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DLN: 93493316020115

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public ► Information about Form 990 and its instructions is at <a href="https://www.IRS.gov/form990">www.IRS.gov/form990</a>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2014 ca	lendar year, or tax year beginning	01-01-2014 , and ending 12-31-2	014			
		applicable	C Name of organization MEMORIAL HOSPITAL - WEST VOLUSI	IA INC		D Em	ployer id	entification number
		hange				59	-325680	)3
	me cha tial retu		Doing business as FLORIDA HOSPITAL DELAND					
Fin		4111		all is not delivered to street address) Room	ı/suite	E Tele	phone nur	mber
┌ ret	urn/ter	rmınated	701 WEST PLYMOUTH AVENUE			(38	6)943-	4522
_		return	City or town, state or province, count DELAND, FL 32720	try, and ZIP or foreign postal code		<b>G</b> Gro	ss receipts	\$ 134,218,958
J Ap	olicatio	n pending						<del>+ 10 1/210/200</del>
			F Name and address of prine TIM COOK	cıpal officer	H(a	Is this a gro subordinate		n for ┌─Yes <mark>/</mark> ─No
			701 WEST PLYMOUTH AVE	NUE		Suborumate	J	
			DELAND, TE 32720		H(b	Are all subo included?	rdınates	Γ Y es Γ No
I Ta	x-exer	npt status	5	nsert no )			ich a list	(see instructions)
J W	ebsit	e: <b>►</b> W\	WW FHDELAND ORG		H(c	g Group exer	nption nu	ımber ►
<b>K</b> For	n of or	rganızatıoı	n 🔽 Corporation 🦳 Trust 🦳 Association	Other ►		Year of formation	1994 <b>I</b>	¶ State of legal domicile FL
	rt I		nmary					
	1	Briefly	describe the organization's mission	n or most significant activities				
		THE PR	OVISION OF MEDICAL CARE T	O THE COMMUNITY SERVED THI	ROUGH 1	THE OPERATI	ONOFA	156 BED HOSPITAL
3								
€								
E e	,	Check t	his hoy 🛏 if the organization dis	continued its operations or dispose	ed of mor	e than 25% of	ıts net a	ssets
Governance		CHECK	ins box F   If the organization als	continued its operations of disposi	24 01 11101	C than 25 % of	its net u	33003
	3	Number	of voting members of the governi	ng body (Part VI, line 1a)			3	18
Activities &	I			f the governing body (Part VI, line			4	7
ጀ				alendar year 2014 (Part V, line 2a			5	1,119
å •				ecessary)			6	47
-	I			ort VIII, column (C), line 12 om Form 990-T, line 34			7a 7b	135,359
	۳	- NCC UIII	ciated basiness taxable meome in	om 1 om 2 50 1, me 3 1	<del></del>	Prior Year	<del>  /6</del>	Current Year
	8	Contr	ributions and grants (Part VIII, lin	ne 1h)	. –	1 Hor 1 cur	3,100	4,650
횰	9		-	ne 2g)		120,70		133,022,943
Rayenue	10			(A), lines 3, 4, and 7d)		1,10	7,386	661,252
Ė	11			lines 5, 6d, 8c, 9c, 10c, and 11e)	1,31	8,461	527,080	
	12		revenue—add lines 8 through 11	123,13	8.698	134,215,925		
	13			IX, column (A), lines 1-3)	.		9,369	116,639
	14	Benet	fits paid to or for members (Part I)	X, column (A), line 4)			0	0
	15			e benefits (Part IX, column (A), line	s	56,44	1,809	61,802,120
Expenses	16a	5-10	,	column (A ), line 11e)			0	0
<u>₹</u>			undraising expenses (Part IX, column (D)		' <del> </del>			0
五	Ь			· · ·	-  _			
	17 18			ines 11a-11d, 11f-24e) it equal Part IX, column (A), line 25		58,34 114,81	5,831	58,704,109 120,622,868
	19			18 from line 12	· —		1,689	13,593,057
<u>~</u>	<del></del>		p oaseidet iiite 1			eginning of Cu		End of Year
Not Assets or Fund Balances						Year		
Ass Bal	20					129,58		143,118,309
# DE	21				<b>⊢</b>		8,321	47,033,576
	22 1111	_	nature Block	ine 21 from line 20	•	83,05	1,065	96,084,733
Unde my k	r pen nowle	alties of dge and	perjury, I declare that I have exa	mined this return, including accom plete Declaration of preparer (othe				
۵.		*** Sign	*** nature of officer			2015-11-1 Date	.2	
Sigr Her		'				Date		
	-		N C ADDISCOTT ASSISTANT SECRETARY e or print name and title					
		<u> </u>	Print/Type preparer's name	Preparer's signature	Date	Check   ıf	PTIN	
Paid	b	-	Firm's name	1		self-employ Firm's EIN	ed	
Pre	pare	er						
Use	On	ıly	Firm's address 🟲			Phone no		

Form	990 (2014)					Page 2
Par		<b>nt of Program Servi</b> :hedule O contains a resp			II	
ESTA	ENTIST HEALTH S ABLISHED BY THE		TIST CHURCH	H TO BRING A MINIST	OF ITS SUBSIDIARY ORGANI RY OF HEALING AND HEALTI OF CHRIST	
2	the prior Form 990	on undertake any significa 0 or 990-EZ?				┌ Yes ┌ No
	If "Yes," describe	these new services on Sc	hedule O			
3	services?	on cease conducting, or m			nducts, any program	┌ Yes ┌ No
4	Describe the orga expenses Section		e accomplishn ) organization:	s are required to report	ee largest program services, as the amount of grants and alloca	
4a		) (Expenses \$ 6-BED ACUTE CARE HOSPITAL L 98,187 OUTPATIENT VISITS		including grants of \$	116,639 ) (Revenue \$ ENT YEAR THERE WERE 8,550 PATIENT	133,414,664 ) ADMISSIONS, 35,752
4b	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
	0.46		JI. O. \			
4d	(Expenses \$	ervices (Describe in Sche incli	dule O ) uding grants o	f \$	) (Revenue \$	)
4e	Total program se	rvice expenses 🕨	112,514,890			

Part IV	Checkli	st of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{*}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than $$15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{7}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)							
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes					
22	IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III							
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes					
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No				
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b						
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c						
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d						
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No				
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No				
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No				
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No				
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)							
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			1				
	IV	28a		No				
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes					
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No				
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo				
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No				
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No				
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No				
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No				
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes					
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes					
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes					
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No				
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No				
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		Yes					

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
_			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 103  Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
C	gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
<del>4</del> a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
п	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
r	The which the organization is incensed to issue qualified fleath plans			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	 	Νo
	If "Yes" has it filed a Form 720 to report these payments? If "No" provide an explanation in Schedule O	14a 14b		1110

Section A. Governing Body and Management

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	O contains a response or note to any line in this Part VI	. ~
---------------------	---	-----

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	ĺ
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	ı
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	je Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
h	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		ļ
			Yes	
11a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing		Yes	
11a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes	
11a b 12a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b	Yes Yes	
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b	Yes Yes Yes	
11a b 12a b c	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	11a 12a 12b 12c 13	Yes Yes Yes	
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13	Yes Yes Yes	No
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	11a 12a 12b 12c 13	Yes Yes Yes	No No
11a b 12a b c	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14	Yes Yes Yes	
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization	11a 12a 12b 12c 13 14	Yes Yes Yes	
11a b 12a b c 13 14 15 a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	11a 12a 12b 12c 13 14 15a	Yes Yes Yes	No
11a b 12a b c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes	No
11a b 12a b c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes	No

Own website Another's website Vupon request Other (explain in Schedule O)

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►NIGEL HINDS

Form 990 (2014)	
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# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

any hours for related organizations (W- organizations (W- organizations (W- organization (W- 2/1099-MISC) organization related	(A) Name and Title	for related organizations below		•	` `	organization and
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Form 990 (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					1	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1,407,429
_

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►26

			Yes	No				
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee							
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes					
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such							
	ındıvıdual	4	Yes					
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for							
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		No				

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation						
MORRISON MANAGEMENT SPECIALISTS PO BOX 102289 ATLANTA, GA 30368	CAFETERIA MANAGEMENT	2,959,101						
HOSPITAL MEDICINE ASSOCIATES LLC PO BOX 634850 CINCINNATI, OH 45263	PHYSICIAN CONSULTING	2,862,938						
CENTRAL FLORIDA MEDICAL IMAGING PA 1035 MEDICAL CTR DR 151 ORANGE CITY, FL 32763	RADIOLOGY INTERPRETIVE SERVICES	2,478,740						
MEDS HOLDINGS LLC 100 TREEMONTE DR ORANGE CITY, FL 32763	MEDICAID QUALIFYING	1,149,312						
ROCHE DIAGNOSTICS CORPORATION 701 W PLYMOUTH AVE DELAND, FL 32720	LAB SERVICES	811,422						
2 Total number of independent contractors (including but not limited to those listed above) who received more than								

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \( \mathbb{\circ} 43

Form 99		-						Page <b>9</b>
Part V	/##1	Statement o Check if Schedi	of Revenue ule O contains a respon	se or note to any lir	ne in this Part VIII			
				,	<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
2 2	1a	Federated cam	paigns 1a					
Grants mounts	b	Membership du	ies 1b					
ΘĒ	С	Fundraising eve	ents <b>1c</b>					
Giffs, iilar A	d	Related organiz	zations 1d					
m.	е	Government grant	rs (contributions) <b>1e</b>	4,650				
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contributions and all other contributions are similar amounts no	ons, gifts, grants, and <b>1f</b> ot included above					
d it	g	Noncash contribution 1a-1f \$	ons included in lines					
Son	h	Total. Add lines	s 1 a - 1 f	🕌	4,650			
				Business Code				
anne	2a	NET PATIENT REVE	ENUE	900099	131,417,980	131,417,980		
Program Service Revenue	b	CAFETERIA REVEN	IUE	722210	661,518	661,518		
- Se	С	MEDICAL OFFICE E	BUILDING	531120	320,685	320,685		
er M	d	GIFT SHOP REVEN	UE	900099	287,676	287,676		
္	е	LAB REVENUE		621500	135,359		135,359	
Ž I	f	All other progra	am service revenue		199,725	199,725		
š	g	Total. Add lines	l s 2a-2f		133,022,943			
	3		ome (including dividenc		505,927			505,927
	4		ar amounts) stment of tax-exempt bond p		303,321			303,327
	5	Royalties		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
		Royalties :	(ı) Real	(II) Personal				
	6a	Gross rents	(1) 11001	(,				
	ь	Less rental						
	c	expenses Rental income						
	d	or (loss) Net rental inco	me or (loss)					
			(i) Securities	(II) O ther				
	7a	Gross amount from sales of	158,358	, ,				
		assets other	130,330					
	ь	than inventory Less cost or						
		other basis and sales expenses	0	3,033				
	C	Gain or (loss)	158,358	-3,033				
	d		ss)		155,325			155,325
Φ	8a	Gross income f events (not inc						
ᇤ		\$						
Other Revenue		See Part IV, lin	s reported on line 1c) ne 18 a					
<u> </u>	ь	Less direct ex	penses <b>b</b>					
δ	С		(loss) from fundraising e	events 🛌				
	9a	Gross income f	from gaming activities					
		See Part IV, IIr	ne 19 <b>a</b> l					
	ь	Less direct ex	penses <b>b</b>					
	c		' (loss) from gamıng actıv	/ities <b></b> -				
	10a	Gross sales of						
		returns and allo	owances . a					
	Ь	less cost of a	oods sold b					
		<del>-</del>	(loss) from sales of inve	entory				
		Miscellaneous		Business Code				
	11a	EHR REVENUE	+	900099	527,080	527,080		
	ь							
	С		_					
	d	All other reven	ue					
	е	Total. Add lines	s 11a-11d	🕨	527,080			
	12	Total revenue.	See Instructions		134,215,925	133,414,664	135,359	661,252

D-1	TV Chatamant of Functional Functions				rage 10
	Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all columns. All	other organizati	one must compl	ete column (A )	
Jectic	Check if Schedule O contains a response or note to any line in this				<u></u>
Do no	of include amounts reported on lines 6b,		(B)	(c)	(D)
	y, 9b, and 10b of Part VIII.	( <b>A</b> ) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	116,639	116,639		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,539,612		1,539,612	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	46,258,863	45,805,292	453,571	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,295,877	1,249,706	46,171	
9	Other employee benefits	9,489,743	9,231,243	258,500	
10	Payroll taxes	3,218,025	3,103,343	114,682	
11	Fees for services (non-employees)	3,210,023	3,103,313	111,002	
 a	Management				
b	Legal	158,548		158,548	
c	Accounting	52,655		52,655	
d	Lobbying	32,033		32,033	
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g g	Other (If line 11g amount exceeds 10% of line 25, column (A)	45 440 004	42.242.242	2.006.540	
40	amount, list line 11g expenses on Schedule O)	16,148,891	13,242,343	2,906,548	
12	Advertising and promotion	647,629	2.740.757	647,629	
13	Office expenses	4,340,732	3,719,757	620,975	
14	Information technology	4,664,917	4,044,198	620,719	
15	Royalties	2 527 004	2 527 004		
16	Occupancy	2,527,984	2,527,984	120,000	
17 18	Payments of travel or entertainment expenses for any federal, state, or local public officials	139,909		139,909	
19	Conferences, conventions, and meetings	35,047		35,047	
20	Interest	1,217,807	1,217,807		
21	Payments to affiliates	1,211,001	1,21.,00.		
22	Depreciation, depletion, and amortization	6,520,440	6,520,440		
23	Insurance	1,469,432	1,438,302	31,130	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)		-, ,	,	
а	MEDICAL SUPPLIES	17,355,126	17,355,126		
b	STATE TAX INDIGENT ASSE	1,498,032	1,498,032		
c	REPAIRS & MAINTENANCE	1,162,792	1,162,792		
d	UNRELATED BUSINESS INCO	28,000		28,000	
e	All other expenses	736,168	281,886	454,282	
25	Total functional expenses. Add lines 1 through 24e	120,622,868	112,514,890	8,107,978	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Pai	t X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	3,801	1	4,401
	2	Savings and temporary cash investments	57,030,350	2	66,606,723
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	14,285,885	4	17,305,071
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
ts	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			
Š	_			6	
Assets	7	Notes and loans receivable, net	4 400 545	7	4 000 040
	8	Inventories for sale or use	1,482,515		1,680,240
	9	Prepaid expenses and deferred charges	3,437,420	9	3,151,493
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  136,942,855			
	b	Less accumulated depreciation	52,008,521		53,912,960
	11	Investments—publicly traded securities		11	
	12	Investments—other securities See Part IV, line 11	50,000	12	50,000
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	350,388
	15	Other assets See Part IV, line 11	1,290,894	15	57,033
	16	Total assets. Add lines 1 through 15 (must equal line 34)	129,589,386	16	143,118,309
	17	Accounts payable and accrued expenses	8,455,265	17	10,718,096
	18	Grants payable		18	
	19	Deferred revenue	69,130	19	73,278
	20	Tax-exempt bond liabilities		20	
Ø	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
дe		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			
		D	38,013,926	25	36,242,202
	26	Total liabilities. Add lines 17 through 25	46,538,321	26	47,033,576
У Ф		Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	83,042,746	27	96,084,733
8	28	Temporarily restricted net assets	8,319	28	0
<u> </u>	29	Permanently restricted net assets		29	
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ┌ and complete lines 30 through 34.			
ō	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
45.5	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net 4	33	Total net assets or fund balances	83,051,065	33	96,084,733
ž	34	Total liabilities and net assets/fund balances	129,589,386	34	143,118,309
		. Sta. Habilities and net absent/fund buildiness	125,565,580	J-7	1-5,115,559

Par	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				▽
1	Total revenue (must equal Part VIII, column (A), line 12)	1		134,2	215,925
2	Total expenses (must equal Part IX, column (A), line 25)	2		120,6	522,868
3	Revenue less expenses Subtract line 2 from line 1	3		13,5	593,057
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		83,0	51,065
5	Net unrealized gains (losses) on investments	5			-265
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		- 5	559,124
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		96,0	84,733
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. F
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed or	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigle audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Software ID: **Software Version:** 

