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DLN: 93493315012185

# Form **990**

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <a href="www.IRS.gov/form990">www.IRS.gov/form990</a>

OMB No 1545-0047

Open to Public Inspection

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Α) (1) (1)				_				_															4	_		
Activities		4 Number of independent voting members of the governing body (Part VI, line 1b) 5 Total number of individuals employed in calendar year 2014 (Part V, line 2a)										5			11,181											
ਹੈ		Total nu					•	•						•		•	•						6			992
∢	<b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12										7a		2	7,780,904												
		Net unre																					7b	,		
																					or Yea	ar			Current	Year
	8	Contr	rıbut	ions a	and gr	rants	(Part	VIII, lı	ne	1h)	) .										23,	122,	224		2.	2,634,841
Revenue	9							VIII, lı												1	,283,					1,830,314
ā Š	10	Inves	stme	nt inc	ome	(Part	: VIII,	column	า (A	۱), I	lines	s 3,	4, aı	nd 7	d) .						104,6	676,	221		110	0,426,068
ř	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)										26,	732,	808		25,645,978										
	12 Total revenue—add lines 8 through 11 (mus													lıne			427				4 = 5.					
	40																		-		,437,6					0,537,201
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)												1,0	680,			:	1,431,606							
	14																			0						
Ø.	15	5 - 10		otner	comp	sensa	ation, e	employe	ee	ben	ents	5 (Pa	art I	х, с	olumi	ı (A),	iines	S			684,196,860			714,704,23		
8.8	16a	Profes	Professional fundraising fees (Part IX, column (A), line 11e)												0			C								
Expenses	ь	Total fu	fundra	ıısıng e	expense	es (Pa	art IX, co	olumn (D	), lır	ne 2	25) 🕨	<u>_0</u>						_								
ш	17	Other	rexi	ense	s (Pa	rt IX,	, colur	nn (A ),	lıne	es 1	11a-	-11	d, 1:	1 f– 2	(4e)						608,	792,	558		658	8,104,688
	18				-	-	-	17 (mu:							-					1	,294,6			-		4,240,529
	19	Rever	nue	ess e	xpen	ses	Subtra	act line	18	fro	m li	ne 1	12								142,	998,	271		150	6,296,672
Net Assets or Fund Balances																			Ве	_	ng of (	Curre	nt		End of	Year
Set Sens	20	Total	lacc	atc (E	art Y	/ line	16)														<b>Year</b> ,531,:	397	1 2 7		2 50	1,874,783
AB dB	21							 )										•			,168,					6,895,351
2 E	22							, • • ubtract													,362,			-		4,979,432
	t III			ure E											•	•	•	•			,002,	,		<u> </u>	-,55	1,575,152
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Form	1 990 (2	014)				Page <b>2</b>								
Par	t III				t III	٦								
1	Briefl	describe the organization's m	ission											
PRE	SBYTER	IAN EXISTS TO IMPROVE T	HE HEALTH OF THE	PATIENTS, MEMBE	RS AND COMMUNITIES WES	SERVE								
	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?													
2	Did th	e organization undertake any s		ervices during the ye	ar which were not listed on									
	=					. , 103 / 110								
3	Dıd th	Did the organization cease conducting, or make significant changes in how it conducts, any program												
	If "Y e	If "Yes," describe these changes on Schedule O												
4	expen	ses Section 501(c)(3) and 50	1 (c)(4) organization:	s are required to repo		•								
4a	(Code	) (Expenses s	979,090,103	ıncludıng grants of \$	741,248 ) (Revenue \$	1,160,271,056 )								
	CENT	RAL NEW MEXICO DELIVERY SYSTEM -	SEE SCHEDULE O FOR D	PETAIL										
	(Code	) (Expenses s	159,794,565	ıncludıng grants of \$	690,358 ) (Revenue \$	191,823,431 )								
	REGIO	NAL DELIVERY SYSTEM - SEE SCHEDU	JLE O FOR DETAIL											
	(Code	) (Expenses s	22,413,046	ıncludıng grants of \$	0 ) (Revenue \$	20,033,062 )								
	HEAR	AND VASCULAR PROGRAMS - SEE SO	HEDULE O FOR DETAIL											
4d	Othe	r program services (Describe i	n Schedule O )											
	(Exp	enses \$	ıncludıng grants o	f \$	) (Revenue \$	)								
4e	Tota	program service expenses 🕨	1,161,297,714											
						Form <b>990</b> (2014)								

Part IV	Checklist of	Required	Schedules

		Yes	No	
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule $A^{\square}$	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$ . $.$	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note, All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>		<u> </u>
1 ~	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   1,143		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 1,143  Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
		<u> </u>		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
,	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4a		NI.
	account)?	10		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
)	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
:	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		l I N
	services provided to the payor?	/a		INC
)	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
:	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
i	If "Yes," indicate the number of Forms 8282 filed during the year			
•	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		N.
F	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
,	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
}	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
)	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
3	Initiation fees and capital contributions included on Part VIII, line 12 10a			
)	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
3	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
_	m which the organization is neclised to issue qualified health plans			
		   14=	 	   ",
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI	•	• • •	l~
Se	ection A. Governing Body and Management			
			Yes	No
la	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	103	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	_		N. a
5	filed?	4 5		No No
6	Did the organization become aware during the year of a significant diversion of the organization's assets.	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			NO
<i>7</i> <b>u</b>	more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ie Cod	e.)
			Yes	No
L0a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
l1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
L2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
L3	Did the organization have a written whistleblower policy?	13	Yes	
L4	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
L6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the		Vas	
	organization's exempt status with respect to such arrangements?	16b	Yes	
Se	ection C. Disclosure	16b	res	
		16b	res	
Se 17 18	ection C. Disclosure	16b	1 65	

State the name, address, and telephone number of the person who possesses the organization's books and records

►KEVIN NOWELL CPA 9521 SAN MATEO BLVD NE

ALBUQUERQUE, NM 871132237 (505)923-6101

Form 990 (2014)	
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# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more t perso	han d n is l	ne l both	box, an d	officer stee)	į	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	►			
c	Total from continuation sheets to Part VII, Section A	•			
d	Total (add lines 1b and 1c)	►	10,569,726	3,827,285	4,512,629

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►1,142

	_		Yes	NO
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		N o

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(c)
Name and business address	Description of services	Compensation
TRICORE LABORATORY SERVICES CORPORA,	LAB SERVICES	44,944,677
1001 WOODWARD PLACE NE		
ALBUQUERQUE, NM 87102		
LEIDOS HEALTH,	INFO TECHNOLOGY SVCS	19,977,627
PO BOX 223866		
PITTSBURGH, PA 15251		
ENTERPRISE BUILDERS CORPORATION,	CONSTRUCTION SVCS	17,229,509
PO BOX 3987		
ALBUQUERQUE, NM 87190		
MCCARTHY BUILDING COMPANIES NM INC,	CONSTRUCTION SVCS	13,818,786
1717 LOUISIANA BLVD NE		
ALBUQUERUE, NM 87107	2.77	10.501.005
T-SYSTEMS NORTH AMERICA,	DATA HOSTING SVCS	13,634,325
755 WEST BIG BEAVER RD TROY, MI 48084		
		+
2 Total number of independent contractors (including but not limited to those li	sted above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►272

Form 99			6.0000000000000000000000000000000000000					Page <b>S</b>
Part V	<u> </u>	Statement of Check of Schedu	of <b>Revenue</b> ule O contains a respon	se or note to any lu	ne in this Part VIII	<u> </u>	<u> </u>	<u>୮</u>
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s &	1a	Federated cam	paigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts	ь	Membership du	ies <b>1b</b>					
je je	С	Fundraising ev	ents <b>1c</b>					
Giffs, ilar A	d	Related organiz	zations 1d	8,371,608				
∄,ë	e	Government grant	s (contributions) <b>1e</b>	14,256,969				
Sir	f	All other contribute	ons, gifts, grants, and <b>1f</b>	6,264				
uti her	•	similar amounts no						
	g	Noncash contributi 1a-1f \$	ons included in lines	198,377				
Contributions, and Other Sim	h	Total. Add lines	s 1 a - 1 f		22,634,841			
				Business Code				
TI.	2a	NET PATIENT SERV	VICE REVENUE	621110	892,993,960	892,993,960		
ek Ek	ь	NET MEDICARE/MI	EDICAID PAYMENTS	621110	444,806,061	444,806,061		
е. П	С	CORPORATE SERV	ICE ALLOCATION	900099	11,607,863	11,607,863		
Program Serwce Ravenue	d	ATTESTATION & EN	HR INCENTIVE	900099	11,169,598	11,169,598		
S S	e	CAFETERIA & CAT	ERING SALES	722210	5,346,068	5,344,149	1,919	
_ ea	f	All other progra	am service revenue		5,906,764	5,837,261	69,503	
ጅ	g	Total Add lines	s 2a-2f		1,371,830,314			
	3		ome (including dividence	-				
		and other simil	aramounts)		33,179,813		3,030,718	
	4		stment of tax-exempt bond p	· · · · . +	2,724			2,72
	5	Royalties .	(ı) Real	(II) Personal	o o			
	6a	Gross rents	78,480	(II) F ersonar				
	ь	Less rental	12,856					
	С	expenses Rental income	65,624	0				
	d	or (loss) Net rental inco	me or (loss)	🛌	65,624			65,62
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	592,065,983	305,093				
	ь	Less cost or other basis and	515,127,545					
		sales expenses Gain or (loss)	76,938,438	305,093				
	d		(SS)		77,243,531			77,243,53
	8a		from fundraising	· · · · · · · ·	, ,			, ,
Other Revenue		events (not inc \$	ludings reported on line 1c)					
ά			a   .					
her E	b		penses b	wents	0			
δ	9a		(loss) from fundraising e From gaming activities	:veiit2 🏲-	9			
		See Part IV, lir	ne 19 <b>a</b>					
	b		penses b	utios	0			
	10a	Gross sales of returns and allo		ittes	0			
	b c		a oods sold b (loss) from sales of inve	ntory	0			
	Ť	Miscellaneous		Business Code				
	11a	TAC / TECHNI		561000	24,657,948		24,657,948	
	ь	CONSULTING DIVIDEND LIA INSURANCE R	ABILITY	900099	604,355			604,35
	С	VENDOR REBA		900099	284,332	284,332		
	d		ue		33,719	12,903	20,816	
	е	Total. Add lines	s 11a-11d	🛌	25,580,354			
	12	Total revenue.	See Instructions			1 272 056 127	27 700 004	100 065 22
	1				1,530,537,201	1,372,056,127	27,780,904	108,065,32

		Statement of Functional Expenses				
Secti		1(c)(3) and 501(c)(4) organizations must complete all columns Al				
		Check if Schedule O contains a response or note to any line in this				
		ude amounts reported on lines 6b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1		ts and other assistance to domestic organizations and estic governments See Part IV, line 21	1,124,779	1,124,779		
2		ts and other assistance to domestic iduals See Part IV, line 22	306,827	306,827		
3	gove	ts and other assistance to foreign organizations, foreign rnments, and foreign individuals See Part IV, lines 15	300,827	300,827		
4		fits paid to or for members	0			
5	Com	pensation of current officers, directors, trustees, and employees	8,182,544	3,544,026	4,638,518	
6	Comp (as d	pensation not included above, to disqualified persons lefined under section 4958(f)(1)) and persons ribed in section 4958(c)(3)(B)	485,564	485,564	,,,	
7		r salaries and wages	545,151,321	466,130,994	79,020,327	
8		ion plan accruals and contributions (include section 401(k) 403(b) employer contributions)	22,253,861	18,643,783	3,610,078	
9		r employee benefits	97,628,409	74,265,396	23,363,013	
10		oll taxes	41,002,536	34,091,470	6,911,066	
11		for services (non-employees)				
а		agement	1,142,780	1,142,780		
ь		·	4,360,097		4,360,097	
С	_	ounting	1,285,110		1,285,110	
d		ying	121,947		121,947	
e		essional fundraising services See Part IV, line 17	,		,	
f		stment management fees	4,227,693		4,227,693	
g	Othe	er (If line 11g amount exceeds 10% of line 25, column (A)	190,038,240	143,050,303		
12		ertising and promotion	3,221,219	, ,	3,221,219	
13		e expenses	6,744,087	6,744,087	, ,	
14		mation technology	54,341,891	46,060,187	8,281,704	
15		ilties	0	,,	=,===,	
16		upancy	14,866,248	13,890,416	975,832	
17		el	3,581,892	1,898,846	1,683,046	
18		nents of travel or entertainment expenses for any federal,	0			
19		erences, conventions, and meetings	1,179,886	615,564	564,322	
20		rest	25,662,396	25,662,396		
21		nents to affiliates	0			
22		eciation, depletion, and amortization	87,113,929	73,848,744	13,265,185	
23	Insu	rance	30,854,996	26,153,364	4,701,632	
24	misc	er expenses Itemize expenses not covered above (List ellaneous expenses in line 24e If line 24e amount exceeds 10% e 25, column (A) amount, list line 24e expenses on Schedule O)				
а	MED	ICAL SUPPLIES	202,275,555	202,275,555		
b	EQU	IPMENT RELATED EXPENSES	21,454,784	17,111,637	4,343,147	
c	MAII	NTENANCE SUPPLIES & FUEL	3,095,484	3,095,484		
d	BANI	K FEES	790,976	253,382	537,594	
e	Allot	ther expenses	1,745,478	902,130	843,348	
25	Total	I functional expenses. Add lines 1 through 24e	1,374,240,529	1,161,297,714	212,942,815	0
26	repor educ	costs. Complete this line only if the organization rted in column (B) joint costs from a combined ational campaign and fundraising solicitation Check  Tiffollowing SOP 98-2 (ASC 958-720)				

# Part X Balance Sheet

- (-	LX	Check if Schedule O contains a response or note to any line	ın thıs Part X			
				<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing		798,494	1	768,455
	2	Savings and temporary cash investments		27,037,833	2	86,334,700
	3	Pledges and grants receivable, net		0	3	569,605
	4	Accounts receivable, net		170,599,141	4	168,794,754
	5	Loans and other receivables from current and former officers key employees, and highest compensated employees Compensated L	o	5	0	
Assets	6	Loans and other receivables from other disqualified persons section $4958(f)(1)$ ), persons described in section $4958(c)(employers)$ and sponsoring organizations of section $501(c)(9600)$ 0 beneficiary organizations (see instructions) Complete Part I	3)(B), and contributing b) voluntary employees'	0	6	0
82	7	Notes and loans receivable, net		0	7	
ď	8	Inventories for sale or use		10,977,177	8	12,174,117
	9	Prepaid expenses and deferred charges		15,060,919		14,422,156
	10a	Land, buildings, and equipment cost or other basis	1,664,423,483	, ,	-	14,422,100
	ь	· · · · · · · · · · · · · · · · · · ·	<b>10b</b> 886,929,178	750,192,639	10c	777,494,305
	11	Investments—publicly traded securities		1,193,517,560		1,204,131,023
	12	Investments—other securities See Part IV, line 11	268,639,477	12	296,636,871	
	13	Investments—program-related See Part IV, line 11	8,364,573		11,758,922	
	14	Intangible assets		5,087,963	_	5,087,963
	15	Other assets See Part IV, line 11		81,121,351		13,701,912
	16	Total assets. Add lines 1 through 15 (must equal line 34)		2,531,397,127	16	2,591,874,783
	17	Accounts payable and accrued expenses		128,836,090		136,099,108
	18	Grants payable	120,030,030	18	0	
	19	Deferred revenue		0		
				568,886,323		556,976,707
	20	Tax-exempt bond liabilities		0		000,970,707
8	21	Escrow or custodial account liability Complete Part IV of S	0	21		
Liabiliti	22	Loans and other payables to current and former officers, directly employees, highest compensated employees, and disqu	alıfıed			
<u> </u>		persons Complete Part II of Schedule L		0	22	0
_	23	Secured mortgages and notes payable to unrelated third par		49,814,634	23	61,341,124
	24	Unsecured notes and loans payable to unrelated third partie	0	24	0	
	25	Other liabilities (including federal income tax, payables to reand other liabilities not included on lines 17-24) Complete D	Part X of Schedule	420,931,826	25	482,478,412
	26	Total liabilities. Add lines 17 through 25	1,168,468,873	26	1,236,895,351	
——	20	Organizations that follow SFAS 117 (ASC 958), check here blines 27 through 29, and lines 33 and 34.		.,	20	.,
2	27	Unrestricted net assets		1,362,928,254	27	1,354,979,432
<u>ප</u>	28	Temporarily restricted net assets	0	28	0	
Fund Balance	29	Permanently restricted net assets		0	29	0
Ĭ	23	Organizations that do not follow SFAS 117 (ASC 958), check				
Ē		complete lines 30 through 34.	Kilele F   allu			
0	30	Capital stock or trust principal, or current funds			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fun-			31	
<b>d</b> SS	32	Retained earnings, endowment, accumulated income, or other			32	
Net /	33	Total net assets or fund balances		1,362,928,254	33	1,354,979,432
ź	34	Total liabilities and net assets/fund balances		2,531,397,127	34	2,591,874,783
	1 -	rotal habilities and het assets/lulia balances i i i i	• • • •	2,551,557,127	J-1	2,551,514,165

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		1,530,5	537,201
2	Total expenses (must equal Part IX, column (A), line 25)	2		1,374,2	240,529
3	Revenue less expenses Subtract line 2 from line 1	3		156,2	296,672
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		1,362,9	928,254
5	Net unrealized gains (losses) on investments	5		-49,6	565,426
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-114,5	580,068
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		1,354,9	979,432
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. $\sqsubset$
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

Software ID: **Software Version:** 

**EIN:** 85-0105601

Name: PRESBYTERIAN HEALTHCARE SERVICES

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers,	Direct	ors,	Tru	ste	es, k	(ey	Employees, Higl	nest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more ti perso and a	ion ( han o n is b	ne b oth ctor,	ox, u an of trus	inless ficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1033***********************************	2/10/3/11/13C)	related organizations
(1) SANDRA BEGAY-CAMPBELL	1 0	×						0	0	0
DIRECTOR (1) BRIAN BURNETT	10									
DIRECTOR / VICE CHAIR	1 0	Х						0	0	0
(2) FRANK FIGUEROA	1 0								0	0
DIRECTOR	1 0	×						0	0	0
(3) GEORGE ISHAM MD	1 0	×						0	0	0
DIRECTOR  (4) CHARLES MILLIGAN JD	10			_						
		X						0	202,451	13,835
DIRECTOR (THRU 4/10/2014) (5) TOM ROBERTS MD	1 0									
DIRECTOR	1 0	Х						0	0	0
(6) RIES ROBINSON MD	1 0	, , , , , , , , , , , , , , , , , , ,								_
DIRECTOR	1 0	X						0	0	0
(7) JENNIFER S THOMAS	1 0	X						0	0	0
DIRECTOR (8) KATHIE WINOGRAD PHD	10			_						
		х						0	0	0
DIRECTOR / CHAIR  (9) ELAINE PAPAFRANGOS MD	2 0									
DIRECTOR	1 0	X						229,106	0	199,816
(10) JAMES HINTON	20 0	×		Х				1,012,986	2,379,216	1,384,975
PRESIDENT / DIRECTOR	23 0	_ ^		_^				1,012,300	2,373,210	1,304,373
(11) PAUL BRIGGS	24 0			х				348,696	232,340	524,441
EVP / COO (12) DIANE FISHER	19 0									
SVP / SECRETARY	22 0			Х				169,991	169,991	151,910
(13) DALE MAXWELL	20 0			,				245.000	246,000	124.000
SVP / CFO / TREASURER (14) HECTOR ARREDONDO MD	23 0			X				246,809	246,809	134,889
EXECUTIVE MEDICAL DIRECTOR-PMG	0 0				Х			396,320	0	40,539
(15) BOIS D'ARC BEAMES	40 0				х			217,299	0	82,814
VP - OPERATIONS - RDS (16) DOYLE BOYKIN	40 0				×			166,321	0	172,152
ADMINISTRATOR - ADULT MED SL (17) KATHLEEN DAVIS RN	0 0 40 0							·		
SVP / PATIENT CARE SVCS - CNO	1 0				X			377,193	0	187,763
(18) ROBIN DIVINE	40 0				x			207,113	0	49,127
VP - EMERGING BUSINESS DEV	1 0			_	<u> </u>			207,113		13,127
(19) CLAY HOLDERMAN	40 0				х			345,212	0	70,142
CHIEF OPERATING OFFICER - CDS (20) JAMES JEPPSON	1 0				×			180,785	0	180,592
VP - REAL ESTATE (21) AMELIA MARLEY	1 0 40 0									
SVP - INFO SERVICES	0 0			L	Х		L	350,819	0	25,838
(22) JEFF MCBEE	40 0				x			205,363	0	14,155
CAMPUS ADMINISTRATOR - RR	0.0				ļ.,			200,000		1.,133
(23) SANDRA PODLEY  CAMPUS ADMINISTRATOR - PH	40 0				x			243,028	0	18,505
(24) DANIEL RAMSEY	40 0				x			273,151	0	30,632
CHIEF OPERATIONS OFFICER - PMG	0 0				^_			2/3,131	0	30,032

