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Form 990



Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990)

OMB No 1545-0047

2014

Open to Public Inspection

A For the 2014 calendar year, or tax year beginning 01-01-2014 , and ending 12-31-2014

<b>B</b> Check if applicable <input type="checkbox"/> Address change  <input type="checkbox"/> Name change  <input type="checkbox"/> Initial return  <input type="checkbox"/> Final return/terminated  <input type="checkbox"/> Amended return  <input type="checkbox"/> Application pending	<b>C</b> Name of organization SOUTHERN ARIZONA LEADERSHIP COUNCIL INC		<b>D Employer identification number</b>  86-0879845	
	Doing business as			
	Number and street (or P O box if mail is not delivered to street address)	Room/suite	E Telephone number	
	3497 N CAMPBELL AVE NO 703		(520) 327-7619	
	City or town, state or province, country, and ZIP or foreign postal code TUCSON, AZ 857192377		<b>G</b> Gross receipts \$ 810,519	
<b>F</b> Name and address of principal officer RONALD E SHOOPMAN 3497 N CAMPBELL AVE NO 703 TUCSON,AZ 857192377		<b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions)  <b>H(c)</b> Group exemption number ▶		
<b>I</b> Tax-exempt status <input type="checkbox"/> 501(c)(3) <input checked="" type="checkbox"/> 501(c) ( 6 ) ◀ (insert no ) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527				
<b>J Website:</b> ▶ WWW.SALC.ORG				

<b>K</b> Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶	<b>L</b> Year of formation 1997	<b>M</b> State of legal domicile AZ
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Part I

Summary

Activities & Governance	<b>1</b> Briefly describe the organization's mission or most significant activities BUSINESS LEADERS COMMIT SKILLS & RESOURCES TO ENHANCE THE REGION'S QUALITY OF LIFE & ECONOMIC CLIMATE																								
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets																								
	<table><tr><td><b>3</b> Number of voting members of the governing body (Part VI, line 1a) . . . . .</td><td><b>3</b></td><td>28</td></tr><tr><td><b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) . . . . .</td><td><b>4</b></td><td>28</td></tr><tr><td><b>5</b> Total number of individuals employed in calendar year 2014 (Part V, line 2a) . . . . .</td><td><b>5</b></td><td>3</td></tr><tr><td><b>6</b> Total number of volunteers (estimate if necessary) . . . . .</td><td><b>6</b></td><td>26</td></tr><tr><td><b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12 . . . . .</td><td><b>7a</b></td><td>0</td></tr><tr><td><b>b</b> Net unrelated business taxable income from Form 990-T, line 34 . . . . .</td><td><b>7b</b></td><td>0</td></tr></table>	<b>3</b> Number of voting members of the governing body (Part VI, line 1a) . . . . .	<b>3</b>	28	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) . . . . .	<b>4</b>	28	<b>5</b> Total number of individuals employed in calendar year 2014 (Part V, line 2a) . . . . .	<b>5</b>	3	<b>6</b> Total number of volunteers (estimate if necessary) . . . . .	<b>6</b>	26	<b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12 . . . . .	<b>7a</b>	0	<b>b</b> Net unrelated business taxable income from Form 990-T, line 34 . . . . .	<b>7b</b>	0						
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Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here	***** Signature of officer		2015-09-21 Date		
	RONALD E SHOOPMAN PRESIDENT & CEO Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name KELLY L MELTZER CPA	Preparer's signature KELLY L MELTZER CPA	Date	Check <input type="checkbox"/> if self-employed	PTIN P00633511
	Firm's name ▶ BEACHFLEISCHMAN PC			Firm's EIN ▶ 86-0683059	
	Firm's address ▶ 1985 E RIVER ROAD SUITE 201  TUCSON, AZ 857187176			Phone no (520) 321-4600	
May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No					

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1

Briefly describe the organization’s mission

THE MISSION OF SALC IS TO IMPROVE GREATER TUCSON AND THE STATE OF ARIZONA BY BRINGING TOGETHER RESOURCES AND LEADERSHIP TO CREATE ACTION THAT WILL ENHANCE THE ECONOMIC CLIMATE AND QUALITY OF LIFE IN OUR COMMUNITIES TO ATTRACT, RETAIN, AND GROW HIGH QUALITY, HIGH WAGE JOBS

