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DLN: 93493316028415

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at www.IRS.gov/form990

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2014 ca	lendar year, or tax year beginning 01-01-2014 , and ending 12-31-2014	ļ			
B Ch	eck if a	applicable	C Name of organization MULTICARE HEALTH SYSTEM		D Emplo	yer i	dentification number
☐ Add	lress c	hange			91-13	3521	.72
☐ Na	me cha	ange	Doing business as				
☐ Init	ıal retu	ım			E Telepho	one ni	umher
Fin	al		Number and street (or P O box if mail is not delivered to street address) Room/sui PO BOX 5299	te	· ·		
		mınated			(253)	459	-8125
☐ Am		return n pendina	City or town, state or province, country, and ZIP or foreign postal code TACOMA, WA 984150299		G Gross r	eceipt	ts \$ 1,943,921,511
, ,,,			F Name and address of principal officer	116.			_
			ANNA LOOMIS	H(a)	Is this a group subordinates?	retu	ırn for ┌ Yes 🗸 No
			PO BOX 5299		Saboramates		
			TACOMA,WA 984150299	H(b)	Are all subordi	nate	s 「Yes「No
	x-exer	npt statu:	s		included? If "No." attach	a lis	st (see instructions)
			WW MULTICARE ORG	H(c)	Group exempt		
K For	n of or	rganizatio	n	L Yea	ar of formation 19	187	M State of legal domicile WA
Pa	rt I	Sur	nmary				
	1	Briefly	describe the organization's mission or most significant activities				
		MULTI	CARE HEALTH SYSTEM'S MISSION IS PARTNERING FOR HEALING A	ANDAI	HEALTHY FUTU	JRE	
Š							
Ē							
E e	,	Check	this box 📭 if the organization discontinued its operations or disposed o	f more 1	than 25% of its	net	assets
Activities & Governance	-						
<u>ئ</u> ئۆ	3	Numbe	r of voting members of the governing body (Part VI, line 1a)			3	11
φ Φ	4	Numbe	r of independent voting members of the governing body (Part VI, line 1b)			4	8
差	5	Total n	umber of individuals employed in calendar year 2014 (Part V, line 2a) .			5	10,451
₹ [6	Total n	umber of volunteers (estimate if necessary)			6	3,111
4	7a	Total u	nrelated business revenue from Part VIII, column (C), line 12		7a	5,710,717	
	ь	Net unr	related business taxable income from Form 990-T, line 34			7b	-2,200,322
_					Prior Year		Current Year
	8	Cont	ributions and grants (Part VIII, line 1h)		24,686,	213	42,142,063
Revenue	9	Progr	ram service revenue (Part VIII, line 2g)		1,812,865,	328	1,862,026,956
9 3:	10	Inves	stment income (Part VIII, column (A), lines 3, 4, and 7d)		60,833,2		39,305,104
工	11		r revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		165,	45,198	
	12		revenue—add lines 8 through 11 (must equal Part VIII, column (A), line	:	1,898,550,376		1,943,519,321
	13		ts and similar amounts paid (Part IX, column (A), lines 1–3)		6,217,	-	6,664,377
	14		fits paid to or for members (Part IX, column (A), line 4)		3,217,	0	0
	15		ries, other compensation, employee benefits (Part IX, column (A), lines				
8	•	5-10			937,587,	843	974,092,571
9 <u>9</u>	16a	Profe	ssional fundraising fees (Part IX, column (A), line 11e)			0	0
Expenses	ь	Total f	Fundraising expenses (Part IX, column (D), line 25) \blacktriangleright_0				
ш	17	Othe	r expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		732,557,	147	714,991,818
	18		expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		1,676,362,		1,695,748,766
	19		nue less expenses Subtract line 18 from line 12	. 💳	222,188,	-	247,770,555
<u>~~</u>		· · ·			jinning of Curre	$\overline{}$	
ည် ရှင်					Year		End of Year
Not Assets or Fund Balances	20		assets (Part X, line 16)		2,986,450,	066	3,218,850,057
# E	21		liabilities (Part X, line 26)	•	1,308,987,		1,451,469,514
	22	_	ssets or fund balances Subtract line 21 from line 20		1,677,462,	344	1,767,380,543
	rt II	_	nature Block				
my k	nowle	dge and	f perjury, I declare that I have examined this return, including accompan I belief, it is true, correct, and complete Declaration of preparer (other th knowledge				
		Tk			2015-11-12		
Sign))	Sigi	nature of officer		Date		
Here		ANI	NA LOOMIS CFO				
			e or print name and title				
			Print/Type preparer's name Preparer's signature Di	ate	Check I if	PTIN	N 712229
Paid	k	}	Firm's name FERNST & YOUNG US LLP		self-employed Firm's EIN > 3		
Pre	pare						
Use	-		Firm's address ► 178 S RIO GRANDE STREETSTE 400		Phone no (801) 350	-3300
			SALT LAKE CITY, UT 84101				

Test III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	Form	990 (2014)	ı					Page 2
### DULTICARE HEALTH SYSTEM'S MISSION IS PARTNERING FOR HEALING AND A HEALTHY FUTURE Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27	Par						rt III	
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code () (Expenses \$ 1,164,931,240 including grants of \$ 6,664,377) (Revenue \$ 1,586,143,216) MULITICARE HEALTH SYSTEM (MHS) OPERATES FIVE COMMUNITY MASED HOSPITALS WITH 1,048 LICENSED ADULT BEDS AND 82 LICENSED PEDIATRIC BEDS DURING 2014 MHS HOSPITALS ADMITTED 42,426 PATIENTS FOR A TOTAL OF 203,028 PATIENT DAYS, PERFORMED 32,897 SURGERIES AND DELIVERED 6,631 BABIES THERE WERE 9,941 NEWBORN DAYS DURING 2014 THEY ALSO PROVIDED CARE FOR 260,815 OUTPATIENT VISITS AND 237,905 EMERGENCY ROOM VISITS, OF WHICH SOO WERE TRAUMA PATIENTS 4b (Code) (Expenses \$ 85,909,422 including grants of \$ 0) (Revenue \$ 141,496,464) MULTICARE HEALTH SYSTEM OPERATES MULTI-SPECIALTY CLINICS THROUGHOUT PIERCE AND SOUTH KING COUNTIES DURING 2014 THESE CLINICS PROCESSED 412,474 LABORATORY WORKLOAD UNITS, 100,049 IMAGING RICATIVE UNITS, 125,964 ONCOLOGY RELATIVE VALUE UNITS, 22,962 THERAPY VALUE UNITS AND PEPAPER PEPAPER SECRIFICARY PROVIDED CARE FOR 191,184 OUTPATIENT VISITS AND PEPAPER SPECIALIST SURGERIES AS FOLIOMS PEDIATRIC, GENERAL BREATTRIC, COLORECTAL, SURGICAL PODIATRY, PEDIATRIC NEUROSURGEY, FOOT AIKLE SURGERY ETC 4c (Code) (Expenses \$ 85,833,162 including grants of \$ 0) (Revenue \$ 70,349,861) MULTICARE HEALTH SYSTEM OPERATES PRIMARY CARE PHYSICIAN PRACTICES THROUGHOUT PIERCE AND SOUTH KING COUNTIES THESE PRACTICES PROVIDED 524,030 PATIENT VISITS DURING 20	1	Briefly des	cribe the organiz	ation's missi	on			
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		See Addıtı	onal Data					
		0.11			ala adula C N			
	4 0	· -	•		•	of\$	0)(Revenue\$	64,037,415)

1,395,796,677

4e

Total program service expenses ►

art IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 🔞	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
L		28a		No
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related	3.		No
37	organization? If "Yes," complete Schedule R, Part V, line 2	36		
<i>31</i>	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 📆	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note, All Form 990 filers are required to complete Schedule O.	38	Yes	

	Check if Schedule O contains a response or note to any line in this Part V			_
	Check it Schedule O contains a response of note to any line in this Part V	-	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 1,037			
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
ь	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	F-		
6-	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		No
	organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	oa		INO
_	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	ı		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Section A. Governing Body and Management

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		Νo
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	I I		
11a		10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a	Yes	
b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing		Yes	
12a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes Yes	
12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	11a 12a 12b	Yes Yes	
12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b	Yes Yes Yes	
12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	11a 12a 12b 12c 13	Yes Yes Yes	
12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	11a 12a 12b 12c 13	Yes Yes Yes	
12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	
12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
12a b c 13 14 15 a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14 15a	Yes Yes Yes Yes Yes Yes Yes	

- 17 List the States with which a copy of this Form 990 is required to be filed ►WA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►JASON MITCHELL

737 S FAWCETT TACOMA,WA 98402 (253)459-8331

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					1	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	►			
c	Total from continuation sheets to Part VII, Section A	►			
d	Total (add lines 1b and 1c)	►	12,092,272	1,500	1,166,999

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►1,538

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule I for such individual	3	Yes	<u> </u>
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
TACOMA ANESTHESIA ASSOCIATES INC PS 3633 PACIFIC AVE204 TACOMA, WA 98418	MEDICAL	9,433,807
TRAUMA TRUST POBOX 5299 TACOMA, WA 98415	MEDICAL	6,617,827
SOUTH SOUND INPATIENT PHYSICIANS PLLC POBOX 742936 LOS ANGELES, CA 90074	MEDICAL	5,693,474
TACOMA-PIERCE COUNTY BLOOD BANK POBOX 2113 TACOMA, WA 98401	MEDICAL	5,345,538
TACOMA EMERGENCY CARE PHYSICIANS CO 4301 SPINE STREET400 TACOMA, WA 98409	MEDICAL	4,331,243
2 Total number of independent contractors (including but not limited to the	ose listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 138

Contributions, Giffs, Grants and Other Similar Amounts	14
Program Service Revenue	22
Other Revenue	3 4 5 6 6 7 7 6 8 8 8 9 9 1 10 11 11 11 11 11 11 11 11 11 11 11 1

<u> </u>	Statement o	f Revenue ule O contains a respo	onse or note to any li	ne in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
12	Fodorated cam	paigns 1a					512-514
1a	Federated cam						
ь	Membership du		·				
C	Fundraising evo	ents 1 0					
d	Related organiz	zations 1 0	19,079,013				
e	Government grant	s (contributions) 16	23,063,050				
f	sımılar amounts no		·		į		
g	noncash contributi 1a-1f \$	ons included in lines					
h	Total. Add lines	s 1a-1f	🗼	42,142,063			
			Business Code				
2a	HEALTHCARE SERV	/ICES	622110	1,616,285,812	1,613,072,457	3,213,355	
Ь	AMBULATORY SRV	S & UCC	621493	146,266,198	144,765,427	1,500,771	
c	OFFICES OF PHYS	ICIANS	621111	80,203,053	80,203,053		
d	HOME HEALTH		621610	8,978,201	8,978,201		
e	OUTPATIENT MENT	TAL HEAL	621420	7,297,989	7,297,989		
f	All other progra	am service revenue		2,995,703	1,999,112	996,591	
g	Total. Add lines	s 2a – 2f		1,862,026,956			
3	and other simil	ome (including divide ar amounts)		28,346,033			28,346,033
4		stment of tax-exempt bond	· · · · · · · · · · · · · · · · · · ·				
5	Royalties	(1) Page	-				
62	Gross rents	(i) Real 80,585	(II) Personal				
Ь	Less rental	59,740					
_ c	expenses Rental income	20,845					
1 .	or (loss)			20.045			20.045
d	Net rental inco	me or (loss)	, 	20,845			20,845
7a	Gross amount	(ı) Securities	(II) O ther				
	from sales of assets other than inventory	10,959,071					
Ь	Less cost or other basis and	0					
_c	sales expenses Gain or (loss)	10,959,071					
d	Net gain or (los			10,959,071			10,959,071
8a	Gross income f	•		, ,			, ,
	events (not inc \$						
	See Part IV, lir						
ь	Less direct ex	penses b					
c		(loss) from fundraising	events				
9a		rom gaming activities ne 19 a					
Ь	Less directles	penses b					
		(loss) from gaming act					
	Gross sales of	inventory, less					
	returns and allo	owances . a	366,803				
Ь	less costofa	oods sold b	·				
		(loss) from sales of inv	342,450 /entory - -	24,353			24,353
	Miscellaneous		Business Code				<u> </u>
11a							
ь							
c							
d	All other reven	ue					
e	Total. Add lines	s 11a-11d					
12	Total revenue.	See Instructions .	🛌	1.943.519.321	1,856,316,239	5,710,717	39,350,302

orm	990 (2014)				Page 10
	Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all columns. All	II other organizati	ons must compl	ete column (A)	
	Check if Schedule O contains a response or note to any line in this	Part IX			<u>.</u> .
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	6,664,377	6,664,377		·
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	5,061,286	4,176,086	885,200	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	795,122	795,122		
7	Other salaries and wages	760,021,201	626,072,020	133,949,181	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	32,615,436	26,911,116	5,704,320	_
9	Other employee benefits	126,015,498	103,975,850	22,039,648	
10	Payroll taxes	49,584,028	40,873,064	8,710,964	
11	Fees for services (non-employees)	, ,		, ,	
а	Management				
ь	Legal	3,712,398		3,712,398	
С	Accounting	281,130		281,130	
d	Lobbying	72,000		72,000	
e	Professional fundraising services See Part IV, line 17	,		,	
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	71,849,674	48,710,309	23,139,365	
12	Advertising and promotion	1,452,337	349,127	1,103,210	
13	Office expenses	10,108,083	8,412,216	1,695,867	
14	Information technology		<u> </u>		_
15	Royalties				
16	Occupancy	31,134,214	25,688,954	5,445,260	
17	Travel	5,185,045	4,145,072	1,039,973	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	2,222,232	.,,	2,222,232	
19	Conferences, conventions, and meetings	94,174	65,132	29,042	
20	Interest	34,701,651	28,632,460	6,069,191	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	105,643,256	87,166,638	18,476,618	
23	Insurance	11,171,656	9,217,774	1,953,882	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	SUPPLIES	230,485,717	222,378,658	8,107,059	
b	PROVISION FOR BAD DEBTS	114,590,660	114,590,660		
С	UNRELATED BUSINESS INCO	308,285	308,285		
d	EQUIPMENT RENTAL/MAINTE	26,895,722	18,372,808	8,522,914	
e	All other expenses	67,305,816	18,290,949	49,014,867	
25	Total functional expenses. Add lines 1 through 24e	1,695,748,766	1,395,796,677	299,952,089	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Pai	τX	Check if Schedule O contains a response or note to any line in this Part X			
		•	(A)		(B)
	1	Cash-non-interest-bearing	Beginning of year	1	End of year
	2	Savings and temporary cash investments	59,838,712		106,197,236
	3	Pledges and grants receivable, net	39,030,712	3	100, 197,250
			274,524,381		314,185,164
	4	Accounts receivable, net	274,524,361	4	314, 185, 164
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
Assets	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
82	7	Notes and loans receivable, net		7	
ď	8	Inventories for sale or use	23,087,682		21,410,850
	9	Prepaid expenses and deferred charges	11,042,815		13,769,426
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 2,252,096,333		-	10,700,420
	Ь	Less accumulated depreciation	1,299,785,694	10c	1,295,842,171
	11	Investments—publicly traded securities	1,050,535,665		1,204,759,545
	12	Investments—other securities See Part IV, line 11	145,613,190		172,695,117
	13	Investments—program-related See Part IV, line 11	143,013,130	13	172,000,117
	14		8,718,006		8,718,006
		Intangible assets	113,303,921		81,272,542
	15	Other assets See Part IV, line 11			
	16	Total assets. Add lines 1 through 15 (must equal line 34)	2,986,450,066		3,218,850,057
	17	Accounts payable and accrued expenses	247,017,350		312,422,692
	18	Grants payable		18	
	19	Deferred revenue	004 007 500	19	
	20	Tax-exempt bond liabilities	901,867,566		890,030,907
S.	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabiliti	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
<u> </u>		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties	274,174	24	227,066
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	159,828,632	25	248,788,849
	26	D	1,308,987,722	26	1,451,469,514
	20	Organizations that follow SFAS 117 (ASC 958), check here ► ✓ and complete lines 27 through 29, and lines 33 and 34.	1,000,007,722	20	1,401,400,014
Fund Balance	27	Unrestricted net assets	1,677,462,344	27	1,767,380,543
<u>ප</u>	28	Temporarily restricted net assets	1,077,102,011	28	1,707,000,010
<u> </u>	29	Permanently restricted net assets		29	
Ĭ	29	Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and		29	
正		complete lines 30 through 34.			
0	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
2 S S	32	Retained earnings, endowment, accumulated income, or other funds		32	
뷺	33	Total net assets or fund balances	1,677,462,344		1,767,380,543
Net	34	Total liabilities and net assets/fund balances	2,986,450,066		3,218,850,057
		Total nabilities and net assets/fulla balances	2,300,400,000	J4	5,216,650,057

Pai	t XI Reconcilliation of Net Assets			<u> </u>	
	Check if Schedule O contains a response or note to any line in this Part XI	.	• •		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		1,943,5	519,321
2	Total expenses (must equal Part IX, column (A), line 25)	2		1,695,7	48,766
3	Revenue less expenses Subtract line 2 from line 1	3		247,7	70,555
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		1,677,4	162,344
5	Net unrealized gains (losses) on investments	5		-33,1	149,160
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-124,7	03,196
	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		1,767,3	880,543
Par	t XII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII	<u>· · · </u>	• •		- '
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on	1		
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis			1	1
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	1		ı:	Ti.
	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	е	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Additional Data

Software ID: Software Version:

EIN: 91-1352172

Name: MULTICARE HEALTH SYSTEM

Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ 59,122,853 including grants of \$ 0) (Revenue \$ 64,037,415)
MULTICARE HEALTH SYSTEM'S OTHER PROGRAMS INCLUDE URGENT CARE CLINICS, BEHAVIORAL HEALTH, HOME HEALTH
SERVICES AND HOSPICE, ADULT DAY HEALTH AND PSYCHOLOGY CHILDREN'S THERAPY UNIT DURING 2014 THE CLINICS
PROVIDED 197,838 URGENT CARE VISITS AND 42,921 HOME HEALTH VISITS THE HOME HEALTH AND HOSPICE PROGRAMS
ADMITTED 4,177 AND 710 PATIENTS, RESPECTIVELY DURING 2014 MULTICARE GOOD SAMARITAN CHILDREN'S THERAPY
UNIT (CTU) HELPS INFANTS, CHILDREN AND ADOLESCENTS WHO HAVE SPECIAL NEEDS IN 2014 CTU SERVED 383 PATIENTS
MULTICARE BEHAVIORAL HEALTH SERVICES (BHS) OFFERS A FULL RANGE OF SERVICES AND AN INTEGRATED APPROACH TO
WELLNESS IN 2014 BHS SERVED 8,936 CLIENTS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors (A) (B) (D) (E) (F) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours per more than one box, unless compensation compensation of other week (list person is both an officer from the from related compensation any hours organization (Wand a director/trustee) organizations (Wfrom the for related 2/1099-MISC) 2/1099-MISC) organization and Individual or director Highest employe Former <u>8</u>0€ organizations related Institutional Trustee below organizations employee dotted line) t compensated ee trustee (1) MATT DAVIS 52 00 0 00 Χ 0 433,244 66,636 DIRECTOR, PHYSICIAN (1) JOHN FOLSOM 2 00 Χ 9,696 1,500 0 DIRECTOR 0 00 (2) JOHN HALL 2 00 Χ Χ 0 0 **TREASURER** 0 00 (3) SALLY B LEIGHTON 2 00 Х 0 0 0 Х SECRETARY 0 00 (4) ROB R ROTH MD 2 00 Х 0 0 0 DIRECTOR 0.00 (5) L DALE SOWELL 2 00 Χ 0 0 0 DIRECTOR 0 00 (6) JANINE TERRANO 2 00 Χ 0 0 0 DIRECTOR 0 00 (7) DEEDRA WALKEY 2 00 Х Х 0 0 0 VICE CHAIR 0 00 (8) JOHN WIBORG 2 00 Χ Χ 0 0 0 CHAIR 0 00 (9) LUKE XITCO 2 00 Χ 0 0 0 00 (10) ROBERT A YOST 2 00 Х 0 0 0 0 00 DIRECTOR (11) WILLIAM ROBERTSON 57 00 Χ 758,678 0 216,490 PRESIDENT &CEO,PART YEAR MAY-PRESENT 0.00 (12) ANNA LOOMIS 57 00 Χ 448,280 0 71,204 CFO, PART YEAR APRIL-PRESENT 0 00 (13) DIANE CECCHETTINI 57 00 998,453 Х 0 36,238 3 00 PRESIDENT & CEO, PART YEAR JAN-APRIL (14) CHRIS KNACKSTEDT 57 00 Χ 315,224 0 5,112 CFO, PART YEAR JAN-MARCH 3 00 (15) FLORENCE CHANG 60 00 Х 665,365 0 114,806 EXECUTIVE VICE PRESIDENT 0 00 (16) CLAIRE SPAIN-REMY 60 00 Х 535,209 0 98,950 SR VICE PRESIDENT 0 00 (17) KATHERINE SMITH 60 00 Χ 976,661 0 50,090 SR VICE PRESIDENT, PART YEAR 0 00 (18) GLENN KASMAN 60 00 Х 518,099 0 100,183 REGIONAL PRESIDENT 0 00 (19) SHELLY MULLIN 60 00 Х 505,345 0 95,524 REGIONAL PRESIDENT 0 00 (20) HUGH KODAMA 60 00 Х 0 316.633 62.704 VICE PRESIDENT - REGIONAL 0 00 (21) DAVID COONS 50 00 0 Х 1,362,694 62,331 PHYSICIAN 0.00 (22) JOHN HUNG 50 00 Х 1,055,527 0 57,650 PHYSICIAN 0 00 (23) SURAJ SINGH 50 00 959,218 0 Х 50,436 PHYSICIAN 0 00 (24) DOUGLAS SUTHERLAND 50 00 Х 0 872,209 39,740 0 00

