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Form 990

Return of Organization Exempt From Income Tax

OMB No 1545-0047

2014

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

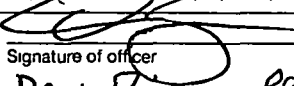
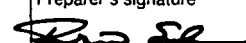
A For the 2014 calendar year, or tax year beginning , 2014, and ending , 20	
B Check if applicable: ☒ Address change ☒ Name change ☐ Initial return ☐ Final return/terminated ☐ Amended return ☐ Application pending	C Name of organization National Community Foundation Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite 15 Center Meeting Road City or town, state or province, country, and ZIP or foreign postal code Wilmington, DE 19807 D Employer identification number 77-0552067 E Telephone number 850-776-2789 G Gross receipts \$ 399,385.04 H(a) Is this a group return for subordinates? ☐ Yes ☒ No H(b) Are all subordinates included? ☐ Yes ☒ No If "No," attach a list (see instructions) H(c) Group exemption number ▶
F Name and address of principal officer National Community Corporation 15 Center Meeting Road, Wilmington, DE 19807 I Tax-exempt status ☒ 501(c)(3) ☐ 501(c) () ◀ (insert no) ☐ 4947(a)(1) or ☐ 527 J Website: ▶ http://www.nationalcommunityfoundation.com K Form of organization ☐ Corporation ☒ Trust ☐ Association ☐ Other ▶ L Year of formation 2004 M State of legal domicile DE	

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: The Foundation shall carry out its purposes as a community foundation within the meaning of Treasury Regulation Section 1.170A-9(e)(1)(i).		
	2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	1
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	1
	5 Total number of individuals employed in calendar year 2014 (Part V, line 2a)	5	0
	6 Total number of volunteers (estimate if necessary)	6	0
	7a Total unrelated business revenue from Part VII, column (C), line 12	7a	0
b Net unrelated business taxable income from Form 990-T, line 34	7b	0	
Revenue	8 Contributions and grants (Part VIII, line 1a)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	0	399,385.04
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	0	0
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0	0
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	0	399,385.04
	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	0	22,500.00
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	0	0
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b Total fundraising expenses (Part IX, column (D), line 25) ▶		
Expenses	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	0	43,415.49
	18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	0	65,915.49
	19 Revenue less expenses. Subtract line 18 from line 12	0	333,469.55
	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	0.00	333,469.55
	22 Net assets or fund balances. Subtract line 21 from line 20	0.00	0.00
		0.00	333,469.55

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer  DAN RICE President, CEO Type or print name and title	Date 9/1/15
	Paid Preparer Use Only Print/Type preparer's name ERIC SECKERS Preparer's signature  Date 9/18/2015 Check ☐ if self-employed PTIN P01220140 Firm's name ▶ CTAC Firm's EIN ▶ 34-1817981 Firm's address ▶ 7261 Engle Road, #202, Cleveland, OH 44130 Phone no 440-239-8900	

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2014)

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Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:

The Foundation shall carry out its purposes as a community foundation within the meaning of Treasury Regulation Section 1.170A-9(e)(10), serving the national philanthropic community of charitable organizations, foundations, individuals, and their professional advisors in the State of Delaware, across the nation, and throughout the world.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported**4a** (Code:) (Expenses \$ including grants of \$ 22,500.00) (Revenue \$)

Grants to Qualified Organizations

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)**4c** (Code:) (Expenses \$ including grants of \$) (Revenue \$)**4d** Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$ 22,500.00) (Revenue \$)

4e Total program service expenses **22,500.00**

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 ✓	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2 ✓	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	✓
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	✓
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	✓
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6 ✓	
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	✓
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	✓
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	✓
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	✓
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	✓
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	✓
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	✓
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	✓
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	✓
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	✓
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	✓
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	✓
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	✓
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	✓
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	✓
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	✓
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	✓
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	✓
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	✓
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	✓
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	✓
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21 ✓	
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	✓
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	✓
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a	✓
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a	✓
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b	✓
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26	✓
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	✓
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a	✓
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	✓
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	✓
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	✓
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	✓
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31	✓
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32	✓
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33 ✓	
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	✓
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a ✓	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	✓
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36	✓
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37	✓
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38 ✓	

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 0		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 0		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		✓
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		✓
b If "Yes," enter the name of the foreign country: ►			
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		✓
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		✓
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		✓
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		✓
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		✓
d If "Yes," indicate the number of Forms 8282 filed during the year	7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		✓
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		✓
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		✓
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a		✓
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		✓
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12	10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders	11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state?	13a		
Note. See the instructions for additional information the organization must report on Schedule O.			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c Enter the amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		✓
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year 1a 3 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
b Enter the number of voting members included in line 1a, above, who are independent 1b 3		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 2		☒
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3		☒
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4	☒	
5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5		☒
6 Did the organization have members or stockholders? 6		☒
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a		☒
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b		☒
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body? 8a	☒	
b Each committee with authority to act on behalf of the governing body? 8b	☒	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O 9		☒

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates? 10a		☒
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a	☒	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a	☒	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b	☒	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c	☒	
13 Did the organization have a written whistleblower policy? 13	☒	
14 Did the organization have a written document retention and destruction policy? 14		☒
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official 15a		☒
b Other officers or key employees of the organization 15b		☒
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a		☒
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► **Delaware**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ►
National Community Foundation, 15 Center Meeting Road, Wilmington, DE 19807

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☒ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) National Community Corporation- Trustee 15 Center Meeting Road, Wilmington, DE 19807	10		✓					0	0	0
(2) Dan Rice- President 15 Center Meeting Road, Wilmington, DE 19807	10			✓				0	0	0
(3) Bruce Bigelow- Secretary/Treasurer 15 Center Meeting Road, Wilmington, DE 19807	1			✓				0	0	0
(4) Emanuel J. Kallina, II- Assistant Secretary 15 Center Meeting Road, Wilmington, DE 19807	1			✓				0	0	0
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15)										
(16)										
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
1b Sub-total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)										

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		✓
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual		✓
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		✓

