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DLN: 93493320121655

# Form **990**

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

 $\blacktriangleright$  Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2014

Open to Public Inspection

A Fo	r the :	2014 cal	endar year, or tax year beginnin	g 01-01-2014 , and ending 12-31-20	14				
		pplicable	C Name of organization TOURO INFIRMARY			D Emplo	yer iden	tification number	
┌ Add	ress ch	nange	TOOKO INI IRMAKT			72-0	423659		
┌ Na	me cha	nge	Doing business as			_			
┌ Init	ıal retu	rn				E Tolook			
Fin				nail is not delivered to street address) Room/s	suite	— E Teleph	one numb	er	
ret	urn/terr	minated	1401 FOUCHER STREET			(504)	897-8	344	
M Am	ended	return	City or town, state or province, cou NEW ORLEANS, LA 70115	ntry, and ZIP or foreign postal code		<b>1</b>		251 007 626	
☐ Apı	olication	n pending	NEW ORLEANS, DA 70113			G Gross	receipts \$	251,907,626	
			<b>F</b> Name and address of pro	ncıpal officer	H(a) Is	this a group	return	for	
			Cynthia Polt 1401 FOUCHER STREET			bordinates?		┌ Yes ┌ No	
			NEW ORLEANS, LA 70115		H(b) Δr	e all subord	ınates	□Yes□No	
						:luded?	mates	1 1631 110	
I Ta	x-exem	npt status	▼ 501(c)(3)	(insert no ) 4947(a)(1) or 527	If'	"No," attach	nalist (	see instructions)	
J W	ebsite	•: <b>►</b> ww	w touro com		H(c) G	roup exemp	tion num	nber ►	
K For	n of or	nanization	Corporation Trust Association	on Other •	1, ` '	f formation 18	852 <b>M</b>	State of legal domicile LA	
	rt I		mary	one P	E icai oi	Tomation 10	332 111	State of legal dofficie. LA	
			escribe the organization's missi	on or most significant activities					
			n of healthcare services	on or most significant activities					
9									
€	-								
Governance	2	Check th	nis box 🕶 if the organization di	scontinued its operations or disposed	of more thai	n 25% of its	net ass	sets	
ခ် ဇ			,	·					
	3	Number	of voting members of the goverr	ning body (Part VI, line 1a)			3	17	
<u>8</u>	4	Number	of independent voting members	of the governing body (Part VI, line 11	)		4	13	
Activities &				calendar year 2014 (Part V, line 2a)			5	2,517	
্ব			•	necessary)			6	320	
	<b>7a</b> Total unrelated business revenue from Par						7a	0	
	Ь	Net unre	lated business taxable income f	from Form 990-T, line 34			7b   	0	
				413		rior Year	0.20	Current Year	
ā	8			ne 1h)		475,8		1,908,895	
Rayenue	9	_		ne 2g)		297,902,		234,668,753 1,226,231	
Ž	11			lines 5, 6d, 8c, 9c, 10c, and 11e)	·	10,580,		14,103,747	
	12			. (must equal Part VIII, column (A), lii	10,500,	.030	11,103,717		
			<del>-</del>	<u> </u>		309,861,432		251,907,626	
	13			IX, column (A), lines 1-3)			0	0	
	14		·	IX, column (A), line 4)			0	0	
ø	15	Saları 5-10)		ee benefits (Part IX, column (A), lines	101,804,	502	104,974,755		
Expenses	16a	•		, column (A ), line 11e)			0	0	
<u>क</u>	b		ndraising expenses (Part IX, column (D						
ă				· · · · · · · · · · · · · · · · · · ·					
	17			lines 11a-11d, 11f-24e)		128,668, 230,473,		133,562,489 238,537,244	
	18 19			18 from line 12	equal Part IX, column (A), line 25)				
<u></u>	19	Reven	ue less expelises Subtract lille	18 110111 11111 12		79,388, ing of Curre		13,370,382	
9 Q					Degiiii	Year		End of Year	
Not Assets or Fund Balances	20	Total	assets (Part X, line 16)			306,772,	586	311,186,644	
절절	21	Totall	liabilities (Part X, line 26)			160,630,	597	163,630,859	
速置	22	Netas	sets or fund balances Subtract	line 21 from line 20		146,141,	989	147,555,785	
Pa	rt II	Sign	ature Block						
my k prepa	nowled arer ha	dge and as any ki	belief, it is true, correct, and cor nowledge	amined this return, including accompa nplete Declaration of preparer (other					
Sigr Her		'	hia Polt CFO						
_ =			or print name and title						
		P	rınt/Type preparer's name	Preparer's signature		Check / ıf	PTIN		
Paid	t		irm's name			self-employed Firm's EIN ►			
Pre	pare	er							
Use	•		irm's address 🟲		F	Phone no			

May the IRS discuss this return with the preparer shown above? (see instructions)

orm	n 990 (2014) Page <b>2</b>
Par	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission
	RO INFIRMARY IS DEDICATED TO IMPROVING THE HEALTH STATUS AND WELL BEING OF THE PEOPLE IT SERVES THROUGH PROVISION OF EFFECTIVE, EFFICIENT AND COMPASSIONATE HEALTHCARE SERVICES
	,
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported
4a	(Code ) (Expenses \$ 189,473,567 including grants of \$ ) (Revenue \$ 246,881,820 )
	The hospital provides inpatient, outpatient, emergency and critical care, home health and rehabilitation services. The hospital has 213 adult beds, 77 rehabilitation beds, 22 ICU beds, and 48 OB beds for a total of 360 licensed beds. The hospital treated 14,758 inpatients and had 269,095 outpatient visits in 2014. There were 6,905 surgeries (inpatient, outpatient and ambulatory surgery center), 34,441 emergency department visits and 3,349 deliveries.
4b	(Code ) (Expenses \$ 8,359,541 including grants of \$ ) (Revenue \$ 1,895,680 )  Touro Infirmary is a teaching hospital offering medical student and post graduate medical training. It has academic affiliations with Louisiana State University Health Sciences Center and Tulane University Health Science Center. Touro offered training programs to 478 students, residents and fellows in 2014 in the specialties of Allergy, Cardiology, Gastroenterology, General Surgery, Geriatrics, Infectious Disease, Internal Medicine, Medicine- Emergency Med, Neonatology, Neurology, NICU, OB/GYN, Ophthalmology, Oral and Maxillofacial Surgery, Otolaryngology, Pediatrics, Pediatric Cardiology, Plastic Surgery, PM&R, Podiatry, Urogynecology and Urology Touro is also a clinical training site for allied health programs for various metro. New Orleans colleges, including Louisiana State University, Delgado Community College, Dillard University, Holy Cross College, Southern University and William Carey University. Touro currently offers training programs to students in respiratory, radiology and nursing. Touro staff provided 10,802 hours of support to the 91 students in these programs. Touro Rehabilitation Center provides clinical training to physical, occupational, speech therapy, rehab counseling and therapeutic recreation students from colleges around the country, including. LSU Health Sciences (New Orleans, LA and Shreveport, LA), Delgado Community College (New Orleans, LA), Grambling State University (Grambling, LA), NOVA Southeastern (Fort Lauderdale, FL), Ithaca College (Ithaca, NY), Medical University of South Carolina (MUSC), The Ohio State University (Columbus, OH), Old Dominion University (Norfolk, VA), St. Augustine University (FL), Southeastern Louisiana University (Hammond, LA), Southern University (Baton Rouge, LA), University of Massachusetts Lowell, University of Mississippi Medical Center, University of Alabama (Birmingham), University of South Alabama (Mobile), Duquesne University (Pittsburgh, PA), Pearl River Community Colle
4-	(Code ) (Expenses \$ 540,503 including grants of \$ ) (Revenue \$ )
<b>4</b> c	(Code ) (Expenses \$ 540,503 including grants of \$ ) (Revenue \$ )  Community health services and community benefit operations provide free health education programs and screenings to the community. These programs are designed to focus on some of the most prevalent diseases in the New Orleans community, such as diabetes, heart disease and cancer. These programs address prevention, early detection, treatment and maintaining healthy lifestyles. In 2014, Touro offered or participated in 198 outreach events, which were attended by 4,644 attendees. Touro offers a Health Career Camp, a five-day program that allows high school students to gain hands-on experience in the medical field. The program is an initiative that Touro hopes will encourage students to actively consider a career in medicine in New Orleans. Participants come from across the metro area and emphasis is placed on recruiting students from underserved areas who may not otherwise have the opportunity and exposure to healthcare careers.
	See Additional Data
4d	Other program services (Describe in Schedule O) (Expenses \$ 193,306 including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ► 198,566,917

Part TV	Check	dist of	Required	Schedules

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note, All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable   1a   286			
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N o
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	30		
·	The rest, to fine 3a of 3b, did the organization merofin 6000-1.	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a 		N o
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	70		
	file Form 8282?	7c		No
u	The rest, indicate the number of forms of 202 med during the year 1 1 1 1			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	Yes	
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
02	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9a 9b		<u> </u>
10	Section 501(c)(7) organizations. Enter	90		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
17=	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the	120		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
		•		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	O contains a response or note to any line in this Part VI	. ~
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Se	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νο
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ле Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			
	Did the organization have local chapters, branches, or anniates.	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10a 10b		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b	Yes	No
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b	Yes	No
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	No
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990	10b		No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c	Yes Yes	No
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a b c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

State the name, address, and telephone number of the person who possesses the organization's books and records

interest policy, and financial statements available to the public during the tax year

►The Organization

20

Form 990 (2014)	
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# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					;	( <b>D)</b> Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	any hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	from the organization and related organizations

1b	Sub-Total	•			
C	Total from continuation sheets to Part VII, Section A	►			
d	Total (add lines 1b and 1c)	<u>►</u> [	5,226,703	3,160,395	610,728

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization►85

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule I for such individual	3	Yes	<u> </u>
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	<u> </u>
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	( <b>B</b> ) Description of services	(C) Compensation
SIEMENS MEDICAL SOLUTIONS C/O MELLON BANK POB120001 DEPT 073 DALLAS, TX 75312	Information Technology	9,355,612
LSUHSC - NEW ORLEANS 433 BOLIVAR STREET RM 619 NEW ORLEANS, LA 70112	Residency Affiliation	5,845,026
ARAMARK 25271 NETWORK PL CHICAGO, IL 60673	Food, Hkpg & Equip Maint	4,672,320
PARISH ANESTHESIA OF NEW ORLEANS LLC 3510 N CAUSEWAY BLVD SUITE 404 METAIRIE, LA 70002	Physician Services	3,026,195
REGIONAL RADIOLOGY PO BOX 2189 CHALMETTE, LA 70044	Physician Services	1,905,212
2 Total number of independent contractors (including but not limited to those	listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \( \blue{9}6 \)