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	person is both an officer and a director/trustee) o		n (do not check n one box, unless ıs both an officer lirector/trustee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations		
(26) TODD SANDMAN	20 0				Х			126,379	126,379	83,362
SVP - STRATEGY	20 0							,	,	,
(1) JOANNE SUFFIS	22 0				х			197,964	161,970	22,571
SVP - HUMAN RESOURCES (2) ELIZABETH TIBBS	18 0 40 0									
					Х			196,573	0	77,939
DIR - BUS OPS - SURGERY SL  (3) GUILHERME MARIN MD	0 0 40 0									_
						x		919,870	0	30,602
CARDIO INVASIVE INTERVENTION  (4) PETER WALINSKY MD	0 0 40 0									
CARDIOVASCULAR SURGEON	0 0					x		899,059	0	101,679
(5) CARL LAGERSTROM MD	40 0									
CARDIOVASCULAR SURGEON	0 0					X		891,493	0	188,215
(6) MOHAMMAD TAHERI MD	40 0									
GASTROENTEROLOGIST	0 0					X		791,938	0	18,887
(7) DANIEL FRIEDMAN MD	40 0					,,		770.607		171 503
MED DIR - CARDIOLOGY CLINIC	1 0					X		778,697	0	171,592
(8) DONNA AGNEW	40 0						х	165,694	0	275,824
ADMIN DIR - PROCESS EXCELLENCE	0 0						_ ^	105,094	U	273,824
(9) CINDY MCGILL	0 0						Х	0	152,410	0
SVP - HUMAN RESOURCES	0 0						_ ^	0	132,410	0
(10) CHERYL MITCHELL	40 0						x	163,464	0	217,249
ADMIN DIRECTOR - AMBULATORY SL	0 0						_^_	105,404		217,243
(11) DAVID SCRASE MD	20 0						x	152,595	155,719	28,728
MED DIR - INTERNAL MEDICINE	0 0						<u> </u>	132,333		23,720
(12) DIANA WEBER MD	40 0						x	315,808	0	13,856
MEDICAL DIRECTOR - CLINIC	0 0							,		

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As Filed Data -

DLN: 93493315012185

# OMB No 1545-0047

# SCHEDULE A Public Charity Status and Public Support

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. 2011

Open to Public Inspection

**Employer identification number** Name of the organization PRESBYTERIAN HEALTHCARE SERVICES 85-0105601 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2), (Complete Part III) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement. (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) (i)Name of supported (ii) EIN (iv) Is the organization (vi) A mount of (iii) Type of (v) A mount of listed in your governing other support (see organization organization monetary support (described on lines document? (see instructions) instructions) 1-9 above or IRC section (see instructions)) Yes No

Sch	edule A (Form 990 or 990-EZ) 2014						Page <b>2</b>
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI )						
11	<b>Total support</b> Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto				<del></del>	<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		<del> </del>	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	<b>33 1/3% support test—2014.</b> If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and <b>stop here.</b> The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	<b>-2014.</b> If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	<b>▶</b> ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		<b>▶</b> ┌
18	<b>Private foundation.</b> If the organizations	on ala not check	cabox on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• <b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V  $\,)$ 

Section A. All Supporting Organizations
---

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)$ ? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see  The organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization evergice a substantial degree of direction over the policies, programs and activities of each			l

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
<b>a</b> From 2009			
<b>b</b> From 2010			
<b>c</b> From 2011			
d From 2012			
<b>e</b> From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount  i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
<b>b</b> Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c			
8 Breakdown of line 7			
<b>a</b> From 2010			
<b>b</b> From 2011			
<b>c</b> From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493315012185

OMB No 1545-0047

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V,

line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** PRESBYTERIAN HEALTHCARE SERVICES Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ┌ Yes If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

5 c	hedule C (Form 990 or 990-EZ) 2014					Page <b>2</b>
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	<b>(c)</b> 2013	( <b>d)</b> 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

ГС	rt II-B Complete if the organization is exempt under section 501(c)(3) and has filed Form 5768 (election under section 501(h)).	3 1101				
For a	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(â	1)		(b)	
activ		Yes	No	4	A moun	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo			
С	Media advertisements?		Νo	1		
d	Mailings to members, legislators, or the public?		Νo			
е	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		Νo			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			9	6,94
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes			2	25,000
i	O ther activities?		Νo			
j	Total Add lines 1c through 1i				12	1,94
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	1 501(c)	)(5),	or s	ectio	n
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		l

			res	NO
L	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

#### Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	

#### Part IV Supplemental Information

Taxable amount of lobbying and political expenditures (see instructions)

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
SCHEDULE C, PART II-B, LINES 1G AND 1H	THE LOBBYING ACTIVITIES OF PRESBYTERIAN HEALTHCARE SERVICES (PHS) ARE CONDUCTED PRIMARILY FOR EDUCATIONAL PURPOSES AND DO NOT INCLUDE STRICTLY PROHIBITED EXPENDITURES OR ACTIVITIES RELATED TO THE ELECTION OF PEOPLE TO PUBLIC OFFICE THE EDUCATION INVOLVES PROVIDING INFORMATION TO LEGISLATORS AND THE PUBLIC REGARDING THE POTENTIAL IMPACT OF PROPOSED LEGISLATION LOBBYING EFFORTS FOCUS ON THE EFFECT OF LEGISLATION UPON HOSPITALS' ABILITIES TO PROVIDE PATIENT CARE IN A COST-EFFECTIVE MANNER, TO CONTINUE TO PROVIDE HEALTHCARE TO THE INDIGENT POPULATION, TO CONTINUE TO EFFECTUATE COMMUNITY BENEFIT BY MAINTAINING HEALTHCARE FACILITIES IN RURAL AREAS AND TO PROVIDE CERTAIN PROGRAMS TO THE PUBLIC PHS HOSTS AN ANNUAL DINNER FOR ALL LEGISLATORS AND CERTAIN STATE EXECUTIVES FOR EDUCATIONAL PURPOSES

5

Part IV Supplemental Info	Part IV Supplemental Information (continued)					
Return Reference	Explanation					

Schedule C (Form 990 or 990EZ) 2014

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#### DLN: 93493315012185

OMB No 1545-0047

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public Inspection

	Employer identification number						
PKESBYTERIAN HEALTHCARE S	SERVICES	85-0105601					
Part   Organization   Preservation   Preservation							
		(a) Donor advised funds		(b) Funds and	other accou	ınts	
Total number at end	ofyear						
Aggregate value of c	ontributions to (during year)						
Aggregate value of g	rants from (during year)						
Aggregate value at e	end of year						
			nor adv	ısed	┌ Yes	┌ No	
used only for charita	able purposes and not for the benef	<del>_</del>			┌ Yes	┌ No	
art II Conservat	<b>ion Easements.</b> Complete ıf	the organization answered "Yes"	to Forn	n 990, Part I\	/, line 7.		
Preservation of I Protection of nat Preservation of o	and for public use (e g , recreation cural habitat open space	or education)  Preservation of an Preservation of a	certifie	d historic struc	ture		
easement on the las	t day of the tax year						
				Held at the	End of the	Year	
_	·						
		, ,	2c				
historic structure lis	sted in the National Register						
Number of conserva	tion easements modified, transferr	ed, released, extinguished, or terminat	ed by th	ne organization	during		
the tax year ►							
Number of states wh	nere property subject to conservat	on easement is located 🛌					
		he periodic monitoring, inspection, han	ıdlıng of	f violations, and		┌ No	
Staff and volunteer h	nours devoted to monitoring, inspe	cting, and enforcing conservation ease	ments o	during the year			
		, and enforcing conservation easement	s durin	g the year			
		d) above satisfy the requirements of se	ction 17	70(h)(4)(B)(ı)	┌ Yes	┌ No	
balance sheet, and i the organization's ac	nclude, if applicable, the text of the ccounting for conservation easeme	e footnote to the organization's financia nts	l stater	ments that desc	rıbes		
			or Ot	her Similar	Assets.		
If the organization e works of art, historic	lected, as permitted under SFAS 1 cal treasures, or other similar asse	16 (ASC 958), not to report in its reve	orrese	earch in furthera			
If the organization e works of art, historic	lected, as permitted under SFAS 1	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statem	nent and balanc		lic	
(i) Revenue include	d ın Form 990, Part VIII, lıne 1			<b>►</b> \$			
(ii) Assets included	ın Form 990, Part X			<b>F</b> \$			
If the organization re	eceived or held works of art, histor	ical treasures, or other similar assets f 116 (ASC 958) relating to these items					
Revenue included in	Form 990, Part VIII, line 1			<b>►</b> \$			
Assets included in F	Form 990, Part X			<b>&gt;</b> \$			

Part	Organizations Maintaining Collections of Art, I	Histo	rica	al Treas	ures, or Oth	er Sim	ilar As	sets (c	ontınued)
	Using the organization's acquisition, accession, and other records collection items (check all that apply)	, chec	k an	ny of the fo	llowing that are	a sıgnıfı	cant use	of its	
а	Public exhibition	d [	_ ı	Loan or ex	change progran	าร			
b	Scholarly research	e [	_ (	Other					
c	Preservation for future generations								
	Provide a description of the organization's collections and explain Part XIII	how t	hey 1	further the	organization's	exempt	ourpose i	n	
	During the year, did the organization solicit or receive donations o					ımılar	r	<b>-</b> .,	
Part	assets to be sold to raise funds rather than to be maintained as particle.  Escrow and Custodial Arrangements. Complete					'Yes" to		Yes	No
	Part IV, line 9, or reported an amount on Form 990,				on answered				
	Is the organization an agent, trustee, custodian or other intermedi included on Form 990, Part X?				or other asset	s not	ſ	☐ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIII and complete the fo	llowin	g tal	ble					
_	5				4.		Am	nount	
C C	Beginning balance				10				
	Additions during the year				10				
e f	Distributions during the year				16	+			
	Ending balance  Did the organization include an amount on Form 990, Part X, line 2	) 1 <i>E</i>		row or alla			Г	Yes	
		-				•	,	res	NO
	If "Yes," explain the arrangement in Part XIII Check here if the e								<u>'</u>
Par	<b>Endowment Funds.</b> Complete if the organization a	( <b>b)</b> Pri			Two years back (			(e)Four y	ears back
1a	Beginning of year balance		•		,	<u>, , , , , , , , , , , , , , , , , , , </u>		,	
b	Contributions								
c	Net investment earnings, gains, and losses								
d	Grants or scholarships								
	Other expenditures for facilities and programs								
	Administrative expenses								
_	End of year balance								
2	Provide the estimated percentage of the current year end balance	(line	1g, c	olumn (a)	) held as				
а	Board designated or quasi-endowment ►								
b	Permanent endowment 🕨								
	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 100%								
	Are there endowment funds not in the possession of the organizati	on tha	at ar	e held and	administered f	or the			T
	organization by  (i) unrelated organizations		_	_		_	. 3a(	Yes	No
	(ii) related organizations		٠.				. 3a(i		<del>                                     </del>
	If "Yes" to 3a(II), are the related organizations listed as required or		- nedul	le R? .			. 3b		<u> </u>
4	Describe in Part XIII the intended uses of the organization's endo	wmen	t fun	ıds				•	
Part	VI Land, Buildings, and Equipment. Complete if the 11a. See Form 990, Part X, line 10.	e org	anız	ation ans	swered 'Yes' t	o Form	990, Pa	rt IV, lı	ine
		Τ (	<b>a)</b> (c	ost or other	(b)Cost or other	(c) Ac	cumulated	(d) Bo	
	Description of property			investment)	basis (other)	dep	eciation		ook value
	Description of property				, ,	<u> </u>	reciation		
	and				99,489,93 775,743,65	8	eciation 48,992,593	+	99,489,938 26,751,061
<b>b</b> B					99,489,93	8 3		3 42	99,489,938
<b>b</b> В <b>c</b> L	and				99,489,93 775,743,65	8 4 3	48,992,593	3 42	99,489,938
<b>b</b> B <b>c</b> L <b>d</b> E	and				99,489,93 775,743,65 2,167,09	8 4 3 4 2 5	48,992,593 1,306,547	3 42	99,489,938 26,751,061 860,547

See Form 990, Part X, line 12.	iplete if the organization	answered 'Yes' to Form 990, Part IV, line 11
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2) Closely-held equity interests		
(3)Other (A) VAR ALT INVEST & CAPITAL FUNDS	296,636,871	F
. ,		
	.	
	296,636,871	
Part VIII Investments—Program Related. Co See Form 990, Part X, line 13.	mplete if the organization	n answered 'Yes' to Form 990, Part IV, line 1
(a) Description of investment	(b) Book value	(c) Method of valuation
	(5, 500), (4, 100)	Cost or end-of-year market value
Table (California (b) annota anno 15 anno 2000, Bart V, and (B) bart 12 )	<u> </u>	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. Complete if the organization		Dart IV line 11d See Form 990 Part V line 15
(a) Descri		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15		
<b>Part X Other Liabilities.</b> Complete if the orga Form 990, Part X, line 25.	nization answered Yes' to	o Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal income taxes	0	
DEFERRED COMPENSATION	200,743,546	
PROFESSIONAL LIABILITY RESERVE	106,210,562	
ACCRUED IBNR	31,786,694	
WORKER'S COMPENSATION RESERVE	12,439,188	
RESERVE 3RD PARTY SETTLEMENTS	2,966,399	
MISC OTHER LIABILITIES	128,332,023	
	120,532,025	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	482,478,412	

Part		<b>Revenue per Audited Financial Stat</b> swered 'Yes' to Form 990, Part IV, line 1		s With Revenue p	er Re	eturn Complete if
1		ner support per audited financial statements			1	
2	Amounts included on line 1 b	out not on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses	) on investments	2a			
b	Donated services and use of	facilities	2b		1	
C	Recoveries of prior year gran	its	2c		1	
d	Other (Describe in Part XIII	)	2d		1	
e	Add lines 2a through 2d				2e	
3	Subtract line <b>2e</b> from line <b>1</b>				3	
4	Amounts included on Form 9	90, Part VIII, line 12, but not on line <b>1</b>				
а	Investment expenses not in	cluded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII	)	4b		1	
c	Add lines <b>4a</b> and <b>4b</b>				4c	
5	Total revenue Add lines 3 ai	nd <b>4c.</b> (This must equal Form 990, Part I, line	12).		5	
Part	ıf the organization a	Expenses per Audited Financial Sta nswered 'Yes' to Form 990, Part IV, line	12a.	•	<del>-</del>	Return. Complete
1		er audited financial statements			1	
2	Amounts included on line 1 b	out not on Form 990, Part IX, line 25				
а	Donated services and use of	facilities	2a		_	
b	Prior year adjustments .		2b		_	
C	Otherlosses		2c			
d	Other (Describe in Part XIII	)	2d		_	
e	Add lines <b>2a</b> through <b>2d .</b>				2e	
3					3	
4	Amounts included on Form 9	90, Part IX, line 25, but not on line 1:				
а	Investment expenses not inc	cluded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII	)	4b		_	
C	Add lines <b>4a</b> and <b>4b</b>				4c	
5	Total expenses Add lines 3	and <b>4c.</b> (This must equal Form 990, Part I, line	e 18 )		5	
Part	XIII Supplemental In	nformation				
Part		or Part II, lines 3, 5, and 9, Part III, lines 1a I, lines 2d and 4b, and Part XII, lines 2d and				le any additional
	Return Reference	Explanation				
SCHE	DULE D, PART X, LINE 2	ASC 740, INCOME TAXES, PRESCRIBES RECOGNITION AND MEASUREMENT OF IN A TAX RETURN ASC 740 ALSO PROV CLASSIFICATION, INTEREST AND PENA DISCLOSURE, AND TRANSITION AS OF SIGNIFICANT IMPACT ON THE COMBIN POSITIONS TAKEN THERE WERE NO SI THAT REQUIRED ACCRUAL AS OF DECE	A TAX IDES G ALTIES, DECEN ED FIN GNIFIC	POSITION TAKEN O UIDANCE ON DEREC ACCOUNTING IN IN 1BER 31, 2014 AND 2 ANCIAL STATEMENT ANT TAX POSITION	R EXPE COGNI ITERIN 2013, <sup>-</sup> IS REL	ECTED TO BE TAKEN TION, 1 PERIODS, THERE WAS NO ATED TO THE TAX

Jenedale 2 (1 31111 33 3) 23 13		1 age 5
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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DLN: 93493315012185

SCHEDULE F (Form 990)

# **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. 2014

**Employer identification number** 

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990.

► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

PRESBYTERIAN HEAL	THCARE SERV	ICES							
					85-0105601				
		n <b>on Activiti</b> rt IV, lıne 14b		ne United States. Co	omplete if the organiz	ation answered			
1 For grantmake	rs. Does the o	organization m	aıntaın record	s to substantiate the a	mount of its grants				
and other assis	stance, the gra	ntees' eligibili	ty for the gran	nts or assistance, and	the selection criteria				
used to award	used to award the grants or assistance?								
2 For grantmake assistance outs			ganızatıon's p	rocedures for monitorii	ng the use of its gran	ts and other			
3 Activites per Reg	gion (The follow	ing Part I, line 3	3 table can be d	uplicated if additional spa	ice is needed )				
(a) Regio		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region			
(1) Central America Caribbean	and the			Investments		81,427,520			
(2) Europe (Includin Greenland)	g Iceland and			Investments		4,794,118			
(3)									
(4)									
(5)									
<b>3a</b> Sub-total						86,221,638			
<b>b</b> Total from contir to Part I	nuation sheets								
c Totals (add lines	3a and 3b)	·				86,221,638			
For Paperwork Reduction	Act Notice, see	the Instructions	for Form 990.	Cat I	No 50082W Sched	ule F (Form 990) 2014			

Schedule F (Form 990) 2014

Pa				izations or Entitie ved more than \$5,0		•	9		to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	( <b>d)</b> Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(	1)								
(	2)								
(	3)								
(	4)								
2				ed above that are ro or counsel has pro					
3	Enter total num	nber of other or	ganizations or ent	ities					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	tional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
( 2)							
(3)							
(4)							
(5)							
( 6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
(13)							
(14)							
( 15)							
(16)							
(17)							
(18)							

### Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	দ	Yes	Г	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Г	Yes	ি শ	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	굣	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	ি শ	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	굣	Yes	Г	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Г	Yes	٦	No

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page 5

### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
SCHEDULE F, PART I	The investments in foreign-based products represent several unrelated hedge fund investment to and a private equity investment. The hedge fund investments are made to provide diversing fication and to be uncorrelated from our other investments in more traditional debt and equity instruments. These hedge funds utilize various strategies to achieve returns including long/short, event arbitrage, distressed credit, and fixed income arbitrage, among others. The private equity investment is a non-liquid investment made in privately held companies with the potential for higher returns than those available in the public markets.

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DLN: 93493315012185

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

SCHEDULE H

(Form 990)

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

**Hospitals** 

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

**Inspection** 

Name of the organization **Employer identification number** PRESBYTERIAN HEALTHCARE SERVICES 85-0105601 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . . 1a Yes 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to most hospital facilities Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes **b** Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care . . . . . . . 3b Yes ☐ 200% ☐ 250% ☐ 300% ☐ 350% ☐ 400% ☐ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during 5a Yes **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? . . . . 5b Νo If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 6a Did the organization prepare a community benefit report during the tax year? Yes **b** If "Yes," did the organization make it available to the public? Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost (a) Number of (d) Direct offsetting (f) Percent of (b) Persons (c) Total community (e) Net community benefit Financial Assistance and activities or served benefit expense revenue expense total expense Means-Tested programs (optional) **Government Programs** (optional) Financial Assistance at cost 16,032,415 29,832 16,002,583 1 160 % (from Worksheet 1) Medicaid (from Worksheet 3, 238,574,406 214,281,693 24,292,713 1 770 % column a) Costs of other means-tested government programs (from Worksheet 3, column b) 28,290,661 25,738,360 2,552,301 0 190 % Total Financial Assistance and Means-Tested 240,049,885 Government Programs 282,897,482 42,847,597 3 120 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 946,616 946,616 0 070 % Health professions education 4,784,762 4,784,762 0 350 % (from Worksheet 5) Subsidized health services 85,113,785 65,955,909 19,157,876 1 390 % (from Worksheet 6) . . Research (from Worksheet 7) Cash and in-kind contributions for community 0.090 %

1,210,248

92,055,411

374,952,893

benefit (from Worksheet 8)

Total. Other Benefits . .

Total. Add lines 7d and 7j .