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶		

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	399,385.04			
	g	Noncash contributions included in lines 1a-1f. \$					
	h	Total. Add lines 1a-1f ▶		399,385.04			
Program Service Revenue	2a	Business Code					
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f ▶					
	3	Investment income (including dividends, interest, and other similar amounts) ▶					
4	Income from investment of tax-exempt bond proceeds ▶						
5	Royalties ▶						
Other Revenue	6a	Gross rents	(i) Real	(ii) Personal			
	b	Less: rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss) ▶					
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
	b	Less: cost or other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss) ▶					
	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	a				
	b	Less: direct expenses	b				
	c	Net income or (loss) from fundraising events ▶					
	9a	Gross income from gaming activities. See Part IV, line 19	a				
	b	Less: direct expenses	b				
	c	Net income or (loss) from gaming activities ▶					
	10a	Gross sales of inventory, less returns and allowances	a				
	b	Less: cost of goods sold	b				
	c	Net income or (loss) from sales of inventory ▶					
	Miscellaneous Revenue		Business Code				
	11a						
	b						
c							
d	All other revenue						
e	Total. Add lines 11a-11d ▶						
12	Total revenue. See instructions. ▶			399,385.04			

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	22,500.00	22,500.00		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages				
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes				
11 Fees for services (non-employees):				
a Management				
b Legal	35,475.00		35,475.00	
c Accounting	300.00		300.00	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)				
12 Advertising and promotion				
13 Office expenses				
14 Information technology				
15 Royalties				
16 Occupancy				
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Bank Service Fees	155.45		155.45	
b Miscellaneous	7,485.04		7,485.04	
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	65,915.49	22,500.00	43,415.49	
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	0	1	333,469.55
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net		4	
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a		
	b Less: accumulated depreciation	10b	10c	
	11 Investments—publicly traded securities		11	
	12 Investments—other securities. See Part IV, line 11		12	
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11		15	
16 Total assets. Add lines 1 through 15 (must equal line 34)	0	16	333,469.55	
Liabilities	17 Accounts payable and accrued expenses		17	
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26 Total liabilities. Add lines 17 through 25	0	26	0
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	0	27	333,469.55
	28 Temporarily restricted net assets		28	
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances		33	
34 Total liabilities and net assets/fund balances	0	34	333,469.55	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	399,385.04
2	Total expenses (must equal Part IX, column (A), line 25)	2	65,915.49
3	Revenue less expenses. Subtract line 2 from line 1	3	333,469.55
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	0
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	333,469.55

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

- 1** Accounting method used to prepare the Form 990. ☒ Cash ☐ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? . . .
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant? . . .
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . .
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

	Yes	No
2a		✓
2b		✓
2c		
3a		✓
3b		

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization

Employer identification number

National Community Foundation

77-0552067

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is. (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g.
 - a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B**
 - b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	2,300.00	150.00	150.00	0.00	46,885.04	49,485.04
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	2,300.00	150.00	150.00	0.00	46,885.04	49,485.04
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						46,885.04
6 Public support. Subtract line 5 from line 4.						2,600.00

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7 Amounts from line 4	2,300.00	150.00	150.00	0.00	46,885.04	49,485.04
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	.11	.00	.01	.01	.00	.13
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						49,485.17
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ► ☐						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f))	14	5.26 %
15 Public support percentage from 2013 Schedule A, Part II, line 14	15	99.99 %
16a 33 1/3% support test—2014. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ► ☐		
b 33 1/3% support test—2013. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ► ☒		
17a 10%-facts-and-circumstances test—2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► ☐		
b 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► ☐		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ► ☐		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ☐						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2013 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2014 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2013 Schedule A, Part III, line 17	18	%
19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐		
b 33 1/3% support tests—2013. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ☐		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐		

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a	
b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .	9b	
c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c	
10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.	10a	
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b	

Part IV Supporting Organizations (continued)**11** Has the organization accepted a gift or contribution from any of the following persons?

- a** A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?
- b** A family member of a person described in (a) above?
- c** A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in **Part VI**.

	Yes	No
11a		
11b		
11c		

Section B. Type I Supporting Organizations

- 1** Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2** Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

	Yes	No
1		
2		

Section C. Type II Supporting Organizations

- 1** Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

	Yes	No
1		

Section D. All Type III Supporting Organizations

- 1** Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2** Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in **Part VI** how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3** By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in **Part VI** the role the organization's supported organizations played in this regard.

	Yes	No
1		
2		
3		

Section E. Type III Functionally-Integrated Supporting Organizations

- 1** Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):
- a** ☐ The organization satisfied the Activities Test. Complete **line 2** below.
- b** ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.
- c** ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions).

2 Activities Test. Answer (a) and (b) below.

- a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI** identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b** Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3** Parent of Supported Organizations. Answer (a) and (b) below.
- a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in **Part VI**.
- b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard.

	Yes	No
2a		
2b		
3a		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year).			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7 ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions).			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year	
1	Amounts paid to supported organizations to accomplish exempt purposes		
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity		
3	Administrative expenses paid to accomplish exempt purposes of supported organizations		
4	Amounts paid to acquire exempt-use assets		
5	Qualified set-aside amounts (prior IRS approval required)		
6	Other distributions (describe in Part VI). See instructions.		
7	Total annual distributions. Add lines 1 through 6.		
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.		
9	Distributable amount for 2014 from Section C, line 6		
10	Line 8 amount divided by Line 9 amount		

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause required-see instructions)			
3 Excess distributions carryover, if any, to 2014:			
a			
b			
c			
d			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount			
i Carryover from 2009 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2014 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2014, if any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions).			
6 Remaining underdistributions for 2014. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions).			
7 Excess distributions carryover to 2015. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a			
b			
c			
d Excess from 2013			
e Excess from 2014			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions.)

This image shows a full page of a worksheet designed for handwriting practice. It features 20 evenly spaced, horizontal dashed lines across the entire page, providing a guide for letter height and placement. The background is plain white, and there are no margins or additional markings.

**SCHEDULE D
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

**Open to Public
Inspection**

Name of the organization

National Community Foundation

Employer identification number

77-0552067

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year	0	1
2 Aggregate value of contributions to (during year)		350,000.00
3 Aggregate value of grants from (during year)		22,500.00
4 Aggregate value at end of year		327,131.21
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		☒ Yes ☐ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		☒ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of a historically important land area ☐ Protection of natural habitat ☐ Preservation of a certified historic structure ☐ Preservation of open space	
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►	
4 Number of states where property subject to conservation easement is located ►	
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?	☐ Yes ☐ No
6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ►	
7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$	
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?	☐ Yes ☐ No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.	
b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included in Form 990, Part VIII, line 1	► \$
(ii) Assets included in Form 990, Part X	► \$
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenue included in Form 990, Part VIII, line 1	► \$
b Assets included in Form 990, Part X	► \$

SCHEDULE I
(Form 990)

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

2014

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Department of the Treasury
Internal Revenue Service

► Attach to Form 990.
► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/forms990.