Part V	111	Statement of						
		Check if Schedu	le O contains a respo	nse or note to any li	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
nts mts	1a	Federated camp						312-314
ig a	b	Membership due						
.e A G	С	Fundraising eve	nts <b>1c</b>					
a iii	d	Related organiza	ations 1d					
 ∃	e	Government grants	(contributions) <b>1e</b>	23,131				
S. S.	f f	All other contribution	ns, gifts, grants, and <b>1f</b>	1,885,764		ł		
ie i		sımılar amounts not	t included above			ļ		
걸	g	Noncash contributio 1a-1f \$	ns included in lines					
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add lines	1a-1f		1,908,895			
				Business Code				
Ele	2a	NET PATIENT SERVI	ICF	621400	234,041,965	234,041,965		
e. Ag	ь	NON-PATIENT SERV		621400	626,788	626,788		1
or GE	c			021400	020,700	020,700		
ž.	d							
Æ								+
Program Serwce Revenue	e f	All other program	m service revenue					+
Š	'	All other program	iii service reveilue					
	g	<b>Total.</b> Add lines	2a-2f		234,668,753			
	3		ome (including dividen ir amounts)		1,221,231			1,221,231
	4		ment of tax-exempt bond	<b>.</b>				+
	5	Royalties		▶				
		·	(ı) Real	(II) Personal				
	6a	Gross rents	3,046,426					
	ь	Less rental expenses	0					
	c	Rental income	3,046,426					
	d	or (loss)	ne or (loss)	<u> </u>	3,046,426	3,046,426		
	"	received mean	(ı) Securities	(II) O ther	, ,	, ,		+
	7a	Gross amount	(i) Securities					
		from sales of assets other		5,000				
	ь	than inventory Less cost or						
	"	other basis and sales expenses		0				
	c	Gain or (loss)		5,000				
	d	Net gain or (loss	s)		5,000	5,000		
ne	8a	Gross income fr events (not incl						
Other Revenue		of contributions See Part IV, line	reported on line 1c)					
<u>.</u>	.		a	<u> </u>				
돌	b	Less direct exp	penses <b>b</b> loss) from fundraising	events				
-	c 9a		om gaming activities	CVCIICS <b>p</b> -				+
	"	See Part IV, line						
			a					
	ь		penses b					
			loss) from gamıng actı 	vities				<del> </del>
	10a	Gross sales of II returns and allo						
	ь	Less costofgo						
	С		loss) from sales of inv	entory 🛌				
		Miscellaneous		Business Code				
	11a	340b OP Drug p	orogram	900099	4,589,701	4,589,701		
	ь	Parking	_	812930	1,927,122	1,927,122		1
	С	Cafeteria/cateri	ng	900099	1,261,654	1,261,654		
	d	All other revenu			3,278,844	3,278,844		†
	e	Total. Add lines		▶				1
	12		See Instructions .	. ا	11,057,321			+
		. ocar revenue. 3		· · · · •	251,907,626	248,777,500	1	0 1,221,231

orm	990 (2014)				Page <b>10</b>
	Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all columns All	l other organizati	one must comp	lete column (A.)	
, ectio	Check if Schedule O contains a response or note to any line in this				
Do no	ot include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	o, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21				
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	4,524,498	1,493,084	3,031,414	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	86,201,322	83,765,343	2,435,979	
7	Other salaries and wages				_
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,708,853	2,608,985	99,868	
9	Other employee benefits	5,183,066	4,772,184	410,882	
10	Payroll taxes	6,357,016	6,269,226	87,790	
11	Fees for services (non-employees)				
а	Management	6,959,840	928,785	6,031,055	
b	Legal	86,620	46,296	40,324	
c	Accounting	208,147		208,147	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				_
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	35,966,856	33,918,717	2,048,139	
12	Advertising and promotion	1,166,840	7,131	1,159,709	
13	Office expenses	8,640,157	5,071,049	3,569,108	_
14	Information technology	3,992,130	3,992,130		
15	Royalties				
16	Occupancy	4,576,259	4,386,679	189,580	-
17	Travel	111,503	67,687	43,816	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials		21,221	,	
19	Conferences, conventions, and meetings	119,950	77,354	42,596	_
20	Interest	2,053,098		2,053,098	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	18,109,746	78,072	18,031,674	
23	Insurance	2,925,436	2,925,436		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	MEDICAL SUPPLIES	45,123,139	45,101,601	21,538	
b	Lease Expense	2,754,303	2,738,876	15,427	
С	Dues & memberships	447,453	121,874	325,579	
d	Legal settlement	2,775	130	2,645	
e	All other expenses	318,237	196,278	121,959	
25	Total functional expenses. Add lines 1 through 24e	238,537,244	198,566,917	39,970,327	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Pai	rt X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	76,320,587	1	50,773,039
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	66,615,126	4	87,618,322
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
ts	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			
Assets	_		0.070.500	6	10.140.100
Ą	7	Notes and loans receivable, net	6,876,593	7	12,140,436
	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	1,439,221	9	1,964,156
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  10a  445,629,988			
	Ь	Less accumulated depreciation		10c	129,676,785
	11	Investments—publicly traded securities	18,605,173	11	19,962,418
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	8,469,137	15	9,051,488
	16	Total assets. Add lines 1 through 15 (must equal line 34)	306,772,586	16	311,186,644
	17	Accounts payable and accrued expenses	32,550,347	17	31,616,227
	18	Grants payable		18	
	19	Deferred revenue	123,689	19	-6,036,985
	20	Tax-exempt bond liabilities	72,623,872	20	70,560,238
ø	21	Escrow or custodial account liability $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
qе		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	_
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			
		D	55,332,689	25	67,491,379
	26	Total liabilities. Add lines 17 through 25	160,630,597	26	163,630,859
s A		Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	144,661,615	27	145,935,987
8	28	Temporarily restricted net assets	1,480,374	28	1,619,798
핕	29	Permanently restricted net assets		29	
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ┌ and complete lines 30 through 34.			
ō	30	Capital stock or trust principal, or current funds		30	
ets ets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
Assets	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net 4	33	Total net assets or fund balances	146,141,989	33	147,555,785
ž	34	Total liabilities and net assets/fund balances	306,772,586	34	311,186,644
	<u> </u>	Total habilities and net assets/land parallets	300,772,300	34	311,100,044

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				
					•
1	Total revenue (must equal Part VIII, column (A), line 12)	1		251,9	07,626
2	Total expenses (must equal Part IX, column (A), line 25)	2		238,5	537,244
3	Revenue less expenses Subtract line 2 from line 1	3		13,3	370,382
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		146,1	.41,989
5	Net unrealized gains (losses) on investments	5			30,209
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8		-1,0	73,646
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-11,7	713,149
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		147,5	555,785
Par	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. 区
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	arate			
	Separate basis Consolidated basis Both consolidated and separate basis				1
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O				1
	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	ie	За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

#### **Additional Data**

Software ID: Software Version:

**EIN:** 72-0423659

Name: TOURO INFIRMARY

#### Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

(Code ) (Expenses \$ 193,306 including grants of \$ ) (Revenue \$ )
In 2014 Touro provided \$193,306 to various entities dedicated to improving health in our community thru sponsorships, providing free
meeting facilities and the "31 Days of Pink Awareness" for Breast Cancer Touro provides meeting space free of charge to local non-profits
and other organizations for the benefit of the community In 2014, Touro provided meeting space for 237 meetings

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde					310	C3, I	ic y	ı	ı	1
(A) Name and Title	(B) A verage hours per week (list any hours	Posit more th perso and a	ion (d nan o n is b	ne b oth	ox, ι an o	ınless fficer	;	( <b>D)</b> Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae	Institutional Trustee		Ke) employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(1) HUGH W LONG PhD	1 00	х						0	0	0
CHAIRMAN (1) LOUIS GOOD III	1 00	x						0	0	0
VICE CHAIRMAN (2) JOY BRAUN	1 00									
SECRETARY/TREASURER		х						0	0	0
(3) GREG FEIRN	1 00	x						0	960,708	47,584
SYSTEM PRESIDENT/CEO  (4) JULIE GEORGE	54 00 1 00	×						0	0	0
LCMC CHAIRMAN (5) KIM BOYLE	1 00	^							0	
Board Member		Х						0	0	0
(6) PETER GLASER Board Member	1 00	×						0	0	О
(7) JACK JACOBS  Board Member	1 00	х						0	205,464	16,158
(8) ALLAN BISSINGER	1 00	x						0	0	0
Board Member (9) KNIGHT WORLEY MD	1 00								•	
Board Member		Х						0	0	0
(10) ELLEN ZAKRIS MD Board Member	1 00	x						0	877,003	17,451
(11) STEPHEN H KUPPERMAN	1 00	х						0	0	0
Board Member (12) STEPHEN L SONTHEIMER	1 00	×						0	0	0
Board Member (13) JONATHAN SCHLACKMAN	1 00						_	_		
Board Member		Х						0	0	0
(14) JEFFREY COCOMD	1 00	×						0	0	О
(15) JAMES MONTGOMERY	20 00	х		х				1,368,855	0	208,937
PRESIDENT (16) RUTH KULLMAN	36 00 1 00								0	
Board Member	50.00	X						0	0	0
(17) SUSAN PITOSCIA VP - CNO & COO	50 00			х				453,478	0	24,050
(18) PENNY MENGE	50 00			х				332,163	0	21,928
VP Patient Care Services (19) SUZANNE HAGGARD	20 00			X				478,707	0	31,115
Chief Financial Officer (20) LAWRENCE BALYEAT	46 50 0 00							476,707	0	31,113
Senior VP - CCPI	40 00			Х				293,234	0	34,143
(21) LISA GORE	0 00			х				240,659	0	3,963
(22) CINDY POLT	53 00			х				124,038	55,306	7,624
Chief Financial Officer (23) SCOTT C LANDRY	7 00 20 00						$\vdash$			
VP Facilities  (24) CHAD COURREGE	28 00				X			252,128	0	24,385
(24) CHAD COURREGE  VP Human Resources	40 00				x			293,234	0	34,143
						·				