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Personal Individual trustase or director	ion (dian on is bounded) in stitutional	ne bo	ox, ui an off trust	nless ficer ee)	Forme	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		stee	Trustee			t compensated				
(26) MOHAMMED BACCORA	50 00					v		0.40,000		20.005
PHYSICIAN	0 00					Х		849,882	0	38,905
(1) VINCENT SCHMITZ	40 00						<	E11 0FF	0	
FORMER OFFICER/CONSULTANT	0 00						Х	511,855	0	U

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As Filed Data -

DLN: 93493316028415

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		ne organization IEALTH SYSTEM					Employer identific	ation number
MOLI	ICARE II	ICALIN STSTEM					91-1352172	
Pa	rt I	Reason for Publi	c Charity S	Status (All organiza	itions must co	mplete this p		ons.
		zation is not a private fo					· · · · · · · · · · · · · · · · · · ·	
1	\sqcap	A church, convention	of churches, o	r association of churc	hes described i	n section 170(b	o)(1)(A)(i).	
2	\sqcap	A school described in	section 170(b)(1)(A)(ii). (Attach S	chedule E)			
3	~	A hospital or a cooper	=		· ·	tion 170(b)(1)	(A)(iii).	
4	Ē	A medical research or	ganızatıon ope	_				i). Enter the
_	_	hospital's name, city,		II				 _
5	ı	An organization opera			versity owned o	or operated by a	a governmental unit d	escribed in
	_	section 170(b)(1)(A)						
6	<u> </u>	A federal, state, or loc						
7	ı	An organization that n				om a governme	ntal unit or from the	general public
8	\vdash	described in section 1 A community trust des				+ 11 \		
9	<u>'</u>	An organization that n					autions momborshin	food and groce
9	'	receipts from activitie						
		its support from gross						
		acquired by the organi				•	•	T Duomico o co
10	Г	An organization organ						
11	,	An organization organ	•	•	-	•		out the nurnoses of
	,	one or more publicly s						
		the box in lines 11a th			•			
а	Г	Type I. A supporting of						
		supported organization				ty of the direct	ors or trustees of the	supporting
ь	\vdash	organization You mus Type II. A supporting	=	•		with its sunno	rted organization(s)	hy having control or
	,	management of the su	=	•			•	•
		must complete Part I	V, Sections A a	and C.				
C	Γ	Type III functionally						grated with, its
لم	\vdash	supported organization						innization(s) that is
d	,	Type III non-function not functionally integr						
		(see instructions) Yo					inene and an acconciv	eness requirement
e	Γ	Check this box if the o	organization re	ceived a written deter	mination from t	he IRS that it is	s a Type I, Type II, T	ype III functionally
-		integrated, or Type II						
f		Enter the number of su						
g		Provide the following i	nformation abo	out the supported orga	inization(s)			
	(i)Na	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	ganization	(v) A mount of	(vi) A mount of
		organization		organization	listed in your	governing	monetary support	other support (see
				(described on lines	docume	ent?	(see instructions)	instructions)
				1-9 above or IRC				
				section (see instructions))				
					Yes	No		
				i	1	1		ı

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶□

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493316028415

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

	Section 501(c)(4), (5), or (6) orga	inizations Complete Part III		т т		
	me of the organization LTICARE HEALTH SYSTEM			Emp	loyer idei	ntification number
					1352172	
Par	t I-A Complete if the or	ganization is exempt under	r section 501(c) or is a sect	ion 527	7 organization.
1	Provide a description of the org	ganızatıon's dırect and ındırect polıt	tıcal campaıgn act	ivities in Part IV		
2	Political expenditures				►	\$
3	Volunteer hours					
Par	Complete if the or	ganization is exempt under	r section 501(c)(3).		
1		e tax incurred by the organization u	_		>	<u> </u>
2	·	e tax incurred by organization mana			•	\$
3		ection 4955 tax, did it file Form 47				⊤ Yes
4a	Was a correction made?	,	,			□ Yes □ No
b	If "Yes," describe in Part IV					
		ganization is exempt under	r section 501(c), except sec	tion 50)1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for s	section 527 exem	ot function activit	ies ⊨	\$
2		rganızatıon's funds contributed to d	other organization	s for section 527		
	exempt function activities				•	\$
3	Total exempt function expendit	tures Add lines 1 and 2 Enter here	e and on Form 112	0-POL, line 17b	▶	\$
4	Did the filing organization file F	Form 1120-POL for this year?				┌ Yes ┌ No
5	organization made payments F amount of political contribution separate segregated fund or a	nd employer identification number (For each organization listed, enter t ns received that were promptly and political action committee (PAC) I	he amount paid fro directly delivered f additional space	om the filing orgar to a separate pol	ıızatıon's ıtıcal orga	funds Also enter the anization, such as a ation in Part IV
	(a) Name	(b) Address	(c) EIN	(d) Amount p filing organiz funds If none,	atıon's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

5 c	hedule C (Form 990 or 990-EZ) 2014					Page 2
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	d Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000					
	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000					
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

	-	ection under section 501(h)).	(a	1)		(b)
For e activ		11 below, provide in Part IV a detailed description of the lobbying	Yes	No		nount
1	legislation, including any attempt to through the use of	zation attempt to influence foreign, national, state or local influence public opinion on a legislative matter or referendum,				
а	Volunteers?			No		
b	· · · · · · · · · · · · · · · · ·	ompensation in expenses reported on lines 1c through 1i)?		Νο		
C	Media advertisements?			No		
d	Mailings to members, legislators, or			No		
e	Publications, or published or broadca	-		No		
f	Grants to other organizations for lob			No		
g		staffs, government officials, or a legislative body?	Yes			72,0
h		conventions, speeches, lectures, or any similar means?		No		
i	Other activities?			No		
j a-	Total Add lines 1c through 1i			NI -		72,0
2a L	If "Yes," enter the amount of any tax	e organization to be not described in section 501(c)(3)?		No		
Ь		k incurred under section 4912 k incurred by organization managers under section 4912				
c d	•	ection 4912 tax, did it file Form 4720 for this year?	1			
		inization is exempt under section 501(c)(4), section !	501/c	(5)	r 604	stion
ΡŒΙ	501(c)(6).	imzation is exempt under section 301(c)(4), section :	,טונט	(3), ()	CHOIL
	(-)(-)-					Yes N
1	Were substantially all (90% or more	e) dues received nondeductible by members?			1	
2	Did the organization make only in-ho	ouse lobbying expenditures of \$2,000 or less?			2	
3	Did the organization agree to carry o	over lobbying and political expenditures from the prior year?			3	
Par		nization is exempt under section 501(c)(4), section ! ler (a) BOTH Part III-A, lines 1 and 2, are answered " 'Yes."				
1	Dues, assessments and similar amo		1			
2	Section 162(e) nondeductible lobby expenses for which the section 527(ing and political expenditures (do not include amounts of political f) tax was paid).				
а	Current year		2a			
b	Carryover from last year		2b			
C	Total		2c			
3	Aggregate amount reported in section	on 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3			
4		on line 2c exceeds the amount on line 3, what portion of the excess over to the reasonable estimate of nondeductible lobbying and	4			
5	Taxable amount of lobbying and polit	tical expenditures (see instructions)	5			
Pa	rt IV Supplemental Inform	mation				
Pro	vide the descriptions required for Part	t I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou Also, complete this part for any additional information	ıp lıst),	Part II	-A, lın	es 1 an
	Return Reference	Explanation		· ·		

Return Reference	Explanation
·	LINE 1(G) - PAYMENTS TO LOBBYING FIRMS (INDEPENDENT CONTRACTORS) TO ACT AS OUR LIAISON WITH STATE AND FEDERAL GOVERNMENTS ON HEALTH CARE ISSUES AND THE PORTION OF MEMBERSHIP DUES PAID TO HOSPITAL ASSOCIATIONS WHICH IS USED FOR LEGISLATIVE AND LOBBYING ACTIVITIES

Part IV Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2014

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493316028415

OMB No 1545-0047

Open to Public

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

II TICADE H	ne organization HEALTH SYSTEM			Employer identification number
DEFICARE II	ILALIII 3131LPI			91-1352172
	Organizations Maintaining Donor Advorganization answered "Yes" to Form 990		er Similar Fu	nds or Accounts. Complete if the
		(a) Donor advis	sed funds	(b) Funds and other accounts
Total n	umber at end of year			
A ggreg	ate value of contributions to (during year)			
Aggreg	ate value of grants from (during year)			
Aggreg	ate value at end of year			
	e organization inform all donors and donor adviso are the organization's property, subject to the or			radvised Yes No
used o	e organization inform all grantees, donors, and do nly for charitable purposes and not for the benef ring impermissible private benefit?	_	_	
rt II	Conservation Easements. Complete if	the organization ans	wered "Yes" to	Form 990, Part IV, line 7.
☐ Pre☐ Pre☐ Comple	se(s) of conservation easements held by the org eservation of land for public use (e g , recreation otection of natural habitat eservation of open space ete lines 2a through 2d if the organization held a	oreducation) Pr	eservation of an leservation of a ce	ertified historic structure
easem	ent on the last day of the tax year		Г	
Totaln	number of conservation easements		H	Held at the End of the Year
			-	2a
	acreage restricted by conservation easements		,	2b
	er of conservation easements on a certified histo		`` _	2c
	er of conservation easements included in (c) acq c structure listed in the National Register	uired after 8/17/06, an	d not on a	2d
Numbe	er of conservation easements modified, transferr	ed, released, extinguish	ned, or terminated	by the organization during
the tax	∢year ►			
Numbe	er of states where property subject to conservat	on easement is located	<u> </u>	_
Door t	: he organization have a written policy regarding t			ing of violations, and
enforce	ement of the conservation easements it holds?	ne periodic monitoring,	inspection, handl	√ Yes No
enforce	ement of the conservation easements it holds? nd volunteer hours devoted to monitoring, inspe			☐ Yes ☐ No
enforce Staff a	ement of the conservation easements it holds? nd volunteer hours devoted to monitoring, inspe	cting, and enforcing cor	servation easem	▼Yes
Staff and	ement of the conservation easements it holds?	cting, and enforcing cor	servation easem	
Staff and Amount \$ Does e	ement of the conservation easements it holds? nd volunteer hours devoted to monitoring, inspe	cting, and enforcing cor , and enforcing conserv	servation easem	Yes No ents during the year during the year
Enforce Staff and A mount Staf	ement of the conservation easements it holds? Indivolunteer hours devoted to monitoring, inspecting of expenses incurred in monitoring, inspecting each conservation easement reported on line 2(or	cting, and enforcing cor , and enforcing conserv d) above satisfy the req nservation easements in e footnote to the organi	ation easements uirements of sect	Tyes No ents during the year during the year ion 170(h)(4)(B)(i) Tyes No expense statement, and
A mound by \$ Does eand se In Part balance the org	ement of the conservation easements it holds? Individual volunteer hours devoted to monitoring, inspecting on the of expenses incurred in monitoring, inspecting each conservation easement reported on line 2 (cition 170(h)(4)(B)(ii)? It XIII, describe how the organization reports cone sheet, and include, if applicable, the text of the	and enforcing conserved) above satisfy the requirements in a footnote to the organishts s of Art, Historical	ation easements uirements of sect nits revenue and zation's financial s	ents during the year during the year ion 170(h)(4)(B)(i) Yes No expense statement, and statements that describes
A mount balance the org	ement of the conservation easements it holds? Individual to monitoring, inspecting of the conservation easement reported on line 2 (conservation) It also the conservation to the conservation easement reported on line 2 (conservation) It also the conservation to the conservation reports conservation in clude, if applicable, the text of the conservation easement reports accounting for conservation easement reports easement easeme	and enforcing conserved) above satisfy the requirements in the footnote to the organismts sof Art, Historical es" to Form 990, Pair 16 (ASC 958), not to results held for public exhibit	ation easements uirements of sect nits revenue and zation's financial s Treasures, or t IV, line 8. eport in its revenue	ents during the year during the year ion 170(h)(4)(B)(i) expense statement, and statements that describes or Other Similar Assets. ue statement and balance sheet research in furtherance of public
A mound A moun	ement of the conservation easements it holds? Individual teasement reported on line 2 (or ction 170(h)(4)(B)(ii)? It XIII, describe how the organization reports conce sheet, and include, if applicable, the text of the ganization's accounting for conservation easement reported on line 2 (or ction 170(h)(4)(B)(iii)? It XIII, describe how the organization reports conce sheet, and include, if applicable, the text of the ganization's accounting for conservation easement reports concernation and include and	and enforcing conserved) above satisfy the requirements in the footnote to the organization of the footnote to the footnote to the organization of the footnote the footnote of th	ation easements uirements of sect nits revenue and zation's financial s Treasures, o t IV, line 8. eport in its revenue tion, education, o ts that describes t in its revenue s	ents during the year during the year ion 170(h)(4)(B)(i) Expense statement, and statements that describes or Other Similar Assets. Le statement and balance sheet research in furtherance of public these items tatement and balance sheet
A mound by \$ Does eand se In Part balance the organized Fill If the control works arrowed works arrowed service s	ement of the conservation easements it holds? Individual teasement reported on line 2 (or conservation easement reported on line 2 (or conservation easement reported on line 2 (or conservation) It XIII, describe how the organization reports conservation's accounting for conservation easement reported on line 2 (or conservation) Organizations Maintaining Collection Complete if the organization answered "Yorganization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected as permitted under SFAS 1 of art, historical treasures are conserved as a	and enforcing conserved) above satisfy the requirements in the footnote to the organization of the footnote to the footnote to the organization of the footnote the footnote of th	ation easements uirements of sect nits revenue and zation's financial s Treasures, o t IV, line 8. eport in its revenue tion, education, o ts that describes t in its revenue s	ents during the year during the year ion 170(h)(4)(B)(i) Expense statement, and statements that describes or Other Similar Assets. Le statement and balance sheet research in furtherance of public these items tatement and balance sheet
A mound by \$	ement of the conservation easements it holds? Individual teasement in monitoring, inspecting of the conservation easement reported on line 2 (action 170(h)(4)(B)(ii)? It XIII, describe how the organization reports conservation's accounting for conservation easement organization's accounting for conservation easement organization's accounting for conservation easement organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset organization elected and the provided elected are provided the following amounts relating to the second elected and the provided elected are provided the following amounts relating to the second elected and the provided elected are provided elected and the provided elected are provided elected are provided elected are provided elected and the provided elected	and enforcing conserved) above satisfy the requirements in the footnote to the organization of the footnote to the footnote to the organization of the footnote that the footnote that the footnote the footnote that the footnot	ation easements uirements of sect nits revenue and zation's financial s Treasures, o t IV, line 8. eport in its revenue tion, education, o ts that describes t in its revenue s	ents during the year during the year ion 170(h)(4)(B)(i) Expense statement, and statements that describes or Other Similar Assets. Le statement and balance sheet r research in furtherance of public these items tatement and balance sheet r research in furtherance of public
enforce Staff al Amount Staff al Amount Staff al Amount P\$ Does eand se In Part balance the org The owners of the owners of the owners Service (i) Rev (ii) Ass If the owners of the owne	ement of the conservation easements it holds? Individual teasement reported on line 2 (a ction 170(h)(4)(B)(ii)? It XIII, describe how the organization reports core is sheet, and include, if applicable, the text of the ganization's accounting for conservation easement. Organizations Maintaining Collection. Complete if the organization answered "Y organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset, provide, in Part XIII, the text of the footnote to organization elected, as permitted under SFAS 1 of art, historical treasures, or other similar asset, provide the following amounts relating to these e, provide the following amounts relating to these evenue included in Form 990, Part VIII, line 1	and enforcing conserved; and enforcing conserved; above satisfy the requirements in the footnote to the organization of the form 990, Pair 16 (ASC 958), not to respect to the formula	ation easements uirements of sect its revenue and cation's financial s Treasures, o t IV, line 8. eport in its revenue tion, education, o ts that describes t in its revenue s tion, education, o	ents during the year during the year ion 170(h)(4)(B)(i) Expense statement, and statements that describes or Other Similar Assets. Le statement and balance sheet research in furtherance of public these items tatement and balance sheet research in furtherance of public these items tatement and balance sheet research in furtherance of public The search in furtherance of public
enforce Staff and Amount \$ \$ Does end see and s	ement of the conservation easements it holds? Indivolunteer hours devoted to monitoring, inspecting on the of expenses incurred in monitoring, inspecting each conservation easement reported on line 2 (action 170(h)(4)(B)(ii)? It XIII, describe how the organization reports conservation easement and include, if applicable, the text of the ganization's accounting for conservation easement and include, if applicable, the text of the ganization's accounting for conservation easement and include and included and include and included and inclu	and enforcing conserved; and enforcing conserved; above satisfy the requirements in the footnote to the organization of the form 990, Pair 16 (ASC 958), not to respond to the formula statement of	ation easements uirements of sect its revenue and cation's financial s Treasures, o t IV, line 8. eport in its revenue tion, education, o ts that describes t in its revenue s tion, education, o	ents during the year during the year ion 170(h)(4)(B)(i) Expense statement, and statements that describes or Other Similar Assets. Le statement and balance sheet research in furtherance of public these items tatement and balance sheet research in furtherance of public these items tatement and balance sheet research in furtherance of public The search in furtherance of public

