/11/12) -ROBERT SANGER, EXECUTIVE DIRECTOR FOR FOLSOM CORDOVA COMMUNITY PARTNERSHIP WITH EXPERTISE IN COMMUNITY HEALTH (INTER (A, 1-8) A COLLECTION OF FOUR NONPROFIT HOSPITALS, SCHEDULE H, PART V, SECTION ALL SERVING PORTIONS OF OR THE SAME COMMUNITIES, B, LINE 6A COLLABORATED TO SPONSOR AND PARTICIPATE IN THE CHNA INCLUDING SUTTER HEALTH, DIGNITY HEALTH, KAISER PERMANENTE AND UC DAVIS MEDICAL CENTER FILING ORG WEBSITES - SUTTER MEDICAL CENTER SCHEDULE H, PART V, SECTION SACRAMENTO (A, 1, 3 & 6) B, LINE 7A, 7B AND 10A HTTP //WWW.SUTTERMEDICALCENTER ORG/CHNA/FINAL_SUTTERMEDCENTER_CHNA.PDF - SUTTER ROSEVILLE MEDICAL CENTER (A, 2) HTTP //WWW.SUTTERROSEVILLE.ORG/ABOUT/ - SUTTER SOLANO MEDICAL CENTER (A, 4) HTTP //WWW SUTTERSOLANO ORG/ABOUT/ - SUTTER AUBURN FAITH HOSPITAL (A, 5) HTTP //WWW SUTTERAUBURNFAITH ORG/ABOUT/ - SUTTER AMADOR HOSPITAL (A, 7) HTTP //WWW SUTTERAMADOR ORG/ABOUT/ - SUTTER DAVIS HOSPITAL (A, 8) HTTP //WWW SUTTERDAVIS ORG/ABOUT/ OTHER WEBSITE HTTP //WWW SUTTERHEALTH ORG/COMMUNITYBENEFIT/COMMUNITY NEEDS-ASSESSMENT HT ML Sutter Medical Center Sacramento (A, 1, 3 & 6) THE SCHEDULE H, PART V, SECTION FOLLOWING SIGNIFICANT HEALTH NEEDS WERE B, LINE 11 IDENTIFIED IN THE 2013 COMMUNITY HEALTH NEEDS ASSESSMENT AND ARE NEEDS THAT SUTTER MEDICAL CENTER, SACRAMENTO INTENDS TO ADDRESS THROUGH ITS IMPLEMENTATION STRATEGY - LACK OF ACCESS TO PRIMARY AND PREVENTATIVE SERVICES - LACK OF ADEQUATE COUNTY (SACRAMENTO) SAFETY NET/HEALTH NETWORK FOR LOW INCOME RESIDENTS, LACK OF CHRONIC DISEASE MANAGEMENT PROGRAMS, NO APPOINTMENTS AVAILABLE IN LOW COST/FREE CLINICS, RECENT JOB LOSSES RESULTING IN LOSS OF INCOME AND BENEFITS, NAVIGATING THE COMPLEX SYSTEM OF SOCIAL SERVICES, AND DISCRIMINATION BY PHYSICIAN TOWARDS LOW INCOME/MEDI-CAL INSURED POPULATIONS - LACK OF ACCESS TO MENTAL HEALTH SERVICES - INADEQUATE MENTAL HEALTH SERVICES, STIGMAS IN SEEING MENTAL HEALTH SERVICES, DIFFICULTY NAVIGATING THE SYSTEM FOR PUBLIC ASSISTANCE TO RECEIVE MENTAL HEALTH SERVICES, REDUCTION IN SERVICES OFFERED BY COUNTY AND FINDING PRIVATE PRACTICE COUNSELORS THAT TAKE MEDI-CAL - LACK OF ACCESS TO DENTAL CARE - LIMITED ACCESS TO DENTAL CARE (ALL FORMS OF ORAL HEALTH) -LACK OF ACCESS TO SPECIALTY CARE - LIMITED SPECIALISTS THAT ACCEPT MEDI-CAL PATIENTS - LACK OF COORDINATION OF CARE AMONG PROVIDERS - LACK OF CHRONIC DISEASE MANAGEMENT AND CARE TRANSITION PROGRAMS, PATIENTS RECEIVING CARE FROM MULTIPLE PROVIDERS WORKING INDEPENDENTLY OF ONE ANOTHER - LACK OF HOUSING, BASIC SHELTER -HOUSING INSTABILITY AND FEAR OF LOSING HOME DESCRIPTIONS OF THE COMMUNITY BENEFIT PROGRAMS THAT ADDRESS THESE SIGNIFICANT HEALTH NEEDS CAN BE FOUND IN PART VI NO HOSPITAL CAN ADDRESS ALL OF THE HEALTH NEEDS PRESENT IN ITS COMMUNITY SUTTER MEDICAL CENTER, SACRAMENTO (SMCS) IS COMMITTED TO SERVING THE COMMUNITY BY ADHERING TO ITS MISSION, USING ITS SKILLS AND CAPABILITIES, AND REMAINING A STRONG ORGANIZATION SO THAT IT CAN CONTINUE TO PROVIDE A WIDE RANGE OF COMMUNITY BENEFITS LIVING IN AN UNHEALTHY FOOD ENVIRONMENT NOT ONLY IS THERE A LACK OF EFFECTIVE NTERVENTIONS TO ADDRESS THIS NEED, THIS IS NO SOMETHING THAT WE ARE ABLE TO GREATLY AFFECT THROUGH COMMUNITY BENEFIT, THEREFORE, WE ARE FOCUSING OUR RESOURCES ELSEWHERE PERCEIVED OR REAL FEAR FOR PERSONAL SAFETY THIS IS PRIMARILY A LAW ENFORCEMENT ISSUE AND NOT SOMETHING THAT SMCS HAS THE EXPERTISE TO EFFECTIVELY ADDRESS INABILITY TO EXERCISE AND BE ACTIVE EXERCISE IS VERY IMPORTANT, HOWEVER SURROUNDING HEALTH SYSTEMS LIKE KAISER PUT GREAT EMPHASIS ON EXERCISE THROUGH THEIR "THRIVE" CAMPAIGN AND ORGANIZATIONS LIKE SPIRIT, WHO HOST THE "WALK WITH A DOC" EVENTS, WHICH ALLOWS US TO DEDICATE OUR RESOURCES TO MEETING OTHER NEEDS OUTLINED IN THE CHNA ACCULTURATION/LIMITED CULTURAL COMPETENCE IN HEALTH AND RELATED SYSTEMS WHILE WE WORK HARD TO PARTNER WITH CULTURALLY SENSITIVE/COMPETENT STAFF MEMBERS AND ATTEMPT TO MEET THE NEEDS OF DIVERSE GROUPS THROUGH OUR SPONSORSHIP AND COMMUNITY INVESTMENT AWARD FUNDING, THIS IS NOT A KEY PRIORITY AS THIS TIME, AS THE NEED IS NOT AS PRESSING AS OTHER PROBLEMS LACK OF HEALTH LITERACY WHILE THIS IS IMPORTANT AND WE SCRATCH THE SURFACE OF THIS ISSUE THROUGH THE HEALTHY ACCESS PROGRAM, THIS NEED IS NOT OUR PRIMARY FOCUS, WHICH IS EXPANDING ACCESS TO CARE AND BUILDING THE CAPACITY WE SO DESPERATELY NEED IN THE SACRAMENTO REGION SutterRoseville Medical Center (A, 2) THE FOLLOWING SIGNIFICANT HEALTH NEEDS WERE IDENTIFIED IN THE 2013 COMMUNITY HEALTH NEEDS ASSESSMENT AND ARE NEEDS THAT SUTTER ROSEVILLE MEDICAL CENTER INTENDS TO ADDRESS THROUGH ITS IMPLEMENTATION STRATEGY - LACK OF ACCESS TO PRIMARY AND PREVENTATIVE SERVICES - LACK OF ADEQUATE COUNTY (SACRAMENTO) SAFETY NET/HEALTH NETWORK FOR LOW INCOME RESIDENTS, LACK OF CHRONIC DISEASE MANAGEMENT PROGRAMS, NO APPOINTMENTS AVAILABLE IN LOW COST/FREE CLINICS, RECENT JOB LOSSES RESULTING IN LOSS OF INCOME AND BENEFITS, NAVIGATING THE COMPLEX SYSTEM OF SOCIAL SERVICES, DISCRIMINATION BY PHYSICIAN TOWARDS LOWINCOME/MEDI-CALINSURED POPULATIONS - LACK OF ACCESS TO MENTAL HEALTH SERVICES - INADEQUATE MENTAL HEALTH SERVICES, STIGMAS IN SEEING MENTAL HEALTH SERVICES, DIFFICULTY NAVIGATING THE SYSTEM FOR PUBLIC ASSISTANCE TO RECEIVE MENTAL HEALTH SERVICES, REDUCTION IN SERVICES OFFERED BY SACRAMENTO COUNTY, FINDING PRIVATE PRACTICE COUNSELORS THAT TAKE MEDI-CAL - LACK OF ACCESS TO DENTAL CARE - LIMITED DENTAL CARE - LACK OF ACCESS TO SPECIALTY CARE - LIMITED SPECIALISTS THAT ACCEPT MEDI-CAL PATIENTS - LACK OF COORDINATION OF CARE AMONG PROVIDERS - LACK OF CHRONIC DISEASE MANAGEMENT AND CARE TRANSITION PROGRAMS AND PATIENT RECEIVING CARE FROM MULTIPLE PROVIDERS WORKING INDEPENDENTLY OF ONE ANOTHER -ACCULTURATION/LIMITED CULTURAL COMPETENCE IN HEALTH AND RELATED SYSTEMS - LACK OF CULTURAL COMPETENCE AMONG HEALTHCARE PROVIDERS, RACISM AND RELATED STRESS CAUSED BY, OVER RELIANCE ON PRESCRIPTIONS BY "WESTERN" DOCTORS, AND SUSPICION OF "WESTERN" MEDICINE, RELUCTANCE TO GET VACCINES, ETC DESCRIPTIONS OF THE COMMUNITY BENEFIT PROGRAMS THAT ADDRESS THESE SIGNIFICANT HEALTH NEEDS CAN BE FOUND IN PART VI NO HOSPITAL CAN ADDRESS ALL OF THE HEALTH NEEDS PRESENT IN ITS COMMUNITY SUTTER ROSEVILLE MEDICAL CENTER (SRMC) IS COMMITTED TO SERVING THE COMMUNITY BY ADHERING TO ITS MISSION, USING ITS SKILLS AND CAPABILITIES, AND REMAINING A STRONG ORGANIZATION SO THAT IT CAN CONTINUE TO PROVIDE A WIDE RANGE OF COMMUNITY BENEFITS LIVING IN AN UNHEALTHY FOOD ENVIRONMENT NOT ONLY IS THERE A LACK OF EFFECTIVE INTERVENTIONS TO ADDRESS THIS NEED, THIS IS NOT SOMETHING THAT WE ARE ABLE TO GREATLY AFFECT THROUGH COMMUNITY BENEFIT, THEREFORE, WE ARE FOCUSING OUR RESOURCES ELSEWHERE PERCEIVED OR REAL FEAR FOR PERSONAL SAFETY THIS IS PRIMARILY A LAW ENFORCEMENT ISSUE AND NOT SOMETHING THAT SRMC HAS THE EXPERTISE TO EFFECTIVELY ADDRESS LACK OF HEALTH LITERACY WHILE THIS IS IMPORTANT, THIS NEED IS NOT AS OUR PRIMARY FOCUS, WHICH IS EXPANDING ACCESS TO CARE AND BUILDING THE CAPACITY WE SO DESPERATELY NEED IN THE PLACER COUNTY AND THE GREATER SACRAMENTO REGION SutterSolano Medical Center (A, 4) THE FOLLOWING SIGNIFICANT HEALTH NEEDS WERE IDENTIFIED IN THE 2013 COMMUNITY HEALTH NEEDS ASSESSMENT AND ARE NEEDS THAT SUTTER SOLANO MEDICAL CENTER INTENDS TO ADDRESS THROUGH ITS IMPLEMENTATION STRATEGY LACK OF OR LIMITED ACCESS TO HEALTH EDUCATION -NEED FOR MORE CLASSES AND SERVICES TO EDUCATE RESIDENTS ABOUT MAINTAINING THEIR HEALTH AND/OR MANAGING CHRONIC HEALTH CONDITIONS, MAY HELP AVOID A HEALTH CONDITION BECOMING A CRISIS LIMITED ACCESS TO FOLLOW-UP TREATMENT AND SPECIALTY CARE - DIFFICULTY GETTING REFERRALS THROUGH MEDI-CAL, MEDI-CAL REIMBURSEMENTS ARE TOO LOW, RESIDENTS ARE DIAGNOSED WITH A CONDITION BUT LACK THE FINANCIAL RESOURCES TO OBTAIN CARE - TRANSPORTATION - PUBLIC TRANSIT MAY NOT HAVE STOPS NEAR HEALTHCARE OR SOCIAL SERVICE AND CLIENTS MAY NOT HAVE A CAR OR ABILITY TO PAY FOR GAS, MORE ROUTE AND BUS STOP LOCATION ISSUES IN URBAN SETTINGS, SIMPLE LACK OF TRANSIT AND TRANSIT THAT DOES NOT GO OUT OF TOWN IN THE RURAL AREAS - LACK OF OR LIMITED ACCESS TO DENTAL CARE MEDI-CAL NO LONGER COVERS DENTAL SERVICES AND PAYING FOR SERVICES IS TOO EXPENSIVE - LIMITED ACCESS TO MEDICATIONS AND PRESCRIPTION DRUGS -PRESCRIPTIONS AND CO-PAYS ARE EXPENSIVE SO RESIDENTS GO WITHOUT OR HAVE TO SPACE APART DOSAGES - LACK OF PREVENTIVE SERVICES AND COMMUNITY PROGRAMS - MANY CITY OR PARK PROGRAMS CHARGE A FEE, BUDGET CUTS HAVE LIMITED PUBLIC SERVICE AVAILABILITY, EXERCISE CLASSES AND GYM MEMBERSHIP ARE EXPENSIVE DESCRIPTIONS OF THE COMMUNITY BENEFIT PROGRAMS THAT ADDRESS THESE SIGNIFICANT HEALTH NEEDS CAN BE FOUND IN PART VI NO HOSPITAL CAN ADDRESS ALL OF THE HEALTH NEEDS PRESENT IN ITS COMMUNITY SUTTER SOLANO MEDICAL CENTER (SSMC) IS COMMITTED TO SERVING THE COMMUNITY BY ADHERING TO ITS MISSION, USING ITS SKILLS AND CAPABILITIES, AND REMAINING A STRONG ORGANIZATION SO THAT IT CAN CONTINUE TO PROVIDE A WIDE RANGE OF COMMUNITY BENEFITS LIMITED ACCESS TO HEALTHY FOODS NOT ONLY IS THERE A LACK OF EFFECTIVE INTERVENTIONS TO ADDRESS THIS NEED, THIS IS NOT SOMETHING THAT WE ARE ABLE TO GREATLY AFFECT THROUGH COMMUNITY BENEFIT, THEREFORE, WE ARE FOCUSING OUR RESOURCES ELSEWHERE PERSONAL SAFETY THIS IS PRIMARILY A LAW ENFORCEMENT ISSUE AND NOT SOMETHING THAT SSMC HAS THE EXPERTISE TO EFFECTIVELY ADDRESS LIMITED PLACES TO WALK, BIKE, EXERCISE, OR PLAY THIS IS PRIMARILY AN ISSUE THAT NEEDS TO BE REVIEWED BY THE CITY/COUNTY PLANNING

AND PARKS AND RECREATION DEPARTMENTS AND IS NOT

RESOURCES TO EFFECTIVELY ADDRESS LIMITED PLACES AND SOCIAL SPACE FOR CIVIC ENGAGEMENT THIS IS PRIMARILY A CITY PLANNING AND BUSINESS ISSUE AND NOT SOMETHING THAT SSMC HAS THE EXPERTISE TO EFFECTIVELY ADDRESS Sutter Auburn Faith Hospital (A, 5) THE FOLLOWING SIGNIFICANT HEALTH NEEDS WERE IDENTIFIED IN THE 2013 COMMUNITY HEALTH NEEDS ASSESSMENT AND ARE NEEDS THAT SUTTER AUBURN FAITH HOSPITAL INTENDS TO ADDRESS THROUGH ITS IMPLEMENTATION STRATEGY - LACK OF HEALTH CARE PROVIDERS/ACCESS TO PRIMARY CARE AND PHYSICIAN (A, 1-8) ELIGIBILITY CRITERIA - OTHER ADDITIONAL

FACTORS USED IN DETERMINING AMOUNTS CHARGED TO

(A, 1-8) MEASURES USED TO PUBLICIZE THE FACILITY'S

FINANCIAL ASSISTANCE POLICY A SUMMARY OF THE

FINANCIAL ASSISTANCE POLICY WAS POSTED ON THE
HOSPITAL FACILITY'S WEBSITE, WAS ATTACHED TO
BILLING INVOICES, WAS POSTED IN THE HOSPITAL
FACILITY'S EMERGENCY/WAITING ROOM, WAS POSTED IN
THE HOSPITAL'S ADMISSIONS OFFICE, WAS PROVIDED IN
WRITING ON ADMISSION TO THE HOSPITAL, AND WAS
AVAILABLE ON REQUEST PATIENTS ELIGIBLE FOR

CHARITY CARE ARE TRACKED IN THE HOSPITAL'S LEGACY SYSTEM AND ARE REMINDED 30 DAYS AFTER CHARITY CARE PACKET IS RECEIVED IF PAPERWORK HAS NOT BEEN

VALIDATION TOOL TO ALERT PATIENTS THAT THEY MAY

ASSISTANCE POLICY PROVIDES FOR DIFFERENT LEVELS OF

LIMITED TO (1) FULL CHARITY CARE, (2) PARTIAL CHARITY CARE, (3) SPECIAL CIRCUMSTANCES CHARITY CARE, (4) CATASTROPHIC CHARITY CARE, (5) HIGH COST MEDICAL CHARITY CARE, (6) UNINSURED PATIENT DISCOUNT, AND (7) PROMPT PAYMENT DISCOUNT THE MAXIMUM AMOUNT BILLED TO THE PATIENT IS CALCULATED DIFFERENTLY

Schedule H (Form 990) 2014

SUBMITTED ORGANIZATION USES AN INCOME

(A, 1-8) AMOUNTS CHARGED TO FAP-ELIGIBLE

INDIVIDUALS THE ORGANIZATION'S FINANCIAL

ASSISTANCE FOR PATIENTS BASED ON VARIOUS ELIGIBILITY REQUIREMENTS INCLUDING, BUT NOT

DEPENDING ON THE CATEGORY OF FINANCIAL ASSISTANCE FOR WHICH THEY ARE ELIGIBLE

BE ELIGIBLE FOR CHARITY CARE

THE FEDERAL POVERTY GUIDELINES

PATIENTS INCLUDES HOUSEHOLD SIZE, WHICH IS PART OF

SOMETHING THAT SSMC HAS THE EXPERTISE OR

SCHEDULE H, PART V, SECTION

SCHEDULE H, PART V, SECTION

SCHEDULE H, PART V, SECTION

B. LINE 13H

B, LINE 16I

B, LINE 22D

chedule H	(Form 9	990`	2014

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Part V	Facility	Information	(continued

Section D.	Other Health	Care Facilities	That Are No	t Licensed,	Registered,	or Similarly	Recognized	as a
Hospital F	acility			•		-	_	

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?		27	
Name and address		Type of Facility (describe)	
1 Se	e Additional Data Table		
2			
3			
4			
5			
6			
7			
8			
9			
10			

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Part VI Supplemental Information