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Posit more the pend individual trustage or director	ion ( han o n is b	ne booth a	ox, u an of trust Ke) em	nless ficer tee)	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(26) FRANCIS D MERTENS	40 00									
VP Business Development					Х			255,720	0	27,861
(1) JEANETTE RAY	40 00							250 700		27.424
VP Rehab Services					Х			258,780	0	27,134
(2) LAWRENCE METEVIER	40 00							405.000		
Physicist/Dosimetrist						Х		185,928	0	23,986
(3) LEE HANKINS	40 00					×		172,194	0	10,734
Pharmacy Director						^		172,194	0	10,734
(4) LISA LINVILLE	54 00					.,		101 501		4.500
Corporate Compliance Officer	6 00					Х		181,621	0	1,639
(5) DAN TOBIN	48 00					x		172 902	0	21 160
Controller								173,803		21,169
(6) GARY STEIN	0 00							162.161	1.061.044	26.724
CEO/President-Former Officer							Х	162,161	1,061,914	26,724

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#### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	<b>≥ OT TH</b> O INFIR	ne organization					Employer Identifica	ation number
TOOK	O IIII III	MINI					72-0423659	
Pa	rt I	Reason for Publi	c Charity S	<b>Status</b> (All organiza	tions must co	mplete this p		ons.
The	organı	zation is not a private fo	oundation beca	ause it is (For lines 1	through 11, ch	eck only one b	ox )	
1	Γ	A church, convention	of churches, o	r association of churc	hes described i	n <b>section 170(</b>	b)(1)(A)(i).	
2	Γ	A school described in	section 170(b	<b>)(1)(A)(ii).</b> (Attach S	chedule E )			
3	<b>▽</b>	A hospital or a cooper	atıve hospıtal	service organization of	described in <b>sec</b>	tion 170(b)(1	)(A)(iii).	
4	Γ	A medical research or hospital's name, city,		erated in conjunction v	vith a hospital d	escribed in <b>se</b>	ction 170(b)(1)(A)(ii	<b>).</b> Enter the
5	Γ	An organization opera	ted for the ber	nefit of a college or uni	versity owned o	r operated by	a governmental unıt d	escribed in
		section 170(b)(1)(A)	( <b>iv).</b> (Complete	e Part II)				
6	Γ	A federal, state, or loc	al government	t or governmental unit	described in <b>se</b>	ection 170(b)(:	1)(A)(v).	
7	Γ	An organization that n described in <b>section 1</b>	•	•	• •	om a governme	ental unit or from the q	general public
8	Г	A community trust de	scribed in <b>sect</b>	tion 170(b)(1)(A)(vi)	(Complete Par	tII)		
9	Г	An organization that n	ormally receiv	es (1) more than 331	l/3% of its supp	ort from contri	butions, membership	fees, and gross
		receipts from activitie	s related to its	s exempt functions—s	ubject to certai	n exceptions, a	and (2) no more than 3	331/3% of
		ıts support from gross	ınvestment ır	ncome and unrelated b	usıness taxable	e income (less	section 511 tax) from	n businesses
		acquired by the organ	ızatıon after Ju	ıne 30, 1975 See <b>sec</b>	tion 509(a)(2).	(Complete Pa	rt III )	
10	Γ	An organization organ	ized and opera	ated exclusively to tes	t for public safe	ty See <b>sectio</b>	n 509(a)(4).	
11	Γ	An organization organ one or more publicly s the box in lines 11a th	upported orga	nızatıons described in	section 509(a	(1) or section	509(a)(2) See <b>sectio</b>	on <b>509(a)(3).</b> Check
а	Γ	<b>Type I.</b> A supporting of supported organization	organization op n(s) the power	perated, supervised, or to regularly appoint o	r controlled by 1 r elect a majori	ts supported o	rganization(s), typica	lly by giving the
b	Γ	organization You mus Type II. A supporting management of the su must complete Part IV	organization s pporting orgar	upervised or controllenization vested in the s	d in connection			
С	Г	Type III functionally	•		n operated in c	onnection with	, and functionally inte	grated with, its
	·	supported organization	_					-
d	Γ	Type III non-function not functionally integr	ated The orga	nızatıon generally mu	st satisfy a dist	rıbutıon requir		
e	Г	(see instructions) <b>Yo</b> Check this box if the o					saTvneI TvneII T	vne III functionally
_	'	integrated, or Type III					3 a 1 ypc 1, 1 ypc 11, 1	ype III lanetionally
f		Enter the number of su						
g		Provide the following i	nformation abo	out the supported orga	inization(s)			
		ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see	(iv) Is the org listed in your docume	governing	(v) A mount of monetary support (see instructions)	(vi) A mount of other support (see instructions)
				ınstructions))	Yes	No	1	

Sch	edule A (Form 990 or 990-EZ) 2014						Page <b>2</b>
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI )						
11	<b>Total support</b> Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto				<del></del>	<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		<del> </del>	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	<b>33 1/3% support test—2014.</b> If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and <b>stop here.</b> The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	<b>-2014.</b> If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	<b>▶</b> ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		<b>▶</b> ┌
18	<b>Private foundation.</b> If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• <b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V  $\,)$ 

Section A. All Supporting Organizations
---

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)$ ? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see  The organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

#### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

#### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom			
2 Amounts paid to perform activity that directly furthexcess of income from activity			
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
<b>a</b> From 2009			
<b>b</b> From 2010			
<b>c</b> From 2011			
d From 2012			
<b>e</b> From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount  i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
<b>b</b> Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c			
8 Breakdown of line 7			
<b>a</b> From 2010			
<b>b</b> From 2011			
<b>c</b> From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493320121655

OMB No 1545-0047

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

**Supplemental Financial Statements** 

Information about Schedule D (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public Inspection

	of the organization		Employer identification number
OURC	) INFIRMARY		72-0423659
art			unds or Accounts. Complete if the
	organization answered "Yes" to Form 990	, Part IV, line 6.  (a) Donor advised funds	(b) Funds and other accounts
т	otal number at end of year	(a) Donor advised funds	(b) Fullus and other accounts
	ggregate value of contributions to (during year)		1
	ggregate value of grants from (during year)		+
	ggregate value at end of year		
	old the organization inform all donors and donor advisor	ore in writing that the access held in do	nor advised
fı	unds are the organization's property, subject to the or	ganization's exclusive legal control?	☐ Yes ☐ No
u	old the organization inform all grantees, donors, and do sed only for charitable purposes and not for the benef onferring impermissible private benefit?		
rt	III Conservation Easements. Complete if	the organization answered "Yes"	to Form 990, Part IV, line 7.
	urpose(s) of conservation easements held by the organization of land for public use (e.g., recreation Protection of natural habitat  Preservation of open space	or education)  Preservation of a	n historically important land area certified historic structure
	complete lines 2a through 2d if the organization held a asement on the last day of the tax year	ı qualified conservation contribution in	the form of a conservation
			Held at the End of the Year
	otal number of conservation easements		2a
	otal acreage restricted by conservation easements		2b
	lumber of conservation easements on a certified histo	, ,	2c
	lumber of conservation easements included in (c) acq istoric structure listed in the National Register	uired after 8/17/06, and not on a	2d
N	lumber of conservation easements modified, transferr	ed, released, extinguished, or terminat	ed by the organization during
tl	he tax year ►		
Ν	lumber of states where property subject to conservati	on easement is located 🛌	<u></u>
	oes the organization have a written policy regarding t nforcement of the conservation easements it holds?	he periodic monitoring, inspection, han	dling of violations, and Yes No
S •	taff and volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation ease	ments during the year
	mount of expenses incurred in monitoring, inspecting	, and enforcing conservation easement	s during the year
	oes each conservation easement reported on line 2(c nd section 170(h)(4)(B)(ii)?	l) above satisfy the requirements of se	ction 170(h)(4)(B)(i)
b	n Part XIII, describe how the organization reports cor alance sheet, and include, if applicable, the text of the he organization's accounting for conservation easeme	e footnote to the organization's financia	
t	Organizations Maintaining Collection Complete if the organization answered "Y		or Other Similar Assets.
W	f the organization elected, as permitted under SFAS 1 orks of art, historical treasures, or other similar asse ervice, provide, in Part XIII, the text of the footnote t	ts held for public exhibition, education,	or research in furtherance of public
I W	f the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse ervice, provide the following amounts relating to these	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statement and balance sheet
(	i) Revenue included in Form 990, Part VIII, line 1		<b>►</b> \$
(	ii) Assets included in Form 990, Part X		<b>▶</b> \$
I	f the organization received or held works of art, histori ollowing amounts required to be reported under SFAS		or financial gain, provide the
R	evenue included in Form 990, Part VIII, line 1		<b>►</b> \$
Η	ssets included in Form 990, Part X		F >