Part	Organizations Maintaining Collect	ions of Art,	Histo	orie	cal Tre	easu	res, or Oth	<u>ier</u>	Similar As	ssets (continued)
3	Using the organization's acquisition, accession, a collection items (check all that apply)	nd other records	s, che	ck a	·		-		ignificant us	e of its	
а	Public exhibition		d	Γ	Loan o	rexch	iange prograi	ns			
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's collecting Part XIII	ons and explair	n how t	hey	/ further	r the o	rganızatıon's	exe	mpt purpose	ın	
5	During the year, did the organization solicit or rec							ımıl	ar	_,,	-
Dar	assets to be sold to raise funds rather than to be in the second and Custodial Arrangeme							"Va	s" to Form	Yes	l No
Fai	Part IV, line 9, or reported an amount						answered	10	3 (0 101111	<i>99</i> 0,	
1a	Is the organization an agent, trustee, custodian or included on Form 990, Part X?	other intermed	liary fo	or c	ontrıbut	ions o	r other asset	s no	ot	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIII and	complete the fo	ollowir	ng t	able						
								_	Aı	mount	
С.	Beginning balance						1	-			
d	Additions during the year						10	+			
e •	Distributions during the year						10	-			
f	Ending balance	00 D- 13/	24 -				1:		.1.12		
2a	Did the organization include an amount on Form 9	90, Part X, line	21, to	res	crow or	custo	dial account	liab	ility?	☐ Yes	□ No
ь	If "Yes," explain the arrangement in Part XIII Ch										<u> </u>
Pai	rt V Endowment Funds. Complete if the	Organization Current year	answ (b)Pr						IV, line 10. iree years back		years back
1a	Beginning of year balance	, carrent year	(2)	,,,,,	, cui	2 (0)	, o years back (,	nee years back	(G): Gai	y cars back
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the current y	ear end balance	e (line	1g,	column	n (a)) h	eld as				
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment ►										
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should eq	ual 100%									
3a	Are there endowment funds not in the possession $\dot{\ }$	of the organizat	ion th	at a	re held	and a	dmınıstered f	or tl	he	_	
	organization by (i) unrelated organizations								3a	(i) Ye	s No
	(ii) related organizations		· ·	•				٠.		(ii)	+
ь	If "Yes" to 3a(II), are the related organizations lis			hed	ule R?				· · · -	b	
4	Describe in Part XIII the intended uses of the org										
Par	t VI Land, Buildings, and Equipment. (11a. See Form 990, Part X, line 10.	Complete if th	ne org	an	ızatıon	answ	ered 'Yes'	to F	orm 990, P	art IV,	line
	Description of property				Cost or otl		b) Cost or other basis (other)		(c) Accumulated depreciation	(d) B	book value
	and		\dashv				52,927,59	0			52,927,590
	Buildings						1,422,883,66	_	451,229,90	1 9	971,653,759
	easehold improvements		. 🕇				65,056,67	-	39,563,563	1	25,493,115
	Equipment		.				642,574,18	+	465,460,700	+	177,113,482
	Other						68,654,22	5			68,654,225
	l. Add lines 1a through 1e <i>(Column (d) must equal F</i>			n (E	3), line 1	10(c).)			▶	1,2	295,842,171
									Schedule	D (Form	990) 2014

Part VII Investments—Other Securities. Comp See Form 990, Part X, line 12.	plete if the organization a	answered 'Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1) Financial derivatives		
(2)Closely-held equity interests (3)Other		
(A) HEDGE FUNDS-PRIVATE INVESTMENTS FUNDS	73,154,000	F
(B) LIMITED PARTNERSHIPS-PRIVATE EQUITY	99,541,117	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	172,695,117	
Part VIII Investments—Program Related. Con		I answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13.	<u>, </u>	
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. Complete if the organization (a) Descrip		, Part IV, line 11d See Form 990, Part X, line 15 (b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.		
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.	ization answered 'Yes' to	Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal income taxes		
ACCRUED INTEREST PAYABLE	12,609,688	
DUE TO AFFILIATES	23,528,050	
ESTIMATED THIRD PARTY SETTLEMENT	5,865,339	
ACCRUED PENSION AND MALPRACTICE LIABILITY INTEREST RATE SWAP	147,487,723	
INTEREST RATE SWAP	59,298,049	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	248,788,849	a organization's financial statements that reports the

Part X		Revenue per Audited Financial Statements With Revenue powered 'Yes' to Form 990, Part IV, line 12a.	er Re	turn Complete If
1 T		er support per audited financial statements	1	-
2 A	Amounts included on line 1 b	ut not on Form 990, Part VIII, line 12		
a N	let unrealized gains (losses)	on investments 2a		
b [Donated services and use of	facilities		
c F	Recoveries of prior year grant	ts		
d C	Other (Describe in Part XIII)		
e A	Add lines 2a through 2d .		2e	
3 9	Subtract line 2e from line 1 .		3	
4 4	Amounts included on Form 99	90, Part VIII, line 12, but not on line 1		
a I	nvestment expenses not inc	luded on Form 990, Part VIII, line 7b . 4a		
b 0	Other (Describe in Part XIII) 4b		
c A	Add lines 4a and 4b		4 c	<u> </u>
5 T	otal revenue Add lines 3 an	d 4c. (This must equal Form 990, Part I, line 12)	5	
Part X		xpenses per Audited Financial Statements With Expenses	per	Return. Complete
1 T	•	nswered 'Yes' to Form 990, Part IV, line 12a.	1	
		ut not on Form 990, Part IX, line 25		
		facilities 2a		
	· -			
)		
			2e	
			3	
		90, Part IX, line 25, but not on line 1:		
		luded on Form 990, Part VIII, line 7b 4a		
	·) 4b		
	·	,	4c	
		ind 4c. (This must equal Form 990, Part I, line 18)	5	
	Supplemental In		_	
	line 4, Part X, line 2, Part XI tion	r Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, i, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to		e any additional
	Return Reference	Explanation THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF MULTI		
PART X,		FOOTNOTE READS "FINANCIAL ACCOUNTING STANDARD BOARD (10, INCOME TAXES CLARIFIES THE ACCOUNTING FOR UNCERTAIN' RECOGNIZED IN MULTICARE HEALTH SYSTEM'S CONSOLIDATED FI ASC TOPIC 740-10 ALSO PRESCRIBES A RECOGNITION THRESHOL STANDARD FOR THE FINANCIAL STATEMENT RECOGNITION AND M INCOME TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAPOSITIONS THAT MEET THE "MORE LIKELY THAN NOT" RECOGNITI EFFECTIVE DATE MAY BE RECOGNIZED OR CONTINUE TO BE RECOADOPTION IN ADDITION, ASC TOPIC 740-10 PROVIDES GUIDANC CLASSIFICATION, INTEREST AND PENALTIES, ACCOUNTING IN INDISCLOSURE, AND TRANSITION ASC TOPIC 740-10, RELATING TO UNCERTAIN TAX POSITIONS, DID NOT HAVE A SIGNIFICANT IMPACONSOLIDATED FINANCIAL STATEMENTS OF MULTICARE HEALTH MEDIS INC, A TAXABLE CORPORATION, ALL OF THE OTHER ENTITIDETERMINATION LETTERS FROM THE INTERNAL REVENUE SERVICE FROM FEDERAL INCOME TAXES UNDER SECTION 501 (C)(3) OF THE CODE, EXCEPT FOR TAX ON UNRELATED BUSINESS INCOME"	(FASB TY IN NANC D ANI EASU AX RE ON T GNIZI E ON TERIM ACC CT ON SYST ES HA) ASC TOPIC 740- INCOME TAXES CIAL STATEMENTS D MEASUREMENT IREMENT OF AN TURN ONLY TAX HRESHOLD AT THE ED UPON DERECOGNITION, 1 PERIODS, OUNTING FOR N THE EM OTHER THAN AVE OBTAINED T THEY ARE EXEMPT

Jenedale 2 (1 31111 33 3) 23 13		r age 3				
Part XIII Supplemental Information	on (continued)					
Return Reference	Explanation					
l						
-						

Schedule D (Form 990) 2014

DLN: 93493316028415

OMB No 1545-0047

Inspection

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization MULTICARE HEALTH SYSTEM

Employer identification number

					9	1-1352172					
Pa	rt I Financial Ass	istance and	d Certain (Other Community	Benefits at Cost			Yes	No		
1_	a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a										
	b If "Yes," was it a written policy?										
· · · · · · · · · · · · · · · · · · ·											
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ———————————————————————————————————											
	Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Applied uniformly to most hospital facilities										
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year										
	Did the organization use I If "Yes," indicate which o					providing <i>free</i> care?	3a	Yes			
	┌ 100% ┌ 150% ┌	200% F 0	ther	30000	0000000000 %			1			
b	Did the organization use I	FPG as a facto	or in determir	ning eligibility for provid	ing <i>discounted</i> care? If	"Yes," indicate					
	which of the following was	the family inc	come limit fo	r eligibility for discounte	ed care		3b	Yes			
	□ 200% □ 250% □	300% Г 3	50% 厂 400	0% 🔽 Other	50000	0000000000 %					
_	If the organization used for										
·	determining eligibility for test or other threshold, re	free or discou	inted care Ir	nclude in the description	n whether the organizat	ion used an asset					
4	Did the organization's fina					during the tax year		Yes			
provide for free or discounted care to the "medically indigent"?											
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?											
b	b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?										
c	c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted										
_	care to a patient who was eligibile for free or discounted care?										
							6a	Yes			
b	If "Yes," did the organiza			•			6b	Yes			
	Complete the following ta worksheets with the Sche		worksneets p	provided in the Schedule	e H INSTRUCTIONS DO NO	t submit these					
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				<u> </u>		
	ancial Assistance and Means-Tested vernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		(f) Percent of total expense			
	Financial Assistance at cost	(1.2.2.300.)		22 204 644		33.304	614	4 4	90.0/		
b	(from Worksheet 1) Medicaid (from Worksheet 3, column a)			23,394,614 418,783,000	317,288,000	23,394, 101,495,			20 %		
С	Costs of other means-tested			. 15,7 05,000	317,230,300	101,133,					
	government programs (from Worksheet 3, column b)			287,000	171,000	116,	000	0 0	10 %		
d	Total Financial Assistance and Means-Tested Government Programs .			442,464,614	317,459,000	125,005,	614	7 9	10 %		
	Other Benefits										
e	Community health improvement services and community benefit operations										
	(from Worksheet 4)	21	16,819	1,786,192	0	1,786,	192	0 1	10 %		
	(from Worksheet 5) 9 605 10,000,084 544,668 9,455,4								00 %		
g	Subsidized health services (from Worksheet 6)	30	33,622	50,858,817	27,124,144	23,734,	673	1 5	00 %		
h	Research (from Worksheet 7)	3	51	891,260	56,627	834,	633	0 0	50 %		
1	Cash and in-kind contributions for community										
_	benefit (from Worksheet 8)	3	2,057	998,971	27.725.420	998,			60 %		
-	Total Add lines 7d and 71 66 53,154 64,535,324 27,725,439 36,809,88 Total Add lines 7d and 71 66 53,154 506,999,938 345,184,439 161,815,44										

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (d) Direct offsetting (a) Number of (b) Persons (c) Total community (e) Net community served (optional) . building expense building expense total expense programs (optional) 6,790 1,067,333 130,936 936,397 0 060 % Physical improvements and housing Economic development 57,993 7,877,457 230,772 Community support 7,646,685 0 480 % **Environmental improvements** Leadership development and training for community members Coalition building 37,666 3,179,138 457,963 2,721,175 0 170 % Community health improvement 49,115 182.396 4,128,108 4.078.993 0 260 % 8 Workforce development 6,097,680 6,097,680 0 390 % 9 Other 10 Total 284,875 22,349,716 868,786 21,480,930 1 360 % Part III Bad Debt, Medicare, & Collection Practices Section A. Bad Debt Expense Yes No Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Yes Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount 2 27,479,000 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit 2,631,000 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) 253,481,000 295,795,000 Enter Medicare allowable costs of care relating to payments on line 5 . 7 -42,314,000 Subtract line 6 from line 5 This is the surplus (or shortfall) Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used Other Cost accounting system Cost to charge ratio **Section C. Collection Practices** Did the organization have a written debt collection policy during the tax year? . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI . . . Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) (a) Name of entity (b) Description of primary (c) Organization's (d) Officers, directors, (e) Physicians' trustees, or key employees' profit % activity of entity profit % or stock profit % or stock ownership % ownership % or stock ownership % 1 2 3 4 5 6 7 9 10 11 12 13

										r age =	
Part V Facility Information											
Section A. Hospital Facilities	Licensed	General	Children's	Teaching	Ortical	Research	ER-24 houre	ER-oth			
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 5 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)		ત્રે medical & surgical	n's hospital	ng hospital	l access hospital	ch facility	hours	ner Ner	O ther (describe)	Facility reporting group	
See Additional Data Table											

Schedule H (Form 990) 2014

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

FACILITY REPORTING GROUP - A

Name of hospital facility or letter of facility reporting group

	e number of hospital facility, or line numbers of hospital facilities in a facility Orting group (from Part V, Section A):	-		
		1	Yes	No
	munity Health Needs Assessment	1		
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the	<u> </u>		
	ımmedıately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Νo
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community	_	l.,	
	health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	A definition of the community served by the hospital facility			
	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	▼ How data was obtained			
	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the	_	Yes	
6a	community, and identify the persons the hospital facility consulted			
b	facilities in Section C		Yes Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	HTTP //WWW MULTICARE ORG/COMMUNITY-HEALTH-NEEDS- Hospital facility's website (list url) ASSESSMENT/			
ь	Other website (list url)			
	✓ Made a paper copy available for public inspection without charge at the hospital facility			
	Other (describe in Section C)			
	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 13			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
а	HTTP //WWW MULTICARE ORG/COMMUNITY-HEALTH-NEEDS- If "Yes" (list url) ASSESSMENT/			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Νo
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			1
	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		Νo
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)

FACILITY REPORTING GROUP - A

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 300 00000000000000000000000000000000			
	and FPG family income limit for eligibility for discounted care of 50000000000000%			
b	Income level other than FPG (describe in Section C)			
c	Asset level			
d	▼ Medical indigency			
e	▼ Insurance status			
f	✓ Underinsurance discount			
	Residency			
9 L	Other (describe in Section C)			
П 1 <i>1</i>		144	V	
	Explained the basis for calculating amounts charged to patients?	14	Yes	
IJ	Explained the method for applying for financial assistance?	15	Yes	
	explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
C	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
_	assistance with FAP applications Other (describe in Section C)			
		16	Yes	
10	Included measures to publicize the policy within the community served by the hospital facility?	10	res	
_	The FAP was widely available on a website (list url)			
	The FAP application form was widely available on a website (list url)			
С	A plain language summary of the FAP was widely available on a website (list url)			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
_	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
	ing and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	T		
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
a	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
е	None of these actions or other similar actions were permitted			

Part V Facility Information (continued)

FACILITY REPORTING GROUP - A

N	L : L - I	£:1:4		-C C: 1:4.		
Name of	nospicai	Iacility	or letter	OI LACILLY	reporting	group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Νo
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)	'		
b	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process	'		
d	Other similar actions (describe in Section C)	'		
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission	'		
Ь	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)	'		
f	None of these efforts were made			
Ро	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
а	The hospital facility did not provide care for any emergency medical conditions	'		
ь				
С		'		
d	Other (describe in Section C)	'		
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged	'		
d	Other (describe in Section C)	[ĺ
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C	وء	\vdash	140
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No
	If "Yes," explain in Section C			

Schedule H (Form 990) 2014 Page 2 Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3_J, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "B, 2," "B, 3," etc.) and name of hospital facility. Form and Line Reference Explanation FACILITY REPORTING GROUP A PART V, SECTION B

FACILITY 1 TACOMA GENERAL HOSPITAL (TG), -FACILITY REPORTING GROUP A FACILITY 5 MARY BRIDGE CHILDREN'S HOSPITAL, CONSISTS OF FACILITY 3 AUBURN MEDICAL CENTER, - FACILITY 2

GOOD SAMARITAN HOSPITAL (GOOD SAM), - FACILITY 4 <u>ALLENMORE HOSPITAL</u> COMMUNITY ENGAGEMENT DATA METHODS MULTICARE GROUP A-FACILITY 1 --HEALTH SYSTEM, (MULTICARE), WORKED WITH TACOMA TG,ALLENMORE,GOOD PIERCE COUNTY HEALTH DEPARTMENT TO CONDUCT A SAM, AUBURN, MARY BRIDGE PART COMMUNITY HEALTH NEEDS ASSESSMENT THAT INCLUDED V, SECTION B, LINE 5 INPUT FROM KEY LEADERS AND COMMUNITY RESIDENTS REPRESENTING MULTIPLE SECTORS AND POPULATION GROUPS IN THE COMMUNITY THE NEEDS ASSESSMENT INCLUDED A COMMUNITY SURVEY, AS WELL AS THE COMMUNITY ENGAGEMENT PROCESS DESCRIBED BELOW PIERCE COUNTY COMMUNITY SURVEY IN DECEMBER 2011, THE HEALTH DEPARTMENT COMMISSIONED THE PIERCE COUNTY COMMUNITY STUDY, CONDUCTED BY THE GILMORE RESEARCH GROUP IN SEATTLE MORE THAN 500

PIERCE COUNTY RESIDENTS WERE SURVEYED, 384 (73%) VIA THE INTERNET, 100 (19%) FROM PHONE CALLS, AND 41 (8%) VIA INTERCEPT SURVEYS CONDUCTED AT SEVERAL PIERCE COUNTY FOOD BANKS THE COMMUNITY STUDY SOUGHT PIERCE COUNTY RESIDENTS' VIEWS ON ISSUES RELATED TO HEALTH CARE, ECONOMIC OPPORTUNITY, IMPORTANT HEALTH ISSUES, AND ISSUES THAT IMPACT COMMUNITY HEALTH COMMUNITY ENGAGEMENT PROCESS TO COMPLEMENT THE COMMUNITY SURVEY, A COMMUNITY ENGAGEMENT PROCESS WAS IMPLEMENTED TO FURTHER SOLICIT INPUT FROM THE PIERCE COUNTY PUBLIC THIS PROCESS INCLUDED THREE STAGES 1 HOLD KEY LEADER FOCUS GROUPS TO GAIN INPUT ON MAIN QUESTIONS, LISTENING FOR TOP THEMES, 2 HOLD COMMUNITY WORKSHOPS, LISTENING FOR IMPORTANT HEALTH ISSUES IN PIERCE COUNTY, AND 3 INVITE KEY LEADERS TO REFLECT ON QUALITATIVE AND SELECTED QUANTITATIVE DATA FOCUS GROUPS UTILIZED THE "WORLD CAFE" MEETING FORMAT TO ALLOW PARTICIPANTS THE OPPORTUNITY TO SHARE THEIR OBSERVATIONS AND REFLECTIONS GROUPS WERE FACILITATED BY KAREN MEYER, COMMUNITY LIAISON SPECIALIST WITH THE HEALTH DEPARTMENT A KEY ELEMENT IN ALL THREE PARTS OF THE COMMUNITY ENGAGEMENT PROCESS WAS THE USE OF A VISUAL (OR GRAPHIC) FACILITATOR THIS ALLOWED FOR COMMENTS TO BE CAPTURED IMMEDIATELY FURTHERMORE, BY UTILIZING A GRAPHIC RECORDER, ALL PARTICIPANTS WERE ABLE TO BE ENGAGED IN THE PROCESS IF PARTICIPANTS PROVIDED AN EMAIL ADDRESS, THEY RECEIVED A COPY OF THE MEETING GRAPHIC, THUS