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

If “Yes,” describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

If “Yes,” describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a	(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )
	<p><b>**SALC GROWTH AND EXPANSION**</b>PAMELA SPEDER JOINED SALC AS DIRECTOR OF SCIENCE &amp; INNOVATION FOCUS AREA JOHN PEDICONE JOINED SALC AS DIRECTOR OF P-20 EDUCATION FOCUS AREA <b>**ACTIONS OF THE SALC BOARD OF DIRECTORS, EXECUTIVE COMMITTEE AND STRATEGIC INITIATIVES COMMITTEE**</b>SALC WELCOMED GOV JAN BREWER TO ITS FEB 11 BOARD MEETING THE GOVERNOR REVIEWED ACCOMPLISHMENTS DURING HER TIME IN OFFICE, AS WELL AS ITEMS THAT STILL NEED ATTENTION JOHN ARNOLD, THE GOVERNOR'S BUDGET DIRECTOR, PROVIDED A BUDGET REVIEW, ANTICIPATING THAT ARIZONA WILL HAVE BOTH A RAINY DAY FUND AND A CASH BALANCE AT THE END OF FY 2017 THESE ADDITIONAL FUNDS WILL BE USED TO ADDRESS BUDGET RISKS AND SOME GROWTH IN THE AREAS OF CHILD PROTECTIVE SERVICES AND EDUCATION SALC PARTICIPATED IN THE PIMA COMMUNITY COLLEGE BOARD MEMBER RECALL EFFORT WHILE SALC REALIZED THIS WAS GOING TO BE A DIFFICULT CHALLENGE, WHICH EVENTUALLY FAILED, THE COMMITMENT TO IMPROVING THE QUALITY OF GOVERNANCE AT THE COLLEGE REMAINED A PRIORITY THE RELATIONSHIPS BUILT DURING THIS EFFORT WILL BE BENEFICIAL AS THE COMMUNITY ATTEMPTS TO CHANGE THE BOARD THROUGH THE ELECTION PROCESS SALC CONTINUES TO SUPPORT PCC GOING FORWARD, MAKING SURE THERE ARE GOOD, QUALIFIED CANDIDATES FOR THE BOARD THE SALC BOARD ENDORSED MEMBER MICHAEL DURAN IN THE 2014 ELECTION FOR THE BOARD SEAT HELD BY BRENDA EVEN THE STRATEGIC INITIATIVES COMMITTEE REQUESTED AND OBTAINED BOARD APPROVAL ON THE FOLLOWING 1) SALC IS WORKING WITH TRIADVOCATES TO BEGIN MONITORING BILLS THAT COULD BE DAMAGING TO OUR ECONOMY AND ARIZONA AND WILL WORK TO DEFEAT SUCH LEGISLATION 2) SALC ENDORSED THE ABOR RESEARCH BONDING AND WILL WORK FOR ITS PASSAGE, 3) SALC EXPLORED CREATING A ONE-YEAR ACTION TEAM TO IMPROVE RELATIONSHIPS WITH LOCAL ELECTED OFFICIALS THE BOARD APPROVED FUNDING OF \$1,000 FOR AN ARIZONA BUSINESS AND EDUCATION COALITION SCHOOL FINANCE REFORM OPTIONS STUDY THE BOARD APPROVED FUNDING OF \$2,000 FOR AN AMICUS BRIEF FOR MEDICAID RESTORATION SALC JOINED WITH GPL, THE PHOENIX CHAMBER OF COMMERCE AND THE ARIZONA CHAMBER OF COMMERCE IN FILING A BRIEF TO SUPPORT CONTINUED RESTORATION OF MEDICAID THE BOARD APPROVED SALC'S ANNUAL CONTRIBUTION OF \$5,000 TO THE SOUTHERN ARIZONA DEFENSE ALLIANCE (SADA) CHARTER CHANGE PROJECT - THE COMMUNITY FOUNDATION FOR SOUTHERN ARIZONA (CFSA) AGREED TO FACILITATE THE HIRING OF A CONSULTANT FOR THE CITY'S CHARTER REVIEW COMMITTEE SALC PROVIDED ITS SUPPORT AS THE CITY OF TUCSON LED THE EFFORT SALC IS EXPANDING ITS COMMUNICATIONS WITH THE ENTIRE COMMUNITY, CHANGING HOW IT OPERATES AND BECOMING MORE TRANSPARENT VIA THE DASHBOARD PROJECT SALC HAS PARTNERED WITH THE UNIVERSITY OF ARIZONA AND THE COMMUNITY FOUNDATION ON THE MAKING ACTION POSSIBLE (MAP) DASHBOARD INDICATOR PROJECT, WHICH WILL CONTINUOUSLY TRACK 36 DIFFERENT INDICATORS IN SIX MAJOR CATEGORIES ADDITIONALLY, THE MAP DASHBOARD WILL COMPARE OUR INDICATORS WITH THE NUMBERS FROM 12 SIMILAR CITIES SALC IS REINVIGORATING ITS WEBSITE AS WELL AS ESTABLISHING A PRESENCE ON FACEBOOK AND TWITTER IN ORDER TO BETTER COMMUNICATE WITH THE COMMUNITY AND SHARE THE INFORMATION MADE AVAILABLE THROUGH THE MAP DASHBOARD</p>