1a     Beginning of year balance     7,651,280     7,651,280     7,731,376     7,731,376       b     Contributions     -80,096       c     Net investment earnings, gains, and losses       d     Grants or scholarships     -       e     Other expenditures for facilities and programs     -	No No No Years back 7,688,116 43,260
b   Scholarly research   e   Other   c   Preservation for future generations 4   Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII 5   During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?   Yes   Part IV   Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1a   Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?   Yes   b   If "Yes," explain the arrangement in Part XIII and complete the following table    C   Beginning balance   1c   Amount	No No Years back 7,688,116
Preservation for future generations  Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII  During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part X?  Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part X?  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part XIII	No No Years back 7,688,116
Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII  During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  Ia Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  If "Yes," explain the arrangement in Part XIII and complete the following table  C Beginning balance  Ic d Additions during the year  Ie Distributions during the year  If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	No No Years back 7,688,116
Part XIII  5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  Ia Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Ves  b If "Yes," explain the arrangement in Part XIII and complete the following table  C Beginning balance  d Additions during the year  e Distributions during the year  f Ending balance  Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.  (a)Current year (b)Pror year b (c)Two years back (d)Three years back (e)Four 7,651,280 7,651,280 7,731,376 7,731,376 7,731,376 7,731,376 7,731,376 8  b Contributions	No No Years back 7,688,116
assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Part IV  Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  b If "Yes," explain the arrangement in Part XIII and complete the following table  C Beginning balance  d Additions during the year  e Distributions during the year  f Ending balance  2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.  (a)Current year (b)Prior year (b)Prior years back (d)Three years back (e)Four part years back (d)Three years back (e)Four part years back (d)Three years back (e)Four part year part years back (d)Three years back (e)Four part year part years yea	No No Years back 7,688,116
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  b If "Yes," explain the arrangement in Part XIII and complete the following table  c Beginning balance d Additions during the year e Distributions during the year f Ending balance 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	No No Years back 7,688,116
Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  b If "Yes," explain the arrangement in Part XIII and complete the following table  c Beginning balance  d Additions during the year  e Distributions during the year  f Ending balance  2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.  1a Beginning of year balance	years back 7,688,116
Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?    Yes	years back 7,688,116
Amount   Amount   Companies	years back 7,688,116
c Beginning balance d Additions during the year e Distributions during the year f Ending balance  2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Ferromagnet to Form 990, Part XIII Check here if the explanation has been provided in Part XIII  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.  1a Beginning of year balance (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 7,651,280 7,731,376 7,731,376 7,731,376 C Net investment earnings, gains, and losses d Grants or scholarships	years back 7,688,116
Additions during the year  Postributions during the year  Indicates the provided in Part XIII of the companization answered "Yes" to Form 990, Part IV, line 10.  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.  (a)Current year (b)Prior year (b)CiTwo years back (d)Three years back (e)Four part part years back (b)Prior year part years back (b)Prior year part years back (b)Prior year part years back (b)Prior years back part years	years back 7,688,116
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.    The contributions during the year of Grants or scholarships	years back 7,688,116
If Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes  b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII  Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.  (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 7,651,280 7,651,280 7,731,376 7,731,376	years back 7,688,116
Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?    Yes	years back 7,688,116
b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII	years back 7,688,116
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.  (a)Current year (b)Prior year b (c)Two years back (d)Three years back (e)Four 7,651,280 7,731,376 7,731,376 7,731,376 Contributions	7,688,116
Contributions   Contribution	7,688,116
Beginning of year balance	7,688,116
b Contributions	
c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs	+3,200
d Grants or scholarships  e Other expenditures for facilities and programs	
e Other expenditures for facilities and programs	
and programs	
f Administrative expenses	
g End of year balance	7,731,376
2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as	
a Board designated or quasi-endowment ▶	
<b>b</b> Permanent endowment ► 100 000 %	
C Temporarily restricted endowment ►	
The percentages in lines 2a, 2b, and 2c should equal 100%	
3a Are there endowment funds not in the possession of the organization that are held and administered for the	
organization by	<del></del>
(i) unrelated organizations	No
(ii) related organizations	<del></del>
4 Describe in Part XIII the intended uses of the organization's endowment funds	<u>'                                     </u>
Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV,	line
11a. See Form 990, Part X, line 10.	
Description of property  (a) Cost or other basis (investment)  (b) Cost or other basis (epreciation (other)	Book value
<b>1a</b> Land	12,238,296
<b>b</b> Buildings	62,239,191
c Leasehold improvements	
<b>d</b> Equipment	50,528,345
<b>e</b> Other	4,670,953
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)	129,676,785

(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(-)	Cost or end-of-year market value
(1) Financial derivatives		
(2)Closely-held equity interests Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	panlata if the average to	on answered Weel to Form 000. Don't IV. line 11e
Part VIII Investments—Program Related. Co See Form 990, Part X, line 13.	omplete if the organizati	on answered Yes to Form 990, Part IV, line IIC.
(a) Description of investment	(b) Book value	(c) Method of valuation
	_	Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>*</b>	
Part IX Other Assets. Complete if the organization		
(a) Descr	ıptıon	(b) Book value
Total (Column (h) must equal Form 990 Part V col (P) line 1	5 )	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. Complete if the organization.		to Form 990, Part IV, line 11e or 11f. See
Part X Other Liabilities. Complete if the organized Form 990, Part X, line 25.	anızatıon answered 'Yes'	to Form 990, Part IV, line 11e or 11f. See
Part X Other Liabilities. Complete if the orga		
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organized Form 990, Part X, line 25.  1 (a) Description of liability	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	
Part X Other Liabilities. Complete if the organization of part X, line 25.  1 (a) Description of liability  Federal income taxes	anızatıon answered 'Yes'	to Form 990, Part IV, line 11e or 11f. See

Par		Revenue per Audited Financial Statements With Revent wered 'Yes' to Form 990, Part IV, line 12a.	ue per R	eturn Complete if
1		er support per audited financial statements	1	
2		ut not on Form 990, Part VIII, line 12		
а		on investments		
b	- '	facilities		
c		ts 2c		
d		) 2d		
e	Add lines <b>2a</b> through <b>2d</b>		. 2e	
3	· · · · · · · · · · · · · · · · · · ·		. 3	
4		90, Part VIII, line 12, but not on line <b>1</b>		
a		luded on Form 990, Part VIII, line 7b . 4a		
b	·	) 4b		
c	·	,	. 4c	
5		d <b>4c.</b> (This must equal Form 990, Part I, line 12)		
	Reconciliation of E	Expenses per Audited Financial Statements With Expenses 'Yes' to Form 990, Part IV, line 12a.		Return. Complete
1	Total expenses and losses pe	er audited financial statements	1	
2	A mounts included on line 1 b	ut not on Form 990, Part IX, line 25		
а	Donated services and use of	facilities		
b	Prior year adjustments	2b		
C	Otherlosses	2c		
d	Other (Describe in Part XIII	)		
e	Add lines 2a through 2d .	<del></del>	. 2e	
3	Subtract line ${f 2e}$ from line ${f 1}$ .		. 3	
4	Amounts included on Form 99	90, Part IX, line 25, but not on line <b>1:</b>		
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII	) 4b		
С	Add lines <b>4a</b> and <b>4b</b>		. 4c	
5	Total expenses Add lines 3 a	ind <b>4c.</b> (This must equal Form 990, Part I, line 18)	. 5	
Par	t XIII Supplemental In	formation		
Part		r Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b ar I, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this pa		de any additional
	Return Reference	Explanation		
Part \	V, Line 4	These endowment funds are administered by Touro Infirmary Founda which are controlled by Touro Infirmary These funds are intended to and Woldenberg Village's exempt purposes		
Part )	X, Line 2	FIN 48 FOOTNOTE Touro follows the provisions of the Accounting of Topic of the FASB ASC. Touro recognizes a threshold and measurem statement recognition of uncertain tax positions taken or expected to interpretation also provides guidance on recognition, derecognition, penalties, accounting in interim periods, disclosure and transition. To audit by various taxing authorities. Touro's open audit periods are 20 currently no returns under examination. Management evaluated Tout that Touro had taken no uncertain tax positions that require adjustment to comply with the provisions of this guidance.	nent proces o be taken classificati ouro's tax 010 throug ro's tax pos	s for financial in a tax return The ion, interest and filings are subject to th 2013 There are sitions and considered

Jenedale 2 (1 31111 33 3) 23 13		age 💆
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

#### **Additional Data**

Software ID:

(b) Book Value

**Software Version:** 

**EIN:** 72-0423659

Name: TOURO INFIRMARY

# Form 990, Schedule D, Part X, - Other Liabilities 1 (a) Description of Liability (

	_
Fee due to Affiliates (CHNOLA&LCMC)	1,270,528
Investment in Affiliates	42,827,630
Pension liability	12,578,602
Utility deposits	23,825
Due from restricted funds	1,613,772
Worker's Comp Claims Liability	2,043,340
Professional Liability Claims	7,641,728
Retirement payable long term	97,737
Other Liabilities	68,874
Swap O bligation	-674,657

DLN: 93493320121655

OMB No 1545-0047

**SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

## **Hospitals**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	e of the organization DINFIRMARY					Employer identificati	on nu	ımber	
						72-0423659			
Pa	rt I Financial Ass	sistance and	d Certain	Other Community	Benefits at Cost				
4_	Did the organization hav	ia a financial ac	aciatanaa na	lieu during the tay year	Tf"No" akın to guasi	tion 6 n		Yes	No
						LIOII 6a	1a	Yes	
	If "Yes," was it a written						1b	Yes	
2	If the organization had n financial assistance poli		,	cilities during the tax y	ear				
	A pplied uniformly to Generally tailored to				mly to most hospital fa	icilities			
3	Answer the following bas organization's patients of			nce eligibility criteria th	at applied to the large	st number of the			
а	Did the organization use If "Yes," indicate which		•	` '			3a	Yes	
	┌ 100%	7 <sub>200%</sub>	ther		%				
ь	Did the organization use	FPG as a facto	or in determi	ning eligibility for provid	ling <i>discounted</i> care? I	f "Yes," indicate			
	which of the following wa						3b	Yes	
	□ 200%    □ 250%    □	300% <b>—</b> 3	50% 🔽 40	o% C Other		%			
С	If the organization used determining eligibility fo test or other threshold, i	r free or discou	ınted care Iı	nclude in the description	n whether the organıza	tion used an asset			
4	Did the organization's fil	nancıal assısta	nce policy th	nat applied to the larges	t number of its patient	s during the tax year	-		
_	provide for free or discou		· ·	<del>-</del>			4	Yes	
5a	Did the organization bud the tax year?					stance policy during	5a	Yes	
Ь	If "Yes," did the organiz						5b		
c	If "Yes" to line 5b, as a	result of budge	t considerat	ons, was the organizati	on unable to provide fr	ee or discounted			
	care to a patient who wa	s eligibile for fr	ee or discou	nted care?			5c		Νo
	Did the organization pre		•		r?		6a		No
b	If "Yes," did the organiz			•			6b		
	Complete the following t worksheets with the Sch	_	worksheets ¡	provided in the Schedule	e H instructions Do no	ot submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost				
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ber expense		(f) Perce total exp	
а	Financial Assistance at cost (from Worksheet 1)	, , ,		4,472,500	57,27	7 4,415	223	1 Ω	50 %
b	Medicaid (from Worksheet 3, column a)			40,592,429	57,173,89				0 %