BUILDING MOMENTUM AND KEEPING THEM ENGAGED IN THE PROCESS IN ADDITION, PARTICIPANTS WERE ENCOURAGED TO SUGGEST ANY CORRECTIONS THEY FELT WERE NECESSARY KEY LEADER FOCUS GROUPS A SERIES OF FOUR KEY LEADER FOCUS GROUPS (32 PARTICIPANTS) WERE HELD IN OCTOBER AND NOVEMBER 2012 TO SOLICIT INPUT ON THE STRENGTHS, ASSETS AND RESOURCES, AS WELL AS HEALTH PRIORITIES FOR PIERCE COUNTY KEY LEADERS REPRESENTED MULTIPLE SECTORS, INCLUDING LOCAL GOVERNMENT, EDUCATION, BUSINESS, SOCIAL AND HEALTH SERVICES, AND THE MILITARY MEETINGS WERE HELD IN PUYALLUP, AT THE UNIVERSITY OF WASHINGTON-TACOMA, AT THE SEA MAR HEALTH CLINIC (TACOMA) AND WITH THE LEADERSHIP GROUP FROM THE PIERCE COUNTY CROSS CULTURAL COLLABORATIVE COMMUNITY WORKSHOPS SEVEN COMMUNITY WORKSHOPS WERE HELD BETWEEN DECEMBER 2012 AND JANUARY 2013 IN PUYALLUP, GIG HARBOR, TACOMA, BONNEY LAKE, AND LAKEWOOD, AS WELL AS WITH THE PIERCE COUNTY CROSS CULTURAL COLLABORATIVE APPROXIMATELY 80 PIERCE COUNTY RESIDENTS ATTENDED THE COMMUNITY WORKSHOPS, WHICH WERE BROADLY ADVERTISED THROUGH LOCAL PRINT, RADIO AND TELEVISION MEDIA (INCLUDING ON-LINE) AND WITH MULTIPLE COMMUNITY PARTNERS PARTICIPANTS WERE ASKED TO CONSIDER THE CHALLENGES TO HEALTH IN PIERCE COUNTY AFTER THINKING ABOUT CHALLENGES, PARTICIPANTS WERE ASKED TO ADDRESS THE FOLLOWING, ORKING IN SMALL GROUPS OWHICH PRIORITIES THE GREATEST IMPACT (I E , IMPACT THE GREATEST NUMBER OF PIERCE COUNTY RESIDENTS)? WHICH PRIORITIES ALLOW FOR GREATEST EQUITY? WHICH PRIORITIES ARE WE MOST READY TO ADDRESS? KEY LEADER REVIEW MEETING FINALLY, THE ASSESSMENT PROCESS INVOLVED INVITING KEY LEADERS (SEE ABOVE DEFINITION) TO MEET AGAIN IN JANUARY 2013 AT THE HEALTH DEPARTMENT TO REVIEW THE RESULTS OF THE PREVIOUS COMMUNITY INPUT, AS WELL AS SOME RELEVANT QUANTITATIVE DATA DURING THIS MEETING, ATTENDEES WERE ASKED TO WORK IN SMALL GROUPS AND SHARE THEIR REFLECTIONS ON THE DATA PRESENTED, THEIR IMPRESSIONS OF THE COMMON THREADS, AND TO CONSIDER WHAT MIGHT BE MISSING IN TERMS OF HEALTH ISSUES THAT SHOULD BE INCLUDED IN A COMMUNITY HEALTH IMPROVEMENT PLAN GOING FORWARD KEY COMMUNITY LEADERS INVOLVED IN CHNA JANE MOORE, MD, WASHINGTON COALITION FOR PROMOTING PHYSICAL ACTIVITY CHRIS MORTON ,EXECUTIVE DIRECTOR, ASSOCIATED MINISTRIES JACKIE OSTROM, EXECUTIVE DIRECTOR, CAROL MILGARD BREAST CENTER DAN PENROSE, PROGRAM MANAGER, SOUTH SOUND MILITARY/COMMUNITIES PARTNERSHIP CITY OF LAKEWOOD MARK PEREBOOM, PRESIDENT AND CEO, METROPOLITAN DEVELOPMENT COUNCIL JULIO OUAN. MEMBER, CROSS CULTURAL COLLABORATIVE DOUG RICHARDSON, COUNCIL MEMBER, PIERCE COUNTY COUNCIL CHERYL SHAW, EXECUTIVE DIRECTOR SUSAN G KOMEN FOR THE CURE, PUGET SOUND RICK TALBERT, BOARD/COUNCIL MEMBER, TACOMA-PIERCE COUNTY BOARD OF HEALTHAMADEO TIAM, EXECUTIVE DIRECTOR,SOUTH PUGET INTERTRIBAL PLANNING AGENCY AARON VAN ALKENBERG, MANAGER, PIERCE COUNTY AGING & LONG-TERM CARE VICTORIA WOODARDS, VICE CHAIR & COUNCIL MEMBER, TACOMA-PIERCE COUNTY BOARD OF HEALTH / TACOMA CITY COUNCIL MARTY CAMPBELL, BOARD MEMBER & DEPUTY MAYOR, TACOMA-PIERCE COUNTY BOARD OF HEALTH / TACOMA CITY COUNCIL GEORGE CARGILL, VP, NW FIELD OPERATIONS, TRIWEST HEALTH CARE ALLIANCE KELVIN CEASAR, COMMUNITY IMPACT MANAGER, UNITED WAY OF PIERCE COUNTY DARCY CELLETTI, SENIOR EXECUTIVE DIRECTOR, YMCA OF PIERCE & KITSAP COUNTIES BOB ECKLUND, PRESIDENT AND CEO, YMCA OF PIERCE AND KITSAP

COUNTIES SUSAN EIDENSCHNIK, MEMBER, LEAGUE OF WOMEN VOTERS MAUREEN FACCIA, EXECUTIVE VICE-PRESIDENT, UNITED WAY OF PIERCE COUNTY STAN FLEMMING, DO, CHAIR / COUNCIL MEMBER, TACOMA-PIERCE COUNTY BOARD OF HEALTH/PIERCE COUNTY COUNCIL DAVID FLENTGE, PRESIDENT/CEO, COMMUNITY HEALTH CARE GRETCHEN HANSEN, HEALTH ADVOCATE COORDINATOR, COMPREHENSIVE HEALTH EDUCATION FOUNDATION JULIE JENSEN, PHD, CLINICIAN, HEROS OF PIERCE COUNTY - MULTICARE GOOD SAM BEHAVIORAL HEALTH, OLDER ADULT SERVICES PAT JOHNSON, BOARD MEMBER / MAYOR, TACOMA-PIERCE COUNTY BOARD OF HEALTH / CITY OF BUCKLEY SUSAN KELLER, RN, NURSE MANAGER, CLOVER PARK SCHOOL DISTRICT JEAN KINNAMAN, SUPERVISOR OF HEALTH SERVICES, PUYALLUP SCHOOL DISTRICT GREG KLEINER, CLINIC MANAGER, TACOMA MEDICAL CLINIC - SEAMAR MATTHEW LEVI, BOARD OF DIRECTORS MEMBER, UNITED WAY OF PIERCE COUNTY PAT MCCARTHY, BOARD MEMBER / PIERCE COUNTY EXECUTIVE, TACOMA-PIERCE COUNTY BOARD OF HEALTH / PIERCE COUNTY JIM MCCUNE, BOARD MEMBER / COUNCIL MEMBER, TACOMA-PIERCE COUNTY BOARD OF HEALTH / PIERCE COUNTY COUNCIL TACOMA GENERAL HOSPITALGOOD SAMARITAN GROUP A-FACILITY 1 --HOSPITALAUBURN MEDICAL CENTERALLENMORE TG.ALLENMORE.GOOD HOSPITALMARY BRIDGE CHILDREN'S HOSPITAL SAM, AUBURN, MARY BRIDGE PART V, SECTION B, LINE 6A TACOMA PIERCE COUNTY HEALTH DEPARTMENT GROUP A-FACILITY 1 --TG,ALLENMORE,GOOD SAM, AUBURN, MARY BRIDGE PART V, SECTION B, LINE 6B ADDITIONAL COPIES OF THE CHNAS AND GROUP A-FACILITY 1 --IMPLEMENTATION STRATEGIES WERE PROVIDED TO TG,ALLENMORE,GOOD VARIOUS COMMUNITY ORGANIZATIONS SAM, AUBURN, MARY BRIDGE PART V, SECTION B, LINE 7D FOR 2014, THE TOP COMMUNITY HEALTH PRIORITIES GROUP A-FACILITY 1 --FROM OUR 2013 CHNA WERE ADDRESSED PREVENTION TG,ALLENMORE,GOOD AND TREATMENT OF CHRONIC DISEASES, IMPROVING SAM, AUBURN, MARY BRIDGE PART ACCESS TO MEDICAL CARE, ADDRESSING NEEDS OF V, SECTION B, LINE 11 SPECIAL POPULATIONS (LOW-INCOME AND AGING), BEHAVIORAL HEALTH, CHILDHOOD AND ADULT OBESITY, TOBACCO PREVENTION AND CESSATION, AND CULTURAL DIVERSITY (HEALTH INEQUITIES AND COMMUNICATION NEEDS) MULTICARE TACOMA GENERAL ALLENMO GOOD SAMARITAN HOSPITAL, AND MULTICARE AUBURN MEDICAL CENTER FOCUSED THEIR ATTENTION ON ADDRESSING CARDIO VASCULAR DISEASE, CHRO NIC OBSTRUCTIVE PULMONARY DISEASE, AND TYPE 2 DIABETES FREE BLOOD PRESSURE CHECKS AND DIABETES RISK ASSESSMENTS WERE PROVIDED AT OVER 10 LARGE COMMUNITY EVENTS IN THE HOSPITALS' SERVICE AREA LAST YEAR WE ALSO PROMOTED AND REFERRED PATIENTS TO INTERNAL AND EXTERNAL CARDIAC AND DIABETES PROGRAMS AND SERVICES THAT TEACH THEM HOW TO SELF-MANAGE THEIR CONDITIONS MULTICARE ALLENMORE HOSPITAL ALSO SUCCESSFULLY IMPLEMENTED A PILOT "CHRONIC OBSTRUCTIVE PULMONARY DISEASE", (COPD), INPATIENT EDUCATION PROGRAM IN EFFORTS TO EASILY TRANSITION COPD INPATIENTS BACK INTO THE COMMUNITY AND PREVENT HOSPITAL READMISSIONS MULTICARE ALSO PARTNERED WITH COMMUNITY PARTNERS, SUCH AS THE YMCA AND THE AMERICAN HEART ASSOCIATION, TO HOST HEALTHY LIVING EVENTS IN THE COMMUNITY MULTICARE MARY BRIDGE CHILDREN'S HOSPITAL ADDRESSED ASTHMA BY OFFERING COMMUNITY-BASED ASTHMA EDUCATION CLASSES IN ENGLISH AND SPANISH AND BY REFERRING ASTHMA PATIENTS TO THE CLEAN AIR FOR KIDS ASTHMA COMMUNITY HEALTH WORKERS PROGRAM PEDIATRIC PROVIDERS REFER PARENTS TO THE MULTICARE QUITSMART TOBACCO CESSATION PROGRAM WHEN NECESSARY MULTICARE ALSO IS A BACKBONE MEMBER OF THE PUGET SOUND ASTHMA COALITION MULTICARE ADDRESSES THE GROWING PROBLEM OF CHILDHOOD AND ADULT OBESITY ON SEVERAL FRONTS WE ARE A LEAD ORGANIZATION FOR THE READY, SET, GO ' 5210 (RSG 5210) PROGRAM, A COUNTY-WIDE INITIATIVE SUPPORTED BY OTHER COMMUNITY ORGANIZATIONS THE PROGRAM'S MISSION IS TO INCREASE PHYSICAL ACTIVITY AND HEALTHY LIFESTYLES CHOICES FOR CHILDREN, YOUTH AND FAMILIES WE ARE ALSO AN ACTIVE PARTNER IN THE TACOMA-PIERCE COUNTY HEALTH DEPARTMENT COMMUNITY-WIDE, CDC-FUNDED COMMUNITY TRANSFORMATION GRANT (CTG) FROM THE CENTERS OF DISEASE CONTROL AND PREVENTION THE COMMUNITY TRANSFORMATION PARTNERSHIP (CTP) WORKS WITH FIVE COMMUNITY COALITIONS (1) HEALTHY EATING AND PHYSICAL ACTIVITY, 2) ACTIVE TRANSPORTATION, 3) TOBACCO-FREE LIVING, 4) CLINICAL AND COMMUNITY HEALTH, AND 5)HEALTHY EQUITY, AND LOCAL LEADERS THAT ARE PARTNERING TO INCREASE OPPORTUNITIES FOR PEOPLE TO MAKE HEALTHY LIVING EASIER AND IMPROVE HEALTH IN COMMUNITIES THROUGH THE HEALTHY COMMUNITIES OF PIERCE COUNTY, WE PARTNER WITH AREA AGENCIES AND HEALTH SYSTEMS TO PROVIDE EDUCATION FOR CHILDREN AND FAMILIES ON HEALTHY NUTRITION AND EXERCISE MULTICARE CENTER FOR HEALTHY LIVING ALSO OPERATES A SCHOOL-BASED SUPPLEMENTAL NUTRITION EDUCATION PROGRAM (SNAP-ED) IN THE TACOMA PUBLIC SCHOOLS AND THE HEALTHY KIDS INITIATIVE WITH THE YMCA IN PARTNERSHIP WITH THE TACOMA-PIERCE COUNTY HEALTH DEPARTMENT AND YMCA OF PIERCE AND KITSAP COUNTIES WE OFFER PIERCE COUNTY GETS FIT & HEALTHY, A MULTI-FACETED PROGRAM AIMED AT ENCOURAGING ADULTS TO MAKE HEALTHY LIFE CHOICES MULTICARE ALSO OFFERS NUTRITION CONSULTATION AND WEIGHT MANAGEMENT SERVICES TO THE COMMUNITY AND HAS INCREASED THE AMOUNT OF HEALTHY OPTIONS SERVED IN OUR CAFETERIAS AND CAFES MULTICARE HAS BEEN ADDRESSING TOBACCO USE PRIMARILY THROUGH OFFERING A TOBACCO CESSATION PROGRAM QUITSMART THE QUITSMART PROGRAM IS PROMOTED INTERNALLY AND EXTERNALLY IN THE COMMUNITY MULTICARE ALSO OFFERS TOBACCO CESSATION THERAPIES AND SUPPORT PROGRAMS FOR MULTICARE EMPLOYEES AND ALSO PARTNERS WITH THE TOBACCO-FREE ALLIANCE OF PIERCE COUNTY (TAP) TO PROMOTE TOBACCO-FREE ENVIRONMENTS AND HOLD A YEARLY COMMUNITY CONFERENCE MULTICARE CONTINUES TO SUPPORT AND ENFORCE ITS SMOKE-FREE CAMPUS POLICY BEHAVIORAL HEALTH CONCERNS ARE ALSO BEING ADDRESSED AT MULTICARE TO MAKE CARE BETTER COORDINATED AND EASIER TO ACCESS, MULTICARE HAS CONTINUED TO INTEGRATE BEHAVIORAL HEALTH SERVICES INTO THE TRADITIONAL MEDICAL CARE SETTING, INCLUDING CHEMICAL DEPENDENCY TREATMENT WE HAVE ALSO BEEN ACTIVELY ENROLLING CLIENTS FROM OUR MOBILE MENTAL HEALTH PROGRAM INTO OUR INTEGRATED MEDICAL AND BEHAVIORAL HEALTH CARE PROGRAM MULTICARE AUBURN MEDICAL CENTER BECAME OUR THIRD HOSPITAL THAT HAS IMPLEMENTED "PERIOD OF PURPLE CRYING" IN EFFORTS TO PREVENT INFANT ABUSE MULTICARE MARY BRIDGE CHILDREN'S HOSPITAL CONTINUES TO HOST THE PARENTING PARTNERSHIP PROGRAM FOR FAMILIES IN OUR COMMUNITY, IN ADDITION TO BRIDGES, A COMMUNITY PROGRAM FOR GRIEVING CHILDREN MULTICARE VALUES CULTURAL DIVERSITY AND HAS RECENTLY DEVELOPED A CULTURAL COMPETENCY COUNCIL AND PERFORMED AN INTERNAL CULTURAL COMPETENCY ASSESSMENT TO ADDRESS HEALTH INEQUITIES CULTURAL DIVERSITY HAS BEEN CITED BY THE COMMUNITY AS A COMMUNITY HEALTH NEED IN THE MOST RECENT CHNA THE CULTURAL COMPETENCY ASSESSMENT DATA WILL INFORM MULTICARE'S HEALTH EQUITY STRATEGIC PLAN THAT WILL BENEFIT ALL PATIENTS IN THE COMMUNITY TO ADDRESS ACCESS TO CARE, ANOTHER IDENTIFIED COMMUNITY HEALTH NEED, MULTICARE FUNDS, PROJECT ACCESS, A PROGRAM OF THE PIERCE COUNTY MEDICAL SOCIETY, CHI FRANCISCAN HEALTH AND MULTICARE HEALTH SYSTEM, TO PROVIDE UNINSURED PATIENTS ACCESS TO HEALTH CARE PROVIDERS MULTICARE ALSO FUNDS AND OPERATES THE TACOMA FAMILY MEDICINE CLINIC, WHICH PROVIDES A RANGE OF PRIMARY CARE AND OB/GYN MEDICAL SERVICES TO LOW INCOME INDIVIDUALS AND FAMILIES THE POLICY IS POSTED ON THE WA STATE - DEPARTMENT GROUP A-FACILITY 1 -OF HEALTH WEBSITE THE HOSPITAL'S BILLING INVOICES TG.ALLENMORE.GOOD INCLUDE REFERENCES TO WHERE AND HOW TO CONTACT SAM, AUBURN, MARY BRIDGE PART SOMEONE TO OBTAIN A COPY OF THE FINANCIAL V, SECTION B, LINE 16I ASSISTANCE POLICY GROUP A-FACILITY 5 -- MARY BRIDGE CHILDREN'S HOSPITAL PART V, SECTION B, LINE 11 GROUP A-FACILITY 5 -- MARY BRIDGE CHILDREN'S HOSPITAL PART V, SECTION B, LINE 16I HTTP //WWW MULTICARE ORG/FINANCIAL-ASSISTANCE/ FACILITY REPORTING GROUP - A PART V, SECTION B, LINE 16A WEBSITE HTTP //WWW MULTICARE ORG/FINANCIAL-ASSISTANCE/ FACILITY REPORTING GROUP - A PART V, SECTION B, LINE 16B WEBSITE HTTP //WWW MULTICARE ORG/FINANCIAL-ASSISTANCE/ FACILITY REPORTING GROUP - A PART V, SECTION B, LINE 16C WEBSITE THE HOSPITAL FACILITY'S CHNA WAS CONDUCTED WITH PART V, SECTION B, FACILITY MORE HOSPITAL FACILITIES, AS FOLLOWS TACOMA REPORTING GROUP A, LINE 6A GENERAL HOSPITALGOOD SAMARITAN HOSPITALAUBURN MEDICAL CENTERALLENMORE HOSPITALMARY BRIDGE CHILDREN'S HOSPITAL

Schedule H (Form 990) 2014

Schedule H	(Form	990	2014
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Part V	Facility	Information	(continued

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities	s did the organization o _l	perate during the tax year?	30
Name and address		Type of Facility (describe)	
1 Se	e Additional Data Table		
2			
3			
4			
5			
6			
7			
8			
9			
10			

Schedule H (Form 990) 2014

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PARI I, LINE /	THE AMOUNTS ARE CALCULATED BASED ON A COST-TO-CHARGE RATIO WHICH WAS CALCULATED BASED ON WORKSHEET 2 OF THE SCHEDULE H INSTRUCTIONS

Form and Line Reference	Explanation
	THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN THIS COLUMN IS \$ 114,590,660