Name of the organization

Employer identification number

National Community Foundation

77-0552067

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) FINCA International 1201 15th Street NW, Washington, DC	13-3240109	501(c)(3)	22,500.00				General
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							

- 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 1
- 3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50055P

Schedule I (Form 990) (2014)

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service
Name of the organization

Related Organizations and Unrelated Partnerships

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Name of the organization

National Community Foundation

Employer identification number

77-0552067

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) Hatch Family Foundation LLC, EIN# 47-2204010 2140 South Dupont Highway, Camden, DE 19934	Grants to Qualified Charities	Delaware	0	333,469.55	NCF
(2)					
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) National Community Corporation 15 Center Meeting Road, Wilmington, DE 19807	Inst. Trustee	DE		501(c)(3)	NCF		✓
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50135Y

Schedule R (Form 990) 2014

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

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Inspection**

Name of the organization

National Community Foundation

Employer identification number

77-0552067

Form 990 Part VI Line 4

The organization amended its Trust Agreement and By Laws- see attached

Form 990 Part VI Line 11

The organization submits the 990 to the Board of Directors of the sole Trustee via email and a secure password protected website.

Form 990 Part VI Line 12

The organization regularly meets and discusses with each Trustee the policies and verifies all parties remain in compliance

Form Part VI Line 19

All documents are available to the public upon specific request

AMENDED AND RESTATED BY-LAWS
OF
NATIONAL COMMUNITY FOUNDATION
(A Delaware Non Profit Organization)

W I T N E S S E T H

WHEREAS, Carl Mehl, David A. Seeba, and Emanuel J. Kallina, II, the settlors ("Settlors") and initial Trustees ("Trustees") created the Silicon Valley Christian Community Foundation on March 1, 2000 ("Trust") by written agreement ("Old Trust Agreement"); and

WHEREAS, Carl Mehl and David A. Seeba, resigned; and

WHEREAS, Emanuel J. Kallina, II appointed the National Community Corporation ("NCC") as the sole Trustee, resigning simultaneously on May 5, 2014;

WHEREAS, NCC desires to amend and restate the old by-laws ("Old By-Laws") for the Trust; and

WHEREAS, the Trustee has the power under Section 5 of the Old By-Laws to amend the By-Laws.

NOW THEREFORE, the Trust by-laws are hereby amended and restated in their entirety ("By-Laws") to provide as follows:

ARTICLE I. TRUSTEES

Section 1. Qualifications.

The affairs of the Trust shall be managed by a Board of Trustees. Members of the Board of Trustees need not be residents of the State of Delaware.

Section 2. General Powers.

The business and affairs of the Trust shall be managed under the direction of its Board of Trustees. In addition to the powers expressly conferred upon them by these By-Laws, the Board of Trustees may exercise all of the powers of the Trust. From time to time, the Board of Trustees may delegate to officers of the Trust such powers and duties as it may see fit in addition to those specifically provided in these By-Laws. The Trustees serving as such from time to time shall be the members of the Trust.

The Trust shall carry out its purposes as a community foundation within the meaning of Treasury Regulation Section 1.170A-9(e)(10), serving the national philanthropic community of charitable organizations, foundations, individuals, and their professional advisors in the State of Delaware, across the nation, and throughout the world. Gifts from these areas will be used locally, regionally, and worldwide in the fulfillment of the Trust's charitable purpose. The Board of Trustees may establish separate funds for particular uses within the scope of the stated purposes of the Trust; provided, however, that no fund associated with the Trust (whether a trust, nonprofit corporation, unincorporated association, or a combination thereof), shall be directly or indirectly subjected by the donor of such fund (whether by gift, bequest, legacy, devise or other transfer), to any material restriction or condition, within the meaning of Treasury Regulation Section 1.507-2(a)(8), as to the use of such donated funds. The Board or Trustees may modify any permissible restriction or condition on the distribution of funds for any specified charitable purpose or to specified organizations if in the judgment of the Board of Trustees such restriction or condition becomes unnecessary, incapable of fulfillment or inconsistent with the charitable desires of the Trust. The Board of Trustees may use one or more trustees, custodians, agents, or advisors to invest and/or administer any fund. The Board of Trustees may remove and replace any such trustee, custodian, agent, or advisor for any reason, including but not limited to, breach of any fiduciary duty under the laws of the State of Delaware, or for failure to produce a reasonable return of net income within the meaning of Treasury Regulation Section 1.170A-9(e)(11)(v)(F) over a reasonable period of time. The Board of Trustees will obtain information and take other appropriate steps with the view to seeing that each trustee, custodian, agent, or advisor, with respect to each designated fund that is, and with respect to the aggregate of the undesignated funds that are, a component part of the Trust, invests and administers such fund in accordance with the terms of its governing instrument and accepted standards of fiduciary conduct to produce a reasonable return of net income (or appreciation where not inconsistent with the Trust's need for income), with due regard to safety of principal (except for assets held for the active conduct of the Trust's exempt activities), in furtherance of the exempt purposes of the Trust.

Section 3. Number and Tenure.

The number of Trustees of the Trust shall be not less than one (1). At any regular meeting or at any special meeting called for that purpose, a majority of the entire Board of Trustees may establish, increase or decrease the number of Trustees, provided that the number thereof shall never be less than one (1) and further provided that the tenure of office of a Trustee shall not be affected by any decrease in the number of Trustees. Each Trustee shall serve for a term of one (1) year and until his/her successor is elected and qualifies or until his/her death, resignation or removal in the manner hereinafter provided.

Section 4. Regular Meetings.

A regular annual meeting of the Board of Trustees shall be held during the month of September in each year, on a day, and at a time and place to be determined by the President or

the Trustees. Other regular meetings shall be held on such dates and at such times as may be designated from time to time by the President or by the Trustees.

Section 5. Special Meetings.

Special meetings of the Board of Trustees may be called by the President or by any two Trustees.

Section 6. Place of Meetings.

The Board of Trustees may hold its regular and special meetings at such place within or without the State of Delaware as it may from time to time determine.

Section 7. Notice.

Notice of the place, day and hour of every regular and special meeting shall be given to each Trustee by telegraphic or telephonic communication or by notice in writing delivered personally or left at the Trustee's residence or usual place of business not later than the third day before the day set for the meeting.

No notice of the time, place or purpose of any meeting need be given to any Trustee, who, in writing executed and filed with the records of the meeting either before or after the holding thereof, waives such notice or who attends the meeting.

Section 8. Quorum.