65,955,909

1 900 %

5 020 %

1,210,248

26,099,502

68,947,099

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (c) Total community (a) Number of (d) Direct offsetting (e) Net community . building expense activities or served (optional) building expense total expense programs (optional) Physical improvements and housing 52,365 Economic development 52,365 Community support 10,420 10,420 **Environmental improvements** Leadership development and training for community members Coalition building Community health improvement 8 Workforce development 0 020 % 9 Other 10 Total 316,657 316,657 0 020 % Part III Bad Debt, Medicare, & Collection Practices Section A. Bad Debt Expense Yes No Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Yes Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount . . . . . . 2 27,127,463 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit . . . . . . 14,469,789 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) . . . . . 230,524,368 Enter Medicare allowable costs of care relating to payments on line 5 . . 250,228,724 7 -19,704,356 Subtract line 6 from line 5 This is the surplus (or shortfall) . . . . . . . Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used Other Cost to charge ratio Cost accounting system **Section C. Collection Practices** Did the organization have a written debt collection policy during the tax year? . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) (a) Name of entity (b) Description of primary (c) Organization's (d) Officers, directors, (e) Physicians' trustees, or key employees' profit % activity of entity profit % or stock profit % or stock ownership % ownership % or stock ownership % 1 2 3 4 5 6 7 9 10 11 12 13

Part V Facility Information										
Section A. Hospital Facilities	Licensed	General	Children	Teaching	Critical	Research	ER-24	ER-othe		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  8 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	ed hospital	al medical & surgical	n's hospital	ng hospital	l access hospital	rch facility	hours	her	O ther (describe)	Facility reporting group
See Additional Data Table										

Schedule H (Form 990) 2014

### Part V Facility Information (continued)

### Section B. Facility Policies and Practices

ıts hospital facilities? \$\_\_\_\_\_

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group

	e number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A):	_		
μ	g (		Yes	No
Con	nmunity Health Needs Assessment	Τ		
	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current	1		
	tax year or the immediately preceding tax year?	1		Νo
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the			
,	immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	-	Νo
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)		1.00	
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c				
Ī	the community			
d	How data was obtained			
е	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
i	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>13</u>			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital	۲	1 00	
	facilities in Section C	6a		Νo
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the	۱.,		١
7	other organizations in Section C	6b	Yes	No
•	Did the hospital facility make its CHNA report widely available to the public?	<b>-</b>	1165	_
_	Hospital facility's website (list url) SEE SCHEDULE H, PART V, SECTION C			
a	Other website (list url) WWW SHARENM ORG			
D				
С.	Made a paper copy available for public inspection without charge at the hospital facility			
a	Other (describe in Section C)		\ \ 	
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $\frac{13}{2}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
а	If "Yes" (list url) SEE SCHEDULE H, PART V, SECTION C		Į.	
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	<u> </u>	Νo
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted			
122	CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
a	required by section 501(r)(3)?	12a		Νo
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of	1		

### Part V Facility Information (continued)

Δ

Name of hospital facility or letter of facility reporting group

			Yes	No
in	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
3	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
ı	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\frac{200}{\%}$			
	and FPG family income limit for eligibility for discounted care of $\underline{300}$ %			
	Income level other than FPG (describe in Section C)			
	▼ Asset level			
	Medical indigency			
	▼ Insurance status			
	▼ Underinsurance discount			
	Residency			
	Other (describe in Section C)			
	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)	1.5	1 63	
	explained the method for applying for financial assistance (check all that apply)			
	Described the information the hospital facility may require an individual to provide as part of his or her application			
	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
	Other (describe in Section C)			
	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	▼ The FAP was widely available on a website (list url) X			
	$ ightharpoonup$ The FAP application form was widely available on a website (list url) $ ilde{X}$			
	A plain language summary of the FAP was widely available on a website (list url) X			
	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
	🔽 A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
	Other (describe in Section C)			
	ing and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon		\	
	non-payment?	1/	Yes	
•	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	Reporting to credit agency(ies)			
	Selling an individual's debt to another party			
	Actions that require a legal or judicial process			
	Other similar actions (describe in Section C)			
	None of these actions or other similar actions were permitted	1	1	

Part V	Facility	/ Information	(continued)

Name of	hospital fa	cility or	letter of	facility	reporting	aroup

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making			
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Νo
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			
Ро	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
а	The hospital facility did not provide care for any emergency medical conditions			
ь				
С				
d				
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No

# Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of	hosnital	facility or	rletter of	facility	reporting group	•

	e number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A):	_		
Ī			Yes	No
Con	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current			
	tax year or the immediately preceding tax year?	1		Νo
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the	2		Νο
3	immediately preceding tax year? If "Yes," provide details of the acquisition in Section C During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community	<del>  _</del>		140
_	health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
e	The significant health needs of the community			ĺ
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>13</u>			
	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital			
	facilities in Section C	6a	Yes	<u> </u>
	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		Νo
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	<del>                                     </del>
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website (list url) SEE SCHEDULE H, PART V, SECTION C			
	O ther website (list url) www.sharenm.org			
C	Made a paper copy available for public inspection without charge at the hospital facility			ĺ
d	Other (describe in Section C)			ĺ
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $\frac{13}{2}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
	If "Yes" (list url) SEE SCHEDULE H, PART V, SECTION C			
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Νo
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section $501(r)(3)$ ?	12a		Νo
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		<u> </u>
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of			

### Part V Facility Information (continued)

R

Name of hospital facility or letter of facility reporting group

			Yes	No No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\frac{200}{9}$ %			
	and FPG family income limit for eligibility for discounted care of $300\%$			
b	Income level other than FPG (describe in Section C)			
c	Asset level			
d	Medical indigency			
e	▼ Insurance status			
f	▼ Underinsurance discount			
a	Residency			
h	Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
	Described the information the hospital facility may require an individual to provide as part of his or her application			
a h	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
c	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
	Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	The FAP was widely available on a website (list url) X			
	The FAP application form was widely available on a website (list url) X			
С	A plain language summary of the FAP was widely available on a website (list url) X			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	🔽 A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
_	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
	Other (describe in Section C)			
	ling and Collections	1		
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
2	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP  Reporting to credit agency(ies)			
	Selling an individual's debt to another party			
	Actions that require a legal or judicial process			
	Other similar actions (describe in Section C)			
	None of these actions or other similar actions were permitted			
е	p+ wone of these actions of other similar actions were permitted	1	1 I	

Part V	Facility	Information	(continued)	<u>,</u>
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۲	٦	٠	

Name of hospital facility or letter of facility reporting group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Νo
а	Reporting to credit agency(ies)			
ь				
c				
d				
_	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
	Notified individuals of the financial assistance policy prior to discharge			
	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			1
f	None of these efforts were made			
	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			1
b	The hospital facility's policy was not in writing			1
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d	Other (describe in Section C)			
Cha	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	maximum amounts that can be charged			
	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			110
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		Νo

Schedule H (Form 990) 2014 Page 2 Part V Facility Information (continued) Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3<sub>J</sub>, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16<sub>I</sub>, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "B, 2," "B, 3," etc.) and name of hospital facility. Form and Line Reference Explanation A SINGLE SCHEDULE H, PART V, SECTION B WAS SCHEDULE H, PART V, SECTION B COMPLETED FOR FACILITY REPORTING GROUP A THE - FACILITY REPORTING GROUP A FOLLOWING HOSPITAL FACILITIES ARE INCLUDED IN FACILITY REPORTING GROUP A (4) PLAINS REGIONAL MEDICAL CENTER (5) PRESBYTERIAN ESPANOLA HOSPITAL (6) LINCOLN COUNTY MEDICAL CENTER (7) SOCORRO GENERAL HOSPITAL (8) DR DAN C TRIGG MEMORIAL HOSPITAL THE FOLLOWING DESCRIPTION FOR SCHEDULE H, PART V, SECTION B, LINE 5 APPLIES TO ALL HOSPITAL FACILITIES INCLUDED IN FACILITY REPORTING GROUP A AS PART OF THE COMMUNITY HEALTH NEEDS ASSESSMENT PROCESS, PRESBYTERIAN HEALTHCARE SERVICES (PHS) SOLICITED INPUT FROM BOARD MEMBERS, INCLUDING ITS BOARD OF DIRECTORS AND THE COMMUNITY BOARD OF TRUSTEES FOR CENTRAL NEW MEXICO THESE BOARD MEMBERS ARE REPRESENTATIVE OF THE COMMUNITIES, PATIENTS, MEMBERS, PHYSICIANS AND STAKEHOLDERS SERVED THEY ARE ACTIVE COMMUNITY MEMBERS AND DO NOT RECEIVE COMPENSATION FOR THEIR SERVICE ON THE BOARDS THIS BOARD INCLUDES PHYSICIANS AND PHYSICIAN LEADERS WHO HAVE SPECIAL KNOWLEDGE OF THE HEALTH NEEDS OF THEIR COMMUNITY ADDITIONALLY, THE HEALTH PRIORITIES OF THE STATE OF NEW MEXICO AND EACH COUNTY HEALTH COUNCIL WERE REVIEWED FOR ALIGNMENT PHS ALSO HIRED NEW MEXICO FIRST TO FACILITATE COMMUNITY HEALTH FORUMS TO GAIN INSIGHT INTO THE BARRIERS, OPPORTUNITIES AND POTENTIAL STRATEGIES FOR ACHIEVING THE STATED PRIORITIES FORUM PARTICIPANTS INCLUDED - PEOPLE WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH - FEDERAL, TRIBAL, REGIONAL, STATE OR LOCAL HEALTH OR OTHER DEPARTMENTS OR AGENCIES WITH CURRENT DATA OR OTHER INFORMATION RELEVANT TO THE HEALTH NEEDS OF THE COMMUNITY SERVED BY THE HOSPITAL FACILITY - LEADERS, REPRESENTATIVES OR MEMBERS OF MEDICALLY UNDERSERVED, LOW-INCOME AND MINORITY POPULATIONS, AND POPULATIONS WITH CHRONIC DISEASE NEEDS, IN THE COMMUNITY SERVED BY THE HOSPITAL - BUSINESS AND ECONOMIC DEVELOPMENT PROFESSIONALS AND NON-PROFIT LEADERS PARTICIPANTS ENGAGED IN SMALL GROUP DISCUSSIONS IN WHICH THEY COULD SUGGEST PRACTICAL RECOMMENDATIONS TO SUPPORT POSITIVE CHANGE IN THEIR COMMUNITY IN THESE DISCUSSIONS, FORUM PARTICIPANTS ADDRESSED THE FOLLOWING QUESTIONS - KNOWING THIS COMMUNITY, WHAT IS PREVENTING HEALTHIER LIFESTYLES? - WHAT CAN MEMBERS OF THIS COMMUNITY DO TO SUPPORT TOBACCO CESSATION, HEALTHIER EATING, AND MORE ACTIVE LIFESTYLES? -KNOWING THIS COMMUNITY, WHAT ARE THE THREE MOST VIABLE IDEAS? THE FOLLOWING DESCRIPTION FOR SCHEDULE H, PART V, SECTION B, LINES 7A AND 10A APPLIES TO ALL HOSPITAL FACILITIES INCLUDED IN FACILITY REPORTING GROUP A EACH FACILITY'S COMMUNITY HEALTH NEEDS ASSESSMENT AND IMPLEMENTATION STRATEGY IS AVAILABLE AT THE FOLLOWING WEBSITE www.phs.org/community/committed-tocommunity-health/Pages/default aspx APPLIES TO ALL HOSPITAL FACILITIES INCLUDED IN THE FOLLOWING DESCRIPTION FACILITY REPORTING GROUP A Presbyterian Healthcare FOR SCHEDULE H, PART V, Services (phs) decided to focus its community health priorities SECTION B, LINE 11 and related work on the prioritized significant health needs identified during our 2013 community health needs assessments (CHNA) However, consistent with the PHS purpose to improve the health of the patients, members and communities it serves, Presbyterian remains committed to providing preventive, acute, episodic and chronic care to address the priority health conditions in each community with input from communities, key stakeholders and governance What follows is a description of how PHS is addressing the other significant health needs identified in the CHNAs, even though they were not prioritized and incorporated into the Community Health Implementation Plans (CHIP) Overarching Health Issues 1 Health Communications and Health Information Technology 2 Access to Health Services Presbyterian spends significant resources on health communications and health information technology as part of innovation and best practice. For example, through a new Discharge Call Center, patients leaving inpatient or emergency services are contacted within 72 hours to assist them and their families with a safe transition to home, provide education as needed, reinforce discharge instructions and seek opportunities for improvement Presbyterian uses trained staff, as well as video and phone interpretation services, to meet the needs of its patients and communities These interpretation services can be accessed anywhere in PHS hospitals or clinics. An electronic health record has been implemented in all Presbyterian ambulatory clinics and all eight hospitals. In addition, Presbyterian is a founding participant in New Mexico's Health Information Exchange As a not-for-profit health system, Presbyterian has an obligation to provide a community benefit and address the overarching health issue of access to health services In 2014 we provided approximately \$89 million at cost in uncompensated care and health education resources Health Related Behaviors 3 Immunization 4 Injury and Violence Prevention 5 Nutrition, Weight Status and Physical Activity 6 Tobacco Use and Substance Abuse PHS partners with communities to address immunization rates and annually contributes approximately \$50,000, as well as staff time, to influenza immunizations. Injury and violence prevention are addressed in several ways -Car seats are provided for a \$20 donation to families in need -The First Born home visiting program is implemented in Socorro and Rio Arriba counties and is focused on safety during pregnancy, infants and children through age 3 -"Presious Beginnings" case management is a program for high-risk mothers that focuses on safety during pregnancy -Domestic violence screening, suicide assessment and depression screening are incorporated into all ambulatory patient visits, and referral sources are provided when indicated -All inpatients are screened for risk of fall, and preventive steps are taken -In ambulatory settings, at-risk adults and geriatric patients are screened for risk of falling, and preventive measures are taken -In home care settings, risk of home injury and falling is completed with all patients, and preventive measures are taken Out of these significant health issues, PHS identifies nutrition, physical activity, tobacco use and substance abuse as systemwide priorities. These are high-yield priorities that address the root causes of many, if not all, of the adverse health outcomes Interventions focused on these priorities are reflected in the implementation plans Health Outcomes 7 Cancer 8 Diabetes 9 Heart Disease and Stroke 10 Respiratory Disease 11 Maternal, Infant and Child Health 12 Mental Health and Mental Disorders The focus on health outcomes such as cancer, diabetes, heart disease and stroke, and respiratory disease are addressed comprehensively in our communities utilizing best practice and evidence based prevention tools through the Presbyterian Medical Group, mobile screening and treatment Presbyterian has several community-based home visiting programs that facilitate maternal, infant and child health and focus on outreach to at-risk, uninsured populations. The behavioral health system in New Mexico is under great stress due to high need and lack of funding for services PHS has been a provider for Medicaid patients since the inception of the state's Managed Care program Starting in 2014. Presbyterian implemented Centennial Care, which is the redesign of the Medicaid physical health, long-term care, and behavioral health system in New Mexico. This is a unique opportunity to re-integrate mental health and mental disorder prevention and treatment into the primary care system With The Mental Health Parity and Addiction Equity Act of 2008 (MHPAEA), coverage of and access to mental health and substance abuse treatment will also be increased Because of these two major legislative changes, PHS is planning for and implementing best practices in support of mental health and to address mental disorders In addition, PHS hospitals, emergency departments and clinics have provided behavioral health services for patients, including -Emergency mental health evaluation and stabilization -Access to behavioral health consultation via video teleconference (since 2011) - Behavioral health therapists as part of the core team in 10 patient-centered medical homes since 2010/2011 as an investment to improve access to communitybased behavioral health -Mental health hospital services in Albuquerque for adults, children and adolescents throughout the state 16B APPLIES TO ALL HOSPITAL FACILITIES INCLUDED IN THE FOLLOWING DESCRIPTION FACILITY REPORTING GROUP A THE FINANCIAL FOR SCHEDULE H, PART V, ASSISTANCE POLICY AND APPLICATION FORM ARE SECTION B, LINES 16A AND AVAILABLE AT THE FOLLOWING WEBSITE www.phs.org/doctors-services/Pages/covering-your-care.aspx THE FOLLOWING DESCRIPTION FOR SCHEDULE H, PART V, SECTION B, LINE 16I APPLIES TO ALL HOSPITAL FACILITIES INCLUDED IN FACILITY REPORTING GROUP A PRESBYTERIAN HEALTHCARE SERVICES (PHS) PATIENTS ARE ADVISED OF THE AVAILABILITY OF FINANCIAL ASSISTANCE THROUGH THE PLACEMENT OF APPROPRIATE SIGNAGE IN ENGLISH AND SPANISH AT ALL PHS PATIENT-CARE CENTERS THE PHS FINANCIAL ASSISTANCE POLICY IS ALSO POSTED ON ITS WEBSITE PHS FINANCIAL COUNSELORS ATTEMPT TO MAKE DIRECT CONTACT WITH PATIENTS WHO ARE SELF-PAY OR WHO INDICATE AN INABILITY TO PAY FOR THEIR CARE AS PART OF OUR STANDARD ADMISSION PROTOCOL DURING THE REGISTRATION PROCESS, THE REGISTRARS ARE REQUIRED TO VERIFY PAYMENT SOURCES IN CASES WHERE PATIENTS ARE UNINSURED OR UNDERINSURED, THEY ARE REFERRED TO A FINANCIAL COUNSELOR THE COUNSELOR WORKS WITH THE PATIENT TO DETERMINE WHETHER THEY COULD QUALIFY FOR THE MEDICAID PROGRAM OR ANOTHER THIRD PARTY PROGRAM THE PATIENT IS MADE AWARE OF THE PHS FINANCIAL ASSISTANCE PROGRAM AT THIS TIME AND PROVIDED AN APPLICATION A SUMMARY OF THE POLICY IS PROVIDED TO THE PATIENT AS WELL AS MADE AVAILABLE ON OUR WEBSITE THE POLICY ITSELF WILL BE PROVIDED TO ANYONE ON REQUEST, HOWEVER, THE FULL FINANCIAL ASSISTANCE POLICY IS RARELY, IF EVER, REQUESTED BY PATIENTS PHS UTILIZES THE SYSTEM-WIDE FINANCIAL ASSISTANCE POLICY AS OUR ADMINISTRATIVE FRAMEWORK TO ENSURE THAT WE HAVE A CONSISTENT ADMINISTRATION OF OUR PROGRAM A SINGLE SCHEDULE H, PART V, SECTION B WAS SCHEDULE H, PART V, SECTION B COMPLETED FOR FACILITY REPORTING GROUP B THE - FACILITY REPORTING GROUP B FOLLOWING HOSPITAL FACILITIES ARE INCLUDED IN FACILITY REPORTING GROUP B (1) PRESBYTERIAN HOSPITAL (2) PRESBYTERIAN RUST MEDICAL CENTER (3) PRESBYTERIAN KASEMAN HOSPITAL THE FOLLOWING DESCRIPTION FOR SCHEDULE H, PART V, SECTION B, LINE 5 APPLIES TO ALL HOSPITAL FACILITIES INCLUDED IN FACILITY REPORTING GROUP B AS PART OF THE COMMUNITY HEALTH NEEDS ASSESSMENT PROCESS, PRESBYTERIAN HEALTHCARE SERVICES (PHS) SOLICITED INPUT FROM BOARD MEMBERS, INCLUDING ITS BOARD OF DIRECTORS AND THE COMMUNITY BOARD OF TRUSTEES FOR CENTRAL NEW MEXICO THESE BOARD MEMBERS ARE REPRESENTATIVE OF THE COMMUNITIES, PATIENTS, MEMBERS, PHYSICIANS AND STAKEHOLDERS SERVED THEY ARE ACTIVE COMMUNITY MEMBERS AND DO NOT RECEIVE COMPENSATION FOR THEIR SERVICE ON THE BOARDS THIS BOARD INCLUDES PHYSICIANS AND PHYSICIAN LEADERS WHO HAVE SPECIAL KNOWLEDGE OF THE HEALTH NEEDS OF THEIR COMMUNITY ADDITIONALLY, THE HEALTH PRIORITIES OF THE STATE OF NEW MEXICO AND EACH COUNTY HEALTH COUNCIL WERE REVIEWED FOR ALIGNMENT PHS ALSO HIRED NEW MEXICO FIRST TO FACILITATE COMMUNITY HEALTH FORUMS TO GAIN INSIGHT INTO THE BARRIERS, OPPORTUNITIES AND POTENTIAL STRATEGIES FOR ACHIEVING THE STATED PRIORITIES FORUM PARTICIPANTS INCLUDED - PEOPLE WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH - FEDERAL, TRIBAL, REGIONAL, STATE OR LOCAL HEALTH OR OTHER DEPARTMENTS OR AGENCIES WITH CURRENT DATA OR OTHER INFORMATION RELEVANT TO THE HEALTH NEEDS OF THE COMMUNITY SERVED BY THE HOSPITAL FACILITY - LEADERS, REPRESENTATIVES OR MEMBERS OF MEDICALLY UNDERSERVED, LOW-INCOME AND MINORITY POPULATIONS, AND POPULATIONS WITH CHRONIC DISEASE NEEDS, IN THE COMMUNITY SERVED BY THE HOSPITAL - BUSINESS AND ECONOMIC DEVELOPMENT PROFESSIONALS AND NON-PROFIT LEADERS PARTICIPANTS ENGAGED IN SMALL GROUP DISCUSSIONS IN WHICH THEY COULD SUGGEST PRACTICAL RECOMMENDATIONS TO SUPPORT POSITIVE CHANGE IN THEIR COMMUNITY IN THESE DISCUSSIONS, FORUM PARTICIPANTS ADDRESSED THE FOLLOWING QUESTIONS - KNOWING THIS COMMUNITY, WHAT IS PREVENTING HEALTHIER LIFESTYLES? 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REOUESTED BY PATIENTS PHS UTILIZES THE SYSTEM-WIDE FINANCIAL ASSISTANCE POLICY AS OUR ADMINISTRATIVE FRAMEWORK TO ENSURE THAT WE HAVE A CONSISTENT ADMINISTRATION OF OUR PROGRAM Schedule H (Form 990) 2014