ART II, COMMUNITY BUILDING	MULTICARE HEALTH SYSTEM PARTICIPATES IN A WIDE VARIETY OF COMMUNITY BUILDING
CTIVITIES	ACTIVITIES WHICH PROMOTE THE HEALTH OF THE COMMUNITIES WE SERVE THESE
CTIVITIES	INCLUDE -TACOMA TRAUMA TRUST IS A COLLABORATION OF MULTICARE, FRANCISCAN
	HEALTH SYSTEM AND MADIGAN ARMY MEDICAL CENTER TO PROVIDE TRAUMA CARE TO
	THE SOUTH PUGET SOUND REGION,-FALLS PREVENTION PROGRAM FOR THE ELDERLY,-
	SEXUAL ASSAULT PREVENTION PROGRAM AND THE FORENSIC NURSE EXAMINER PROGRAM
	PROVIDING CARE TO ADULT VICTIMS OF SEXUAL ASSAULT, BEHAVIORAL HEALTH CRISIS
	INTERVENTION PROGRAM, -MARY BRIDGE CENTER FOR CHILDHOOD SAFETY AND THE MARY
	BRIDGE CHILDREN'S ADVOCACY CENTER, -BRIDGES A CENTER FOR GRIEVING CHILDREN,-
	HOME HEALTH, HOSPICE AND PALLIATIVE CARE SERVICES,-GRIEF AND LOSS SERVICES,-
	FAMILY CAMP ERIN FOR CHILDREN SUFFERING LOSSES OF FAMILY MEMBERS,-CANCER
	CAMP FOR CHILDREN WITH CANCER, -WOMEN, INFANT AND CHILDREN (WIC) PROGRAM, -
	SAFE KIDS,-SAFE SHORES,-CENTER FOR HEALTHY LIVING NUTRITION AND FITNESS
	EDUCATION, WEIGHT MANAGEMENT, TOBACCO CESSATION AND COMMUNITY HEALTH
	IMPROVEMENT PROGRAMS,-PUGET SOUND ASTHMA COALITION,-DIABETES SERVICES,-
	CONSULTING NURSE TELEPHONE SERVICE,-CHRONIC DISEASE MANAGEMENT SUPPORT
	GROUPS,-WORKFORCE DEVELOPMENT PARTNERSHIPS WITH THE PIERCE COUNTY
	WORKFORCE DEVELOPMENT COUNCIL AND THE PIERCE COUNTY HEALTH CAREERS
	COUNCIL TO PREPARE PEOPLE FOR HEALTH CARE CAREERS, -PARTNERSHIPS WITH AREA
	COLLEGE NURSING PROGRAMS AND A NURSE RESIDENCY PROGRAM,-FREE SPORTS
	PHYSICALS FOR THE STUDENTS AT FIRST CREEK MIDDLE SCHOOL AND LINCOLN HIGH
	SCHOOL,- READY, SET, GO 5-2-1-0, A COMMUNITY-WIDE PUBLIC-PRIVATE PARTNERSHIP
	INITIATIVE TO PROMOTE HEALTHY LIFESTYLES FOR CHILDREN, YOUTH AND FAMILIES,-
	SIBLING SUPPORT PROJECT TO BENEFIT SIBLINGS OF CHILDREN WITH SPECIAL
	HEALTHCARE NEEDS,-SCHOLARSHIPS FOR PARENT EDUCATION,-ASSISTIVE TECHNOLOGY
	PROGRAM- PROVIDING ADAPTATIONS TO THE ENVIRONMENT TO IMPROVE
	INDEPENDENCE,-"HOST SITE FOR PARENTS NIGHT OUT" FOR PARENTS WITH CHILDREN
	WITH SPECIAL NEEDS,-SIGN LANGUAGE CLASSES THROUGH PIERCE COUNTY LIBRARY

PART III, LINE 4	1 FOOTNOTES THE FOOTNOTE ON PAGE 12 OF THE AUDITED FINANCIAL STATEMENTS
,	DESCRIBES THE PROVISION FOR BAD DEBT AND THE ALLOWANCE FOR DOUBTFUL
	ACCOUNTS 2 COSTING METHODOLOGY THE RATIO OF PATIENT CARE COST TO CHARGES
	IS APPLIED TO THE BAD DEBT ATTRIBUTABLE TO PATIENT ACCOUNTS TO CALCULATE THE
	ESTIMATED COST OF BAD DEBT ATTRIBUTABLE TO PATIENT ACCOUNTS THAT IS
	REPORTED ON LINE 2 DISCOUNTS AND PAYMENTS ON PATIENT ACCOUNTS ARE
	RECORDED AS AN ADJUSTMENT TO REVENUE, NOT BAD DEBT EXPENSE 3-4 RATIONALE
	FOR BAD DEBT AMOUNT ATTRIBUTABLE TO COMMUNITY BENEFIT IT IS OUR BELIEF THAT
	\$2,631,000 OF BAD DEBT SHOULD BE INCLUDED AS COMMUNITY BENEFIT AS A TAX-
	EXEMPT HOSPITAL WE MUST PROVIDE NECESSARY SERVICES REGARDLESS OF THE
	PATIENT'S ABILITY TO PAY FOR THE SERVICES PROVIDED AS A NOT-FOR-PROFIT,
	PATIENT CARE IS PROVIDED TO ALL, REGARDLESS OF THE ABILITY TO PAY FOR THAT
	CARE MAKING QUALITY PATIENT CARE AVAILABLE TO ALL IN OUR COMMUNITY,
	REGARDLESS OF THEIR ECONOMIC MEANS, QUALIFIES BAD DEBTS AS A COMMUNITY
	BENEFIT AS PART OF OUR COMMUNITY NEEDS ASSESSMENT, WE STUDIED THE INCOME
	CHARACTERISTICS OF THE UNINSURED POPULATION IN OUR COMMUNITY AS PART OF
	THIS STUDY, WE ALSO LOOKED AT WHAT PORTION OF UNINSURED INDIVIDUALS IN THE
	HOSPITAL'S SERVICE AREA WOULD BE ELIGIBLE FOR THE HOSPITAL'S FINANCIAL
	ASSISTANCE POLICY WE APPLIED THIS PERCENTAGE TO OUR TOTAL AMOUNT OF BAD
	DEBT EXPENSE RECORDED TO ESTIMATE THE PORTION OF SELF-PAY BAD DEBT THAT WAS
	REASONABLY ATTRIBUTABLE TO INDIVIDUALS ELIGIBLE FOR THE HOSPITAL'S FINANCIAL
	ASSISTANCE POLICY BUT NOT PREVIOUSLY RECORDED AS SUCH WE SUBTRACTED THE
	ACTUAL AMOUNT OF FINANCIAL ASSISTANCE RECORDED FROM THIS CALCULATED FIGURE
	THE RESULT IS OUR ESTIMATE OF THE AMOUNT THAT SHOULD BE CONSIDERED
	COMMUNITY BENEFIT COST AND IS ENTERED ON PART III, LINE 3

Form and Line Reference	Explanation
PART III, LINE 8	COSTING METHODOLOGY THE SOURCE USED TO CALCULATE THE MEDICARE ALLOWABLE COSTS FOR TACOMA GENERAL, ALLENMORE, GOOD SAMARITAN AND AUBURN HOSPITALS WAS THE 2014 MEDICARE COST REPORT SINCE MARY BRIDGE CHILDREN'S HOSPITAL FILES A LOW MEDICARE UTILIZATION COST REPORT, THE PROVIDER STATISTICAL AND REIMBURSEMENT SYSTEM REPORT (PS&R) WAS USED THE COST TO CHARGE RATIO, AS CALCULATED FROM THE INCOME STATEMENT, WAS APPLIED TO THE PS&R GROSS MEDICARE CHARGES TO CALCULATE THE MEDICARE ALLOWABLE COSTS REPORTED ON LINE 6 MARY BRIDGE COSTS REPRESENT LESS THAT 0 1% OF THE TOTAL MEDICARE SHORTFALL TREATED AS COMMUNITY BENEFIT THE HOSPITAL BELIEVES THAT ALL OF THE \$42 3 MILLION SHORTFALL SHOULD BE CONSIDERED AS COMMUNITY BENEFIT THE IRS COMMUNITY BENEFIT STANDARD INCLUDES THE PROVISION OF CARE TO THE ELDERLY AND MEDICARE PATIENTS MEDICARE SHORTFALLS MUST BE ABSORBED BY THE HOSPITAL IN ORDER TO CONTINUE TREATING THE ELDERLY IN OUR COMMUNITY THIS YEAR, MEDICARE ACCOUNTED FOR 31 40% OF HOSPITAL REVENUES THE HOSPITAL PROVIDES CARE REGARDLESS OF THIS SHORTFALL AND THEREBY RELIEVES THE FEDERAL GOVERNMENT OF THE BURDEN OF PAYING THE FULL COST FOR MEDICARE BENEFICIARIES

Form and Line Reference	Explanation
PART III, LINE 9B	"MULTICARE'S DEBT COLLECTION POLICY STATES THAT "MHS WILL ALSO CLEARLY
ART III, LINE 3B	COMMUNICATE TO PATIENTS AND APPLICABLE PARTIES THE VARIOUS ASSISTANCE
	PROGRAMS MHS OFFERS BASED ON THE SITE OF SERVICE " IF THE PATIENT FOLLOWS
	THROUGH WITH THE APPLICABLE ASSISTANCE APPOINTMENTS, I E , MEETING WITH
	MEDICAID OR COUNTY AGENCIES TO COMPLETE THE NECESSARY APPLICATION PROCESS,
	MULTICARE WILL NOT SEND THE ACCOUNT TO A BAD DEBT COLLECTION AGENCY THERE
	ARE CIRCUMSTANCES WHERE A PATIENT DOES NOT RESPOND TO MULTICARE'S BILLING
	STATEMENTS AND IS SENT TO COLLECTIONS AT THIS POINT, WHEN THEY ARE IN
	COLLECTIONS, IF THEY REQUEST FINANCIAL ASSISTANCE AND MEET CRITERIA UNDER THE
	FINANCIAL ASSISTANCE POLICY'S FEDERAL POVERTY GUIDELINES (FPG), GARNISHMENT
	OF WAGES WILL NOT BE PURSUED

Form and Line Reference	Explanation
INFORMATION	THE HOSPITAL FACILITIES PRIMARY WEBSITE ADDRESSES ARE 1 TACOMA GENERAL HOSPITALWWW MULTICARE ORG/TACOMA-GENERAL-HOSPITAL/2 GOOD SAMARITAN HOSPITALWWW MULTICARE ORG/GOOD-SAMARITAN-HOSPITAL/3 AUBURN MEDICAL CENTERWWW MULTICARE ORG/AUBURN-MEDICAL-CENTER/4 ALLENMORE HOSPITALWWW MULTICARE ORG/ALLENMORE-HOSPITAL/5 MARY BRIDGE CHILDREN'S HOSPITALWWW MULTICARE ORG/MARY-BRIDGE-HOSPITAL/

Total and Line Reference	Explanation
PART VI, LINE 2	MULTICARE WORKS COLLABORATIVELY WITH REGIONAL AGENCIES AND ORGANIZATIONS
•	TO IDENTIFY THE HEALTH CARE NEEDS OF THE COMMUNITIES WE SERVE AND TO DEVELOP
	PROGRAMS AND SERVICES TO MEET THOSE NEEDS COMMUNITY PARTNERS INCLUDE THE
	TACOMA-PIERCE COUNTY HEALTH DEPARTMENT, THE PIERCE COUNTY MEDICAL SOCIETY,
	THE UNITED WAY OF PIERCE COUNTY, YMCA OF PIERCE AND KITSAP COUNTIES, THE CITY
	OFTACOMA, THE TACOMA PUBLIC SCHOOL DISTRICT, AND MANY OTHERS WE UTILIZE THE
	DATA FROM OUR COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA), THE HEALTH
	DEPARTMENT'S COMMUNITY HEALTH ASSESSMENT (CHA), AS WELL AS FEDERAL DATA TO
	DETERMINE THE MOST PRESSING HEALTH CARE NEEDS FOR OUR SERVICE AREAS WE
	PROVIDE FINANCIAL SUPPORT FOR THE COUNTY'S SAFETY NET PROVIDER AND THE
	COMMUNITY HEALTH CARE CLINIC NETWORK IN ADDITION, MULTICARE FUNDED AND
	OPERATED THE COMMUNITY MEDICAL CARE CLINIC FOR CHILDREN AT MARY BRIDGE
	CHILDREN'S HOSPITAL AND HEALTH CENTER AND THE TACOMA FAMILY MEDICINE CLINIC
	AND EAST PIERCE FAMILY PRACTICE RESIDENCY PROGRAM WHICH PROVIDE A RANGE OF
	PRIMARY CARE AND OB/GYN MEDICAL SERVICES TO LOW-INCOME INDIVIDUALS AND
	FAMILIES FOR THE EAST PIERCE COUNTY COMMUNITY GOOD SAMARITAN HOSPITAL
	EXPANDED THE CARE TRANSITIONS PROGRAM TO ASSIST IN THE TRANSITION OF
	CHRONICALLY ILL PATIENTS BACK TO THE COMMUNITY AFTER THEIR HOSPITAL STAY
	PATIENTS HAVE 24 HOURS A DAY ACCESS TO MYCHART, AN ELECTRONIC PATIENT HEALTH
	RECORD SYSTEM, WHERE THEY CAN VIEW THEIR MEDICAL RECORDS, TEST RESULTS,
	UPCOMING APPOINTMENTS, ETC THEY ARE ALSO ABLE TO COMMUNICATE DIRECTLY WITH
	THEIR HEALTH CARE PROVIDER AND MAKE AN APPOINTMENT WITH A PROVIDER AT A
	CLINIC LOCATED CLOSE TO THEIR HOME COMMUNITY-BASED MULTICARE SERVICES
	INCLUDE NUTRITION CONSULTATION, WEIGHT MANAGEMENT, SPORTS NUTRITION,
	COMMUNITY OUTREACH, QUITSMART TOBACCO CESSATION PROGRAM, IMMUNIZATION
	CLINICS, ADULT DAY HEALTH, PARENT PARTNERSHIP PROGRAMS FOR FAMILIES AT RISK,
	WIC, MOBILE MENTAL HEALTH OUTREACH SERVICES, PERINATAL OUTREACH SERVICES,
	SUPPORT GROUP FOR LGBTQ YOUTH, SENIOR WELLNESS AND CORPORATE WELLNESS
	PROGRAMS MULTICARE EMPLOYEES PARTICIPATE IN A WIDE VARIETY OF VOLUNTEER
	PROGRAMS IN THE COMMUNITY, INCLUDING THE AMERICAN RED CROSS, THE PIERCE
	COUNTY DIABETES COALITION, UNITED WAY, AMERICAN HEART ASSOCIATION, MARCH OF
	DIMES, COMMUNITIES IN SCHOOLS, HABITAT FOR HUMANITY, SAFE STREETS COALITION,
	THE YWCA, WHICH OPERATES A DOMESTIC VIOLENCE SHELTER FOR WOMEN AND
	CHILDREN, THE AMERICAN CANCER SOCIETY AND MANY OTHER
	ORGANIZATIONS MULTICARE VALUES CULTURAL DIVERSITY WE DELIVER EQUITABLE
	CARE TO ALL PATIENTS, REGARDLESS OF ETHNICITY, RACE, DISABILITY, OR
	SOCIOECONOMIC STATUS BECAUSE LANGUAGE CAN SERVE AS A BARRIER FOR SOME
	PEOPLE TO ACCESS HEALTH CARE SERVICES, WE PROVIDE INTERPRETERS FOR A LARGE
	NUMBER OF FOREIGN LANGUAGES, AS WELL AS A TELECOMMUNICATIONS DEVICE TO HELP
	HEARING IMPAIRED PATIENTS IN ADDITION, MANY PATIENT MATERIALS ARE AVAILABLE
	· ·
	IN MULTIPLE LANGUAGES WE CONTINUALLY ASSESS LANGUAGE AND COMMUNICATION NEEDS FREE HEALTH SCREENINGS AND RESOURCES AND YOUTH SPORTS PHYSICALS ARE
	PROVIDED IN THE COMMUNITY, TARGETING LOW-INCOME, UNDERSERVED POPULATIONS

Form and Line Reference	Explanation
PART VI, LINE 3	FINANCIAL ASSISTANCE INFORMATION IS PROVIDED IN A VARIETY OF WAYS FINANCIAL AID INFORMATION IS POSTED ON THE MULTICARE ORG EXTERNAL WEBSITE PRE-SERVICE CENTER STAFF STARTS CONVERSATIONS WITH PATIENTS ABOUT THEIR POTENTIAL FINANCIAL RESPONSIBILITY AND SHARE PAYMENT OPTIONS INCLUDING FINANCIAL ASSISTANCE INFORMATION WITH THE PATIENT DURING THIS INITIAL PHONE CALL AT THE TIME OF REGISTRATION (WHETHER PRE-REGISTERED OR NOT), PATIENTS ARE NOTIFIED ABOUT THEIR INSURANCE COVERAGE AND FINANCIAL LIABILITIES FINANCIAL COUNSELORS ARE AVAILABLE IF A NEED IS IDENTIFIED IF A PATIENT DOES NOT HAVE INSURANCE, MULTICARE WORKS WITH PATIENTS TO VERIFY POTENTIAL STATE/FEDERAL ELIGIBILITY OR ROUTE THEM TO FINANCIAL AID IF APPROPRIATE FINANCIAL AID APPLICATIONS ARE HANDED OUT AT ALL SERVICE LOCATIONS UPON REQUEST OR WHEN A NEED IS IDENTIFIED BY STAFF PATIENTS ARE ALSO GIVEN AN INFORMATIONAL BILLING HANDOUT AT REGISTRATION/ADMISSION WITH INFORMATION TO CONTACT FINANCIAL COUNSELORS IF THEY MAY HAVE DIFFICULTY PAYING THEIR HOSPITAL BILL

PART VI, LINE 4	MULTICARE HEALTH SYSTEM'S PRIMARY SERVICE AREA IS DEFINED AS PIERCE COUNTY
ART VI, LINE 4	WHICH INCLUDES TACOMA, PUYALLUP, UNIVERSITY PLACE, LAKEWOOD, PARKLAND AND
	GIG HARBOR SECONDARY SERVICE AREA IS DEFINED AS SOUTH KING COUNTY AND
	INCLUDES THE CITIES OF FEDERAL WAY, AUBURN, ENUMCLAW, COVINGTON AND KENT THE
	PRIMARY SERVICE AREA MULTICARE SERVES IS A MIX OF BOTH URBAN AND SUBURBAN
	COMMUNITIES THE POPULATION OF PIERCE COUNTY IS APPROXIMATELY 820,000
	(819.701 TO BE EXACT) INDIVIDUALS A MAJOR MILITARY INSTALLATION -JOINT BASE
	LEWIS MCCHORD- IS LOCATED IN PIERCE COUNTY AND AS A RESULT, MULTICARE
	PROVIDES HEALTH CARE SERVICES TO A LARGE NUMBER OF ACTIVE AND RETIRED
	MILITARY PERSONNEL THE MEDIAN AGE IN PIERCE COUNTY IS 38 5 YEARS OLD SEVENTY-
	TWO PERCENT OF THE POPULATION IN PIERCE COUNTY IS OVER THE AGE OF TWENTY-ONE
	YEARS OLD APPROXIMATELY 73% OF PIERCE COUNTY'S POPULATION IS CAUCASIAN, 7%
	IS AFRICAN-AMERICAN, 6% IS ASIAN, 1% IS NATIVE-AMERICAN, 1% IS PACIFIC
	ISLANDER, AND 11% IS SOME OTHER RACE OR TWO OR MORE RACES OUT OF THIS
	POPULATION, 10% ARE OF HISPANIC ORIGIN THE MEDIAN HOUSEHOLD INCOME FOR
	MULTICARE HEALTH SYSTEM'S PRIMARY SERVICE AREA IS \$55,970 AND FOR THE
	SECONDARY SERVICE AREA IS \$64,734 BASED ON THE 2010 WASHINGTON STATE
	POPULATION SURVEY, APPROXIMATELY 94,313 INDIVIDUALS IN PIERCE COUNTY
	(MULTICARE'S MAIN SERVICE AREA) ARE UNINSURED OVER 10 PERCENT OF INDIVIDUALS
	IN MULTICARE'S SERVICE AREA ARE LIVING BELOW THE POVERTY LEVEL MULTICARE
	HEALTH SYSTEM EMPLOYS THE LARGEST NUMBER OF PRIMARY AND SPECIALTY PROVIDERS
	IN THE REGION, OPERATES 1,130 BEDS, SEVERAL OUTPATIENT SURGICAL SITES AND
	OTHER URGENT CARE, PRIMARY CARE AND MULTISPECIALTY CLINICS MULTICARE HEALTH
	SYSTEM PROVIDES SERVICES DESIGNED TO MEET THE SPECIFIC HEALTHCARE
	REQUIREMENTS OF THE POPULATION, WITH A COMPREHENSIVE ARRAY OF INPATIENT AND
	OUTPATIENT PROGRAMS MADE AVAILABLE IN CONJUNCTION WITH THE RESOURCES OF
	OTHER COMMUNITY HEALTH PROVIDERS