A majority of the Board of Trustees shall constitute a quorum for the transaction of business at every meeting; but if at any meeting there be less than a quorum present, a majority of those present may adjourn the meeting from time to time, but not for a period in excess of 30 days, without further notice other than by announcement at the meeting, until a quorum shall attend. At any such adjourned meeting at which a quorum shall be present, any business may be transacted which might have been transacted at the meeting as originally called. Except as otherwise provided in the Charter or these By-Laws, the action of a majority of the Trustees present at a meeting at which a quorum is present shall be the action of the Board of Trustees.

Section 9. Voting.

The action of the majority of the Trustees present at a meeting at which a quorum is present shall be the action of the Board of Trustees, unless the concurrence of a greater proportion is required for such action by applicable statute.

A Trustee who is present at a meeting of the Board, or any committee thereof, shall be presumed to have concurred in any action taken at the meeting, unless his dissent thereto shall be entered in the minutes of the meeting or unless he shall submit his written dissent to the person acting as the secretary of the meeting before the adjournment thereof, or shall deliver or send

such dissent by registered or certified mail to the Secretary of the Trust promptly after the adjournment of the meeting. Such rights to dissent shall not apply to a Trustee who voted in favor of such action. A Trustee who is absent from a meeting of the Board, or any committee thereof, at which such action is taken shall be presumed to have concurred in the action unless he shall deliver or send by registered mail or certified mail his dissent thereto to the Secretary of the Trust or shall cause such dissent to be filed in the minutes of the proceedings of the Board or committee within a reasonable time after learning of such action.

Section 10. Vacancies.

Any vacancy on the Board of Trustees for any cause other than an increase in the number of Trustees may be filled by a majority vote of the remaining Trustees, although such majority is less than a quorum. Any vacancy on the Board of Trustees by reason of an increase in the number of Trustees may be filled by a majority vote of the entire Board of Trustees. A Trustee elected by the Board of Trustees to fill a vacancy shall serve until the next annual meeting of members and until his/her successor is elected and qualifies or until his/her death, resignation or removal in the manner hereinafter provided.

Section 11. Removal.

At any meeting of the Trustees called for the purpose any Trustee may be removed from office by vote of a majority of the other Trustees in attendance, with or without cause, and another Trustee may be elected in the place of the person so removed to serve for the remainder of the term. Any Trustee whose removal is being considered shall be given an opportunity to be heard at this meeting, however, such Trustee will not be deemed a Trustee for purposes of determining the existence of a quorum at the removal proceedings.

Section 12. Compensation.

Trustees shall receive no compensation for their services as such but may, by resolution of the Board of Trustees, be allowed reimbursement for their expenses actually and reasonably incurred on behalf of the Trust. Nothing herein shall preclude a Trustee from serving the Trust in any other capacity and receiving compensation for such services.

Section 13. Informal Action by Trustees.

Any action of the Trustees may be taken without a meeting if a consent in writing setting forth the action taken is signed by all Trustees and filed with the minutes of the Trust.

Section 14. Telephone Conference.

Members of the Board of Trustees or any committee thereof may participate in a meeting of the Board or such committee by means of a conference telephone or similar communications equipment by means of which all persons participating in the meetings can hear each other at the same time and participation by such means shall constitute presence in person at the meeting.

ARTICLE II. OFFICERS

Section 1. In General.

The Board of Trustees shall elect by majority vote the officers of the Trust at a duly called meeting of the Board of Trustees. The officers of the Trust shall consist of a Chairman of the Board ("Chairman"), President, Vice President, a Treasurer, and a Secretary, and whenever deemed advisable by the Board, one or more Assistant Secretaries, Assistant Treasurers, Assistant Vice-Presidents or additional Vice Presidents. Except as may be prohibited by laws of the State of Delaware, any individual can hold offices in multiple capacities.

Each officer shall hold office for a term of one (1) year and until a successor shall have been elected and qualify. No two offices may be held by the same person without the approval of the President. No more than two offices may be held by one person. The Board of Trustees may from time to time appoint such other agents and employees, with such powers and duties as the Board may deem proper.

Section 2. Chairman of the Board.

The Chairman shall preside at all meetings of the Board at which the Chairman is present, and the Chairman shall be ex-officio a member of all standing committees. The Chairman shall also exercise such powers as may be assigned by the Board and shall be subject to the control of the Board.

Section 3. President.

The President shall be the Chief Executive Officer of the Trust and shall, when present, preside at all meetings of the Trustees. The President shall have general management and direction of the activities of the Trust and all powers ordinarily exercised by the president of a Trust, shall have authority to employ an administrator or other persons at salaries fixed by resolution of the Board of Trustees to assist in the general management and direction of the activities of the Trust, and shall have authority to sign and execute, in the name of the Trust, all deeds, mortgages, bonds, contracts or other instruments to be executed on the Trust's behalf.

Section 4. Vice President.

In the absence of the President or in the event of his or her inability or refusal to act, the Vice President shall perform the duties of the President, and when so acting, shall have and may exercise all the powers of the President. The Vice President shall perform such other duties as from time to time may be assigned by the President or by the Board of Trustees.

Section 5. Assistant Vice-President.

In the absence of the Vice-President or in the event of his or her inability or refusal to act, the Assistant Vice-President shall perform the duties of the Vice-President, with any and all actions and/or recommendations approved by the majority of the Board of Trustees. The Assistant Vice-President shall perform such other duties as from time to time may be assigned by the President, Vice President or by the Board of Trustees.

Section 6. Treasurer.

If required by the Board of Trustees, the Treasurer shall give a bond for the faithful discharge of the duties of the office in such sum and with such surety or sureties as the Board of Trustees shall determine, the cost of which shall be borne by the Trust. The Treasurer shall have charge and custody of all funds and securities of the Trust, receive and give receipts for monies due to the Trust, and deposit all such monies in the name of the Trust in such credit unions or other depositories as shall from time to time be selected by the Board of Trustees. In general, the Treasurer shall perform all the duties incident to the office of treasurer and such other duties as from time to time may be assigned by the President or by the Board of Trustees.

Section 7. Secretary.

The Secretary shall keep minutes of the meetings of the Board of Trustees, see that all notices are duly given in accordance with the provisions of these By-Laws or as required by law, be custodian of the corporate records and of the seal of the Trust, and in general perform all duties incident to the office of secretary and such other duties as from time to time may be assigned by the President or by the Board of Trustees.

Section 8. Assistant officers.

Each Assistant Secretary and Assistant Treasurer (if any) shall hold office for such period and shall have such authority and perform such duties as the Board of Trustees may prescribe.

Section 9. Compensation.