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Part V Facility Information (continue
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### Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?40		
Name and address	Type of Facility (describe)	
1 See A	dditional Data Table	
2		
3		
4		
5		
6		
7		
8		
9		
10		

Schedule H (Form 990) 2014

#### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
SCHEDULE H, PART I, LINE 7G	THE COST OF SUBSIDIZED HEALTH SERVICES PROVIDED BY PRESBYTERIAN HEALTHCARE
	SERVICES (PHS) AMBULATORY CARE CLINICS INCLUDED IN LINE 7G AMOUNTED TO
	\$6,825,001 SCHEDULE H, PART I, LINE 7 PRESBYTERIAN HEALTHCARE SERVICES (PHS)
	USED A COMBINATION OF OUR COST-ACCOUNTING SYSTEM AND THE APPROPRIATE
	COST-TO-CHARGE RATIO, WHERE APPLICABLE, TO CALCULATE THE MOST ACCURATE COST
	OF FINANCIAL ASSISTANCE AND OTHER COMMUNITY BENEFITS REPORTED IN LINE 7 FOR
	EXAMPLE, THE COST OF FINANCIAL ASSISTANCE WAS DETERMINED BY APPLYING THE
	COST-TO-CHARGE RATIO TO CHARITY CHARGES AND THEN SUBTRACTING ALL PAYMENTS
	RECEIVED ON CHARITY ACCOUNTS HOWEVER, THE COST-ACCOUNTING SYSTEM WAS
	BETTER ABLE TO PROVIDE AN ACCURATE MEASUREMENT OF UNREIMBURSED MEDICAID
	AND UNREIMBURSED COST OF OTHER MEANS-TESTED GOVERNMENT PROGRAMS THE
	COST-ACCOUNTING SYSTEM WAS ALSO USED IN DETERMINING THE COST OF SUBSIDIZED
	HEALTH SERVICES OUR COST ACCOUNTING SYSTEM CAPTURES ALL PATIENT SEGMENTS
	WITHIN THE PRESBYTERIAN DELIVERY SYSTEM INCLUDING ALL POPULATIONS WITHIN THE
	HOSPITAL SYSTEM AND WITHIN THE AMBULATORY HEALTH CLINICS THE COST-TO-
	CHARGE RATIO UTILIZED WAS DERIVED FROM OUR MEDICARE COST REPORTS AND WAS
	NOT CALCULATED ON THE EXACT PARAMETERS OF WORKSHEET 2 OF THE SCHEDULE H
	INSTRUCTIONS PHS BELIEVES THE COST-TO-CHARGE RATIOS UTILIZED BEST REPRESENT
	THE ACTUAL COST OF CARE IN EACH CIRCUMSTANCE

SCHEDULE H, PART II	PRESBYTERIAN HEALTHCARE SERVICES' (PHS) COMMUNITY BUILDING ACTIVITIES
· ·	INCLUDE SUPPORT FOR HEALTHCARE ORGANIZATIONS THAT PROVIDE SERVICES TO
	INDIVIDUALS WHO ARE HOMELESS OR TO PERSONS WITH CHRONIC HEALTH CHALLENGES
	THESE EFFORTS ALSO EMPHASIZE QUALITY IMPROVEMENT AND FINANCIAL SUPPORT FOR
	QUALITY IMPROVEMENT ORGANIZATIONS LOCALLY AND NATIONALLY IN ADDITION, PHS
	SUPPORTS EDUCATIONAL IMPROVEMENT, BOTH FOR THE GENERAL POPULATION AND FOR
	THE NURSING PROFESSION SPECIFICALLY PHS' HUMAN RESOURCES DEPARTMENT
	PROVIDES MANY MAN HOURS OF COMMUNITY OUTREACH TO EDUCATE YOUTH AND
	ADULTS ON CAREER OPPORTUNITIES AND WAYS THEY CAN PREPARE THEMSELVES FOR
	THOSE OPPORTUNITIES PHS ALSO SUPPORTS ECONOMIC DEVELOPMENT IN THE
	COMMUNITIES WE SERVE AND PARTICIPATES IN NUMEROUS FUND-RAISING ACTIVITIES
	BENEFITTING OTHER COMMUNITY RESOURCES SUCH AS THE ALBUQUERQUE BIO-PARK
	AND THE CHAMBER OF COMMERCE PERHAPS MORE IMPORTANT THAN OUR FINANCIAL
	SUPPORT FOR THESE COMMUNITY BUILDING ACTIVITIES IS OUR SENIOR LEADER
	INVOLVEMENT ON THE BOARDS AND COMMITTEES OF COMMUNITY ORGANIZATIONS
	THROUGHOUT NEW MEXICO AND ACROSS ALL OF THESE CATEGORIES ALL CASH AND IN-
	KIND FINANCIAL, STAFF, AND FACILITY SUPPORT FOR THESE COMMUNITY BUILDING
	GROUPS ARE INCLUDED IN SCHEDULE H, PARTS I AND II HOWEVER, THE WORK TIME SPENT
	BY OUR SENIOR LEADERS IN SUPPORTING AND PARTICIPATING IN THESE COMMUNITY
	ORGANIZATIONS IS NOT REFLECTED IN SCHEDULE H, PARTS I AND II
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Form and Line Reference	Explanation
SCHEDULE II, PART III, LINE 2	NET BAD DEBT EXPENSE, MEASURED AT GROSS CHARGES, IS MULTIPLIED BY THE APPROPRIATE COST-TO-CHARGE RATIO TO DETERMINE THE COST OF BAD DEBT TO REPORT ON PART III, LINE 2

Form and Line Reference	Explanation
SCHEDULE H, PART III, LINE 3	PRESBYTERIAN HEALTHCARE SERVICES (PHS) USES A PRESUMPTIVE FINANCIAL ASSISTANCE SOFTWARE ALGORITHM TO DETERMINE SPECIFIC PATIENT ACCOUNTS THAT QUALIFY FOR FINANCIAL ASSISTANCE, ALTHOUGH INITIALLY CLASSIFIED AS BAD DEBT THESE ACCOUNTS ARE RECORDED ON THIS SCHEDULE AS FINANCIAL ASSISTANCE AND NOT AS BAD DEBT COLLECTION ACTIONS ARE NOT PURSUED ON THESE ACCOUNTS ONCE THEY ARE CLASSIFIED AS FINANCIAL ASSISTANCE HOWEVER, AFTER ANALYZING THE RESULTS OF OUR SOFTWARE ALGORITHM AGAINST PATIENT CREDIT SCORES FOR ACCOUNTS RECORDED IN BAD DEBT, THE DIRECTOR OF PATIENT FINANCIAL SERVICES HAS FOUND THAT APPROXIMATELY 53% OF SUCH ACCOUNTS WOULD QUALIFY FOR FULL FINANCIAL ASSISTANCE IF THEY HAD COMPLETED THE APPLICATION PROCESS AND PROVIDED THE REQUIRED DOCUMENTATION THEREFORE, WE HAVE RECORDED 53% OF THE COST OF BAD DEBT HERE

Form and Line Reference	Explanation
SCHEDULE H, PART III, LINE 4	THE FOLLOWING IS THE TEXT OF THE BAD DEBT FOOTNOTE FROM THE PRESBYTERIAN HEALTHCARE SERVICES (PHS) CONSOLIDATED FINANCIAL STATEMENTS NET PATIENT ACCOUNTS RECEIVABLE - NET PATIENT ACCOUNTS RECEIVABLE ARE ACCOUNTS RECEIVABLE - NET PATIENT ACCOUNTS RECEIVABLE HAVE BEEN ADJUSTED TO THE ESTIMATED AMOUNTS EXPECTED TO BE COLLECTED ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL ACCOUNTS IN EVALUATING THE COLLECTIBILITY OF ACCOUNTS RECEIVABLE, PHS ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND PROVISION FOR BAD DEBTS MANAGEMENT REGULARLY REVIEWS DATA ABOUT THESE MAJOR PAYOR SOURCES OF REVENUE IN EVALUATING THE SUFFICIENCY OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS FOR RECEIVABLE ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, PHS ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVISION FOR BAD DEBTS, IF NECESSARY (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND CO-PAYMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID, OR FOR PAYORS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY) PHS HAS A POLICY OF PROVISION FOR BAD DEBTS, IN THE PEFAPY PATIENTS WITHOUT INSURANCE FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS WITHOUT INSURANCE FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH HICLUDES BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS TO SELF-PAY PATIENTS WITHOUT INSURANCE FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS CHAILED FOR THE BILL), PHS RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PEFRIOD OF SERVICE ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE THE DIFFERENCE BETWEEN THE STUNDARD RATES (OR THE DISCOUNTES DATE APPLICABLE) AND THE AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN ENDING FOR DOUBTFUL ACCOUNTS AS A PERCENTAGE OF SELF-

	Explanation
SCHEDULE H, PART III, LINE 6	TOTAL MEDICARE REVENUE RECEIVED IS COLLECTED FROM OUR PATIENT FINANCIAL SERVICES BILLING SYSTEM THE COST TO PROVIDE CARE TO MEDICARE PATIENTS IS COMPUTED BASED ON THE APPROPRIATE COST-TO-CHARGE RATIO APPLIED TO MEDICARE CHARGES ASSOCIATED WITH THE NET REVENUE REPORTED ON LINE 5 THE RESULTING SHORTFALL IS REPORTED ON LINE 7 PRESBYTERIAN HEALTHCARE SERVICES (PHS) STRONGLY BELIEVES THAT THIS MEDICARE SHORTFALL REPRESENTS A VALUABLE BENEFIT TO THE COMMUNITIES WE SERVE AND SHOULD BE RECOGNIZED AS A COMMUNITY BENEFIT IN ITS ENTIRETY FOR THE FOLLOWING REASONS - ABSENT THE MEDICARE PROGRAM, AND OUR FULL PARTICIPATION IN THE PROGRAM, IT IS LIKELY MANY OF THE INDIVIDUALS WE TREAT WOULD QUALIFY FOR FINANCIAL ASSISTANCE OR OTHER NEEDS-BASED GOVERNMENT PROGRAMS - BY ACCEPTING PAYMENT BELOW COST TO TREAT THESE INDIVIDUALS, THE BURDENS OF GOVERNMENT IN NEW MEXICO ARE GREATLY RELIEVED WITH RESPECT TO THESE INDIVIDUALS - THERE CONTINUES TO BE A SIGNIFICANT POSSIBILITY THAT THE CONTINUED REDUCTION IN REIMBURSEMENT RATES FOR THE MEDICARE PROGRAM MAY ACTUALLY CREATE DIFFICULTIES IN HEALTHCARE ACCESS FOR THE PATIENTS WE CURRENTLY TREAT UNDER THIS PROGRAM - THE AMOUNT THAT PHS SPENDS EACH YEAR TO COVER THIS SUBSTANTIAL MEDICARE SHORTFALL DECREASES THE AMOUNT AVAILABLE TO COVER FINANCIAL ASSISTANCE AND OTHER COMMUNITY BENEFIT NEEDS

SCHEDULE H, PART III, LINE 9B PRESBYTERIAN HEALTHCARE SERVICES (PHS) HAS A SELF PAY PAYMENT POLICY (PFS PHS 115) WHICH INCLUDES THE FOLLOWING PROVISIONS	LAND COLLECTION
FINANCIAL ASSISTANCE FOR PATIENTS WHO MEET THE QUALIFICATION THE PHS FINANCIAL ASSISTANCE POLICY (FAP)(PFS PDS 116) PATIENTS APPLY FOR FINANCIAL ASSISTANCE DURING OR AFTER THE NOTIFICATION EVENT FINANCIAL ASSISTANCE IS APPROVED AFTER AN ACCOUNT HAS TO A COLLECTION AGENCY, THE BALANCE WILL BE RECALLED AND PHS W REQUEST TO THE COLLECTION AGENCY TO REMOVE ADVERSE CREDIT RI	"PHS OFFERS NS SET FORTH IN S ARE ELIGIBLE TO ION PERIOD IN THE BEEN REFERRED WILL SEND A

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Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 2	THE COMMUNITY HEALTH NEEDS ASSESSMENTS, CONDUCTED IN 2013 FOR ALL PRESBYTERIAN HEALTHCARE SERVICES (PHS) HOSPITAL FACILITIES, ARE THE PRIMARY MEANS UTILIZED TO ASSESS THE HEALTH CARE NEEDS OF THE COMMUNITIES WE SERVE THESE ASSESSMENTS WERE THOROUGH AND INCLUSIVE

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 3	PRESBYTERIAN HEALTHCARE SERVICES (PHS) IS COMMITTED TO PROVIDING BENEFITS TO THE COMMUNITY AS A NONPROFIT, CHARITABLE, COMMUNITY-BASED HEALTHCARE PROVIDER, PHS PROVIDES MEDICALLY NECESSARY SERVICES AT NO CHARGE OR AT A REDUCED CHARGE BASED ON A SLIDING SCALE TO PATIENTS WHO MEET THE SPECIFIC CRITERIA DEFINED IN OUR FINANCIAL ASSISTANCE POLICY THESE CRITERIA ARE CONSISTENTLY APPLIED PHS PATIENTS ARE ADVISED OF THE AVAILABILITY OF FINANCIAL ASSISTANCE THROUGH THE PLACEMENT OF APPROPRIATE SIGNAGE IN ENGLISH AND SPANISH AT ALL PHS PATIENT-CARE CENTERS THE PHS FINANCIAL ASSISTANCE POLICY IS ALSO POSTED ON ITS WEBSITE PHS FINANCIAL COUNSELORS ATTEMPT TO MAKE DIRECT CONTACT WITH PATIENTS WHO ARE SELF-PAY OR WHO INDICATE AN INABILITY TO PAY FOR THEIR CARE AS PART OF OUR STANDARD ADMISSION PROTOCOL THE PHS PATIENT FINANCIAL SERVICES DEPARTMENT MAINTAINS AN EFFECTIVE COMMUNICATION PROGRAM AMONG ALL AREAS OF THE PRESBYTERIAN DELIVERY SYSTEM TO ENSURE THE CONSISTENT APPLICATION OF THIS FINANCIAL ASSISTANCE POLICY WHEN A PATIENT INDICATES OR DEMONSTRATES AN "INABILITY TO PAY" OR A NEED FOR FINANCIAL ASSISTANCE, A PHS FINANCIAL COUNSELOR FROM THE PHS PATIENT FINANCIAL ASSISTANCE, A PHS FINANCIAL COUNSELOR FROM THE PHS PATIENT FINANCIAL ASSISTANCE, A PHS FINANCIAL COUNSELOR FROM THE PHS PATIENT FINANCIAL ASSISTANCE APPLICATION THE COUNSELOR OR OTHER PHS REPRESENTATIVE WILL ASSIST THE PATIENT WITH A SELF-PAY RESOURCE PACKET WHICH CONTAINS A FINANCIAL ASSISTANCE APPLICATION THE COUNSELOR OR OTHER PHS REPRESENTATIVE WILL ASSIST THE PATIENT IN APPLYING FOR GOVERNMENT ASSISTANCE AND/OR COMPLETING THE APPLICATION FOR PHS FINANCIAL ASSISTANCE AND OBTAINING ALL REQUIRED DOCUMENTATION

PRESBYTERIAN HEALTHCARE SERVICES' (PHS) HEALTHCARE DELIVERY SYSTEM IS DIVIDED
INTO THE CENTRAL NEW MEXICO DELIVERY SYSTEM (CDS) AND THE REGIONAL DELIVERY
SYSTEM (RDS) THE CDS INCLUDES PRESBYTERIAN HOSPITAL, PRESBYTERIAN KASEMAN
HOSPITAL, PRESBYTERIAN RUST MEDICAL CENTER, AND NUMEROUS AMBULATORY CARE
CLINICS SUPPORTING THESE FACILITIES IN THE FOUR-COUNTY METRO AREA THIS FOUR-
COUNTY AREA INCLUDES THE COUNTIES CONTAINING AND SURROUNDING
ALBUQUERQUE BERNALILLO, SANDOVAL, TORRANCE, AND VALENCIA THE POPULATION IN
THIS AREA TENDS TO BE MORE URBAN THAN MOST OF NEW MEXICO AND THE CITIZENS IN
THIS AREA HAVE MORE HEALTH CARE OPTIONS THE RDS INCLUDES DR DAN C TRIGG
MEMORIAL HOSPITAL, PRESBYTERIAN ESPANOLA HOSPITAL, LINCOLN COUNTY MEDICAL
CENTER, PLAINS REGIONAL MEDICAL CENTER, SOCORRO GENERAL HOSPITAL AND THEIR
ASSOCIATED CLINICS TRIGG, LINCOLN COUNTY, AND SOCORRO HOSPITALS ARE
DESIGNATED AS CRITICAL ACCESS HOSPITALS FOR THE COMMUNITIES THEY SERVE EACH
OF THESE REGIONAL LOCATIONS IS PRIMARILY RURAL WITH LOWER INCOMES, LESS
ACCESS TO HEALTHCARE FOR THEIR CITIZENS, AND SPECIFIC HEALTH CHALLENGES FOR
THE POPULATIONS FOR DETAILED DESCRIPTIONS OF EACH OF THE GEOGRAPHIC AND
DEMOGRAPHIC AREAS SERVED BY PHS, PLEASE REFER TO THE CORRESPONDING
COMMUNITY HEALTH NEEDS ASSESSMENT REPORTS AT WWW PHS ORG

SCHEDULE II, PARI VI, LINE 3	COMMUNITY-BASED VOLUNTEER BOARDS ARE THE CORNERSTONE OF PRESBYTERIAN HEALTHCARE SERVICES' (PHS) GOVERNANCE SYSTEM THE PHS BOARD, WITH KEY SUPPORTING COMMITTEES IN COMPLIANCE AND AUDIT, EXECUTIVE COMPENSATION, FINANCE, GOVERNANCE, AND QUALITY, IS ULTIMATELY RESPONSIBLE FOR THE ENTIRE SYSTEM THE OVERALL GOVERNANCE STRUCTURE ALSO INCLUDES A VOLUNTEER BOARD OF TRUSTEES FOR EACH OF THE SERVICE AREAS OR HOSPITALS THE HOSPITAL AFFILIATE BOARDS REPORT TO THE PHS BOARD, GOVERN IN THE COMMUNITIES WHERE THEY RESIDE, AND ARE CHARGED WITH ASSESSING AND ENSURING THE APPROPRIATENESS OF THE HEALTH CARE SERVICES PROVIDED THE HOSPITALS' MEDICAL STAFFS ORGANIZE AND ENGAGE INDEPENDENT AND EMPLOYED PHYSICIANS IN HOSPITAL DECISION-MAKING, CREDENTIALING, AND OVERSIGHT OF QUALITY OF PATIENT CARE PHYSICIANS ARE ACTIVE MEMBERS OF PRESBYTERIAN'S LEADERSHIP AND GOVERNING BOARDS, SERVING ON THE PHS BOARD OF DIRECTORS AND ITS COMMITTEES AS WELL AS PROVIDING OPERATIONAL AND CLINICAL LEADERSHIP ALL PHS HOSPITALS MAINTAIN OPEN MEDICAL STAFFS AND PROVIDE 24-HOUR EMERGENCY CARE ALL OF OUR FACILITIES PROVIDE FREE OR DISCOUNTED MEDICALLY NECESSARY CARE TO PATIENTS WHO ARE UNABLE TO PAY IN ADDITION, WE PROVIDE MANY NEEDED SERVICES, INCLUDING PEDIATRIC SPECIALTY SERVICES AND BEHAVIORAL HEALTH SERVICES, AT A FINANCIAL LOSS, SERVICES THAT WOULD BECOME THE BURDEN OF GOVERNMENT OR ANOTHER NONPROFIT, OR SIMPLY NOT BE AVAILABLE, IF WE DISCONTINUED THEM PHS IS A FULL PARTICIPANT IN THE MEDICARE AND MEDICAID PROGRAMS, ALONG WITH NUMEROUS OTHER GOVERNMENTAL, NEEDSBASED PROGRAMS PHS REINVESTS THE MARGIN WE EARN INTO BETTER HEALTH CARE FOR NEW MEXICO WE HAVE NO SHAREHOLDERS TO SATISFY - ONLY FELLOW NEW MEXICANS TO SERVE WE HAVE REINVESTED MORE THAN \$668 MILLION INTO LOCAL HEALTH CARE IN THE LAST FIVE YEARS ALONE WE ARE CONTINUING TO REINVEST OUR FUNDS TO IMPROVE PATIENT ACCESS AND SAFETY THROUGH NEW, STATE-OF-THE-ART MEDICAL FACILITIES AND TECHNOLOGY SUCH AS PHARMACY AUTOMATION AND ELECTRONIC MEDICAL
	KECUKDS