4b	(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )
	<p><b>**SCIENCE AND INNOVATION FOCUS AREA ACTIONS AND OUTCOMES**</b> THE SALC SCIENCE AND INNOVATION FOCUS AREA OVERSEE SALC'S ENGAGEMENT IN THIS AREA BY SUPPORTING OUR WORK WITH THE FLINN FOUNDATION AND OUR LOCAL EFFORT WITH TREO KNOWN AS BLCSA, THE BIOSCIENCES LEADERSHIP COUNCIL OF SOUTHERN ARIZONA SALC MEMBER MARA ASPINALL &amp; PRESIDENT RON SHOOPMAN LED THE EFFORT AND ESTABLISHED A STATEWIDE ARIZONA BIOSCIENCE BOARD (ABB) TO PROVIDE LEADERSHIP ON CRITICAL AND DIFFICULT ISSUES FACING THE INDUSTRY GROWING SOUTHERN ARIZONA'S HIGH-TECH ECONOMY IS A CONTINUING GOAL OF SALC ON APRIL 9 A LARGE AND DISTINGUISHED GROUP OF BUSINESS AND ELECTED LEADERS JOINED BIOSCIENCE LEADERS FOR THE 2014 BIOSCIENCE ROADMAP UPDATE LUNCHEON HOSTED BY THE FLINN FOUNDATION AND SALC, THIS SPECIAL MEETING WAS USED TO UNVEIL THE NEXT PHASE OF THE ARIZONA BIOSCIENCE ROADMAP THE ROADMAP INCLUDES GOALS AND ACTIONS PLANNED THROUGH THE YEAR 2025 WHEN THE PLAN IS FULLY EXECUTED, ARIZONA SHOULD BE A SIGNIFICANT PLAYER IN THE BIOSCIENCES NATIONALLY AND WORLDWIDE ON JUNE 13, 30 CANDIDATES FOR STATE OFFICE WERE JOINED BY 35 SALC, FLINN FOUNDATION AND BLCSA MEMBERS AT A BIOSCIENCE CANDIDATE FORUM THE MEETING WAS DESIGNED TO EDUCATE FUTURE STATE LEADERS ON THE VALUE OF GROWING HIGH TECH INDUSTRY, IN PARTICULAR THE BIOSCIENCE SECTOR THE GREAT TURNOUT OF CANDIDATES AND SUPPORTERS BUILDS ON MANY YEARS OF SIMILAR MEETINGS TO CONVINCE CURRENT AND FUTURE ARIZONA LEGISLATORS OF THE VALUE THAT INVESTING IN BIOSCIENCES GROWTH CAN BRING TO THE STATE THESE MEETINGS AND SALC'S AGGRESSIVE LEGISLATIVE POLICY AGENDA RESULTED IN SOLID SUPPORT FROM THE GOVERNOR AND LEGISLATURE FOR GROWING HIGH TECH JOBS OVER THE LAST DECADE NEW RESEARCH FACILITIES HAVE BEEN BUILT AND A RANGE OF PRO-BUSINESS LEGISLATION, SUCH AS R &amp; D TAX CREDITS, HIGHLIGHTS AN IMPRESSIVE LIST OF SUCCESSES SALC'S COMMITMENT TO GROWING THE BIOSCIENCES IN OUR REGION AND STATE IS CLEARLY REWARDED AS INDICATED IN BATTELLE'S 2014 REPORT ON ARIZONA BIOSCIENCE PROGRESS IN THE 2012 REPORT, ARIZONA RANKED IN TIER III (MIDDLE QUINTILE) FOR BOTH ESTABLISHMENTS AND EMPLOYMENT ARIZONA WAS A TIER IV IN LOCATION QUOTIENT, WHICH MEASURES INDUSTRY CONCENTRATION IN THE STATE IN THE 2014 REPORT, ARIZONA HAS MOVED UP TO TIER II IN THE NUMBER OF ESTABLISHMENTS AND UP TO TIER III IN ITS LOCATION QUOTIENT <b>**P-20 FOCUS AREA ACTIONS AND OUTCOMES**</b> ON MAR 7 TUCSON VALUES TEACHERS (TVT) AND SALC CONVENED A WORKING GROUP THAT INCLUDED TOP BUSINESS LEADERS AND EIGHT AREA SUPERINTENDENTS THEY JOINED FORCES TO DRAFT POSSIBLE SOLUTIONS TO TEACHER WORKFORCE CHALLENGES FACING THE REGION THE RESULTING RECOMMENDATIONS ARE BEING USED TO DETERMINE CURRENT AND FUTURE ACTIONS ON MAY 5, SALC MEMBERS AND INVITED GUESTS RECEIVED A NUMBER OF KEY UPDATES ABOUT THE STATE OF EDUCATION IN ARIZONA AND THE TUCSON REGION AND HEARD ABOUT OPPORTUNITIES FOR SALC TO EXPAND ITS ENGAGEMENT AND INFLUENCE RON SHOOPMAN SHARED THE RESULTS OF SALC'S WORK WITH ITS EDUCATION PARTNERS TO INFLUENCE KEY EDUCATION LEGISLATION, INCLUDING THE DEFEAT OF SEVERAL BILLS THAT WOULD HAVE NEGATIVELY IMPACTED ARIZONA'S NEW COLLEGE AND CAREER READY STANDARDS OTHER SUCCESSES INCLUDED FUNDING FOR THE STATEWIDE EDUCATION DATA SYSTEM AND A NEW ASSESSMENT TO REPLACE AIMS SALC ENTERED INTO A PARTNERSHIP AGREEMENT WITH EXPECT MORE ARIZONA PEARL CHANG ESAU, PRESIDENT AND CEO OF EXPECT MORE, PRESENTED AN OVERVIEW OF THAT ORGANIZATION'S KEY PROGRAMS AND INITIATIVES AS WELL AS THE OPPORTUNITIES FOR SALC TO LEVERAGE ITS RESOURCES AND EDUCATION ADVOCACY ACTIVITIES THROUGH THIS NEW PARTNERSHIP AGREEMENT THE SALC EDUCATION COMMITTEE COMMITTED TO FURTHER STUDY OF OTHER INITIATIVES PROPOSED IN A RECENT TVT WORKING GROUP SESSION WITH AREA SUPERINTENDENTS THESE INCLUDE WORKING WITH THE COUNTY TO IDENTIFY REVENUES TO SUPPORT INCREASED TEACHER PAY AND EFFORTS TO EMPOWER TEACHERS TO BECOME A STRONGER EDUCATION ADVOCACY VOICE AND TO LEVERAGE THEIR VOTE IN UPCOMING ELECTIONS</p>