G	Means-Tested overnment Programs	programs (optional)	served (optional)	benefit expense	revenue	expense	total expense
a	Financial Assistance at cost (from Worksheet 1)			4,472,500	57,277	4,415,223	1 850 %
b	Medicaid (from Worksheet 3, column a)			40,592,429	57,173,893	-16,581,464	0 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)			127,414	112,452	14,962	0 010 %
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .			45,192,343	57,343,622	-12,151,279	1 860 %
	Other Benefits						_
е	Community health improvement services and community benefit operations (from Worksheet 4)			540,503		540,503	0 230 %
f	Health professions education (from Worksheet 5)			8,359,541	1,895,680	6,463,861	2 710 %
g	Subsidized health services (from Worksheet 6)						
h	Research (from Worksheet 7)						
ı	Cash and in-kind contributions for community benefit (from Worksheet 8)			193,306		193,306	0 080 %
J	<b>Total.</b> Other Benefits			9,093,350	1,895,680	7,197,670	3 020 %
k	Total. Add lines 7d and 7j .			54,285,693	59,239,302	-4,953,609	4 880 %

Par	Community Building activities during the of the communities i	tax year, an								uıldın	
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total communit building expense		rect offse revenue	etting	<b>(e)</b> Net communit building expense		<b>(f)</b> Perc total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	Environmental improvements										
	Leadership development and training for community members										
	Coalition building										
7	Community health improvement advocacy										
8	Workforce development								+		
9	Other										
	Total		<u> </u>								
	TIII Bad Debt, Medicar on A. Bad Debt Expense	e, & Collec	tion Practic	es						Yes	No
1	Did the organization report bac	d debt expens	e ın accordance	with Heathcare F	inancial M	anagen	nent A	ssociation		103	110
_	Statement No 15?						•		1		Νo
2	Enter the amount of the organi methodology used by the orga				he 			8,279,390			
3	Enter the estimated amount of				ole to			0,273,330			
	patients eligible under the org the methodology used by the o										
	any, for including this portion					з					
4	Provide in Part VI the text of t	the footnote to	the organizatio	n's financial state	ments tha	t descr	ıbes ba	ad debt expense			
	or the page number on which t	hıs footnote ıs	contained in th	e attached financ	ıal statem	ents					
	on B. Medicare	M . d	/ l d DCII			l		F1 620 740			
5	Enter total revenue received fi Enter Medicare allowable cost		-	•		5 6		51,630,740 52,350,865			
, 7	Subtract line 6 from line 5 Th					7		-720,125			
3	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	to which any osting method	shortfall reporte lology or source	ed in line 7 should	be treated	d as cor		ty benefit			
	Cost accounting system	<b>▽</b> co	st to charge rat	tio <b>「</b>	O ther						
ecti	on C. Collection Practices										
9a b	Did the organization have a wr If "Yes," did the organization's						 ts duri	ng the tax year	9a	Yes	
	contain provisions on the colleassistance? Describe in Part	ection practice	es to be followed	d for patients who	are known	to qual	ıfy for	financial	9b	Yes	
	t IV Management Comp								, and p	hysiciai	ıs—se
struc	(a) Name of entity	(1	D) Description of pr activity of entity		(c) Organization's profit % or stock ownership % (d) Officers, directors trustees, or key employees' profit %			trustees, or key mployees' profit %	pro	Physic fit % or wnershi	stock
1 T	DV ITC	IMAGING CENTI	ER RENTAL		6	66 500 %		stock ownership %		33 5	00 %
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Part V	Facility Information										
Section	n A. Hospital Facilities	Licensed	General	Children's	Teaching	Critical	Research	ER-2.	ER-other		
smallest How ma organiza 1 Name, a and stat return, t	order of size from largest to t—see instructions) in hospital facilities did the ation operate during the tax year?  address, primary website address, the license number (and if a group the name and EIN of the subordinate organization that operates the facility)	sed hospital	ral medical & surgical	en's hospital	ung hospital	al access hospital	arch facility	ER-24 hours	ther	O ther (describe)	Facility reporting group
	See Additional Data Table										
		1									
		<u> </u>									

Schedule H (Form 990) 2014

# Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Touro Infirmary

Nar	ne of hospital facility or letter of facility reporting group			
Line	e number of hospital facility, or line numbers of hospital facilities in a facility			
	orting group (from Part V, Section A):	-		
_		1	Yes	No
	nmunity Health Needs Assessment	1		
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital			
	facilities in Section C	6a	Yes	
	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b		Νo
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	1
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) http://www.touro.com/upload/assets/PDFs/About/Touro-CHN			
b	O ther website (list url)			
С	Made a paper copy available for public inspection without charge at the hospital facility			
	Other (describe in Section C)			
	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	igspace
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $14$			ı
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10		Νo
	If "Yes" (list url)			,
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		No
	CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
0	required by section 501(r)(3)?	12a	L	Νo
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of			

#### Part V Facility Information (continued)

-	-		-	-			
	ou	ro.	1	nti	rm	ıa	r

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 000000000000%			
	and FPG family income limit for eligibility for discounted care of $40000000000000\%$			
b	Income level other than FPG (describe in Section C)			
C	▼ Asset level			
d	Medical indigency			
е	▼ Insurance status			
f	▼ Underinsurance discount			
g	Residency			
h	Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
_	her application			
C	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
_	assistance with FAP applications  Other (describe in Section C)			
	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
10	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)	16	165	
	The FAP was widely available on a website (list url)			
h	The FAP application form was widely available on a website (list url)			
c				
Ī	A plain language summary of the FAT was widely available on a website (list arr)			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
	Other (describe in Section C)			
	ling and Collections  Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	1	1 1	
_,	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
2	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP  Reporting to credit agency(ies)			
a h	Selling an individual's debt to another party			
	Actions that require a legal or judicial process			
ų	Other similar actions (describe in Section C)			
u o	None of these actions or other similar actions were permitted			
	1 Hone of alege decions of other shinter decions were permitted			

### Part V Facility Information (continued)

Touro Infirmary

Name of	hospital	facility	or letter	of facility	v reporting group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Νo
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals'			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			
Ро	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
а	The hospital facility did not provide care for any emergency medical conditions			
b				
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)		ı l	
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		Νo

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#### Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3<sub>1</sub>, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Additional Data Table	

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Part V	Facility	Information	(continued

# Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

НΟ	w many non-nospital nealth care facilities did ti	ie organization operate during the tax year?
— Nar	me and address	Type of Facility (describe)
1	Woldenberg Village Inc 3701 Behrman Place New Orleans, LA 70114	Assisted living community & skilled nursing facility
2	Crescent City Physicians Inc 3600 Prytania St STE72 New Orleans, LA 70115	Physician Medical Practices
3		
4		
5		
6		
7		
8		
9		
10		

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#### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Part I, Line 3c	Part VI Line 1 for Part I line 3c Describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care. S>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>

Form and Line Reference	Explanation
Part I, Line 7	Touro is costing services using a Ratio of Cost to Charges (RCC) of Adjusted Total Expense as a ratio of Gross Patient Charges. We apply the ratio to Gross Charges of the population being measured in order to estimate cost. Adjusted Total Expense is Touro Hospital's Total Expense less non-patient revenue and removing Direct Community benefit cost disclosed on Sch H line 7j(c). Touro uses the Ratio of Adjusted Cost to Gross Patient Charges, using Worksheet 2 in the Schedule H instructions Part I, line 7b(d). See See See See See See See See See Se

Form and Line Reference	Explanation
Part III, Line 4	Part VI Line 1 for Part III, line 4 The text of the footnote to the organization's financial statements that describes bad debts expense. The note below additionally describes in brief the method used, in accordance with Gaap to estimate the Bad debt expense of the hospital for the fiscal year >>>>>>>>>>>Note 9 Concentrations of Credit Risk. "Touro maintains allowances for uncollectible accounts for estimated losses resulting from a payor's inability to make payments on accounts. Touro uses a balance sheet approach to value the allowance account based on historical write-offs and the aging of the accounts. Accounts are written off when collection efforts have been exhausted. Management continually monitors and adjusts its allowances associated with its receivables."

Form and Line Reference	Explanation
Part III, Line 8	Part VI Line 1 for Part III, line 8 Describe the costing methodology or source used to determine the amount reported on line 6 >>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>

Form and Line Reference	Explanation
rait III, Line 30	Part VI Line 1 for Part III, line 9b Does the organization's collection policy contain provisions on the collection practices to be followed for patients who are known to qualify for charity care or financial assistance?>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>

Form and Line Reference	Explanation
Part VI, Line 2	Part VI Line 2 Needs assessment Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B >>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>
	those with special knowledge and expertise of public health issues and the underserved community. The assessment process included >Community Health Assessment Planning. A series of conference calls were facilitated by the consultants and the project team consisting of leadership from Touro. Secondary Data. The health of a community is largely related to the characteristics of
	its residents. An individual's age, race, gender, education, and ethnicity often directly or indirectly impact health status and access to care. A comprehensive analysis was completed of health status and socio-economic environmental factors related to the health of residents in the defined project area from existing data sources such as state and county public health agencies, the Centers for Disease Control and Prevention, and other additional data sources. (Available upon request)
	>Interviews with Key Community Stakeholders Leaders from organizations that have special knowledge and/or expertise in public health were identified. Such persons were interviewed as part of the regional needs assessment planning process. A series of approximately 100 interviews were completed with key stakeholders in the Greater New Orleans metropolitan area during July through
	August 2012 >Focus Groups with Community Residents The CHNA oversight committee assured that community members, including under- represented residents, were included in the needs assessment planning process via two focus groups conducted in the Touro community in October 2012 through the regional process Focus group audiences were defined by the CHNA oversight
	committee utilizing secondary data to identify health needs and deficits in target populations. The focus group audiences included. Women of childbearing age and Senior population (Independent-living) >Identification of top regional community health needs. Top community health needs were identified by analyzing secondary data, key stakeholder interviews and focus group input. The
	analysis process identified the health needs revealed in each data source. Top needs identified in the assessment were supported by secondary data (where available) and strong consensus was provided by key community stakeholders and focus groups >An independent review of existing data and indepth interviews with stakeholdersrepresenting a cross-section of agencies and focus group input resulted in the identification of three key health needs in the Touro service area that are supported by
	secondary and/or primary data 1) Access to healthcare and medical services (i.e., primary, specialty preventive, and mental) 2) Access to community/support services to sustain a healthy and safe environment 3) Promotion of healthy lifestyles and behaviors (specific focus on chronic diseases) >The New Orleans community is very diverse, from the Ninth Ward to New Orleans East
	and the Garden District. The health risks associated with chronic diseases like diabetes and obesity are particularly high among our growing, medically underserved African-American, Hispanic and Vietnamese populations. Touro performs community outreach to these groups through churches, local community organizations and other grassroots efforts. Touro's goal is to help residents learn.
	how to access the care they need and to help them learn to manage their health conditions and live healthier lives