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CHEDULE H, PART VI, LINE 6	PRESBYTERIAN HEALTHCARE SERVICES (PHS) IS A NONPROFIT INTEGRATED HEALTH CARE
	SYSTEM THAT HAS SERVED THE STATE OF NEW MEXICO FOR MORE THAN 106 YEARS PHS
	PROVIDES PATIENTS WITH PREVENTATIVE, DIAGNOSTIC, AND TREATMENT SERVICES IN
	HOSPITALS AND AMBULATORY FACILITIES THROUGHOUT NEW MEXICO AND EMPLOYS
	PHYSICIANS AND MID-LEVEL PRACTITIONERS SUCH AS NURSE PRACTITIONERS AND
	PHYSICIAN ASSISTANTS IN 39 PRIMARY AND MULTIPLE-SPECIALTY CLINICS LOCATED
	ACROSS NEW MEXICO IN ADDITION, THROUGH INNOVATIVE SERVICES, MANY PATIENTS
	HAVE THE BENEFIT OF A PATIENT-CENTERED MEDICAL HOME AND CAN INTERACT WITH
	PHYSICIANS AND MID-LEVEL PRACTITIONERS ONLINE THROUGH E-VISITS AND IN THEIR
	HOME SETTING THROUGH THE HOSPITAL AT HOME PROGRAM PHS OFFERS EMERGENCY
	RESPONSE AND NON-EMERGENCY AMBULANCE SERVICES IN ALBUQUERQUE THROUGH AN
	AFFILIATED NON-PROFIT COMPANY AND PROVIDES SUCH SERVICES DIRECTLY IN LINCOLN
	AND RIO ARRIBA COUNTIES PHS IS ALSO AFFILIATED WITH PRESBYTERIAN HEALTH PLAN
	AND PRESBYTERIAN INSURANCE COMPANY THESE ORGANIZATIONS PROVIDE PRODUCTS
	AND SERVICES DESIGNED AND DELIVERED TO PREVENT ILLNESS AND COORDINATE CARE
	FOR APPROXIMATELY 444,000 MEMBERS THROUGHOUT NEW MEXICO, INCLUDING
	INDIVIDUALS ENROLLED IN MEDICAID MANAGED CARE THE PHP NETWORK IS COMPRISED
	OF PHS OWNED AND OPERATED FACILITIES AND EMPLOYED PRACTITIONERS AS WELL AS
	INDEPENDENT HOSPITALS AND PRACTITIONERS THROUGHOUT THE STATE
	INDELENDENT HOSTITAES AND TRACTITIONERS THROUGHOUT THE STATE

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE /	PRESBYTERIAN HEALTHCARE SERVICES (PHS) PUBLISHES A REPORT TO THE COMMUNITY ANNUALLY THIS REPORT IS DISTRIBUTED TO COMMUNITY LEADERS THROUGHOUT THE STATE OF NEW MEXICO AND IS AVAILABLE ON OUR WEBSITE IN ADDITION, PHS FILES A COPY OF ITS COMPLETE FORM 990, WHICH INCLUDES COMMUNITY BENEFIT INFORMATION, WITH THE NEW MEXICO ATTORNEY GENERAL'S OFFICE

# Software ID: Software Version:

**EIN:** 85-0105601

Name: PRESBYTERIAN HEALTHCARE SERVICES

## Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

### Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

and address	Type of Facility (describe)
S AMBULATORY CARE CLINIC 1 CEDAR ST SE BUQUERQUE,NM 87106	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
S AMBULATORY CARE CLINIC 00 CONSTITUTION AVE NE BUQUERQUE,NM 87110	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
S AMBULATORY CARE CLINIC 00 UNSER BLVD SE D RANCHO,NM 87124	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
S AMBULATORY CARE CLINIC 01 HARPER NE BUQUERQUE,NM 87109	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 800 MONTGOMERY BLVD NE LBUQUERQUE,NM 87111	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 00 EMILIO LOPEZ RD 05 LUNAS,NM 87031	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 136 ISLETA BLVD SW LBUQUERQUE,NM 87105	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 901 ATRISCO NW LBUQUERQUE,NM 87120	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 005 HIGH RESORT BLVD O RANCHO,NM 87124	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC DI SAN MATEO SE LBUQUERQUE,NM 87108	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 19 S CHRISTOPHER RD ELEN,NM 87002	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
IS AMBULATORY CARE CLINIC 00 HIGH RESORT BLVD SE O RANCHO,NM 87124	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 715 SOUTHERN BLVD O RANCHO,NM 87124	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
AINS REGIONAL OUTPATIENT SURGERY 21 WEST 21ST ST OVIS,NM 88101	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 202 HWY 60 WEST DCORRO,NM 87801	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER

# Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

### Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

and address	Type of Facility (describe)
S AMBULATORY CARE CLINIC 1 EL PASO RD IDOSO,NM 88345	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
RESBYTERIAN HEALTHPLEX 801 FOREST HILLS DR NE BUQUERQUE,NM 87109	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 200 WEST 21ST ST LOVIS,NM 88101	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
HS AMBULATORY CARE CLINIC 010 SPRUCE ST SPANOLA,NM 87532	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PRMC CANCER CENTER 2219 DILLON ST CLOVIS,NM 88101	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC .325 WYOMING NE ALBUQUERQUE,NM 87112	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 1100 CENTRAL SE ALBUQUERQUE,NM 87105	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 5550 WYOMING BLVD NE ALBUQUERQUE,NM 87108	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 8312 KASEMAN CT ALBUQUERQUE,NM 87110	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
MD URGENT CARE CLINIC 7920 CARMEL AVE NE ALBUQUERQUE,NM 87122	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
MD URGENT CARE CLINIC 1648 ALAMEDA BLVD NW ALBUQUERQUE,NM 87114	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PLAINS REGIONAL MED CENTER PHARMACY 2401 W 21S ST CLOVIS,NM 88101	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 8120 CONSTITUTION PL NE STE 120 ALBUQUERQUE,NM 87110	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PRESBYTERIAN OUTPATIENT HOSPICE 8100 CONSTITUTION PL NE STE 400 ALBUQUERQUE,NM 87110	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 6100 PAN AMERICAN NE STE 450 ALBUQUERQUE,NM 87109	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Recognized as a Hospital Facility	
Section D. Other Health Care Facilities That Ar Hospital Facility (list in order of size, from largest to smallest)	e Not Licensed, Registered, or Similarly Recognized as a
How many non-hospital health care facilities did the	organization operate during the tax year?
Name and address	Type of Facility (describe)
CARRIZOZO HEALTH CENTER 710 AVE E CARRIZOZO,NM 88301	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
CORONA HEALTH CLINIC 471 MAIN ST CORONA,NM 88318	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
CAPITAN MEDICAL CLINIC 405 LINCOLN WAY CAPITAN,NM 88316	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 211 SUDDERTH DR RUIDOSO,NM 88345	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 402 E MIEL DE LUNA TUCUMCARI,NM 88401	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 1204 HWY 60 WEST SOCORRO,NM 87801	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 1100 LEAD SE ALBUQUERQUE,NM 87108	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PRESBYTERIAN AQUATICS 5528 EUBANK BLVD NE ALBUQUERQUE,NM 87111	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 3777 NM HWY 528 NE Rio Rancho,NM 87144	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER
PHS AMBULATORY CARE CLINIC 454 St Michaels Dr SANTE FE,NM 87505	PRIMARY & SPECIALTY MEDICAL CLINIC & CARDIOLOGY CENTER

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DLN: 93493315012185

OMB No 1545-0047

2014

Schedule I (Form 990)

See Additional Data Table

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Department of the Treasury Internal Revenue Service	•		► Attach to Form 990.  Irm 990) and its instruct			O	pen to Public Inspection
Name of the organization PRESBYTERIAN HEALTHCARI	ESERVICES					Employer identification 85-0105601	on number
Part I General Inform	<u>nation on Grants and</u>	d Assistance					
the selection criteria use	intain records to substant d to award the grants or as rganization's procedures fo	sistance?			_	•	ר Yes Γ
	ner Assistance to Do V, line 21, for any reci						es" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance

Schedule I	(Form 990) 2014
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of	1	τ,	·	
	recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
See Additional Data Table					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.								
Return Reference	Explanation							
SCHEDULE I, PART I, LINE 2	PRESBYTERIAN HEALTHCARE SERVICES (PHS) MONITORS ALL ORGANIZATIONS THAT RECEIVE GRANT FUNDS THE PRESBYTERIAN SENIOR LEADER SUBMITTING OR PROPOSING THE GRANT REQUEST REPORTS BACK TO PHS ON THE OUTCOMES RELATING TO THE GRANT FUNDS GRANT FUNDS ARE ONLY MADE AVAILABLE TO CONFIRMED 501(C)(3) OR SIMILAR ORGANIZATIONS, GOVERNMENT ENTITIES, AND FOR A FEW SMALL SCHOLARSHIPS, TO INDIVIDUAL STUDENTS OR EDUCATIONAL INSTITUTIONS ADDITIONALLY, PHS UTILIZES THE EA HEALTH FIRM (A FOR-PROFIT ENTERPRISE) TO COMPENSATE INDEPENDENT PHYSICIANS WHO AGREE TO SERVE UNINSURED PATIENTS VIA PHS' EMERGENCY DEPARTMENT THE CONTRACT TERMS ARE MONITORED BY THE RESPONSIBLE MANAGER(S) TO ENSURE EA HEALTH IS PROVIDING THE SERVICES FOR WHICH THEY ARE CONTRACTED							

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 85-0105601

Name: PRESBYTERIAN HEALTHCARE SERVICES

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(h) Purpose of grant or assistance
AGRI-CULTURA NETWORK 2047 TAPIA BLVD SW ALBUQUERQUE,NM 87105	23-1352010	501(C)(3)	15,000			HEALTH IMPROVEMENT FOR THE UNDERSERVED

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
ALBUQUERQUE ECONOMIC DEVELOPMENT851 UNIVERSITY BLVD ALBUQUERQUE,NM 87106		501(C)(6)	10,000				HEALTH IMPROVEMENT GENERAL COMMUNITY	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
ALBUQUERQUE HEALTHCARE FOR THE HOMELESSPO BOX 25445 ALBUQUERQUE,NM 87125	85-0368993	501(C)(3)	50,000				HEALTH IMPROVEMENT GENERAL COMMUNITY	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
AMERICAN CANCER SOCIETYPO BOX 2856 CLOVIS,NM 88102	13-1788491	501(C)(3)	8,750				PROMOTE ECONOMIC DEVELOPMENT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
AMERICAN LUNG ASSOCIATION5911 JEFFERSON ST NE ALBUQUERQUE,NM 87109	86-0111676	501(C)(3)	7,500				HEALTH IMPROVEMENT GENERAL COMMUNITY	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
ARCHDIOSESE OF SANTA FE4000 St Josephs PI ALBUQUERQUE,NM 87120	85-0213561	501(C)(3)	10,000				HEALTH IMPROVEMENT GENERAL COMMUNITY			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.											
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
ASSOCIATION OF COMMERCE AND INDUSTRY2201 Buena Vista Dr ALBUQUERQUE,NM 87106	85-0124357	501(C)(6)	10,000				PROMOTE QUALITY IMPROVEMENT				

Form 990,Schedule 1, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
B'NAI B'RITH International 1120 20th St NW washington, DC 20036	53-0179971	501(C)(3)	10,000				HEALTH IMPROVEMENT GENERAL COMMUNITY			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
EA HEALTH1100 CENTRAL ALBUQUERQUE,NM 87106	84-1718018		204,135				PROMOTE QUALITY IMPROVEMENT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
GREATER ALBUQUERQUE CHAMBER OF COMMERCE 115 GOLD AVE SW ALBUQUERQUE,NM 87102	85-0018940	501(C)(6)	16,445				PROMOTE ECONOMIC DEVELOPMENT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
NATIONAL ASSOCIATION ON MENTAL ILLNESS3803 N FAIRFAX DR ARLINGTON,VA 22203	43-1201653	501(C)(3)	10,000				HEALTH IMPROVEMENT GENERAL COMMUNITY			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
PEOPLE LIVING THROUGH CANCER3411 CANDELARIA RD NE ALBUQUERQUE,NM 87107		501(C)(3)	6,000				HEALTH IMPROVEMENT GENERAL COMMUNITY			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
RIO ARRIBA COUNTY TREATMENT1122 INDUSTRIAL PARK RD ESPANOLA,NM 87532	85-0423951	501(C)(3)	636,008				HEALTH IMPROVEMENT FOR THE UNDERSERVED		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance			
NEW MEXICO BIOPARK SOCIETY990 TENTH STREET SW ALBUQUERQUE,NM 87102	23-7087964	501(C)(3)	7,000				HEALTH IMPROVEMENT FOR THE UNDERSERVED			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
UNITED WAY OF EASTERN NEW MEXICO 1200 N THORNTON ST CLOVIS, NM 88101	23-7109243	501(C)(3)	20,000				HEALTH IMPROVEMENT FOR THE UNDERSERVED			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
NEW MEXICO CENTER FOR NURSING EXCELLENCEPO BOX 92048 ALBUQUERQUE,NM 87199	85-0463326	501(C)(3)	10,000				HEALTH IMPROVEMENT FOR THE UNDERSERVED			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
QUALITY NEW MEXICOPO BOX 25005 ALBUQUERQUE,NM 87125	85-0433782	501(C)(3)	10,000				HEALTH IMPROVEMENT FOR THE UNDERSERVED		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.													
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance						
PRESBYTERIAN HEALTHCARE FOUNDATIONPO BOX 26666 ALBUQUERQUE,NM 87125	85-6016041	501(C)(3)	245,525				HEALTH IMPROVEMENT GENERAL COMMUNITY						

Form 990, Schedule I, Part III, Gran	Form 990, Schedule I, Part III, Grants and Other Assistance to Domestic Individuals.												
(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance								
VARIOUS - PROVIDE MEALS TO INDIGENT PATIENTS	4553		6,829	COST	MEALS								
Various - indigent lodging	109		7,109	COST	lodging								
Various - indigent transportation	387		9,677	COST	transportation								
Various - healthy eating education	5000		15,888	COST	supplies								
Various - Flu Shots	5300		55,620	COST	flu shots								
VARIOUS - NURSING SCHOLARSHIPS	5	5,000			scholarships								
NURSING EDUCATION (PATHWAYS TO NURSING PROGRAM)	40		202,045	COST	LOAN FORGIVENESS								
VARIOUS - HEALTH FAIRS	500	1	4,659	COST	SUPPLIES								

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DLN: 93493315012185

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization PRESBYTERIAN HEALTHCARE SERVICES **Employer identification number** 

85-0105601

Pa	rt L Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee     ▼ Written employment contract			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			1
	ın Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits		column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference	Explanation
SCHEDULE J, PART I, LINE 4B	JAMES HINTON (1) RECEIVED CURRENT TAXABLE PAYOUTS FROM NON-QUALIFIED DEFERRED COMPENSATION PLANS FROM COMPENSATION EARNED AND REPORTED AS DEFERRED COMPENSATION IN PRIOR YEARS IN THE AMOUNTS OF \$503,963 & \$1,426,087 FROM THE REPORTING ORGANIZATION AND A RELATED ORGANIZATION, RESPECTIVELY, AND (2) WAS A CURRENT YEAR PARTICIPANT IN NON-QUALIFIED SUPPLEMENTAL EXECUTIVE RETIREMENT PLANS (SERPS) THE 2014 ESTIMATED INCREASES IN ACTUARIAL VALUE OF THE SERPS FOR MR HINTON WERE \$548,154 & \$548,154, WHICH IS INCLUDED IN THE REPORTED DEFERRED COMPENSATION AMOUNT FROM THE REPORTING ORGANIZATION AND A RELATED ORGANIZATION, RESPECTIVELY PAUL BRIGGS (1) RECEIVED A CURRENT TAXABLE PAYOUT FROM A NON-QUALIFIED DEFERRED COMPENSATION PLAN FROM COMPENSATION EARNED AND REPORTED AS DEFERRED COMPENSATION IN PRIOR YEARS IN THE AMOUNT OF \$186 FROM THE REPORTING ORGANIZATION, AND (2) WAS A CURRENT YEAR PARTICIPANT IN NON-QUALIFIED SUPPLEMENTAL RETIREMENT PLANS (SERPS) THE 2014 ESTIMATED INCREASES IN ACTUARIAL VALUE OF THE SERPS FOR MR BRIGGS WERE \$244,001 & \$162,667, WHICH IS INCLUDED IN THE REPORTED DEFERRED COMPENSATION AMOUNT FROM THE REPORTING ORGANIZATION AND A RELATED ORGANIZATION, RESPECTIVELY KATHLEEN DAVIS RECEIVED A CURRENT TAXABLE PAYOUT FROM A NON-QUALIFIED DEFERRED COMPENSATION PLANS FROM COMPENSATION PLANS FROM NON-QUALIFIED DEFERRED COMPENSATION PLANS FROM COMPENSATION DEFERRED COMPENSATION PLANS FROM NON-QUALIFIED DEFERRED COMPENSATION PLANS FROM COMPENSATION PLANS FROM NON-QUALIFIED DEFERRED COMPENSATION PLANS FROM COMPENSATION ON A RELATED ORGANIZATION, RESPECTIVELY IN 2014, CINDY MCGILL RECEIVED COMPENSATION FROM DEFERRED COMPENSATION FROM ORGANIZATION, WHILE SHE WAS A KEY EMPLOYEE OF PRESBYTERIAN HEALTHCARE SERVICES THIS COMPENSATION WAS REPORTED IN THE PRIOR PERIOD WHEN DEFERRED AGAIN HERE, AS REQUIRED MS MCGILL IS NO LONGER EMPLOYED BY PRESBYTERIAN HEALTHCARE SERVICES OR THE RELATED ORGANIZATION
SCHEDULE J, PART II	ELAINE PAPAFRANGOS WAS COMPENSATED BY PRESBYTERIAN HEALTHCARE SERVICES AS AN EMPLOYED PHYSICIAN NONE OF THIS COMPENSATION WAS FOR DUTIES AS A BOARD MEMBER Charles Milligan served as a Director until April 10, 2014 Subsequently in 2014, Mr Milligan was hired as an employee by Presbyterian Health Plan, Inc (PHP), a related organization The compensation reported here is entirely from his employment in 2014 with PHP and not related to his service as a Board member DALE MAXWELL IS A PARTICIPANT IN A RETENTION AGREEMENT WITH PRESBYTERIAN HEALTHCARE SERVICES IN 2014, \$48,400 WAS DEFERRED UNDER THIS AGREEMENT FOR MR MAXWELL THIS AMOUNT IS INCLUDED IN THE REPORTED DEFERRED COMPENSATION AMOUNT KATHLEEN DAVIS IS A PARTICIPANT IN A RETENTION AGREEMENT WITH PRESBYTERIAN HEALTHCARE SERVICES IN 2014, \$40,221 WAS DEFERRED UNDER THIS AGREEMENT FOR MS DAVIS THIS AMOUNT IS INCLUDED IN THE REPORTED DEFERRED COMPENSATION AMOUNT CLAY HOLDERMAN IS A PARTICIPANT IN A RETENTION AGREEMENT WITH PRESBYTERIAN HEALTHCARE SERVICES IN 2014, \$33,001 WAS DEFERRED UNDER THIS AGREEMENT FOR MR HOLDERMAN THIS AMOUNT IS INCLUDED IN THE REPORTED DEFERRED COMPENSATION AMOUNT DONNA AGNEW, CHERYL MITCHELL, DAVID SCRASE, AND DIANA WEBER WERE COMPENSATED AS CURRENT EMPLOYEES OF PRESBYTERIAN HEALTHCARE SERVICES IN 2014 IN ONE OR MORE OF THE FIVE PRIOR YEARS, THEIR ACTIVITIES OR RESPONSIBILITIES QUALIFED THEM AS KEY EMPLOYEES OR OFFICERS AND THEY WERE REPORTED AS SUCH IN 2014, THEY DID NOT MEET THE KEY EMPLOYEE THRESHOLD OR WERE NOT OFFICERS, BUT THEIR COMPENSATION EXCEEDED THE MINIMUM REQUIREMENT FOR REPORTING AS A FORMER KEY EMPLOYEE OR OFFICER, AND SO THEY ARE INCLUDED ON FORM 990, PART VII, AND ON SCHEDULE JAS ALSO REQUIRED