Form and Line Reference	Explanation
PART VI, LINE 5	MULTICARE HEALTH SYSTEM PARTICIPATES IN A WIDE VARIETY OF COMMUNITY BUILDING ACTIVITIES WHICH PROMOTE THE HEALTH OF THE COMMUNITIES WE SERVE THESE INCLUDE - TACOMA TRAUMA TRUST IS A COLLABORATION OF MULTICARE, FRANCISCAN HEALTH SYSTEM AND MADIGAN ARMY MEDICAL CENTER TO PROVIDE TRAUMA CARE TO THE SOUTH PUGET SOUND REGION, -FALLS PREVENTION PROGRAM FOR THE ELDERLY, - SEXUAL ASSAULT PREVENTION PROGRAM AND THE FORENSIC NURSE EXAMINER PROGRAM, PROVIDING CARE TO ADULT VICTIMS OF SEXUAL ASSAULT, -BEHAVIORAL HEALTH CRISIS INTERVENTION PROGRAM, -MARY BRIDGE CENTER FOR CHILDHOOD SAFETY AND THE MARY BRIDGE CHILDREN'S ADVOCACY CENTER, -BRIDGES A CENTER FOR GRIEVING CHILDREN, -HOME HEALTH, HOSPICE AND PALLIATIVE CARE SERVICES, -GRIEF AND LOSS SERVICES, -FAMILY CAMP ERIN FOR CHILDREN SUFFERING LOSSSES OF FAMILY MEMBERS, -CANCER CAMP FOR CHILDREN WITH CANCER, -WOMEN, INFANT AND CHILDREN (WIC) PROGRAM, -SAFE KIDS, -SAFE SHORES, -CENTER FOR HEALTHY LIVING NUTRITION AND FITNESS EDUCATION, WEIGHT MANAGEMENT, TOBACCO CESSATION AND COMMUNITY HEALTH IMPROVEMENT PROGRAMS, -PUGET SOUND ASTHMA COALITION, -DIABETES SERVICES, -CONSULTING NURSE TELEPHONE SERVICE, -CHRONIC DISEASE MANAGEMENT SUPPORT GROUPS, -WORKFORCE DEVELOPMENT PARTNERSHIPS WITH THE PIERCE COUNTY WORKFORCE DEVELOPMENT PARTNERSHIPS WITH THE PIERCE COUNTY WORKFORCE DEVELOPMENT COUNCIL AND THE PIERCE COUNTY HEALTH CAREERS COUNCIL TO PREPARE PEOPLE FOR HEALTH CARE CAREERS, -PATNERSHIPS WITH AREA COLLEGE NURSING PROGRAMS AND A NURSE RESIDENCY PROGRAM, -FREE SPORTS PHYSICALS FOR THE STUDENTS AT FIRST CREEK MIDDLE SCHOOL AND LINCOLN HIGH SCHOOL, READY, SET, GOI 5-2-1-0, A COMMUNITY-WIDE PUBLIC -PRIVATE PARTNERSHIP INITIATIVE TO PROMOTE HEALTHY LIFESTYLES FOR CHILDREN, YOUTH AND FAMILIES, -SIBLING SUPPORT PROJECT TO BENEFIT SIBLINGS OF CHILDREN WITH SPECIAL HEALTHY LIFESTYLES FOR CHILDREN, WOTH AND FAMILIES, -SIBLING SUPPORT PROJECT TO BENEFIT SIBLINGS OF CHILDREN WITH SPECIAL HEALTHY LIFESTYLES FOR CHILDREN WITH SPECIAL NEALTHY LIFESTYLES FOR CHILDREN WITH SPECIAL NEALTHY LIFES
	MEDICAL & SURGICAL PROGRAM, COMMUNITIES IN SCHOOLS, MULTICARE GOOD SAMARITAN READERS, FAMILY BIRTH CENTER LACTATION SUPPORT SERVICES, TEEN PARENT RESOURCE CENTER, MOM AND BABY SUPPORT CLASS, FAMILY BIRTH CENTER CLASSES, -MOBILE HEALTH SERVICES, PALLIATIVE CARE, PHYSICAL MEDICINE & REHABILITATION, VOLUNTEER SERVICES

Form and Line Reference	Explanation
PART VI, LINE 6	MULTICARE HEALTH SYSTEM ("MULTICARE") IS A WASHINGTON NOT-FOR-PROFIT CORPORATION, AND ORGANIZED AS A TAX-EXEMPT ENTITY UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE OF 1986 MULTICARE HAS FOUR AFFILIATED FOUNDATIONS MARY BRIDGE CHILDREN'S FOUNDATION, MULTICARE HEALTH FOUNDATION, GOOD SAMARITAN FOUNDATION AND MULTICARE SOUTH KING HEALTH FOUNDATION, ALL WASHINGTON NONPROFIT CORPORATIONS MULTICARE IS ALSO THE SOLE SHAREHOLDER OF MEDIS CORPORATION, A WASHINGTON FOR-PROFIT CORPORATION, SOLE MEMBER OF MULTICARE CONNECTED CARE, LLC, AN ACCOUNTABLE CARE ORGANIZATION AND MANAGING PARTNER OF MULTICARE CONSULTING SERVICES, LLC, A FOR-PROFIT PARTNERSHIP SPECIALIZED IN CONSULTING MULTICARE HEALTH SYSTEM HAS FIVE ACUTE-CARE HOSPITALS INCLUDING LEVEL II ADULT AND PEDIATRIC TRAUMA CENTERS, THE REGION'S ONLY LEVEL IV NEONATAL INTENSIVE CARE UNIT, THE REGION'S ONLY LEVEL I TRAUMA REHABILITATION CENTER, AN INTERNATIONALLY RENOWNED THERAPY UNIT FOR CHILDREN WITH SPECIAL NEEDS, AND SOUTHWEST WASHINGTON'S ONLY CHILDREN'S HOSPITAL MULTICARE'S FIVE HOSPITALS SERVE INDIVIDUALS OF ALL AGES MARY BRIDGE CHILDREN'S HOSPITAL AND HEALTH CENTER SERVES THE PEDIATRIC NEEDS OF THE COMMUNITY, TACOMA GENERAL HOSPITAL HAVE SPECIALTY SERVICES THAT FOCUS ON ADULT POPULATIONS AND ALLENMORE HOSPITAL HAVE SPECIALTY SERVICES THAT FOCUS ON ADULT POPULATIONS AND ALLENMORE HOSPITAL HAVE SPECIALTY SERVICES THAT FOCUS ON ADULT POPULATIONS AND ALLENMORE HOSPITAL HAVE SPECIALTY SERVICES THAT FOCUS ON ADULT POPULATIONS AND ALLENMORE HOSPITAL HAVE SPECIALTY SERVICES THAT FOCUS ON ADULT POPULATIONS AND ALLENMORE HOSPITAL HAVE SPECIALTY SERVICES THAT FOCUS ON ADULT POPULATIONS AND ALLENMORE HOSPITAL HAVE SPECIALTY SERVICES TO IMPROVE ACCESS TO HEALTHCARE MULTICARE HEALTH SYSTEM IS GOVERNED BY A COMMUNITY-BASED BOARD OF DIRECTORS EACH OF THE FOUNDATION BOARDS ARE ALSO GOVERNED BY COMMUNITY-BASED BOARD OF DIRECTORS AS WELL

Form and Line Reference	Explanation
PART VI, LINE 7, REPORTS FILED WITH STATES	WA

Software ID: Software Version:

EIN: 91-1352172

Name: MULTICARE HEALTH SYSTEM

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

e and address	Type of Facility (describe)
COVINGTON AMBULATORY SURGERY CENTER &UCC 17700 SE 272ND STREET COVINGTON,WA 98042	OP SURGERY, RX, LAB, URGENT CARE
AUBURN LAB 735 12TH STREET SE AUBURN,WA 98002	OP SURGERY, RX, LAB, URGENT CARE
KENT LAB 222 STATE AVE NORTH KENT, WA 98031	OP SURGERY, RX, LAB, URGENT CARE
CEDAR MEDICAL LAB 1901 SOUTH CEDAR STREET SUITE B5 TACOMA,WA 98405	OP SURGERY, RX, LAB, URGENT CARE
GIG HARBOR MEDICAL PARK & UCC 4545 POINT FOSDICK DRIVE GIG HARBOR, WA 98335	OP SURGERY, RX, LAB, URGENT CARE
AUBURN IMAGING & URGENT CARE CENTER 202 CROSS STREET SE AUBURN,WA 98001	OP SURGERY, RX, LAB, URGENT CARE
AUBURN VASCULAR LAB 202 N DIVISION ST SUITE 300-301 AUBURN,WA 98001	OP SURGERY, RX, LAB, URGENT CARE
TACOMA FAMILY MEDICINE 521 MARTIN LUTHER KING JR WAY TACOMA,WA 98405	OP SURGERY, RX, LAB, URGENT CARE
OBSTETRICS ACCESS CLINIC 522 MARTIN LUTHER KING JR WAY TACOMA,WA 98405	OP SURGERY, RX, LAB, URGENT CARE
MULTICARE OBGYN ASSOCIATES 523 MARTIN LUTHER KING JR WAY TACOMA,WA 98405	OP SURGERY, RX, LAB, URGENT CARE
PODIATRY CLINIC 524 MARTIN LUTHER KING JR WAY TACOMA,WA 98405	OP SURGERY, RX, LAB, URGENT CARE
MATERNAL FETAL MEDICINE 524 MARTIN LUTHER KING JR WAY TACOMA,WA 98405	OP SURGERY, RX, LAB, URGENT CARE
SILVERDALE CLINIC 1780 NW MYRTLE RD SUITE G220 SILVERDALE,WA 98383	OP SURGERY, RX, LAB, URGENT CARE
OLYMPIA CLINIC 200 LILLY ROAD NE BUILDING C OLYMPIA,WA 98506	OP SURGERY, RX, LAB, URGENT CARE
PUYALLUP CLINIC 1803 SOUTH MERIDIAN SUITE B PUYALLUP,WA 98371	OP SURGERY, RX, LAB, URGENT CARE

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

and address	Type of Facility (describe)
HILDREN'S THERAPY UNIT 02 15TH AVE SE UYALLUP, WA 98372	OP SURGERY, RX, LAB, URGENT CARE
IEALTH RESOURCE CENTER 622 S MERIDIAN UYALLUP, WA 98372	OP SURGERY, RX, LAB, URGENT CARE
ARDIAC REHABILITATION CENTER 6515 MERIDIAN E SUITE 200B UYALLUP, WA 98372	OP SURGERY, RX, LAB, URGENT CARE
ET-CT CLINIC 00 15TH AVE SE UYALLUP, WA 98372	OP SURGERY, RX, LAB, URGENT CARE
ULTICARE REGIONAL CANCER CENTER AUBURN 21 N DIVISION ST STE 100 UBURN,WA 98001	OP SURGERY, RX, LAB, URGENT CARE
1ARY BRIDGE WOMAN'S & CHILDREN'S CLINIC 504 12TH AVE NW DLYMPIA,WA 98506	OP SURGERY, RX, LAB, URGENT CARE
MULTICARE ORTHO&SPORTS MEDICINE MOUNTAIN 550 S UNION AVE STE 210 ACOMA,WA 98405	OP SURGERY, RX, LAB, URGENT CARE
VESTGATE MULTICARE CLINIC & URGENT CARE 209 N PEARL ST STE 100 ACOMA, WA 98406	OP SURGERY, RX, LAB, URGENT CARE
1ULTICARE FEDERAL WAY URGENT CARE 413 S 348TH ST BLDG L EDERAL WAY,WA 98003	OP SURGERY, RX, LAB, URGENT CARE
MULTICARE KENT URGENT CARE 22 STATE AVE N ENT, WA 98030	OP SURGERY, RX, LAB, URGENT CARE
MULTICARE LAKEWOOD URGENT CARE 1700 100TH ST SW AKEWOOD,WA 98499	OP SURGERY, RX, LAB, URGENT CARE
MULTICARE SPANAWAY URGENT CARE 25 176TH ST S SPANAWAY,WA 98387	OP SURGERY, RX, LAB, URGENT CARE
MULTICARE UNIVERSITY PLACE URGENT CARE 310 BRIDGEPORT WAY W INIVERSITY PLACE,WA 98466	OP SURGERY, RX, LAB, URGENT CARE
1ARY BRIDGE PEDIATRIC UC-GIG HARBOR 545 PT FOSDICK DR NW GIG HARBOR,WA 98335	OP SURGERY, RX, LAB, URGENT CARE
MARY BRIDGE PEDIATRIC UC-OLYMPIA B504 12TH AVENUE NE DLYMPIA,WA 98506	OP SURGERY, RX, LAB, URGENT CARE

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Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493316028415

Open to Public **Inspection**

Name of the organization	•	Em	ployer identification number
MULTICARE HEALTH SYSTEM		91	-1352172
Part I General Information on Grants and	l Assistance		

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and

the selection criteria used Describe in Part IV the or	_						✓ Yes
	ner Assistance to V, line 21, for any r					janization answered space is needed.	"Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC section If applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance

or government				assistance	(book, FMV , appraisal, other)	
(1) MARY BRIDGE CHILDREN'S FOUNDATION PO BOX 5299 TACOMA,WA 98415	94-3030039	501(C)(3)	3,368,043	0		ASSISTANCE FOR OPERATING EXPENSES
(2) MULTICARE HEALTH FOUNDATION PO BOX 5299 TACOMA, WA 98415	91-1514257	501(C)(3)	1,807,753	0		ASSISTANCE FOR OPERATING EXPENSES
(3) GOOD SAMARITAN FOUNDATION PO BOX 5299 TACOMA,WA 98415	91-2004312	501(C)(3)	1,488,581	0		ASSISTANCE FOR OPERATING EXPENSES

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	3
3	Enter total number of other organizations listed in the line 1 table	0

Schedule I	(Form 990) 2014
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Ir	nformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
	MULTICARE HEALTH SYSTEM MAINTAINS SEPARATE GENERAL LEDGER ACCOUNTS FOR THE AMOUNTS FUNDED TO RELATED ORGANIZATIONS

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DLN: 93493316028415

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization MULTICARE HEALTH SYSTEM

Employer identification number

91-1352172

			91-1332172			
Pa	rt I Questions Regarding Compensati	on				
					Yes	No
1a	Check the appropriate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form ride any relevant information regarding these items			
	First-class or charter travel	<u> </u>	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses			1b	Yes	
2	Did the organization require substantiation prior to directors, trustees, officers, including the CEO/Ex			2	Yes	
3	Indicate which, if any, of the following the filing orgorganization's CEO/Executive Director Check all used by a related organization to establish compe	that apply				
	▼ Compensation committee	<u> </u>	Written employment contract			
	✓ Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	<u> </u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization), Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contro	ol paymen	it?	4a	Yes	
b	Participate in, or receive payment from, a supplem	nental non	qualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-	-based co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and					
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organiz	zations mı	ust complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section compensation contingent on the revenues of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		No
Ь	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a	Yes	
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII	, paid or a	occured pursuant to a contract that was			
	subject to the initial contract exception described		tions section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow t section $53\ 4958-6(c)$?	the rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in	
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990	
See Additional Data Table								

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Provide the information, explanation Also complete this part for any addi	ı, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II tional information
Return Reference	Explanation
PART I, LINE 1A	LINE 1A - WILLIAM ROBERTSON'S, CEO, RELOCATION PAYMENTS WERE GROSSED UP FOR TAX LINE 1A - THE EXECUTIVE BENEFIT ALLOWANCE IS A DISCRETIONARY SPENDING ACCOUNT AND THERE ARE NO RESTRICTIONS AS TO HOW THE FUNDS ARE TO BE SPENT ALL VICE-PRESIDENTS, SR VICE-PRESIDENTS AND OFFICERS, A TOTAL OF 9 REPORTED PEOPLE, RECEIVED EXECUTIVE BENEFIT ALLOWANCE IN 2014 THE PHYSICIANS ARE OFFERED A SIMILAR BENEFIT ALLOWANCE BUT THE AMOUNT IS CAPPED AT \$15,815 04 IN 2014 5 REPORTED PHYSICIANS WERE PAID BENEFIT ALLOWANCE THEY CAN CHOOSE TO AUGMENT THEIR BENEFITS OR RECEIVE IT AS COMPENSATION PART OF TAXABLE WAGES LINE 1A - HOUSING ALLOWANCE IS PAID TO GLENN KASMAN, THE AMOUNT IS ADDED TO THE TAXABLE WAGES AND REPORTED ON HIS W-2
PART I, LINES 4A-B	LINE 4A - KATHERINE SMITH, SR VP, RECEIVED \$624,736 IN SEVERANCE PAYMENTS LINE 4B - THE FOLLOWING REPORTED PEOPLE PARTICIPATED IN A 457(F) DEFERRED COMPENSATION PLAN AND RECEIVED A PAYOUT IN 2014 SHELLY MULLIN \$21,458, GLENN KASMAN \$16,446, KATHERINE SMITH \$25,809, HUGH KODAMA \$9,571, ANNA LOOMIS \$10,064 IRC SECTION 457(F) PLANS ALLOW PARTICIPANTS TO CHOOSE FROM A NUMBER OF DIFFERENT TYPES OF BENEFITS WITH A DEFAULT SELECTION INTO A 457(F) PLAN THE PLAN COVERS EMPLOYEES WHO ARE PRIMARILY A SELECT GROUP OF MANAGEMENT OR HIGHLY COMPENSATED EMPLOYEES THIS TYPE OF ARRANGEMENT CONTAINS A RISK OF FORFEITURE AND DEVICES SUCH AS NON-COMPETE CLAUSES, ROLLING RISK OF FORFEITURE AND OPTIONS THAT ADD SOME RISK OF LOSING THE BENEFIT THE PAYMENTS WERE TAXED AND INCLUDED IN COLUMN B, (III)
PART I, LINE 6	THE COMPENSATION COMMITTEE SETS ANNUAL GOALS FOR THE INCENTIVE COMPENSATION PLAN COVERING SENIOR VICE PRESIDENTS, VICE PRESIDENTS, ADMINISTRATORS, DIRECTORS, MANAGERS AND SUPERVISORS TARGETS IN QUALITY OF CARE, PATIENT SAFETY, CUSTOMER SERVICE, PEOPLE AND PERFORMANCE ALONG WITH A SYSTEM-WIDE OPERATING MARGIN GOAL MUST BE MET IN ORDER FOR THE INCENTIVE COMPENSATION PLAN IS THEN CALCULATED AND PAID BASED ON THE ACHIEVEMENT OF THE IDENTIFIED SYSTEM AND INDIVIDUAL GOALS
FORM 990, PART VII AND SCHEDULE J, PART III-SUPPLEMENTAL	THE REPORTABLE COMPENSATION FOR THE OFFICERS OF THE CORPORATION AND KEY EMPLOYEES IS BASED ON THE TOTAL AMOUNT PAID DURING THE YEAR FOR MANAGEMENT AND LEADERSHIP OF MULTICARE HEALTH SYSTEM ENTITIES (91-1352172, 91-1514257, 94-3030039, AND 91-2004312), INCLUDING CURRENT YEAR PAYMENTS OF AMOUNTS REPORTED IN PRIOR YEARS AS CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS AND DEFERRED COMPENSATION PLANS, TOGETHER WITH INVESTMENT EARNINGS FROM THOSE PRIOR YEAR CONTRIBUTIONS AS A RESULT, CERTAIN AMOUNTS HAVE BEEN REPORTED TWICE, BOTH IN PRIOR YEARS WHEN EARNED OR ACCRUED, AND AGAIN IN THE CURRENT YEAR WHEN PAID THE AMOUNTS UNDER OTHER COMPENSATION INCLUDE DEFERRED COMPENSATION, AND THE VALUE OF MEDICAL, DENTAL, LIFE, DISABILITY INSURANCE, AND PENSION BENEFITS COMPENSATION ON THIS TAX RETURN INCLUDES AMOUNTS THAT ARE NOT VESTED, ARE SUBJECT TO SUBSTANTIAL RISK OF FORFEITURE AND MAY NOT BE PAID OUT IN THE FUTURE THE PROCESS FOR DETERMINING EXECUTIVE COMPENSATION AT MULTICARE HEALTH SYSTEM (1) COMPLIES WITH IRS GUIDELINES FOR TAX-EXEMPT ORGANIZATIONS, (II) IS DETERMINED BY A SEPARATE COMMITTEE OF THE BOARD OF DIRECTORS WHOSE MEMBERS ARE ALL INDEPENDENT, DO NOT HAVE A CONFLICT OF INTEREST, AND ARE NON-PAID, AND (III) IS ANNUALLY EVALUATED IN THE CONTEXT OF COMPENSATION DATA GATHERED BY INDEPENDENT EXTERNAL CONSULTANTS FROM A PEER GROUP COMPRISED OF SIMILAR HIGH PERFORMING HEALTHCARE INSTITUTIONS, PRIMARILY INTEGRATED HEALTHCARE ORGANIZATIONS COMPENSATION PAID IS DETERMINED TO BE REASONABLE AND NECESSARY BY THE COMPENSATION OF COMPENSATION IS AT RISK AND BASED ON ACHIEVEMENT OF GOALS SET BY THE BOARD OF DIRECTORS AND THE INDEPENDENT EXTERNAL CONSULTANT IN ADDITION, A SIGNIFICANT PORTION OF COMPENSATION IS AT RISK AND BASED ON ACHIEVEMENT OF GOALS SET BY THE BOARD OF DIRECTORS AND THE STATUS OF THE MORROUS AND REPORT OF THE PROPERMENT OF THE PROPE OF THE PROPERMENT OF THE PROPERMENT OF THE PROPERMENT OF THE
SCHEDULE J, SUPPLEMENTAL	VINCENT SCHMITZ, FORMER CHIEF FINANCIAL OFFICER, RECEIVED PAYMENTS OF DEFERRED COMPENSATION DURING 2014 FOR WORK PERFORMED IN PRIOR YEARS
SCHEDULE J, PART II, SUPPLEMENTAL	THE FOLLOWING REPORTED PEOPLE EARNED SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN ACCRUALS WHICH ARE REFLECTED IN COLUMN C WILLIAM G ROBERTSON, \$185,057, FLORENCE CHANG, \$70,095, CLAIRE SPAIN-REMY, \$53,663, GLEN KASMAN, \$46,069, ANNA LOOMIS, \$27,593, SHELLY MULLIN, \$46,312, HUGH KODAMA, \$14,905 AND DAVID COONS, \$15,815
SCHEDULE J, PART II, SUPPLEMENTAL	MATT DAVIS, MD WAS COMPENSATED AS A PHYSICIAN FOR MULTICARE HEALTH SYSTEM AND NOT FOR BEING ON THE BOARD OF DIRECTORS