**EIN:** 59-3256803

Name: MEMORIAL HOSPITAL - WEST VOLUSIA INC

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related	(B) Verage Urs per ek (list V hours V hours  (C) Position (do not check more than one box, unless person is both an officer and a director/trustee)  O						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	<b>(F)</b> Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations
(1) TIM COOK	50 00	X		x				0	494,337	98,226
MEMBER/CEO (1) THOMAS CORBYONS MD	7 40									
MEMBER	0 00	Х						51,976	0	0
(2) TAVER CORNETT	0 50	, , , , , , , , , , , , , , , , , , ,						100		
MEMBER	0 00	Х						199	0	0
(3) DOREEN COURTHEYN	0 50	X						199	0	0
MEMBER (4) JOYCE CUSACK	0 00									
MEMBER	0 00	Х						199	0	0
(5) CLARENCE DAVENPORT	0 50								_	_
MEMBER (BEG 1/14)	0 00	Х						199	0	0
(6) SAMUEL EDWARDS MD	1 20	X						3,883	0	0
MEMBER (BEG 1/14)	0 00							5,000		
(7) W BEN FLOWERS	0 50	Х						199	0	0
MEMBER (8) LORNA JEAN HAGSTROM	0 00									
MEMBER	0 00	Х						199	0	0
(9) MARK HOLLMANN MD	2 70	×						16,515	0	0
MEMBER	0 00	^						16,515	0	
(10) LARS HOUMANN	0 50	Х						0	1,539,933	235,399
CHAIRMAN/DIR (BEG 2/14) (11) DONALD JOHNSON	50 00 0 50									
MEMBER	0 00	Х						199	0	0
(12) SANDRA K JOHNSON	0 50	V							655 675	109 271
MEMBER	50 00	Х						0	655,675	108,271
(13) ED NOSEWORTHY	0 50	X						199	541,705	94,242
MEMBER (14) WOMACK H RUCKER	50 00									
MEMBER	50 00	Х						199	458,889	53,930
(15) MICHAEL SCHULTZ	0 50							_		
CHAIRMAN (END 2/14)	50 00	Х						0	1,317,204	162,798
(16) LEWIS SEIFERT	0 50	X						0	738,971	136,360
SECRETARY (17) DARYL TOL	50 00 6 00								·	
COMM CHAIR/MEMBER/REG CEO	44 00	х		х				199	715,857	135,372
(18) MARK ZIMMERMAN	0 50							_	_	
MEMBER (END 10/14)	0 00	Х						0	0	0
(19) DEBORA THOMAS	6 00	X		х				199	442,557	88,385
REGION CFO	44 00									,
(20) NIGEL HINDS	50 00			х				0	313,353	64,271
CFO (21) PAT STARK	50 00									
CNO (END 12/14)	0 00				Х			0	251,697	32,987
(22) HECTOR DE JESUS	50 00				×			0	159,183	27,166
COO (BEG 5/14)	0 00				<u> </u>			ľ	139,103	27,100
(23) MARIAANA J EL SORIANO CO MD	35 00					x		172,374	36,504	398
PHYSICIAN (24) ANDRZEJ BALLIN	5 00 40 00						$\vdash$			
CARDIO INTRV	0 00					Х		155,349	0	0
								1	1	·

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(26) DAVID MOORE DIRECTOR OF PHARMACY	40 00					x		148,505	0	22,315
(1) MARIA HAGGERTY	51 80									
CHARGE RN	0 00					х		129,372	0	15,273
(2) ERIK DERSTINE PHARMACIST	40 00					х		126,184	0	17,307
(3) MARK LAROSE FORMER CEO	0 00						Х	0	426,432	29,052
(4) RANDY SURBER FORMER COO	0 00 50 00						х	0	425,434	85,677

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OMB No 1545-0047

### SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Total

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

**Employer identification number** Name of the organization MEMORIAL HOSPITAL - WEST VOLUSIA INC. 59-3256803 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2), (Complete Part III) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s) You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement. (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization Provide the following information about the supported organization(s) (i)Name of supported (ii) EIN (iv) Is the organization (vi) A mount of (iii) Type of (v) A mount of listed in your governing other support (see organization organization monetary support (described on lines document? (see instructions) instructions) 1-9 above or IRC section (see instructions)) Yes No

Sch	edule A (Form 990 or 990-EZ) 2014						Page <b>2</b>
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI )						
11	<b>Total support</b> Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto				<del></del>	<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		<del> </del>	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	<b>33 1/3% support test—2014.</b> If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and <b>stop here.</b> The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	<b>-2014.</b> If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	<b>▶</b> ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		<b>▶</b> ┌
18	<b>Private foundation.</b> If the organization instructions	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• <b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V  $\,)$ 

Section A. All Supporting Organizations
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Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)$ ? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see  The organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

#### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

#### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year						
1 Amounts paid to supported organizations to accom							
2 A mounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in					
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons					
4 Amounts paid to acquire exempt-use assets							
5 Qualified set-aside amounts (prior IRS approval rec	nured)						
6 Other distributions (describe in Part VI) See instru	JCTIONS						
7 Total annual distributions. Add lines 1 through 6							
8 Distributions to attentive supported organizations t details in Part VI) See instructions							
9 Distributable amount for 2014 from Section C, line	6						
10 Line 8 amount divided by Line 9 amount							
		(::)	(:::)				
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014				
1 Distributable amount for 2014 from Section C, line 6							
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)							
3 Excess distributions carryover, if any, to 2014							
<b>a</b> From 2009							
<b>b</b> From 2010							
<b>c</b> From 2011							
d From 2012							
<b>e</b> From 2013							
f Total of lines 3a through e							
g Applied to underdistributions of prior years							
h Applied to 2014 distributable amount  i Carryover from 2009 not applied (see instructions)							
j Remainder Subtract lines 3g, 3h, and 3i from 3f							
4 Distributions for 2014 from Section D, line 7 \$							
A pplied to underdistributions of prior years							
<b>b</b> Applied to 2014 distributable amount							
c Remainder Subtract lines 4a and 4b from 4							
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)							
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)							
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c							
8 Breakdown of line 7							
<b>a</b> From 2010							
<b>b</b> From 2011							
<b>c</b> From 2012							
d From 2013							

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493316020115

OMB No 1545-0047

Inspection

## **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

Political Campaign and Lobbying Activities

► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** MEMORIAL HOSPITAL - WEST VOLUSIA INC. 59-3256803 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ┌ Yes If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

Cat No 50084S

Schedule C (Form 990 or 990-EZ) 2014

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2014					Page <b>2</b>
P	cart II-A Complete if the organization under section 501(h)).	is exempt under	section 501(	c)(3) and fi	led Form 5768	
	Check ► If the filing organization belongs to a		list in Part IV ea	ich affiliated gr	oup member's nam	e, address, EIN,
В	expenses, and share of excess lobbed Check F if the filing organization checked bo		ol" provisions apr	olv		
	Limits on Lobbying E (The term "expenditures" means an	Expenditures		,	(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	obying)			
b	Total lobbying expenditures to influence a legisl					
c	Total lobbying expenditures (add lines 1a and 1					
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on li	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of th	e excess over \$500,0	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of th	e excess over \$1,000	0,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lir	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er -0-				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 rep	oorting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t		ection do not uctions for li	have to co nes 2a thro	ugh 2f.)	he five
	Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	<b>(c)</b> 2013	( <b>d)</b> 2014	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

	rt II-B Complete if the organiza filed Form 5768 (election	tion is exempt under section 501(c)(3) and has In under section 501(h)).					
For e	each "Yes" response to lines 1a through 1i belo	w, provide in Part IV a detailed description of the lobbying	(8	a)		(b)	
activ		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Yes	No	Ar	noun	t
1 a		attempt to influence foreign, national, state or local nce public opinion on a legislative matter or referendum,		l No			
ь	Paid staff or management (include compe	nsation in expenses reported on lines 1c through 1i)?		No			
c	Media advertisements?			Νo			
d	Mailings to members, legislators, or the p	ublic?		Νo			
е	Publications, or published or broadcast st	atements?		Νo			
f	Grants to other organizations for lobbying	purposes?		Νo			
g	Direct contact with legislators, their staffs	s, government officials, or a legislative body?		Νo			
h	Rallies, demonstrations, seminars, convei	ntions, speeches, lectures, or any similar means?		Νo			
i	O ther activities?		Yes				5,721
j	Total Add lines 1c through 1i						5,721
2a	Did the activities in line 1 cause the organ	nization to be not described in section 501(c)(3)?		Νo			
b	If "Yes," enter the amount of any tax incu	rred under section 4912					
C	If "Yes," enter the amount of any tax incu	rred by organization managers under section 4912					
		n 4912 tax, did it file Form 4720 for this year?					
Pai	rt III-A Complete if the organiza 501(c)(6).	tion is exempt under section 501(c)(4), section 5	501(c	)(5), c	r se	ctio	n
	301(0)(0).				т,	Yes	No
1	Were substantially all (90% or more) dues	received nondeductible by members?		Г	1		
2	Did the organization make only in-house le	obbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lo	bbying and political expenditures from the prior year?			3		
Pai	501(c)(6) and if either (a	tion is exempt under section 501(c)(4), section 5 a) BOTH Part III-A, lines 1 and 2, are answered "					
1	line 3, is answered "Yes.  Dues, assessments and similar amounts f		1				
2	•	d political expenditures (do not include amounts of political	<b>—</b>				
_	expenses for which the section 527(f) tax						
a	Current year		2a				
Ь	Carryover from last year		2b				
c	Total	20/ 1/41/41	2c				
3		33(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		e 2c exceeds the amount on line 3, what portion of the excess to the reasonable estimate of nondeductible lobbying and	4				
5	Taxable amount of lobbying and political e	expenditures (see instructions)	5				
P	art IV Supplemental Information						
	ovide the descriptions required for Part I-A,	line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou , complete this part for any additional information	ıp lıst),	Part II	-A, lın	es 1	and
	Return Reference	Explanation					
PAR	RT II-B, LINE 1 AMERIC	AN HOSPITAL ASSOCIATION AND FLORIDA HOSPITAL AS	SSOCIA	ATION	DUES		

Part IV Supplemental Inf	ormation (continued)
Return Reference	Explanation
·	_

Schedule C (Form 990 or 990EZ) 2014

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#### DLN: 93493316020115

OMB No 1545-0047

**SCHEDULE D** 

(Form 990)

Department of the Treasury

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public

emal	Revenue Service	Information about Schedule D (Form	n 990) and its instructions is at <u>www.irs</u>	s.gov/fo	orm 990.	Inspect	tion
	ne of the organ			Emplo	yer identificati	on numbe	er
ΜĖŇ	IORIAL HOSPITAL -	WEST VOLUSIA INC		59-32	256803		
Pa		izations Maintaining Donor Adv				Complet	te if the
	organiz	zation answered "Yes" to Form 990	i '	1 (1	- <b>&gt;</b>		
	Total number a	t and of year	(a) Donor advised funds	( E	) Funds and otl	neraccou	Ints
		re end of year se of contributions to (during year)					
		le of grants from (during year)					
		le at end of year					
		zation inform all donors and donor adviso	L	or advise			
		organization's property, subject to the or		or advise	eu	┌ Yes	┌ No
ı	used only for c conferring imp	zation inform all grantees, donors, and do haritable purposes and not for the benef ermissible private benefit?	it of the donor or donor advisor, or for an	ny other		┌ Yes	┌ No
a.	t III Conse	rvation Easements. Complete if	the organization answered "Yes" to	o Form	990, Part IV,	lıne 7.	
:	Preservation Preservation Complete lines	conservation easements held by the orgon of land for public use (e g , recreation of natural habitat on of open space s 2a through 2d if the organization held a he last day of the tax year	or education) Preservation of an Preservation of a c	ertified	historic structu	re	
		·			Held at the E	nd of the	Year
а	Total number o	of conservation easements		2a			
b	Total acreage	restricted by conservation easements		2b			
C	Number of con	servation easements on a certified histo	oric structure included in (a)	2c			
d		servation easements included in (c) acq ure listed in the National Register	uired after 8/17/06, and not on a	2d			
	Number of con	servation easements modified, transferr	ed, released, extinguished, or terminate	d by the	organization du	ırıng	
	the tax year ►						
	Number of stat	tes where property subject to conservati	ion easement is located 🛌				
		nization have a written policy regarding t f the conservation easements it holds?	the periodic monitoring, inspection, hand	dling of v	iolations, and	┌ Yes	┌ No
	Staff and volur	iteer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	nents du	ring the year		
	A mount of exp	enses incurred in monitoring, inspecting	, and enforcing conservation easements	s during t	the year		
	<b>►</b> \$			=			
		nservation easement reported on line 2(o '0(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	tion 170	)(h)(4)(B)(ı)	┌ Yes	┌ No
	balance sheet,	escribe how the organization reports cor and include, if applicable, the text of the on's accounting for conservation easeme	e footnote to the organization's financial				
ar		izations Maintaining Collection ete if the organization answered "Y		or Othe	er Similar As	ssets.	
a	works of art, hi	tion elected, as permitted under SFAS 1 storical treasures, or other similar asse le, in Part XIII, the text of the footnote t	ts held for public exhibition, education, o	or resear	rch in furtherand		
b	works of art, hi	tion elected, as permitted under SFAS 1 storical treasures, or other similar asse le the following amounts relating to thes	ts held for public exhibition, education, o				lic
	(i) Revenue in	cluded in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets inc	luded in Form 990, Part X			<b>-</b> \$		
	If the organiza	tion received or held works of art, histor ints required to be reported under SFAS		r financi	al gain, provide	the	
a	Revenue inclu	ded in Form 990, Part VIII, line 1			<b>►</b> \$		

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Collections of Art, H	<u>listo</u>	ric	cal T	reası	ires, or Ot	he	r Similar Ass	sets (	continued)
3	Using the organization's acquisition, accession, and other records, collection items (check all that apply)	chec	k a	·		_		significant use	of its	
а	Public exhibition	d [	_	Loan	orexc	hange progra	ms			
b	Scholarly research	e [	_	Othe	er					
c	Preservation for future generations									
4	Provide a description of the organization's collections and explain Part XIII	how th	ney	furth	er the	organızatıon's	ex	empt purpose ır	ı	
5	During the year, did the organization solicit or receive donations of								,	<b></b>
Dar	assets to be sold to raise funds rather than to be maintained as part IV Escrow and Custodial Arrangements. Complete							<u> </u>	Yes	No
Fai	Part IV, line 9, or reported an amount on Form 990,					ii aliswered		es to rolling	<del>9</del> 0,	
1a	Is the organization an agent, trustee, custodian or other intermedian included on Form 990, Part X?	ary fo	rc	ontrib	utions	or other asse	ts r	iot Γ	_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIII and complete the fol	lowing	g ta	able		_				
							$\dashv$	Am	ount	
с	Beginning balance						.c			
d	Additions during the year					_	d			
e	Distributions during the year					<del>-</del>	e c			
f	Ending balance						f			
2a	Did the organization include an amount on Form 990, Part X, line 2	1, for	es	crow	or cust	odial account	: lıa	bility?	Yes	∏ No
ь	If "Yes," explain the arrangement in Part XIII Check here if the ex									<u> </u>
Pai	<b>t V Endowment Funds.</b> Complete if the organization a	(b)Pric							(a)Four	years back
1a	Beginning of year balance	(D)FIR	J1 y	Cai	(c)	wo years back	(u)	Thee years back	(e)i oui	years back
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the current year end balance (	(lıne 1	g,	colur	nn (a))	held as				
а	Board designated or quasi-endowment 🕨									
b	Permanent endowment ►									
C	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 100%									
За	Are there endowment funds not in the possession of the organization	on tha	t a	re he	ld and	admınıstered	for	the		
	organization by  (i) unrelated organizations							3a(i	Yes	No No
	(ii) related organizations	•	•		•		•	3a(i	_	+
ь	If "Yes" to 3a(II), are the related organizations listed as required or	•     • n Sch	ed	ule R7	· · ·			3b	<del></del>	<del> </del>
4	Describe in Part XIII the intended uses of the organization's endow	vment	t fu	nds						
Par	<b>t VI</b> Land, Buildings, and Equipment. Complete if the 11a. See Form 990, Part X, line 10.	orga	an	ızatıo	n ans	wered 'Yes'	to	Form 990, Pa	rt IV, l	ine
	Description of property				r other stment)	(b)Cost or other)		(c) Accumulated depreciation	(d) B	look value
<b>1</b> a	and	o				5,915,8	32			5,915,832
b i	Buildings					67,809,8	33	40,057,515		27,752,318
<b>c</b> l	easehold improvements									
d i	Equipment					55,376,5	85	41,953,659		13,422,926
	Other					7,840,6	05	1,018,721		6,821,884
Tota	Add lines 1a through 1e (Column (d) must equal Form 990, Part X, c	olumr	) (E	3), line	€ 10(c).	)	•		1	53,912,960
								Schedule D	(Form	990) 2014