4c	(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )
	<p><b>**GOVERNANCE FOCUS AREA ACTIONS AND OUTCOMES**</b> AS PART OF SALC'S ONGOING ENGAGEMENT WITH ELECTED LEADERS, 15 SALC MEMBERS SAT DOWN WITH SENATOR JEFF FLAKE IN JANUARY FOR A ONE HOUR UNRESTRICTED AND HONEST DIALOG ON NATIONAL ISSUES IMPACTING SOUTHERN ARIZONA THE CITY COUNCIL HIRED RAPHAEL SONENSHEIN, EXECUTIVE DIRECTOR OF THE PAT BROWN INSTITUTE FOR PUBLIC AFFAIRS AT CALIFORNIA STATE UNIVERSITY IN LOS ANGELES, TO BE CONSULTANT TO THE TUCSON CHARTER REVIEW COMMITTEE, IN WHICH SALC IS ACTIVELY ENGAGED THE MAYOR AND COUNCIL CREATED THE CHARTER COMMITTEE ON JUNE 3 WITH INSTRUCTIONS TO REVIEW AND RECOMMEND CHANGES TO THE CITY'S CHARTER, WHICH WAS FIRST IMPLEMENTED IN 1929 THE CHARTER, COMPARABLE TO A CONSTITUTION, ESTABLISHES THE ROLES, RESPONSIBILITIES, AUTHORITIES AND RELATIONSHIPS THAT FORM TUCSON CITY GOVERNMENT <b>**HEALTHCARE FOCUS AREA ACTIONS AND OUTCOMES**</b> ON JUNE 26 SALC HELD A SPECIAL BUSINESS LEADERS MEETING FOLLOWING THE OFFICIAL ANNOUNCEMENT BY UNIVERSITY OF ARIZONA HEALTH NETWORK PRESIDENT AND CEO MIKE WALDRUM OF THE OFFICIAL SIGNING OF THE PRINCIPLES OF AGREEMENT THAT WILL GUIDE NEGOTIATIONS WITH BANNER HEALTH TO CREATE A STATEWIDE, TOP TIER ACADEMIC HEALTH CENTER THE MEETING PROVIDED AN OPPORTUNITY FOR BUSINESS LEADERS TO HEAR DETAILS ABOUT THE AGREEMENT FROM BOTH UAHN AND BANNER EXECUTIVES, INCLUDING BANNER PRESIDENT/CEO PETER FINE THE AGREEMENT WILL HAVE A SIGNIFICANT IMPACT BECAUSE IT INCLUDES MAJOR INVESTMENTS IN UPDATING FACILITIES AND INFRASTRUCTURE <b>**INFRASTRUCTURE FOCUS AREA ACTIONS AND OUTCOMES**</b> AT THE JANUARY MEETING OF THE ARIZONA STATE TRANSPORTATION BOARD STEVE CHRISTY, SALC MEMBER AND CO-CHAIR OF THE INFRASTRUCTURE FOCUS AREA, WAS ELECTED CHAIR OF THE ASTB HIS LEADERSHIP AND INFLUENCE WOULD BE FELT THROUGHOUT THE YEAR IN KEY INFRASTRUCTURE ISSUES FOR SOUTHERN ARIZONA ON APRIL 24 JOHN HALIKOWSKI, DIRECTOR OF THE ARIZONA DEPARTMENT OF TRANSPORTATION, SPENT THE DAY AT SALC, PROVIDING OUR MEMBERSHIP AND BUSINESS PARTNERS WITH INSIGHT INTO ADOT'S KEY COMMERCE CORRIDOR CONCEPT THE MEETING PROVIDED SALC AND OUR INFRASTRUCTURE LEADERSHIP THE OPPORTUNITY TO ENSURE THAT ADOT AND ITS DIRECTOR FULLY UNDERSTAND OUR CONCERNS AND RECOGNIZE OUR SUPPORT AND WILLINGNESS TO LEAD IN DETERMINING THE FUTURE OF INFRASTRUCTURE IN SOUTHERN ARIZONA AND THROUGHOUT THE STATE TWENTY MEMBERS OF THE SALC-FACILITATED REGIONAL WATER GROUP KNOWN AS THE TUCSON REGIONAL WATER COALITION (TRWC) MET ON MAY 9 AND COMMITTED TO RENEWED ENGAGEMENT ON WATER ISSUES IMPACTING THE BUSINESS COMMUNITY IN SOUTHERN ARIZONA THE MEETING FOCUSED ON DEFINING WHAT ROLES THE BUSINESS COMMUNITY CAN TAKE THAT CAN POSITIVELY IMPACT WATER ISSUES, SUCH AS CENTRAL ARIZONA PROJECT (CAP) ELECTIONS, THE CENTRAL ARIZONA GROUNDWATER REPLENISHMENT DISTRICT'S TEN-YEAR PLAN, THE CITY OF TUCSON'S WATER ADVISORY COUNCIL AS WELL AS ENGAGEMENT WITH THE GUBERNATORIAL CANDIDATES THE GROUP COMMITTED TO QUARTERLY MEETINGS AND A REVIEW OF TRWC'S MISSION STATEMENT AND GUIDING PRINCIPLES IN JULY, THE BUSINESS PARTNERS FOR TRADE AND TRANSPORTATION (BPTT) MET TO DISCUSS THE STATUS OF VARIOUS TRANSPORTATION AND TRADE INITIATIVES AFFECTING OUR REGION SALC FORMED AND LEADS THIS COALITION OF 25 BUSINESS ORGANIZATIONS AND REPRESENTATIVES FROM KEY TRADE AND TRANSPORTATION AGENCIES TO ENSURE SOUTHERN ARIZONA SPEAKS WITH ONE VOICE ON THESE CRITICAL ECONOMIC ISSUES THIS MEETING REVIEWED THE KEY ELEMENTS OF THE TRANSPORTATION AND TRADE CORRIDOR ALLIANCE (TTCA) ROADMAP AND THE RECENT FEDERAL ENGAGEMENT ACTIVITIES MADE BY VARIOUS MEMBERS THE GROUP ALSO HEARD UPDATES ON ADOT INITIATIVES, INCLUDING THE I-11/INTERMOUNTAIN WEST CORRIDOR STUDY AND THE KEY COMMERCE CORRIDOR CONCEPT BBPT MEMBERS ARIZONA FORWARD, ARIZONA TRANSPORTATION BUILDERS ASSOCIATION (ATB, FORMERLY TUCA) AND THE SOUTHERN ARIZONA HOME BUILDERS ALLIANCE (SAHBA) EACH HAVE TAKEN TRIPS TO D C AND ENGAGED WITH OUR FEDERAL LEADERSHIP ON TRANSPORTATION ISSUES EACH ORGANIZATION CARRIED SIMILAR MESSAGES, IN PART DUE TO THE EFFECTIVENESS OF THE BPTT THE TRANSPORTATION AND TRADE CORRIDOR ALLIANCE (TTCA) RELEASED ITS ROADMAP, "ARIZONA'S PATH TO GLOBAL MARKET EXPANSION " ON AUG 13 A SPECIAL MEMBERSHIP MEETING FEATURED SALC AND TTCA MEMBER BRUCE WRIGHT JOINED BY GAIL LEWIS OF ADOT BRUCE AND GAIL DISCUSSED THE ROADMAP AND THE WAY FORWARD FOR THE VISION, STRATEGIES, AND ACTIONS IT RECOMMENDS THE ROADMAP PROVIDES A FRAMEWORK FOR MOVING ARIZONA TOWARD A MORE GLOBALLY COMPETITIVE SECOND CENTURY FOCUSED ON TRADE, INVESTMENT, AND INFRASTRUCTURE TO BRING NEW WEALTH AND JOBS AT THE OCTOBER ARIZONA STATE TRANSPORTATION BOARD MEETING IN WICKENBURG, THE BOARD ACCEPTED THE I-11/INTERMOUNTAIN WEST CORRIDOR PROJECT FINAL STUDY THE FINAL PRODUCT INCLUDED SEVERAL KEY ISSUES RECOGNIZING THE CORRIDOR AS A BORDER-TO-BORDER INITIATIVE, WITH THE INFRASTRUCTURE THROUGH SOUTHERN ARIZONA BEING THE CRITICAL CONNECTION IN ENABLING GROWTH OF TRADE AND COMMERCE WITH MEXICO THESE CRITICAL INCLUSIONS WERE MADE POSSIBLE BY THE COLLABORATION BETWEEN SALC, PAG AND THE COUNTY AS WELL AS BY THE LEADERSHIP OF CHAIRMAN CHRISTY IN OCTOBER, THE SALC INFRASTRUCTURE COMMITTEE HELD A MEETING WITH STATE LAND COMMISSIONER VANESSA HICKMAN AND UNION PACIFIC DIRECTOR OF PUBLIC AFFAIRS ZOE RICHMOND TO RECEIVE AN UPDATE ON THE POTENTIAL UP SWITCHING YARD IN THE VICINITY OF RED ROCK SALC MEMBERS, AS WELL AS THE BPTT, LEARNED OF THE CONTINUING ISSUES SURROUNDING THE VENTURE AND THE PROGRESS CURRENTLY BEING MADE</p>