Software ID: Software Version:

EIN: 91-1352172

Name: MULTICARE HEALTH SYSTEM

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, P	art II ·	- Officers, Direct	cors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees		
(A) Name and Title	((i) Base Compensation	of W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
1 MATT DAVIS, DIRECTOR, PHYSICIAN	(I) (II)	395,848 0	19,900 0	17,496	39,300	27,336 0	499,880	0
1 WILLIAM ROBERTSON, PRESIDENT &CEO,PART YEAR MAY-PRESENT	(I) (II)	558,742 0	150,000	49,936	185,057 0	31,433 0	975,168	0
2 ANNA LOOMIS, CFO, PART YEAR APRIL-PRESENT	(I) (II)	361,485 0	53,798 0	32,997	51,846 0	19,358 0	519,484	10,064
3 DIANE CECCHETTINI, PRESIDENT & CEO, PART YEAR JAN-APRIL	(I) (II)	565,552 0	0	134,717	28,860 0	7,378 0	1,034,691	0
4 CHRIS KNACKSTEDT, CFO, PART YEAR JAN-MARCH	(I) (II)	193,692 0	1 102,720	18,803	0	5,112 0	320,336	0
5 FLORENCE CHANG, EXECUTIVE VICE PRESIDENT	(1) (11)	494,584 0	1 110,001	55,117	92,656	22,150 0	780,171	. 0
6 CLAIRE SPAIN-REMY, SR VICE PRESIDENT	(I) (II)	398,268 0	94,195 0	42,746	71,761	27,189 0	634,159	0
7 KATHERINE SMITH, SR VICE PRESIDENT, PART YEAR	(I) (II)	224,795 0	79,658 0	672,208	28,860 0	21,230 0	1,026,751	25,809
8 GLENN KASMAN, REGIONAL PRESIDENT	(I) (II)	349,240 0	76,298 0	92,561	71,075	29,108 0	618,282	16,446
9 SHELLY MULLIN, REGIONAL PRESIDENT	(I) (II)	359,481 0	86,157 0	59,707	75,172 0	20,352	600,869	21,458
10 HUGH KODAMA, VICE PRESIDENT - REGIONAL	(I) (II)	231,680 0	1 30,7 2 1	28,232	43,765	18,939	379,337	9,571 0
11 DAVID COONS, PHYSICIAN	(I) (II)	1,333,696 0	26,698 0	2,300	35,492 0	26,839 0	1,425,025	0 0
12 JOHN HUNG, PHYSICIAN	(I) (II)	1,011,884 0	26,698 0	16,945	30,950	26,700 0	1,113,177	0
13 SURAJ SINGH, PHYSICIAN	(I) (II)	913,667 0	28,606 0	16,945	23,720	26,716 0	1,009,654	0
14 DOUGLAS SUTHERLAND, PHYSICIAN	(I) (II)	833,414 0	21,904	16,891	19,229	20,511	911,949	0
15 MOHAMMED BACCORA, PHYSICIAN	(I) (II)	811,825 0	21,166 0	16,891	19,453	19,452 0	2 888,787 0 0	0
16 VINCENT SCHMITZ, FORMER OFFICER/CONSULTANT	(I)	0	0	511,855	0	0	511,855	0 0

DLN: 93493316028415

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

Open to Public **Inspection**

Name of the organization

Employer identification number

	ne of the organization LTICARE HEALTH SYSTEM								Emr	ıployer id	ientifica	tion nu	nber	ļ
									91	13521	.72			
Р	art I Bond Issues													
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue	price	(f) Descript	otion of purpose	(g) De	efeased)On alf of		Pool ancing
	!	1	1	'	1	J	1					suer		
	!	<u> </u>				'	1		Yes	No	Yes	No	Yes	No
Α	WASHINGTON HEALTH CARE FACILITIES SERIES 2004	91-1108929	93978EL83	05-15-2008	150,9		TO REFUND TO 04 BONDS ISS		-	X		Х	['	Х
	ABC		1	'	1			CONSTR WAS					1 '	1
_		<u> </u>			1		COMPLETED I	IN05		<u> </u>	<u> </u>	<u> </u>	<u>'</u>	
В	WASHINGTON HEALTH CARE FACILITIES SERIES 2007	91-1108929	93978EE73	02-15-2007	210,3		CONSTR & EQ	QUIPMENT TG DEPT ,STEAM		X	İ	X	1 '	X
l	ABC	'	1	'	1		PLANT,GIG HA	IA RBO R					1 '	1
	······································	1	1	<u>'</u>	1257		MEDICAL PAR			 		 	 '	
С	WASHINGTON HEALTH CARE FACILITIES SERIES 2007 D	91-1108929	93978EF23	02-15-2007	105,6		CONSTR & EQ EMERGENCY D	QUIPMENT TG DEPT ,STEAM		X		X	1 '	X
l	17.012.112.2	1	1	'	1		PLANT,GIG HA	IARBOR					1 '	1
_ -	WASHINGTON HEALTH CADE	01 1100020	020795054	15 2008	158/		MEDICAL PAR			+		 	 '	
D	WASHINGTON HEALTH CARE FACILITIES SERIES 2007 AB		93978EQ54	05-15-2008	150,41			0 WAS USED TO IDS ISSUED ON		X	İ	X	1 '	X
							02/15/07		<u> </u>		<u> </u>		<u> </u>	
P	art III Proceeds				-		-	-						
١,	A mount of bonds retired			'	P	Α		A 275 000		C 6,150,000			<u>D</u>	175 000
$\frac{1}{2}$	Amount of bonds legally defeas				+			4,375,000		6,13	0,000			,475,000
2	Total proceeds of issue				+	277					- 222			
3	Gross proceeds in reserve fund				150,977,057 210,365,000			105,63	5,000	158,492,602				
4	Capitalized interest from proce										-+			
5					1									
6	Proceeds in refunding escrows				 									
7	Issuance costs from proceeds					977,057 1,147,268		465,412						
8	Credit enhancement from proce				1	4,071,130			1,82	0,372				
9	Working capital expenditures fr	<u> </u>			1									
10	Capital expenditures from proc	.eeds						205,146,602		103,349	9,215			
11	O ther spent proceeds				1,	50,000,0	000						157,	,450,000
12	O ther unspent proceeds			'	1									
13	Year of substantial completion			'	_	800		2009		2009			2008	
I					Yes	No	Yes	No	Yes		No	Yes		No
14	Were the bonds issued as part		-		Х			Х		>	Х	Х		!
15	Were the bonds issued as part	of an advance refur	nding issue?		Ĺ'	Х		Х		;	Х			Х
16	Has the final allocation of proce	eeds been made?			Х		Х		Х			Х		
17	Does the organization maintain	n adequate books ar	nd records to supp	ort the final	Х		Х		X			Х		
D:	allocation of proceeds? Int IIII Private Business Us	100												
	FIIVate business es	<u> </u>			\Box	A	$\overline{}$	В		С	$\overline{}$		D	
					Yes	No	Yes	No	Yes	_ _	No	Yes		No
4						+	$\overline{}$				-		$\overline{}$	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Χ

Х

Χ

Χ

Part Private Business Use (Continued) C D В Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Х Х Х Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Χ Χ Χ Х property? Are there any research agreements that may result in private business use of bondc Χ Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other Χ Х Х Χ outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 570 % 1 330 % 1 330 % 1 330 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 0 % 0 % 0 % 0 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0 570 % 1 330 % 1 330 % 1 330 % Does the bond issue meet the private security or payment test? 7 Χ Χ Х Χ Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В С Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Х Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Χ Exception to rebate? b Χ Χ Χ Χ No rebate due? Х Χ c Χ Χ If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

Part IV	Arbitrage	(Continued)
---------	-----------	-------------

		Α	A B		С		D		
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		X		x		Х
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		x		x		x		X
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		X		×		X	

Part V Procedures To Undertake Corrective Action

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	Х		х		x		x	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference Explanation

SCHEDULE K, PART IV, LINE 2C

FOR THE WASHINGTON HEALTH CARE FACILITIES AUTHORITY REVENUE BONDS SERIES 2009 AB, MULTICARE HEALTH SYSTEM ENGAGED BARTHE & WAHRMAN PROFESSIONAL ASSOCIATION TO PERFORM A FIVE-YEAR ARBITRAGE REBATE CALCULATION ON 05/22/2014 AND THE RESULT WAS THERE IS NO REBATE DUE TO THE IRS

DLN: 93493316028415

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information on Tax Exempt Bonds ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI. ► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization MULTICARE HEALTH SYSTEM Employer identification number

LTICARE HEALTH SYSTEM									91-	-13521	72			
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue (price	(f	f) Descriptio	n of purpose	(g) De	(g) Defeased		alfof	(i) Pool financing	
	<u> </u>	1	'	<u> </u>	'				Yes	No	Yes	No	Yes	No
WASHINGTON HEALTH CARE FACILITIES SERIES 2008 ABC	91-1108929	93978ES52	05-15-2008	130,08						Х		х		Х
WASHINGTON HEALTH CARE FACILITIES SERIES 2008 AB		93978E2SO	02-26-2009	99,09	<i>'</i>	REFU	UND BONDS			Х		Х		Х
WASHINGTON HEALTH CARE FACILITIES SERIES 2009 AB		93978E3U4	05-01-2009	100,00	, ,					×		×		Х
WASHINGTON HEALTH CARE FACILITIES SERIES 2010 A	91-1108929	93978E6W7	01-05-2010	105,12		REFU	REFUND THE WHCA SERIES			Х		Х		Х
art III Proceeds														
				—		\perp	1			С			D	
A mount of bonds retired					5,280	,000	<u> </u>	5,280,000					35,	,645,000
	sed						1							
Total proceeds of issue				1?	30,081	,316	s	9,094,039	1	100,000	0,000	105,127,57		
Gross proceeds in reserve fund	ds						[
Capitalized interest from proce	eeds													
Proceeds in refunding escrows	,													
Issuance costs from proceeds	,				647	,784				1,032	2,608			
Credit enhancement from proce	eeds				4,264	,042				556	5,057			574
Working capital expenditures f	rom proceeds					\Box					$\overline{1}$			
Capital expenditures from proc	ceeds			17	25,169	,491				98,411	1,336			
Other spent proceeds							ç	9,094,039					105,	,127,004
Other unspent proceeds											\Box			
Year of substantial completion	1			201	09		200	09	20	010	\Box		2010	
				Yes	No	,	Yes	No	Yes	N	ю.	Yes	工	No
Were the bonds issued as part	of a current refund	ing issue?		1!	Х		Х			x	(Х		
Were the bonds issued as part	of an advance refu	nding issue?			Х			Х		X	(Х
Has the final allocation of proc	eeds been made?			Х	[Х		Х			Х		
allocation of proceeds?	·	nd records to supp	ort the final	х			х		X			Х		
TTITE Private Business U	se													
				Yes I	A No	\longrightarrow	You I	B No	Yes	C		Vac	D I	
a	WASHINGTON HEALTH CARE FACILITIES SERIES 2008 ABC WASHINGTON HEALTH CARE FACILITIES SERIES 2008 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2009 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2009 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2010 A Proceeds Amount of bonds retired Amount of bonds legally defeased by the series of the	WASHINGTON HEALTH CARE FACILITIES SERIES 2008 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2008 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2008 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2009 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2010 A WASHINGTON HEALTH CARE FACILITIES SERIES 2010 A Int II Proceeds Amount of bonds retired Amount of bonds legally defeased Total proceeds of Issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Capital expenditures from proceeds Other spent proceeds Other unspent proceeds Year of substantial completion Were the bonds issued as part of a current refunding were the bonds issued as part of an advance refundant the final allocation of proceeds been made? Does the organization maintain adequate books as	WASHINGTON HEALTH CARE FACILITIES SERIES 2008 ABC WASHINGTON HEALTH CARE FACILITIES SERIES 2008 ABC WASHINGTON HEALTH CARE FACILITIES SERIES 2008 ABC WASHINGTON HEALTH CARE FACILITIES SERIES 2009 AB FACILITIES SERIES 2009 AB FACILITIES SERIES 2009 AB FACILITIES SERIES 2009 AB FACILITIES SERIES 2010 A FACILITIES ERIES 2010 A FACILITIES SERIES 2010 A FACILITIES ERIES 2010 A	WASHINGTON HEALTH CARE P1-1108929 93978ES52 05-15-2008 ABC 91-1108929 93978ES52 05-15-2009 FACILITIES SERIES 2008 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2008 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2009 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2009 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2009 AB WASHINGTON HEALTH CARE FACILITIES SERIES 2009 AB WASHINGTON HEALTH CARE P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 FACILITIES SERIES 2010 A P1-1108929 93978E50	WASHINGTON HEALTH CARE P1-1108929 93978E552 05-15-2008 130,08 ABC WASHINGTON HEALTH CARE P1-1108929 93978E552 05-15-2008 130,08 ABC WASHINGTON HEALTH CARE P1-1108929 93978E550 02-26-2009 99,09-64 ABC WASHINGTON HEALTH CARE P1-1108929 93978E304 05-01-2009 100,00 FACILITIES SERIES 2009 AB P1-1108929 93978E304 05-01-2009 100,00 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E6W7 01-05-2010 105,12 FACILITIES SERIES 2010 A P1-1108929 93978E500 01-05-01-2009 100,000	MASHINGTON HEALTH CARE 91-1108929 93978E552 05-15-2008 130,081,316	WASHINGTON HEALTH CARE 91-1108929 93978E552 05-15-2008 130,081,316 CON GOC ABC WASHINGTON HEALTH CARE 91-1108929 93978E552 05-15-2008 130,081,316 GON GOC ABC WASHINGTON HEALTH CARE 91-1108929 93978E2SO 02-26-2009 99,094,039 899, REFI ACILITIES SERIES 2008 AB 91-1108929 93978E3U4 05-01-2009 100,000,000 CON GOC FACILITIES SERIES 2009 AB 91-1108929 93978E3U4 05-01-2009 100,000,000 CON FACILITIES SERIES 2009 AB 91-1108929 93978E6W7 01-05-2010 105,127,578 \$10 REFI ACILITIES SERIES 2010 A 91-1108929 93978E6W7 01-05-2010 105,127,578 \$10 REFI ACILITIES SERIES 2010 A 5,280,000 A Mount of bonds retured 5,280,000 A Mount of bonds retured 5,280,000 A Mount of bonds retured 7 Series 8 Series 9 Series	### Bond Issues (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description WASHINGTON HEALTH CARE P1-1108929 WASHINGTON HEALTH CARE P1-1108929 WASHINGTON HEALTH CARE P1-1108929 WASHINGTON HEALTH CARE P1-1108929 WASHINGTON HEALTH CARE P1-1108929 WASHINGTON HEALTH CARE P1-1108929 WASHINGTON HEALTH CARE P1-1108929 WASHINGTON HEALTH CARE P1-1108929 P3978E3U4 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E6W7 WASHINGTON HEALTH CARE P1-1108929 P3978E3U4 D1-05-2010 P39,194,039 WASHINGTON HEALTH CARE P1-1108929 P3978E3U4 P3978E3U4 P3978E3U4 P3978E3U4 P3978E3U4 P3978E3U4 P3978E3U5 P3978E3U5 P39794,039 P3978E3U5 P3978E3U5 P39794,039 P3978E3U5 P39794,039 P3978E3U5 P39794,030 P3978E3U5 P39794,030 P3978E3U5 P39794,030 P3978E3U5 P3978E3U5 P397	A	State	Section Sect	191-1352172 191-1352172	Section Part Proceds Part Proceds Part Section Sect	

property financed by tax-exempt bonds?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Χ

Yes

Χ

No

Χ

Yes

Х

No

Χ

Yes

Χ

Yes

Χ

No

Χ

Part Private Business Use (Continued) C D В Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Х Х Х of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Х Χ Χ Х property? Are there any research agreements that may result in private business use of bond-С Χ Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other Χ Х Х Χ outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 230 % 0 230 % 0 % 0 230 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 0 % 0 % 0 % 0 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 6 0 230 % 0 230 % 0 230 % 0 % Does the bond issue meet the private security or payment test? 7 Χ Χ Х Χ Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В С Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Х Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Χ Exception to rebate? Χ b Χ Χ Χ No rebate due? Х Х c Χ Χ If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

6

period?