Provide the following information

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
SCHEDULE H, PART I, LINE 3C	TO BE ELIGIBLE FOR FREE CARE THE FILING ORGANIZATION USES THE FEDERAL POVERTY GUIDELINES (FPG) FOR FAMILY INCOMES THAT ARE AT OR BELOW 200% OF FPG PARTIAL WRITE-OFF OF THE HOSPITAL'S UNDISCOUNTED CHARGES APPLIES TO UNINSURED PATIENTS THAT WHOSE FAMILY INCOMES ARE BETWEEN 201% AND 400% IN ADDITION, THE FOLLOWING DISCOUNTS APPLY TO UNINSURED PATIENTS - SPECIAL CIRCUMSTANCES CHARITY CARE FOR UNINSURED PATIENTS WHO DO NOT MEET THE FINANCIAL ASSISTANCE CRITERIA SET FORTH BY THE ORGANIZATION, A COMPLETE OR PARTIAL WRITE-OFF IN CIRCUMSTANCES INCLUDING BUT NOT LIMITED TO BANKRUPTCY, HOMELESSNESS, DECEASED, ELIGIBLE FOR MEDICARE/MEDI-CAL, OR IF A COLLECTION AGENCY IDENTIFIES A PATIENT MEETING THE ORGANIZATION'S CHARITY CARE ELIGIBILITY CRITERIA - CATASTROPHIC CHARITY CARE PARTIAL WRITE-OFF WHEN THE FINANCIAL RESPONSIBILITY EXCEEDS 30% OF THE PATIENT'S FAMILY INCOME PATIENTS THAT MEET THE CRITERIA WILL RECEIVE A FULL WRITE-OFF OF UNDISCOUNTED CHARGES THAT EXCEED 30% OF THEIR FAMILY INCOME - HIGH MEDICAL COST CHARITY CARE (FOR INSURED PATIENTS) PARTIAL WRITE-OFF OF THE HOSPITAL'S UNDISCOUNTED CHARGES FOR PATIENTS WHOSE FAMILY INCOME IS LESS THAN 400% OF FPG, MEDICAL EXPENSES EXCEED 10% OF THE PATIENT'S FAMILY INCOME, AND THE PATIENT'S INSURER HAS NOT PROVIDED A DISCOUNT - UNINSURED PATIENT DISCOUNT A WRITE-OFF OF A PORTION OF COVERED SERVICES NO GREATER THAT THE CURRENT AVERAGE COMMERCIAL FEE-FOR-SERVICE DISCOUNT WITH MANAGED CARE PAYERS FOR PATIENTS WHOSE BENEFITS UNDER INSURANCE OR A GOVERNMENT PROGRAM HAVE BEEN EXHAUSTED PRIOR TO ADMISSION - PROMPT PAYMENT DISCOUNT PARTIAL WRITE-OFF AVAILABLE TO UNINSURED PATIENTS WHO PAY PROMPTLY, CONSISTING OF AT LEAST A 20% DISCOUNT FOR THOSE WHO PAY WITHIN 30 DAYS OF FINAL BILLING, OR A 20% DISCOUNT IF 50% OF THE ESTIMATED BILL IS PAID PRIOR TO DISCHARGE

Form and Line Reference	Explanation
SCHEDULE H, PARI I, LINE /	COSTING METHODOLOGY USED COST TO CHARGE RATIO UTILIZING WORKSHEET 2 METHODOLOGY

Form and Line Reference	Explanation
SCHEDULE H, PART II	SACRAMENTO SIERRA REGION EMPLOYEES PARTICIPATE ON NATIONAL AND LOCAL NOT- FOR-PROFIT BOARD OF DIRECTORS INCLUDING THE ROTARY BOARD LEADERSHIP AND THE APPAC BOARD (SUTTER AUBURN FAITH HOSPITAL), PARTNERSHIP HEALTHPLAN OF CALIFORNIA (SUTTER DAVIS HOSPITAL), AND LA CLINICA (SUTTER SOLANO MEDICAL CENTER)

Form and Line Reference	Explanation
SCHEDULE H, PART III, LINE Z	METHODOLOGY FOR CALCULATING BAD DEBT (AT COST) THE RATIO OF PATIENT CARE COST TO CHARGES IS APPLIED TO THE BAD DEBT ATTRIBUTABLE TO PATIENT ACCOUNTS TO CALCULATE THE ESTIMATED COST OF BAD DEBT ATTRIBUTABLE TO PATIENT ACCOUNTS THAT IS REPORTED ON LINE 2 DISCOUNTS AND PAYMENTS ON PATIENT ACCOUNTS ARE RECORDED AS AN ADJUSTMENT TO REVENUE, NOT BAD DEBT EXPENSE

Form and Line Reference	Explanation
SCHEDULE H, PART III, LINE 3	METHODOLOGY FOR DETERMINING THE AMOUNT OF BAD DEBT LIKELY ATTRIBUTABLE TO CHARITY CARE AMOUNTS MAY BE INCLUDED IN BAD DEBT PENDING A CHARITY CARE DETERMINATION UPON ELIGIBILITY THESE AMOUNTS WOULD BE RECLASSIFIED AS CHARITY CARE

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Form and Line Reference	Explanation
Form and Line Reference SCHEDULE H, PART III, LINE 4	EXPlanation THE ORGANIZATION MAKES EVERY EFFORT TO QUALIFY THOSE ELIGIBLE FOR CHARITY CARE IF A PATIENT HAS APPLIED FOR CHARITY CARE, AF S BEEN APPROVED TO RECEIVE CHARITY CARE, OR IS COOPERATING WITH THE HOSPITAL'S EFFORTS TO SETTLE AN OUTSTANDING BILL WITHIN A REASONABLE TIME PERIOD, THE HOSPITAL WILL NOT PURSUE COLLECTIONS AUDIT FOOTNOTE THE ORGANIZATION IS AN AFFILIATE OF SUTTER HEALTH WHICH UNDERWENT A SYSTEM-WIDE AUDIT THE AUDIT REPORT DOES NOT INCLUDE A BAD DEBT EXPENSE FOOTNOTE PROVISION FOR BAD DEBTS IS LISTED ON A SEPARATE LINE ITEM IN THE FINANCIAL STATEMENTS THE AUDIT DOES INCLUDE FOOTNOTES FOR PATIENT ACCOUNTS RECEIVABLE AND PATIENT SERVICE REVENUES LISTED BELOW PATIENT ACCOUNTS RECEIVABLE AND PATIENT SERVICE REVENUES LISTED BELOW PATIENT ACCOUNTS RECEIVABLE AUDIT FOOTNOTE SUTTER'S PRIMARY CONCENTRATION OF CREDIT RISK IS PATIENT ACCOUNTS RECEIVABLE AUDIT FOOTNOTE SUTTER'S PRIMARY CONCENTRATION OF CREDIT RISK IS PATIENT ACCOUNTS RECEIVABLE AUDIT FOOTNOTE SUTTER'S PRIMARY CONCENTRATION OF CREDIT RISK IS PATIENT ACCOUNTS RECEIVABLE, WHICH CONSIST OF AMOUNTS OWED BY VARIOUS GOVERNMENTAL AGENCIES, INSURANCE COMPANIES AND PRIVATE PATIENTS SUTTER MANAGES THE RECEIVABLES BY REGULARLY REVIEWING ITS PATIENT ACCOUNTS AND CONTRACTS AND BY PROVIDING APPROPRIATE ALLO WANCES FOR UNCOLLECTIBLE AMOUNTS THESE ALLO WANCES FOR ONTRACTS AND GOVERNMENTAL REIMBURSEMENTS SUTTER'S ALLOWANCE FOR DOUBTFUL ACCOUNTS FOR SELF-PAY PATIENTS WAS 90% OF SELF-PAY ACCOUNTS RECEIVABLE AT DECEMBER 31, 2014 AND 2013 ADJUSTMENTS AND CHANGES IN ESTIMATES ARE RECORDED IN THE PERIOD IN WHICH THEY ARE DETERMINED SIGNIFICANT CONCENTRATIONS OF GROSS PATIENT ACCOUNTS RECEIVABLE ARE AS FOLLOWS MEDICARE 29% AS OF 12/31/14 33% AS OF 12/31/13 MEDI-CAL 27% AS OF 12/31/14 21% AS OF 12/31/13 DURING 2014 AND 2013, CERTAIN AFFILIATES COLLECTED ON ACCOUNTS THAT WERE PREVIOUSLY DEEMED UNCOLLECTIBLE AND RESERVED SUCH RECOVERIES ARE RECORDIZED IN THE PERIOD THAT CASH IS RECEIVED AND WERE NOT MATERIAL DUE TO THE INHERENT VARIABILITY NAT THE ESTIMATION MAY C
	GOVERNMENTAL AGENCIES PATIENT SERVICE REVENUES LESS PROVISION FOR BAD DEBTS ARE REPORTED NET OF THE PROVISION FOR BAD DEBTS ON THE CONSOLIDATED STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS SUTTER'S SELF-PAY WRITE-OFFS WERE \$287 MILLION AND \$375 MILLION FOR 2014 AND 2013, RESPECTIVELY

Form and Line Reference	Explanation
SCHEDULE H, PAKI III, LINE /	MEDICARE COST REPORTS THAT THE ORGANIZATION FILES DO NOT INCLUDE ALL OF THE COSTS REQUIRED TO TREAT MEDICARE PATIENTS

Form and Line Reference	Explanation
SCHEDULE H, PART III, LINE 8	COSTING METHODOLOGY MEDICARE ALLOWABLE COSTS WERE CALCULATED USING A COST TO CHARGE RATIO COMMUNITY BENEFIT MEDICARE SHORTFALL THE IRS COMMUNITY BENEFIT STANDARD INCLUDES THE PROVISION OF CARE TO THE ELDERLY AND MEDICARE PATIENTS CARING FOR MEDICARE PATIENTS FULFILLS A COMMUNITY NEED AND RELIEVES A GOVERNMENT BURDEN AS THESE PATIENTS TYPICALLY HAVE LOW AND/OR FIXED INCOMES MEDICARE DOES NOT PROVIDE SUFFICIENT REIMBURSEMENT TO COVER THE COST OF PROVIDING CARE FOR THESE PATIENTS FORCING THE HOSPITAL TO USE OTHER FUNDS TO COVER THE DEFICIT

Form and Line Reference	Explanation
SCHEDULE H, PART III, LINE 96	COLLECTION PRACTICES ARE CONSISTENT FOR ALL PATIENTS AND COMPLY WITH APPLICABLE PROVISIONS OF CALIFORNIA LAW DURING PREADMISSION OR REGISTRATION, THE HOSPITAL PROVIDES ALL PATIENTS WITH INFORMATION REGARDING THE AVAILABILITY OF FINANCIAL ASSISTANCE AN UNINSURED PATIENT WHO INDICATES THE FINANCIAL INABILITY TO PAY A BILL IS EVALUATED FOR FINANCIAL ASSISTANCE PATIENTS WILL BE GIVEN AN APPLICATION WHICH WILL DOCUMENT THE PATIENT'S OVERALL FINANCIAL SITUATION IF AN UNINSURED PATIENT DOES NOT COMPLETE THE APPLICATION FORM WITHIN 30 DAYS OF DELIVERY, THE HOSPITAL WILL NOTIFY THE PATIENT THAT THE APPLICATION HAS NOT BEEN RECEIVED AND WILL PROVIDE THE PATIENT AN ADDITIONAL 30 DAYS TO COMPLETE THE APPLICATION IF A PATIENT HAS APPLIED FOR CHARITY CARE, HAS BEEN APPROVED TO RECEIVE CHARITY CARE, OR IS COOPERATING WITH THE HOSPITAL'S EFFORTS TO SETTLE AN OUTSTANDING BILL WITHIN A REASONABLE TIME PERIOD, THE HOSPITAL WILL NOT PURSUE COLLECTIONS

Form and Line Reference	Explanation
Form and Line Reference SCHEDULE H, PART VI, LINE 2	SUTTER MEDICAL CENTER SACRAMENTO BEGINNING IN EARLY 2012 THROUGH FEBRUARY 2013, VALLEY VISION, INC CONDUCTED AN ASSESSMENT OF THE HEALTH NEEDS OF RESIDENTS LIVING IN THE SERVICE A REA OF SUTTER MEDICAL CENTER, SACRAMENTO (SMCS) FOR THE PURPOSES OF THE ASSESSMENT, A HE ALTH NEED WAS DEFINED AS "A POOR HEALTH OUTCOME AND ITS ASSOCIATED DRIVER" A HEALTH DRIV ER WAS DEFINED AS "A BEHAVIORAL, ENVIRONMENTAL, AND/OR CLINICAL FACTOR, AS WELL AS MORE U PSTREAM SOCIAL ECONOMIC FACTORS, THAT IMPACT HEALTH "A COMMUNITY-BASED PARTICIPATORY RESE ARCH ORIENTATION WAS USED TO CONDUCT THE ASSESSMENT THAT INCLUEDED BOTH PRIMARY AND SECONDA RY DATA PRIMARY DATA COLLECTION INCLUEDED INPUT FROM THE HEALTHY SACRAMENTO COALITION (FOC USED ON SACRAMENTO COUNTY ONLY), EXPERT INTERFUREWS WITH A! KEY INFORMANTS AND 10 FOCUS GRO UP INTERVIEWS COMPRISED OF 129 COMMUNITY MEMBERS IN ADDITION, A COMMUNITY HEALTH ASSETS A SESSIMENT COLLECTED DATA ON MORE THAN 200 HEALTH RELATED ASSETS IN ALL OF THE COUNTIES IN WHICH THE SMCS HOSPITAL SERVICE AREA (HSA) EXTENDED SECONDARY DATA USED INCLUDED HEALTH O UTCOME DATA, SOCIO-DEMOGRAPHIC DATA, AND BEHAVIORAL AND ENVIRONMENTAL DATA AT THE ZIP CODE OR CENSUS TRACT, LEVEL HEALTH OUTCOME DATA INCLUDED DATA ON THE ZIP CODE OR CENSUS TRACT, LEVEL HEALTH OUTCOME DATA INCLUDED DATA ON PRESENCE AREA HYPERTENSION, COPD, ASTHMA, AND SAFETY AND MENTAL HEALTH CONDITIONS SOCIO-DEMOGRAPHIC DATA INCLUDED DATA ON RACE AND ETHINICITY, POVERTY (FEMALE-HEADED HOUSEHOLDS, FAMILIES WITH CHILDREN, PEOP LE OVER 65 YEARS OF AGE), EDUCATIONAL ATTAINNENT, INSURANCE STATUS, AND HOUSING ARRANGEMENT (RENT OR OWN) BEHAVIORAL AND ENVIRONMENTAL DATA HELPED DESCRIBE GENERAL LIVING CONDITION SO THE HO SPITHAL SERVICE AREA (HSA) SUCH AS CRIME RATES, ACCESS TO PARKS, AVAILABILITY OF HEALTHY FOOD, AND LEADING CAUSES OF DEATH ANALYSIS OF BOTH PRIMARY AND SECONDARY DATA RE VERLED SIX SPECELIC ZIP COCCE COMMUNITIES OF CONCERN WITHIN THE HSA THAT WERE DESCRIBED STATES OF THE SECONDARY OF DESCOMPARED TO OTHER SWITHIN THE HSA THAT WERE DESCRIBED
	RESIDENTS LIVING IN THE SUTTER ROSEVILLE MEDICAL CENTER (SRMC) SERV ICE AREA FOR THE PURPOSES OF THE ASSESSMENT, A HEALTH NEED WAS DEFINED AS, "A POOR HEALTH OUTCOME AND ITS ASSOCIATED DRIVER "A HEALTH DRIVER WAS DEFINED AS, "A BEHAVIORAL, ENVIRO NMENTAL, AND/OR CLINIC FACTOR, AS WELL AS MORE UPSTREAM SOCIAL ECONOMIC FACTORS, THAT IMPA CT HEALTH "A COMMUNITY-BASED PARTICIPATORY RESEARCH ORIENTATION WAS USED TO CONDUCT THE A SSESSMENT THAT INCLUDED BOTH PRIMARY AND SECONDARY DATA PRIMARY DATA COLLECTION INCLUDED INPUT FROM THE HEALTHY SACRAMENTO COALITION (FOCUSED ON SACRAMENTO COUNTY ONLY), EXPERT IN TERVIEWS WITH 22 KEY INFORMANTS, AND 12 FOCUS GROU

HEALTH ASSETS	COMPRISED OF 148 COMMUNITY MEMBERS IN ADDITION, A COMMUNITY SAS SESSMENT COLLECTED DATA ON MORE THAN 260 HEALTH-RELATED GHOUT THE SRMC HOSPITA L SERVICE AREA (HSA) IN SACRAMENTO LACER COUNTY SECONDARY DATA USED INCLUDED HEALTH OUTCOME EMOGRAPHIC DATA, AND BEHAVIORAL AND ENVIRONMENTAL DATA AT
DATA, SOCIO-D THE ZIP CODE C EMERGENCY DE RELATED TO HE OBSTRUCTIVE F ITIONS SOCIO- POVERTY (FEMA YEARS OF AGE), ARRANGEMENT DATA HELPED D RATE S, ACCESS DEATH ANALYS SPECIFIC ZIP C BURDEN OF DIS NEGATIVE HEAL HEALTHY PEOP PRONE TO EXPE COMMUNITIES: HOSPITALIZATI WERE NOTABLY HSA IN GENERA CONDITIONS C EXCEPTIONS M ANALY SIS OF E COMMUNITIES AS ELEVATED R BICYCLISTS AN HAD HIGHER PE TO HEALTHY FO AND CONVENIE THESE RESIDEN SUCH AS HAVIN WHEN EXAMINII INFORMANT INT HEALTH NEEDS NEEDS ARE 1 L ACCESS TO MEI VIRONMENT 4 I EXERCISE AND SPECIALTY CAR ACCULTURATIO 10 LACK OF HE. MENT FOR SUTT HTTP //WWW SU ASSESSMENT H' THROUGH FEBR HEALTH NEEDS (HSA) FOR THE POOR HEALTH C DEFINED AS "A AS MORE UPSTF	PRECENSUS TRACT LEVEL HEALTH OUTCOME DATA INCLUDED PARTMENT (ED) VIS ITS, HOSPITALIZATION, AND MORTALITY RATES ART DISEASE, DIABETES, STROKE, HYPE RTENSION, CHRONIC VILMONARY DISEASE, ASTHMA, AND SAFETY AND MENTAL HEALTH COND DEMOGRAPHIC DATA INCLUDED DATA ON RACE AND ETHNICITY, LE-HEADED HOUSEHOLDS, FAMILIES WITH CHILDREN, PEOPLE OVER 65 EDUCATIONAL ATTAINMENT, INSURANCE STATUS, AND HOUSING (OWN OR RENT) FURTHER, HEALTH BEHAVIORAL AND E NVIRONMENTAL ESCRIBE GENERAL LIVING CONDITIONS OF THE HSA, SUCH AS CRIME STOP PARKS, HEALTHY FOOD A VAILABILITY, AND LEADING CAUSES OF IS OF BO TH PRIMARY AND SECONDARY DATA REVEALED SEVEN DO COMMUNITIES OF CONCERN THAT WERE LIVING WITH A HIGH EASE THESE SEVEN COMMUNITIES HAD CONSISTENTLY HIGH RATES OF J.TH OUTCOMES THAT FREQUENTLY EXCEEDED COUNTY, STATE, AND LE 2020 BENCHMARKS THEY WERE CONFIRMED BY EXPERTS AS AREAS RIENCE POORER HEALTH OUTCOMES RELATIVE TO OTHER IN THE HSA AGE-ADJUSTED RATES OF ED VISITS AND ON DUE TO HEART DISEASE, DIABETES, STROKE, AND HYPERTENSION HIGHER IN THESE ZIP CODES COMPARED TO OTHER ZIP CODES IN THE LL, BLACKS AND WHIT ES HAD THE HIGHEST RATES FOR THESE DIMPARED TO OTHER RACIAL AND ETHNIC GROUPS WITH A FEW ORTALITY DATA FOR THESE CONDITIONS SHOWED HIGH RATES AS WELL NOWINGNMENTAL INDICATORS SHOWED THAT MANY OF THESE HAD CONDITIONS THAT WERE BARRIERS TO ACTIVE LIFESTYLES, SUCH ATES OF CRIME AND A TRAFFIC CLIMATE THAT WAS UNFRIENDLY TO DEPEDESTRIANS FURTHERMORK, THESE COMMUNITIES FREQUENT LY RECENTAGES OF RESIDENTS THAT WERE OBSSE OR OVERWEIGHT ACCESS OD DUTLETS WAS HIGH ANALYSIS OF THE HEALTH BEHAVIORS OF THE STATES FOR THESE THAT IS LIMITED, WHILE THE CONCENTRATION OF FAST FOOD NICE STORES WAS HIGH ANALYSIS OF THE HEALTH BEHAVIORS OF THE SENDING WITH A FEW OF THE SERVICES 2 LACK OF THESE FINDINGS WITH THOSE OF THE GUALITATIVE DATA (KEY THE CONCENTRATION OF FAST FOOD NICE STORES WAS HIGH ANALYSIS OF THE HEALTH BEHAVIORS OF PRIMARY AND PREVENTAT IVE SERVICES 2 LACK OF THE SE ALCK OF ACCESS TO DE ALACK OF ACCESS TO BE ALACK OF ACCESS TO DENTAL CARE 7