See Form 990, Part X, line 12.	1 (1)2	T (2M) 1 (2 1 1
<ul><li>(a) Description of security or category (including name of security)</li></ul>	( <b>b)</b> Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
T-1-1 (Colore (h)	<b>*</b>	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		a analysis of the Form OOO Dark IV line 11
Part VIII Investments—Program Related. ( See Form 990, Part X, line 13.	Complete ii the organization	Tanswered Yes to Form 990, Part IV, line II
(a) Description of investment	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	F	
		, Part IV, line 11d See Form 990, Part X, line 15
(a) Desc	cription	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line		
	ganization answered 'Yes' to	o Form 990, Part IV, line 11e or 11f. See
Form 990, Part X, line 25.  1 (a) Description of liability	(b) Book value	
	(2) = = = 1111111111111111111111111111111	
Federal income taxes	- / · -	
PAYABLE TO THIRD PARTIES	3,133,131	
CREDIT BALANCES IN A/R	490,173	
INTERCO ALLOC OF TE BOND PROCEEDS	31,322,485	
DUE TO RELATED	987,245	
OTHER CURRENT LIABILITIES	309,168	
	+	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	<b>▶</b> 36,242,202	
, , , 24 3 220, ratery cor(D) mic 23 )	50,242,202	

Par		<b>evenue per Audited Financial Stat</b> vered 'Yes' to Form 990, Part IV, line 1		ts With Revenue <sub> </sub>	per Re	<b>turn</b> Complete if
1		er support per audited financial statements			1	
2	Amounts included on line 1 bu	ut not on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses)	on investments	2a			
ь	Donated services and use of f	acılıtıes	2b		1	
c	Recoveries of prior year grant	s	2c		1	
d			2d		1	
e	Add lines <b>2a</b> through <b>2d</b>		•		2e	
3	Subtract line <b>2e</b> from line <b>1</b> .				3	
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line <b>1</b>				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII )		4b		1	
c	Add lines <b>4a</b> and <b>4b</b>				4c	
5	Total revenue Add lines 3 and	d <b>4c.</b> (This must equal Form 990, Part I, line	12).		5	
Part		xpenses per Audited Financial Sta		nts With Expense:	s per	Return. Complete
		swered 'Yes' to Form 990, Part IV, line			_	
1	·	r audited financial statements			1	
2		it not on Form 990, Part IX, line 25		1		
а	Donated services and use of f	acılıtıes	2a		_	
b	·		2b			
С	Other losses		2c		_	
d	Other (Describe in Part XIII)		2d		4	
е	<del>-</del>				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$ .				3	
4		0, Part IX, line 25, but not on line 1:		1		
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)		4b		_	
C					4c	
5		nd <b>4c.</b> (This must equal Form 990, Part I, lin	e 18 )		5	
	Supplemental Inf					
Part		Part II, lines 3, 5, and 9, Part III, lines 1a, lines 2d and 4b, and Part XII, lines 2d and				e any additional
	Return Reference	Explanation				
PART	X, LINE 2	THE HOSPITAL IS PART OF A CONSOLI CONSOLIDATED AUDITED FINANCIAL: FOOTNOTE - THE DIVISION FOLLOWS STANDARD CODIFICATION (ASC) (ASC UNCERTAINTY IN INCOME TAX POSITI 740 PRESCRIBES A RECOGNITION THR FINANCIAL STATEMENT RECOGNITION EXPECTED TO BE TAKEN, IN A TAX RET POSITIONS AS OF DECEMBER 31, 2014	STATE! THE IN( 740), \ ONS RE ESHOL I AND M URN TI	MENT INCLUDES THE COME TAXES TOPIC WHICH PRESCRIBES ECOGNIZED IN FINA D AND MEASUREMEN 1EASUREMENT OF A	FOLLO OFTH THE AO NCIAL NT ATT TAX PO	OWING FIN 48 E ACCOUNTING CCOUNTING FOR STATEMENTS ASC RIBUTE FOR THE OSITION TAKEN, OR

Jenedale 2 (1 01111 330) 2013		1 age 5			
Part XIII Supplemental Information	on (continued)				
Return Reference	Explanation				
-					

Schedule D (Form 990) 2014

DLN: 93493316020115

OMB No 1545-0047

**SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

# **Hospitals**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

	e of the organization RIAL HOSPITAL - WEST VOLUSIA	A INC				Employer identificati	on nu	mber	
						59-3256803			
Pa	rt I Financial Ass	istance and	d Certain	Other Community	Benefits at Cost				
								Yes	No
	Did the organization have					tion 6a	1a	Yes	
	If "Yes," was it a written						1b	Yes	
2	If the organization had m financial assistance polic					application of the			
	Applied uniformly to a Generally tailored to				mly to most hospital f	acılıtıes			
3	Answer the following bas organization's patients d			nce eligibility criteria th	nat applied to the larg	est number of the			
а	Did the organization use If "Yes," indicate which o						3a	Yes	
	┌ 100% ┌ 150% ┌	200%	ther		%				
b	Did the organization use	FPG as a facto	r ın determi	ning eligibility for provid	ding <i>discounted</i> care?	If "Yes," indicate			
	which of the following was	s the family inc	ome limit fo	r eligibility for discount	ed care		3b		No
	□ 200%    □ 250%    □	300%	50% <b>Г</b> 40	0% <b>「</b> Other		%			
С	If the organization used f determining eligibility for test or other threshold, re	free or discou	nted care I	nclude in the description	n whether the organiz	ation used an asset			
4	Did the organization's fin	ancıal assısta	nce policy th	nat applied to the larges	st number of its patier	ts during the tax year		Yes	
provide for free or discounted care to the "medically indigent"?									
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?									
	If "Yes" to line 5b, as a r				_				No
-	care to a patient who was						5с		
6a	Did the organization prep	are a commun	ity benefit re	port during the tax yea	r <sup>,</sup>		6a	Yes	
b	If "Yes," did the organiza	ition make it a	vailable to th	ne public?			6b	Yes	
	Complete the following to worksheets with the Sche	_	worksheets ¡	provided in the Schedule	e H instructions Do r	ot submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost				
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	( <b>b)</b> Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ber expense		<b>f)</b> Perce otal exp	
	Financial Assistance at cost	(σριιστιατ)				1	+		
b	(from Worksheet 1) Medicaid (from Worksheet 3,			6,968,840		6,968,	840	5 7	80 %
	column a)			21,420,844	20,597,39	823,	447	0 6	80 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .			28,389,684	20,597,39	7,792	287	6 4	60 %
	Other Benefits			, ,	· ·				
е	Community health improvement services and community benefit operations (from Worksheet 4)			111,487		111,	487	0 0	90 %
f	Health professions education (from Worksheet 5)			,			$\neg$		
g	Subsidized health services								
h	(from Worksheet 6) Research (from Worksheet 7)						$\dashv$		
ï	Cash and in-kind						$\dashv$		
	contributions for community benefit (from Worksheet 8)			944			944		0 %
J	<b>Total.</b> Other Benefits			112,431		112,	_	0 0	90 %

28,502,115

6 550 %

	rt II Community Building activities during the of the communities i	tax year, an							uildin	
	or the communices i	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		(d) Direct offsetting revenue (e) Net commun building expens			<b>(f)</b> Percototal ex	
1	Physical improvements and housing									
2	Economic development									
3	Community support									
4	Environmental improvements									
5	Leadership development and training for community members									
	Coalition building									
7	Community health improvement advocacy									
	Workforce development									
9	Other									
0	Total  t IIII Bad Debt, Medicar	o & Collec	tion Practice	0.5						
	ion A. Bad Debt Expense	e, & conec	tion Practice	<u>es</u>					Yes	No
1	Did the organization report bac	d debt expens	e ın accordance	with Heathcare Fi	nancial M	anagem	ent Association			
	Statement No 15?							1	Yes	
2	Enter the amount of the organi methodology used by the orga				ne • •	2	9,935,017			
3	Enter the estimated amount of patients eligible under the org the methodology used by the o	anızatıon's fın	ancıal assıstand	ce policy Explain	ın Part VI					
	any, for including this portion of		·			3	1,655,039			
4	Provide in Part VI the text of to or the page number on which t						bes bad debt expense			
	ion B. Medicare						22.555.422			
5	Enter total revenue received fi		-	•		5	32,555,132			
5 7	Enter Medicare allowable cost					7	31,561,512			
3	Subtract line 6 from line 5 This is the surplus (or shortfall)									
	Cost accounting system	<b>r</b> co	st to charge rat	tio F	O ther					
ect	ion C. Collection Practices									
9a	Did the organization have a wr							9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	ection practice	es to be followed	d for patients who a	are known	to quali	fy for financial	9b	Yes	
	It IV Management Comp	anies and :	Joint Ventur	<b>es</b> (owned 10% or mo	ore by office	rs, directo	ors, trustees, key employees	, and p	physiciar	ıs—se
istru	(a) Name of entity	(1	D) Description of pr activity of entity		(c) Organiz profit % or ownersh	r stock	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	pro	Physic fit % or wnershi	stock
							or stock ownership 75			
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Part V Facility Information											
Section	A. Hospital Facilities	Licensed	General	Children's	Teaching	Critical	Research	ER-2.	ER-other		
smallest How ma organiza 1 Name, a and stat return, t	rder of size from largest to t—see instructions) ny hospital facilities did the ation operate during the tax year?  address, primary website address, the license number (and if a group the name and EIN of the subordinate organization that operates the facility)	sed hospital	ral medical & surgical	en's hospital	ung hospital	al access hospital	arch facility	ER-24 hours	ther	O ther (describe)	Facility reporting group
	See Additional Data Table										

Schedule H (Form 990) 2014

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

MEMORIAL HOSPITAL - WEST VOLUSIA INC

Name of hospital facility or letter of facility reporting group Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No Community Health Needs Assessment Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current Νo 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C . . . . . . . . . . . Νo 3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community 3 Yes If "Yes," indicate what the CHNA report describes (check all that apply) a  $\checkmark$  A definition of the community served by the hospital facility **b** Demographics of the community c 🔽 Existing health care facilities and resources within the community that are available to respond to the health needs of the community ▼ How data was obtained The significant health needs of the community f 🔽 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority The process for identifying and prioritizing community health needs and services to meet the community health needs The process for consulting with persons representing the community's interests i  $\Gamma$  Information gaps that limit the hospital facility's ability to assess the community's health needs j Cher (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 13 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital Νo **b** Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes." list the Νo 7 Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) a ▼ Hospital facility's website (list url) SEE STATEMENT **b** Other website (list url) c Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs Yes identified through its most recently conducted CHNA? If "No," skip to line 11 . . . . . . . . . . . . . . . . . 8 Indicate the tax year the hospital facility last adopted an implementation strategy 20 14 Is the hospital facility's most recently adopted implementation strategy posted on a website? . . . . . . . . . **10** |Yes a If "Yes" (list url) SEE STATEMENT **b** If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? . . . . . 10b Νo 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as 12a Νo **b** If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? . . . . . . 12b c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

## Part V Facility Information (continued)

MEMORIAL HOSPITAL - WEST VOLUSIA INC

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 0000000000000%			
	and FPG family income limit for eligibility for discounted care of%			
b	Income level other than FPG (describe in Section C)			
c	▼ Asset level			
d	Medical indigency			
e	▼ Insurance status			
f	Underinsurance discount			
	Residency			
у ь	Other (describe in Section C)			
			\	
	Explained the basis for calculating amounts charged to patients?	14	Yes	
13	Explained the method for applying for financial assistance?	15	Yes	
	explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
c	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
е	Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The FAP was widely available on a website (list url)			
b	The FAP application form was widely available on a website (list url)			
	A plain language summary of the FAP was widely available on a website (list url)			
	, ··· p ()			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
Bil	ling and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon		<u>,                                    </u>	
	non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
_	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP  Reporting to credit agency(ies)			
	Selling an individual's debt to another party			
	Actions that require a legal or judicial process			
	Other similar actions (describe in Section C)			
е	None of these actions or other similar actions were permitted	1	1	

### Part V Facility Information (continued)

#### MEMORIAL HOSPITAL - WEST VOLUSIA INC

Name of hospital facility or letter of facility reporting group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C				
d	Other similar actions (describe in Section C)			
	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			1
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			1
f	None of these efforts were made			
	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			1
b	The hospital facility's policy was not in writing			1
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d	Other (describe in Section C)			
Cha	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	maximum amounts that can be charged			
C				
d	Other (describe in Section C)			ĺ
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance	22		, ,
	covering such care?	23		Νo
24	If "Yes," explain in Section C  During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		Νo