	Det VI Lee 2 Detected described of check the force of the control
art VI, Line 3	Part VI Line 3 Patient education of eligibility for assistancePrior to receipt of services, patients are provided the Hospital's "Patient Rights and Responsibilities," which clearly outline the Hospital's
	payment expectations Touro Infirmary operates an application center that screens patients for
	· · · · · · · · · · · · · · · · · · ·
	possible coverage with Medicaid and Disability programs. The application center also provides
	information regarding free program services within the metropolitan area Inhouse self pay patients
	are visited by a financial counselor to assist in screening for possible coverage, including financial
	assistance applications if the patient does not qualify for government sponsored or other third party
	programs The financial counselor works with the patient and determines his/her ability to pay and
	discusses the Hospital's Financial Assistance policy All emergency room patients are also screened
	for possible third party coverage and/or financial assistance All self pay patients who are not
	screened receive a notice that the Hospital, through its Medical Eligibility Assistance Program
	(M E A P ), assists patients at Touro Infirmary to determine if they qualify for financial assistance
	programs, which may also pay for hospital and physician services. This is a community service
	provided by the hospital at no charge to its patients. Registration staff, financial counselors and other
	hospital staff are provided ongoing training regarding the eligibility criteria and programs that are
	available through various local, state, and federal agencies to ensure that deserving patients are
	referred to appropriate third parties and/or provided financial assistance, depending on the patients'
	individual circumstances

Explanation

Form and Line Reference

Part VI, Line 4 Part VI Line 4 Community informationGeographic service area Touro community includes 20 code areas (70001, 70005, 70058, 70072, 70113, 70114, 70115, 70116, 70117, 70118, 70119, 70122, 70124, 70125, 70126, 70127, 70128, 70130, 70131, and 70043) in three parishes (Je fferson, Orleans and one zip code in St. Bernard) that represent a large majority	
(80%) of the inpatient disease amongs to definition of derivice area The total population to the following properties of the company of the c	117,70118, 0043) in three rige majority tal population of ross the pari shes hes ser ved by by T ouro), and uro) Source riginal acute of traumatic brain riginal Shreveport, s 2014 07), Black/Non- 1,913), All Other rights/Non-Hispanic All Other = 0 6% spanic = 22 3%  Thispanic = 1 7% 2 % (192,029) of rights on rights Median househ Louisiana = rish = \$41,35 3, (2013 dollar s), thus Census Quic rights on the state 27 3%, J efferson Child Poverty 1%, S t Bernard t of A griculture, or the percent of ht, 48th among 13, America's sured A dults 3% Source ured Children nines = 1 8% rights among to the content of ht, 48th among to the percent of ht, 48th among t

Form and Line Reference	Explanation				
Part VI, Line 4	nics at 28 9 percent (source America's Health Rankings by the United Health Foundation ht tp //www americashealthrankings org/LA/2012)Prevalence of obesity. Orleans = 32%, Jefferson = 34%, St Bernard = 36%, Plaquemines = 34% Diabetes also varies by race and ethnicity in the state, 12 9 percent of non-Hispanic blacks have diabetes compared to 9 2 percent of non-Hispanic whites and 8 1 percent of Hispanics. Louisiana has the second highest diabetes mor tality rate in the nation and diabetes is the fifth leading cause for deaths among Louisia na residents (source. Louisiana Department of Health and Hospitals Diabetes Prevention and Control program http://new.dhh.louisiana.gov/assets/oph/pcrh/diabetes/2012_Louisiana_Diabetes_Factsheet.pdf) Louisiana ranks 46th for cardiovascular deaths (source America's Health Rankings by the United Way Health Foundation http://www.americashealthrankings.org/LA). Reducing deaths from circulatory-system diseases is another community need. Touro is work ing with New Orleans EMS to deliver critical cardiac care and stroke services to these pat lents. Cancer rates. Louisiana ranks 48th in cancer deaths and has consistently had one of the highest cancer incidence rate and highest cancer mortality rate in the country. (source America's Health Rankings by the United Way Health Foundation http://www.americashealthrankings.org/LA). To address this need, Touro has created a comprehensive cancer care program-including a supportive cancer care program providing free support groups and a nurse na vigator to help cancer patients and their loved ones in the community free of charge. Touro Rehabilitation Center has added the STAR (Survivorship Training and Rehab) Program, for the rehabilitation of both inpatient and outpatient cancer patients. Patients who are unable to afford the supplies (e.g. lymphedema garment) or therapy session co-pays are assessed and their needs are addressed so that they will not be denied treatment Infant mortality. The state of Louisiana currently ranks 48th among state				

Form and Line Reference	Explanation
Part VI, Line 5	In furtherance of its charitable purpose and mission, Touro provides a wide variety of ben efits to the community which it serves Benefits include social service programs, health is creenings, inhome caregiver services, support counseling for patients and families, pasto ral care, criss intervention, the donation of space for use by community groups, health a nd wellness programs, classes about specific medical conditions and telephone information services in 2014, Touro offered or participated in 198 community outreach events, which we re attended by 4,644 attendees Outreach events cover a wide vanety of health topics that address the health information needs of the community Touro serves, including nutrition, diabetes management, caner, childbirth, women's health, healthy aging, heart health, pros tate health, and more Touro's community outreach program offers a wide range of events, in cluding Touro-led classes, seminars, support groups and health screenings Touro physicians, purses and other allied health professionals provide informative seminars and offer fre e screenings on a variety of topics. These events are typically hosted on the hospital's c ampus and are coordinated by Touro staff The Touro Rehabilitation Center staff from a variety of disciplines, including occupation therapists, physical therapists, speech therapists and a rehabilitation educator, recreation therapist and office personnel participated in free community events including home and driver safety for older adults, cognitive health, Sudden Impact Training for local high school students, brain injury specially training and the BISCIS (Brain Injury/Spinal Cord Injury) program, which provides recreation (baseba Il league/bowling league) for that population Non-profit events. Touro regularly partners with local non-profit organizations at community health events and screenings. These events are hosted at locations throughout the community. Touro provides free screenings, health information and clinical staff to administer the screenings a

Form and Line Reference	Explanation			
art VI, Line 5	ng a healthy lifestyle Healthy Lifestyles Touro dietitians offer a free monthly healthy lifestyles class open to Touro patients and community members. The class is designed to te ach participants the benefits of a heart healthy diet, including how to make better choice is when cooking and dining out, recipe modifications, label reading, and more. Topics for healthy lifestyles classes and grocery store tours vary by month to cover a wide range of dietary topics. Supportive Cancer Care Program Touro's Supportive Cancer Care Center offers a number of free programs and services that are designed to meet the supportive care needs of individuals with cancer throughout the Greater New Orleans community. Some of the sup portive care offered to Touro patients and others within the New Orleans community include. Girl Talk: A gynecologic cancer support group for women who have been diagnosed with one of the gynecologic cancers. Whether a person is newly diagnosed, actively being treated or has completed treatment, this group can help. The meetings promote education and discuss ion about relevant topics. Support for Women with Cancer. As the name implies, this support group is open to any woman-regardless of cancer diagnosis—who is interested in receiving and giving support to other women with cancer. The group meetings are designed to be infor mative and promote the sharing of thoughts and feelings. Look Good, Feel Better Workshop. An American Cancer Society program that teaches beauty techniques to women who are in active treatment. To help them combat the appearance-related side effects of cancer treatment. There skin care products are supplied by well-known cosmetic manufacturers. Information a bout wigs and other appearance issues are discussed Supportive Care During Chemotherapy. A s. the name implies, this program is be given the promote of the promote discussed supportive care treatment. The program of the promote of the promote of the program of the promote of the promote of the program of the promote of the progr			

Form and Line Reference	Explanation
art VI, Line 6	Part VI Line 6 the respective roles of the organization and its affiliates in promoting the health of the communities served Touro Infirmary has the following wholly owned subsidiaries - Crescent City Physicians, Inc operates physician medical practices Touro Infirmary is the sole member of the following not-for-profit entities - Touro Infirmary Foundation performs the fund-raising function for the hospital - Woldenberg Village, Inc operates a 120-bed nursing home, a 60-unit assisted living facility, and a 60-unit independent living facility Touro Infirmary and Woldenberg Village own a 665% interest in TIDV, LLC, which is a real estate joint venture. Touro Infirmary leases a building from TIDV, LLC in which it operates an off-campus diagnostic imaging center Touro Infirmary is a subsidiary of Louisiana Children's Medical Center, which is also the parent organization for Children's Hospital and sole member of University Medical Center Management Corporation Louisiana Children's Medical Center ("Children's Medical System providing a complete continuoum of care from birth to geriatrics. Children's provides comprehensive pediatric healthcare that meets the special needs of children through excellence and continuous improvement of patient care, education, research, and research Touro, founded in 1852, serves the Greater New Orleans community as a premier, diverse, multi-specialty hospital, caring for the sick regardless of race, color, creed, religious affiliation, or ability to pay In tax year

Software ID: Software Version:

**EIN:** 72-0423659

Name: TOURO INFIRMARY

#### Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1<sub>J</sub>, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
Touro Infirmary	Part V, Section B, Line 5 Touro managed a comprehensive regional community health needs assessment resulting in the identification of top community health needs. The assessment process included input from persons who represent the broad interests of the communities served by the hospital facilities, including those with special knowledge and expertise of public health issues and the underserved community. The assessment process included Community Health Assessment Planning A series of conference calls were facilitated by the consultants and the project team consisting of leadership from Touro. Secondary Data. The health of a community is largely related to the characteristics of its residents. An individual's age, race, gender, education, and ethnicity often directly or indirectly impact health status and access to care. A comprehensive analysis was completed of health status and socio-economic environmental factors related to the health of residents in the defined project area from existing data sources such as state and county public health agencies, the Centers for Disease Control and Prevention, and other additional data sources. (Available upon request) Interviews with Key Community Stakeholders. Leaders from organizations that have special knowledge and/or expertise in public health were identified. Such persons were interviewed as part of the regional needs assessment planning process. A series of approximately 100 interviews were completed with key stakeholders in the Greater New Orleans metropolitan area during. July through August 2012. Focus Groups with Community Residents. The CHNA oversight committee attributing secondary data to identify health needs and deficits in target populations. The focus group audiences via two focus groups conducted in the Touro community in October. 2012 through the regional process. Focus group audiences were defined by the CHNA oversight committee utilizing secondary data to identify health needs and deficits in target populations. The focus group audiences included. W
	other grassroots efforts Touro's goal is to help residents learn how to access the care they need and to help them learn to manage their health conditions and live healthier lives