Officers may receive compensation for their services as such, as allowed by resolution of the Board of Trustees, including reimbursement for their expense, actually and reasonably incurred on behalf of the Trust.

Section 10. Removal.

The Board of Trustees shall have the power to set the term of any officer and at any regular or special meeting to remove any officer with or without cause. The Board may authorize any officer to remove subordinate officers.

Section 11. Vacancies.

The Board of Trustees at any regular or special meeting shall have the power to fill a vacancy occurring in any officership.

ARTICLE III. COMMITTEES

Section 1. Executive Committee of Trustees.

The Board of Trustees, by resolution adopted by a majority of the Trustees in office, may designate from among its members an Executive Committee consisting of such number of Trustees as may be specified in the resolution, which Committee, to the extent provided in such resolution, shall have and exercise the authority of the Board of Trustees in the management of the Trust, except that such Committee shall have no authority to amend, alter, or repeal the By-Laws, to elect, appoint or remove any Trustee or officer of the Trust, or to approve any charter document or amendment required to be filed with the Secretary of State of Delaware.

Section 2. Other Committees.

The Board of Trustees may by resolution constitute and appoint such other committees to perform such other duties and functions as the Board may deem appropriate.

Section 3. Term of Office.

Each member of every committee shall continue in office at the pleasure of the Board of Trustees.

Section 4. Committee Chairman.

One member of each committee shall be appointed chairman by the President of the Trust or in such other manner as the Board of Trustees may prescribe.

Section 5. Quorum.

Unless otherwise provided in the resolution of the Board of Trustees designating a committee, a majority of the whole committee shall constitute a quorum and the act of a majority of the members present at a meeting at which a quorum is present shall be the act of the committee.

Section 6. Rules.

Each committee may adopt rules for its own governance not inconsistent with the Articles of Incorporation, with these By-Laws, with rules adopted by the Board of Trustees, or with any applicable law of the State of Delaware.

ARTICLE IV. CONTRACTS, CHECKS, DEPOSITS AND GIFTS.

Section 1. Contracts.

The Board of Trustees may authorize any officer or officers, agent or agents of the Trust, in addition to the officers so authorized by these By-Laws, to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Trust, and such authority may be general or confined to specific instances.

Section 2. Checks, Drafts, Etc.

All checks, drafts or orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Trust, shall be signed by such officer or officers agent or agents of the Trust, and in such manner as shall from time to time be determined by resolution of the Board of Trustees.

Section 3. Deposits.

All funds of the Trust shall be deposited from time to time to the credit of the Trust in such credit unions or other depositories as the Board of Trustees may select.

Section 4. Gifts.

The Board of Trustees may accept on behalf of the Trust any contribution, gift, bequest or devise for the general purposes or for any special purpose of the Trust, including but not limited to, real and personal property and tangible and intangible property.

ARTICLE V. SUNDRY PROVISIONS

Section 1. Fiscal Year.

The fiscal year of the Trust shall end on the last day of December each year.

Section 2. Indemnification.

To the maximum extent permitted by Delaware law as from time to time amended, the Trust shall indemnify its currently acting and its former trustees, officers, agents and employees.

Section 3. Amendments to By-Laws.

These By-Laws may be altered, amended or repealed and new By-Laws may be adopted, by a majority of the entire Board of Trustees at any regular meeting or at any special meeting called for that purpose.

IN WITNESS WHEREOF, the NATIONAL COMMUNITY CORPORATION, as sole trustee of the Trust, hereby certifies that the foregoing constitutes all of the provisions of the Amended and Restated By-Laws of the Trust as currently in effect on this 5th day of May, 2014.

WITNESS:

**NATIONAL COMMUNITY
CORPORATION, SOLE
TRUSTEE**

(SEAL)

DAN RICE, President and CEO

F:\WORK\RICE - NCF\DOCUMENTS\ORGANIZATIONAL DOCUMENTS\SVCCF TO NCF TRANSITIONAL DOCUMENTS\NCF 2014 AMENDED AND RESTATED BY-LAWS - FINAL.DOCX

**First Amendment and Restatement of
National Community Foundation (a Charitable Trust)**

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**FIRST AMENDMENT AND RESTATEMENT OF THE
NATIONAL COMMUNITY FOUNDATION**

THIS FIRST AMENDMENT AND RESTATEMENT OF THE NATIONAL COMMUNITY FOUNDATION TRUST AGREEMENT ("Agreement") is effective as of the 5th day of May, 2014, by EMANUEL J. KALLINA, II, as sole trustee of the charitable trust created by this Agreement ("Charitable Trust" or "Trust").

W I T N E S S E T H

WHEREAS, the Charitable Trust was created on March 1, 2000 by written agreement ("Old Trust Agreement"); and

WHEREAS, Carl Mehl and David A. Seeba have resigned as Trustees of the Trust, leaving Emanuel J. Kallina, II as sole Trustee; and

WHEREAS, pursuant to resolutions of the Board of Trustees executed the same day herewith, the sole Trustee resolves to amend the Old Trust Agreement and restate it in its entirety; and

WHEREAS, Section 7 of the Old Trust Agreement allows for such amendment and restatement.

NOW THEREFORE, the Old Trust Agreement is hereby amended and restated in its entirety to provide as follows:

Section 1 Purpose and Recitals

1 Purposes. This Trust is organized exclusively for charitable, religious, educational, and scientific purposes (collectively, the "Qualified Purposes"), including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code ("Code"). In fulfilling its charitable purpose, the Trust shall, among other things:

- (a) Solicit, collect, receive, accumulate, administer and disburse funds and property in such a manner as will, in the sole discretion of the Board of Trustees, most effectively operate to further the purposes of this Trust, either directly or by contributions to any organization described in Section 501(c)(3) of the Code, with the exception of organizations testing for public safety;
- (b) Accept on behalf of the Trust any contribution, gift, bequest or devise of real and/or personal property for the general purposes or for any special purpose of the Trust;