Schedule H (Form 990) 2014 Page 2 Part V Facility Information (continued) Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3<sub>J</sub>, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility Explanation Form and Line Reference MEMORIAL PART V, SECTION B, LINE 5 MEMORIAL HOSPITAL WEST HOSPITAL VOLUSIA, INC D/B/A FLORIDA HOSPITAL DELAND, (FHD OR THE HOSPITAL) OPERATES A 156-BED HOSPITAL IN - WEST VOLUSIA COUNTY, FLORIDA THE PRIMARY SERVICE AREA VOLUSIA, (PSA) FOR FHD HAS A TOTAL POPULATION OF INC APPROXIMATELY 177,000 ABOUT 23 2% OF THE POPULATION IS UNDER AGE 18 AND 18 5 OF THE POPULATION IS 65 YEARS OR OLDER APPROXIMATELY 19 7% OF THE POPULATION WITHIN THE PSA IS UNINSURED IN CONDUCTING ITS 2013 COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA), THE HOSPITAL CONTRACTED WITH A LOCAL NON-PROFIT ORGANIZATION TO ASSIST IN PRIMARY DATA COLLECTION, COMPILATION AND ANALYSIS AND FACILITATION OF THE REVIEW AND PRIORITIZATION PROCESS FOR IDENTIFIED COMMUNITY HEALTH NEEDS THIS LOCAL NON-PROFIT ORGANIZATION ASSISTED THE HOSPITAL WITH PRIMARY DATA COLLECTION WHICH CONSISTED OF INTERVIEWS (BY PHONE OR ON-LINE) WITH IDENTIFIED STAKEHOLDERS STAKEHOLDERS WERE CHOSEN TO ENSURE REPRESENTATION OF THE UNDERSERVED POPULATIONS IN VOLUSIA COUNTY IN ADDITION, A LINK WAS ESTABLISHED ON THE HOSPITAL'S WEBSITE WHEREBY RESIDENTS OF THE HOSPITAL'S COMMUNITY COULD PARTICIPATE IN A COMMUNITY HEALTH NEEDS ASSESSMENT SURVEY AS A PART OF ITS EFFORTS TO ENSURE BROAD COMMUNITY-BASED INPUT INTO THE CHNA PROCESS, THE HOSPITAL ESTABLISHED A COMMUNITY HEALTH NEEDS ASSESSMENT COMMITTEE (CHNAC) THE CHNAC WAS INTENDED TO REPRESENT THE NEEDS OF THE GENERAL COMMUNITY WITH A PARTICULAR FOCUS ON INCLUDING REPRESENTATIVES OF THE MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS THE FOLLOWING COMMUNITY-BASED ORGANIZATIONS WERE PARTICIPANTS IN THE CHNAC THE VOLUSIA COUNTY HEALTH DEPARTMENT,VOLUSIA COUNTY YMCA, HAVEN RECOVERY CENTER AN ORGANIZATION PROVIDING RECOVERY ASSISTANCE FOR SUBSTANCE ABUSE ADULTS IN VOLUSIA COUNTY PATIENTS INCLUDE THOSE WHO ARE LOW-INCOME AND UNDERSERVED, ANDO'NEILL FOUNDATION FOR COMMUNITY HEALTH AN ORGANIZATION DEDICATED TO PROVIDING RESOURCES TO HELP INDIVIDUALS MAINTAIN THEIR OWN HEALTH AND TO CARE FOR THE SICK AND DISABLED MEMORIAL PART V, SECTION B, LINE 7D THE HOSPITAL HAS ADOPTED A POLICY THAT ADDRESSES THE PUBLIC POSTING HOSPITAL REOUIREMENTS OF THE COMMUNITY HEALTH NEEDS - WEST ASSESSMENT UNDER THIS POLICY, THE COMMUNITY VOLUSIA, HEALTH NEEDS ASSESSMENT REPORT MUST BE POSTED ON INC THE HOSPITAL'S WEBSITE BY THE END OF THE YEAR IN WHICH IT IS CONDUCTED THE HOSPITAL WILL MAKE A COPY OF ITS COMMUNITY HEALTH NEEDS ASSESSMENT REPORT AVAILABLE UPON REQUEST THE HOSPITAL WILL ALSO MAKE A PAPER COPY OF THE COMMUNITY HEALTH NEEDS ASSESSMENT REPORT AVAILABLE FOR PUBLIC <u>INSPECTION AT THE HOSPITAL FACILITY</u> MEMORIAL PART V, SECTION B, LINE 11 PRIORITY 1 CHRONIC HOSPITAL DISEASE CARDIOVASCULAR DISEASERESEARCH DEMONSTRATED THAT THE AGE-ADJUSTED DEATH RATE WEST DUE TO HEART FAILURE PER 100,000 IN VOLUSIA COUNTY VOLUSIA, MORE THAN DOUBLES THE STATE RATE HEART INC DISEASE/STROKE WAS IDENTIFIED AS A LEADING HEALTH CONCERN DATA SHOWS THAT VOLUSIA COUNTY INCIDENCE IS HIGHER THAN STATE HOSPITAL INTERVENTIONS INCLUDE - "CHANGE YOUR LIFE" WELLNESS PROGRAM FOR 3,100 HOSPITAL EMPLOYEES AND COMMUNITY MEMBERS (INCLUDING SCHOLARSHIPS FOR LOW-INCOME PEOPLE) CENTERED ON THE EIGHT CORE PRINCIPLES OF CREATION HEALTH (CHOICE, REST. ENVIRONMENT, ACTIVITY, TRUST, INTERPERSONAL RELATIONSHIPS, OUTLOOK AND NUTRITION) EVENTS. PHYSICAL CHALLENGES, EDUCATION, ONLINE REPORTING AND PRIZES - PROVIDE CHOLESTEROL SCREENINGS FOR AREA RESIDENTS INCLUDING LOW-INCOME GROUPS -PROVIDE COMMUNITY LECTURES AND SCREENINGSGO RED FOR WOMENHEARTCARINGHEALTHY COOKINGDIABETES EDUCATION FARMERS MARKET LAUGHTER YOGA PRIORITY CHRONIC DISEASE DIABETES FLORIDA'S DEATH RATE FROM DIABETES IS 15TH IN THE NATION BETWEEN 2002 AND 2010. THE DIABETES RATE IN VOLUSIA COUNTY ROSE FROM 7 3 PER 100,000 RESIDENTS TO 13 5 PER 100,000 IN THE US, MINORITY GROUPS CONSTITUTE 25% OF ALL ADULT PATIENTS WITH DIABETES, AND REPRESENT THE MAJORITY OF CHILDREN AND ADOLESCENTS WITH TYPE 2 DIABETES THE PERCENTAGE OF ADULTS DIAGNOSED WITH DIABETES BY AGE IS HIGHER IN VOLUSIA THAN IN THE STATE (13 5 VS 10 4%), AND THE COUNTY'S HOSPITALIZATION RATE FOR DIABETES IS RISING HOSPITAL INTERVENTIONS INCLUDE - CHANGE YOUR LIFE WELLNESS PROGRAM FOR 3,100 HOSPITAL EMPLOYEES AND COMMUNITY MEMBERS (INCLUDING SCHOLARSHIPS FOR LOW-INCOME PEOPLE) CENTERED ON THE EIGHT CORE PRINCIPLES OF CREATION HEALTH (CHOICE, REST, ENVIRONMENT, ACTIVITY, TRUST, INTERPERSONAL RELATIONSHIPS, OUTLOOK AND NUTRITION) EVENTS, PHYSICAL CHALLENGES, EDUCATION, ONLINE REPORTING AND PRIZES - CHANGE YOUR LIFE SCHOLARSHIPS FOR LOW-INCOME PARTICIPANTS AS NEEDED - PROVIDE HBA1C (BLOOD SUGAR) SCREENINGS FOR AREA RESIDENTS INCLUDING LOW-INCOME GROUPS - EVENTS AND SUPPORT GROUPS DIABETES SUPPORT GROUPS DIABETES EDUCATION HEALTHY COOKING CLASSES PRIORITY 3 ALCOHOL, DRUG AND TOBACCO USE AND ABUSE RESEARCH DEMONSTRATED THAT TOBACCO USE IS HIGH IN BOTH HISPANIC AND NON-HISPANIC RESIDENTS AND AFFECTS ALL AGES, STARTING AT MIDDLE SCHOOL AGE DATA SHOWS A HIGHER PERCENTAGE OF ADULT SMOKERS IN VOLUSIA COUNTY THAN THE STATE (23% VERSUS 17%) BY WORKING WITH PARTNERS, SUCH AS FAMILY HEALTH SOURCE (I E FEDERALLY QUALIFIED HEALTH CENTER), VOLUSIA COUNTY HEALTH DEPARTMENT AND AREA EMPLOYERS, TOBACCO PREVENTION COULD BE INCORPORATED INTO THE WORKPLACE THROUGH TOBACCO CESSATION PROGRAMS HOSPITAL INTERVENTIONS INCLUDE - "TOOLS TO QUIT" SMOKING CESSATION CLASSES - "TOOLS TO QUIT" SCHOLARSHIPS FOR UNINSURED PEOPLE - WORK WITH COMMUNITY PARTNERS ON YOUTH SUBSTANCE ABUSE PREVENTION EFFORTS PRIORITY 4 ACCESS TO HEALTH AND WELLNESS PROGRAMSTHE PERCENTAGE OF VOLUSIA COUNTY ADULTS WHO ARE OVERWEIGHT IS HIGHER THAN THE STATE'S AVERAGE, AND RATES HAVE BEEN INCREASING SINCE 2007 DATA SHOWS THIS TO BE AN ISSUE FOR YOUTH AND ADULTS OF ALL AGES THE PERCENTAGE OF ADULTS WITH GOOD PHYSICAL HEALTH IN THE 18-44 AGE GROUPS DROPPED FROM 91% IN 2007 TO 81 5% IN 2010 AFRICAN AMERICANS HAVE A HIGHER RATE OF OVERWEIGHT AND OBESITY RESEARCH HAS DEMONSTRATED THAT AN APPROACH TO OVERALL HEALTH AND WELLNESS OVERALL MAY BE A USEFUL STRATEGY REACHING YOUTH AT THE EARLIEST POSSIBLE AGE (AS YOUNG AS PRE-K THROUGH 1ST GRADE) WAS STRESSED IN TERMS OF PREVENTION AND IMPROVING HEALTH AND WELLNESS THE HOSPITAL COMMUNITY HEALTH NEEDS ASSESSMENT COMMITTEE DETERMINED THAT THE HEALTH ISSUES COULD ESSENTIALLY ALL FALL UNDER THE 'UMBRELLA" OF HEALTH AND WELLNESS AND THE CHANGE YOUR LIFE PROGRAM AND ITS OUTREACH EFFORTS BE EXPANDED (I E WEBSITE) TO CROSS-MARKET OTHER HEALTH AND WELLNESS RESOURCES IN THE COMMUNITY HOSPITAL INTERVENTIONS INCLUDE - "CHANGE YOUR LIFE" WELLNESS PROGRAM FOR 3,100 HOSPITAL EMPLOYEES AND COMMUNITY MEMBERS CENTERED ON THE EIGHT CORE PRINCIPLES OF CREATION HEALTH (CHOICE, REST, ENVIRONMENT, ACTIVITY, TRUST, INTERPERSONAL RELATIONSHIPS, OUTLOOK AND NUTRITION) EVENTS, PHYSICAL CHALLENGES, EDUCATION, ONLINE REPORTING AND PRIZES - CHANGE YOUR LIFE SCHOLARSHIPS FOR LOW-INCOME PARTICIPANTS AS NEEDED - IMPLEMENT THE 'LET'S MOVE VOLUSIA'S YOUTH" PHYSICAL ACTIVITY PROGRAM FOR YOUTH AND THEIR PARENTS - INCREASE THE NUMBER OF HEALTH AND WELLNESS RESOURCES LISTED IN THE COUNTY'S 2-1-1 DATABASE BY AT LEAST 100 - INCREASE REFERRALS BY STAFF TO 2-1-1 BY 25% -INCREASE WEB REFERRALS TO 2-1-1 BY 25% - FREE DIAGNOSTIC AND TREATMENT SERVICES TO THE GOOD SAMARITAN CLINIC FOR UNINSURED PEOPLE - MONTHLY SUPPORT GROUPS BREASTFEEDING MOMMY TO MOMMY CPAP (SLEEP APNEA) CELIAC DISEASE DIABETES CANCER MEN'S CANCER BREAST CANCER LOOK GOOD, FEEL BETTER (FOR WOMEN WITH CANCER) - COMMUNITY LECTURES AND SCREENINGS (AS NOTED IN PRIORITY 1 ABOVE) GO RED FOR WOMEN HEARTCARING HEALTHY COOKING DIABETES EDUCATION FARMERS MARKET LAUGHTER YOGA PRIORITIES CONSIDERED BUT NOT SELECTEDACCESS TO HEALTH CARETHERE ARE COMMUNITY SERVICES IN PLACE TO MEET THESE NEEDS THE GOOD SAMARITAN HEALTH CLINIC IS BASED IN DELAND AND PROVIDES PRIMARY MEDICAL AND DENTAL CARE TO THE UNDERSERVED POPULATION FAMILY HEALTH SOURCE, A FEDERALLY QUALIFIED HEALTH CLINIC (FQHC), IS LOCATED ADJACENT TO FLORIDA HOSPITAL DELAND AND RECEIVES FEDERAL FUNDING TO PROVIDE MEDICAL CARE TO THE UNDERSERVED FLORIDA HOSPITAL DELAND WILL CONTINUE TO WORK WITH BOTH OF THESE FACILITIES TO TREAT MEDICAL CONDITIONS OF PATIENTS THAT ARE REFERRED FROM THESE TWO FACILITIES ACCESS TO CARE WILL BE CO-ADDRESSED IN THE EXPANSION OF THE UNITED WAY OF VOLUSIA/FLAGLER 2-1-1 FIRST CALL FOR HELP SYSTEM PRENATAL AND MATERNAL HEALTH WAS NOT SELECTED AS A PRIORITY BECAUSE FLORIDA HOSPITAL DELAND HAS AN OBSTETRIC SERVICE LINE PROGRAMS ARE CURRENTLY IN PLACE FOR PRENATAL/MATERNAL HEALTH PATIENTS INCLUDING PRENATAL CARE THROUGH THE HEALTH DEPARTMENT, PRIVATE PHYSICIANS AND THE FQHC FLORIDA HOSPITAL DELAND ALSO OFFERS A VARIETY OF FREE COMMUNITY EDUCATION PROGRAMS AND SUPPORT GROUPS FOR EXPECTANT AND NEW MOTHERS BEHAVIORAL HEALTH BEHAVIORAL HEALTH WAS NOT SELECTED AS A PRIORITY, BUT TOBACCO USE AND SUBSTANCE ABUSE ISSUES WILL BE ADDRESSED THROUGH EDUCATIONAL PROGRAMS TARGETING UNDERSERVED YOUTH IN THE COMMUNITY FLORIDA HOSPITAL DELAND DOES NOT PROVIDE BEHAVIORAL HEALTH SERVICES PART V, SECTION B, LINE 22D IN DETERMINING THE MEMORIAL HOSPITAL MAXIMUM AMOUNT THAT CAN BE CHARGED TO FINANCIAL ASSISTANCE POLICY-ELIGIBLE INDIVIDUALS FOR - WEST EMERGENCY OR OTHER MEDICALLY NECESSARY CARE, THE VOLUSIA, HOSPITAL USED THE FOLLOWING METHODOLOGY IN INC 2014 THE HOSPITAL IDENTIFIED ALL COMMERCIAL PAYORS THAT HAD ANY ACTIVITY WITH THE HOSPITAL DURING THE TAXABLE YEAR FOR THOSE IDENTIFIED COMMERCIAL PAYORS, AN AVERAGE OF THE NEGOTIATED COMMERCIAL INSURANCE RATES WAS DETERMINED THE AVERAGE OF ALL OF THE NEGOTIATED COMMERCIAL INSURANCE RATES FOR THOSE IDENTIFIED COMMERCIAL PAYORS DETERMINED THE MAXIMUM AMOUNT THAT COULD BE CHARGED TO PATIENTS ELIGIBLE UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY SCHEDULE THE CHNA REPORT CAN BE FOUND AT URL HTTPS //WWW FLORIDAHOSPITAL COM/SITES/DEFAULT/FILES/PDF/FLORIDA\_HOSPITAL\_DELAND\_2013\_CHNA PDF H, PART V, SECTION B, LINE 7 A SCHEDULE THE HOSPITAL'S MOST RECENTLY ADOPTED H, PART V, AT HTTPS //WWW FLORIDAHOSPITAL COM/COMMUNITY-SECTION BENEFIT B, LINE 10A SCHEDULE THE FINANCIAL ASSISTANCE POLICY CAN BE FOUND AT H, PART V, URL HITPS //www.FLORIDATION. TO CAN BE URL HTTPS //WWW FLORIDAHOSPITAL COM/SITES/DEFAULT/FILES/FINANCIAL\_ASSISTANCE\_POLICY\_FINAL\_FORMAT\_FOR\_WEB\_1\_30\_14 PDFTHE B, LINE AT HTTPS //WWW FLORIDAHOSPITAL COM/SITES/DEFAULT/FILES/FH\_DELAND\_FINANCIAL\_ASSISTANCE\_APPLICATION PDFTHE 16A,B,C PLAIN LANGUAGE SUMMARY IS AVAILABLE AT HTTPS //WWW FLORIDAHOSPITAL COM/SITES/DEFAULT/FILES/DELAND PDF FINANCIAL ASSISTANCE POLICY WEBSITE AVAILABILITY PART V, SECTION B, LINE 16 MEMORIAL SEE STATEMENT HOSPITAL - WEST VOLUSIA INC PART ν. SECTION B, LINE 16A WEBSITE MEMORIAL SEE STATEMENT HOSPITAL - WEST VOLUSIA, INC PART SECTION B, LINE 16B WEBSITE MEMORIAL SEE STATEMENT HOSPITAL - WEST VOLUSIA INC PART SECTION B, LINE 16C WEBSITE Schedule H (Form 990) 2014

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# Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

ow many non-hospital health care facilities did the organization operate during the tax year?		
Name and address	Type of Facility (describe)	
1 See Additiona	I Data Table	
2		
3		
4		
5		
6		
7		
8		
9		
10		

Schedule H (Form 990) 2014

### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PART I, LINE 6A	THE FILING ORGANIZATION IS A WHOLLY OWNED SUBSIDIARY OF ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION (AHSSHC) AHSSHC SERVES AS A PARENT ORGANIZATION TO 24 TAX-EXEMPT 501(C)(3) HOSPITAL ORGANIZATIONS THAT OPERATE 44 HOSPITALS IN TEN STATES WITHIN THE U S THE SYSTEM OF ORGANIZATIONS UNDER THE CONTROL AND OWNERSHIP OF AHSSHC IS KNOWN AS "ADVENTIST HEALTH SYSTEM" (AHS) ALL HOSPITAL ORGANIZATIONS WITHIN AHS COLLECT, CALCULATE, AND REPORT THE COMMUNITY BENEFITS THEY PROVIDE TO THE COMMUNITIES THEY SERVE AHS ORGANIZATIONS EXIST SOLELY TO IMPROVE AND ENHANCE THE LOCAL COMMUNITIES THEY SERVE AHS HAS A SYSTEM-WIDE COMMUNITY BENEFITS ACCOUNTING POLICY THAT PROVIDES GUIDELINES FOR ITS HEALTH CARE PROVIDER ORGANIZATIONS TO CAPTURE AND REPORT THE COSTS OF SERVICES PROVIDED TO THE UNDERPRIVILEGED AND TO THE BROADER COMMUNITY ON AN ANNUAL BASIS, THE COMMUNITY BENEFITS OF ALL AHS ORGANIZATIONS ARE CONSOLIDATED AND REPORTED IN THE AHS ANNUAL REPORT DOCUMENT PREPARED BY ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION(EIN 59-2170012)

Form and Line Reference	Explanation
PART I, LINE /	THE AMOUNTS OF COSTS REPORTED IN THE TABLE IN LINE 7 OF PART I OF SCHEDULE H WERE DETERMINED BY UTILIZING A COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES, CONTAINED IN THE SCHEDULE H INSTRUCTIONS