Form and Line Reference	Explanation
Form and Line Reference SCHEDULE H, PART VI, LINE 3	EXPLANTAGE ATTIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE SACRAMENTO SIERRA REGION FOLLOWING DETAILS OF HOW THE ORGANIZATION INFORMS AND EDUCATES PATIENTS AND PERSONS WHO MAY BE BILLED FOR PATIENT CARE FOR A MORE DETAILED LOOK AT OUR CHARITY CARE POLICIES BY REGION, PLEASE VISIT THE OFFICE OF STATEWIDE AND HEALTH PLANNING'S WEBSITE AT HTTP //SYFPHR OSHPD CA GOV COMMUNICATIONS OF FINANCIAL ASSISTANCE AVAILABILITY A INFORMATION PROVIDED TO PATIENTS 1 PREADMISSION OR REGISTRATION DURING PREADMISSION OR REGISTRATION DURING PREADMISSION OR REGISTRATION OF FINANCIAL ASSISTANCE AVAILABILITY A INFORMATION PROVIDED TO PATIENTS 1 PREADMISSION OR REGISTRATION OF FINANCIAL ASSISTANCE AND THEIR RIGHT TO REQUEST AN ESTIMATE OF THEIR FINANCIAL RESPONSIBILITY FOR SERVICES (IMPORTANT BILLING INFORMATION FOR UNINSURED PATIENTS) B PATIENTS WITH INFORMATION REGARDING THE AVAILABILITY OF FINANCIAL ASSISTANCE AND THEIR RIGHT TO REQUEST AN ESTIMATE OF THEIR FINANCIAL RESPONSIBILITY FOR SERVICES (IMPORTANT BILLING INFORMATION FOR UNINSURED PATIENTS) B PATIENTS WHO THE HOSPITAL IDENTIFIES MAY BE UNINSURED WITH A FINANCIAL ASSISTANCE APPLICATION SUBSTANTIALLY SIMILAR TO THE SUTTER HEALTH STANDARDIZED FINANCIAL ASSISTANCE APPLICATION, "STATEMENT OF FINANCIAL CONDITION" 2 EMERGENCY SERVICES IN THE CASE OF EMERGENCY SERVICES, HOSPITAL AFFILIATES SHALL PROVIDE THE ABOVE INFORMATION AS SOON AS PRACTICABLE AFTER STABILIZATION OF THE PATIENT'S EMERGENCY MEDICAL CONDITION ON UPON DISCHARGE 3 ALL OTHER TIMES UPON REQUEST, HOSPITAL AFFILIATES SHALL PROVIDE PATIENT'S EMERGENCY MEDICAL CONDITION ON UPON DISCHARGE 3 ALL OTHER TIMES UPON REQUEST, HOSPITAL AFFILIATES SHALL PROVIDE PATIENT'S EMERGENCY MEDICAL CONDITION ON UPON DISCHARGE 3 ALL OTHER TIMES UPON REQUEST, HOSPITAL AFFILIATES SHALL PROVIDE PATIENTS OF THE PATIENT'S EMERGENCY MEDICAL CONDITION OF THE PATIENT OF THE PATIENT OF THE PATIENT OF THE PATIENT OF T
	PRIMARY LANGUAGE(S) OF THE AFFILIATE'S SERVICE AREA AND IN A MANNER CONSISTENT WITH ALL APPLICABLE FEDERAL AND STATE LAWS AND REGULATIONS E NOTIFICATIONS
	IDENTIFIES MAY BE UNINSURED PATIENTS THAT THEY MAY OBTAIN AN ESTIMATE OF THEIR FINANCIAL RESPONSIBILITY FOR HOSPITAL SERVICES, AND PROVIDE ESTIMATES TO THOSE PATIENTS UPON REQUEST ESTIMATES SHALL BE WRITTEN, AND BE PROVIDED DURING NORMAL BUSINESS HOURS ESTIMATES SHALL PROVIDE THE PATIENT WITH AN ESTIMATE OF THE AMOUNT THE HOSPITAL AFFILIATE WILL REQUIRE THE PATIENT TO PAY FOR THE HEALTH CARE SERVICES, PROCEDURES, AND SUPPLIES THAT ARE REASONABLY EXPECTED TO BE PROVIDED TO THE PATIENT BY THE HOSPITAL, BASED UPON THE AVERAGE LENGTH OF STAY AND SERVICES PROVIDED FOR THE PATIENT'S DIAGNOSIS

Form and Line Reference	Explanation
Form and Line Reference SCHEDULE H, PART VI, LINE 4	SUTTER MEDICAL CENTER SACRAMENTO. THE ASSESSMENT STUDY AREA INCLUDED THE SMCS HOSPITAL SER VICE AREA (HSA) A KEY FOCUS WAS TO SHOW SPECIFIC COMMUNITIES (DEFINED GEOGRAPHICALLY) SEYS PERIENCING DISPARTITES AS THEY RELATED TO CHRONIC DISEASE AND MENTAL HEALTH TO THIS END, ZIP CODE SHIPS COMMUNITY LEVEL THAT ARE OFTE HE UNIT-OF-ANALYSIS FOR MOST INDICATORS THIS LEVEL O F ANALYSIS ALLOWED FOR EXAMINATION OF HEALTH OUTCOMES AT THE COUMUNITY LEVEL THAT ARE OFTE IN HIDDEN WHEN DATA ARE A GAGREGATED AT THE COUMUNITY LEVEL SOME INDICATORS (DEMOGRAPHIC, BEHAV IORAL, AND ENVIRONMENTAL IN NATURE) WERE INCLUDED IN THE ASSESSMENT AT THE CENSUS TRACT, C ENSUS BLOCK, OR POINT PREVALENCE LEVEL, WHICH ALLOWED FOR DEEPER COMMUNITY LEVEL EXAMINATION THERE ARE FOUR HOSPITALS THAT SERVE THE COMMUNITY LEVEL EXAMINATION THERE ARE FOUR HOSPITALS THAT SERVE THE COMMUNITY LEVEL EXAMINATION THERE ARE FOUR HOSPITALS OVER A SIX-MONTH PERIOD ALLOWED THE PRIMARY GEOGRAPHIC AREA SERVED BY THE HOSPITALS OF THE ZIP CODES OF PATIENTS DISCHARGED FROM THE HOSPITALS OVER A SIX-MONTH PERIOD OF ALLOWED THE PRIMARY GEOGRAPHIC AREA SERVED BY THE HOSPITALS TO BE IDENTIFIED THE HSA I DENTIFIED AS THE FOCUS OF THE NEEDS ASSESSMENT IS DEPL'CTED IN FIGURE 2 INTHE FINAL CHAN BE ACAUSE THE HOSPITALS OVER A SIX-MONTH PERIOD THE WAS AND STALL HOSPITALS. SERVED THE SAME GEOGRAPHIC AREA STO IDENTIFY COMMUNITIES OF CONCERN, INPUT FROM THE CHASE AND ANALYSIS REVELAED THAT THE HOSPITALS SERVED THE SAME GEOGRAPHIC AREA STO IDENTIFY COMMUNITIES OF CONCERN, INPUT FROM THE CHASE AND ANALYSIS REVELAED THAT THE HOSPITALS SERVED THE SAME GEOGRAPHIC AREA STO IDENTIFY COMMUNITIES OF CONCERN, INPUT FROM THE CHASE AND ANALYSIS REVELAED THAT THE HOSPITALS SERVED THE SAME GEOGRAPHIC AREA STO IDENTIFY EXCELEDED COUNTY, STATE, OR HEALT HY PEOPLE 2003 BENCHMARKS FOR THE NEED WAS INCOMED FROM THE THE ATTENT OF THE SACRAMENT OF THE NEED THAT THE HOSPITAL SERVED THE ASSESSMENT THE HOSPITAL SERVED THE ASSESSMENT AND RESTRICT OF THE ADDITION OF THE ASSESSMENT AND ANALYSIS OF COULT OF THE

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 4	WAS CONSIDERED MORE VULNERABLE, OR MORE LIKELY TO HAVE HIGHER IL WWANTED HEALTH OUTCOMES TH AN OTHERS IN THE HSA, IF IT HAD HIGHER 1) PERCENT NON-WHITE OR HISPANIC POPULATION, 2) PERCENT SINGLE PARENT HEADED HOUSEHOLDS, 3) PERCENT BELOW 125% OF THE POVERTY LEVEL, 4) PERC ENT UNDER FIVE YEARS OLD, AND 5) PERCENT 65 YEARS OF AGE OR OLDER LIVING IN THE CENSUS TRA CT THIS INFORMATION WAS USED IN COMBINATION WITH INPUT FROM THE CHANA WORKGROUP TO IDENTIFY PROMITIZED AREAS FOR WHICH KEY INPORMANTS WOULD BE SOUGHT TO IDENTIFY COMMUNITIES OF CONCERN, INPUT FROM THE CHANA WORKGROUP TO IDENTIFY COMMUNITIES OF CONCERN, INPUT FROM THE CHANA TEAM, PRIMARY DATA FROM KEY INFORMANT INTERVIEWS AND FOCUS GROUPS, AND DETAILED ANALYSIS OF SECONDARY DATA, HEALTH OUTCOME INDICATORS, AND SOCIO-DEMOGRA PHICS WERE EXAMINED ZIP CODE COMMUNITIES WITH RATES THAT CONSISTENTLY EXCEEDED COUNTY, ST ATE, OR HEALTHY PEOPLE 2020 BENCHMARKS FOR ED UTILIZATION, HOSPITALIZATION, AND MORTALITY WERE CONSIDERED ZIP CODES THAT CONSISTENTLY EXCELEDED COUNTY, ST ATE, OR HEALTHY PEOPLE 2020 BENCHMARKS FOR ED UTILIZATION, HOSPITALIZATION, AND MORTALITY WERE CONSIDERED ZIP CODES THAT CONSISTENTLY FELL IN THE TOP 20% WERE NOTED AND THEN TRIAN GULATED WITH PRIMARY DATA INPUT AND SOCIO-DEMOGRAPHIC DATA TO IDENTIFY SPECIFIC COMMUNITIES OF CONCERN ARE HOME TO MORE THAN 220,000 SACRAMENTO COU NY RESIDENTS THE AREAS CONSIST OF ZIP CODES ALL IN THE NORTHEASTERM PART OF THE SACRAMEN TO METROPOLITAN AREA, EXCEPT THE ZIP CODE 95670 (RANCHO CORDOVA), WHICH IS LOCATED ALONG THE HIGHWAY SO CORRIDOR IN EASTENDAM PART OF THE SACRAMENT O METROPOLITAN AREA, EXCEPT THE ZIP CODE 95670 (RANCHO CORDOVA), WHICH IS LOCATED ALONG THE HIGHWAY SO CORRIDOR IN EASTENDAM PART OF THE SACRAMENTO COUNTY SEVERAL ZIP CODES SIT ALONG THE STATE SO CORDOVA IN A SECONDAM PART OF THE SACRAMENT OF

Form and Line Reference	Explanation
Form and Line Reference SCHEDULE H, PART VI, LINE 5	PROMOTION OF COMMUNITY HEALTH SUTTER HEALTH'S MISSION IS TO "ENHANCE THE WELL-BEING OF THE PEOPLE IN THE COMMUNITIES WE SERVE, THROUGH A NOT-FOR-PROFIT COMMINIMENT TO COMPASSION AND EXCELLENCE IN HEALTH CARE SERVICES." SUTTER HEALTH'S MISSION REACHES BEYOND THE WALLS OF OUR HOSPITALS AND FACILITIES OUR AFFILIATES FURTHER THEIR TAX-EXEMPT PURPOSE BY - SUILD ING RELATIONSHIPS OF TRUST BY WORKING COLLABORATIVELY WITH COMMUNITY GROUPS, SCHOOLS AND GO OVERNMENT ORGANIZATIONS TO EFFECTIVELY LEVERAGE RESOURCES AND ADDRESS IDENTIFIED COMMUNITY NEEDS, - SUPPORTING NONPORTIT ORGANIZATIONS THAT ARE COMMITTED TO COMMUNITY HEALTH IMPROVE EMENT THROUGH FINANCIAL INVESTMENTS, INKIND SERVICES AND EMPLOYEE OVOLUNTEERISM, AND - PRO VIDING GENEROUS CHARITY CARE POLICIES FOR OUR MOST VULNERABLE COMMUNITY MEMBERS THE 2013 - 2015 IMPLEMENTATION STRATEGIES FOR SUTTER HEALTH SACRAMENTO SIERRA REGION HOSPITALS DEFINE A VARIETY OF PROGRAMS AND PARTINERSHIPS THAT ADDRESS IDENTIFIED PRIORITY HEALTH NEEDS AND IMPROVE THE OVERALL HEALTH OF THE COMMUNITIES FINELY SERVES A FEW OF THOSE PROGRAMS AND PARTINERSHIPS ARE DESCRIBED BELOW SUTTER MEDICAL CENTER SACRAMENTO FULFILL ITS MISSION TO PROVID E ACCESS TO CARE FOR VULNERABLE AND TRADITIONALLY UNDERSERVED RESIDENTS. A COLLABORATIVE OF THE FOUR HEALTH CARE PROGRAM (ICP) AND IOP PLUS HELPS SUTTER MEDICAL CENTER, SACRAMENTO FULFILL ITS MISSION TO PROVID E ACCESS TO CARE FOR VULNERABLE AND TRADITIONALLY UNDERSERVED RESIDENTS. A COLLABORATIVE OF THE FOUR HEALTH CARE SYSTEMS, COMMUNITY SACRAMENTO TO CREATE A RESPITE CARE SHELTER FOR HOMELESS PATIENTS DISCHARGE OF FOM MOSPITALS, ESTABLISHING AN 18-BED SHELTER FOR HOMELESS PATIENTS DISCHARGE OF FOM MOSPITALS, ESTABLISHING AN 18-BED SHELTER FOR THOMELESS PATIENTS DISCHARGE OF FOM MEDICAL CONDITIONS STARTED IN 2004. THE INTERIM CARE PROGRAM ILINKS PEOPLE IN NEED TO VITAL COMMUNITY SERVICES WHILE GIVING THEM PAPER SHADE AND
	WHICH IS KEY TO THE POPULATION WHO UTILIZES T3 MOVI NG THESE PATIENTS FROM THE EMERGENCY DEPARTMENT IMPROVES THE PATIENTS' HEALTH BY PROVIDING THEM WITH THE APPROPRIATE CARE IN THE RIGHT SETTING, WHILE REDUCING THE WAIT FOR THOSE SE EKING CARE FOR REAL MEDICAL EMERGENCIES, AND DRAMATICALLY REDUCING COSTS TO OUR HEALTH CAR E SYSTEM SMCS PARTNERS WITH AND PROVIDES FUNDING TO WELLSPACE HEALTH, THE SACRAMENTO REGION'S LARGEST FEDERALLY QUALIFIED HEALTH CLINIC, TO

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 5	OFFER THIS PROGRAM TO SOME OF THE MOST VULNERABLE PATIENTS IN OUR SERVICE AREA WE TRACK AND MEASURE THE OUTCOMES OF OUR T3 PROGRAM VERY CAREFULLY WELLSPACE TRACKS THE NUMBER OF PATIENTS SERVED, INTAKE AND DISCHARGE DATA, NUMBER AND TYPE OF REFERRALS PROVIDED, PROGRAM MATIC SUCCESSES AND CHALLENGES, AS WELL AS VARIOUS OTHER PIECES OF INFORMATION, WHICH ARE REPORTED ON A QUARTERLY BASIS WE ALSO WORK WITH THE SUTTER FINANCE DEPARTMENT TO LOOK AT PATIENT LEVEL DATA, WHICH SHOWS THE ACTUAL HOSPITAL USAGE OF PATIENTS SERVED THROUGH THE T3 PROGRAM INCLUDING RECIDIVISM RATES, BO VISIT LEVELS, LENGTH OF STAY FOR INPATIENTS AND OT HER HOSPITAL USAGE DATA. OUR TRACKING AND REPORTING CONTINUES TO BE AN EVOLUTION, AS WE'R EALWAYS LOOKING TO IMPROVE THE IMPACT OF OUR PROGRAM MING ED NAVIGATORS ATTEND TO PATIENT 5 IN THE EMERGENCY DEPARTMENT (UPON REFERRAL FROM A SMCS EMPLOYEE AND AFTER PATIENT AGREEM ENT) TO PROVIDE ASSISTANCE IN IDENTIFYING PRIMARY CARE PROVIDERS AND TO DETERMINE OTHER CLIENT NEEDS SMCS PROVIDES FUNDING TO WELLSPACE TO OFFER THIS IMPORTANT PROGRAM TO THE UNDE RESERVED IN OUR COMMUNITY THE ED NAVIGATOR IS AN EMPLOYEE OF WELLSPACE HEALTH AND SERVES A SA VISIBLE ED BASED STAFF MEMBER WHO IS ABLE TO PROVIDE REFERRALS TO TREATMENT FOR THOSE WHO ARE SEEKING CARE IN THE ED FOR NON-URGENT MATTERS THE ED NAVIGATOR WILL CONNECT WITH PATIENTS AND PROVIDE REFERRALS TO PRIMARY CARE PROVIDING THE WILL CONNECT WITH PATIENTS AND PROVIDE REFERRALS TO PRIMARY CARE AND OTHER THOORTH AND THE REPORT OF THE COLLARD AND THE REFORMANCE AND THE REPORT OF THE COLLARD AND THE SERVE AS STREED BE THE WITH VARIO US HEALTH AND THOMAS THE PROVIDE AND THE SERVE AS SECOND THE REPORT OF THE SERVE AS SECOND THE REPORT

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SCHEDOLE H, PARI VI, LINE 6	AFFILIATED HEALTH CARE SYSTEMS SUTTER SACRAMENTO SIERRA REGION IS AFFILIATED WITH SUTTER HEALTH, A NOT-FOR-PROFIT NETWORK OF HOSPITALS, PHYSICIANS, EMPLOYEES AND VOLUNTEERS WHO CARE FOR PEOPLE WHO LIVE IN MORE THAN 100 NORTHERN CALIFORNIA TOWNS AND CITIES TOGETHER, WE'RE CREATING A MORE INTEGRATED, SEAMLESS AND AFFORDABLE APPROACH TO CARING FOR PATIENTS THE HOSPITAL'S MISSION IS TO ENHANCE THE WELL-BEING OF THE PEOPLE IN OUR COMMUNITIES THROUGH COMPASSION, EXCELLENCE AND INNOVATION IN HEALTH CARE SERVICES, RESEARCH AND EDUCATION OVER THE PAST FIVE YEARS, SUTTER HEALTH HAS COMMITTED NEARLY \$4 BILLION TO CARE FOR PATIENTS WHO COULDN'T AFFORD TO PAY, AND TO SUPPORT PROGRAMS THAT IMPROVE COMMUNITY HEALTH OUR 2014 COMMITMENT OF \$767 MILLION INCLUDES UNREIMBURSED COSTS OF PROVIDING CARE TO MEDI-CAL PATIENTS, TRADITIONAL CHARITY CARE AND INVESTMENTS IN HEALTH EDUCATION AND PUBLIC BENEFIT PROGRAMS FOR EXAMPLE - TO PROVIDE CARE TO MEDI-CAL PATIENTS IN 2014, SUTTER HEALTH HOSPITALS PROUDLY SERVE MORE MEDI-CAL PATIENTS IN OUR NORTHERN CALIFORNIA SERVICE AREA THAN ANY OTHER HEALTH CARE PROVIDER - IN 2014, SUTTER HEALTH'S COMMITMENT TO DELIVERING CHARITY CARE TO PATIENTS IN OUR NORTHERN CALIFORNIA SERVICE AREA THAN ANY OTHER HEALTH CARE PROVIDER - IN 2014, SUTTER HEALTH'S COMMITMENT TO DELIVERING CHARITY CARE TO PATIENTS WAS \$91 MILLION OUR CHARITY CARE INVESTMENT REPRESENTED AN AVERAGE OF NEARLY \$18 MILLION PER WEEK - THROUGHOUT OUR HEALTH CARE SYSTEM, WE PARTNER WITH AND SUPPORT COMMUNITY HEALTH CENTERS TO ENSURE THAT THOSE IN NEED HAVE ACCESS TO PRIMARY AND SPECIALTY CARE WE ALSO SUPPORT CHILDREN'S HEALTH CENTERS, FOOD BANKS, YOUTH EDUCATION, JOB TRAINING PROGRAMS AND SERVICES THAT PROVIDE COUNSELING TO DOMESTIC VIOLENCE VICTIMS EVERY THREE YEARS, SUTTER HEALTH HOSPITALS PARTICIPATE IN A COMPREHENSIVE AND COLLABORATIVE COMMUNITY HEALTH CENTERS TO ENSURE THAT THOSE IN NEED PRIMARY HEALTH CARE PROVIDES OUR COMMUNITY BENEFIT STRATEGIES THE ASSESSMENTS HELP ENSURE THAT WE INVEST OUR COMMUNITY BENEFIT DOLLARS IN A WAY THAT TA