4d

















Other program services (Describe in Schedule O )

(Expenses \$ including grants of \$ ) (Revenue \$ )

4e

Total program service expenses

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .		No
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	Yes	
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . .		
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 	Yes	
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 		No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 		No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 		No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 		No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 		No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 		No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 		No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 		No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 		No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 		No
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 		No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 		No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .		No
14a Did the organization maintain an office, employees, or agents outside of the United States? . . . . .		No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . .		No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV		No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . . .		No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . . .		No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .		No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .		No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .		No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . . . . .	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .	24d		
25a	<b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i> . . . . .	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . .	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . .	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> . . . . .	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.		
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.		
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		No
3b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		No
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		No
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		No
5c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	Yes	
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	Yes	
7	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		
7d	If "Yes," indicate the number of Forms 8282 filed during the year.		
7e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		
7g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
7h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9a	Did the sponsoring organization make any taxable distributions under section 4966?		
9b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	<b>Section 501(c)(7) organizations.</b> Enter		
10a	Initiation fees and capital contributions included on Part VIII, line 12.		
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.		
11	<b>Section 501(c)(12) organizations.</b> Enter		
11a	Gross income from members or shareholders.		
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).		
12a	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?		
12b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.		
13	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
13a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.		
13b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.		
13c	Enter the amount of reserves on hand.		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		No
14b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.		

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	Yes	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		No
6	Did the organization have members or stockholders?	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	Yes	
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
8a	The governing body?	Yes	
8b	Each committee with authority to act on behalf of the governing body?	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		No

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	Yes	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		No
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?		
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done		
13	Did the organization have a written whistleblower policy?		No
14	Did the organization have a written document retention and destruction policy?		No
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	Yes	
15b	Other officers or key employees of the organization		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		No
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	AZ
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	
20	State the name, address, and telephone number of the person who possesses the organization's books and records	PAM DUNCAN

Check if Schedule O contains a response or note to any line in this Part VII . . . . .

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

Form **990** (2014)



Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			

1b	Sub-Total . . . . .	▶			
c	Total from continuation sheets to Part VII, Section A . . . . .	▶			
d	Total (add lines 1b and 1c) . . . . .	▶	269,500	0	0

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization▶1

		Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . .	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .	5	No

Section B. Independent Contractors

1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year		
	(A) Name and business address	(B) Description of services	(C) Compensation
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶0		

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . . . . 1a					
	b	Membership dues . . . . . 1b					
	c	Fundraising events . . . . . 1c					
	d	Related organizations . . . . . 1d					
	e	Government grants (contributions) 1e					
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	50,500				
	g	Noncash contributions included in lines 1a-1f \$					
	h	Total. Add lines 1a-1f . . . . .	50,500				
Program Service Revenue	2a	MEMBERSHIP DUES					
		Business Code					
		541900	759,500	759,500			
	b						
	c						
	d						
	e						
	f	All other program service revenue					
g	Total. Add lines 2a-2f . . . . .	759,500					
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts) . . . . .	519			519	
	4	Income from investment of tax-exempt bond proceeds . . . . .					
	5	Royalties . . . . .					
	6a	Gross rents	(i) Real	(ii) Personal			
		b	Less rental expenses				
		c	Rental income or (loss)				
		d	Net rental income or (loss) . . . . .				
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
		b	Less cost or other basis and sales expenses				
		c	Gain or (loss)				
		d	Net gain or (loss) . . . . .				
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 . . . . .	a				
		b	Less direct expenses . . . . . b				
		c	Net income or (loss) from fundraising events . . . . .				
	9a	Gross income from gaming activities See Part IV, line 19 . . . . .	a				
		b	Less direct expenses . . . . . b				
		c	Net income or (loss) from gaming activities . . . . .				
	10a	Gross sales of inventory, less returns and allowances . . . . .	a				
		b	Less cost of goods sold . . . . . b				
		c	Net income or (loss) from sales of inventory . . . . .				
	Miscellaneous Revenue		Business Code				
	11a						
	b						
c							
d	All other revenue . . . . .						
e	Total. Add lines 11a-11d . . . . .						
12	Total revenue. See Instructions . . . . .		810,519	759,500	0	519	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX

☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 . . . . .	19,500			
2	Grants and other assistance to domestic individuals See Part IV, line 22 . . . . .				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 . . . . .				
4	Benefits paid to or for members . . . . .				
5	Compensation of current officers, directors, trustees, and key employees . . . . .	269,500			
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .				
7	Other salaries and wages . . . . .	56,783			
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .				
9	Other employee benefits . . . . .	696			
10	Payroll taxes . . . . .	20,561			
11	Fees for services (non-employees)				
a	Management . . . . .				
b	Legal . . . . .	4,524			
c	Accounting . . . . .	3,685			
d	Lobbying . . . . .				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees . . . . .				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) . . . . .	101,714			
12	Advertising and promotion . . . . .	5,650			
13	Office expenses . . . . .	19,711			
14	Information technology . . . . .	4,386			
15	Royalties . . . . .				
16	Occupancy . . . . .	46,023			
17	Travel . . . . .	1,707			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .				
19	Conferences, conventions, and meetings . . . . .	84,291			
20	Interest . . . . .				
21	Payments to affiliates . . . . .				
22	Depreciation, depletion, and amortization . . . . .	5,942			
23	Insurance . . . . .	2,942			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O )				
a	DUES AND SUBSCRIPTIONS	4,063			
b	MISCELLANEOUS	602			
c					
d					
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	652,280			
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