Form and Line Reference	Explanation
FART III, LINE 2	THE AMOUNT OF BAD DEBT EXPENSE, REPORTED ON LINE 2 OF SECTION A OF PART III IS RECORDED IN ACCORDANCE WITH HEALTHCARE FINANCIAL MANAGEMENT ASSOCIATION STATEMENT NO 15 DISCOUNTS AND PAYMENTS ON PATIENT ACCOUNTS ARE RECORDED AS ADJUSTMENTS TO REVENUE, NOT BAD DEBT EXPENSE

Form and Line Reference	Explanation
PART III, LINE 3	METHODOLOGY FOR DETERMINING THE ESTIMATED AMOUNT OF BAD DEBT EXPENSE THAT MAY REPRESENT PATIENTS WHO COULD HAVE QUALIFIED UNDER THE FILING ORGANIZATION'S FINANCIAL ASSISTANCE POLICY SELF-PAY PATIENTS MAY APPLY FOR FINANCIAL ASSISTANCE BY COMPLETING A FINANCIAL ASSISTANCE APPLICATION FORM (FAA FORM) IF AN INDIVIDUAL DOES NOT SUBMIT A COMPLETE FAA FORM WITHIN 240 DAYS AFTER THE FIRST BILLING STATEMENT IS SENT TO THE INDIVIDUAL, AN INDIVIDUAL MAY BE CONSIDERED FOR PRESUMPTIVE ELIGIBILITY BASED UPPON A SCORING TOOL THAT IS DESIGNED TO CLASSIFY PATIENTS INTO GROUPS OF VARYING ECONOMIC MEANS THE SCORING TOOL USES ALGORITHMS THAT INCORPORATE DATA FROM CREDIT BUREAUS, DEMOGRAPHIC DATABASES, AND HOSPITAL SPECIFIC DATA TO INFER AND CLASSIFY PATIENTS INTO RESPECTIVE ECONOMIC MEANS CATEGORIES INDIVIDUALS WHO EARN A CERTAIN SCORE ON THE SCORING TOOL ARE CONSIDERED TO QUALIFY AS NON-STATE CHARITY PATIENTS AN AMOUNT UP TO \$1,000 OF SUCH A PATIENT'S BILL IS WRITTEN OFF AS BAD DEBT EXPENSE, WHILE THE REMAINING PORTION OF THE PATIENT'S BILL IS CONSIDERED TO BE NON-STATE CHARITY THE AMOUNT WRITTEN OFF AS DODE TO BE NON-STATE CHARITY. THE AMOUNT WRITTEN OFF AS DAD DEBT EXPENSE, WHILE THE REMAINING PORTION OF THE PATIENT'S BILL IS CONSIDERED TO BE NON-STATE CHARITY. THE AMOUNT WRITTEN OFF AS DAD DEBT EXPENSE, WHILE THE REMAINING PORTION OF THE PATIENT'S BILL IS CONSIDERED TO BE NON-STATE CHARITY. THE AMOUNT WRITTEN OFF AS DAD DEBT EXPENSE OF A THOSE PATIENTS WHO POTENTIALLY QUALIFY AS NON-STATE CHARITY USING THE SCORING TOOL IS THE AMOUNT SHOWN ON LINE 3 OF SECTION A OF PART III RATIONALE FOR INCLUDING CERTAIN BAD DEBTS IN COMMUNITY BENEFIT THE FILING ORGANIZATION IS DEDICATED TO THE VIEW THAT MEDICALLY NECESSARY HEALTH CARE FOR EMERGENCY AND NON-ELECTIVE PATIENTS SHOULD BE ACCESSIBLE TO A LL, REGARDLESS OF AGE, GENDER, GEOGRAPHIC LOCATION, CULTURAL BACKGROUND, PHYSICIAN MOBILITY, OR ABILITY TO PAY THE FILING ORGANIZATION TREATS EMERGENCY AND NON-ELECTIVE PATIENTS REGARDLESS OF THEIR ABILITY TO PAY OR THE FILING ORGANIZATION THE FI
	NEED OF CARE PROMOTES THE HEALTH OF THE COMMUNITY THROUGH THE PROVISION OF CARE TO ALL WHOM PRESENT CURRENT INTERNAL REVENUE SERVICE GUIDANCE THAT TAX-EXEMPT HOSPITALS MAINTAIN SUCH EMERGENCY ROOMS WAS ESTABLISHED TO ENSURE THAT EMERGENCY CARE WOULD BE PROVIDED TO ALL WITHOUT DISCRIMINATION THE TREATMENT OF ALL AT THE FILING ORGANIZATION'S EMERGENCY DEPARTMENT IS A COMMUNITY BENEFIT UNDER THE FILING ORGANIZATION'S FINANCIAL ASSISTANCE POLICY, EVERY EFFORT IS MADE TO OBTAIN A PATIENT'S NECESSARY FINANCIAL INFORMATION TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE HOWEVER, NOT ALL PATIENTS WILL COOPERATE WITH SUCH EFFORTS AND A FINANCIAL ASSISTANCE
	ELIGIBILITY DETERMINATION CANNOT BE MADE BASED UPON INFORMATION SUPPLIED BY THE INDIVIDUAL IN THIS CASE, A PATIENT'S PORTION OF A BILL THAT REMAINS UNPAID FOR A CERTAIN STIPULATED TIME PERIOD IS WHOLLY OR PARTIALLY CLASSIFIED AS BAD DEBT BAD DEBTS ASSOCIATED WITH PATIENTS WHO HAVE RECEIVED CARE THROUGH THE FILING ORGANIZATION'S EMERGENCY DEPARTMENT SHOULD BE CONSIDERED TO BE COMMUNITY BENEFIT AS CHARITABLE HOSPITALS EXIST TO PROVIDE SUCH CARE IN PURSUIT OF THEIR PURPOSE OF MEETING THE NEED FOR EMERGENCY MEDICAL CARE SERVICES AVAILABLE TO ALL IN THE COMMUNITY

Form and Line Reference	Explanation
PART III, LINE 4	FINANCIAL STATEMENT FOOTNOTE RELATED TO ACCOUNTS RECEIVABLE AND ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS THE FINANCIAL INFORMATION OF THE FILING ORGANIZATION IS INCLUDED IN A CONSOLIDATED AUDITED FINANCIAL STATEMENT FOR THE CURRENT YEAR THE APPLICABLE FOOTNOTE FROM THE ATTACHED CONSOLIDATED AUDITED FINANCIAL STATEMENTS THAT ADDRESSES ACCOUNTS RECEIVABLE, THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS, AND THE PROVISION FOR BAD DEBTS CAN BE FOUND ON PAGES 6 AND 7 PLEASE NOTE THAT DOLLAR AMOUNTS ON THE ATTACHED CONSOLIDATED AUDITED FINANCIAL STATEMENTS ARE IN THOUSANDS

Form and Line Reference Explanation	
PART III. LINE 8	COSTING METHODOLOGY MEDICARE ALLOWABLE COSTS WERE CALCULATED USING A
l	COST-TO-CHARGE RATIO

PART III, LINE 9B	THE HOSPITAL FILING ORGANIZATION'S COLLECTION PRACTICES ARE IN CONFORMITY
ART III, LINE 3B	WITH THE REQUIREMENTS SET FORTH IN THE 2012 PROPOSED REGULATIONS REGARDING
	THE REQUIREMENTS OF INTERNAL REVENUE CODE SECTION 501(R)(4) - (R)(6) NO
	EXTRAORDINARY COLLECTION ACTIONS (ECA'S) ARE INITIATED BY THE HOSPITAL FILING
	ORGANIZATION IN THE 120-DAY PERIOD FOLLOWING THE DATE AFTER THE FIRST BILLING
	STATEMENT IS SENT TO THE INDIVIDUAL (OR, IF LATER, THE SPECIFIED DEADLINE GIVEN
	IN A WRITTEN NOTICE OF ACTIONS THAT MAY BE TAKEN, AS DESCRIBED BELOW)
	INDIVIDUALS ARE PROVIDED WITH AT LEAST ONE WRITTEN NOTICE (NOTICE OF ACTIONS
	THAT MAY BE TAKEN) THAT INFORMS THE INDIVIDUAL THAT THE HOSPITAL FILING
	ORGANIZATION MAY TAKE ACTIONS TO REPORT ADVERSE INFORMATION TO CREDIT
	REPORTING AGENCIES/BUREAUS IF THE INDIVIDUAL DOES NOT SUBMIT A FINANCIAL
	ASSISTANCE APPLICATION FORM (FAA FORM) OR PAY THE AMOUNT DUE BY A SPECIFIED
	DEADLINE THE SPECIFIED DEADLINE IS NOT EARLIER THAT 120 DAYS AFTER THE FIRST
	BILLING STATEMENT IS SENT TO THE INDIVIDUAL AND IS AT LEAST 30 DAYS AFTER THE
	NOTICE IS PROVIDED IF AN INDIVIDUAL SUBMITS AN INCOMPLETE FAA FORM DURING
	THE 240-DAY PERIOD FOLLOWING THE DATE ON WHICH THE FIRST BILLING STATEMENT
	WAS SENT TO THE INDIVIDUAL, THE HOSPITAL FILING ORGANIZATION SUSPENDS ANY
	REPORTING TO CONSUMER CREDIT REPORTING AGENCIES/BUREAUS AND PROVIDES A
	WRITTEN NOTICE TO THE INDIVIDUAL DESCRIBING WHAT ADDITIONAL INFORMATION OR
	DOCUMENTATION IS NEEDED TO COMPETE THE FAA FORM THIS WRITTEN NOTICE
	INCLUDES A COPY OF THE HOSPITAL FILING ORGANIZATION'S PLAIN LANGUAGE SUMMARY
	OF THE FINANCIAL ASSISTANCE POLICY (PLS) AND INFORMS THE INDIVIDUAL THAT THE
	HOSPITAL FILING ORGANIZATION MAY ENGAGE IN ADVERSE REPORTING TO CONSUMER
	CREDIT REPORTING AGENCIES/BUREAUS IF THE FAA FORM IS NOT COMPLETED BY A
	SPECIFIED DEADLINE WHICH IS NO EARLIER THAN THE 240-DAY PERIOD FOLLOWING THE
	DATE ON WHICH THE FIRST BILLING STATEMENT WAS SENT TO THE INDIVIDUAL OR, IF
	LATER, 30 DAYS AFTER THE WRITTEN NOTICE IS PROVIDED IF AN INDIVIDUAL SUBMITS A
	COMPETE FAA FORM WITHIN THE 240-DAY PERIOD AFTER THE FIRST BILLING STATEMENT
	IS SENT, THE HOSPITAL FILING ORGANIZATION WILL SUSPEND ANY ADVERSE REPORTING
	TO CONSUMER CREDIT REPORTING AGENCIES/BUREAUS UNTIL A FINANCIAL ASSISTANCE
	POLICY ELIGIBILITY DETERMINATION CAN BE MADE

SOFFELMENTAL SCHEDOLL TO	DECONCULATION OF COUEDING II DEPODITED MEDICARE CURRING (CHORTEALL) TO
B	RECONCILIATION OF SCHEDULE H REPORTED MEDICARE SURPLUS/(SHORTFALL) TO UNREIMBURSED MEDICARE COSTS ASSOCIATED WITH THE PROVISION OF SERVICESTO ALL MEDICARE BENEFICIARIES THE MEDICARE REVENUE AND ALLOWABLE COSTS OF CARE REPORTED IN SECTION B OF PART III OF SCHEDULE H ARE BASED UPON THE AMOUNTS REPORTED IN THE FILING ORGANIZATION'S MEDICARE COST REPORT IN ACCORDANCE WITH THE IRS INSTRUCTIONS FOR SCHEDULE H ON AN ANNUAL BASIS, THE FILING ORGANIZATION ALSO DETERMINES ITS TOTAL UNREIMBURSED COSTS ASSOCIATED WITH PROVIDING SERVICES TO ALL MEDICARE PATIENTS UNREIMBURSED COSTS ASSOCIATED WITH PROVIDING SERVICES TO ALL MEDICARE PATIENTS UNREIMBURSED COSTS ASE REPORTED AS A COMMUNITY BENEFIT TO THE ELDERLY AND ARE INCLUDED IN THE CONSOLIDATED ADVENTIST HEALTH SYSTEM (AHS OR THE COMPANY) COMMUNITY BENEFIT TO THE ELDERLY AND ARE INCLUDED IN THE SENEFITS REPORT CONTAINED IN THE AHS ANNUAL REPORT DOCUMENT THE PRIMARY RECONCILING ITEMS BETWEEN THE MEDICARE SURPLUS/(SHORTFALL) SHOWN ON LINE 7 OF SECTION B OF PART III OF SCHEDULE H AND THE FILING ORGANIZATION'S UNREIMBURSED COSTS OF SERVICES PROVIDED TO MEDICARE PATIENTS AS REPORTED IN THE AHS COMMUNITY BENEFIT REPORT ARE AS FOLLOWS - MEDICARE SURPLUS/ (SHORTFALL) SHOWN ON LINE 7 OF SECTION B OF FOR SERVICES PROVIDED TO MEDICARE PATIENTS THAT ARE NOT INCLUDED IN THE ORGANIZATION'S MEDICARE PATIENTS THAT ARE NOT INCLUDED IN THE ORGANIZATION'S MEDICARE PATIENTS THAT ARE NOT INCLUDED IN THE ORGANIZATION'S MEDICARE COST REPORT (1,418,149)TOTAL UNREIMBURSED COSTS OF SERVICES PROVIDED TO MEDICARE PATIENTS THAT ARE NOT INCLUDED IN THE ORGANIZATION'S MEDICARE COST REPORT (1,418,149)

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PART VI, LINE 2	AS REPORTED IN SCHEDULE H, PART V, SECTION B, LINES 1-8, THE HOSPITAL CONDUCTED
	ITS INITIAL COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) DURING 2013 ITS INITIAL
	CHNA WAS ADOPTED BY ITS GOVERNING BOARD BY DECEMBER 31, 2013, THE END OF THE
	HOSPITAL'S TAXABLE YEAR IN WHICH IT CONDUCTED THE CHNA THE HOSPITAL'S INITIAL
	CHNA COMPLIED WITH THE GUIDANCE SET FORTH BY THE IRS IN PROPOSED REGULATION
	SECTION 1 501(R)-3 IN ADDITION TO THE CHNA DISCUSSED ABOVE, A VARIETY OF
	PRACTICES AND PROCESSES ARE IN PLACE TO ENSURE THAT THE FILING ORGANIZATION
	IS RESPONSIVE TO THE HEALTH NEEDS OF ITS COMMUNITY SUCH PRACTICES AND
	PROCESSES INVOLVE THE FOLLOWING 1 A HOSPITAL OPERATING/COMMUNITY BOARD
	COMPOSED OF INDIVIDUALS BROADLY REPRESENTATIVE OF THE COMMUNITY,
	COMMUNITY LEADERS, AND THOSE WITH SPECIALIZED MEDICAL TRAINING AND
	EXPERTISE, 2 POST-DISCHARGE PATIENT FOLLOW-UP RELATED TO THE ON-GOING CARE
	AND TREATMENT OF PATIENTS WHO SUFFER FROM CHRONIC DISEASES, 3 SPONSORSHIP
	AND PARTICIPATION IN COMMUNITY HEALTH AND WELLNESS ACTIVITIES THAT REACH A
	BROAD SPECTRUM OF THE FILING ORGANIZATION'S COMMUNITY, AND 4 COLLABORATION
	WITH OTHER LOCAL COMMUNITY GROUPS TO ADDRESS THE HEALTH CARE NEEDS OF THE
	FILING ORGANIZATION'S COMMUNITY