- (c) Carry out its purposes as a community foundation within the meaning of Treasury Regulation Section 1.170A-9(e)(10), serving the national philanthropic community of charitable organizations, foundations, individuals, and their professional advisors in the State of Delaware, across the nation, and throughout the world. Gifts from these areas will be used locally, regionally, and worldwide in the fulfillment of the Trust's charitable purpose. The Board of Trustees may establish separate funds for particular uses within the scope of the stated purposes of the Trust; provided, however, that no fund associated with the Trust (whether a trust, nonprofit corporation, unincorporated association, or a combination thereof), shall be directly or indirectly subjected by the donor of such fund (whether by gift, bequest, legacy, devise or other transfer), to any material restriction or condition, within the meaning of Treasury Regulation Section 1.507-2(a)(8), as to the use of such donated funds. The Board or Trustees may modify any permissible restriction or condition on the distribution of funds for any specified charitable purpose or to specified organizations if in the judgment of the Board of Trustees such restriction or condition becomes unnecessary, incapable of fulfillment or inconsistent with the charitable desires of the Trust. The Board of Trustees may use one or more trustees, custodians, agents, or advisors to invest and/or administer any fund. The Board of Trustees may remove and replace any such trustee, custodian, agent, or advisor for any reason, including but not limited to, breach of any fiduciary duty under the laws of the State of Delaware, or for failure to produce a reasonable return of net income within the meaning of Treasury Regulation Section 1.170A-9(e)(11)(v)(F) over a reasonable period of time. The Board of Trustees will obtain information and take other appropriate steps with the view to seeing that each trustee, custodian, agent, or advisor, with respect to each designated fund that is, and with respect to the aggregate of the undesignated funds that are, a component part of the Trust, invests and administers such fund in accordance with the terms of its governing instrument and accepted standards of fiduciary conduct to produce a reasonable return of net income (or appreciation where not inconsistent with the Trust's need for income), with due regard to safety of principal (except for assets held for the active conduct of the Trust's exempt activities), in furtherance of the exempt purposes of the Trust; and
- (d) Have and exercise to the extent necessary or desirable for the accomplishment of any of the aforesaid purposes, and to the extent that they are not inconsistent with the Qualified Purposes of the Trust, any and all powers and discretion conferred upon charitable trusts by State Law.

The Trust may conduct operations in foreign countries, when deemed appropriate by the Board of Trustees, subject however to State Law and any restrictions or limitations under federal law.

- 1.2 Administration of Property. The Trustee shall hold all cash, securities, insurance policies or proceeds thereof, real estate or any other property, whether tangible or intangible and

whether personal or real, or mixed, which the Trustee, pursuant to any of the provisions hereof, may purchase or otherwise acquire at any time(s) by any means whatsoever – including but not limited to any acquisition by purchase, conveyance, transfer, gift, devise or bequest – upon the trusts, uses and purposes hereinafter set forth.

Section 2 Name, Duration and Termination

- 2.1 Name of Trust. The name of this Trust shall be the "National Community Foundation" (doing business as, "NCF").
- 2.2 Duration of Trust. This Trust shall continue forever unless and until the Trustees shall decide to terminate the Trust, which decision may be made by the Trustees at any time. On such termination, the Trustees shall pay or make provision for the payment of all expenses, costs and liabilities, and then shall distribute the net assets exclusively for one or more Qualified Purposes.
- 2.3 Disposition Upon Termination of Trust. Upon the termination of the Trust, the Board of Trustees shall, after paying or making provision for the payment of all of the liabilities of the Trust, distribute all assets of the Trust, pursuant to a plan of distribution adopted by the Trustees, to one or more charitable organizations with substantially similar purposes as set forth above in Section 1.1 and which are exempt from federal income taxation under Section 501(c)(3) of the Code and described in Section 509(a)(1), (2) or (3) of the Code (collectively an "Exempt Organization"). Any assets not so disposed of shall be disposed of by the Superior Court of the county which has jurisdiction of the Trust, exclusively for the purposes specified in such plan of distribution (or if there is no plan of distribution, for purposes similar or analogous to the purposes described in Section 1.1 hereof), or to an Exempt Organization or organizations, as determined by such court, which are organized and operated for such purposes.

Section 3 Title and Acceptance of Property

- 3.1 Title to Trust Property. The Trustees are hereby vested with all right, title and interest in and to property contributed hereto, acquired hereunder or otherwise held hereunder, and are authorized and empowered to exercise and enjoy all the options, benefits, rights and privileges of ownership of the property held hereunder.
- 3.2 Acceptance of Property. The Trustees may (but shall not be required to) accept property, whether real, personal or mixed, by way of gift, bequest, devise or otherwise, from any person, firm, trust or corporation, to be held, administered, and disposed of in accordance with and pursuant to the provisions of this Trust; but no gift, bequest or devise of any such property shall be accepted by the Trustee if it is legally conditioned or limited in a manner as to require the disposition of income or principal to any person or for any purpose other than a Qualified Purpose, or as shall in the opinion of the Trustees, jeopardize the federal income tax exemption of this Trust under Section 501(c)(3) of the Code.

Section 4 Distributions, Accountability and Prohibited Transactions

- 4.1 **Fiduciary Capacity.** The Trustees shall hold all income and principal of the Trust in a fiduciary capacity, shall make payments or distributions from income and/or principal in such amounts and for such Qualified Purposes as the Trustees shall from time to time determine. The Trustees shall allocate Trust receipts and expenses between fiduciary income or principal in accordance with State Law.
- 4.2 **Trustee Discretion.** The Trustees shall have complete and uncontrolled authority, power and discretion over the distribution and allocation of the net income and principal of the Trust for any one or more of the Qualified Purposes. The Trustees shall not be required to equalize, or to follow any rule or precept of equality in making, distributions of net income or principal from the Trust among the various Qualified Purposes.
- 4.3 **Contributions by Taxable Corporations.** The income or principal derived from contributions by taxable corporations shall be distributed by the Trustees for use solely within the United States or its possessions.
- 4.4 **No Private Inurement.** No part of the net earnings of the Trust shall inure to the benefit of any member, trustee or officer of the Trust, or any private person, except that reasonable compensation may be paid for services actually rendered to or for the Trust, and no member, trustee or officer of the Trust or any private person shall be entitled to share in the distribution of any of the Trust assets upon dissolution of the Trust.
- 4.5 **Limitations on Legislative Activities.** Except as provided and permitted under Sections 501(h) and 4911 of the Code, no substantial part of the activities of the Trust shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Trust shall not participate in or intervene in (including the publication or distribution of statements) any political campaign on behalf of any candidates for public office.
- 4.6 **Prohibited Activities.** The Trust shall not directly or indirectly conduct or carry on any activities not permitted to be conducted or carried on by an organization exempt from federal income taxation under Section 501(c)(3) of the Code or by an organization, contributions to which are deductible under Section 170(c)(2) thereof. No part of the activities of this Trust shall be the participation in, or intervention in (including the publishing or distribution of statements), any political campaign on behalf of or in opposition to any candidate for public office.

Section 5 The Trustees

- 5.1 **Generally.** The business and affairs of the Trust shall be managed by the Board of Trustees ("Board"). The Trustees may create such positions within the Board of Trustees and may proscribe such rules for its governance and functioning as it deems appropriate, including the adoption of By-Laws.