Center

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

Explanation

Part V, Section B, Line 6a In 2012, Touro joined with eleven members of the Metropolitan Hospital Council of New Orleans (MHCNO) nonprofit, regional membership and service organization representing hospitals and healthcare organizations in the Greater New Orleans Metropolitan Area to initiate the process of conducting a comprehensive regional Community Health Needs Assessment (CHNA) Specifically, the collaborative effort played an important role with obtaining input through conducting over 100 key stakeholder calls in the Greater New Orleans region and facilitating 14 focus groups with over 200 residents. The collaborative study laid the foundation for individual hospital CHNA's for each of the following collaborating hospitals including Touro Infirmary - Children's Hospital of New Orleans - East Jefferson General Hospital - Ochsner Health System. Ochsner Medical

Center, Ochsner Medical Cenber-Westbank, Ochsner Medical Center - Kenner, Ochsner Baptist Medical Center, Ochsner Medical Center Northshore-Slidell Memorial Hospital-West Jefferson Medical

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Part V. Section B. Line 11 Although Touro Infirmary recognizes the importance of all issues identified Touro Infirmary by the community, such as healthcare coverage, economic challenges, and lack of support from the education system. Touro will not directly design strategies for these issues in the implementation plan as these issues are outside of the scope of Touro's ability to address Healthcare Coverage - The concern about affordable healthcare coverage is being addressed on a national and state level (i.e. the Affordable Care Act) Touro Infirmary has programs available to facilitate financial counseling. enrollment into Medicaid, application to community (charity) care funds and payment plans Regional external resources include - Advocacy Center- Children's - Kids First Louisiana (various locations) Louisiana Medicaid (various locations)Economic Challenges - As the community health needs assessment revealed, economic challenges are prevalent in our community. The average CNI score for Touro's services area is 4 2 (on a scale from 1 0 being best and 5 0 being worst) which is well above average, indicating the severity of socio-economic barriers. Stakeholders mentioned perceived problems such as homicide, homelessness and affordable housing. While these are important issues. there are external community resources available already addressing these issues - Advocacy Center- Baptist Community Ministries- Beacon of Hope Resource Center- Excelth Family Health Center - Gentilly- Hope House- L & D Family Support Services, Inc - The Extra Mile, Southeast Louisiana, Inc. - East Bank office and outlet/West Bank office- Volunteers of America- Neighborhoods Partnership NetworkLack of Support from the Education System - Participants in the CHNA stated that education system related issues, such as school safety, bullying and prescription medication for school age children are issues in the community. As an adult acute care hospital, Touro is not able to address these concerns which are outside of the organization's mission, but there are community organizations and resources that are focusing on these issues - ARC of Greater New Orleans - Boy Scouts of America Southeast Louisiana Council- Boys & Girls Club of Southeast Louisiana- Hope House-YMCA - West Bank at Federal City- Agenda for Children- Cohen School Based Health Center-Daughters of Charity - CarrolltonMental Health - Access to mental health care services was also a concern of the community health needs assessment Touro addresses this need in a very limited way due to the fact that the hospital does not offer mental health care services. However, there are several organizations in the New Orleans community that are addressing the need of mental health - ARC of Greater New Orleans (various locations)- Beacon Behavioral Health Hospital - New Orleans, Inc -Beacon of Hope Resource Center, Catholic Charities - Metairie- Chartres-Pontchatrain Mental Health Clinic- Chartres-Pontchatrain Mental Health Clinic - Hispanic Clinic- Children's - Rapid Treatment Program- Cohen School based Health Center- Common Ground Healthy Clinic - Algiers- Daughters of Charity (various locations)- Desire/Florida Counseling Clinic- East After Hours Urgent Care Center-Excelth Family Health Center (various locations)- Greater New Orleans Resource Center on Developmental Disabilities- HIV outpatient program/HOP- Jefferson Community Health Centers (various locations)- LSU Healthcare network behavioral science center- LSU-HCSD School Based Health Center (various locations)- Maxima Group Behavioral Services- Mercy Family Center (various locations)- Metropolitan Human Services District - Algiers-Fischer Behavioral Health Center (various locations)- NO/AIDS Task Force- NOAH Community Services - Access Unit (various locations)-Odvssev House - Medical Clinic- Positive Living Treatment Center- Seaside Behavioral Center, LLC-St Bernard Mental Health Clinic- St Charles Community Health Center at St Bernard- St Thomas Community Health Center- St Thomas Community Health Center - Pediatrics- St Thomas Community Health Center at Mahalia Jackson- Tulane Community Health Center- Tulane Drop In Center- Uptown Mental Health Center

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1 <sub>1</sub> , 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.				
Form and Line Reference	Form and Line Reference Explanation			
i outo Illitillaty	Part V, Section B, Line 16: Information about how to apply for financial assistance is available on the website			

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.			
Form and Line Reference	Explanation		
Touro Infirmary	Part V, Section B, Line 22d The hospital has a self pay discounting policy that provides patients whom have no insurance coverage to have the charges on their bills reduced by 75% which represents rates collected from some of our lower tiered managed care contracted partners. The hospital then provides an additional financial assistance discount for uninsured patients found to qualify based on the hospital's financial assistance policy.		

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DLN: 93493320121655

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization TOURO INFIRMARY

**Employer identification number** 

72-0423659

Pa	rt I Questions Regarding Compensation		·			
					Yes	No
1a	Check the appropriate box(es) if the organization provide 990, Part VII, Section A, line 1a Complete Part III to					
	First-class or charter travel	$\Gamma$	Housing allowance or residence for personal use			
	Travel for companions	$\sqcap$	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	굣	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organ reimbursement or provision of all of the expenses descr			1b	Yes	
2	Did the organization require substantiation prior to reim directors, trustees, officers, including the CEO/Executiv			2	Yes	
					165	
3	Indicate which, if any, of the following the filing organiza organization's CEO/Executive Director Check all that a used by a related organization to establish compensation	ppl	y Do not check any boxes for methods			
	Compensation committee		Written employment contract			
	·	굣	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part or a related organization	VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control pay	men	nt?	4a		No
b	Participate in, or receive payment from, a supplemental	non	qualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-based	d co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide	le th	ne applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organization	s mı	ust complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line compensation contingent on the revenues of					
а	The organization?			5a		No
	Any related organization?			5b		No
_	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, line compensation contingent on the net earnings of	e 1 a	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, line payments not described in lines 5 and 6? If "Yes," desc			7		No
8	Were any amounts reported in Form 990, Part VII, paid	ora	accured pursuant to a contract that was			
	subject to the initial contract exception described in Re					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the rel section 53 4958-6(c)?	outt	able presumption procedure described in Regulations	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in		
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
Part I, Line 1a	One employee was reimbursed for accounting/tax consulting fees with taxes withheld
Part I, Line 3	Base compensation, incentive compensation and all other reportable and non-reportable compensation for Touro's President/CEO is reviewed annually by the Executive Committee of the Board of Trustees of Louisiana Children's Medical Center which is Touro's parent. The Executive Committee is a 10 voting-member subset of the Board of Trustees. Decisions made by the Executive committee are documented and reported in summary to the full Board of Trustees. In addition to board review, third-party consultants periodically review compensation and incentive amounts to ensure market reasonableness and competitiveness. Third-party prepared compensation and incentive review is presented to the Executive Committee.
Part I, Line 4b	Part I, Line 4B Supplemental Nonqualified Retirement Plan Mr Gary M Stein - \$331,028 was the 2014 distribution from the Trust In 1997 Crescent City Physician, Inc (CCPI) created a Trust under the Gary M Stein Deferred Compensation Agreement. The Trust is a grantor trust under the Internal Revenue Code. CCPI, as grantor is deemed to own all items of Income and deduction on the Trust. Income from the Trust is to be reported by CCPI. The assets of the Trust are subject to any claims of CCPI creditors. CCPI receives monthly accountings of all Trust assets. The Deferred Compensation Agreement is a non-qualified deferred compensation plan under which Mr. Stein was allowed to defer a portion of his salary to be paid in the future. The Trust was funded by bonuses paid to Mr. Stein. Retirement benefits commenced on June 1, 2007 over a period of ten years (1/10 each year) based on the value of the fund as determined by Allegheny Investments. The payments are authorized by the Trustee and are disbursed by the Allegheny Financial Group. Crescent City Physician Inc.'s (CCPI's) Supplemental Executive Retirement Plan (SERP) has a balance of \$111,128 on behalf of Mr. Francis Dale Mertens as of December 31, 2014. Effective April 1, 2008. CCPI adopted the SERP plan on Mr. Francis Dale Mertens behalf. The SERP is not maintained soley for the purpose of providing benefits in excess of the limits in Code Section 415 and the Plan is intended to be covered by ERISA. The plan is intended to constitute an unfunded plan that is maintained by CCPI primarily for the purpose of providing deferred compensation for Mr. Francis Dale Mertens within the meaning of ERISA section 201(2) Mr. Francis Dale Mertens is an active employee. Therefore, benefits have not commenced. Benefits will commence when one of the following occurs, death, disability, change of control, or termination of employment.