					(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing . . . . .				1	
	2	Savings and temporary cash investments . . . . .			545,375	2	633,717
	3	Pledges and grants receivable, net . . . . .				3	
	4	Accounts receivable, net . . . . .			558,175	4	713,425
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .				5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L . . . . .				6	
	7	Notes and loans receivable, net . . . . .				7	
	8	Inventories for sale or use . . . . .				8	
	9	Prepaid expenses and deferred charges . . . . .			9,821	9	9,660
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	93,398	23,695	10c	57,753
	b	Less accumulated depreciation . . . . .	10b	35,645			
	11	Investments—publicly traded securities . . . . .				11	
	12	Investments—other securities See Part IV, line 11 . . . . .				12	
	13	Investments—program-related See Part IV, line 11 . . . . .				13	
	14	Intangible assets . . . . .				14	
	15	Other assets See Part IV, line 11 . . . . .			3,755	15	3,755
	16	Total assets. Add lines 1 through 15 (must equal line 34) . . . . .			1,140,821	16	1,418,310
Liabilities	17	Accounts payable and accrued expenses . . . . .				17	10,000
	18	Grants payable . . . . .				18	
	19	Deferred revenue . . . . .			697,000	19	806,250
	20	Tax-exempt bond liabilities . . . . .				20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D . . . . .				21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .				22	
	23	Secured mortgages and notes payable to unrelated third parties . . . . .				23	
	24	Unsecured notes and loans payable to unrelated third parties . . . . .				24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D . . . . .				25	
	26	Total liabilities. Add lines 17 through 25 . . . . .			697,000	26	816,250
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets . . . . .				27	
	28	Temporarily restricted net assets . . . . .				28	
	29	Permanently restricted net assets . . . . .				29	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds . . . . .			0	30	0
	31	Paid-in or capital surplus, or land, building or equipment fund . . . . .			0	31	0
	32	Retained earnings, endowment, accumulated income, or other funds . . . . .			443,821	32	602,060
	33	Total net assets or fund balances . . . . .			443,821	33	602,060
	34	Total liabilities and net assets/fund balances . . . . .			1,140,821	34	1,418,310

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	810,519
2	Total expenses (must equal Part IX, column (A), line 25)	2	652,280
3	Revenue less expenses Subtract line 2 from line 1	3	158,239
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	443,821
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	602,060

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2a	No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2b	No
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	No
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	

Additional Data

Software ID:

Software Version:

EIN: 86-0879845

Name: SOUTHERN ARIZONA LEADERSHIP COUNCIL INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) STAN ABRAMS ..... DIRECTOR	2 00 .....	X						0	0	0
(1) KEN ABRAHAMS ..... DIRECTOR	2 00 .....	X						0	0	0
(2) LARRY ALDRICH ..... DIRECTOR	2 00 .....	X						0	0	0
(3) BONNIE ALLIN ..... DIRECTOR	2 00 .....	X						0	0	0
(4) HANK AMOS ..... DIRECTOR	2 00 .....	X						0	0	0
(5) MARA ASPINALL ..... DIRECTOR	2 00 .....	X						0	0	0
(6) BRUCE BEACH ..... DIRECTOR	2 00 .....	X						0	0	0
(7) DON BOURN ..... DIRECTOR	2 00 .....	X						0	0	0
(8) GARY CLARK ..... DIRECTOR	2 00 .....	X						0	0	0
(9) BRUCE DUSENBERRY ..... DIRECTOR	2 00 .....	X						0	0	0
(10) HARRY GEORGE ..... DIRECTOR	2 00 .....	X						0	0	0
(11) GUY GUNTHER ..... DIRECTOR	2 00 .....	X						0	0	0
(12) MIKE HAMMOND ..... DIRECTOR	2 00 .....	X						0	0	0
(13) STEVE LYNN ..... DIRECTOR	2 00 .....	X						0	0	0
(14) TOM MCGOVERN ..... DIRECTOR	2 00 .....	X						0	0	0
(15) RICK MYERS ..... DIRECTOR	2 00 .....	X						0	0	0
(16) DONALD PITT ..... DIRECTOR	2 00 .....	X						0	0	0
(17) MANUEL RAMOS ..... DIRECTOR	2 00 .....	X						0	0	0
(18) JUDY RICH ..... DIRECTOR	2 00 .....	X						0	0	0
(19) SI SCHORR ..... DIRECTOR	2 00 .....	X						0	0	0
(20) DEVIN SIMMONS ..... DIRECTOR	2 00 .....	X						0	0	0
(21) SARAH SMALLHOUSE ..... DIRECTOR	2 00 .....	X						0	0	0
(22) ANN WEAVER HART ..... DIRECTOR	2 00 .....	X						0	0	0
(23) GREG WHITE ..... DIRECTOR	2 00 .....	X						0	0	0
(24) PAUL BONAIVIA ..... CHAIR	4 00 .....	X		X				0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(26) LISA LOVALLO ..... VICE-CHAIR	4 00 .....	X		X				0	0	0
(1) DUFF HEARON ..... SECRETARY	4 00 .....	X		X				0	0	0
(2) MARK MISTLER ..... TREASURER	4 00 .....	X		X				0	0	0
(3) RON SHOOPMAN ..... PRESIDENT & CEO	60 00 .....			X				190,000	0	0
(4) TED MAXWELL ..... VICE-PRESIDENT	32 00 .....			X				79,500	0	0

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2014

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization SOUTHERN ARIZONA LEADERSHIP COUNCIL INC	Employer identification number 86-0879845
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$ 12,500
3	Volunteer hours	80

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
4a	Was a correction made?	<input type="checkbox"/> Yes <input type="checkbox"/> No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	▶ \$ 12,500
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$ 12,500
4	Did the filing organization file Form 1120-POL for this year?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
(1) CITIZENS FOR PCC INTEGRITY	11784 N MESQUITE HOLLOW DRIVE ORO VALLEY, AZ 85737	46-4236056	12,500	



Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A
- Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B
- Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)														
b Total lobbying expenditures to influence a legislative body (direct lobbying)														
c Total lobbying expenditures (add lines 1a and 1b)														
d Other exempt purpose expenditures														
e Total exempt purpose expenditures (add lines 1c and 1d)														
f Lobbying nontaxable amount Enter the amount from the following table in both columns														
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000													
Over \$17,000,000	\$1,000,000													
g Grassroots nontaxable amount (enter 25% of line 1f)														
h Subtract line 1g from line 1a If zero or less, enter -0-														
i Subtract line 1f from line 1c If zero or less, enter -0-														
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes	<input type="checkbox"/> No												

4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i.			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912.			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912.			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

1	Were substantially all (90% or more) dues received nondeductible by members?	1	Yes	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		No
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	Yes	

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	759,500
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	26,389
b	Carryover from last year	2b	612
c	Total	2c	27,001
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	37,975
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	-10,974

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
PART I-A, LINE 1	CONTRIBUTION TO CITIZENS FOR PCC INTEGRITY, A GRASSROOTS EFFORT TO COLLECT SIGNATURES TO FORCE A RECALL ELECTION FOR 3 PIMA COMMUNITY COLLEGE BOARD MEMBERS

## Part IV

[illegible]