Software ID: Software Version:

**EIN:** 85-0105601

Name: PRESBYTERIAN HEALTHCARE SERVICES

### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule 3, Part 11 - Officers, Directors, Trustees, key Employees, and highest compensated Employees											
(A) Name and Title		(B) Breakdown of	fW-2 and/or1099-MIS	C compensation	(C) Retirement and	( <b>D</b> ) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation in column (B)			
		(i) Base	(ii) Bonus &	(iii) Other	other deferred	benefits	(B)(ı)-(D)	reported as deferred in			
	(	Compensation	incentive	reportable	compensation			prior Form 990			
A CHARLES MELICAN ID	1,,1	_ •	compensation	compensation	ı ·	1	ı	1			
1 CHARLES MILLIGAN JD, DIRECTOR (THRU	(1)	170.607	0	0	- 1	0'	0'	0			
4/10/2014)	(11)	170,697	30,000	1,754	0]	13,835	216,286	0			
1 ELAINE PAPAFRANGOS MD,	(1)	177,251	50,239	1,616	175,325	24,491	. 428,922	0			
DIRECTOR	(ii)	0	1 0	· 0	1 0	1 0'	o'	0			
2 JAMES HINTON,	(1)	471,462	0	541,524	817,949	9,436	1,840,371	503,963			
PRESIDENT / DIRECTOR	(ii)	475,016		1,904,200							
3 PAUL BRIGGS, EVP / COO	(1)	339,974		8,722							
		226,650		5,690		15,322 10,215		186			
4 DIANE FISHER, SVP /		162,626	+					_			
SECRETARY	(I) (II)	162,626		,,505							
5 DALE MAXWELL, SVP /	-			7,365		5,413					
CFO / TREASURER	(I) (II)	232,897 232,897	·	10,511							
			<u> </u>	13,912		8,081		0			
6 HECTOR ARREDONDO MD, EXECUTIVE MEDICAL	(1)	386,991	0	9,329	13,000	27,539	436,859	0			
DIRECTOR-PMG	(11)		0]	<u> </u>	0]	l		0			
7 BOIS D'ARC BEAMES, VP	(1)	208,974	0	8,325	58,127	24,687	300,113	0			
- OPERATIONS - RDS	(ii)	0	0	0	0	1 0'	را	0			
8 DOYLE BOYKIN,	(1)	164,642	0	1,679	158,779	13,373	338,473	0			
ADMINISTRATOR - ADULT	(ii)	اه	ا ق	1 7,00	1	1					
MED SL  9 KATHLEEN DAVIS RN,	+	272 666	<del> </del>		<del></del>	1	<del>                                     </del>				
SVP / PATIENT CARE SVCS -	(I) (II)	372,666 0	1 01	4,527	164,411	23,352	564,956				
CNO			<u> </u>	<u> </u>	<u> </u>		<u> </u>	0			
10 ROBIN DIVINE, VP - EMERGING BUSINESS DEV	(i)	175,708	30,000	1,405	30,741	18,386	256,240	l o			
	(11)	<u> </u>	0	, 0		0'	0'	0			
11 CLAY HOLDERMAN,	(1)	343,445	0	1,767	46,001	24,141	415,354	0			
CHIEF OPERATING OFFICER - CDS	(11)	0	1 0		1 0	0'	,  · o'	l o			
12 JAMES JEPPSON, VP -	(1)	176,024		1 761	161 121	10.471	261 277	<u> </u>			
REAL ESTATE		0	١	4,761	161,121	19,471	361,377	0			
13 AMELIA MARLEY, SVP -	(1)	344,819	<u> </u>	5 200	11.700	11120	27.657				
INFO SERVICES	(1)	ار ۱۳٬۵۰۰	0	6,000	11,700	14,138	376,657	١			
14 JEFF MCBEE, CAMPUS	+	204.004	<u> </u>	<u> </u>	<u> </u>	<del>                                     </del>	<del>                                     </del>	ļ ·			
ADMINISTRATOR - RR	(I) (II)	204,094	0)	1,269		7,932	219,518	_			
	+	<u>_</u>	<del>  "</del>	0	-	<u> </u>	<u> </u>	0			
15 SANDRA PODLEY, CAMPUS ADMINISTRATOR -	(1)	239,466	١	1 ' 1		7,510	261,533				
PH	(11)	0	0	0	0	l	0!	0			
16 DANIEL RAMSEY, CHIEF	(1)	266,060	0	7,091	11,700	18,932	303,783	0			
OPERATIONS OFFICER - PMG	(11)	ol	0	1		0'	,  o'	0			
17 TODD SANDMAN, SVP -	(1)	123,904		2.475	F0.610	11.072	107.060	<u> </u>			
STRATEGY		123,904		2,475 2,475		11,872 11,872					
18 JOANNE SUFFIS, SVP -		·	<del>                                     </del>								
HUMAN RESOURCES	(I) (II)	182,041 148,942	1 2,7 30		11,700						
40 FLIZARETH TIRRE DIR		· ·	11,230		İ	4,892					
<b>19</b> ELIZABETH TIBBS, DIR - BUS OPS - SURGERY SL	(1)	176,894	, , , , , ,								
500 0.0 00.02 12	(11)	ارا	0	0	0	0	0	0			

## Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(i) Ba		(B) Breakdown of (i) Base Compensation	* * * * * * * * * * * * * * * * * * * *		(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
<b>21</b> GUILHERME MARIN MD, CARDIO INVASIVE INTERVENTION	(I) (II)	674,736 0	243,683 0	1,451 0	13,000 0	17,602 0	950,472 0	0 0
PETER WALINSKY MD,     CARDIOVASCULAR SURGEON	(1) (11)	716,808 0	179,696 0	2,555 0	83,066 0	18,613 0	1,000,738 0	0
2 CARL LAGERSTROM MD, CARDIOVASCULAR SURGEON	(I) (II)	736,856 0	149,994 0	4,643 0	159,907 0	28,308 0	1,079,708 0	0 0
3 MOHAMMAD TAHERI MD, GASTROENTEROLOGIST	(I) (II)	664,417 0	125,683 0	1,838 0	11,700 0	7,187 0	810,825 0	0 0
4 DANIEL FRIEDMAN MD, MED DIR - CARDIOLOGY CLINIC	(1) (11)	553,324 0	221,939 0	3,434 0	154,474 0	17,118 0	950,289 0	0
5 DONNA AGNEW, ADMIN DIR - PROCESS EXCELLENCE	(I) (II)	162,553 0	0	3,141 0	260,228 0	15,596 0	441,518 0	0 0
6 CINDY MCGILL, SVP - HUMAN RESOURCES	(I) (II)	0 0	0	0 152,410	0	0	0 152,410	0 152,410
7 CHERYL MITCHELL, ADMIN DIRECTOR - AMBULATORY SL	(I) (II)	160,378 0	0	3,086 0	199,518 0	17,731 0	380,713 0	0 0
8 DAVID SCRASE MD, MED DIR - INTERNAL MEDICINE	(I) (II)	123,998 0	25,524 0	3,073 155,719	18,000 0	10,728 0	181,323 155,719	
9 DIANA WEBER MD, MEDICAL DIRECTOR - CLINIC	(1) (11)	296,770 0	18,209 0	829 0	13,000 0	856 0	329,664 0	0 0

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

**Supplemental Information on Tax Exempt Bonds** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

DLN: 93493315012185

Open to Public Inspection

(Form 990)

Department of the Treasury

Internal Revenue Service

	e of the organization									Employer identification number						
PRE	SBYTERIAN HEALTHCARE SEF	RVICES								85	-01056	01				
Pa	art I Bond Issues									<b>I</b>						
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	<b>f)</b> Descriptio	n of purpose	<b>(g)</b> De	feased		On (i) Poo			
													behalf of fina		nancing	
l										Yes	No	Yes	No	Yes	No	
A	NMHELC (SEE PART VI)	85-0334237	647370EM3	11-25-2008	384,25	59,646	SEE	PART VI			Х		X		X	
В	NMHELC (SEE PART VI)	85-0334237	647370FE0	09-24-2009	132,00	07,250	SEE PART VI				Х		X		X	
c	NMHELC (SEE PART VI)	85-0334237	647370FM2	08-30-2012	78,84	43,000	SEE	SEE PART VI			Х		Х		Х	
Pa	rt III Proceeds															
1	A							В			С			D		
1	A mount of bonds retired				<u> </u>	47,585,0	000		0			0				
2	A mount of bonds legally defeased				<u> </u>		0		0			0				
3	Total proceeds of issue	<u>`</u>				34,327,2					78,86					
4	Gross proceeds in reserve funds				<u> </u>		0		0			0				
5	Capitalized interest from proceeds				<u> </u>		0		0			0				
6	Proceeds in refunding escrows				<del> </del>		0		0			0				
7	Issuance costs from proceed					3,755,	<del> </del>		2,007,250		1,18	1,950				
8	Credit enhancement from prod					290,8			0			0				
9	Working capital expenditures						0		0							
10	Capital expenditures from pro	oceeds			<b>-</b>	32,201,		13	70,440,624							
11	Other spent proceeds				34	48,079,			0	0						
12	O ther unspent proceeds						0		0		7,24	4,334				
13	Year of substantial completio	<u>,u</u>			20			20:			1 .	- 1				
l —	Manager Bandananada				Yes	No		Yes	No	Yes	-	lo	Yes		No	
14	Were the bonds issued as par				X				Х			×				
15	Were the bonds issued as par		nding issue?			Х			Х		;	×				
16	Has the final allocation of pro-	ceeds been made?			Х			Х		Х						
17	Does the organization mainta allocation of proceeds?	ıın adequate books a	nd records to supp	ort the final	x			х		Х						
Pa	rt IIII Private Business l	Use						Ι								
i					<i>Y</i> = -			B Wasan I			C			D		
1	Was the organization a partne property financed by tax-exer		ra member of an L'	LC, which owned	Yes	No X		Yes	No X	Yes		(	Yes		No	

Are there any lease arrangements that may result in private business use of bond-

financed property?

Χ

Χ

Χ

Schedule K (Form 990) 2014 Page **2** Part IIII Private Business Use (Continued) C В D Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Х Χ Χ of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Х Х Χ property? Are there any research agreements that may result in private business use of bond-Χ Х Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other Χ Х Х outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 550 % 0 % 0 290 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 0 080 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0 630 % 0 290 % Does the bond issue meet the private security or payment test? 7 Χ Х Х Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ ıssued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections C Х Χ Х 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? ^rhitrage В С 1 2

Partiv	Arbitrage	

		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		X		×		
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?					Х			
b	Exception to rebate?								
С	No rebate due?	X		×					
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	X			X		X		
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	х			X		X		
b	Name of provider	SEE PART VI		0		0			
С	Term of hedge		25						
d	Was the hedge superintegrated?		Х						
е	Was the hedge terminated?		Х						
							Scl	nedule K (Forn	1 990) 2014

Part IV	Arbitrage	(Continued)
---------	-----------	-------------

Return Reference

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		x		X		x		
b	Name of provider	0		0		0			
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		Х		X		
7	Has the organization established written procedures to monitor the requirements of section 148?	x		×		×			

### Part V Procedures To Undertake Corrective Action

	A		В		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		X		X		X		

|--|

SCHEDULE K, PART I, LINE A - COLUMN A - NEW MEXICO HOSPITAL EQUIPMENT LOAN COUNCIL HOSPITAL SYSTEM REVENUE BONDS

(PRESBYTERIAN HEALTHCARE SERVICES), SERIES 2008A, 2008B, 2008C, AND 2008D COLUMN F - REFUND BONDS ISSUED 7/28/05 AND 3/28/08 AND FINANCE NEW FACILITIES

**Explanation** 

Return Reference	Explanation
SCHEDULE K, PART I, LINE B -	COLUMN A - NEW MEXICO HOSPITAL EQUIPMENT LOAN COUNCIL HOSPITAL SYSTEM REVENUE BONDS (PRESBYTERIAN HEALTHCARE SERVICES), SERIES 2009A COLUMN F - CONSTRUCTION, ACQUISITION, AND EQUIPMENT OF NEW HEALTHCARE FACILITY

Return Reference	Explanation
SCHEDULE K, PART I, LINE C -	COLUMN A - NEW MEXICO HOSPITAL EQUIPMENT LOAN COUNCIL HOSPITAL SYSTEM REVENUE BONDS (PRESBYTERIAN HEALTHCARE SERVICES), SERIES 2012A COLUMN F - CONSTRUCTION, ACQUISITION, IMPROVEMENT, AND EQUIPMENT OF EXISTING HOSPITAL FACILITIES

Return Reference	Explanation
SCHEDULE K, PART II, LINE 3, COLUMN A -	INCLUDES INVESTMENT EARNINGS OF \$67,566 SCHEDULE K, PART II, LINE 3, COLUMN B - INCLUDES INVESTMENT EARNINGS OF \$554,832 SCHEDULE K, PART II, LINE 3, COLUMN C - INCLUDES INVESTMENT EARNING OF \$23,908 SCHEDULE K, PART II, LINE 11, COLUMN A - \$348,079,354 OF PROCEEDS WAS SPENT TO CURRENTLY REFUND BONDS ISSUED 7/28/05 AND 3/28/08 SCHEDULE K, PART III, LINE 9 - SUCH WRITTEN PROCEDURES ARE CURRENTLY UNDER REVISION BY THE TREASURY VP AND THE TAX DIRECTOR OF THE ISSUER ORGANIZATION SCHEDULE K, PART IV, LINE 2C COLUMN A - NOVEMBER 20, 2012 COLUMN B - NOVEMBER 6, 2012 SCHEDULE K, PART IV, LINE 4B, COLUMN A - GOLDMAN SACHS MITSUI MARINE DERIVATIVE PRODUCTS, L P

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### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the o	rganızatıon EALTHCARE SERVI	CES						ľ	Employ	er ident/	ificatio	n numbe	r		
TRESDITERDANTI	LALITICARE SERVI	CLS							35-01	05601					
Part I Exc	ess Benefit	Transac	ctions	(section	501(c)(3),	section 501(c	:)(4), and 501				only)				
	plete if the orga											40b			
<b>1 (a)</b> Nan	ne of disqualifie	d person	(b)	Relations	nıp between	disqualified	<b>(c)</b> Desc	ription	of tra	nsaction		<b>(d)</b> Cor	rected?		
				person	and organız	ation						Yes	No		
2 Enter the 4958.	amount of tax ı	ncurred by	organ	ızatıon m	anagers or d	lisqualified pei	rsons during t	he yea	r unde	rsection <b>F</b> \$	ı				
	amount of tax,	· · · ıf anv. on l	ine 2.	above, rei	mbursed by	the organizati	on			. ↓ ► \$					
2 2	amount or tax,	,,	27	a 5 o r o , r o r	,	eno organizaci		-		. 4					
Complete if th	nd/or From ne organization mount on Form	answered	"Yes"	on Form 9	90-EZ, Par	t V, line 38a, d	or Form 990,	Part I V	', line i	26, or ıf	the org	anızatıoı	n		
(a) Name of interested person	(b) Relations with organiza	tion Purp	c) ose of oan	(d) Load or from organizat	the	(e)O riginal principal amount	<b>(f)</b> Balance due		efault? App		fault? Approved by board or		ved d or	(i)Written agreement?	
					T =	_			T	commit	1	1,7	T		
				То	From			Yes	No	Yes	No	Yes	No		
	1	1			ı	1	l		1	<u> </u>		1	1		
								1		1					
otal		<u>► :</u>				_									
	ants or Ass mplete if the						art IV, line 2	27.							
(a) Name of perso	interested (	( <b>b)</b> Relation	nship l	oetween and the		it of assistanc			sistand	e <b>(e</b> )	) Purpo:	se of ass	sistance		

Complete if the organization			e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zation's
				Yes	No
(1) LOUIS TROST MD	BOD PHS / SPOUSE	172,212	EMPLOYEE COMPENSATION		No
(2) REBECCA HINTON	BOD PHS / DAUGHTER	65,164	EMPLOYEE COMPENSATION		No
(3) ROBERT HINTON	BOD PHS / SON	12,672	EMPLOYEE COMPENSATION		No
(4) KRISTEN BRIGGS	OFF PHS / DAUGHTER	54,193	EMPLOYEE COMPENSATION		No

# Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
	G   -   -   -   -   -   -   -   -   -

Schedule L (Form 990 or 990-EZ) 2014

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#### DLN: 93493315012185

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2014

(Form 990)

Department of the Treasury

Internal Revenue Service

SCHEDULE M

# **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

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Name of the organization PRESBYTERIAN HEALTHCARE SERVICES

**Employer identification number** 

					5-0105601			
Pa	rt I Types of Property	(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of a noncash contri			 :s
1	Art—Works of art	X	72	69,039	FMV			
2	Art—Historical treasures .			22/222				
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household goods	×		35,840	fmv			
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .							
10	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles	X	15	14,515	FMV			
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22 23	Scientific specimens							
24	Archeological artifacts							
25	Other►( T CERTIFICATES)	X	79	28,708	FMV			
	Other►( DD AND BEVERAGE)	Х	12	13,542	FMV			
	Other►( NT MATERIALS)	Х	2	11,655	FMV			
<b>28</b>	Other►( 'S)	X	8	5,500	FMV			
GUI	Other►( TAR)	Х	1	5,300	FMV			
TIC	Other►( KETS)	X	14	4,968				
<u>FUR</u>	Other►( NITURE)	X	2	3,900				
ELE	Other►( CTRONICS)	X	4	2,917				
SPC	Other►( PRTING GOODS )	X	6	1,724				
QU:	Other►( ILTS)	X	2	769	FMV			
29	Number of Forms 8283 received by the for which the organization completed F				9			
					ı	Ye	es l	No
30a	During the year, did the organization							
	it must hold for at least three years for exempt purposes for the entire ho				d to be used	30a		۷o
Ŀ	If "Yes," describe the arrangement in	n Part II						
31	Does the organization have a gift acc	eptance po	licy that requires the revie	w of any non-standard co	ontributions?	<b>31</b> Ye	s	
	Does the organization hire or use thir			•				
-	contributions?					32a	1	No.
	If "Yes," describe in Part II If the organization did not report an a describe in Part II	mount in co	olumn (c) for a type of prop	erty for which column (a)	ıs checked,			

Page 2

Schedule M (Form 990) (2014)

Part III Supplement

**Supplemental Information.** Provide the information required by Part I, lines 30b,

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference Explanation

SCHEDULE M, PART I, COLUMN (B) COLUMN (B) REPRESENTS THE NUMBER OF CONTRIBUTIONS RECEIVED

Schedule M (Form 990) (2014)

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### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
PRESBYTERIAN HEALTHCARE SERVICES

Employer identification number

85-0105601

Return Reference	Explanation
FORM 990, PART I, LINE 1	IN A STATE WHERE OVER 49% OF THE POPULATION IS EITHER UNINSURED OR COVERED THROUGH THE MEDICAID PROGRAM, PRESBY TERIAN HEALTHCARE SERVICES SERVED OVER 261,000 INDIVIDUALS IN 2014 AND PROVIDED OVER \$88,964,000 IN UNCOMPENSATED HEALTHCARE SERVICES FORM 990, PART I, LINE 6 THE PRESBY TERIAN HEALTHCARE SERVICES' (PHS) VOLUNTEERS ARE UNPAID WORKERS PROVIDING PROFESSIONAL AND EMPATHETIC SERVICE TO PATIENTS, STAFF, PHY SICIANS AND THE COMMUNITY IN A MANNER CONSISTENT WITH THE GOALS AND OBJECTIVES OF PHS PHS VOLUNTEERS ARE GOVERNED BY A BOARD WHICH OVERSEES THE REVENUE AND EXPENSES ASSOCIATED WITH THE DEPARTMENT VOLUNTEER SERVICES' DEPARTMENT STAFF ACT IN AN ADVISORY ROLE TO THE BOARD VOLUNTEERS, IN SUPPORT OF THE PHS WORKFORCE, ARE REPRESENTED IN NEARLY EVERY CLINICAL AND ADMINISTRATIVE AREA WITHIN PHS IN ADDITION TO THE VOLUNTEERS DESCRIBED ABOVE, PHS HAS NEARLY 100 VOLUNTEER DIRECTORS SERVING ON THE BOARDS AND BOARD COMMITTEES AT ITS INDIVIDUAL HOSPITALS THESE DIRECTORS COME FROM THE COMMUNITIES IN WHICH THE HOSPITAL FACILITIES ARE LOCATED