Explanation

Form and Line Reference

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 7	STATE FILING OF COMMUNITY BENEFIT REPORT CALIFORNIA

Software ID: Software Version:

EIN: 94-1156621

Name: SUTTER HEALTH SACRAMENTO SIERRA REGION

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

lame and address	Type of Facility (describe)	
INFUSION THERAPY CENTER 11710 EDUCATION STREET AUBURN,CA 95602	OUTPATIENT SERVICES	
INFUSIONOSTOMY DEPARTMENT 11710 EDUCATION STREET AUUBURN,CA 95602	OUTPATIENT SERVICES	
WOUND CAREOSTOMY DEPARTMENT 11775 EDUCATION STREET AUBURN,CA 95602	OUTPATIENT SERVICES	
CARDIOPULMONARY REHAB SERVICES 11795 EDUCATION STREET 205 AUBURN,CA 95603	OUTPATIENT SERVICES	
INFUSION SERVICES 2020 SUTTER PLACE DAVIS,CA 95616	OUTPATIENT SERVICES	
CARDIAC REHABILITATION 2030 SUTTER PLACE DAVIS,CA 95616	OUTPATIENT SERVICES	
NUCLEAR MEDICINE 100 MISSION BLVD JACKSON,CA 95642	OUTPATIENT SERVICES	
PEDIATRIC AND CARDIAC CENTER 100 MISSION BLVD JACKSON,CA 95642	OUTPATIENT SERVICES	
DIABETES EDUCATION CLINIC 200 MISSION BLVD JACKSON,CA 95642	OUTPATIENT SERVICES	
JACKSON FAMILY PRACTICE 255 NEW YORK RANCH ROAD STE C JACKSON,CA 95642	OUTPATIENT SERVICES	
SUTTER SLEEP DISORDERS CENTER 1411 SECRET RAVINE PARKWAY STE 150 ROSEVILLE,CA 95661	OUTPATIENT SERVICES	
OUTPATIENT SURGERY DEPARTMENT FOUR MEDICAL PLAZA ROSEVILLE, CA 95661	OUTPATIENT SERVICES	
ANTEPARTUM TESTING UNIT ONE MEDICAL PLAZA ROSEVILLE,CA 95661	OUTPATIENT SERVICES	
WOUND CARE CENTER ONE MEDICAL PLAZA ROSEVILLE, CA 95661	OUTPATIENT SERVICES	
RADIOLOGY SERVICE THREE MEDICAL PLAZA ROSEVILLE,CA 95661	OUTPATIENT SERVICES	

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Soogou us a mospital i domity			
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year?			
CHILDREN'S OUTPATIENT SERVICE CENTER 1625 STOCKTON BLVD SACRAMENTO,CA 95819	OUTPATIENT SERVICES		
AMBULATORY SURGERY CENTER 2725 CAPITOL AVENUE SACRAMENTO,CA 95816	OUTPATIENT SERVICES		
INFUSION CENTER 1020 29TH STREET STE 690 SACRAMENTO,CA 95816	OUTPATIENT SERVICES		
SUTTER OAKS NURSING CENTER-MIDTOWN 2600 L STREET SACRAMENTO,CA 95816	OUTPATIENT SERVICES		
OUTPATIENT SERVICE CENTER 2800 L STREET SACRAMENTO,CA 95816	OUTPATIENT SERVICES		
NEURO SCIENCE CLINIC 2801 K STREET SACRAMENTO,CA 95816	OUTPATIENT SERVICES		
AUDIOLOGY AND ADULT DIABETES CLINICS 5151 F STREET BUILDING E SACRAMENTO,CA 95819	OUTPATIENT SERVICES		
SUTTER SLEEP DISORDERS CENTER 650 HOWE AVENUE SACRAMENTO,CA 95825	OUTPATIENT SERVICES		
SUTTER CENTER FOR PSYCHIATRY 855 HOWE AVENUE SACRAMENTO,CA 95826	OUTPATIENT SERVICES		
SUTTER SOLANO CANCER CENTER 100 HOSPITAL DRIVE VALLEJO,CA 94589	OUTPATIENT SERVICES		
ROSEVILLE ENDOSCOPY CENTER 4 MEDICAL PLAZA ROSEVILLE,CA 95661	OUTPATIENT SERVICES		
AMADOR SURGERY CENTER 223 CLINTON RD JACKSON.CA 95642	OUTPATIENT SERVICES		

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

2014

OMB No 1545-0047

DLN: 93493308014285

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	F., F.
	E., E.
	√ Yes
n answered "Yes' needed.	" to
·	(h) Purpose of grar or assistance
·)	needed. Description of

Schedule I	(Form 990) 2014
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.								
Return Reference	Explanation							
, ,	GRANTS AND ASSISTANCE REQUESTS ARE REVIEWED BY FACILITY ADMINISTRATIVE MANAGEMENT FOR PROPRIETY ON A CASE BY CASE BASIS ADDITIONAL REQUESTS ARE CONSIDERED AFTER REVIEW OF PREVIOUS FUNDING LEVELS IN ACCORDANCE WITH THE FACILITIES GRANT AND ASSISTANCE POLICIES RECORDS ARE MAINTAINED THAT DOCUMENT MANAGEMENT'S REVIEW AND APPROVAL FOR ALL GRANTS, CONTRIBUTIONS AND/OR ASSISTANCE PROVIDED THROUGHOUT THE YEAR							

Schedule I (Form 990) 2014

Additional Data

Software ID:

Software Version:

EIN: 94-1156621

Name: SUTTER HEALTH SACRAMENTO SIERRA REGION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WELLSPACE HEALTH1820 J ST SACRAMENTO,CA 95811	94-1713704	501(C)(3)	2,189,222				GENERAL SUPPORT

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
LOS RIOS COMMUNITY COLLEGE FOUNDATION 1919 SPANOS CT SACRAMENTO,CA 95825	94-2506591	501(C)(3)	719,129				GENERAL SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
COMMUNICARE HEALTH CENTERSPO BOX 1260 DAVIS,CA 956171260	94-2188574	501(C)(3)	200,000				GENERAL SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SENIORS FIRST12183 LOCKSLEY LN STE 205 AUBURN,CA 95602	68-0430154	501(C)(3)	192,305				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
DOWNTOWN SACTO PARTNERSHIP980 NINTH ST STE 400 SACRAMENTO,CA 95814	68-0270320	501(C)(3)	168,662				GENERAL SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
HEALTHY COMM FORUM FOR THE GREATER SAC REG8928 VOLUNTEER LN STE 220 SACRAMENTO,CA 95826	68-0377256	501(C)(3)	115,000				GENERAL SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
AMERICAN HEART ASSOCIATION426 17TH ST STE 300 OAKLAND,CA 94612	13-5613797	501(c)(3)	100,000				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
FIRST RESPONDER SACRAMENTOPO BOX 24 CHICO,CA 95927	68-0414838	501(C)(3)	76,304				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
LATINO LEADERSHIP COUNCIL INC2945 BELL RD STE 274 AUBURN,CA 95603	27-0970476	501(C)(6)	75,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
GATHERING INN201 BERKELEY AVE ROSEVILLE,CA 95678	84-1657746	501(C)(3)	67,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SOLANO COALITION FOR BETTER HEALTH1 HARBOR DR STE 270 SUISUN CITY,CA 94585	94-3189914	501(C)(3)	65,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SACRAMENTO REGION TRANSIT DISTRICTPO BOX 688 SACRAMENTO,CA 95812	94-1338218	501(C)(3)	27,850				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CRISTO REY HS SACRAMENTO WORK STUDY INC6200 MCMAHON DR SACRAMENTO,CA 95824	41-2191660	501(C)(3)	26,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
VALLEY VISION INC2320 BROADWAY SACRAMENTO,CA 95818	94-3214572	501(C)(3)	25,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
LIGHTHOUSE COUNSELING AND FAM RESOURCE CNTR 427 A ST STE 400 LINCOLN,CA 95648	35-2252834	501(C)(3)	25,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
COMMUNITY SERVICE EDUCATION5380 ELVAS AVE SACRAMENTO,CA 95819	23-7003581	501(c)(3)	20,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SILVER CRESCENT FOUNDATION590 READY POND RD BATESBURG,SC 29006	57-1039538	501(C)(3)	15,000				GENERAL SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
GENERAL CONFERENCE OF SEVENTH DAY ADVENT 12225 ROCK CREEK RD AUBURN,CA 95603	68-0260677	501(C)(3)	12,500				GENERAL SUPPORT		

Form 990,Schedule I, Par	form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
PLACER COMMUNITY FOUNDATIONPO BOX 9207 AUBURN,CA 95604	20-1485011	501(C)(3)	12,000				GENERAL SUPPORT	

DLN: 93493308014285

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Inspection

Name of the organization SUTTER HEALTH SACRAMENTO SIERRA REGION

Employer identification number

94-1156621

Pa	rt I Questions Regarding Compensation					
			Yes	No		
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items					
	First-class or charter travel Housing allowance or residence for personal use					
	☐ Travel for companions ☐ Payments for business use of personal residence					
	▼ Tax idemnification and gross-up payments					
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)					
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?					
	directors, trustees, officers, filefading the GEO/Exceditive Birector, regarding the feelins effected in file 14.	2	Yes			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III					
	Compensation committee Written employment contract					
	☐ Independent compensation consultant ☐ Compensation survey or study					
	Form 990 of other organizations Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization					
а	Receive a severance payment or change-of-control payment?	4a		No		
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes			
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo		
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III					
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of					
а	The organization?	5a		No		
	Any related organization?	5b		No		
	If "Yes," to line 5a or 5b, describe in Part III	36		110		
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of					
а	The organization?	6a		Νo		
b	Any related organization?	6b		Νo		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes			
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was					
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe					
	ın Part III	8		Νo		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9				

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in	
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990	
See Additional Data Table								

Schedule J (Form 990) 2014

Return Reference

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Α	lso	comp	lete	this	part fo	orany	addı	tıona	linformation
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SCHEDULE J, PART I, LINE 1A	TAX INDEMNIFICATION STANDARD POLICY FOR ALL SUTTER HEALTH EMPLOYEES IS THAT NON-CASH GIFTS AND AWARDS ARE GROSSED-UP FOR TAX PURPOSES THE AMOUNT OF THE GROSS-UP IS ADDED TO THE EMPLOYEE'S WAGES AND TAXED ACCORDINGLY
SCHEDULE J, PART I, LINE 3	SUPPLEMENTAL COMPENSATION INFORMATION THE CEO OF THE ORGANIZATION IS AN EMPLOYEE OF SUTTER HEALTH, A RELATED TAX- EXEMPT ORGANIZATION THE COMPENSATION COMMITTEE OF THE SUTTER HEALTH BOARD OF DIRECTORS RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF COMPENSATION TO ENSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY BEING SERVED THE COMPENSATION COMMITTEE USES CREDIBLE DATA SOURCES AND MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING THE INTEGRITY OF SUTTER'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE ORGANIZATION'S OVERALL MISSION SEE SCHEDULE O NARRATIVE PART VI, LINE 15 FOR A FULL DESCRIPTION OF THE COMPENSATION APPROVAL PROCESS COMPLETED BY SUTTER HEALTH
SCHEDULE J, PART I, LINE 4B	NONQUALIFIED RETIREMENT PLAN THE PURPOSE OF THE NONQUALIFIED RETIREMENT PLAN IS TO PROVIDE SUTTER HEALTH EXECUTIVES WITH A COMPETITIVE RETIREMENT BENEFIT CONSISTENT WITH SUTTER HEALTH'S OVERALL COMPENSATION PHILOSOPHY FOR ALL EMPLOYEES CONTRIBUTIONS ARE DESIGNED TAKING INTO CONSIDERATION LOST RETIREMENT BENEFITS THAT WOULD OTHERWISE BE OBTAINED THROUGH THE QUALIFIED PENSION PLAN SUTTER'S PLANS ARE DESIGNED CONSISTENT WITH COMPETITIVE INDUSTRY PRACTICES THE RETIREMENT PLAN FOR SUTTER HEALTH EMPLOYEES IS A COMBINATION OF SOCIAL SECURITY, 403B EMPLOYER MATCH CONTRIBUTIONS AND QUALIFIED PLAN BENEFITS SUTTER HEALTH EXECUTIVES ARE GENERALLY INELIGIBLE FOR EMPLOYER MATCH CONTRIBUTIONS AND DITIONALLY, QUALIFIED PLAN BENEFITS CAPS HAVE THE EFFECT OF SUBSTANTIALLY REDUCING RETIREMENT BENEFITS THAT ARE OTHERWISE PROVIDED TO ALL EMPLOYEES THE EFFECT IS THAT EXECUTIVES OFTEN DO NOT RECEIVE THE SAME LEVEL OF RETIREMENT BENEFIT ON AN INCOME REPLACEMENT BASIS AS OTHER EMPLOYEES TO ENSURE A COMPETITIVE RETIREMENT BENEFIT AND TO ADDRESS THE SHORTFALLS DESCRIBED ABOVE, SUTTER HEALTH MAKES AN ANNUAL CONTRIBUTION TO A NON-QUALIFIED 457(F) PLAN FOR ITS EXECUTIVES THE FORMULA HAS TWO PARTS (1) 4% TO 7% OF BASE SALARY (COMMENSURATE WITH MANAGEMENT LEVEL), PLUS (2) A CONTRIBUTION STARTING AT 5% (BASED UPON TENURE) FOR EARNINGS BEYOND THE PENSION PAY CAP THE LATTER OF WHICH IS DESIGNED TO HELP RESTORE LOST PENSION BENEFITS FORFEITED UNDER THE QUALIFIED PLAN FOR EARNINGS OVER THE PENSION PAY CAP LIMIT CONTRIBUTIONS ARE ALSO MADE FOR A SMALL GROUP OF SENIOR LEVEL EXECUTIVES WHOSE ESTIMATED RETIREMENT BENEFIT (SOCIAL SECURITY PLUS QUALIFIED PLAN BENEFITS PLUS 457F) FALLS BELOW 50% - 65% OF FINAL 4-YEAR AVERAGE BASE SALARY WHEN RETIRING AT AGE 65 TARGET BENEFIT LEVELS VARY BY YEARS OF SERVICE UNLIKE SUTTER HEALTH'S QUALIFIED PLAN WHERE EMPLOYEE BENEFITS ARE GUARANTEED (I E , A DEFINED BENEFITS, SUTTER'S NON-QUALIFIED PLAN BENEFITS ARE NOT PROTECTED SHOULD SUTTER HEALTH BECOME INSOLVENT
SCHEDULE J, PART 1, LINE 7	NON-FIXED PAYMENTS SPOT AWARDS ARE INFREQUENTLY USED TO REWARD EMPLOYEES THERE ARE NO SPECIFIC GUIDELINES FOR THE AMOUNT OF THE SPOT AWARD BUT THE AMOUNT TENDS TO NOT EXCEED 5% OF GROSS PAY ANNUAL INCENTIVE PLAN (AIP) THE PURPOSE OF THE PLAN IS TO FOCUS EXECUTIVES ON SPECIFIC, SHORTER-TERM GOALS THAT ARE CRITICAL TO THE ACHIEVEMENT OF AFFILIATE, REGION, AND SYSTEM-WIDE OBJECTIVES THAT DRIVE OVERALL ORGANIZATION PERFORMANCE A PORTION OF THE PLAN AWARD IS DISCRETIONARY IN THAT THE SUPERVISOR MAY ADD +/- 5% TO THE AWARD PROVIDED THE TOTAL AWARD (FORMULA PORTION PLUS DISCRETIONARY) DOES NOT EXCEED THE MAXIMUM ESTABLISHED FOR ANY GIVEN EXECUTIVE LONG TERM PERFORMANCE PLANS SUTTER HEALTH ALSO EMPLOYS LONG TERM PERFORMANCE PLANS WHICH ARE DESIGNED TO FOCUS ON LONGER TERM STRATEGIC OBJECTIVES OF THE ORGANIZATION SUTTER'S LONG TERM PERFORMANCE PLANS WHICH ARE DESIGNED TO FOCUS ON LONGER TERM MEASURES OF ORGANIZATION SUCCESS AND KEY ORGANIZATION STRATEGIES WHICH REQUIRE THE COMBINED EFFORT OF ALL LEADERSHIP TO ACHIEVE SUCCESS SUTTER USES A COMMON FATE APPROACH IN THAT ALL PLAN PARTICIPANTS ARE MEASURED AGAINST THE SAME, ORGANIZATION-WIDE CRITERIA VS INDIVIDUAL EFFORTS THIS FOSTERS A COMMON PURPOSE ACROSS LEADERSHIP AND A SHARED SENSE OF ACCOUNTABILITY FOR THE OVERALL SUCCESS OF SUTTER HEALTH TO ENSURE THAT EXTRAORDINARY EFFORTS BY INDIVIDUALS CAN BE RECOGNIZED AND THAT ACTIONS OF LEADERSHIP ARE CONSISTENT WITH SUPPORTING SUTTER HEALTH'S OVERALL MISSION, VISION, AND VALUES, SUTTER'S LONG TERM INCENTIVE PLAN APPROACH ALSO INCORPORATES A COMBINATION OF CEO AND SUTTER HEALTH COMPENSATION COMMITTEE DISCRETION IN SOME CASES, THE SUTTER HEALTH COMPENSATION COMMITTEE HAS DELEGATED AUTHORITY TO THE PRESIDENT & CEO ADD SUTTER HEALTH COMPENSATION COMMITTEE HAS DELEGATED AUTHORITY TO THE PRESIDENT & CEO TO MODIFY INDIVIDUAL AWARDS WITHIN LIMITS THAT HAVE BEEN PRE-APPROVED BY

REASONABLENESS AND APPROVED PRIOR TO PAYMENT BY THE COMPENSATION COMMITTEE

Explanation

THE SUTTER HEALTH COMPENSATION COMMITTEE THIS INCLUDES BOTH THE REDUCTION AND INCREASE OF AWARD AMOUNTS SUCH

COMMITTEE OF THE BOARD DETERMINES ACHIEVEMENT OF ORGANIZATION GOALS AND MAKES FINAL AWARD DETERMINATION WHICH MAY RESULT IN A REDUCTION OF AWARD IF APPROPRIATE ALL SENIOR EXECUTIVE AWARDS ARE REVIEWED FOR COMPENSATION

|MODIFICATIONS GENERALLY DO NOT EXCEED +/- 20% AND ARE EMPLOYED JUDICIOUSLY IN ALL CASES, THE COMPENSATION

Software ID: Software Version:

EIN: 94-1156621

Name: SUTTER HEALTH SACRAMENTO SIERRA REGION

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC (i) Base (ii) Bonus & Compensation incentive compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990	
1 John Boyd, CAO, MNTL	(I)	0	0	0 13,933	0	0	0	0	
HLTH & CONT CARE SSR	(II)	268,967	116,200		86,894	7,303	493,297	8,400	
1 Thomas Blinn, CEO, Reg Amb Care, SRR	(I) (II)	0 468,913	0 296,489	0 76,381	0 148,086	0 17,785	0	60,906	
2 Pat Brady, CEO, Sutter	(1)	0	0	0	0	0	0	0	
Roseville Med Ctr	(11)	478,882	274,146	77,274	140,741	18,355	989,398	65,000	
3 James Conforti, Regional	(I)	0	0	0	0	0	0	0	
President, SHSSR	(II)	594,704	425,250	54,856	309,954	22,054	1,406,818	50,081	
4 Dennie Conrad, REG VP,	(I)	0	0	0	0	0	0	0	
PLNNG & BUS DEV SHSSR	(II)	261,390	145,629	15,383	50,337	13,364	486,103		
5 Patrick Fry, Trustee,	(I)	0	0	0	0	0	0	0	
President & CEO SH	(II)	1,523,132	1,687,050	416,185	2,693,377	34,953	6,354,697	396,136	
6 Terry Glubka, CEO, Sutter Solano Medical Ctr	(I)	0 358,148	0 208,009	0 32,940	0 89,865	0 16,480	705,442	0 29,000	
7 Mitch Hanna, CAO, SAFH	(I)	0 321,614	0 190,523	0 46,280	0 73,344	0 15,990	0 647,751	0 34,695	
8 Sarah Krevans, COO Sutter Health	(1)	916,159	0 689,878	0 156,449	0 399,554	0 24,683	0 2,186,723	0 142,787	
9 Shelly McGriff, CNE Sutter Med Ctr Sac	(I)	0 287,458	0 96,589	0 31,637	0 50,192	0 11,268	0 477,144	0	
10 John Mesic MD, CMO, Sac Sierra Region	(1)	0 493,927	0 292,347	0 63,390	0 105,951	0 13,324	968,939	0 51,544	
11 Carrie Owen-Plietz, CEO, Sutter Med Ctr Sacramento	(I) (II)	0 475,532	0 268,324	0 37,512	0 133,541	0 19,739	934,648	0 22,425	
12 Anne Platt, CEO,	(I)	0	0	0	0	0	0	0	
SUTTER AMADOR HOSPITAL	(II)	267,467	157,205	75,281	62,144	17,169	579,266	47,507	
13 Thomas Ream II, Reg	(I)	0	0	0	0	0	0	0	
CIO, Sac Sierra Region	(II)	223,039	132,018	14,308	45,748	9,734	424,847	9,600	
14 Jeffrey Sprague, CFO,	(I)	0	0	0	0	0	0	0	
Sac Sierra Region (Pt Yr)	(II)	560,401	340,633	153,835	379,654	19,907	1,454,430	146,695	
15 Jeffrey Szczesny, Reg	(I)	0	0	0	0	0	0	0	
VP HR, Sac Sierra Region	(II)	325,405	189,576	31,347	72,021	15,034	633,383	21,456	
16 Paige Terra, CFO (Part	(I)	0	0	0	0	0	0	0	
Year)		349,201	191,624	14,895	86,451	15,117	657,288	10,967	
17 Janet Wagner, CAO,	(I)	0	0	0	0	0	0	0	
Sutter Davis Hospital	(II)	313,874	197,846	40,840	179,957	13,468	745,985		
18 PENNY WESTFALL, VP & REG COUNSEL, SSR	(I) (II)	0 340,787	0 195,043	0 28,967	0 62,721	0 10,671	0 638,189	0	
19 BARBARA NELSON, CNE, SUTTER ROSEVILLE MED CTR	(1)	0 276,834	0 98,292	0 24,266	0 43,692	0 7,382	0 450,466	0	

DLN: 93493308014285

OMB No 1545-0047

Open to Public

Inspection

Schedule K (Form 990)

Name of the organization

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

Name of the organization SUTTER HEALTH SACRAMENTO SIERRA REGION									Em	Employer identification number					
<u></u>	TER HEALTH SACRAMENTO	SIERRA REGION								94	-11566	21			
P	art I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue pr	rıce	(f	f) Description	n of purpose	(g) Defeased		beha			Pool ncing
			l		l		l			Yes	No	Yes	No	Yes	No
A	CSCDA 2003AB	68-0164610	130911NE6	05-01-2007	101,118		CONS 1/30/		I & REFUND -		Х		Х		Х
В	CSCDA 2004CD	68-0164610	130795TE7	05-06-2008	87,750		CONSTRUCTION & REFUND - 2/17/04				Х		Х		X
c	CSCDA 2005A	68-0164610	130911U24	10-19-2005	276,217	•	CONS COPS		EFUND - 199	5	Х		Х		X
D	CSCDA 2005BC	68-0164610	130795EG8	05-01-2007	49,994		CONS 10/19		I & REFUND -		Х		Х		Х
Pa	rt III Proceeds														
					A		\longrightarrow	В	<u> </u>		С			D	
1_	A mount of bonds retired				0	1	8,180,000			0			0		
_2	A mount of bonds legally defe			0 0					0			0			
3						5,555,	,193	9	38,924,485		286,642	2,043		52,	,548,579
4	Gross proceeds in reserve fu					8,937,	,127		8,608,201		20,583	3,072	3,484,835		
5	Capitalized interest from pro						0	<u> </u>	0			0			0
6	Proceeds in refunding escrov	ws			T		0		0			0			0
7	Issuance costs from proceed	ds			T		0		0			0			0
8	Credit enhancement from pro	oceeds					0 0					0			0
9	Working capital expenditures	s from proceeds			1	0 0			0	0					0
10	Capital expenditures from pr	roceeds			1		0 0			189,282,478		2,478	0		0
11	O ther spent proceeds	•	•		9	6,618,	,066	ε	30,316,284	76,776,493		-			
12	O ther unspent proceeds				1		0		0		<u> </u>				0
13	Year of substantial completion	on							<u> </u>	2	008				
					Yes	No	, [Yes	No	Yes	N	lo	Yes		No
14	Were the bonds issued as pa	art of a current refund	ding issue?		Х			Х		Х			Х		
15	Were the bonds issued as pa	art of an advance refu	unding issue?			Χ			Х		×	·			X
16	Has the final allocation of pro	oceeds been made?			Х			Х		Х			Х		
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?							x		Х			X		
Pa	rt IIII Private Business	Use													
					A			В			С			D	
l					Yes	No	<u>, </u>	Yes	No	Yes	N	lo	Yes	$-\!\!\!\!+$	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?					Х			Х		\ \ \	×			Χ	

Are there any lease arrangements that may result in private business use of bond-

financed property?

Χ

Χ

Χ

Х

Part Private Business Use (Continued) C D В Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Х Х Х Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Х Χ Χ Х property? Are there any research agreements that may result in private business use of bond-С Χ Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other Χ Х Х Χ outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 090 % 0 040 % 0 150 % 0 010 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 0 010 % 0 % 0 % 0 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0 040 % 0 100 % 0 150 % 0 010 % Does the bond issue meet the private security or payment test? 7 Χ Χ Χ Χ Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c Х Χ Χ Χ 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Х Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage В С Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Χ Χ Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Exception to rebate? b Χ Χ No rebate due? c Χ Χ If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

		A B		С		D			
		Yes No		Yes	No	Yes No		Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		x		x		X
b	Name of provider			0		0		0	
С	Term of GIC			-					
d	d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		x		x		X
7	Has the organization established written procedures to monitor the requirements of section 148?	x		Х		X		x	

Part V Procedures To Undertake Corrective Action

	Α		В		c		<u>D</u>	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		х		X		Х	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
SCHEDULE K	THE ORGANIZATION'S SOLE CORPORATE MEMBER IS A CONDUIT BORROWER OF TAX-EXEMPT BOND ISSUES THAT ALLOCATES PORTIONS OF EACH ISSUE TO CERTAIN SUBSIDIARY ORGANIZATIONS, INCLUDING THE ORGANIZATION THE OUTSTANDING BOND LIABILITY ALLOCATED TO THIS ORGANIZATION IS REPORTED ON FORM 990, PART X, BALANCE SHEET AND PART VI HEREIN WITH THE EXCEPTION OF THIS PORTION OF PART VI, THE SCHEDULE K FOR THIS ORGANIZATION IS REPORTING INFORMATION FOR THE ENTIRE BOND ISSUE

Return Reference	Explanation
SCHEDULE K, PART I, COLUMN (E)	THE FILING ORGANIZATION RECEIVED BOND PROCEEDS IN THE AMOUNTS OF \$73,535,053 FROM THE 2003AB ISSUE, \$27,083,893 FROM THE 2004CD ISSUE, \$43,143,730 FROM THE 2005A ISSUE AND \$11,634,720 FROM THE 2005BC ISSUE SCHEDULE K, PART I, COLUMN (E) THE FILING ORGANIZATION RECEIVED BOND PROCEEDS IN THE AMOUNTS OF \$94,562,588 FROM THE 2007A ISSUE, \$155,359,968 FROM THE 2008A BOND ISSUE, \$121,940,351 FROM THE 2008BC ISSUE AND \$271,589,951 FROM THE 2011A ISSUE SCHEDULE K, PART I, COLUMN (E) THE FILING ORGANIZATION RECEIVED BOND PROCEEDS IN THE AMOUNTS OF \$25,715,036 FROM THE 2011C ISSUE, \$60,474,453 FROM THE 2011D ISSUE AND \$79,418,843 FROM THE 2012A ISSUE SCHEDULE K, PART I-1, LINE A, COLUMN (F)(CSCDA 2003AB) THE INITIAL BONDS ISSUED IN 2003 WERE "NEW MONEY" BONDS THAT WERE RETIRED AND REISSUED ON MAY 1, 2007 ACCORDINGLY, WHERE APPROPRIATE, SCHEDULE K REFLECTS THE CURRENT REFUNDING BONDS THAT WERE TREATED AS REISSUED RATHER THAN REFLECTING THE ORIGINAL "NEW MONEY" BONDS SCHEDULE K, PART I-1, LINE B, COLUMN (F) (CSCDA 2004CD) THE INITIAL BONDS ISSUED IN 2004 WERE "NEW MONEY" BONDS THAT WERE RETIRED AND REISSUED ON MAY 6, 2008 ACCORDINGLY, WHERE APPROPRIATE, SCHEDULE K REFLECTS THE CURRENT REFUNDING BONDS THAT WERE TREATED AS REISSUED RATHER THAN REFLECTING THE ORIGINAL "NEW MONEY" BONDS SCHEDULE K, PART I-1, LINE B, COLUMN (F) (CSCDA 2005BC) THE INITIAL BONDS ISSUED IN 2005 REFUNDED 1995 CERTIFICATES AND WERE RETIRED AND REISSUED RATHER THAN REFLECTING THE ORIGINAL "NEW MONEY" BONDS SCHEDULE K, PART I-1, LINE D, COLUMN (F) (CSCDA 2005BC) THE INITIAL BONDS ISSUED IN 2005 REFUNDED 1995 CERTIFICATES AND WERE RETIRED AND REISSUED ON MAY 1, 2007 ACCORDINGLY, WHERE APPROPRIATE, SCHEDULE K REFLECTS THE CURRENT REFUNDING BONDS THAT WERE TREATED AS REISSUED RATHER THAN REFLECTING THE ORIGINAL REFUNDING BONDS SCHEDULE K, PART I-2, LINE B, COLUMN (F) (CHFA 2008A) THE REFUNDING OCCURRED VIA THE REFUNDING BONDS ISSUED IN 1991 AND 1995 THE REFUNDED BONDS ISSUED IN 2004 WERE USED TO REFUND BONDS ISSUED IN 1991 AND 1995 THE REFUNDED BONDS ISS

DLN: 93493308014285

OMB No 1545-0047

Open to Public

Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI. ► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Employer identification number

Name of the organization

Department of the Treasury

Internal Revenue Service

(Form 990)

	ne of the organization	CIEDDA DECION								Em	Employer identification number					
	TTER HEALTH SACRAMENTO	SIERRA REGION								94	-11566	21				
P	art I Bond Issues			T												
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue	(e) Issue price (f) Description of purpose (g)		(g) De	beh		On (i) Pool lalf of financir					
										Yes	No	Yes	No	Yes	No	
A	CHFFA 2007A	52-1643828	13033FQ37	05-01-2007	790,9			STRUCT & ILITY	EQUIP		Х		Х		Х	
В_	CHFFA 2008A	52-1643828	13033F2L3	05-14-2008	329,0		REFU 5/01		02,2/17/04,		Х		Х		Х	
с _	CSCDA 2008BC	68-0164610	130795TD9	05-14-2008	291,9			STRUCT &	EQUIP		Х		X		Х	
D	CSCDA 2011A	68-0164610	1307952Q9	02-10-2011	271,5			STRUCT & ILITY	EQUIP		Х		Х		Х	
P	art III Proceeds				-											
_	A mount of bonds retired					Α		E			С			D		
1		2224					0	10	04,255,000			0				
	Total proceeds of issue	easeu			<u> </u>		,930 329,041,638		307,344,038			8 276,418,5				
3	Gross proceeds in reserve funds					58,694,9	0 329,041,638		307,344,038							
<u>4</u> 5	Capitalized interest from pro						<u> </u>				24.65					
- 6	Proceeds in refunding escro					55,398,3	31/		0		31,65	0				
$\frac{3}{7}$	Issuance costs from procee						0		0			0			C	
' 8	Credit enhancement from pro						0		0			0				
9	Working capital expenditure						0		0			0				
10		<u> </u>			7	83,091,8	<u> </u>		262,891,12		1 1 2 1	21 268,328		328 873		
11									12,797,14			+		,520,075		
12						20,057,199 329,041,638 147,543 0			12,/9/,141					.089.674		
13		on			20	11	+			0		=-	2014			
_					Yes	No		Yes	No	Yes	N	o [Yes		No	
14	Were the bonds issued as pa	art of a current refund	ling issue?			Х		Х			>	<			Х	
15	Were the bonds issued as pa	art of an advance refu	ındıng ıssue?			Х			Х		\	(Х	
16	Has the final allocation of pr	oceeds been made?			X		7	Х		Х			Х			
17	Does the organization maint allocation of proceeds?	aın adequate books a	and records to supp	port the final	х			Х		Х			Х			
Pa	art IIII Private Business	Use				-		<u>'</u>	<u>'</u>							
						A			3		Ç			D		
	M/a - Ma			I Chh	Yes	No		Yes	No	Yes	N	lo	Yes		No	
1	Was the organization a partn	ier in a partnership, o	ra member of an L	LC, which owned		l x			l x		>	<			Χ	

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Χ

Χ

Х

Χ

Schedule K (Form 990) 2014

Part III Private Business Use (Continued)

e I	Fivate business use (Continued)		. 1		_				
			A		В		c		D
	İ	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	Х		Х		Х		Х	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	Х		x		х		x	
С	Are there any research agreements that may result in private business use of bond-financed property?	Х		Х		х		Х	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	Х		х		Х		х	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 570 %		1 020 %		0 370 %		0 370 %
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 070 %		0 020 %		0 040 %
6	Total of lines 4 and 5		0 570 %		1 090 %		0 390 %		0 410 %
7	Does the bond issue meet the private security or payment test?		Х		Х		Х		Х
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		х		х
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		×		х		×		х
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		×		х		х	
Par	t IV Arbitrage			•	•	•		<u> </u>	

		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	×		_	X		X	_	Х
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?			Х		Х		Х	
b	Exception to rebate?				Х		Х		Χ
С	No rebate due?				Х		Х		Χ
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		Х		Х		Х		Х
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		x		Х		Х		Х
b	Name of provider	0		0		0			
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
							Scl	hedule K (Form	1 990) 2014

Par	t IV Arbitrage (Continued)								
		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		X		Х		×
ь	Name of provider	0		0		0		0	
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		X		Х		х
7	Has the organization established written procedures to monitor the requirements of section 148?	X		Х		X		x	

Part V Procedures To Undertake Corrective Action

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	Х		Х		Х		Х	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K (Form 990) 2014

68-0164610

SUTTER HEALTH SACRAMENTO SIERRA REGION

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

CSCDA 2012A

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

07-11-2012

1307956K8

►Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493308014285

2014

Open to Public Inspection

Χ

Х

No

Employer identification number

Χ

94-1156621 Part I Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On (i) Pool behalf of financing ıssuer Yes No Yes No Yes No CSCDA 2011C 68-0164610 1307954U8 12-22-2011 38,777,964 REFUNDING - 1999 Χ Х Χ 331,759,643 CONSTRUCTION & Χ CHFFA 2011D 52-1643828 13033LVW4 12-22-2011 Х Χ

REFUNDING - 1998

132,681,869 REFUNDING - 2002

Part II **Proceeds** Α В C D Amount of bonds retired 0 0 0 Amount of bonds legally defeased 2 Total proceeds of issue 3 38,777,964 334,684,174 132,681,869 Gross proceeds in reserve funds 4 Capitalized interest from proceeds 5 ol 0 0 Proceeds in refunding escrows 6 38,777,964 65,070,000 Issuance costs from proceeds 7 0 Credit enhancement from proceeds 8 0 Working capital expenditures from proceeds οl 9 0 0 Capital expenditures from proceeds 10 0 145,589,174 Other spent proceeds 11 0 124,025,000 132,681,869 Other unspent proceeds 12 0 Year of substantial completion 13 2014

Were the bonds issued as part of a current refunding issue? Χ Χ Χ 14 Were the bonds issued as part of an advance refunding issue? 15 Χ Χ Χ Has the final allocation of proceeds been made? Χ Χ 16 Χ Does the organization maintain adequate books and records to support the final Χ Χ Χ allocation of proceeds? Part IIII Private Business Use C

Yes

Α В D No Yes No Yes No Yes Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned Χ Χ property financed by tax-exempt bonds? Are there any lease arrangements that may result in private business use of bond-Χ Χ financed property?

No

Yes

No

Yes

Yes

No

Part Private Business Use (Continued) C D В Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Х Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Χ Χ property? Are there any research agreements that may result in private business use of bond-С Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other Χ Х outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 % 0 % 0 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 0 % 0 % 0 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 6 0 % 0 % 0 % Does the bond issue meet the private security or payment test? 7 Χ Х Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c Χ Χ 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В С Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Х Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Exception to rebate? b Χ Χ Χ No rebate due? Х c Χ Χ If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

Par	til Arbitrage (Continued)								
		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		x		X		
b	Name of provider	0		0		0			
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		x		Х		
7	Has the organization established written procedures to monitor the requirements of section 148?	х		X		x			

Part V Procedures To Undertake Corrective Action

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		x		X			

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K (Form 990) 2014

DLN: 93493308014285

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

Transactions with Interested Persons

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Open to Public Inspection

SOTTER HEALITE	rganization SACRAMENTO SIERRA RI	ECTON					E	Employ	er ident	ificatio	n numbe	er
	SACKAMENTO SIEKKA KI	LOION					9	94-11	56621			
Part I Exc	ess Benefit Tra	nsactions	(section	501(c)(3), s	ection 501(c)(4), and 501				only)		
	plete if the organiza					25a or 25b, c	or Form	990-	EZ, Part	V , line	40b	
1 (a) Nam	ne of disqualified pei	rson (b) F		ııp between d		(c) Desc	ription	of tra	nsaction	· L	(d) Cor	rected?
			person	and organiza	tion						Yes	No
4958 . 3 Enterthe	amount of tax incuri amount of tax, if any	, on line 2, a	 above, reii				he year · ·	unde · ·	rsectior \$ \$ \$			
Complete if th	nd/or From Int ne organization answ mount on Form 990.	ered "Yes" (on Form 9	90-EZ, Part	V , line 38a, o	or Form 990,	Part IV	, line :	26, or ıf	the org	anızatıo	n
Complete If th reported an ar		vered "Yes" of Part X, line (c) Purpose of	on Form 9	90-EZ, Part 2 1 to the	(e)Original principal amount	or Form 990, l (f) Balance due	Part IV (g) defau	In	(h) Approphy boar	ved rd or	(i)Wr	ıtten
Complete if the reported an area area and area area area area area area area are	ne organization answ mount on Form 990, (b) Relationship	vered "Yes" of Part X, line (c) Purpose of	on Form 9 5, 6, or 2 (d) Loan or from t	90-EZ, Part 2 1 to the	(e)O riginal principal	(f) Balance	(g)	In	(h) Appro-	ved rd or	(i)Wr	ıtten
Complete if th reported an ar (a) Name of interested	ne organization answ mount on Form 990, (b) Relationship	vered "Yes" of Part X, line (c) Purpose of	on Form 9 5, 6, or 2 (d) Loan or from t organizat	90-EZ, Part 2 i to :he ion?	(e)O riginal principal	(f) Balance	(g) defau	In ult?	(h) A ppro- by boar commit	ved d or tee?	(i)Wr agreer	itten nent?
Complete if the reported an art III Grant Complete in the reported and art III Grant Complete in the reported and reported art III Grant Complete in the reported are reported and are re	(b) Relationship with organization ants or Assista omplete if the organizers (b) Relationship with organization	Part X, line (c) Purpose of loan	(d) Loan or from to organization. To fiting In nswered between	90-EZ, Part 2 i to the ion? From iterested i "Yes" on Fi	(e)Original principal amount	(f) Balance due art IV, line 2	(g) defau Yes	In ult?	(h) A pprov by boar commit Yes	ved rd or tee? No	(i)Wr agreer	ntten ment?