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990.  
Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization SOUTHERN ARIZONA LEADERSHIP COUNCIL INC	Employer identification number 86-0879845
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Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area  
☐ Protection of natural habitat ☐ Preservation of a certified historic structure  
☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► \_\_\_\_\_

4

Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ► \_\_\_\_\_

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ \_\_\_\_\_

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X

► \$ \_\_\_\_\_

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenue included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

b

Assets included in Form 990, Part X

► \$ \_\_\_\_\_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2014

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table
- |    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance
- 2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

- |    | (a)Current year                                | (b)Prior year | b (c)Two years back | (d)Three years back | (e)Four years back |
|----|--|---------------|---------------------|---------------------|--------------------|
| 1a | Beginning of year balance                      |               |                     |                     |                    |
| b  | Contributions                                  |               |                     |                     |                    |
| c  | Net investment earnings, gains, and losses     |               |                     |                     |                    |
| d  | Grants or scholarships                         |               |                     |                     |                    |
| e  | Other expenditures for facilities and programs |               |                     |                     |                    |
| f  | Administrative expenses                        |               |                     |                     |                    |
| g  | End of year balance                            |               |                     |                     |                    |
- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a

Board designated or quasi-endowment
- b

Permanent endowment
- c

Temporarily restricted endowment

The percentages in lines 2a, 2b, and 2c should equal 100%
- 3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- (i) unrelated organizations

3a(i)

☐ Yes

☐ No

(ii) related organizations

3a(ii)

☐ Yes

☐ No
- b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

☐ Yes

☐ No
- 4

Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		2,237	1,040	1,197
d Equipment		48,161	33,605	14,556
e Other		43,000	1,000	42,000
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				57,753



Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements . . . . .	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains (losses) on investments . . . . .	2a	
b	Donated services and use of facilities . . . . .	2b	
c	Recoveries of prior year grants . . . . .	2c	
d	Other (Describe in Part XIII ) . . . . .	2d	
e	Add lines 2a through 2d . . . . .	2e	
3	Subtract line 2e from line 1 . . . . .	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	
b	Other (Describe in Part XIII ) . . . . .	4b	
c	Add lines 4a and 4b . . . . .	4c	
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12 ) . . . . .	5	

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements . . . . .	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities . . . . .	2a	
b	Prior year adjustments . . . . .	2b	
c	Other losses . . . . .	2c	
d	Other (Describe in Part XIII ) . . . . .	2d	
e	Add lines 2a through 2d . . . . .	2e	
3	Subtract line 2e from line 1 . . . . .	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	
b	Other (Describe in Part XIII ) . . . . .	4b	
c	Add lines 4a and 4b . . . . .	4c	
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 ) . . . . .	5	

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation

[illegible]



Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
SOUTHERN ARIZONA LEADERSHIP COUNCIL INC

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2014

Open to Public  
Inspection

Employer identification number  
86-0879845

Part I

General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) CITIZENS FOR PCC INTEGRITY 11784 N MESQUITE HOLLOW DRIVE ORO VALLEY,AZ 85737	46-4236056	527	12,500				RECALL EFFORT

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶
- 3 Enter total number of other organizations listed in the line 1 table . . . . . ▶

**Part III**

**Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

**Part IV**

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
PART I, LINE 2	SALC DOES NOT MAKE GRANTS IT MAY, FROM TIME TO TIME, MAKE CONTRIBUTIONS TO OTHER ORGANIZATIONS ORGANIZATIONS ELIGIBLE TO RECEIVE CONTRIBUTIONS HAVE PURPOSES OR PROGRAMS THAT ACCOMPLISH SALC'S MISSION OF ENHANCING THE REGION'S QUALITY OF LIFE AND ECONOMIC CLIMATE

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 23.**  
▶ **Attach to Form 990.**  
▶ **Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization  
SOUTHERN ARIZONA LEADERSHIP COUNCIL INC

Employer identification number  
86-0879845

Part I

Questions Regarding Compensation

	Yes	No
<div><div>1a</div><div>Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</div><div><div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div><div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div></div></div>		
<div><div>b</div><div>If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.</div></div>	1b	
<div><div>2</div><div>Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?</div></div>	2	
<div><div>3</div><div>Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</div><div><div><div><input type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div></div><div><div><input type="checkbox"/> Written employment contract</div><div><input type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div></div></div>		
<div><div>4</div><div>During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:</div></div>		
<div><div>a</div><div>Receive a severance payment or change-of-control payment?</div></div>	4a	No
<div><div>b</div><div>Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div></div>	4b	No
<div><div>c</div><div>Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> <div>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.</div>	4c	No
<div><div></div><div><b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b></div></div>		
<div><div>5</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:</div></div>		
<div><div>a</div><div>The organization?</div></div>	5a	
<div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 5a or 5b, describe in Part III.</div>	5b	
<div><div>6</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:</div></div>		
<div><div>a</div><div>The organization?</div></div>	6a	
<div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 6a or 6b, describe in Part III.</div>	6b	
<div><div>7</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.</div></div>	7	
<div><div>8</div><div>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.</div></div>	8	
<div><div>9</div><div>If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</div></div>	9	

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column(B) reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 RON SHOOPMAN, PRESIDENT & CEO	(i)	185,000	5,000	0	0	0	190,000	0
	(ii)	..... 0	..... 0	..... 0	..... 0	..... 0	..... 0	..... 0

**Part III**   **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
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efile GRAPHIC print - DO NOT PROCESS		As Filed Data -		DLN: 93493275002475	
<div>SCHEDULE O (Form 990 or 990-EZ)</div> <div>Department of the Treasury Internal Revenue Service</div>		<div>Supplemental Information to Form 990 or 990-EZ</div> <div>Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at <a href="http://www.irs.gov/form990">www.irs.gov/form990</a>.</div>			OMB No 1545-0047
					<div>2014</div> <div>Open to Public Inspection</div>
Name of the organization SOUTHERN ARIZONA LEADERSHIP COUNCIL INC				Employer identification number 86-0879845	