Form and Line Reference	Explanation
PART VI, LINE 3	THE FINANCIAL ASSISTANCE POLICY (FAP) OF THE FILING ORGANIZATION'S HOSPITAL FACILITY IS TRANSPARENT AND AVAILABLE TO ALL INDIVIDUALS SERVED AT ANY POINT IN THE CARE CONTINUUM THE FAP, THE FINANCIAL ASSISTANCE APPLICATION FORM (FAA FORM), THE PLAIN LANGUAGE SUMMARY OF THE FINANCIAL ASSISTANCE POLICY (PLS), AND CONTACT INFORMATION FOR THE HOSPITAL FACILITY'S FINANCIAL COUNSELORS ARE PROMINENTLY AND CONSPICUOUSLY POSTED ON THE FILING ORGANIZATION'S HOSPITAL FACILITY'S WEBSITE SIGNAGE IS DISPLAYED IN THE FILING ORGANIZATION'S HOSPITAL FACILITY AT ALL POINTS OF ADMISSION AND REGISTRATION, INCLUDING THE EMERGENCY DEPARTMENT THE SIGNAGE CONTAINS THE HOSPITAL FACILITY'S WEBSITE ADDRESS WHERE THE FAP AND THE FAA FORM CAN BE ACCESSED AND THE TELEPHONE NUMBER AND PHYSICAL LOCATION THAT INDIVIDUALS CAN CALL OR VISIT WITH ANY QUESTIONS ABOUT THE FAP OR THE APPLICATION PROCESS PAPER COPIES OF THE HOSPITAL FACILITY'S FAP, FAA FORM AND PLS ARE AVAILABLE UPON REQUEST AND WITHOUT CHARGE, BOTH IN PUBLIC LOCATIONS IN THE HOSPITAL FACILITY AND BY MAIL THE FILING ORGANIZATION'S HOSPITAL FACILITY'S FINANCIAL COUNSELING TO ALL INDIVIDUALS ADMITTED TO THE HOSPITAL FACILITY WHO ARE CLASSIFIED AS SELF-PAY DURING THE COURSE OF THEIR HOSPITAL STAY OR AT TIME OF DISCHARGE TO EXPLAIN THE FAP AND FAA FORM AND TO PROVIDE INFORMATION CONCERNING OTHER SOURCES OF ASSISTANCE THAT MAY BE AVAILABLE, SUCH AS MEDICAID A COPY OF THE HOSPITAL FACILITY'S PLS AND FAA FORM IS DISTRIBUTED TO EVERY INDIVIDUAL BEFORE DISCHARGE FROM THE HOSPITAL FACILITY ADDITIONALLY, A COPY OF THE HOSPITAL FACILITY SPLS AND FAA FORM IS DISTRIBUTED TO EVERY INDIVIDUAL BEFORE DISCHARGE FROM THE HOSPITAL FACILITY ADDITIONALLY, A COPY OF THE PLS IS INCLUDED WITH AT LEAST THREE BILLING STATEMENTS THAT ARE SENT TO THE INDIVIDUALS ARE INFORMED ABOUT THE HOSPITAL FACILITY'S FAP IN ALL ORAL COMMUNICATIONS REGARDING THE AMOUNT DUE FOR THE INDIVIDUAL'S CARE

ART VI, LINE 4	THE FILING ORGANIZATION (THE HOSPITAL) IS A FULLY CERTIFIED 156-BED ACUTE CARE
,	HOSPITAL LOCATED IN DELAND, FLORIDA THE HOSPITAL HAS MORE THAN 150
	PHYSICIANS ON STAFF AND PROVIDES A WIDE SPECTRUM OF QUALITY MEDICAL AND
	SURGICAL HEALTH CARE SERVICES TO THE RESIDENTS OF THE COMMUNITY SERVED THE
	HOSPITAL EMPLOYS MORE THAN 1,000 HEALTH CARE PROFESSIONALS AND WAS NAMED
	AMONG THE TOP 100 COMPANIES FOR WORKING FAMILIES BY THE PRIMARY ORLANDO, FL
	NEWSPAPER FOR THE YEARS 2007-2009 SERVICES OFFERED AT THE HOSPITAL INCLUDE
	RADIATION AND MEDICAL ONCOLOGY, CARDIOPULMONARY SERVICES, AN ORTHOPAEDIC
	CENTER AND REHABILITATION SERVICES, AND A WOMEN'S HEALTH CENTER THERE IS AN
	AFFILIATE HOSPITAL LOCATED WITHIN APPROXIMATELY 12 MILES OF THE HOSPITAL A
	TOTAL OF 5 OTHER COMPETING HOSPITALS ARE LOCATED WITHIN A RADIUS OF 25 MILES
	OR LESS FROM THE HOSPITAL'S PRIMARY HOSPITAL FACILITY DELAND, FLORIDA IS
	LOCATED IN VOLUSIA COUNTY, FLORIDA ALONG THE INTERSTATE HIGHWAY 4 CORRIDOR
	BETWEEN DAYTONA BEACH AND ORLANDO THE HOSPITAL'S PRIMARY MARKET AREA HAS A
	POPULATION OF APPROXIMATELY 177,470 WITH AN ESTIMATED 31,508 OVER THE AGE OF
	65 THE WEIGHTED AVERAGE HOUSEHOLD INCOME BASED ON POPULATION IN THE
	PRIMARY MARKET IS APPROXIMATELY \$43,174 IN 2011 HIGH SCHOOL GRADUATES
	ACCOUNT FOR APPROXIMATELY 87% IN VOLUSIA COUNTY, WITH AN ESTIMATED 21%
	HAVING A BACHELOR'S DEGREE OR HIGHER IT IS ESTIMATED THAT 13% OF THE
	INDIVIDUALS RESIDING IN VOLUSIA COUNTY LIVE BELOW THE POVERTY LEVEL AND THE
	UNEMPLOYMENT RATE IS ABOUT 7% APPROXIMATELY 52% OF THE HOSPITAL'S PATIENTS
	IN 2014 WERE MEDICARE PATIENTS, ABOUT 17% WERE MEDICAID PATIENTS, 8% WERE
	· · · · · · · · · · · · · · · · · · ·
	SELF-PAY, AND THE REMAINING PERCENTAGE WERE PATIENTS COVERED UNDER
	COMMERCIAL INSURANCE FOR 2014, ABOUT 83% OF THE HOSPITAL'S IN-PATIENTS WERE
	ADMITTED THROUGH THE HOSPITAL'S EMERGENCY DEPARTMENT

Form and Line Reference	Explanation
PART VI, LINE 5	THE PROVISION OF COMMUNITY BENEFIT IS CENTRAL TO FLORIDA HOSPITAL DELAND'S MISSION OF SERVICE AND COMPASSION RESTORING AND PROMOTING THE HEALTH AND QUALITY OF LIFE OF THOSE IN THE COMMUNITIES SERVED BY THE HOSPITAL IS A FUNCTION OF "EXTENDING THE HEALING MINISTRY OF CHRIST" AND EMBODIES THE HOSPITAL'S COMMITMENT TO ITS VALUES AND PRINCIPLES THE HOSPITAL COMMITS SUBSTANTIAL RESOURCES TO PROVIDE A BROAD RANGE OF SERVICES TO BOTH THE UNDERPRIVILEGED AS WELL AS THE BROADER COMMUNITY IN ADDITION TO THE COMMUNITY BENEFIT INFORMATION PROVIDED IN PARTS I, II AND III OF THIS SCHEDULE H, THE HOSPITAL CAPTURES AND REPORTS THE BENEFITS PROVIDED TO ITS COMMUNITY THROUGH FAITH-BASED CARE EXAMPLES OF SUCH BENEFITS INCLUDE THE COST ASSOCIATED WITH CHAPLAINCY CARE PROGRAMS AND MISSION PEER REVIEWS AND MISSION CONFERENCES DURING THE CURRENT YEAR, THE HOSPITAL PROVIDED \$381,754 OF BENEFIT WITH RESPECT TO THE FAITH-BASED AND SPIRITUAL NEEDS OF THE COMMUNITY IN CONJUNCTION WITH ITS OPERATION OF A COMMUNITY HOSPITAL THE HOSPITAL ALSO PROVIDES BENEFITS TO ITS COMMUNITY'S INFRASTRUCTURE BY INVESTING IN CAPITAL IMPROVEMENTS TO ENSURE THAT FACILITIES AND TECHNOLOGY PROVIDE THE BEST POSSIBLE CARE TO THE COMMUNITY DURING THE CURRENT YEAR, THE HOSPITAL EXPENDED \$8,952,346 IN NEW CAPITAL IMPROVEMENTS AS A FAITH-BASED MISSION-DRIVEN COMMUNITY, IDENTIFYING UNMET HEALTH CARE NEEDS AND DEVELOPING SOLUTIONS AND PROGRAMS TO ADDRESS THOSE NEEDS IN ACCORDANCE WITH ITS CONSERVATIVE APPROACH TO FISCAL RESPONSIBILITY, SURPLUS FUNDS OF THE HOSPITAL ARE CONTINUALLY BEING INVESTED IN RESOURCES THAT IMPROVE THE AVAILABILITY AND QUALITY OF DELIVERY OF HEALTH CARE SERVICES AND PROGRAMS TO ITS COMMUNITY

Total and Ellic Reference	Explanation
PART VI, LINE 6	FLORIDA HOSPITAL DELAND IS A PART OF A FAITH-BASED HEALTHCARE SYSTEM OF
	ORGANIZATIONS WHOSE PARENT IS ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE
	CORPORATION (AHSSHC) THE SYSTEM IS KNOWN AS ADVENTIST HEALTH SYSTEM (AHS)
	AHSSHC IS AN ORGANIZATION EXEMPT FROM FEDERAL INCOME TAX UNDER IRC SECTION
	501(C)(3) AHSSHC AND ITS SUBSIDIARY ORGANIZATIONS OPERATE 44 HOSPITALS IN 10
	STATES THROUGHOUT THE U.S., PRIMARILY IN THE SOUTHEASTERN PORTION OF THE U.S.
	AHSSHC AND ITS SUBSIDIARIES ALSO OPERATE 16 NURSING HOME FACILITIES AND OTHE
	ANCILLARY HEALTH CARE PROVIDER FACILITIES, SUCH AS AMBULATORY SURGERY
	CENTERS AND DIAGNOSTIC IMAGING CENTERS AS THE PARENT ORGANIZATION OF THE
	AHS SYSTEM, AHSSHC PROVIDES EXECUTIVE LEADERSHIP AND OTHER PROFESSIONAL
	SUPPORT SERVICES TO ITS SUBSIDIARY ORGANIZATIONS PROFESSIONAL SUPPORT
	SERVICES INCLUDE AMONG OTHERS CORPORATE COMPLIANCE, LEGAL, HUMAN
	RESOURCES, REIMBURSEMENT, RISK MANAGEMENT, AND TAX AS WELL AS TREASURY
	FUNCTIONS THE PROVISION OF THESE EXECUTIVE AND SUPPORT SERVICES ON A
	CENTRALIZED BASIS BY AHSSHC PROVIDES AN APPROPRIATE BALANCE BETWEEN
	PROVIDING EACH AHS SUBSIDIARY HOSPITAL ORGANIZATION WITH MISSION-DRIVEN
	CONSISTENT LEADERSHIP AND SUPPORT WHILE ALLOWING THE HOSPITAL ORGANIZATION
	TO FOCUS ITS RESOURCES ON MEETING THE SPECIFIC HEALTH CARE NEEDS OF THE
	COMMUNITY IT SERVES THE READER OF THIS FORM 990 SHOULD KEEP IN MIND THAT THIS
	REPORTING ENTITY MAY DIFFER IN CERTAIN AREAS FROM THAT OF A STAND-ALONE
	HOSPITAL ORGANIZATION DUE TO ITS INCLUSION IN A LARGER SYSTEM OF HEALTHCARE
	ORGANIZATIONS AS A PART OF A SYSTEM OF HOSPITALS AND OTHER HEALTH CARE
	ORGANIZATIONS, THE FILING ORGANIZATION BENEFITS FROM REDUCED COSTS DUE TO
	SYSTEM EFFICIENCIES, SUCH AS LARGE GROUP PURCHASING DISCOUNTS, AND THE
	AVAILABILITY OF INTERNAL RESOURCES SUCH AS INTERNAL LEGAL COUNSEL EACH AHS
	SUBSIDIARY PAYS A MANAGEMENT FEE TO AHSSHC FOR THE INTERNAL SERVICES
	PROVIDED BY AHSSHC AS A RESULT, MANAGEMENT FEE EXPENSE REPORTED BY A AHS
	SUBSIDIARY ORGANIZATION MAY APPEAR GREATER IN RELATION TO MANAGEMENT FEE
	EXPENSE THAT MAY BE REPORTED BY A SINGLE STAND-ALONE HOSPITAL THE SINGLE
	STAND-ALONE HOSPITAL WOULD LIKELY REPORT COSTS ASSOCIATED WITH MANAGEMENT
	AND OTHER PROFESSIONAL SERVICES ON VARIOUS EXPENSE LINE ITEMS IN ITS
	STATEMENT OF REVENUE AND EXPENSE AS OPPOSED TO REPORTING SUCH COSTS IN ONE
	OVERALL MANAGEMENT FEE EXPENSE AS THE REPORTING OF THE FORM 990 IS DONE ON
	AN ENTITY BY ENTITY BASIS, THERE IS NO SINGLE FORM 990 THAT CAPTURES THE
	PROGRAMS AND OPERATIONS OF AHS AS A WHOLE THE READER IS DIRECTED TO VISIT
	THE WEB-SITE OF AHS AT WWW ADVENTISTHEALTHSYSTEM COM TO LEARN MORE ABOUT
	THE MISSION AND OPERATIONS OF AHS AND TO ACCESS AHS'S ANNUAL REPORT THAT
	CONTAINS FINANCIAL DATA AS WELL AS COMMUNITY BENEFIT REPORTING FOR THE
	ENTIRE SYSTEM

Form and Line Reference	Explanation
PART VI, LINE /	THE ANNUAL COMMUNITY BENEFIT REPORT CONTAINED IN THE ANNUAL REPORT PREPARED BY ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION (AHSSHC) ON BEHALF OF THE ENTIRE AHS SYSTEM OF HEALTHCARE ORGANIZATION IS NOT FILED WITH ANY STATE AGENCIES

# Software ID: Software Version:

**EIN:** 59-3256803

Name: MEMORIAL HOSPITAL - WEST VOLUSIA INC

# Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

# Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

e and address	Type of Facility (describe)
VICTORIA MEDICAL PARK 151 VICTORIA COMMONS BLVD100 DELAND,FL 32724	IMAGING SERVICES
DIGESTIVE HEALTH CENTER 651 W PLYMOUTH AVE DELAND,FL 32720	IMAGING SERVICES
CANCER INFUSION CENTER 1061 MEDICAL CENTER DR 305 ORANGE CITY,FL 32763	IMAGING SERVICES
DIGESTIVE HEALTH SPECIALISTS 1070 N STONE ST D DELAND,FL 32720	IMAGING SERVICES
VICTORIA MEDICAL PARK 151 VICTORIA COMMONS BLVD106 DELAND,FL 32724	IMAGING SERVICES
VICTORIA MEDICAL PARK 151 VICTORIA COMMONS BLVD101 DELAND,FL 32724	IMAGING SERVICES
FLORIDA HOSPITAL DELAND SPORTS MEDICINE 141 EAST PENNSYLVANIA AVENUE DELAND,FL 32724	IMAGING SERVICES
DR HENTZEL 1070 N STONE ST E DELAND,FL 32720	IMAGING SERVICES
VICTORIA MEDICAL PARK 151 VICTORIA COMMONS BLVD107 DELAND,FL 32724	IMAGING SERVICES
CENTRAL FLORIDA NEUROLOGICAL CONSULTANTS 742 W PLYMOUTH AVE DELAND,FL 32720	IMAGING SERVICES
DR BAUTISTA SURGEON 151 VICTORIA COMMONS BLVD105 DELAND,FL 32724	IMAGING SERVICES
VICTORIA MEDICAL PARK 1431 ORANGE CAMP RD DELAND,FL 32724	IMAGING SERVICES
DR CHAN 151 VICTORIA COMMONS BLVD104 DELAND,FL 32724	IMAGING SERVICES
DR DAVSON-STERLING 151 VICTORIA COMMONS BLVD104 DELAND,FL 32724	IMAGING SERVICES
DR AZIZ 151 VICTORIA COMMONS BLVD102 DELAND,FL 32724	IMAGING SERVICES

orm 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility			
Section D. Other Health Care Facilities That Are Hospital Facility (list in order of size, from largest to smallest)	Not Licensed, Registered, or Similarly Recognized as a		
How many non-hospital health care facilities did the o	rganization operate during the tax year?		
Name and address	Type of Facility (describe)		
DR LATHAM 151 VICTORIA COMMONS BLVD104 DELAND,FL 32724	IMAGING SERVICES		
STETSON HEALTH 549 N BERT FISH AVE DELAND,FL 32720	IMAGING SERVICES		
DELAND FAMILY MEDICINE	IMAGING SERVICES		

IMAGING SERVICES

1450 S WOODLAND BLVD 300

151 VICTORIA COMMONS BLVD

VICTORIA MEDICAL PARK

DELAND, FL 32720

DELAND, FL 32724

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

MEMORIAL HOSPITAL - WEST VOLUSIA INC

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990.
 Information about Schedule I (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

Employer identification number

59-3256803

2014

DLN: 93493316020115

Open to Public
Inspection

Does the organization ma the selection criteria used	intain records to subs	tantiate the amount of t					
	er Assistance to		ations and Dome	stic Government		organization answered nal space is needed.	d "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) SUNSYSTEM DEVELOPMENT CORP DBA FLORIDA HOSPITAL DELAND FOUNDATION 900 HOPE WAY ALTAMONTE SPRINGS, FL 32714	59-2219301	501 (C)(3)	34,682	11,957	COST	GENERAL ADMINISTRATIVE SUPPORT	PROVISION OF GENERAL ADMINISTRATIVE SUPPORT
(2) DELAND SEVENTH DAY ADVENTIST CHURCH 220 N KEPLER RD DELAND, FL 32724	59-3120525	501 (C)(3)	9,000, 9				GENERAL SUPPORT
(3) TEAM VOLUSIA ECONOMIC DEVELOPMENT CORPORATION ONE DAYTONA BLVD 240 DAYTONA BEACH,FL 32114	27-3203032	501 (C)(6)	12,500				GENERAL SUPPORT
(4) FLORIDA STATE UNIVERSITY FOUNDATION 1200 WISB BLDG 600 101 DAYTONA BEACH,FL 32114	59-6152180	501 (C)(3)	6,250				GENERAL SUPPORT
(5) AMERICAN HEART ASSOCIATION PO BOX 4002900 DES MOINES,IA 50340	13-5613797	501 (C)(3)	26,250				GENERAL SUPPORT
(6) BETHUNE-COOKMAN UNIVERSITY 640 MARY MCLEOD BETHUNE DAYTONA BEACH,FL 32114	59-0704726	501 (C)(3)	10,000				GENERAL SUPPORT
(7) GOOD SAMARITAN CLINIC OF WEST VOLUSIA INC 136 E PLYMOUTH AVE DELAND, FL 32724	30-0408193	501 (C)(3)	6,000				GENERAL SUPPORT

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . .

Enter total number of other organizations listed in the line 1 table . . . . . . . . . . . . . . .

Schedule I (Form 990) 2014						
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.					
	Part III can be duplicated if additional space is needed.					

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental 1	Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
PART I, LINE 2	GRANTS ARE GENERALLY MADE ONLY TO RELATED ORGANIZATIONS THAT ARE EXEMPT FROM FEDERAL INCOME TAX UNDER IRC SECTION 501(C)(3), OR TO OTHER LOCAL CHARITABLE COMMUNITY ORGANIZATIONS, OR TO OTHER 501(C)(3) ORGANIZATIONS THAT ARE A PART OF THE GROUP EXEMPTION RULING ISSUED TO THE GENERAL CONFERENCE OF SEVENTH-DAY ADVENTISTS ACCORDINGLY, THE FILING ORGANIZATION HAS NOT ESTABLISHED SPECIFIC PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS IN THE UNITED STATES AS THE FILING ORGANIZATION DOES NOT HAVE A GRANT MAKING PROGRAM THAT WOULD NECESSITATE SUCH PROCEDURES

Schedule I (Form 990) 2014

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DLN: 93493316020115

OMB No 1545-0047

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### Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

7

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization MEMORIAL HOSPITAL - WEST VOLUSIA INC

**Employer identification number** 

59-3256803 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence 굣 Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? Yes 4b Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? **4**c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? Νo 5b Νo Any related organization? If "Yes," to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Nο If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of	(F) Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference **Explanation** 

PART I, LINE 1A

THE FILING ORGANIZATION IS A PART OF THE SYSTEM OF HEALTHCARE ORGANIZATIONS KNOWN AS ADVENTIST HEALTH SYSTEM (AHS) MEMBERS OF THE FILING ORGANIZATION'S EXECUTIVE MANAGEMENT TEAM THAT HOLD THE POSITION OF VICE-PRESIDENT OR ABOVE ARE COMPENSATED BY AND ON THE PAYROLL OF ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION (AHSSHC), THE PARENT ORGANIZATION OF AHS AHSSHC IS EXEMPT FROM FEDERAL INCOME TAX UNDER IRC SECTION 501(C)(3) THE FILING ORGANIZATION REIMBURSES AHSSHC FOR THE SALARY AND BENEFIT COST OF THOSE EXECUTIVES ON THE PAYROLL OF AHSSHC THAT PROVIDE SERVICES AND ARE ON THE MANAGEMENT TEAM OF THE FILING ORGANIZATION TRAVEL FOR COMPANIONS AHSSHC HAS A CORPORATE EXECUTIVE POLICY THAT PROVIDES A BENEFIT TO ALLOW FOR A TRAVELING AHSSHC EXECUTIVE TO HAVE HIS OR HER SPOUSE ACCOMPANY THE EXECUTIVE ON CERTAIN BUSINESS TRIPS EACH YEAR TYPICALLY, REIMBURSEMENT IS ONLY PROVIDED TO VICE PRESIDENTS AND ABOVE AND IS USUALLY LIMITED TO ONE BUSINESS TRIP PER YEAR BEYOND THE ANNUAL AHS PRESIDENT'S COUNCIL BUSINESS MEETING AND OTHER MEETINGS WHERE THE SPOUSE IS SPECIFICALLY INVITED THE AHSSHC CORPORATE EXECUTIVE SPOUSAL TRAVEL POLICY WAS ORIGINALLY APPROVED AND REVIEWED BY THE AHSSHC BOARD COMPENSATION COMMITTEE, AN INDEPENDENT BODY OF THE AHSSHC BOARD OF DIRECTORS ALL SPOUSAL TRAVEL COSTS REIMBURSED TO THE EXECUTIVE ARE CONSIDERED TAXABLE COMPENSATION TO THE EXECUTIVE TAX INDEMNIFICATION AND GROSS-UP PAYMENTS AHS HAS A SYSTEM-WIDE POLICY ADDRESSING GROSS-UP PAYMENTS PROVIDED IN CONNECTION WITH EMPLOYER-PROVIDED BENEFITS/OTHER TAXABLE ITEMS UNDER THE POLICY, CERTAIN TAXABLE BUSINESS-RELATED REIMBURSEMENTS (I E TAXABLE BUSINESS-RELATED MOVING EXPENSES, TAXABLE ITEMS PROVIDED IN CONNECTION WITH EMPLOYMENT) PROVIDED TO ANY EMPLOYEE MAY BE GROSSED-UP AT A 25% RATE UPON APPROVAL OF THE FILING ORGANIZATION'S CEO AND CFO ADDITIONALLY, EMPLOYEES AT THE DIRECTOR LEVEL AND ABOVE ARE ELIGIBLE FOR GROSS-UP PAYMENTS ON GIFTS RECEIVED FOR BOARD OF DIRECTOR SERVICES HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE AHSSHC HAS A CORPORATE EXECUTIVE POLICY THAT ADDRESSES ASSISTANCE TO EXECUTIVES WHO HAVE BEEN RELOCATED BY THE COMPANY DURING THE YEAR RELOCATION ASSISTANCE PROVIDED TO EXECUTIVES MAY INCLUDE RELOCATION ALLOWANCES TO ASSIST WITH DUPLICATE HOUSING EXPENSES RELOCATION ASSISTANCE IS ADMINISTERED PER AHSSHC POLICY BY AN EXTERNAL RELOCATION COMPANY ANY TAXABLE REIMBURSEMENTS MADE TO EXECUTIVES IN CONNECTION WITH RELOCATION ASSISTANCE ARE TREATED AS WAGES TO THE EXECUTIVE AND ARE SUBJECT TO ALL PAYROLL WITHHOLDING AND REPORTING REQUIREMENTS DISCRETIONARY SPENDING ACCOUNT A NOMINAL DISCRETIONARY SPENDING AMOUNT WAS PROVIDED IN THE CURRENT YEAR TO ALL ELIGIBLE EXECUTIVES WHO ATTEND THE ANNUAL AHS PRESIDENT'S COUNCIL BUSINESS MEETING (\$500 PER EXECUTIVE) OR THE ANNUAL AHS CFO CONFERENCE OR CMO/CNO BUSINESS MEETING (\$300 PER EXECUTIVE) OTHER DISCRETIONARY SPENDING ACCOUNTS MAY BE PROVIDED IN CONNECTION WITH OTHER AHS SPONSORED CONFERENCES BUT TYPICALLY DO NOT EXCEED \$200 PER PARTICIPANT WITH RESPECT TO THE AHS PRESIDENT'S COUNCIL MEETING, ELIGIBLE EXECUTIVES MAY INCLUDE AHSSHC VICE PRESIDENTS AND ABOVE AND ALL AHSSHC SUBSIDIARY ORGANIZATION CEOS AND REGIONAL CFOS THE PAYMENT PROVIDED TO EACH EXECUTIVE WAS CONSIDERED TAXABLE COMPENSATION TO THE EXECUTIVE

PART I, LINE 3

THE INDIVIDUAL WHO SERVES AS THE CEO OF THE FILING ORGANIZATION IS COMPENSATED BY ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION (AHSSHC) FOR THAT INDIVIDUAL'S ROLE IN SERVING AS THE CEO COMPENSATION AND BENEFITS PROVIDED TO THIS INDIVIDUAL ARE DETERMINED PURSUANT TO POLICIES, PROCEDURES, AND PROCESSES OF AHSSHC THAT ARE DESIGNED TO ENSURE COMPLIANCE WITH THE INTERMEDIATE SANCTIONS LAWS AS SET FORTH IN IRC SECTION 4958 AHSSHC HAS TAKEN STEPS TO ENSURE THAT PROCESSES ARE IN PLACE TO SATISFY THE REBUTTABLE PRESUMPTION OF REASONABLENESS STANDARD AS SET FORTH IN TREASURY REGULATION 53 4958-6 WITH RESPECT TO ITS ACTIVE EXECUTIVE-LEVEL POSITIONS THE AHSSHC BOARD COMPENSATION COMMITTEE (THE COMMITTEE) SERVES AS THE GOVERNING BODY FOR ALL EXECUTIVE COMPENSATION MATTERS THE COMMITTEE IS COMPOSED OF CERTAIN MEMBERS OF THE BOARD OF DIRECTORS (THE BOARD) OF AHSSHC VOTING MEMBERS OF THE COMMITTEE INCLUDE ONLY INDIVIDUALS WHO SERVE ON THE BOARD AS INDEPENDENT REPRESENTATIVES OF THE COMMUNITY, WHO HOLD NO EMPLOYMENT POSITIONS WITH AHSSHC AND WHO DO NOT HAVE RELATIONSHIPS WITH ANY OF THE INDIVIDUALS WHOSE COMPENSATION IS UNDER THEIR REVIEW THAT IMPACTS THEIR BEST INDEPENDENT JUDGMENT AS FIDUCIARIES OF AHSSHC THE COMMITTEE'S ROLE IS TO REVIEW AND APPROVE ALL COMPONENTS OF THE EXECUTIVE COMPENSATION PLAN OF AHSSHC AS AN INDEPENDENT GOVERNING BODY WITH RESPECT TO EXECUTIVE COMPENSATION, IT SHOULD BE NOTED THAT THE COMMITTEE WILL OFTEN CONFER IN EXECUTIVE SESSIONS ON MATTERS OF COMPENSATION POLICY AND POLICY CHANGES IN SUCH EXECUTIVE SESSIONS, NO MEMBERS OF MANAGEMENT OF AHSSHC ARE PRESENT THE COMMITTEE IS ADVISED BY AN INDEPENDENT THIRD PARTY COMPENSATION ADVISOR THIS ADVISOR PREPARES ALL THE BENCHMARK STUDIES FOR THE COMMITTEE COMPENSATION LEVELS ARE BENCHMARKED WITH A NATIONAL PEER GROUP OF OTHER NOT-FOR-PROFIT HEALTHCARE SYSTEMS AND HOSPITALS OF SIMILAR SIZE AND COMPLEXITY TO AHS AND EACH OF ITS AFFILIATED ENTITIES THE FOLLOWING PRINCIPLES GUIDE THE ESTABLISHMENT OF INDIVIDUAL EXECUTIVE COMPENSATION - THE SALARY OF THE PRESIDENT/CEO OF AHS WILL NOT EXCEED THE 40TH PERCENTILE OF COMPARABLE SALARIES PAID BY SIMILARLY SITUATED ORGANIZATIONS, AND - OTHER EXECUTIVE SALARIES SHALL BE ESTABLISHED USING MARKET MEDIANS THE COMPENSATION PHILOSOPHY, POLICIES, AND PRACTICES OF AHSSHC ARE CONSISTENT WITH THE ORGANIZATION'S FAITH-BASED MISSION AND CONFORM TO APPLICABLE LAWS, REGULATIONS, AND BUSINESS PRACTICES AS A FAITH-BASED ORGANIZATION SPONSORED BY THE SEVENTH-DAY ADVENTIST CHURCH (THE CHURCH), AHSSHC'S PHILOSOPHY AND PRINCIPLES WITH RESPECT TO ITS EXECUTIVE COMPENSATION PRACTICES REFLECT THE CONSERVATIVE APPROACH OF THE CHURCH'S MISSION OF