Complete if the organiza	tion answered "Yes" on I	Form 990, Part IV, lin	e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zatıon's
				Yes	No
(1) JENNIFER P NEWELL	SEE PART V	85,996	SEE PART V		No
(2) MORAG M THOMSON	SEE PART V	14,316	SEE PART V		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)	Provide additional	information for res	sponses to questions	on Schedule L	(see instructions)
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Return Reference	Explanation
'	DESCRIPTION OF BUSINESS TRANSACTIONS WITH INTERESTED PERSONS MICHAEL NEWELL IS A TRUSTEE OF SHSSR HIS SPOUSE IS AN RN AT SUTTER DAVIS HOSPITAL WHICH IS PART OF SHSSR HELEN THOMSON IS A TRUSTEE OF SUTTER HEALTH SACRAMENTO REGION (SHSSR) HER SISTER IN LAW WORKS AS A PART DIEM RN FOR SUTTER DAVIS HOSPITAL, WHICH IS PART OF SHSSR

Schedule L (Form 990 or 990-EZ) 2014

DLN: 93493308014285

OMB No 1545-0047

Open to Public Inspection

SCHEDULE M (Form 990)

Department of the Treasury

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Internal Revenue Service Name of the organization SUTTER HEALTH SACRAMENTO SIERRA REGION

Employer identification number

94-1156621

Pa	rt I Types of Property		.	<u> </u>				
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of d noncash contrib	etermır	_	ts
1	Art—Works of art							
	Art—Historical treasures .							
3	Art—Fractional interests .							
4	Books and publications .	•						
5	Clothing and household							
	goods							
	Cars and other vehicles .							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .	X	1	70,018	FMV			
	Securities—Closely held stock	•						
	Securities—Partnership, LLC, or trust interests							
	Securities—Miscellaneous .	•						
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation					-		
	contribution—Other							
15	Real estate—Residential .							
	Real estate—Commercial .	-						
	Real estate—Other							
	Collectibles							
	Food inventory							
	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts	•						
	Scientific specimens							
	Archeological artifacts	•						
	O ther ► ()							
	O ther ► ()							
	Other►()							
	Other ► () Number of Forms 8283 receive	L L	nization during the tay yea	r for contributions				
29	for which the organization com				29		V	No.
30a	During the year, did the organ	ization receiv	e by contribution any prope	erty reported in Part I lines	1 through 28 that	\vdash	Yes	No
504	it must hold for at least three							
	for exempt purposes for the er				red to be used	202		N o
h	If "Yes," describe the arrange					30a		No_
31	Does the organization have a			review of any non-standard	contributions?	31	Yes	
	Does the organization hire or							
JZa	contributions?			· · · · · · · · · · ·		32a	_	No
b	If "Yes," describe in Part II							
33	If the organization did not repo describe in Part II	ort an amount	: in column (c) for a type of	property for which column (a) is checked,			

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, number of items received, or a combination of both. Also complete this part for any additional information			
Return Reference	Explanation		
	The securities were contributed by a single donee and are treated as one donation for purposes of		

Schedule M (Form 990) (2014)

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493308014285

OMB No 1545-0047

2014

Open to Public Inspection

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
SUTTER HEALTH SACRAMENTO SIERRA REGION

Employer identification number
94-1156621

Return Reference	Explanation
FORM 990, PART I, LINE 1 AND PART III. LINE 1	MISSION - WE ENHANCE THE HEALTH AND WELL-BEING OF PEOPLE IN THE COMMUNITIES WE SERVE, THROUGH A NOT-FOR-PROFIT COMMITMENT TO COMPASSION AND EXCELLENCE IN HEALTH CARE SERVICES VISION - SUTTER HEALTH LEADS THE TRANSFORMATION OF HEALTH CARE TO ACHIEVE THE HIGHEST LEVELS OF QUALITY, ACCESS AND
III, EII VE 1	AFFORDABILITY VALUES - EXCELLENCE AND QUALITY, CARING AND COMPASSION, HONESTY AND INTEGRITY, TEAMWORK, COMMUNITY AND AFFORDABILITY

Return	Explanation	
Reference		
	FORM 990, PART III, LINE 4A	SUTTER HEALTH SACRAMENTO SIERRA REGION SUTTER HEALTH SACRAMENTO SIERRA REGION SERVES SACR AMENTO, PLACEY COLL, SOLANO, YUBA, AND SUTTER COLUTIES WITH COMPREPSIVE HEALTH CARE WE STRIVE TO PROVIDE ACCESS TO PRIMARY CARE PHYSICIANS AND SPECIALTY SERVICES IN EACH OF OUR COMMUNITIES, AND HAVE A NETWORK OF OVER 1,000 PHYSICIANS AND SPECIALTY SERVICES IN EACH OF OUR COMMUNITY SENTET FEALTH SY STEM DURING 2014 THE NUMBER OF PATENT DAYS WAS 266,885 COMMUNITY ENERTH PROGRAMS REE MANMOGRAM SOCKEMINS PROGRAM THROUGHOUT THE MONITH OF OCTOBER SHOULD THE MONITH OF OCTOBER SHOULD THE MONITH OF OCTOBER SHOULD BE SUBJECT WAS ASSOCIATED WHICH THE MONITH OF OCTOBER SHOULD BE SUBJECT WAS ASSOCIATED WHICH THE MONITH OF OCTOBER SHOULD BE SUBJECT WAS ASSOCIATED WHICH THE SOCIAL BOTH THE COVERED WAS ASSOCIATED WHICH THE SECOLLABORATIVE EVENTS, WE WERE ABLE TO SCREEN MONOR THAN 400 UNINSURED WOMEN IN 2014, WE HAD INSURANCE ENTOLLINEST SPECIALISTS FROM COVERED CALFORNIA ATTEND SOME OF THE SCREENING SEVENTS TO EDUCATE, CONNECT AND SENDLE PATENTIA WHO EXTENDED SOME OF THE SCREENING SEVENTS TO EDUCATE, CONNECT AND SENDLE PATENTIA WHO EXPENDED WAS ASSOCIATED

Return Reference	Explanation	
	FORM 990, PART III, LINE 4A	ROVIDED WITH WARM-HAND OFFS AND SUPPORT, EVEN AFTER THEY LEAVE THE HOSPITAL FAMILY SUPPOR T PROGRAM THE FSP PROGRAM LINKS PLACER COUNTY RESIDENTS WITH COMMUNITY SUPPORT GROUPS AND SERVICES SUTTER ROSEVILLE MEDICAL CENTER AND SUTTER AUBBURN FAITH HOSPITAL CONTRACT WITH THE PLACER COUNTY DEPARTMENT OF HEALTH TO PROVIDE A PUBLIC HEALTH NURSE IN THE HOSPITAL TO CONNECT WITH PATIENTS AND PROVIDE EDUCATION AND REFERRALS. SENIOR REFERATION AND RESPITE PROGRAM (R & R) IS DESIGNED TO MEET THE NEEDS OF OLDER ADULTS WITH MEMORY OR PHY SICAL IMP ARMENT THE PROGRAM PROVIDES RECREATIONAL, SOCIAL AND EDUCATIONAL ACTIVITIES FOR THE PART ICPANTS, AND RESPITE FOR CAREGIVERS TO ENJOY SOME PREET IME TO THE MESSLUES. THE STAFF IS S UPPORTED BY ITS VALUABLE TEAM OF VOLUNTEERS AND COMPLETED BY PERSONAL CARE AIDS R & REE TS ONCE A WEEK IN AUBURN, AND FOUR DAYS A WEEK IN LINCOLN ADDITIONALLY, THE SENIOR RESOUR CE GUIDE IS A BOOKLET, FREE TO THE PUBLIC, WITH INFORMATION AND MULTITUDE OF SENIOR SENIOR RESOUR CE GUIDE IS A BOOKLET, FREE TO THE PUBLIC, WITH INFORMATION AND MULTITUDE OF SENIOR SENIOR RESOUR CE GUIDE IS A BOOKLET, FREE TO THE PUBLIC, WITH INFORMATION AND MULTITUDE OF SENIOR SENIOR CES OFFICES, SENIOR APARTMENT COMPLEXES, SENIOR CENTERS, SKILLED NURSING FACILITIES, LI BRARIES, MOBILE HOME COMMUNITIES, SENIOR SERVICE PROVIDERS, HOME HEALTH AND HOSPICE AGENCIES AND MANY OTHER SERVICE ORGANIZATIONS AND PUBLIC PLACES WE ARE ABLE TO PRODUCE THIS GUIDE IN PARTINERSHIP WITH SENIORS FIRST, SUTTIER ROSEVILLE MEDICAL CENTER. THE SUTTIER ROSEVILLE MEDICAL CENTER THE SUTTIER AUBURN FAITH HOSPITAL AND THE SUTTIER AUBURN FAITH HOSPITAL POUNDATION SUTTIER AUBURN FAITH HOSPITAL AND THE SUTTIER AUBURN FAITH HOSPITAL COUNTY SUTTIER AUBURN FAITH HOSPITAL AND THE SUTTIER AUBURN FAITH HOSPITAL POUNDATION HEALTH EXPRESS HEALTH EXPRESS SEES TO BROWN BY A WEST TO BURNETH THAT THE POUNDATION SENIOR FROM SUTTIER ROSEVILLE MEDICAL CERNITER THE SUTTIER FOR SUFFICIAL PROPERSY. TO DETAIN APPROPRIATE MEDICAL CARE SRINC PROVIDES FUNDING TO HEALTH EXPRESS AN

Return E	Explanation	
F F 4	FORM 990, PART III, LINE 4A CONTINUED	SUTTER AMADOR HOSPITAL SUTTER AMADOR HOSPITAL IS A 52-BED ACUTE CARE HOSPITAL LOCATED IN JACKSON, CALFORNIA AFPROXIMATELY 55 MILES SOLTHEAST OF SACRAMENTO IN AMADOR COUNTY. THE HOSPITAL WAS ESTABLISHED IN THE MID-1800'S AND BECAME AFTER THE WITH SUTTER HEALTH IN 1993. AS ONE OF AMADOR COUNTY S LARGEST BIRLOYER, SUTTER AMADOR HOSPITAL BIRLOY OVER 386 MID VIDUALS. THE PATIENTS ARE SERVED BY A MEDICAL STAFF OF MORE THAN 125 ACTIVE MEDICAL STAFF PHYSICIANS AND ANACTIVE AUXILIARY. OF 90 VOLUNTEERS IN ADDITION, SUTTER AMADOR HOSPITAL IS UC DAVIS RURAL PRIME SITE FOR MEDICAL STUDENTS AND PARTICIPATES IN THE AMADOR AND CALA VERAS COUNTIES HOS PROCRAM SUTTER AMADOR HOSPITAL IS ALL VERAS COUNTIES HOS SHOOL SCHOOL PROCRAM SUTTER AMADOR HOSPITAL IS ACCEPTED BY THE JOINT COMMISSION ON THE ACCREDITATION OF HEALTH-CARE ORGANIZATIONS IT IS MEDICARE CRITIFED AND ACCEPTS MOST FRIVATE IN SURJEANCE HAND SA A NOT-FER-PROFIT HOSPITAL IS MADOR HOSPITAL ALL ALSO DOINATES MANY COMMUNITY SERVICES AND HAS A STRONG TRADITION OF PROVIDING CHARITY AND UNCOMPENSATED CARETO TIS COMMUNITES ADDITIONALLY, OVER THE YEARS, THE HOSPITAL HAS NIT ATCH AND PROVIDED SUPPORT FOR OROUS, HEALTH-HARDS, AND COOPERATIVE PROGRAMS FOR TRUDENCE AND AND ACCEPTS MOST AND COMMUNITY SHOULD BE SUPPORT FOR OROUS. HEALTH-HARDS, AND COOPERATIVE PROGRAMS FOR COMPENSATION FOR GRAMS AND COMMUNITY SHORT HARDS. AND COOPERATIVE PROGRAMS FOR COMPENSATION FOR SAME AND COMMUNITY SHORT STATE AND COOPERATIVE PROGRAMS FOR COMPENSATION FOR COMPENSA

Return Reference	Explanation	
	FORM 990, PART III, LINE 4A CONTINUED	EVEL NATIONALLY, AND LOCALLY, MANY HAVE ALSO FALLEN PREY TO THESE SCAMS STAFFED BY TWO PR OFESSIONALS AND 25 VOLUNTEERS, AMADOR LIFELINE IS THE ONLY LOCAL, NOT-FOR-PROFIT PROGRAM P ROVIDING SERVICE EACH DAY TO KEEP THE COMMUNITY'S MOST VULNERABLE RESIDENTS LIVING SAFE AN D SECURE IN THEIR OWN HOMES

Return Reference	Explanation	
	FORM 990, PART III, LINE 4A CONTINUED	SUTTER DAVIS HOSPITAL SUTTER DAVIS HOSPITAL IS A TWO-STORY 90,000 SQUARE FOOT ACUTE CARE HOSPITAL LICENSED FOR 48 BEDS THAT SERVES THE HEALTH CARE MEDS OF RESIDENTS LIVING IN DAVIS DXON WOOD AND AND WITHERS THE FACILITY SI LOCATED IN THE WESTER-WHOST SECTION OF THE CITY OF DAVIS AT THE CORNER OF HIGHWAY 113 AND COVELL BOULEVARD AS DAVIS THIRD LARGEST EMPLOYER, SUTTER DAVIS BURLOYS A PRROXIMATELY 400 INDIVIDUALS WHO PROVIDE ROUND-THE-CLOCK CARE TO THE SICK, THE INLURED AND THOSE RECUPERATING FROM SURGERY PERFORMENT IN THE HOSPITAL AS CARE TO THE SICK, THE INLURED AND THOSE RECUPERATING FROM SURGERY PERFORMENT IN THE HOSPITAL AS USED THE PROSTICAL AS A MEDICAL STAFF OF MORE THAN 160, AN ACTIVE AUXILIARY OF 70 PROJECT AND A CROP FOR STUDBINS SERVE THE HOSPITAL AS VOLUNTEERS SUTTER DAVIS IS ACCREDITED BY THE JOINT COMMISSION ON THE ACCREDITATION OF HEALTHCARE ORGANIZATIONS IT IS MEDICAL CERTIFIED AND ACCEPTS MOST FRIVATE INSURANCE PLANS AS A NOT-FOR PROFIT HOSPITAL, SUTTER DAVIS IS ACCREDITED BY THE JOINT COMMISSION ON THE ACCREDITATION OF HEALTHCARE ORGANIZATIONS IT IS MEDICAL CERTIFIED AND ACCEPTS MOST FRIVATE INSURANCE PLANS AS A NOT-FOR PROFIT HOSPITAL, SUTTER DAVIS IN SUTTER DAVIS AND THE PROFIT HOSPITAL AS SUTTER DAVIS AND THE PROFIT HOSPITAL SERVES TO PROVIDE A CONTINUUM OF HEALTH AND WELLDESS SERVICES TO ASSURE A HICH CHARLEST OF THE PROFILE LIVING IN OUR SERVICE AREA. SUTTER DAVIS HOSPITAL SERVES THE COMMUNITY SHEAR OF A VARIETY OF MEDICAL AND SURGICAL SERVICES, INCLUDING CANCER CARE CAREC CARE

Return Reference	Explanation	
P	FORM 990, PART III, LINE 1A CONTINUED	UGHN RESOURCE CENTER/CRONAN MEDICAL LIBRARY - PROVIDER AND COMMUNITY-BASED VIDEOTAPES, BRO CHURES AND HANDOUTS ARE AVAILABLE IN THIS INFORMATION CENTER COMPUTER WORKSTATIONS PROVID E LOCAL RESOURCES FOR SUPPORT GROUPS AND SERVICES, A DATABASE UPDATED MONTHLY WITH FOUR YEARS OF HARD-TO-FIND MEDICAL INFORMATION FROM PERIODICALS, PAMPHLETS AND REFERENCE BOOKS, A ND ACCESS TO PROVIDER AND PATIENT EDUCATION INCLUDING BIBLIOMED REFERENCE LIBRARY, MEDICAL HOUSE CALLS AND CLINICAL REFERENCE SYSTEM - ADULT HEALTH ADVISOR THE RESOURCE CENTER IS STAFFED WEEKDAYS BY VOLUNTEERS PHONE AND MAILING SERVICE IS AVAILABLE - SUTTER DAVIS HOS PITAL AUXILIARY - VOLUNTEERS CONTRIBUTE MANY HOURS OF SERVICE TO THE HOSPITAL EACH YEAR TH ROUGH DIRECT PATIENT CONTACT SERVICES TO THE MORE TRADITIONAL VOLUNTEER ROLES SUCH AS WORK ING AT THE INFORMATION DESK AND GIFT SHOP

	I	
Return Reference	Explanation	
	FORM 990, PART III, LINE 4A CONTINUED	SUTTER MEDICAL CENTER OF SACRAMENTO (HOSPITAL ORGANIZATION) GENERAL DESCRIPTION SUTTER MEDICAL CENTER SACRAMENTO (SMCS) HAS TWO ACUTE CARE HOSPITAL CAMPUSES, SUTTER GENERAL AND SUTTER MEDICAL CENTER SACRAMENTO ALSO INCLUDES SUTTER CENTER FOR PSYCHATRY, PROVIDING PSYCHIAT MEDICAL CENTER SACRAMENTO ALSO INCLUDES SUTTER CENTER FOR PSYCHATRY, PROVIDING PSYCHIAT MEDICAL CENTER SACRAMENTO ALSO INCLUDES SUTTER CENTER FOR PSYCHATRY, PROVIDING PSYCHIAT MEDICAL CENTER SACRAMENTO ALSO INCLUDES SUTTER CENTER FOR PSYCHATRY, PROVIDING PSYCHIAT MEDICAL CENTER SACRAMENTO ALSO INCLUDES SUTTER CENTER FOR PSYCHATRY, PROVIDING PSYCHIAT MEDICAL CENTER SACRAMENTO ALSO INCLUDE ALTO ACCREDITED BY THE JOINT COMMISSION ON ACCREDITATION OF HEAL THACASE ORGANIZATIONS PATIENTS SERVICES SAT BOTH SUTTER GENERAL AND SUTTER HEMORIAL CAMPUSES INCLUDE 24-HOUR EMERGENCY SERVICES SURGERY, RESPIRATORY THERAPY, INTENSIVE CAR E. DIAGNOSTIC MANGING, REHEALTHAND HOSPICE SERVICES IMPROVING FACLITIES AND ACCESS SUTTER HESICAL THERAPY, HOME-HEALTHAND HOSPICE SERVICES IMPROVING FACLITIES AND ACCESS SUTTER MEDICAL CENTER SACRAMENTOS MISSION STATEMENT IS TO EXIST TO PROVIDE PRIMARY, TERTIARY AND A COMMINUM OF SERVICES TO MEET THE HEALTH CARE NEEDS OF PEOPLE LIVING INTHE GREATER SACRAMENTOS MISSION STATEMENT IS TO EXIST TO PROVIDE PRIMARY, TERTIARY AND A COMMINUM OF SERVICES TO MEET THE HEALTH CARE NEEDS OF PEOPLE LIVING INTHE GREATER SACRAMENTOS MISSION STATEMENT SO THE SHORT AND ACCESS SUTTER SACRAMENTOS MISSION STATEMENT SO THE SHORT AND ACCESS TO MEET THE HEALTH CARE NEEDS OF PEOPLE LIVING INTHE GREATER SACRAMENTO AREA AND THROUGHOUGH OF PROVIDED OF CHOICE TO OUR STATE STATEMENT SO THE SHORT AND THROUGH OF CHOICE TO OUR STATEMENT OF CHOICE TO HAY SIGNAD AND PROVIDE STATEMENT OF CHOICE TO OUR STATEMENT OF CHOICE TO HAY SIGNAD AND PROVIDE STATEMENT OF CHOICE TO OUR STATEMENT OF CHOICE TO OUR STATEMENT OF CHOICE TO HAY SIGNAD AND PROVIDE STATEMENT OF CHOICE TO OUR STATEMENT OF CHOICE TO HAY SIGNAD AND PROVIDE STATEMENT OF CHOICE TO CHOICE TO CHOICE TO CHOICE