- 5.2 Number of Trustees. The number of Trustees shall not be less than one (1); provided, however, that the Trustees through the By-Laws shall fix the number of Trustees.
- 5.3 Appointment of Trustees. Trustees shall be appointed by the affirmative vote of a majority of the Trustees at a duly constituted meeting of the Trustees.
- 5.4 Majority Voting. Except as otherwise specifically provided to the contrary in this Agreement, all appointments, resolutions and other matters requiring a vote of the Trustees shall be had and all questions shall be decided by the affirmative vote of a majority of all votes entitled to be cast thereon at a duly constituted meeting of the Trustees; and where this Agreement requires a two-thirds (2/3rds) vote, it shall mean the affirmative vote of at least two-thirds (2/3rds) of all votes entitled to be cast thereon at a duly constituted meeting of the Trustees.
- 5.5 Appointment and Tenure of Trustees. Trustees shall be appointed for three (3) year terms at an annual meeting of Trustees, and shall hold office until the annual meeting of Trustees next succeeding the end of their term and thereafter until their respective successors have been duly appointed and qualified.
- 5.6 Removal of Trustee. Any Trustee may be removed from office with or without cause by the affirmative vote of two-thirds (2/3) of all votes entitled to be cast thereon at any special meeting of Trustees duly called for such purpose.
- 5.7 Resignation of Trustee. Any Trustee may resign upon reasonable notice to all other Trustees.
- 5.8 Vacancy on Board. If the number of Trustees should become less than one (1), the presiding officer of the Trust shall fill such vacancy as soon as reasonably possible. Any Trustee appointed to fill a vacancy shall serve until the next annual meeting of Trustees and thereafter until his or her successor is duly elected and qualified.

Section 6 Powers, Authority and Discretion of the Trustees

- 6.1 Generally. All powers, authority and discretion exercisable by the Trustees under this Trust or by law shall be binding and conclusive on all interested parties; shall be exercisable by the Trustees in their sole and absolute discretion; shall be construed in the broadest possible manner; and shall be exercisable without prior or subsequent application to any court under the jurisdiction of which this Trust may be administered. Not in derogation of or in limitation upon the powers, authority and discretion conferred by law upon a trustee, the Trustees are vested with the following powers, authority and discretion as set forth below in this Section 6.

- 6.2 Trust Assets. To alter, repair, improve, erect buildings upon, demolish, manage, partition, mortgage, lease for any period, including a period in excess of any fixed by statute or extending beyond the duration of this Trust, exchange, grant options to lease or to buy, and sell or dispose of, at public or private sale, and upon such conditions and such terms as to cash and credit as it deems advisable, any of the Trust assets.
- 6.3 Claims. To compromise, settle, subordinate, arbitrate, extend, renew, modify, or release, in whole or in part, any claim held by it or held against any of the Trust assets hereunder.
- 6.4 Retain Assets. To continue to hold the property transferred to it hereunder in the form in which it shall be when transferred or as the form thereof may be changed pursuant to the other provisions of this Agreement, without regard to the limitations imposed by law upon the investment of trust funds.
- 6.5 Borrow. To borrow such sums for such period and upon such terms as the Trustees deem advisable; and to pledge or mortgage any of the assets of the Trust as security for the repayment thereof; and to renew from time to time any indebtedness of the Trust; provided, however, no lender shall see to or be liable for the application of the proceeds and the Trustees shall not be personally liable for any such loan.
- 6.6 Litigation. To commence or defend litigation with respect to the Trust assets, at the expense of the Trust assets.
- 6.7 Employ Advisors. To employ any person, firm, corporation, bank, or trust company for advice with respect to investment policy or any other matter; but the Trustees may follow or refrain from following any recommendation so obtained and such recommendations shall not in any way limit the discretionary power and authority conferred upon the Trustees hereunder with respect to investments or other matters.
- 6.8 Employ Administrators. To employ counsel and/or agents in the administration of the Trust and to pay such counsel and/or agents reasonable compensation. No individual acting as a Trustee hereunder shall be disqualified, because of his or her fiduciary relationship, from rendering professional services to the Trust and receiving reasonable compensation therefor or from serving and from receiving reasonable compensation for his or her services as an officer and/or trustee (or in otherwise taking an active part in the management and operation of the business) of any corporation the stock of which, in whole or in part, is held by the Trust, or for services rendered to or in connection with a sole proprietorship, a partnership or any other type of business or financial venture in which the Trust shall have an interest.
- 6.9 Internal Revenue Service Matters. To enter into any and all agreements with the Internal Revenue Service or any other governmental body and to execute, from time to time, any declarations of policy or disclaimers restricting the powers, authority and discretion granted to the Trustees.
- 6.10 Investment Powers. To invest and to reinvest the Trust assets in every kind of property, real, personal or mixed, and every kind of investment, specifically including, but not limited to, corporate and government obligations of every kind, stocks (preferred or

common), shares or interests in common trust funds or mutual funds, regardless of any laws or rules of law governing the investment of trust funds.

- 6.11 Securities and Business Interests. With respect to any investment held by the Trustees, to participate in and consent to any corporate or financial reorganization, dissolution, liquidation, merger, consolidation, sale or lease, or in and to any other change in its financial structure; and to become a depositor with any protective, reorganization, or similar committee, and to make any necessary payments incident to the foregoing; to organize or participate in the organization of corporations or other business entities, and to transfer to them any part or all of the Trust assets in exchange for an investment therein; to exercise or to sell any conversion, subscription, or similar rights; and in general to exercise in respect to any investment the unrestricted rights of a personal owner, including voting in person and granting proxies, discretionary, general, or otherwise.
- 6.12 Distributions In Kind. In any case in which the Trustees make any payments or other distribution of Trust assets, to make such payment or distribution in money or in kind, including undivided interests in any property, or partly in money and partly in kind.
- 6.13 Environmental Hazards on Trust Property. With respect to any environmental hazards on Trust property:
- (a) To take all appropriate actions to prevent, identify or respond to actual or threatened violations of any environmental law, rule or regulation, including compliance with any federal, state or local agency or court order directing an assessment, abatement or cleanup of any environmental hazard.
 - (b) To disclaim, in whole or in part, any interests in property for any reason, including but not limited to, a concern that such property could cause potential liability under any federal, state, or local environmental law, rule or regulation.
 - (c) To set aside any interests in property, which could cause potential liability under any federal, state, or local environmental law, rule or regulation as a separate trust to be held and administered upon the same terms as those governing the remaining Trust assets.
- 6.14 Custodians. To designate as custodian of any Trust property any business entity authorized and engaged in the business of brokers or dealers in securities.
- 6.15 Written Instruments. To make, execute and deliver any and all instruments in writing as shall be necessary or advisable to carry out the flexible administration of the Trust, or for the disposition of any property in Trust; and the Trustees may carry in its name without words indicating the trust relationship, or may carry in the name of its nominee(s) or in a stockbroker's street name, securities or other property requiring or permitting of registration.
- 6.16 Intention to a Community Foundation. Anything in this Agreement to the contrary notwithstanding, it is the intention the Trustees that the Trust operate as a community foundation, and actions of the Board of Trustees shall be consistent with the requirements

of the Code and the Regulations thereunder regarding community foundations.