FORM 990, PART II, LINE PART II, LINE PART II, LINE PART II, CHE PART III, CH	Return Reference	Explanation	
YEARS - PRESBYTERIAN HOSPITAL RECEIV ED HOSPITALS & HEALTH NETWORKS 2014 MOST WIRED AWA	note: ence	PART III, LINE	I HAVEN FOR TUBERCULOSIS PATENTS IN THE 108 YEARS SINCE PHS HAS GROWN TO INCLUDE BOHT H OSPITALS, A HEALTH HAN AND A PHYSICIANS GROUP, AND HELPS MORE THAN DOE IN THREE NEW MEX I CANS WITH THEIR HEALTH-CARE NEEDS. WE HAVE REMAINED NOT-FOR PROFIT AND COMMITTED TO COMMUN ITTES THROUGHOUT NEW MEXICO. CONTINUALLY REPINESTING IN BETTER HEALTH-CARE SERVICES COMMUN ITTES THROUGHOUT NEW MEXICO. CONTINUALLY REPINESTING IN BETTER HEALTH-CARE SERVICES COMMUN ITTES THROUGHOUT NEW MEXICO. CONTINUALLY REPINESTING IN BETTER HEALTH-CARE SERVICES OF THEMS GOVERNANCE SYSTEM THE FIRST BOARDS OF TRUSTEES FORM THE CORNESTONE OF PHSS GOVERNANCE SYSTEM THE HIS BOARD OF DIRECTORS, WITH KEY SUPPORTING COMMITTES IN COMPLANCE AND AUDIT, FINANCE, GOVERNANCE AND QUALITY, GOVERNS THE ENTIRE REPSENT SERVICES FOR EACH OF THE HOSPITALS IN THE SYS STRUB BOARD BINGENSES GOVERN IN THE COMMUNITIES WHERE THEY RESIDE AND PLAY A KEY ROLLE HAS SEE STRUB BOARD BINGENSES OF COUNTINUTES OF THE HEALTH-CARE SERVICES PHS RROVIDES THIS SO AND SIMMINATINH HIGH STANDARDS FOR QUALITY AND LEADERSHIP. AND EVERY BOARD MEMBERS IS REQUIRED TO COMPLETE COMPLANCE TRAINING AND A CONFLICT-OF-INTEREST STATEMENT, AS WELL AS COMPLY WILL THE HES CODE OF CONDUCT. IN 2013 THE PHS BOARD OF DIRECTORS APPROVED A REPINED FOCUS O IN STRATESY TO BY GREEN THE THE LIBER OF THE PHS BOARD OF DIRECTORS APPROVED A REPINED FOCUS O IN STRATESY TO BY GREEN THE THE LIBER OF IN 11 BETTER HEALTH-CARE AND PROVIDES NEW MEXICANS WITH ITS HOSPITALS, HEALTH-HEALD IN INTEGRATED HEALTH-CARE AND PROVIDES NEW MEXICANS WITH ITS HOSPITALS, HEALTH-HEALD AND ADDICAL GROUP OF PRIMARY CARE AND SHECULATY PHYSICIANS THROUGH HAT CONDUCTED AND ADDICAL GROUP OF PRIMARY CARE AND SHECULATY PHYSICIANS THROUGH HAT CONDUCTED AND ADDICAL GROUP OF PRIMARY CARE AND SHECULATY HAS SIGNAD. SHOWN THE HEALTH OF THE PATIENTS A SEAMLESS CONTINUALLY WORKING TO OFFER PROGRAMS AND SHAVICES THAT IMPROVE QUALITY AND LOWER COSTS AND BHANKEY OF CARE MANDES ARE HELPING US TO TRANSFORM THE PASS A LEADER TO NITEGRATE SERVICES OF CARE MAND

Return Reference	Explanation	
	FORM 990, PART III, LINE 4	RD - PRESBYTERIAN HOSPITAL EARNED THE HIGHEST RATING FOR HEART BY PASS SURGERY IN CONSUMER REPORTS - HEALTHGRADES RECOGNIZED PRESBYTERIAN HOSPITAL AS HAVING A TOP-RATED CARDIOLOGY AND STROKE PROGRAM IN NEW MEXICO - FOR THE SECOND YEAR IN A ROW, HEALTHGRADES RECOGNIZED PRESBYTERIAN AS ONE OF AMERICA'S 100 BEST HOSPITALS FOR SPINE SURGERY - DR DAN C TRIGG MEMORIAL HOSPITAL RECEIVED A SHINING STAR AWARD FROM HEALTH INSIGHT OF NEW MEXICO FOR ITS COMMITMENT TO HEALTHCARE QUALITY - ALBUQUERQUE AMBULANCE RECEIVED A PERFECT SCORE DURING ITS ACCREDITATION SITE VISIT FROM THE COMMISSION ON ACCREDITATION OF AMBULANCE SERVICES - THE LEAPFROG GROUP RECOGNIZED PRESBYTERIAN HOSPITAL AND PRESBYTERIAN RUST MEDICAL CENTER AS TOP HOSPITALS FOR THEIR COMMITMENT TO PATIENT SAFETY - FOR THE 19TH YEAR IN A ROW, PR ESBYTERIAN HOSPITAL RECEIVED THE CONSUMER CHOICE AWARD FROM MODERN HEALTHCARE MAGAZINE - PHS WAS NAMED ONE OF THE 10 HIGHEST RANKING HEALTH SYSTEMS IN THE COUNTRY FOR LEADERSHIP D EVELOPMENT BY THE NATIONAL CENTER FOR HEALTHCARE LEADERSHIP

Return Reference	Explanation	
Reference	PHS'S COMMITMENT TO COMMUNITY HEALTH DOESN'T STOP WHEN PATIENTS	LEAVE OUR HOSPITALS OR CLINICS WE ARE ACTIVELY ENGAGED AS AN ORGANIZATION IN COMMUNITY HE  ALTH INITIATIVES AND CONVERSATIONS IN 2012, COMMUNITY HEALTH FORUMS WERE HELD IN THE AREA S  INWHICH WE HAVE HOSPITALS AS PART OF OUR COMMUNITY HEALTH HORDINS WERE HELD IN THE AREA S  INWHICH WE HAVE HOSPITALS AS PART OF OUR COMMUNITY HEALTH HORDINS WERE HELD IN THE AREA S  INWHICH WE HAVE HOSPITALS AS PART OF OUR COMMUNITY HEALTH HORDINS WERE HELD IN THE AREA S  INWHICH WE HAVE HOSPITALS AS PART OF OUR COMMUNITY HEALTH HORDINS WERE HELD IN THE AREA S  INWHICH WE HAVE HOSPITALS AS PART OF OUR COMMUNITY HEALTH HORDING HER PROPERTIES WE WILL  FOLICE ON IN THE DEVELOPMENT OF AN IMPLEMENTATION PLAN FOR 2013-2016 PHSS S THREE PRIORITIES  2014, PHS WAS AWARDED FLINGS THEOLIGH THE CENTERS FOR DISEASE CONTROL AND PREVENTIONS IN THE CALL THE PROMOTION, ALSO KNOWN AS REACH  RAC ELL AND ETHIC APPROACHES TO COMMUNITY HEALTH THE APPROVED FUNDING LEVEL FOR YEAR  AMOUNT PHS IS PARTHERING WITH THE ESPRIBALLLO COUNTY COMMUNITY HEALTH COLNCL. AND OTHERS  TO IMPLEMENT THE GRANT-FUNDED PROGRAM, WHICH IS ADDRESSING IN TWO COUNTY CENSUS TRACTS  THE RISK FACT ORS OF POOR NUTRITION, PHYSICAL INACTIVITY, AND LOCK OF ACCESS TO OFRONIC  DISEASE PREVENTION RISK REDUCTION, AND MANAGEMENT OPPORTUNITIES IN AMERICAN INDIAN AND  HISPANIC POULATION IS IN THE FIRST SIX MONTHS OF 2015. THIS RECEIVED SEVERAL OTHER GRANTS FOR  ITS COLLABORATIVE COMMUNITY HEALTH EFFORTS AND PROGRAMS, INCLUDING BUILD HEALTH, SCALE  COMMUNITIES, AND UNITED WAY OF CENTRAL NEW MEXICO. COMMUNITY PUND OTHER COMMUNITY  HEALTH INITIATIVES INCLUDE - CONTINUING AN INITIATIVE STANDARD HOSPITAL AT THE MARKET, HIS  OFFERS A 2-FOR 1 VAILUE PROGRAM FOR PEOPLE IN THE SUPPLEMENTAL INITIATIVES AND HEALTH PROGRAM FOR PROGRAM SOURCE AND AND AND ADDRESS OF THE DATE OF THE PROGRAM FOR PROGRAM FOR PROSE SIVE PROGRAM SOURCE AND AND ADDRESS OF THE PROGRAM FOR PROGRAM FOR PROGRAM FOR PROGRAM SOURCE AND AND ADDRESS ON THE PROGRAM FOR PROGRAM FOR PROGRAM FOR PROBENTIAL PROGRAM FOR PROBENTIAL PROGRAM FOR
J	l	

Return Reference	Explanation	
	PHS'S COMMITMENT TO COMMUNITY HEALTH DOESN'T STOP WHEN PATIENTS	TANCE (CHARITY CARE), MEASURED BY OUR COST OF CARE. THE UNREMBURSED COST OF CARE FOR MEDICARE & MEDICAID PATIENTS FOR 2014 TOTALED APPROXIMATELY \$46,549,000. UNREMBURSED MEDICARE IS NOT REPORTED AS A COMMUNITY BENEFIT ON SCHEDULE H, PART II, OF THE FORM 990, AND PHS REPORTS IF HERE AS SUPPLEMENTAL INFORMATION REGARDING OUR IMPACT IN THE COMMUNITIES WE SERVED IN 2014, PHS PROVIDED NEEDED HEALTHCARE SERVICES AT AN APPROXIMATE LOSS OF \$19,158,000 THESE HEALTHCARE SERVICES WOULD HAVE BECOME THE BURDEN OF GOVERNMENT OR ANOTHER NONPROFIT ORGANIZATION IF PHS HAD NOT PROVIDED THEM IN ADDITION, DONATIONS TO ASSIST ORGANIZATIONS THAT PROVIDE SIMILAR SERVICES TO UNDER-SERVED POPULATIONS TO TALED APPROXIMATELY \$1,349,000, ORGANIZATIONS THAT BENEFITED FROM CASH AND IN-KIND DONATIONS IN THIS CATEGORY, ALL OF WILCH ASE, UNDER-SERVED POPULATIONS TO TALED APPROXIMATELY \$1,349,000, ORGANIZATIONS THAT BENEFITED FROM CASH AND IN-KIND DONATIONS IN THIS CATEGORY, ALL OF WILCH ASE, UNDER-SERVED POPULATIONS TO TALED APPROXIMATELY \$1,349,000, ORGANIZATIONS THAT BENEFITED FROM CASH AND IN-KIND DONATIONS IN THIS CATEGORY, ALL OF WILCH ASE, UNDER-SERVED POPULATIONS TO TALED APPROXIMATELY \$1,349,000, ORGANIZATIONS THAT BENEFITED FROM CASH AND IN-KIND DONATIONS IN THIS CATEGORY, ALL OF WILCH ASE, UNDER-SERVED POPULATIONS TO THE JUNG AND APPROXIMATELY \$1,349,000, ORGANIZATIONS THAT BENEFITED FROM CASH AND IN-KIND DONATIONS IN THE PROVIDED REALS ON WILCES AND HEALTH EDUCATION FROM VARIOUS LOCAL, INDEPENDENT HEALTH-CARE CLINICS, TRANSPORTATION AND MEALS FOR INDIGENT PATIENTS, AND COSTS TO PROVIDE E DOULA SERVICES TO ASSIST AND COMFORT AT IMPROVE THE HEALTH OF THE GENERAL COMMUNITY -APPROXIMATELY \$791,000, INCLUDING UNITED WAY OF EASTERN NEW MEXICO, THE AMERICAN LANCES SOCIETY, THE AMERICAN LUNG ASSOCIATION, HEALTH FAILS THE LEUKEMIA AND LYMPHOMA SOCIETY, AND THE JUVENILE DIABETES ASSOCIATION DONATIONS TO OTHER NONPROFITS THAT PROVIDE ECONOMIC DEVELOPMENT TO REDUCE THE NUMBER OF COMMERCE THE SERVICES STUDENTS AND INDIVIDUALS RECEIVING FOUGHT TH

PORM 990, PART II, ILUS 4.A. P.S. GREST PROVIDED TO TRITIARY SERVICES INCHES THE CONTRAIL NEW MEXICO DELIVERY SYSTEMS THE A. P.S. GRITARI. I. CHARGEST PROVIDED TO TRITIARY SERVICES INCEPT WEARDOO AND RECEIVES REFERRANCES FROM SOTH OWNED AND NON. OWNED HEALTH CARE FACILITIES THROUGHOUT THE STATE. HE CONTRAIL INCHES MEXICO DELIVERY SYSTEM WERE YES YES INCLUDED THAT DETERRAINED OFFERS COMPREHENSIVES SERVICES, A GENERAL ACUTE CARE HOST TALL IN ALBOQUERQUE AND CUR RECEIVITY. OFFEND RUST MEDICAL CRITER IN ROACHO, AS WELL AS THE SMALLER KARSMAN HOSPITAL IN ALBOQUEROUGH ENEST SERVICES, A COMPREHENSIVE CARE NO COST TALL IN ALBOQUERQUE AND CUR RECEIVITY. OFFEND RUST MEDICAL CRITER IN ROACHO, AS WELL AS THE SMALLER KARSMAN HOSPITAL IN ALBOQUEROUGH ENEST COSTORIAL AND RECEIVED OF COMPREHENSIVE CARE NO COSTORIAL RECEIVED AS WELL AS A CHURCH'S COSTORIAL AND RECEIVED. A COMPREHENSIVE CARE NO COSTORIAL PROMISED CONTRAINED RUST AS CHURCH'S COMPREHENSIVE CARE NO COSTORIAL AND RECEIVED. A COMPREHENSIVE CARE NO COSTORIAL PROMISED COMPONENTS. DESCRIPTION AND RECEIVED. A COMPREHENSIVE CARE NO COSTORIAL PROMISED COMPONENTS. DESCRIPTION AND RECEIVED. A COMPREHENSIVE CARE NO COSTORIAL PROMISED COMPONENTS. DESCRIPTION AND RECEIVED. A COMPREHENSIVE CARE NO COSTORIAL PROMISED COMPONENTS. DESCRIPTION AND RECEIVED. A COMPREHENSIVE CARE NO COSTORIAL PROMISED COMPONENTS. A COSTORIAL PROMISED COSTORIAL AND RECEIVED. A CONTRAINED RECEI	Return Reference	Explanation	
I DISTEMBLE AND DOMENTS FOR A FEAR FOUR FOUR FOR A LINE IN INFO THEM THE HOP THE PARTY IN		PART III, LINE 4A - PHS' CENTRAL NEW MEXICO DELIVERY	NALBOCA , SANDOVAL, AND TORRANCE COUNTES, THE CENTRAL NEW MEXICO DELIVERY SYSTEM IS THE LARGEST PROVIDER OF TERTIARY SERVICES IN NEW MEXICO AND RECEVES REPERANS. FROM BOTH OWNED AND NOA-OWNED HEALTHCARE FACILITIES THROUGHOUT THE STATE THE CENTRAL NEW MEXICO DELIVERY SYSTEM IX LIQUES TWO TERTIARY HOSPITALS OFFERSY COMPRO-BISINS ESTATUS. A GENERAL ACUTE CARE HOSPITAL IN ALBUQUERQUE AND OUR RECONTLY-OPENIOR RUST MEDICAL CENTER IN RIO RANCHO, AS WELL AS THE SMALLER KASEMAN HOSPITAL IN ALBUQUERQUE. THESE FACILITES OFFER MERCENCY SERVICES, OUT PATIENT SERVICES, RUHABILITATION SERVICES, HOME HEALTH CARE HOSPICA. A COMPREHENSIVE CARD IAC CENTER, A WOMEN'S CENTER AS WELL AS A CHILDREN'S CENTER. A CANCER PROGRAM AND AMBULAT ORY CARE CHINGS THAT IS POPORT THE HOSPITALS. WITHIN THE CENTRAL NEW MEXICO DELIVERY SYSTEM ARE A NUMBER OF PROGRAM SERVICE COMPONENTS, DESCRIBED BRIEFLY AS FOLLOWS A PRESBYTERIAN HOSPITAL THE STATES LARGEST TERTIARY HOSPITAL RUNG MEXICOLOGY. A CONTRIBUTION OF THE STATES AND INTENSIVE CARE UNITS, A JOINT-REPLACEMENT CENTER, HIGHLY SECOLUZED LAB SERVICES, MINGENS ESPRICES SUCH AS CARDIAC SURGERY, KICHEY TRANSPLANTS, NECONATIAL AND PEDATRIC INTENSIVE CARE UNITS, A JOINT-REPLACEMENT CENTER, HIGHLY SECOLUZED LAB SERVICES, IN MELALITH AND AND ADMILATED PROGRAMS. INTERSAL TO PHY SITEMATERY TO PROVIDE A COMPREHENSIVE FARMAY OF HEALTH-AGRE SERVICES IS PRESBY TERIAN MEDICAL GROUP, A MULTI-SPECIALLY PRACTICE OF EMPLOYED PHY SICKANS AND MULL EXPEDIAL PROVIDERS THAT ALSO OFFERS ANCILLARY SERVICES THE ADMINISTRAL OF PHYSICANS AND MULL AS PROVIDERS THAT ALSO OFFERS ANCILLARY SERVICES THAT A SERVICES WITH A KASEMAN HOSPITAL KASEMAN HOSPITAL IS A GENERAL COUTE CARE CHINE AND ADMINISTED CARE OF PHYSICANS AND MULL AS PROVIDERS THAT AND SOFFERS AND ADMINISTRAL TO PHYSICANS AND ADMILATED THE SITEMATERY THAT AND SOFFERS AND ADMINISTRAL TO PHYSICANS AND ADMINISTRATIC TO

Return Reference	Explanation	
	FORM 990, PART III, LINE 4A - PHS' CENTRAL NEW MEXICO DELIVERY SYSTEM	39,373 AVERAGE LENGTH OF STAY (IN DAYS)(1) = 4 87 INPATIENT PATIENT DAYS(1) = 191,676 EME RGENCY ROOM VISITS (OUTPATIENT ONLY)(2) = 125,496 HOSPITAL-BASED OUTPATIENT VISITS(3) = 27 6,443 NEWBORN DELIVERIES(4) = 4,899 AMBULATORY CLINIC ENCOUNTERS = 1,329,935 NOTES (1) IN PATIENT DISCHARGES EXCLUDING NEWBORNS DELIVERIES (2) ER TREAT & RELEASE VISITS (3) EXCLUDE S EMERGENCY DEPARTMENT VISITS (4) INCLUDES ALL NEWBORNS AND NICU CASES

Return Reference	Explanation
FORM 990, PART III, LINE 4B - PHS' REGIONAL DELIVERY SYSTEM	THE REGIONAL DELIVERY SYSTEM PROVIDES GENERAL ACUTE CARE AND OTHER HEALTHCARE DELIVERY SERVICES IN SEVERAL SMALLER COMMUNITIES IN NEW MEXICO THE REGIONAL DELIVERY SYSTEM CONSISTS OF TWO GENERAL ACUTE CARE HOSPITALS, LOCATED IN CLOVIS AND ESPAOLA, THREE DESIGNATED CRITICAL ACCESS HOSPITALS, LOCATED IN RUIDOSO, SOCORRO AND TUCUMCARI, AND TWELVE AMBULATORY CARE CLINICS THAT ARE DEPARTMENTS OF THE FIVE REGIONAL HOSPITALS HOSPITAL SERVICES VARY BY FACILITY, BUT ALL HOSPITALS OFFER MATERNITY CARE, SURGERY, EMERGENCY MEDICINE, PHYSICAL THERAPY, RESPIRATORY THERAPY, RADIOLOGY, AND LABORATORY SERVICES REGIONAL DELIVERY SYSTEM ACCOMPLISHMENTS IN 2014 ARE DESCRIBED AS FOLLOWS INPATIENT DISCHARGES(1) = 8,746 AVERAGE LENGTH OF STAY (IN DAYS)(1) = 3 40 INPATIENT PATIENT DAYS(1) = 29,720 EMERGENCY ROOM VISITS (OUTPATIENT ONLY)(2) = 76,596 HOSPITAL-BASED OUTPATIENT VISITS(3) = 96,102 NEWBORN DELIVERIES(4) = 2,049 AMBULATORY CLINIC ENCOUNTERS = 240,782 NOTES (1) INPATIENT DISCHARGES EXCLUDING NEWBORNS DELIVERIES (2) ER TREAT & RELEASE VISITS (3) EXCLUDES EMERGENCY DEPARTMENT VISITS (4) INCLUDES ALL NEWBORNS AND NICU CASES