Return	Explanation	
Reference		
	FORM 990, PART III, LINE 4A CONTINUED	IS PROGRAM IS A SIX-BED SPECIALIZED TREATMENT PROGRAM FOR EATING DISORDER PATIENTS SUTTER INSTITUTE FOR MEDICAL RESEARCH (SIMR) CLINICAL INVESTIGATION IS AN INCREASINGLY IMPORTANT LINK IN COORDINATING THE LATEST ADVANCES IN SCIENCE AND TECHNICOCY WITH LORGNOSS AND TO INCOVATION AND QUALITY IN HEALTHCARE SERVICES, IT IS ESSENTIAL THAT WE PROVIDE A CLINICAL SETTING FOR OUR PHYSICIANS AND HEALTHCARE PROFESSIONALS WHICH ARE COMPLEMENTED BY A COMPREHENSIVE RE SEARCH AND DEVELOPMENT PROGRAM SUTTER HEALTH SACRAMENTO SIERRA REGION SERVICE AREA IS COMMITTED TO PROVIDING THE BEST PROSSIBLE HEALTH CARE TO ITS PATIENTS, AND THE SUTTER INSTITUTE FOR MEDICAL RESEARCH SUPPORTS THIS COMMITMENT BY PROVIDING RESEARCH SUPPORT AND EDUCATION PROGRAMS SIMR HAS A HISTORY OF OVER FIVE DECADES OF COMMITMENT TO MEDICAL RESEARCH SIMR HAS CANADED RECOGNITION FOR ITS IN NESTIGATIVE STUDIES IN THE AREAS OF HEART, CANCER, ORTHOR PEDICS, RESPRATORY, NEUROLOGY, GIVGU AND MANY OTHER AREAS OF MEDICINE. SIMPS RRIMARY OBJ. CITYLE IS TO HELP HEALTH PROFESSIONALS CONDUCT RESEARCH IN A CLINICAL SETTING BY PROVIDING MANAGEMENT AND ADMINISTRATIVE RESOURCES OTHERWISE UNAVAILABLE TO THE PRIVATE PRACTITIONER. AT SIMR, SUTTER INVESTIGATORS RECEIVE SUPPORT IN FIVE AREAS RESEARCH ADMINISTRATIVE SERVICES SIMR IS THE REGIONAL OVERSIGHT FOR ALL RESEARCH CONDUCTED IN THE SUTTER HEALTH SACR AMENTO SIERRA REGION SINCE 1999 SIMRS OFFICE OF RESEARCH ADMINISTRATION (CRA) HAS BEEN C HARGED WITH A ASSITTING, GUIDING AND FACILITATING THIS RESEARCH THEORY SERVICES SIMR IS THE REGIONAL OVERSIGHT FOR ALL RESEARCH CONDUCTED IN THE SUTTER HEALTH SACR AMENTO SIERRA REGION SINCE 1999 SIMRS OFFICE OF RESEARCH ADMINISTRATION (CRA) HAS BEEN C HARGED WITH A MESSITING, GUIDING AND FACILITATIVE HEALTH ADMINISTRATION (CRA) HAS BEEN C HARGED WITH A SISTING, GUIDING AND FACILITATIVE HIS PROVIDES AND ADMINISTRATION OF THE REGION OF THE REGION OF THE REGION OF RESEARCH ADMI

Return Reference	Explanation	
	FORM 990, PART III, LINE 4A CONTINUED	SUTTER ROSEVILLE MEDICAL CENTER SUTTER ROSEVILLE MEDICAL CENTER (SRMC) WAS ESTABLISHED IN 1952 AND AFFILIATED WITH SUTTER REALTH IN MAY 1993 IN THE MID-90S, SUTTER HEALTH CONSTRUCTED A 315,000-SQUARE-FOOT, 172-5EB FACILITY IN THE NORTH-EAST AREA OF ROSEVILLE AFROYMAN TELY 20 MILES PROMDOWNTOWN SACRAMENTO THE HOSPITAL, WHICH HAS EXPANDED TO 328 BEDS, PROVIDES RESIDENCE OF SOUTH-ESTABLE AREA OF ROSEVILLE WITH SECRETARY OF SOUTH-ESTABLE AREA OF ROSEVILLE WITH SECRETARY OF SOUTH-ESTABLE AREA OF ROSEWILLE WORKEN-WITH SECRETARY OF SUTTER TO ALLOR ACCESS TO THE HOSPITAL'S LEVEL II TRAUMA CENTER OTHER SERVICES AVAILABLE AT SUTTER ROSEVILLE WOOD CATEDORY THE HOSPITAL'S LEVEL II TRAUMA CENTER OTHER SERVICES AVAILABLE AT SUTTER COLOR ACCESS TO THE HOSPITAL'S LEVEL II TRAUMA CENTER OTHER SERVICES AVAILABLE AT SUTTER COLOR ACCESS TO THE HOSPITAL'S LEVEL II TRAUMA CENTER OTHER SERVICES AVAILABLE AT SUTTER CONCER CENTER CARDAC CATHETER AT EACH OF THE CARDAC CATHETER AT THE CANDAC CATHETER AT ALLOR OF THE CARDAC CATHETER AT THE AND PRINT ALLOR OF THE CARDAC CATHETER AT THE AND PRINT AN

Return Reference	Explanation	
	FORM 990, PART III, LINE 4A CONTINUED	EGIVERS TO ENJOY SOME FREE TIME TO THEMSELVES THE STAFF IS SUPPORTED BY ITS VALUABLE TEAM OF VOLUNTEERS AND COMPLETED BY PERSONAL CARE AIDS R & R MEETS ONCE A WEEK IN AUBURN, AND FOUR DAYS A WEEK IN LINCOLN ADDITIONALLY, THE SENIOR RESOURCE GUIDE IS A BOOKLET, FREE TO THE PUBLIC, WITH INFORMATION ON A MULTITUDE OF SENIOR SERVICES AVAILABLE IN FLACER COUNTY THE GUIDE IS UPDATED AND DISTRIBUTED SEMI-ANNUALLY VIA PHYSICIAN OFFICES, SENIOR APARTM ENT COMPLEXES, SENIOR CENTERS, SKILLED NURSING FACILITIES, LIBRARIES, MOBILE HOME COMMUNIT ES, SENIOR SERVICE PROVIDERS, HOME HEALTH AND HOSPICE AGENCIES AND MANY OTHER SERVICE ORG ANIZATIONS AND PUBLIC PLACES WE ARE ABLE TO PRODUCE THIS GUIDE IN PARTNERSHIP WITH SENIOR S FIRST, SUTTER ROSEVILLE MEDICAL CENTER, THE SUTTER ROSEVILLE MEDICAL CENTER FOUNDATIONS UTTER AUBURN FAITH HOSPITAL AND THE SUTTER AUBURN FAITH HOSPITAL FOUNDATION HEALTH AVERES S HEALTH EXPRESS SEEKS TO PROVIDE TRANSPORTATION TO AND FROM MEDICAL APPOINTMENTS FOR PLACER COUNTY'S MOST VULNERABLE POPULATIONS, INCLUDING SENIOR RESIDENTS ONE OF THE KEY ISSUES OFTEN IDENTIFIED DURING COMMUNITY HEALTH NEEDS ASSESSMENTS ARE GAPS IN BASIC TRANSPORTATION SERVICES FOR SENIORS AND THE UNDERSERVED POPULATION, WHO OFTEN SITE LACK OF TRANSPORTATION SERVICES FOR SENIORS AND THE UNDERSERVED POPULATION, WHO OFTEN SITE LACK OF TRANSPORTATION SENIORS FOR SENIORS AND THE UNDERSERVED POPULATION, NECESSARY TO OBTAIN APPROPRIATE MEDICAL CARE SIMC PROVIDES FUNDING TO THAN SPORTATION PLANNING AGENCY AND KAISER PERMANENTE. THE HEALTH EXPRESS SERVES TO BRIDGE THIS GAP, TO BISURE THAT THE PLACER COUNTY CITZENS WHO WOULD OTHERWISE NOT HAVE ACCESS TO TRANSPORTATION, NECESSARY TO OBTAIN APPROPRIATE MEDICAL CARE. SIMC PROVIDES TRANSPORTATION TO AND FROM MEDICAL APPOINTMENTS FOR ACCESSARY MEDICAL CARE, SIMC PROVIDES TRANSPORTATION TO AND FROM MEDICAL APPOINTMENTS. THE HEALTH EXPRESS PARTINERSHIP PROVIDES TRANSPORTATION TO AND FROM MEDICAL APPOINTMENTS FOR ACCESSARY MEDICAL CARE, DUE TO TRANSPORTATION CONSTRAINTS. THIS PROGRAM IS PUBLICIZ

Return Reference	Explanation
FORM 990, PART III, LINE 4A CONTINUED	SUTTER SOLAND MEDICAL CENTER SUTTER SOLAND MEDICAL CENTER (SSMC) IS A 102 LICENSED BED ACUTE CARE HOSPITAL INVALLEJO, CALEFORNIA, BETWEED SACRAMENTO AND SAN FRANCISCO THE NOT-FOR PROFIT, COMMUNITY-BASED FACILITY IS PULLY ACCREDITED BY THE JOINT COMMISSION AND PROVIDES A PULL-RANGE OF GENERAL, EMERGENCY AND MEDICAL/SURGICAL SPECIALTIES THE CARE TEAM AT SSMC INCLIDES 290 STAFF MEMBERS, 690 EMPLOYEES AND 85 VOLUNTEERS SSMC AFFILIATED WITH SUTTER HEALTH IN 1998 BESURRD THE AUT TO CONTINUE PROVIDING AND IMPROVING HEALTH-CARE AND WELLINESS SERVICES TO THE COMMUNITY MISSION STATEMENT WE BHANKE THE HEALTH AND WELL-BEINS OF PEOPLE IN THE COMMUNITIES WE SERVE, THROUGH A NOT-FOR PROTICE OMMITTIMENT TO COMPASSION AND EXCELLENCE IN FEATH. CARE SERVICES SHOPETHAL SERVICES SSMC'S EMPERGENCY DEPARTMENT IS STAFFED 24-HOURS A DAY, 7 DAY'S A WEEK BY BOARD-CERTIFIED EMPRICADY MEDICAL PHYSIANS AND MISSES WHO SEPCIALE BY EMPRICADY MEDICAL PHYSIANS AND MISSES WHO SEPCIALE BY EMPRICADY TO MADE AND A VARIETY OF PREDICAL PHYSIANS AND MISSES WHO SEPCIALED AND EMPROPENCY PROBLEMS THE AND A VARIETY OF PREMATER AND SENGLING SHOPE AND A VARIETY OF PREMATER AND SEPCIAL PHYSIANS AND THE ARROWS WITH A HELICOPTER LANDING ZONE FOR ACCESS TO TRANSFER PATIENTS TO A HIGHEST LEVEL OF CARE WHEN REQUIRED ON AVERAGE, SSMC DELIVERS NEARLY 700 BABIES EACH YEAR AND SUPPORTS NEW FAMILIES THROUGH ITS FAMILY BIRTHING CHITER, PRIVATE LABORDELIVERS NECOVERY (LIDIY SUITES AND A VARIETY OF PREMATAL CLASSES IN ADDITION TO THE ACUTE CARE FACILITY, SSMC OFFRATES A CANCER CENTER FULLY ACCREDITED BY THE COMMISSION ON CANCER OF THE AMERICAN COLLEGE OF SURGEONS (ACOS) COMPRIDE AND A VARIETY OF PREMATAL CLASSES IN ADDITION TO THE ACUTE CARE FACILITY, SSMC OFFRATES A CANCER CENTER FULLY ACCREDITED BY THE COMMISSION ON CANCER OF THE AMERICAN COLLEGE OF SURGEONS (ACOS) COMPRIDE AND A VARIETY OF THE ADDITION THERAPY. LABORATORY AND PATHOLOGY, GENETIC TESTING, PAIN MANAGEMENT AND RADATION THERAPY. IN SURGEONS (ACOS) COMPRIDE AND EXCLUSIVE SERVICES IN ADDITION THE ADDITION THE

Return Reference	Explanation
FORM 990, PART VI, LINE 1A	THE AFFAIRS AND MANAGEMENT OF THE SUTTER HEALTH SACRAMENTO SIERRA REGION (SHSSR) ARE SUPERVISED BY THE EXECUTIVE COMMITTEE WHICH HAS POWER TO TRANSACT ALL REGULAR BUSINESS OF SHSSR DURING THE PERIOD BETWEEN MEETINGS OF THE BOARD OF DIRECTORS THE EXECUTIVE COMMITTEE CONSISTS OF SHSSR'S CHAIR WHO SERVES AS CHAIR OF THE COMMITTEE, THE VICE CHAIR, THE CHAIR OF THE FINANCE AND PLANNING COMMITTEE, THE IMMEDIATE PAST CHAIR, IF HE OR SHE CONTINUES TO SERVE AS A DIRECTOR, AN ADDITIONAL DIRECTOR AND THE PRESIDENT OF SHSSR AT LEAST ONE COMMITTEE MEMBER IS A PHYSICIAN DIRECTOR FORM 990, PART VI, LINES 6 & 7A THIS CORPORATION IS AN AFFILIATE OF SUTTER HEALTH, A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION SUTTER HEALTH IS THE SOLE MEMBER WITH THE RIGHT TO ELECT AT LEAST A MAJORITY OF THE MEMBERS OF THE BOARD OF DIRECTORS

Return Reference	Explanation
FORM 990, PART VI, LINE 7B	SUTTER HEALTH AS THE SOLE MEMBER OF THE ORGANIZATION IS ENTITLED TO EXERCISE FULLY ALL RIGHTS AND PRIVILEGES OF MEMBERS OF NONPROFIT CORPORATIONS UNDER THE CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION LAW, AND ALL OTHER APPLICABLE LAWS THE MEMBER HAS THE RIGHTS AND POWERS TO APPOINT (AND REMOVE) MEMBERS OF THE CORPORATIONS BOARD OF DIRECTORS, SUBJECT TO THE PROVISIONS OF THE BYLAWS IN ADDITION, THE MEMBER HAS THE RIGHT TO APPROVE THE FOLLOWING ACTIONS OF THE CORPORATIONS BOARD OF DIRECTORS A MERGER, CONSOLIDATION, REORGANIZATION, OR DISSOLUTION OF THE CORPORATION OR ANY SUBSIDIARY OR AFFILIATE ENTITY, B. AMENDMENT OR RESTATEMENT OF THE ARTICLES OF INCORPORATION OR THE BYLAWS OF THE CORPORATION OR ANY SUBSIDIARY OR AFFILIATE ENTITY, INCLUDING CONSOLIDATED OR COMBINED BUDGETS OF THE CORPORATION OR ANY SUBSIDIARY OR AFFILIATE ENTITY, INCLUDING CONSOLIDATED OR COMBINED BUDGETS OF THE CORPORATION AND ALL SUBSIDIARY OR AFFILIATE ENTITY, INCLUDING CONSOLIDATED OR CAPITAL BUDGETS OF THE CORPORATION OR ANY SUBSIDIARY OR AFFILIATE ENTITY, E AGGREGATE OPERATING OR CAPITAL EXPENDITURES ON AN ANNUAL BASIS THAT EXCEED APPROVED OPERATING OR CAPITAL BUDGETS BY A SPECIFIED DOLLAR AMOUNT TO BE DETERMINED FROM TIME TO TIME BY THE GENERAL MEMBER, F. LONG-TERM OR MATERIAL AGREEMENTS INCLUDING, BUT NOT LIMITED TO, BORROWINGS, EQUITY FINANCINGS, CAPITALLED LEASES AND INSTALLMENT CONTRACTS, AND PURCHASE, SALE, LEASE, DISPOSITION, HYPOTHECATION, EXCHANGE, GIFT, PLEDGE, OR ENCUMBERANCE OF ANY ASSET, REAL OR PERSONAL, WITH A FAIR MARKET VALUE IN EXCESS OF A DOLLAR AMOUNT TO BE DETERMINED FROM TIME BY THE DIRECTORS OF THE CORPORATION, G. APPOINTMENT OF AN INDEPENDENT AUDITOR AND HIRING OF INDEPENDENT COUNSEL EXCEPT IN CONFLICT STRUCTURES THE GENERAL MEMBER AND THE CORPORATION OR ANY SUBSIDIARY OR AFFILIATE ENTITY, H. THE CREATION OR ACQUISITION OF ANY SUBSIDIARY OR AFFILIATE ENTITY. THE GENERAL MEMBER SHALL FROM TIME TO TIME DETINE THE CORPORATION OR ANY SUBSIDIARY OR AFFILIATE ENTITY. THE GENERAL MEMBER SHALL FROM TIME TO TIME DETINE

Return Reference	Explanation
FORM 990, PART VI, LINE 11B	SUTTER HEALTH, A RELATED TAX-EXEMPT ORGANIZATION, HAS A CENTRALIZED TAX DEPARTMENT RESPONSIBLE FOR THE PREPARATION OF THE FORM 990 ANNUALLY THE TAX DEPARTMENT PROVIDES TRAINING AND EDUCATION TO AFFILIATE PERSONNEL WHO ASSIST THE TAX DEPARTMENT IN COLLECTING AND REVIEWING DATA TO BE REPORTED ON THE FORM 990 THE PREPARATION MATERIAL IS REVIEWED BY VARIOUS DEPARTMENTS INCLUDING TAX, FINANCE, LEGAL, AND HUMAN RESOURCES A NATIONAL ACCOUNTING FIRM PREPARES AND/OR REVIEWS THE RETURN A COMPLETED RETURN IS THEN REVIEWED BY THE TAX DEPARTMENT, THE AFFILIATE, AND THE CFO BEFORE THE RETURN IS FILED A COPY OF THE FORM 990 HAS BEEN PROVIDED TO ALL MEMBERS OF THE GOVERNING BODY BEFORE FILING THE FORM

FORM 990, PART VI, LINE 12 EMPLOYEES ARE EDUCATED ON THE CONFLICT OF INTEREST POLICY AND THE NEED TO MAKE DISCLOSURE AS PART OF ANNUAL COMPLIANCE EDUCATION IN ADDITION, ANNUALLY A DISCLOSURE STATEMENT IS COMPLETED BY ALL DIRECTORS AND OFFICERS THAT INCLUDES AN ACKNOWLEDGEMENT THAT THEY HAVE READ THE CONFLICT OF INTEREST POLICY ON THIS STATEMENT THE INDIVIDUAL WILL LIST A WIDE RANGE OF INFORMATION WHICH INCLUDES BUSINESS RELATIONSHIPS, EMPLOYMENT RELATIONSHIPS, PROPERTY INTERESTS, AND THOSE OF RELATED PARTIES THE CEO AND BOARD CHAIR WILL REVIEW THE STATEMENTS AND MONITOR SITUATIONS THAT MAY POSE A POTENTIAL CONFLICT OF INTEREST THE CEO AND BOARD CHAIR MAY CONSULT WITH THE OFFICE OF THE GENERAL COUNSEL AS NECESSARY IF THERE IS A POTENTIAL CONFLICT OF INTEREST RELATED TO A PARTICULAR TRANSACTION, THE INTERESTED INDIVIDUAL MUST DISCLOSE THE EXISTENCE AND NATURE OF THE RELATIONSHIP THE BOARD CHAIR MAY APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE THE CONFLICT UNTIL THE POTENTIAL CONFLICT IS RESOLVED, THE BOARD CHAIR MAY REQUEST THE INDIVIDUAL TO NOT PARTICIPATE DURING RELATED PRESENTATIONS AND DISCUSSIONS IN ALL CIRCUMSTANCES INVOLVING AN ACTUAL CONFLICT, THE INTERESTED INDIVIDUAL SHALL REFRAIN FROM VOTING ON ANY MATTER RELATED TO THE TRANSACTION	Return Reference	Explanation
ı	PART VI,	ANNUAL COMPLIANCE EDUCATION IN ADDITION, ANNUALLY A DISCLOSURE STATEMENT IS COMPLETED BY ALL DIRECTORS AND OFFICERS THAT INCLUDES AN ACKNOWLEDGEMENT THAT THEY HAVE READ THE CONFLICT OF INTEREST POLICY ON THIS STATEMENT THE INDIVIDUAL WILL LIST A WIDE RANGE OF INFORMATION WHICH INCLUDES BUSINESS RELATIONSHIPS, EMPLOY MENT RELATIONSHIPS, PROPERTY INTERESTS, AND THOSE OF RELATED PARTIES THE CEO AND BOARD CHAIR WILL REVIEW THE STATEMENTS AND MONITOR SITUATIONS THAT MAY POSE A POTENTIAL CONFLICT OF INTEREST THE CEO AND BOARD CHAIR MAY CONSULT WITH THE OFFICE OF THE GENERAL COUNSEL AS NECESSARY IF THERE IS A POTENTIAL CONFLICT OF INTEREST RELATED TO A PARTICULAR TRANSACTION, THE INTERESTED INDIVIDUAL MUST DISCLOSE THE EXISTENCE AND NATURE OF THE RELATIONSHIP THE BOARD CHAIR MAY APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE THE CONFLICT UNTIL THE POTENTIAL CONFLICT IS RESOLVED, THE BOARD CHAIR MAY REQUEST THE INDIVIDUAL TO NOT PARTICIPATE DURING RELATED PRESENTATIONS AND DISCUSSIONS IN ALL CIRCUMSTANCES INVOLVING AN ACTUAL CONFLICT, THE INTERESTED INDIVIDUAL SHALL REFRAIN FROM VOTING ON ANY