Section 7 Amendment of this Agreement

- 7.1 Generally. Subject to Section 7.2 below, this Agreement may be amended at any time(s) by a written instrument upon a two-thirds (2/3rds) vote of the Trustees. Such amendment shall be in writing, signed by the Chairman and the secretary of the Board, and certified under oath before a notary public.
- 7.2 Restrictions on Amendment. Notwithstanding Section 7.2 above, no amendment of this Trust shall authorize the Trustees to conduct the affairs of this Trust in any manner or for any purpose contrary to the provisions of Sections 501(c)(3) of the Code. Any amendment which purports to allow the Trustees to conduct the affairs of this Trust in any manner or for any purpose contrary to the provisions of Sections 501(c)(3) shall be invalid and void ab initio.
- 7.3 Maintain with Trust Records. Each amendment to this Agreement shall be attached to this original Agreement and shall be maintained with the permanent records of the Trust.

Section 8 Liability of the Trustees

- 8.1 No Bond Required. None of the Trustees shall be required to furnish any bond or surety. No Trustee shall be responsible for the acts of omission or commission of any other Trustee or of any predecessor Trustee.
- 8.2 Limited Liability. To the maximum extent that limitations on the liability of trustees and officers are permitted by State Law, as from time to time amended, no trustee or officer of the Trust shall have any liability to the Trust or its members for money damages. This limitation on liability applies to events occurring at the time a person serves as a trustee or officer of the Trust whether or not such person is a trustee or officer at the time of any proceeding in which liability is asserted. No amendment or repeal of this Section 8.2, shall apply to or affect in any respect the liability of any trustee or officer of the Trust with respect to any alleged act or omission which occurred prior to such amendment, repeal or adoption.
- 8.3 Indemnification. To the maximum extent permitted by State Law, as from time to time amended, the Trust shall (i) indemnify its currently acting, and its former, trustees and officers against any and all liabilities and expenses incurred in connection with their services in such capacities, and shall indemnify its employees and agents and persons who serve and have served, at its request as a trustee, officer, partner, employee or agent of another corporation, partnership, joint venture or other enterprise, and (ii) advance expenses to its trustees, officers and other indemnified persons, if any. In addition, the Trust may, by amendment or agreement make further provision for indemnification of trustees, officers, employees and agents. No amendment or repeal of this Section 8.3, shall apply to or affect in any respect the indemnification of any trustee or officer of the Trust with respect to any alleged act or omission which occurred prior to such amendment, repeal or adoption.

Section 9 Governing Law, Counterparts and Reliance of Third Parties

- 9.1 State Law. This Trust has been amended and restated as a trust under the laws of the State of Delaware, and all questions pertaining to the validity, construction and interpretation of this Agreement, and the administration of the Trust, shall be determined in accordance with the laws of the State of Delaware ("State Law").
- 9.2 Changing State Law. Notwithstanding Section 9.1 above, State Law for purposes of the validity, construction, interpretation and/or administration of the Trust may be changed to those of another state or commonwealth by the Trustees.
- 9.3 Counterparts. This Agreement has been executed in triplicate, each of which shall be an original and each of which shall constitute the entire Agreement without reference to or the necessity of producing the other counterpart. The above recitals shall be incorporated herein and made a part hereof by this reference.
- 9.4. Headings. Section headings are for reading convenience and should be disregarded in construing this Trust.

IN WITNESS WHEREOF, EMANUEL J. KALLINA, II, as the sole Trustee, has signed and sealed this Agreement.

WITNESS:

SOLE TRUSTEE:

(SEAL)

Emanuel J. Kallina, II

(Rev. January 2014)

Department of the Treasury
Internal Revenue Service**Application for Extension of Time To File an
Exempt Organization Return**

OMB No 1545-1709

► File a separate application for each return.

► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on *e-file for Charities & Nonprofits*.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension—check this box and complete Part I only ☐

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Enter filer's identifying number, see instructions

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions	Employer identification number (EIN) or
	National Community Foundation	77-0552067
	Number, street, and room or suite no. If a P.O. box, see instructions	Social security number (SSN)
	15 Center Meeting Road	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	
	Wilmington, DE 19807	

Enter the Return code for the return that this application is for (file a separate application for each return) ☐ 0 ☒ 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

- The books are in the care of ► **CTAC**

Telephone No. ► **440 239-8900** Fax No. ► **440 239-8600**

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____ . If this is for the whole group, check this box ☐ . If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

- 1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until **August 15**, 20 **15**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
- ☒ calendar year 20 **14** or

► ☐ tax year beginning _____, 20 _____, and ending _____, 20 _____.

- 2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return
☐ Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

• If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box ☒ **Note.** Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868

• If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1).

Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).

Type or print File by the due date for filing your return. See instructions.	Enter filer's identifying number, see instructions	
	Name of exempt organization or other filer, see instructions National Community Foundation	Employer identification number (EIN) or 77-0552067
	Number, street, and room or suite no. If a P.O. box, see instructions. 15 Center Meeting Road	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. Wilmington, DE 19807	

Enter the Return code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01		
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

- The books are in the care of **CTAC**
Telephone No. **(440) 239-8900** Fax No. **(440) 239-8600**
- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box ☐ . If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

- I request an additional 3-month extension of time until **November 15**, 20 **15**.
- For calendar year **14**, or other tax year beginning, 20, and ending, 20
- If the tax year entered in line 5 is for less than 12 months, check reason: ☐ Initial return ☐ Final return
☐ Change in accounting period
- State in detail why you need the extension
Additional time is needed to obtain pertinent information to complete the tax return.

8a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a	\$
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b	\$
c Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c	\$

Signature and Verification must be completed for Part II only.

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature **Micardie H. Sedon** Title **Administrator** Date **8/13/15**