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	
FORM 990, PART VI, SECTION A, LINE 4	THE BY LAWS OF SOUTHERN ARIZONA LEADERSHIP COUNCIL, INC WERE APPROVED AS FINAL ON NOVEMBER 4, 2014 THE SIGNIFICANT CHANGES MADE ARE AS FOLLOWS THE MEMBERSHIP WAS REVISED TO INCLU DE 5 CATEGORIES OF MEMBERSHIP, INCLUDING NON-VOTING MEMBERS WHO PAY NO DUES CATEGORIES OF MEMBERSHIP ARE DESCRIBED FULLY AT PART VI, SECTION A, LINE 6 THE BOARD OF DIRECTORS INCR EASED FROM NOT MORE THAN 25 TO 28 AND ADDED A MAXIMUM 3 CONSECUTIVE, 3 YEAR TERMS THE PRE SIDENT/CEO HAS BEEN GIVEN THE AUTHORITY TO APPOINT EMPLOYEES, PRESCRIBE THEIR POWERS, DUTI ES AND COMPENSATION AND TO DELEGATE AUTHORITY TO THEM
FORM 990, PART VI, SECTION A, LINE 6	THERE ARE FIVE (5) CATEGORIES OF MEMBERSHIP THAT COMPRISE SALC BUSINESS, COMMUNITY LEADER , EMERITUS, SPECIAL AND ASSOCIATE A BUSINESS MEMBER MUST BE THE CHIEF EXECUTIVE OFFICER O R A SENIOR OFFICIAL OF A CORPORATION LOCATED IN ARIZONA OR A SENIOR PARTNER IN A LEGAL, AC COUNTING, OR PROFESSIONAL FIRM PARTICIPATION IN THE COUNCIL FROM ANY ONE COMPANY IS TO BE THE SENIOR INDIVIDUAL IN THE FIRM UPON RECOMMENDATION FROM THE MEMBERSHIP COMMITTEE AND WITH SPECIFIC BOARD APPROVAL ADDITIONAL INDIVIDUALS FROM A FIRM MAY BE CONSIDERED FOR MEMB ERSHIP AS LONG AS THE INDIVIDUALS FIT THE CRITERIA OF A SENIOR EXECUTIVE OR PARTNER OF THE FIRM MEMBERS MUST REMAIN ACTIVE IN THEIR PRIMARY BUSINESS OR OCCUPATION OR, IN THE EVENT OF A CHANGE, MUST ASSUME A POSITION OF COMPARABLE STATUS AND INFLUENCE WITH ANOTHER FIRM OR IN ANOTHER OCCUPATION BUSINESS MEMBERS SHALL HAVE VOTING RIGHTS COMMUNITY LEADER MEMB ERS SHALL BE INDIVIDUALS HOLDING POSITIONS OF SIGNIFICANT INFLUENCE IN THE COMMUNITY AND A REAS OF INTEREST TO SALC THESE MEMBERSHIPS ARE NORMALLY BASED ON THE INDIVIDUAL COMMUNIT Y LEADER MEMBERS SHALL HAVE VOTING RIGHTS EMERITUS MEMBERS ARE A VALUABLE RESOURCE TO SAL C AND CAN MAKE SUBSTANTIAL CONTRIBUTIONS TO THE OPERATION OF THE ORGANIZATION AND OUR EFFE CTIVENESS IN THE COMMUNITY WHEN MEMBERS IN GOOD STANDING RETIRE OR LEAVE THEIR PRINCIPAL POSITIONS WITH THEIR ORGANIZATIONS, THEY MAY BE OFFERED BY THE BOARD OF DIRECTORS THE OPPO RTUNITY TO REMAIN AS MEMBERS EMERITI OF SALC AS LONG AS THEY PAY ANNUAL DUES AS ESTABLISHE D BY THE BOARD OF DIRECTORS EMERITUS MEMBERS SHALL HAVE VOTING RIGHTS SPECIAL CATEGORIES OF MEMBERSHIP MAY BE ESTABLISHED BY A MAJORITY VOTE OF THE BOARD OF DIRECTORS ESTABLISHM ENT OF A SPECIAL MEMBER CATEGORY IS INTENDED TO ADDRESS A UNIQUE BUSINESS QUALIFICATION, FOCUS OR INTEREST CONCERNING SALC AS IDENTIFIED BY THE BOARD SPECIAL MEMBERS SHALL HAVE VO TING RIGHTS ASSOCIATE MEMBERS SHALL BE INDIVIDUALS BELONGING TO AN ORGANIZATION OF INTERE ST AS IDENTIFIED AND APPROVED BY THE BOARD OF DIRECTORS ASSOCIATE MEMBERSHIPS ALLOW POTEN TIAL LEADERS THE OPPORTUNITY TO BE EXPOSED TO THE SENIOR LEADERS OF SALC AND ATTEND SALC M EETINGS ASSOCIATE MEMBERS CAN PARTICIPATE ON COMMITTEES, FOCUS AREAS AND ACTION TEAMS AS SOCIATE MEMBERS HAVE NO VOTING RIGHTS AND PAY NO DUES
FORM 990, PART VI, SECTION A, LINE 7A	THE NOMINATION AND ELECTION OF DIRECTORS TAKES PLACE AT THE ANNUAL MEETING OF THE MEMBERS BALLOTS ARE CAST BY VOTING MEMBERS PRESENT AT THE ANNUAL MEETING BALLOTS MAY ALSO BE SUB MITTED BY MAIL, EMAIL, OR OTHER MEANS PRIOR TO THE COMMENCEMENT OF THE MEETING
FORM 990, PART VI, SECTION B, LINE 11	A DRAFT FORM 990 IS REVIEWED BY THE PRESIDENT PRIOR TO FILING IT IS THEN PROVIDED TO ALL MEMBERS OF THE GOVERNING BODY, AND THEY ARE GIVEN AN OPPORTUNITY TO COMMENT BEFORE FILING
FORM 990, PART VI, SECTION B, LINE 15A	COMPENSATION FOR THE PRESIDENT IS BASED ON COMPARABILITY DATA FOR SIMILARLY QUALIFIED PERS ONS IN COMPARABLE POSITIONS OF NONPROFIT ORGANIZATIONS IN SOUTHERN ARIZONA DATA IS OBTAIN ED USING PUBLICLY AVAILABLE FORMS 990 THE COMPENSATION WAS REVIEWED AND APPROVED BY THE G OVERNING BODY ON DECEMBER 10, 2013 FOR 2014 COMPENSATION
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST
FORM 990, PART IX, LINE 11G	CONTRACT LABOR 70,691 RESEARCH AND SURVEY'S 10,000 PAYROLL PROCESSING FEES 2,123 CONSULTING 18,900