FORM 990, PART VI, LINE 15 THE COMPENSATION COMMITTEE OF THE SUTTER HEALTH BOARD OF DIRECTORS RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF COMPENSATION TO ENSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY BEING SERVED THE COMPENSATION COMMITTEE USES CREDIBLE DATA SOURCES AND MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING THE INTEGRITY OF SUTTER'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE ORGANIZATION'S OVERALL MISSION IN ORDER TO ENSURE EXTERNAL COMPETITIVENESS, NATIONAL, CALIFORNIA AND LOCAL MARKET AREA COMPENSATION DATA COMPARISONS ARE REVIEWED COMPETITIVE ANALYSIS INCLUDES (A) BASE SALARY, (B) TOTAL CASH (BASE SALARY + ANNUAL INCENTIVE) AND (C) TOTAL REMUNERATION (BASE SALARY + ANNUAL INCENTIVE + BENEFITS AND LONG TERM INCENTIVE) THIS ANALYSIS INCLUDES COMPARABLE ORGANIZATIONS AND GEOGRAPHIC CONSIDERATIONS FOR THE MOST SENIOR EXECUTIVE POSITIONS, NATIONAL COMPARISONS FOR ORGANIZATIONS SIMILAR IN SIZE, SCOPE AND COMPLEXITY AS SUTTER HEALTH ARE MOST APPROPRIATE SINCE IT IS A NATIONAL MARKETPLACE IN WHICH SUTTER COMPETES FOR EXECUTIVE TALENT ON THE OTHER HAND, BECAUSE CALIFORNIA'S UNDERLYING COMPENSATION STRUCTURE IS HIGHER THAN NATIONAL DATA (ESPECIALLY IN THE BAY AREA), REGIONAL PAY COMPARISONS AND ADJUSTMENTS ARE MADE. OFFICERS AND KEY EMPLOYEES OF THIS ORGANIZATION WHO ARE SUTTER HEALTH EMPLOYEES UNDERGO A REVIEW AND COMPENSATION COMMITTEE APPROVAL, AND SUCH APPROVAL IS RECORDED IN THE MINUTES THE COMPENSATION REVIEW PROCESS WAS LAST	Return Reference	Explanation
COMPLETED IN DECEMBER OF 2014	PART VI,	AUTHORITY OVER ALL ELEMENTS OF COMPENSATION TO ENSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY BEING SERVED THE COMPENSATION COMMITTEE USES CREDIBLE DATA SOURCES AND MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING THE INTEGRITY OF SUTTER'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE ORGANIZATION'S OVERALL MISSION. IN ORDER TO ENSURE EXTERNAL COMPETITIVE NESS, NATIONAL, CALIFORNIA AND LOCAL MARKET AREA COMPENSATION DATA COMPARISONS ARE REVIEWED. COMPETITIVE ANALYSIS INCLUDES. (A) BASE SALARY, (B) TOTAL CASH (BASE SALARY + ANNUAL INCENTIVE) AND (C) TOTAL REMUNERATION (BASE SALARY + ANNUAL INCENTIVE + BENEFITS AND LONG TERM INCENTIVE). THIS ANALYSIS INCLUDES COMPARABLE ORGANIZATIONS AND GEOGRAPHIC CONSIDERATIONS. FOR THE MOST SENIOR EXECUTIVE POSITIONS, NATIONAL COMPARISONS FOR ORGANIZATIONS SIMILAR IN SIZE, SCOPE AND COMPLEXITY AS SUTTER HEALTH ARE MOST APPROPRIATE SINCE IT IS A NATIONAL MARKETPLACE IN WHICH SUTTER COMPETES FOR EXECUTIVE TALENT. ON THE OTHER HAND, BECAUSE CALIFORNIA'S UNDERLYING COMPENSATION STRUCTURE IS HIGHER THAN NATIONAL DATA (ESPECIALLY IN THE BAY AREA), REGIONAL PAY COMPARISONS AND ADJUSTMENTS ARE MADE. OFFICERS AND KEY EMPLOYEES OF THIS ORGANIZATION WHO ARE SUTTER HEALTH EMPLOYEES UNDERGO A REVIEW AND COMPENSATION COMMITTEE.

Return Reference	Explanation
FORM 990, PART VI, LINE 19	THE SUTTER HEALTH SYSTEM POSTS ITS CURRENT AND PAST AUDITED FINANCIAL STATEMENTS AT SUTTERHEALTH ORG OTHER DOCUMENTS ARE ALSO LOCATED AT THIS WEBSITE INCLUDING THE ANNUAL REPORT, MISSION STATEMENT, HISTORY, AND LINKS TO AFFILIATE WEBSITES THE GOVERNING DOCUMENTS ARE NOT AVAILABLE TO THE PUBLIC AT THIS TIME

Return Reference	Explanation
FORM 990, PART XI, LINE 9	OTHER CHANGES IN FUND BALANCE K-1 ORDINARY INCOME \$ (488,035) PARTNERSHIP LOSS ON BOOKS 524,921 EQUITY TRANSFERS (NET) (5,505,862) OTHER CHANGES IN FB (1,056,924) TOTAL (6,525,900) ===================================

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DLN: 93493308014285

SCHEDULE R (Form 990)

Department of the Treasury

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Internal Revenue Service						Inspe	ction
Name of the organization SUTTER HEALTH SACRAMENTO SIERR	Employer i	Employer identification number					
					94-11566	521	
Part I Identification	of Disregarded Entities Complete	ıf the organızatıon a	answered "Yes" or	ı Form 990, Pa	rt IV, line 33.		
Name, address, and EIN ((a) If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	
						_	

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

	,					
(a)	(b)	(c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling	Section 512(b)
		or foreign country)		(if section 501(c)(3))	entity	(13) controlled
						entity?
						Yes No
See Additional Data Table						

See Additional Data Table

Yes No

Yes

No

Part III	because it had one or more related organizations treated					ation ansv	verea "Ye	s" on Form	990, Part 1	v, line 34	1
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
	, , , , , , , , , , , , , , , , , , , ,	Primary activity		Direct	Predominant	Share of		Disproprtionate	Code V-UBI	I	
	related organization		domicile	controlling	ıncome(related, unrelated,	total income	,	allocations	amount in box 20 of	, , , ,	ownership
			(state or	entity	excluded from		assets		Schedule K-1	partner?	
			foreign						(Form 1065)		
			country)		tax under				(LOUII 1002)		
					sections 512-						

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section (b)(1 contro entit	n 512 13) olled
							Yes	No
(1) HEALTH VENTURES INC	HEALTH SERVIC	CA	NA	C CORP			Yes	
350 HAWTHORNE ST OAKLAND, CA 94609 94-2918780								

Comedate it (1 offin 350) 2011					ı aye	
Part V Transactions With Related Organizations Complete if the organization an	swered "Yes" on Forn	n 990, Part IV, line	e 34, 35b, or 36.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Y	es l	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more	e related organizations li	sted in Parts II-IV?	·			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			14	а	i i	No
b Gift, grant, or capital contribution to related organization(s)			11	b Y	es	
c Gift, grant, or capital contribution from related organization(s)			10	c Y	es	
d Loans or loan guarantees to or for related organization(s)			10	d	T T	No
e Loans or loan guarantees by related organization(s)			10	e		No
f Dividends from related organization(s)			11	F		No
g Sale of assets to related organization(s)			19	-	 	No
h Purchase of assets from related organization(s)			11		<u> </u>	No
i Exchange of assets with related organization(s)			1	i		No
j Lease of facilities, equipment, or other assets to related organization(s)			1:	j Y	es	_
k Lease of facilities, equipment, or other assets from related organization(s)			11	k	<u> </u>	No
I Performance of services or membership or fundraising solicitations for related organization(s)			1	I Y	es	
m Performance of services or membership or fundraising solicitations by related organization(s)			11	m Y	es	
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1	n		No
• Sharing of paid employees with related organization(s)			10	0	l	No
p Reimbursement paid to related organization(s) for expenses			11	p Y	es	
q Reimbursement paid by related organization(s) for expenses			10	q Y	es	
r Other transfer of cash or property to related organization(s)			1			
s Other transfer of cash or property from related organization(s)			1:	s Y	es	
2 If the answer to any of the above is "Yes," see the instructions for information on who must compl	ete this line, including co	overed relationships	and transaction thresholds			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amoun	t invo	lved	
See Additional Data Table						

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Name, address, and EIN of entity Name, address, and ent	[·								
514)			Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under	50 orga	all partners section 01(c)(3)	Share of total	Share of end-of-year	Disproprtiona		Code V-UBI amount in box 20 of Schedule K-1	General or managing		Percentage
				514)	Yes	No	1		Yes	No	ı İ	Yes	No	
					لـــــــــا				163					ļ

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Page **5**

Software ID: Software Version:

EIN: 94-1156621

Name: SUTTER HEALTH SACRAMENTO SIERRA REGION

Form 990, Schedule R, Part II - Identification of I (a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g) Section (b)(1 contro entit	512 3) olled
(1) ADOLESCENT TREATMENT CENTERS INC	HEALTHCARE	CA	501(C)(3)	3	SUTTER EBH	Yes Yes	No
390 40TH STREET OAKLAND, CA 94609 68-0088443							
(1) BETTER HEALTH EAST BAY FOUNDATION	FUNDRAISING	CA	501(C)(3)	7	SUTTER EBH	Yes	
3012 SUMMIT STREET 3RD FLOOR OAKLAND, CA 94609 51-0160184							
(2) CALIFORNIA PACIFIC MEDICAL CTR FOUND	FUNDRAISING	CA	501(C)(3)	7	SUTTER WBH	Yes	
2015 STEINER STREET 2ND FLOOR SAN FRANCISCO, CA 94115 94-2728423							
(3) EAST BAY PERINATAL CENTER	HEALTHCARE	CA	501(C)(3)	3	SUTTER EBH	Yes	
3012 SUMMIT STREET 3RD FLOOR OAKLAND, CA 94609 51-0172285							
(4) EDEN MEDICAL CENTER	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	Yes	
20103 LAKE CHABOT ROAD CASTRO VALLEY, CA 94546 94-2948100							
(5) MEMORIAL HOSPITAL FOUNDATION	FUNDRAISING	CA	501(C)(3)	11a - I	SUTTER CVH	Yes	
1800 COFFEE ROAD SUITE 76 MODESTO, CA 95355 94-2290244							
(6) MILLS-PENINSULA HEALTH SERVICES	HOSPITAL	CA	501(C)(3)	3	PAMF	Yes	
1501 TROUSDALE DRIVE BURLINGAME, CA 94010 94-1156265							
(7) MILLS-PENINSULA HOSPITAL FOUNDATION	FUNDRAISING	CA	501(C)(3)	7	MPHS	Yes	
1501 TROUSDALE DRIVE BURLINGAME, CA 94010 23-7288765							
(8) PALO ALTO MEDICAL FOUNDATION	HEALTHCARE	CA	501(C)(3)	3	SUTTER HLTH	Yes	
2350 EL CAMINO REAL MOUNTAIN VIEW, CA 94040 94-1156581							
(9) SAMUEL MERRITT UNIVERSITY	UNIVERSITY	CA	501(C)(3)	2	SUTTER EBH	Yes	
450 30TH STREET 2840 OAKLAND, CA 94609 94-2992642							
(10) SUTTER AUBURN FAITH HOSPITAL FOUNDATION	FUNDRAISING	CA	501(C)(3)	7	SUTTER SSR	Yes	
11815 EDUCATION ST AUBURN, CA 95602 94-2594966							
(11) SUTTER CENTRAL VALLEY HOSPITALS	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	Yes	
1800 COFFEE ROAD SUITE 76 MODESTO, CA 95355 94-1080917							
(12) SUTTER COAST HOSPITAL	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	Yes	
800 E WASHINGTON BLVD CRESCENT CITY, CA 95531 94-2988520							
(13) SUTTER DAVIS HOSPITAL FOUNDATION	FUNDRAISING	CA	501(C)(3)	7	SUTTER SSR	Yes	
PO BOX 1617 DAVIS, CA 95617 68-0217870							
(14) SUTTER EAST BAY HOSPITALS	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	Yes	
3012 SUMMIT STREET 3RD FLOOR OAKLAND, CA 94609 94-1196176							
(15) SUTTER EAST BAY MEDICAL FOUNDATION	HEALTHCARE	CA	501(C)(3)	11B - II	SUTTER HLTH	Yes	
3687 MT DIABLO BLVD 200 LAFAYETTE, CA 94549 94-2690415							
(16) SUTTER GOULD MEDICAL FOUNDATION	HEALTHCARE	CA	501(C)(3)	3	SUTTER HLTH	Yes	
600 COFFEE ROAD MODESTO, CA 95355 94-1682256							
(17) SUTTER HEALTH	SUPPORTING OR	CA	501(C)(3)	11c III-FI	NA		No
2200 RIVER PLAZA DRIVE SACRAMENTO, CA 95833 94-2788907							
(18) SUTTER HEALTH PACIFIC	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	Yes	
91-2301 FT WEAVER RD EWA BEACH, HI 96706 99-0298651							
(19) SUTTER HEALTH PLAN	HEALTH PLAN	CA	PENDING	PENDING	SUTTER HLTH	Yes	
2200 RIVER PLAZA DRIVE SACRAMENTO, CA 95833							
46-1183948						1	

Form 990, Schedule R, Part II - Identification of Re			(4)	(a)	(5)	(.	\
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(g Sectio (b)(i contr enti	n 512 13) rolled
				•		Yes	No
(21) SUTTER INSURANCE SERVICES CORPORATION	INSURANCE SER	HI	501(C)(3)	11C III-FI	SUTTER HLTH	Yes	
745 FORT STREET SUITE 800 HONOLULU, HI 96813 99-0289310							
(1) SUTTER MEDICAL CENTER FOUNDATION	FUNDRAISING	CA	501(C)(3)	7	SUTTER SSR	Yes	
PO BOX 160727 SACRAMENTO, CA 95816 94-2788906							
(2) SUTTER MEDICAL CENTER CASTRO VALLEY	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	Yes	T
2200 RIVER PLAZA DRIVE SACRAMENTO, CA 95833 _77-0146047							
(3) SUTTER MEDICAL FOUNDATION	HEALTHCARE	CA	501(C)(3)	11b - II	SUTTER HLTH	Yes	
2800 L STREET 7TH FLOOR SACRAMENTO, CA 95816 68-0273974							
(4) SUTTER ROSEVILLE MEDICAL CTR FOUNDATION	FUNDRAISING	CA	501(C)(3)	7	SUTTER SSR	Yes	
ONE MEDICAL PLAZA ROSEVILLE, CA 95661 68-0040113							
(5) SUTTER SOLANO CHARITABLE FOUNDATION	FUNDRAISING	CA	501(C)(3)	7	SUTTER SSR	Yes	
300 HOSPITAL DRIVE VALLEJO, CA 94589 94-2668262							
(6) SUTTER VISITING NURSE ASSOC AND HOSPICE	HEALTHCARE	CA	501(C)(3)	9	SUTTER HLTH	Yes	
1900 POWELL ST 300 EMERYVILLE, CA 94608 94-6068843							
(7) SUTTER WEST BAY HOSPITALS	HOSPITAL	CA	501(C)(3)	3	SUTTER HLTH	Yes	
2333 BUCHANAN STREET SAN FRANCISCO, CA 94115 94-0562680							
(8) SUTTER WEST BAY MEDICAL FOUNDATION	HEALTHCARE	CA	501(C)(3)	3	SUTTER HLTH	Yes	
2015 STEINER STREET 1ST FLOOR SAN FRANCISCO, CA 94115 94-2948131							
(9) TRACY HOSPITAL FOUNDATION	FUNDRAISING	CA	501(C)(3)	11a - I	SUTTER CVH	Yes	T
1420 N TRACY BLVD TRACY, CA 95376 68-0318845							

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets	allocati	ortionate ons?	(i) Code V-UBI amount in Box 20 of Schedule K-1 (Form 1065)	raic	eral r aging ner?	(k) Percentage ownership
MAGNETIC IMAGING AF	PATIENT CARE	СА	NA				Yes 	No 		Yes	No 	
175 LENNON WLN CK, CA 94598 94-2953833												
SURG CTR OF ABSMC	OUTPATIENT SURG	CA	NA									
3875 TELEGRAPH OAKLAND, CA 94609 47-0946086												
ALTA CT SERVICES LP	PATIENT CARE	CA	NA									
175 LENNON WLN CK, CA 94598 94-3083464												
	MRI JOINT VENTURE	CA	NA									
PO BOX 6102 NOVATO, CA 94948 56-2311840												
SAN FRANCISCO ENDOSCOPY CENTER LLC	ENDOSCOPY JV	CA	NA									
3000 RIVERCHASE BIRMINGHAM, AL 35244 91-2160588												
PRESIDIO SURGERY CENTER LLC	AMBULATORY SURG	CA	NA									
1635 DIVISADERO SF, CA 94115 32-0144060												
SUTTER FAIRFIELD SURGERY CTR	SURGERY	CA	NA									
2700 LOW CT FAIRFIELD, CA 94533 30-0233892												
TWIN CITIES SURGICAL HOSPITAL LLC	SURGERY	CA	NA									
250 S WACKER CHICAGO, IL 60606 35-2182617												
SUTTER AMADOR SURGERY CENTER LLC	SURGERY	CA	NA	RELATED	-14,456	910,241		No	0	Yes		32 000 %
2200 RIVER PLAZA DRIVE SACRAMENTO, CA 95833 46-1398093												
ROSEVILLE ENDOSCOPY CENTER LLC	ENDOSCOPY JV	CA	NA	RELATED	502,491	246,003		No	0	Yes		11 000 %
4 MEDICAL PLAZA SUITE 210 ROSEVILLE, CA 95661												
87-0710513												
MEMORIAL MEDICAL OFFICE BUILDING PRTNR I	OFFICE BLDG	CA	NA									
1800 COFFEE RD SUITE 76												
MODESTO, CA 95355 77-0287288							L					
	OFFICE BLDG	CA	NA									
1800 COFFEE RD SUITE												
76 MODESTO, CA 95355 77-0287288												

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
SUTTER CENTRAL VALLEY HOSPITALS	m	1,579,734	FMV
SUTTER COAST HOSPITAL	m	218,970	FMV
SUTTER VISITING NURSES ASSOCIATION	q	6,249,938	FMV
SUTTER MEDICAL FOUNDATION	J	9,035,978	FMV
SUTTER MEDICAL FOUNDATION	С	5,047,676	FMV
SUTTER AMADOR HOSPITAL FOUNDATION	С	1,649,388	FMV
SUTTER DAVIS HOSPITAL FOUNDATION	С	570,071	FMV
SUTTER AUBURN FAITH HOSPITAL FOUNDATION	С	414,506	FMV
SUTTER ROSEVILLE MEDICAL CENTER FOUNDATION	С	819,463	FMV
SUTTER MEDICAL FOUNDATION	L	7,529,313	FMV