Schedule J (Form 990) 2014

Software ID: Software Version:

**EIN:** 72-0423659

Name: TOURO INFIRMARY

### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	(i) Base Compensation		f W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	SC compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990	
1 GREG FEIRN, SYSTEM PRESIDENT/CEO	(I) (II)	0 640,961	0 265,757	0 53,990	0 21,750	0 25,834	0 1,008,292	0	
1 JACK JACOBS, Board Member	(ı) (ıı)	0 183,316	0 20,872	0 1,276	0 7,828	0 8,330	0 221,622	0	
2 ELLEN ZAKRIS MD, Board Member	(I) (II)	0 530,836	0	0 1,650	0 8,472	0 8,979	0 894,454	0	
3 JAMES MONTGOMERY, PRESIDENT	(I) (II)	722,098 0	637,583 0		13,887	195,050		450,000 0	
4 SUSAN PITOSCIA, VP - CNO & COO	(I) (II)	344,536 0	99,768 0	9,174 0	17,480 0	6,570 0	477,528 0	0	
<b>5</b> PENNY MENGE, VP Patient Care Services	(I) (II)	250,817 0	73,969 0	7,377 0	13,438 0	8,490 0	354,091 0	0	
<b>6</b> SUZANNE HAGGARD, Chief Financial Officer	(I) (II)	384,245 0	90,029	4,433 0	22,045 0	9,070 0	509,822 0	0	
7 LAWRENCE BALYEAT, Senior VP - CCPI	(I) (II)	236,239 0	54,477 0	2,518 0	17,046 0	17,097 0	327,377 0	0	
<b>8</b> LISA GORE, Chief Clincal Excellence Officer	(I) (II)	162,748 0	75,000 0	2,911	0	3,963	244,622	0	
<b>9</b> CINDY POLT, Chief Financial Officer	(ı) (ıı)	122,795 55,306		1,243	6,270 0	1,354 0	131,662 55,306	0	
10 SCOTT C LANDRY, VP Facilities	(I) (II)	204,424 0	45,656 0	2,048	12,465 0	11,920		0	
11 CHAD COURREGE, VP Human Resources	(I) (II)	236,239 0	54,477 0	2,518 0	17,046 0	17,097 0	327,377 0	0	
12 FRANCIS D MERTENS, VP Business Development	(I) (II)	200,013	49,156 0	6,551 0	20,127	7,734 0	283,581	0	
13 JEANETTE RAY, VP Rehab Services	(ı) (ıı)	203,944 0	50,738 0	4,098 0	13,847 0	13,287	285,914 0	0	
14 LAWRENCE METEVIER, Physicist/Dosimetrist	(I) (II)	183,970 0	0	1,958 0	18,902 0	5,084 0	209,914 0	0	
15 LEE HANKINS, Pharmacy Director	(I) (II)	166,831 0	0	5,363 0	8,234 0	2,500 0	182,928 0	0	
<b>16</b> LISA LINVILLE, Corporate Compliance Officer	(I) (II)	179,275 0	0	2,346 0	1,639 0	0	183,260 0	0	
17 DAN TOBIN, Controller	(I) (II)	160,383	10,000	3,420	12,672	8,497 0	194,972	0	
<b>18</b> GARY STEIN, CEO/President-Former Officer	(I) (II)	0	158,969 1,061,914		19,395	7,329 0	188,885 1,061,914	0	

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DLN: 93493320121655

OMB No 1545-0047

2014

Open to Public
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### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
TOURO INFIRMARY

Employer identification number
72-0423659

### 990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section A, line 6	Louisiana Children's Medical Center (LCMC) acts as a System Parent and it is the sole member of Touro Infirmary
Form 990, Part VI, Section A, line 7a	Louisiana Children's Medical Center (LCMC) has the sole authority to appoint the board of Touro Infirmary
Form 990, Part VI, Section A, line 7b	Louisiana Children's Medical Center (LCMC) reserved the power to approve the decisions of the board
Form 990, Part VI, Section B, line 11	A draft of the Organization's Form 990 was presented to all members of the LCMC board for review via email link to a secure dropbox. The Form 990 was prepared by Touro's accounting department and reviewed by Touro's CFO.
Form 990, Part VI, Section B, line 12c	At the time of hire, each employee reviews the conflict of interest form, has an opportunity to ask questions about the policy, and signs a document stating that they have reviewed and understand the policy. This is a part of the employees' permanent record, and applies to all employees. Senior management (directors, vice presidents, CEO) and members of the board of directors are required to review and sign a conflict of interest form on an annual I basis.
Form 990, Part VI, Section B, line 15	The corporation relies on comparable data from unrelated entities to determine the amount of compensation for its executives, and documentation is maintained regarding the determin ation of these amounts. The final decision regarding the amount of compensation is subject to the approval of the LCMC Executive Committee.
Form 990, Part VI, Section C, line 19	All governing documents, the conflict of interest policy, and financial statements are made available to the public upon request
Form 990, Part XI, line 9	K-1 Income from TIJV LLC & Crescent City Research Consortium LLC -107,717 Losses from Sub sidiary Organization -8,597,161 Change in Restricted Net Assets 139,424 Direct Net Asset Adjustment of Pension Liabilities -4,411,973 Remove allocated rent of subsidiary 1,264,2 78
FORM 990, PART XII, LINE 2C	LCMC's finance committee assumes responsibility for the oversight of the its subsidiaries' (including Touro) financial statements and selection of an independent auditor. This has not changed from the previous year.

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SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

2021 Perdido St

25-1925187

New Orleans, LA 70112

**Related Organizations and Unrelated Partnerships** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493320121655

2014

Open to Public Inspection

Name of the organization
TOURO INFIRMARY

Employer identification number

72-0423659

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.									
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity				

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Name, address, and EIN of related organization Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) Primary activity or foreign country) (if section 501(c)(3)) entity (13) controlled entity? Yes (1) Touro Infirmary Foundation LA 501(c)(3) 509(a)(3) Yes healthcare support 1401 Foucher Street new orleans. LA 70115 72-1169939 (2) Woldenberg Village LA 501(c)(3) 509(a)(2) Yes healthcare delivery 3701 Behrman place new orleans, LA 70114 72-0540671 (3) LOUISIANA CHILDREN'S MEDICAL CENTER (LCMC) LA 501(c)(3) 509(a)(3) healthcare delivery No 200 Henry Clav Ave new orleans, LA 70118 94-3480131 (4) Children's Hospital LA 501(c)(3) 170(B)(1)(A)(III) No healthcare delivery 200 Henry Clav Ave New orleans, LA 70118 72-0467503 (5) University Medical Center Management Corporation healthcare delivery LA 501(c)(3) 170(B)(1)(A)(III) No

72-0866121

**Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

	'		. 3	•									
(a) Name, address, and EIN of related organization	(b) Primary activity Legal domici (state of foreign country)		· ·	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	<b>(g)</b> Share of end- of-year assets	(h Disprop allocat	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentage ownership	
				314)			Yes	No		Yes	No		
(1) 1 TDV  1401 Foucher St New Orleans, LA 70115 26-1378361	Imaging Center Rental	LA	Touro Infirmary	Related	238,572	2,336,693		No			No	66 500 %	
(2) 2 Crescent City Research Consortium LLC  1111 Medical Center Blvd Ste N701 Marrero, LA 70072 38-3880814	Scientific Research	LA	Non Profit Hospital Consortium	Related	42,696	21,675		No			No	33 330 %	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)  Name, address, and EIN of related organization	(b) (c) Primary activity Legal Dire domicile (state or foreign country)		(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	(b)(i contro	(i) Ion 512 )(13) trolled htity?	
		1						Yes	No	
(1) Crescent City Physicians Inc 3600 Prytania Street Suite 72 New Orleans, LA 70115 72-1269878	Healthcare	LA	Touro Infirmary	С	-8,597,161	5,766,109	100 000 %		No	
(2) Buckman Medical Office Building Condominium Association  1401 Foucher Street New Orleans, LA 70115 72-1226687	Healthcare	LA	Touro Infirmary	С		72,916	92 000 %		No	
(3) Prytania Medical Complex Owners Association 650 Poydras Street Suite 1200 New Orleans, LA 70130	Healthcare	LA	Touro Infirmary	С		235,562	80 000 %		No	

<u>Jenedul</u>	e K (1 01111 990) 2014					raç	je <b>J</b>
Part	Transactions With Related Organizations Complete if the organization answer	ered "Yes" on Form	n 990, Part IV, lın	e 34, 35b, or 36.			
No	ote. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				1	Yes	No
<b>1</b> Durii	ng the tax year, did the orgranization engage in any of the following transactions with one or more re	ated organizations li	sted in Parts II-IV?				
a R	eceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1	.a		No
<b>b</b> G	ıft, grant, or capıtal contribution to related organization(s)			Ī	.b `	Yes	
<b>c</b> G	ıft, grant, or capıtal contribution from related organization(s)			1	.с `	Yes	
<b>d</b> Lo	pans or loan guarantees to or for related organization(s)			1	.d `	Yes	
<b>e</b> Lo	oans or loan guarantees by related organization(s)			1	.e '	Yes	
<b>f</b> D	ıvıdends from related organization(s)			1	.f		No
g S	ale of assets to related organization(s)			1	.g		No
<b>h</b> P	urchase of assets from related organization(s)			1	.h		No
i Ex	change of assets with related organization(s)			1	Li		No
j Le	ease of facilities, equipment, or other assets to related organization(s)			1	ij		No
<b>k</b> Le	ease of facilities, equipment, or other assets from related organization(s)			1	.k		No
	erformance of services or membership or fundraising solicitations for related organization(s)			1	ıı		No
	erformance of services or membership or fundraising solicitations by related organization(s)			1	m '	Yes	
	aring of facilities, equipment, mailing lists, or other assets with related organization(s)			1	Ln		No
	haring of paid employees with related organization(s)			1	.0		No
	ambura amont hald to related arganization (a) for average			4	р.		No
-	eimbursement paid to related organization(s) for expenses			<u> </u>	q q		No
q R	eımbursement paıd by related organızatıon(s) for expenses			-	+		
<b>r</b> 0	ther transfer of cash or property to related organization(s)			1	lr '	Yes	
<b>s</b> 0	ther transfer of cash or property from related organization(s)			1	.s `	Yes	
<b>2</b> If	the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	vered relationships	and transaction thresholds			
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	(d) Method of determining amour	nt ınv	olved	
See Addıt	ional Data Table						

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	(e) all partners section 01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No		Yes	No	
								,	$\Box$	1			

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

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### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 72-0423659

Name: TOURO INFIRMARY

### Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	( <b>b)</b> Transaction type(a-s)	<b>(c)</b> A mount Involved	(d) Method of determining amount involved
TOURO INFIRMARY FOUNDATION	С	1,061,772	
TOURO INFIRMARY FOUNDATION	R	1,162,064	
Woldenberg Village	S	1,682,627	
Crescent City Physicians Inc	D	8,148,480	
Crescent City Physicians Inc	А	1,264,278	
TIJV LLC	А	73,115	
TIJV LLC	А	64,576	