Return Reference	Explanation
FORM 990, PART III, LINE 4C - PHS' HEART AND VASCULAR CENTER	LOCATED AT PRESBYTERIAN HOSPITAL, THE HEART AND VASCULAR CENTER OFFERS CARDIOTHORACIC AND VASCULAR SERVICES TO BOTH ADULTS AND CHILDREN, INCLUDING CATHETERIZATION, SURGERIES, ECHOCARDIOGRAPHY, VASCULAR ULTRASOUND, PACEMAKER AND DEFIBRILLATOR IMPLANTATION, ANGIOPLASTY, ELECTROPHY SIOLOGY, AND REHABILITATION AND WELLNESS THE PRESBYTERIAN HEART AND VASCULAR CENTER PROVIDES A FULL RANGE OF PREVENTATIVE, DIAGNOSTIC, THERAPEUTIC, AND REHABILITATION PROGRAMS IT PROVIDES SERVICES TO ALL AGES FROM NEWBORNS TO GERIATRIC PATIENTS RECENTLY, THE MEDICARE PROGRAM HAS IDENTIFIED PRESBYTERIAN HOSPITAL AS ONE OF ONLY TEN HOSPITALS IN THE COUNTRY WHO DO A SUPERIOR JOB OF AVOIDING READMISSIONS IN HEART ATTACK, PNEUMONIA, AND HEART FAILURE CASES THE HEART AND VASCULAR CENTER SERVED PATIENTS THROUGH THE YEAR ENDED DECEMBER 31, 2014, AS FOLLOWS PATIENT VISITS = 83,358 INPATIENT DISCHARGES = 3,644 CARDIAC REHABILITATION VISITS = 1,158 OUTPATIENT CARDIOVASCULAR LAB ENCOUNTERS = 3,401

Return Reference	Explanation
FORM 990, PART V, LINE 2A	PRESBYTERIAN HEALTHCARE SERVICES (PHS) IS THE COMMON PAY AGENT FOR ITS RELATED EXEMPT ORGANIZATIONS ALL PAYROLL, INCLUDING WAGES, BENEFITS, PENSION AND PAYROLL TAX, IS CENTRALIZED THROUGH PHS FOR PHS, PRESBYTERIAN HEALTHCARE FOUNDATION (PHF) EIN 85-6016041, SOUTHWEST HEALTH FOUNDATION (SHF) EIN 85-0289728, PRESBYTERIAN PROPERTIES INC (PPI) EIN 85-0414352, AND BERNALILLO COUNTY HEALTH CARE CORPORATION DBA ALBUQUERQUE AMBULANCE SERVICES (AAS) EIN 23-7329437 FORM 941 REPORTING FOR ALL THE ENTITIES' SALARIES AND WAGES ARE REPORTED UNDER PHS' EIN 85-0105601 AN ALLOCATION IS MADE FOR EACH ENTITY AND AS SUCH IS REPORTED ON THE SEPARATE FORMS 990, PART IX, LINES 5-9 FORM 990, PART V, LINE 2A INCLUDES ALL EMPLOYEES REPORTED ON FORM 941 FOR PHS AS THE COMMON PAY AGENT AND NONE ARE REPORTED ON 990 PART V, LINE 2A, FOR PHF, SHF, PPI, AND AAS

Return Reference	Explanation
FORM 990, PART VI, LINE 1A	PURSUANT TO THE BY LAWS, THE EXECUTIVE COMMITTEE CONSISTS OF THE CHAIR OF THE PHS BOARD OF DIRECTORS, THE CHAIRS OF THE COMPLIANCE AND AUDIT COMMITTEE, THE FINANCE COMMITTEE AND THE QUALITY COMMITTEE AND THE PRESIDENT OF PHS ANY MEMBER OF THE EXECUTIVE COMMITTEE MAY BE REMOVED FROM MEMBERSHIP ON SAID COMMITTEE AT ANY TIME, WITH OR WITHOUT CAUSE, BY A VOTE OF THE MAJORITY OF THE PHS BOARD AT ANY MEETING OF THE PHS BOARD THE EXECUTIVE COMMITTEE, DURING THE INTERVALS BETWEEN MEETINGS OF THE PHS BOARD, POSSESSES AND MAY EXERCISE ALL OF THE POWERS OF THE PHS BOARD IN THE MANAGEMENT OF THE AFFAIRS AND PROPERTY OF PHS EXCEPT AS OTHERWISE PROVIDED BY LAW, THE PRESBYTERIAN BY LAWS, OR BY RESOLUTION OF THE BOARD ALL ACTIONS BY THE EXECUTIVE COMMITTEE BETWEEN MEETINGS OF THE PHS BOARD MUST BE REPORTED TO THE PHS BOARD AT ITS NEXT MEETING SUCH ACTIONS ARE SUBJECT TO RATIFICATION, REVISION, OR ALTERATION BY THE PHS BOARD, PROVIDED, HOWEVER, THAT THE PHS BOARD MAY NOT ALTER THE RIGHTS OF THIRD PERSONS UNDER AGREEMENTS ENTERED INTO BY SUCH THIRD PERSONS IN GOOD FAITH WITHOUT NOTICE OF ANY LIMITATION ON THE AUTHORITY OF THE EXECUTIVE COMMITTEE

Return Reference	Explanation
FORM 990, PART VI, LINE 2	PAUL BRIGGS (OFFICER) AND ROBIN DIVINE (FORMER KEY EMPLOYEE) HAD A BUSINESS RELATIONSHIP IN THAT THEY BOTH SERVED AS DIRECTORS FOR TRICORE REFERENCE LABS & TRICORE LABORATORY SERVICE CORPORATION JAMES HINTON (OFFICER / DIRECTOR) SERVED AS A DIRECTOR OF PRESBYTERIAN NETWORK, INC (EIN 85-0337392) WHERE DALE MAXWELL (OFFICER) WAS AN OFFICER

Return Reference	Explanation
FORM 990, PART VI, LINE 11B	PRESBYTERIAN HEALTHCARE SERVICES (PHS) UTILIZES A MULTI-LEVEL REVIEW PROCESS DURING PREPARATION AND SUBMISSION OF THE ANNUAL FORM 990. THE FIRST DRAFT OF FORM 990 IS PREPARED BY A NATIONAL ACCOUNTING FIRM, BASED ON INFORMATION PROVIDED BY THE PHS TAX DIRECTOR. THIS INFORMATION IS GATHERED FROM NUMEROUS SOURCES ACROSS THE ORGANIZATION, INCLUDING FINANCE, GOVERNANCE, LEGAL, COMMUNICATIONS, ETC. THIS FIRST DRAFT IS REVIEWED ON A LINE-BY-LINE DETAIL LEVEL BY THE PHS TAX DIRECTOR. IN ADDITION, ALL COMPENSATION-RELATED DATA IS REVIEWED IN DETAIL BY THE HUMAN RESOURCES BENEFITS DIRECTOR AND THE SENIOR VICE PRESIDENT OVER HUMAN RESOURCES ALL FEEDBACK FROM THESE REVIEWS IS ACCUMULATED BY THE TAX DIRECTOR AND CONVEYED TO THE ACCOUNTING FIRM FOR INCLUSION IN A SECOND DRAFT OF THE COMPLETE FORM 990. THIS SECOND DRAFT IS REVIEWS IN DETAIL BY THE TAX DIRECTOR, GENERAL COUNSEL, AND THE FINANCE VP AS THE PHS CFO NO LONGER REVIEWS THE RETURN ON A LINE-BY-LINE BASIS. THE CFO and the Tax Director meet to discuss all significant changes to the current-year Form 990 and all substantial variances from prior years before the CFO meets with the Board and its subcommittees. THE NEXT DRAFT OF THE FORM 990 IS PRESENTED BY THE CFO AND GENERAL COUNSEL TO THE COMPLIANCE AND AUDIT COMMITTEE (EXCLUDING COMPENSATION SCHEDULES), THE EXECUTIVE COMPENSATION COMMITTEE (COMPENSATION SCHEDULES ONLY), AND THE FULL PHS GOVERNING BOARD (COMPLETE FORM) AT THESE MEETINGS, THE BOARD AND THE APPLICABLE SUBCOMMITTEES ALSO RECEIVE AN EDUCATIONAL PRESENTATION REGARDING THE FORM 990, ASK QUESTIONS, AND SUGGEST CHANGES AND CLARIFICATIONS. THE FORM IS REVISED TO INCORPORATE FEEDBACK FROM THE BOARD. THE TAX DIRECTOR THEN OBTAINS THE CFO'S SIGNATURE ON THE RETURN AND THE RETURN WILL BE FILED ELECTRONICALLY BY THE ACCOUNTING FIRM

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Return Reference	Explanation	
FORM 990, PART VI, LINE 12C	CONFLICT OF INTEREST STATEMENTS ARE SUBMITTED ANNUALLY AND POTENTIAL CONFLICTS ARE REVIEWED BY THE CHAIR OF THE COMPLIANCE AND AUDIT COMMITTEE AND THE GENERAL COUNSEL BOARD MEMBERS ARE REQUIRED TO REMOVE THEMSELVES FROM CONFLICTS OR EXCUSE THEMSELVES FROM VOTES THAT MAY LEAVE ANY APPEARANCE OF NON-INDEPENDENCE. THE CONFLICT OF INTEREST POLICY IS REVIEWED ANNUALLY BY THE GOVERNANCE COMMITTEE AND REVISED IF APPROPRIATE. CONFLICT OF INTEREST REQUIREMENTS ARE REVIEWED WITH THE BOARD AND EACH COMMITTEE ANNUALLY AND THE CODE OF CONDUCT IS REVIEWED AS PART OF THE BOARD'S COMPLIANCE TRAINING. THE BOARD AND EACH COMMITTEE IS REQUIRED TO MONITOR AND ENFORCE THE POLICY.	

Return Reference	Explanation
FORM 990, PART VI, LINES 15A AND 15B	ALL EXECUTIVES' COMPENSATION IS REVIEWED ANNUALLY BY AN INDEPENDENT EXTERNAL CONSULTING FIRM RETAINED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE PRESBYTERIAN HEALTHCARE SERVICES (PHS) BOARD THIS COMMITTEE IS COMPOSED OF INDEPENDENT DIRECTORS PHS MANAGEMENT USES THE DATA FROM THE CONSULTING FIRM AND FROM THE INDEPENDENT COMMITTEE IN ESTABLISHING APPROPRIATE COMPENSATION ALL DELIBERATIONS AND DECISIONS OF THE PHS EXECUTIVE COMPENSATION COMMITTEE ARE TIMELY DOCUMENTED AND RETAINED BY PHS' HUMAN RESOURCES DEPARTMENT ADDITIONALLY, DATA THAT SUPPORT THESE DECISIONS ARE MAINTAINED BY THE SENIOR VICE PRESIDENT OF HUMAN RESOURCES FOR PHS

Return Reference	Explanation
FORM 990, PART VI, LINE 19	COPIES OF THE MOST CURRENT THREE YEARS' FORMS 990 ARE MAINTAINED AT PRESBYTERIAN HEALTHCARE SERVICES (PHS) MANAGEMENT LOCATIONS THESE RETURNS ARE AVAILABLE FOR REVIEW OR PHOTOCOPY BY ANY INDIVIDUAL WHO REQUESTS SUCH IN ADDITION, FORMS 990 ARE ALSO PUBLISHED ON WWW GUIDESTAR ORG AND AVAILABLE FREELY TO THE PUBLIC IN THIS MANNER AT THIS TIME, COPIES OF FINANCIAL STATEMENTS ARE AVAILABLE ON THE MUNICIPAL BOND WEB SITE (WWW EMMA MSRB ORG) THE ORGANIZATION'S GOVERNING DOCUMENTS ARE AVAILABLE ON THE STATE ATTORNEY GENERAL'S WEBSITE THE ORGANIZATION'S CONFLICT OF INTEREST POLICY IS NOT AVAILABLE TO THE PUBLIC

Return Reference	Explanation
XI, LINE 9	PENSION ACCUMULATED OTHER COMPREHENSIVE INCOME TRUE UP \$(112,520,002) TRANSFER OF NET ASSETS TO SHF (3,778,285) ALLOCATE RIO RANCHO EMERGENCY CENTER FUNDS TO RUST MEDICAL CENTER 1,640,000 MISCELLANEOUS 78,219 TOTAL \$(114,580,068) ====================================

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CONTRACTED PROF FEES-PHY SICIAN TOTAL FEES 31284150

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CONTRACT LABOR TOTAL FEES 10601220

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION AGENCY NURSES TOTAL FEES 8744037

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CONTRACTED PROF FEES-MID LEVEL TOTAL FEES 4681983

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CONSULTING TOTAL FEES 4731863

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CONTRACTED PROF FEES-MED DIR TOTAL FEES 2144772

I	Return Reference	Explanation
	FORM 990 PART IX LINE 11G	DESCRIPTION OTHER PURCHASED SERVICES TOTAL FEES 127850215

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OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE R** (Form 990)

Department of the Treasury

Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization PRESBYTERIAN HEALTHCARE SERVICES **Employer identification number** 

85-0105601

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

<b>(a)</b> Name, address, and EIN (ıf applıcable) of dısregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total ıncome	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity	

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) coi enti	512(b) ntrolled
						Yes	No
(1) PRESBYTERIAN HEALTHCARE FOUNDATION PO BOX 26666	RAISE FUNDS	NM	501(C)(3)	7	PHS	Yes	
ALBUQUERQUE, NM 87125 85-6016041							
(2) SOUTHWEST HEALTH FOUNDATION PO BOX 26666	SUPPORT	NM	501(C)(3)	11 TYPE 1	PHS	Yes	
ALBUQUERQUE, NM 87125 85-0289728							
(3) PRESBYTERIAN PROPERTIES INC PO Box 26666	HOLDING CO	NM	501(C)(2)		PHS	Yes	
ALBUQUERQUE, NM 87125 85-0414352							
(4) BERNALILLO COUNTY HEALTH CARE CORP PO BOX 26666	AMBULANCE SVC	NM	501(C)(3)	9	PHS	Yes	
ALBUQUERQUE, NM 87125 23-7329437							

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of	(b) Primary activity	(c)	(d) Direct	(e) Predominant	<b>(f)</b> Share of	(g)	(h)		(i) Code V-UBI	(j)	or Percen	
related organization	, ,	domicile	controlling	ıncome(related,		end-of-year			amount in box	managıı	ng owner	_
		(state or foreign	entity	unrelated, excluded from		assets			20 of Schedule K-1	partner	?	
		country)		tax under sections 512-					(Form 1065)			
				514)								
							Yes	No		Yes N	0	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)		(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	(i) Section (b)(1 contro entit	n 512 13) olled
								Yes	No
(1) PRESBYTERIAN NETWORK INC & SUBS  PO BOX 27489 ALBUQUERQUE, NM 87125 85-0337392	HMO, INS, TPA	NM	SHF	C CORP	0	0		Yes	

See Additional Data Table

Schedule R (	Form 990) 2014					Рa	ge <b>3</b>
Part V	Transactions With Related Organizations Complete if the organization ans	wered "Yes" on Forr	n 990, Part IV, lın	e 34, 35b, or 36.			
Note.	omplete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
<b>1</b> During th	e tax year, did the orgranization engage in any of the following transactions with one or more	related organizations l	ısted ın Parts II-IV?	,			
<b>a</b> Receip	t of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		No
<b>b</b> Gıft, g	ant, or capital contribution to related organization(s)				1b	Yes	
<b>c</b> Gıft, gı	ant, or capital contribution from related organization(s)				1c	Yes	
<b>d</b> Loans	or loan guarantees to or for related organization(s)				1d		No
<b>e</b> Loans	or loan guarantees by related organization(s)				1e		No
<b>f</b> Divide	nds from related organization(s)				1f		No
<b>g</b> Sale o	assets to related organization(s)				1g		No
<b>h</b> Purch	se of assets from related organization(s)				1h		No
i Exchar	ge of assets with related organization(s)				1i		No
j Lease	of facilities, equipment, or other assets to related organization(s)				1j	Yes	
<b>k</b> Lease	of facilities, equipment, or other assets from related organization(s)				1k	Yes	
l Perforr	ance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
	ance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
	of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
o Sharın	g of paid employees with related organization(s)				10	Yes	
n Daimh	rsement paid to related organization(s) for expenses				1p	Yes	
-	rsement paid to related organization(s) for expenses				1q	Yes	
<b>q</b> Reimb	rrsement paid by related organization(s) for expenses				-4	103	
<b>r</b> Other	ransfer of cash or property to related organization(s)				1r	Yes	
<b>s</b> Other	ransfer of cash or property from related organization(s)				1s	Yes	
<b>2</b> If the a	nswer to any of the above is "Yes," see the instructions for information on who must comple	te this line, including c	overed relationships	and transaction thresholds			
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amou	unt ın	volved	

Schedule	R (	(Form	990)	2014

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	/ Legal	Predominant	Are all partners	Share of	Share of	Disproprtionate	e Code V-UBI	General or	Percentage
1	1	domicile	ıncome	section	total	end-of-year	allocations?	amount in	managing	ownership
1	1	(state or	(related,	501(c)(3)	ıncome	assets	1	box 20	partner?	, , , , , , , , , , , , , , , , , , ,
1	1	foreign	unrelated,	organizations?		1	1	of Schedule	1	, , , , , , , , , , , , , , , , , , ,
1	1	country)	excluded from	1		1	1	K-1	1	·
1	1	1 "	tax under	1		1	1	(Form 1065)	1	1
1	1	1	sections 512-	1		1	1	' ' '	1	
1	1	1	514)	$\overline{}$	$\neg$	,		<b>⊣</b> '		+
	1	1	1 ' '	Yes No		'	Yes N	No	Yes No	7
1	<u> </u>		1	$\overline{}$	+	<del>                                     </del>				_
1			<u> </u>			'				

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

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Software ID: **Software Version:** 

**EIN:** 85-0105601

Name: PRESBYTERIAN HEALTHCARE SERVICES

Form 990, Schedule R, Part V - Transactions With Related Organizations								
(a) Name of related organization	<b>(b)</b> Transaction type(a-s)	<b>(c)</b> A mount I nvolved	(d) Method of determining amount involved					
BERNALILLO COUNTY HEALTH CARE CORPORATION	0	16,150,760	GENERAL JOURNAL					
BERNALILLO COUNTY HEALTH CARE CORPORATION	Q	8,271,916	GENERAL JOURNAL					
BERNALILLO COUNTY HEALTH CARE CORPORATION	S	24,407,013	GENERAL JOURNAL					
SOUTHWEST HEALTH FOUNDATION	С	4,936,868	GENERAL JOURNAL					
SOUTHWEST HEALTH FOUNDATION	Q	71,828	GENERAL JOURNAL					
SOUTHWEST HEALTH FOUNDATION	S	3,019,836	GENERAL JOURNAL					
PRESBYTERIAN HEALTHCARE FOUNDATION	В	245,525	GENERAL JOURNAL					
PRESBYTERIAN HEALTHCARE FOUNDATION	С	3,434,740	GENERAL JOURNAL					
PRESBYTERIAN HEALTHCARE FOUNDATION	0	1,403,932	GENERAL JOURNAL					
PRESBYTERIAN HEALTHCARE FOUNDATION	Q	3,911,203	GENERAL JOURNAL					
PRESBYTERIAN HEALTHCARE FOUNDATION	S	5,329,184	GENERAL JOURNAL					
PRESBYTERIAN NETWORK INC & SUBS	0	255,902	GENERAL JOURNAL					
PRESBYTERIAN NETWORK INC & SUBS	Р	85,823	GENERAL JOURNAL					
PRESBYTERIAN NETWORK INC & SUBS	Q	2,632,659	GENERAL JOURNAL					
PRESBYTERIAN NETWORK INC & SUBS	R	52,298	GENERAL JOURNAL					
PRESBYTERIAN NETWORK INC & SUBS	S	134,248	GENERAL JOURNAL					
PRESBYTERIAN PROPERTIES INC	k	4,204,467	GENERAL JOURNAL					
PRESBYTERIAN PROPERTIES INC	I	816,346	GENERAL JOURNAL					
PRESBYTERIAN PROPERTIES INC	n	559,044	GENERAL JOURNAL					
PRESBYTERIAN PROPERTIES INC	q	4,142,625	GENERAL JOURNAL					
PRESBYTERIAN PROPERTIES INC	r	1,322,135	GENERAL JOURNAL					
PRESBYTERIAN PROPERTIES INC	S	3,864,417	GENERAL JOURNAL					