Χ

Par	Part IV Arbitrage (Continued)										
		Α		В		С		D			
1		Yes No		Yes	Yes No		No	Yes	No		
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		×		Х		X		
ь	Name of provider										
_с	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										

the requirements of section 148? Part V Procedures To Undertake Corrective Action

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	x		×		×		х	

Χ

Χ

Χ

Χ

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K (Form 990) 2014

Χ

Χ

Χ

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2014

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Schedule K (Form 990)

Other spent proceeds

11

Internal Revenue Service Name of the organization

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

Department of the Treasury

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Employer identification number

MULTICARE HEALTH SYSTEM 91-1352172 **Bond Issues** Part I (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (i) Pool (h) On behalf of financing ıssuer Yes No Yes No Yes No 140,628,741 AUBURN AQUISITION,TG WASHINGTON HEALTH CARE Х 91-1108929 93978HHC2 11-13-2012 Χ Χ FACILITIES SERIES 2012 AB CAMPUS

REFRESH,COVINGTON EMERGENCY DEPARTMENT Proceeds Part II Α В С D Amount of bonds retired Amount of bonds legally defeased 2 Total proceeds of issue 3 140,628,741 Gross proceeds in reserve funds Capitalized interest from proceeds 5 Proceeds in refunding escrows 6 Issuance costs from proceeds 7 1,336,000 Credit enhancement from proceeds 8 Working capital expenditures from proceeds 9 Capital expenditures from proceeds 10 139,292,741

Other unspent proceeds 12 Year of substantial completion 13 2013 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ 14 Were the bonds issued as part of an advance refunding issue? 15 Х Has the final allocation of proceeds been made? Χ 16 Does the organization maintain adequate books and records to support the final Χ allocation of proceeds? Part IIII Private Business Use

C Α В D Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned 1 Χ property financed by tax-exempt bonds? Are there any lease arrangements that may result in private business use of bond-Χ financed property? Schedule K (Form 990) 2014 For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50193E

										<u> </u>	
Par	Private Business Use (Continued)		I			В		C		D	
			Yes	A No	Yes	No No	Yes	No No	Yes	No No	
3a	Are there any management or service contracts that may result in private of bond-financed property?	business use		140	res	140	res	140	res	110	
ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or outside counsel to review any management or service contracts relating to property?		×								
С	Are there any research agreements that may result in private business use financed property?	e of bond-	Х								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or outside counsel to review any research agreements relating to the finance		Х								
4	Enter the percentage of financed property used in a private business use be other than a section $501(c)(3)$ organization or a state or local government			1 210 %				'			
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government			0 %							
6	Total of lines 4 and 5			1 210 %							
7	Does the bond issue meet the private security or payment test?			Х							
8a				х							
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of		•				•		•	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 1 141-12 and 1 145-2?	sections									
9	Has the organization established written procedures to ensure that all none bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?		х								
Pa	rt IV Arbitrage						•	•	·	•	
		А			В		С		D	D	
		Yes	No	Yes	No		Yes	No	Yes	No	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х								
2	If "No" to line 1, did the following apply?										
a	Rebate not due yet?	X									
b	Exception to rebate?	×									
С	No rebate due?		Х								
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed					•					
3	Is the bond issue a variable rate issue?	Х									
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х								
_b	Name of provider										
С	Term of hedge										
d	Was the hedge superintegrated?										
е	Was the hedge terminated?										

Pa	rt IV Arbitrage (Continued)								•
			i	В		С		D	,
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х						
7	Has the organization established written procedures to monitor the requirements of section 148?	х							
Pa	rt V Procedures To Undertake Corrective Action								
		А		В	3	C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	x							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule K (Form 990) 2014

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Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons ► Complete if the organization answered

"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b 1 (a) Name of disqualified person (b) Relationship between disqualified persons during the year under section 4958	Name of the o							ľ	Employ	er ident	ificatio	n numbe	er
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b 1 (a) Name of disqualified person (b) Relationship between disqualified person and organization 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958. 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. 5 \$ Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (a) Name of (b) Relationship (c) with organization person or from the organization? To From (e)Organia due default? Yes No Yes No Yes No Yes Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.								و	91-13	52172			
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958. 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. **S** **Part II** **Loans to and/or From Interested Persons. **Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 **(a) Name of with organization answered "Yes" on Form the principal part of from the organization? **To From **(b) Relationship principal amount on Form 990, Part X, line 5, 6, or 22 **To From **(c) Description of transaction (d) Con Yes **(d) Con Yes **(d) Con Yes **(d) Con Yes **(d) Form 990, Part IV, line 26, or if the organization or from 990, Part IV, line 26, or if the organization or from the principal amount on Form 990, Part IV, line 26, or if the organization? **(f) Balance default? (g) In (h) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d)													
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958.													
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	1 (a) Nan	ne or disquaimed	person (b)		•		(c) Desc	ription	on of transaction		' ⊦		No No
## Senter the amount of tax, if any, on line 2, above, reimbursed by the organization											+	165	NO
## Senter the amount of tax, If any, on line 2, above, reimbursed by the organization			<u> </u>			I							
Interested person with organization purpose of loan organization? To From Principal amount with organization? To From Promote the principal amount with organization? To From Promote the principal amount with organization? To From Promote the principal due default? Approved by board or committee? To From Promote the principal due default? Approved by board or committee? Yes No Yes No Yes Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.	4958 . 3 Enter the Part II Loans to a Complete if the	amount of tax, if nd/or From ne organization a	any, on line 2, Interested I	above, respectively. Persons on Form 9	imbursed by 990-EZ, Par	the organizati	on	 	 	* \$		anızatıo	1
Total State ınterested		on Purpose of	or from	the	principal				A ppro	ved rd or			
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.				То	From			Yes	No	Yes	No	Yes	No
Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.													
(a) Name of interested (b) Relationship between (c) Amount of assistance (u) Type of assistance (e) Pulpose of assistance	Part III Gr Co	mplete if the o	organization a	nswered	"Yes" on I	Form 990, Pa			ustano	ce (e) Purpo:	se of as:	sistance
person interested person and the organization			terested persor	n and the							- ·		

Part IV	Business Transactions Involving Interested Persons.
	Complete if the organization answered "Yes" on Form 990. P

Complete if the organizat	tion answered "Yes" on F	orm 990, Part IV, lin	e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh organiz reven	f zation's
				Yes	No
(1) CAROLINE RUTTER MD	DAUGHTER OF ROB ROTH, DIRECTOR	728,743	EMPLOYEE OF MULTICARE HEALTH SYSTEM		No
(2) RICKY ROTH	WIFE OF ROB ROTH, DIRECTOR	66,379	EMPLOYEE OF MULTICARE HEALTH SYSTEM		No
(3) MEDIS CORPORATION	SUBSIDIARY OF MULTICARE HEALTH SYSTEM	754,075	LEASE PAYMENTS FOR RENTED SPACE MULTICARE HEALTH SYSTEM IS LEASING SPACE FROM MEDIS AT THE BAKER CENTER AND IN 2014 MULTICARE HEALTH SYSTEM PAID MEDIS RENTS IN AN AMOUNT OVER THE REPORTING THRESHOLD		No
(4) MULTICARE CONSULTING SERVICES LLC	SUBSIDIARY OF MULTICARE HEALTH SYSTEM	169,163	OVERHEAD CORPORATE ALLOCATION FOR SHARED SERVICES		No

Part V	Supplemental	Information

Provide additional information for responses to questions on Schedule L (see instructions)

i rovide dadicional illiorina	tion for responses to questions on seneralic E (see instructions)
Return Reference	Explanation

Schedule L (Form 990 or 990-EZ) 2014

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SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Department of the Treasury

Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization MULTICARE HEALTH SYSTEM	Employer identification number
	91-1352172

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	PROCESS USED BY MANAGEMENT AND/OR GOVERNING BODY TO REVIEW 990 THE FORM 990 IS PREPARED BY INTERNAL STAFF AND REVIEWED BY AN OUTSIDE ACCOUNTING FIRM INITIAL REVIEWS WERE PERFORMED BY LEVELS OF MANAGEMENT IN VARIOUS DEPARTMENTS THROUGHOUT THE ORGANIZATION, INCLUDING THE CHIEF EXECUTIVE OFFICER, AND THE CHIEF FINANCIAL OFFICER A REVIEW WAS THEN PERFORMED BY THE AUDIT COMMITTEE OF THE BOARD, AND INCLUDED A PRESENTATION BY THE OUTSIDE ACCOUNTING FIRM LASTLY, A COPY OF THE FINAL FORM
	990, INCLUDING ALL REQUIRED SCHEDULES, WAS PROVIDED TO EACH VOTING MEMBER OF THE BOARD OF DIRECTORS FOR REVIEW, PRIOR TO ITS FILING WITH THE IRS

Reference	·
PART VI, SECTION B, LINE 12C OF INTEREST INVOLVING ANY WITH THE CONFLICTS OF INTE INTEREST QUESTIONNAIRE AT THE EVENT AN ACTUAL OR PO INCLUDES A STATEMENT THA AND UNDERSTANDS THE POLI ORGANIZATION MUST ENGAGE DISCLOSURES ARE REVIEWED REVIEW BY THE GENERAL CO ACTIVITY RELATED TO THE CO	TRANSACTIONS FOR CONFLICTS OF INTEREST THE BOARD OF DIRECTORS HAS SIGHT OF THE PROCESS FOR DISCLOSURE, EVALUATION, AND MANAGEMENT OF CONFLICTS DIRECTOR ON THE BOARD, EXECUTIVE LEADERSHIP, OR KEY EMPLOYEE. IN ACCORDANCE REST POLICY, THESE INDIVIDUALS ARE REQUIRED TO COMPLETE THE CONFLICTS OF LEAST ANNUALLY, AND HAVE AN ONGOING OBLIGATION TO UPDATE THE DISCLOSURE IN DITENTIAL CONFLICT OF INTEREST ARISES. THE CONFLICTS OF INTEREST QUESTIONNAIRE IT THE PERSON HAS RECEIVED A COPY OF THE CONFLICTS OF INTEREST POLICY, HAS READ CY, HAS AGREED TO COMPLY WITH THE POLICY, AND UNDERSTANDS THAT THE E PRIMARILY IN ACTIVITIES THAT FURTHER ITS TAX EXEMPT PURPOSES. WRITTEN BY THE COMPLIANCE OFFICER, AND IN CERTAIN CIRCUMSTANCES, THERE IS FURTHER UNSEL AND BOARD. NO PERSON WITH A CONFLICT OF INTEREST PARTICIPATES IN AN ONFLICT OF INTEREST UNLESS DISCLOSED, RESOLVED, AND PERMITTED IN ACCORDANCE.

PART VI, SECTION B, SECTION B, LINE 15 LINE 15 CONSISTING OF INDEPENDENT, NON-PAID, BOARD MEMBERS, IS ACCOUNTABLE FOR ENSURING AND APPROVING A REASONABLE TOTAL COMPENSATION PACKAGE, CONSISTENT WITH ITS COMPENSATION PHILOSOPHY, FOR THE CEO FOR HER MANAGEMENT AND LEADERSHIP OF MULTICARE HEALTH SYSTEM ENTITIES (91-1352172, 91-1514257, 94-3030039, AND 91-2004312) THE COMPENSATION COMMITTEE DIRECTS THE DEVELOPMENT AND IT APPROVES ANNUAL GOALS AND PERFORMANCE CRITERIA THAT ARE USED TO DETERMINE VARIABLE COMPENSATION OPPORTUNITIES FOR THE CEO THE COMPENSATION COMMITTEE ASSESSES PERFORMANCE AGAINST THESE GOALS AND PERFORMANCE CRITERIA, WHICH INCLUDE IMPROVING PATIENT CARE, CARE ACCESS TO THE UNDERSERVED, CLINICAL OUTCOMES, AND PATIENT SAFETY, AS WELL AS EARNING AN OPERATING MARGIN TO ENABLE INVESTMENT IN PEOPLE, TECHNOLOGY, AND FACILITIES THE COMPENSATION COMMITTEE SELECTS AND ENGAGES A QUALIFIED INDEPENDENT COMPENSATION CONSULTANT EACH YEAR TO REVIEW AND ANALYZE THE TOTAL COMPENSATION PACKAGE FOR ALIGNMENT WITH APPROPRIATE PRACTICES FOR SIMILAR NOT-FOR-PROFIT HEALTHCARE SYSTEMS THE COMPENSATION COMMITTEE, AS PART OF ITS ANALYSIS, OBTAINS FROM THE INDEPENDENT COMPENSATION CONSULTANT APPROPRIATE COMPARABILITY DATA, INCLUDING TOTAL	Return Reference	Explanation
COMPENSATION PAID BY SIMILARLY SITUATED NOT-FOR-PROFIT HEALTH CARE ORGANIZATIONS FOR POSITIONS THAT ARE FUNCTIONALLY COMPARABLE. THE COMPENSATION DELIBERATION AND DECISIONS ARE CONTEMPORANEOUSLY DOCUMENTED. THE LAST TIME THIS PROCESS WAS UNDERTAKEN WAS 2014	FORM 990, PART VI, SECTION B, LINE 15	CONSISTING OF INDEPENDENT, NON-PAID, BOARD MEMBERS, IS ACCOUNTABLE FOR ENSURING AND APPROVING A REASONABLE TOTAL COMPENSATION PACKAGE, CONSISTENT WITH IT'S COMPENSATION PHILOSOPHY, FOR THE CEO FOR HER MANAGEMENT AND LEADERSHIP OF MULTICARE HEALTH SYSTEM ENTITIES (91-1352172, 91-1514257, 94-3030039, AND 91-2004312) THE COMPENSATION COMMITTEE DIRECTS THE DEVELOPMENT AND IT APPROVES ANNUAL GOALS AND PERFORMANCE CRITERIA THAT ARE USED TO DETERMINE VARIABLE COMPENSATION OPPORTUNITIES FOR THE CEO THE COMPENSATION COMMITTEE ASSESSES PERFORMANCE AGAINST THESE GOALS AND PERFORMANCE CRITERIA, WHICH INCLUDE IMPROVING PATIENT CARE, CARE ACCESS TO THE UNDERSERVED, CLINICAL OUTCOMES, AND PATIENT SAFETY, AS WELL AS EARNING AN OPERATING MARGIN TO ENABLE INVESTMENT IN PEOPLE, TECHNOLOGY, AND FACILITIES THE COMPENSATION COMMITTEE SELECTS AND ENGAGES A QUALIFIED INDEPENDENT COMPENSATION CONSULTANT EACH YEAR TO REVIEW AND ANALYZE THE TOTAL COMPENSATION PACKAGE FOR ALIGNMENT WITH APPROPRIATE PRACTICES FOR SIMILAR NOT-FOR-PROFIT HEALTHCARE SYSTEMS THE COMPENSATION COMMITTEE, AS PART OF ITS ANALYSIS, OBTAINS FROM THE INDEPENDENT COMPENSATION CONSULTANT APPROPRIATE COMPARABILITY DATA, INCLUDING TOTAL COMPENSATION PAID BY SIMILARLY SITUATED NOT-FOR-PROFIT HEALTH CARE ORGANIZATIONS FOR POSITIONS THAT ARE FUNCTIONALLY COMPARABLE. THE COMPENSATION DELIBERATION AND DECISIONS ARE CONTEMPORANEOUSLY

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND AUDITED CONSOLIDATED FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST THE AUDITED FINANCIAL STATEMENTS ARE INCLUDED AS PART OF THE FORM 990

Return Reference	Explanation
FORM 990, PART XI, LINE 9	UNFUNDED DB PENSION LIABILITY -121,438,263 TRANSFER OF ASSETS -3,264,933

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SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493316028415OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization MULTICARE HEALTH SYSTEM

Employer identification number

91-1352172

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.							
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
(1) MULTICARE CONNECTED CARE LLC 222 N J ST STE B TACOMA, WA 98403 47-2859356	HEALTHCARE ACO	WA	0	0	MULTICARE HEALTH SYSTEM		

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g Section (13) coi enti	512(b) ntrolled
						Yes	No
(1) MULTICARE HEALTH FOUNDATION 409 S J STREET TACOMA, WA 98405 91-1514257	SOLICIT CONTRIBUTIONS	WA	501(C)(3)	LINE 7	MULTICARE HEALTH SYSTEM	Yes	
(2) MARY BRIDGE CHILDREN'S FOUNDATION 409 S J STREET TACOMA, WA 98405 94-3030039	SOLICIT CONTRIBUTIONS	WA	501(C)(3)	LINE 7	MULTICARE HEALTH SYSTEM	Yes	
(3) GOOD SAMARITAN FOUNDATION 402 15TH AVE SE SUITE 101 PUYALLUP, WA 98372 91-2004312	SOLICIT CONTRIBUTIONS	WA	501(C)(3)	LINE 7	MULTICARE HEALTH SYSTEM	Yes	
(4) MULTICARE SOUTH KING HEALTH FOUNDATION 737 FAWCETT AVE TACOMA, WA 98402 46-5636491	SOLICIT CONTRIBUTIONS	WA	501(C)(3)	LINE 7	MULTICARE HEALTH SYSTEM	Yes	

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, lin	ie 34
	because it had one or more related organizations treated as a partnership during the tax year.	

I												
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)		(i)	Ü		(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of total	Share of end-	Disprop	rtionate	Code V-UBI	Gene	ral or	Percentage
related organization	1	domicile	controlling	income(related,	ıncome	of-year	allocati	.ions?	amount in	mana	aging	ownership
1	1	(state or	r entity	unrelated,	1	assets	1	,	box 20 of	parti	ner?	, ,
1	1	foreign	1	excluded from	1	1	1	,	Schedule K-1		J	, ,
	1	country)	1	tax under	'	1	1	,	(Form 1065)		J	, ,
	1	1 "	1	sections 512-	'	1	1	,	[` ''		J	, ,
	1	1 '	1	514)	'	1			」 '			
	1	1 '	1		1	1	Yes	No	1	Yes	No	, '
(1) MULTICARE CONSULTING SERVICES	HEALTHCARE CASH	l WA	MULTICARE	UNRELATED	12,778,248	3,626,007		No	'	Yes		99 000 %
	COLLECTIONS	1 '	HEALTH	1	' ' '	1 ' ' '	1 '	1 '	1 '	1 '	1 1	, ,
1	CONSULTING		SYSTEM	1	1	1	1 '	1 '	1 '	1 '	$\mathbf{L} = \mathbf{J}$	•
1102 BROADWAY STE 510		1 '	1	1	1	1	1 '	1 '	1 '	1 '	1 1	, '
TACOMA, WA 98402	1	1 '	1	1	1	1	1 '	1 '	1 '	1 '	(J	,
45-4152765	1	1 '	1	1	1	1	1 '	1 '	1 '	1 '	1 1	, '
												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domcile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b)(i contro	n 512 13) olled
		country)						Yes	No
(-) · · · · · · · · · · · · · · ·	MEDICAL BUILDING RENTAL		MULTICARE HEALTH SYSTEM	С	1,376,471	2,081,972	100 000 %	Yes	
315 S K STREET TACOMA, WA 98405 91-1111928									

che	dule k (Form 990) 2014		Ра	ge 3
Pai	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	La		No
b	Gift, grant, or capital contribution to related organization(s)	Lb	Yes	
c	Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d	Loans or loan guarantees to or for related organization(s)	Ld	Yes	
e	Loans or loan guarantees by related organization(s)	Le		No
f	Dividends from related organization(s)	lf		No
g	Sale of assets to related organization(s)	Lg		No
h	Purchase of assets from related organization(s)	Lh		No
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
		_		
	,,,,,	_	Yes	
ı	Terrormance of Services of membership of fundations for related organization(3)		Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)	lm		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
0	Sharing of paid employees with related organization(s)	Lo	Yes	
p	Reimbursement paid to related organization(s) for expenses	Lр		No
q		-	Yes	
r		1r		No
s	Other transfer of cash or property from related organization(s)	ls	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(a) (b) (c) (d) Name of related organization Transaction Amount involved Method of determining amou type (a-s)	nt ın	volved	

	type (a-s)	7	· · · · · · · · · · · · · · · · · · ·
See Additional Data Table			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	(e) all partners section 01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No		Yes	No	
								,	\Box	1			

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Page **5**

Software ID: Software Version:

EIN: 91-1352172

Name: MULTICARE HEALTH SYSTEM

Form 990, Schedule R, Part V - Transactions With Related Organizat	ions
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(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
MULTICARE HEALTH FOUNDATION	В	1,807,753	FINANCIAL STATEMENTS
MARY BRIDGE CHILDREN'S FOUNDATION	В	3,368,043	FINANCIAL STATEMENTS
GOOD SAMARITAN FOUNDATION	В	1,488,581	FINANCIAL STATEMENTS
MULTICARE HEALTH FOUNDATION	С	4,189,608	FINANCIAL STATEMENTS
MARY BRIDGE CHILDREN'S FOUNDATION	С	13,072,391	FINANCIAL STATEMENTS
GOOD SAMARITAN FOUNDATION	С	1,817,014	FINANCIAL STATEMENTS
MEDIS CORPORATION	К	754,075	FINANCIAL STATEMENTS
MULTICARE HEALTH FOUNDATION	Q	756,012	FINANCIAL STATEMENTS
MARY BRIDGE CHILDREN'S FOUNDATION	Q	1,626,646	FINANCIAL STATEMENTS
GOOD SAMARITAN FOUNDATION	Q	699,587	FINANCIAL STATEMENTS
MEDIS CORPORATION	Q	683,483	FINANCIAL STATEMENTS
MULTICARE CONSULTING SERVICES LLC	Q	169,163	FINANCIAL STATEMENTS
MULTICARE CONSULTING SERVICES LLC	S	2,442,969	MCS, LLC K-1