PART I, LINES 4A-B

SERVICE AND WERE DEVELOPED IN COUNSEL WITH THE CHURCH'S LEADERSHIP DURING THE YEAR ENDING DECEMBER 31, 2014, MARK LAROSE AND PAT STARK RECEIVED SEVERANCE PAYMENTS IN THE AMOUNT OF \$421,964 AND \$6,695 RESPECTIVELY PURSUANT TO THE AHSSHC CORPORATE EXECUTIVE POLICY GOVERNING EXECUTIVE SEVERANCE, SEVERANCE AGREEMENTS FOR EXECUTIVES OPERATING AT THE VICE PRESIDENT LEVEL AND ABOVE ARE ENTERED INTO UPON ELIGIBILITY TO FACILITATE THE TRANSITION TO SUBSEQUENT EMPLOYMENT FOLLOWING AN INVOLUNTARY SEPARATION FROM EMPLOYMENT WITH AHS AS DISCUSSED IN LINE 1A ABOVE, EXECUTIVES ON THE FILING ORGANIZATION'S MANAGEMENT TEAM THAT HOLD THE POSITION OF VICE-PRESIDENT OR ABOVE ARE COMPENSATED BY AND ON THE PAYROLL OF ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION (AHSSHC), THE PARENT ORGANIZATION OF A HEALTHCARE SYSTEM KNOWN AS ADVENTIST HEALTH SYSTEM (AHS) IN RECOGNITION OF THE CONTRIBUTION THAT EACH EXECUTIVE MAKES TO THE SUCCESS OF AHS, AHS PROVIDES TO ELIGIBLE EXECUTIVES PARTICIPATION IN THE AHS EXECUTIVE FLEX BENEFIT PROGRAM (THE PLAN) THE PURPOSE OF THE PLAN IS TO OFFER ELIGIBLE EXECUTIVES AN OPPORTUNITY TO ELECT FROM AMONG A VARIETY OF SUPPLEMENTAL BENEFITS, INCLUDING DEFERRED COMPENSATION BENEFITS TAXABLE UNDER INTERNAL REVENUE CODE (IRC) SECTION 457(F), TO INDIVIDUALLY TAILOR A BENEFITS PROGRAM APPROPRIATE TO EACH EXECUTIVE'S NEEDS THE PLAN PROVIDES ELIGIBLE PARTICIPANTS A PRE-DETERMINED BENEFITS ALLOWANCE CREDIT THAT IS EQUAL TO A PERCENTAGE OF THE EXECUTIVE'S BASE PAY FROM WHICH IS DEDUCTED THE COST OF MANDATORY AND ELECTIVE EMPLOYEE BENEFITS. THE PRE-DETERMINED BENEFITS ALLOWANCE CREDIT PERCENTAGE IS APPROVED BY THE AHS BOARD COMPENSATION COMMITTEE, AN INDEPENDENT COMMITTEE OF THE BOARD OF DIRECTORS OF AHSSHC ANY FUNDS THAT REMAIN AFTER THE COST OF MANDATORY AND ELECTIVE BENEFITS ARE SUBTRACTED FROM THE ANNUAL PRE-DETERMINED BENEFITS ALLOWANCE ARE CONTRIBUTED, AT THE EMPLOYEE'S OPTION, TO EITHER AN IRC 457(F) DEFERRED COMPENSATION ACCOUNT OR TO AN IRC 457(B) ELIGIBLE DEFERRED COMPENSATION PLAN UPON ATTAINMENT OF AGE 65, ALL PREVIOUS 457(F) DEFERRED AMOUNTS ARE PAID IMMEDIATELY TO THE PARTICIPANT AND ANY FUTURE EMPLOYER CONTRIBUTIONS ARE MADE QUARTERLY FROM THE PLAN DIRECTLY TO THE PARTICIPANT THE PLAN DOCUMENTS DEFINE AN EMPLOYEE WHO IS ELIGIBLE TO PARTICIPATE IN THE PLAN TO GENERALLY INCLUDE THE CHIEF EXECUTIVE OFFICERS OF AHS ENTITIES AND VICE PRESIDENTS OF ALL AHS ENTITIES WHOSE BASE SALARY IS AT LEAST \$224,000 THE PLAN PROVIDES FOR A CLASS YEAR VESTING SCHEDULE (2 YEARS FOR EACH CLASS YEAR) WITH RESPECT TO AMOUNTS ACCUMULATED IN THE EXECUTIVE'S 457(F) DEFERRED COMPENSATION ACCOUNT DISTRIBUTIONS COULD ALSO BE MADE FROM THE EXECUTIVE'S 457(F) DEFERRED COMPENSATION ACCOUNT UPON ATTAINMENT OF AGE 65 OR UPON AN INVOLUNTARY SEPARATION THE ACCOUNT IS FORFEITED BY THE EXECUTIVE UPON A VOLUNTARY SEPARATION IN ADDITION TO THE PLAN, AHS HAS NSTITUTED A DEFINED BENEFIT, NON-TAX-QUALIFIED DEFERRED COMPENSATION PLAN FOR CERTAIN EXECUTIVES WHO HAVE PROVIDED LENGTHY SERVICE TO AHS AND/OR TO OTHER SEVENTH-DAY ADVENTIST CHURCH HOSPITALS OR HEALTH CARE INSTITUTIONS PARTICIPATION IN THE PLAN IS OFFERED TO AHS EXECUTIVES ON A PRORATA SCHEDULE BEGINNING WITH 20 YEARS OF SERVICE AS AN EMPLOYEE OF AHS AND/OR ANOTHER HOSPITAL OR HEALTH CARE INSTITUTION CONTROLLED BY THE SEVENTH-DAY ADVENTIST CHURCH AND WHO SATISFY CERTAIN OTHER QUALIFYING CRITERIA THIS SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) WAS DESIGNED TO PROVIDE ELIGIBLE EXECUTIVES WITH THE ECONOMIC EQUIVALENT OF AN ANNUAL INCOME BEGINNING AT NORMAL RETIREMENT AGE EQUAL TO 60% OF THE AVERAGE OF THE PARTICIPANT'S THREE, FIVE OR SEVEN HIGHEST YEARS OF BASE SALARY FROM AHS ACTIVE EMPLOYMENT INCLUSIVE OF INCOME FROM ALL OTHER SEVENTH-DAY ADVENTIST CHURCH HEALTHCARE EMPLOYER-FINANCED RETIREMENT INCOME SOURCES AND INVESTMENT INCOME EARNED ON THOSE CONTRIBUTIONS THROUGH SOCIAL SECURITY NORMAL RETIREMENT AGE AS DEFINED IN THE PLAN THE NUMBER OF YEARS INCLUDED IN HIGHEST AVERAGE COMPENSATION IS DETERMINED BY THE INDIVIDUAL'S YEAR OF ENTRY TO THE SERP AND BY THE INDIVIDUAL'S YEAR OF ENTRY TO THE AHS EXECUTIVE FLEX BENEFIT PROGRAM FLEX PLAN FLEX PLAN/SERP 457(B) CY CY EMPLOYER CY CONTRIB / DISTRIBUTIONS CONTRIB DISTRIBUTIONS\* PAYMENT ----------- TIM COOK \$ 37,897 \$ 46,384 \$ 0 \$ 0 LARS HOUMANN \$190,258 \$207,319 \$ 36,491 \$ 0 SANDRA JOHNSON \$ 60.491 \$ 40.169 \$ 21.376 \$ 0 EDWARD NOSEWORTHY \$ 45.135 \$ 47.739 \$ 55.623 \$ 0 WOMACK RUCKER \$ 41.873 \$ 24.373 \$ 0 \$ O MICHAEL SCHULTZ \$122,361 \$139,877 \$166,686 \$ O LEWIS SEIFERT \$ 80,118 \$ 73,668 \$ O \$ O DARYL TOL \$ 75,218 \$ 66,756 \$ O \$ O

DEBORA THOMAS \$ 39,621 \$ 9,852 \$ 0 \$ 0 NIGEL HINDS \$ 19,399 \$ 22,626 \$ 0 \$ 0 RANDALL SURBER \$ 29,614 \$ 19,948 \$ 0 \$ 0 \*INCLUDING INVESTMENT EARNINGS

Software ID: Software Version:

**EIN:** 59-3256803

Name: MEMORIAL HOSPITAL - WEST VOLUSIA INC

### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Torin 990, Schedule 3, F	4.611	-						
(A) Name and Title	(	(i) Base Compensation	f W-2 and/or 1099-MIS (ii) Bonus & Incentive	(iii) O ther reportable	(C) Retirement and other deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
1 TIM COOK, MEMBER/CEO	(ı) (ıı)	0 342,896	compensation 0 62,022	compensation 0 89,419	0 34,502	0 63,724	0 592,563	0 37,622
1 LARS HOUMANN, CHAIRMAN/DIR (BEG 2/14)	(ı) (ıı)	0 937,569	0	0	0	0	0	0
2 SANDRA K JOHNSON, MEMBER	(I) (II)	0 433,574	0 123,124	0 98,977	0 57,096	0 51,175	0 763,946	0 34,102
3 ED NOSEWORTHY, MEMBER	(I) (II)	0 332,621	0 86,736	199 122,348		0 35,002	199 635,947	
4 WOMACK H RUCKER, MEMBER	(I) (II)	0 312,223	0 76,911	199 69,755		0 41,825	199 512,819	
5 MICHAEL SCHULTZ, CHAIRMAN (END 2/14)	(I) (II)	0 680,160	0 212,115	0 424,929	0 118,966	0 43,832	0 1,480,002	0 114,908
<b>6</b> LEWIS SEIFERT, SECRETARY	(I) (II)	0 498,252	0 133,548	0 107,171	0 94,223	0 42,137	0 875,331	0 72,738
7 DARYLTOL, COMM CHAIR/MEMBER/REG CEO	(I) (II)	0 492,319	0 134,465	199 89,073		0 46,049	199 851,229	_
8 DEBORA THOMAS, REGION CFO	(1) (11)	0 321,893	0 78,059	199 42,605		0 52,159	199 530,942	
9 NIGEL HINDS, CFO	(I) (II)	0 233,698	0 42,469	0 37,186	0 28,304	0 35,967	0 377,624	0 19,058
10 PAT STARK, CNO (END 12/14)	(I) (II)	0 162,081	0 30,654	0 58,962	0 13,449	0 19,538	0 284,684	0
11 HECTOR DE JESUS, COO (BEG 5/14)	(1) (11)	0 140,198	12,505	0 6,076	0 4,930	0 22,236	0 186,349	0
12 MARIAANA J EL SORIANO CO MD, PHYSICIAN	(I) (II)	172,369 36,504	0	5 0	0	398 0	172,772 36,504	
13 ANDRZE) BALLIN, CARDIO INTRV	(I) (II)	108,717 0	12,510 0	34,122 0	0	0	155,349 0	0
14 DAVID MOORE, DIRECTOR OF PHARMACY	(I) (II)	130,744 0	12,144 0	5,617 0	7,415 0	14,900 0	170,820	0
15 MARK LAROSE, FORMER CEO	(I) (II)	0 0	0	0 426,432	0 14,105	0 14,947	0 455,484	0 69,265
16 RANDY SURBER, FORMER COO	(1)	0 270,338	0 38,657	116,439	0 43,719	0 41,958	0 511,111	0 17,438

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DLN: 93493316020115

OMB No 1545-0047

Open to Public

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

**Transactions with Interested Persons** 

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

ame of the or	ganization TAL - WEST VOLUS	ETA TNIC						E	mploy	er ident	ificatio	n numbe	er
LITORIAL TIOSFI	TAL - WEST VOLOS	JA INC							59-32	56803			
rt I Exc	ess Benefit	Tran	sactions	(section	501(c)(3), s	section 501(c	)(4), and 501				only)		
	olete if the org											40b	
	e of disqualifie				nıp between d		(c) Desc					(d) Cor	rected
				person	and organiza	ition					Ī	Yes	No
			•			•							
	amount of tax i	ncurre	ed by organ	ızatıon ma	anagers or di	squalified per	rsons during t	he vea	r unde	rsaction	n.		
4958 .  3 Enter the sart II  oans to a	amount of tax, amount of tax, amount of tax, amount of tax, amount of tax	Inte	on line 2, a	ersons.	 mbursed by t	the organizati		· ·	· ·	<b>▶</b> \$		anızatıoı	
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4958. 3 Enter the same and the	amount of tax,  nd/or From e organization nount on Form  (b) Relations	Inte	on line 2, a cerested Pered "Yes" of Part X, line (c)	Persons. on Form 9 5, 6, or 2  (d) Loan or from t organizat	mbursed by the second s	the organizati  V, line 38a, o	or Form 990, l	Part IV	, line i	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	the org	(i)Wri	tten nent?
4958 .  Benter the second of the ported an arm of the person  a) Name of the person	amount of tax,  nd/or From e organization nount on Form  (b) Relations with organiza	Interest of the second	con line 2, a perested Pered "Yes" (C) Purpose of loan	Persons. on Form 9 5, 6, or 2  (d) Loan or from torganizat  To  fiting In nswered	mbursed by to 90-EZ, Part 2 n to the 100 n Prom	(e)Original principal amount	or Form 990, logon for form 990, logon form 990, logon for for form 990, logon for form 990, logon for form 990, logon for for form 990, logon for form 990, logon for form 990, logon for for form 990, logon for form 990, logon for form 990, logon for for for for for for form 990, logon for	(g) defai	, line I	\$ \$26, or if  (h) Appro by boai commit Yes	the org	(i)Wri	tten nent?

Part IV Business Transactions I	nvolving Interested	d Persons.			
Complete if the organization	n answered "Yes" on I	<u>Form 990, Part IV, lın</u>	e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	ation's
				Yes	No
(-,	FAMILY OF BOARD MEMBER	36,504	EMPLOYEE COMPENSATION		No

Part V Supplemental Information
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Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation

Schedule L (Form 990 or 990-EZ) 2014

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As Filed Data -

DLN: 93493316020115

**Employer identification number** 

59-3256803

OMB No 1545-0047

2014

Open to Public Inspection

### SCHEDULE O (Form 990 or 990-EZ)

MEMORIAL HOSPITAL - WEST VOLUSIA INC

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Return Reference	Explanation
FORM 990, PART	DOREEN COURTHEYN AND DARYL L TOL - BUSINESS RELATIONSHIP DOREEN COURTHEYN AND TAVER CORNETT -
VI, SECTION A, LINE	BUSINESS RELATIONSHIP DOREEN COURTHEYN AND JOYCE CUSACK - BUSINESS RELATIONSHIP DOREEN
2	COURTHEYN AND LORNA HAGSTROM - BUSINESS RELATIONSHIP W BEN FLOWERS AND MARK HOLLMANN -
	BUSINESS RELATIONSHIP

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	MEMORIAL HOSPITAL-WEST VOLUSIA, INC (THE FILING ORGANIZATION) HAS ONE MEMBER THE SOLE MEMBER OF THE FILING ORGANIZATION IS MEMORIAL HEALTH SYSTEMS, INC (MHS) MEMORIAL HEALTH SYSTEMS INC IS A FLORIDA, NOT-FOR-PROFIT CORPORATION THAT IS EXEMPT FROM FEDERAL INCOME TAX UNDER INTERNAL REVENUE CODE (IRC) SECTION 501(C)(3) THERE ARE NO OTHER CLASSES OF MEMBERSHIP IN THE FILING ORGANIZATION

Return Reference	Explanation
, , ,	THE SOLE MEMBER OF THE FILING ORGANIZATION IS MHS. THE BOARD OF DIRECTORS OF THE FILING ORGANIZATION ARE APPOINTED BY THE SOLE MEMBER, MHS, WHO HAS THE RIGHT TO ELECT, APPOINT OR REMOVE ANY MEMBER OF THE BOARD OF DIRECTORS OF THE FILING ORGANIZATION

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	MHS, AS THE SOLE MEMBER OF THE FILING ORGANIZATION, HAS CERTAIN RESERVED POWERS AS SET FORTH IN THE BY LAWS OF THE FILING ORGANIZATION THESE RESERVED POWERS INCLUDE THE FOLLOWING A) TO APPROVE AND DISAPPROVE THE EXECUTIVE AND/OR ADMINISTRATIVE LEADERSHIP OF THE FILING ORGANIZATION, AND THEIR SALARIES, B) TO ADOPT, AMEND, RESTATE, AND REPEAL THE ARTICLES OF INCORPORATION OR BY LAWS OF THE FILING ORGANIZATION, C) TO SET LIMITS AND TERMS FOR THE BORROWING OF FUNDS IN EXCESS OF \$100,000, D) TO APPROVE OR DISAPPROVE CERTAIN PURCHASES OR SALES OF PERSONAL PROPERTY OR REAL PROPERTY EQUAL TO OR IN EXCESS OF ESTABLISHED DOLLAR THRESHOLDS, E) TO APPROVE OR DISAPPROVE THE ANNUAL OPERATING AND CAPITAL BUDGETS OF THE FILING ORGANIZATION, F) TO DIRECT THE PLACEMENT OF FUNDS AND CAPITAL OF THE FILING ORGANIZATION, G) TO ESTABLISH GENERAL GUIDING POLICIES, AND APPROVE OR DISAPPROVE MATERIAL CHANGES IN SERVICES OFFERED BY THE FILING ORGANIZATION, H) TO APPROVE THE APPOINTMENT OF AN AUDITING FIRM AND ELECTION OF THE FISCAL YEAR FOR THE FILING ORGANIZATION, AND I) TO ESTABLISH A PROCESS FOR ADDRESSING PATIENT GRIEVANCES

Return Reference	Explanation
VI, SECTION B, LINE 11	THE FILING ORGANIZATION'S CURRENT YEAR FORM 990 WAS REVIEWED BY THE BOARD CHAIRMAN, BOARD FINANCE COMMITTEE CHAIR, CEO AND BY THE CFO PRIOR TO ITS FILING WITH THE IRS THE REVIEW CONDUCTED BY THE BOARD CHAIRMAN, BOARD FINANCE COMMITTEE CHAIR, CEO AND THE CFO DID NOT INCLUDE THE REVIEW OF ANY SUPPORTING WORKPAPERS THAT WERE USED IN PREPARATION OF THE CURRENT YEAR FORM 990, BUT DID INCLUDE A REVIEW OF THE ENTIRE FORM 990 AND ALL SUPPORTING SCHEDULES

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY OF THE FILING ORGANIZATION APPLIES TO MEMBERS OF ITS BOARD OF DIRECTORS AND ITS PRINCIPAL OFFICERS (TO BE KNOWN AS INTERESTED PERSONS) IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICT OF INTERESTS, ANY MEMBER OF THE BOARD OF DIRECTORS OF THE FILING ORGANIZATION OR ANY PRINCIPAL OFFICER OF THE FILING ORGANIZATION (I.E. INTERESTED PERSONS) MUST DISCLOSE THE EXISTENCE OF ANY FINANCIAL INTEREST WITH THE FILING ORGANIZATION AND MUST BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS CONCERNING THE FINANCIAL INTEREST/ARRANGEMENT TO THE BOARD OF DIRECTORS OF THE FILING ORGANIZATION OR TO ANY MEMBERS OF A COMMITTEE WITH BOARD DELEGATED POWERS THAT IS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT SUBSEQUENT TO ANY DISCLOSURE OF ANY FINANCIAL INTEREST/ARRANGEMENT AND ALL MATERIAL FACTS, AND AFTER ANY DISCUSSION WITH THE RELEVANT BOARD MEMBER OR PRINCIPAL OFFICER, THE REMAINING MEMBERS OF THE BOARD OF DIRECTORS OR COMMITTEE WITH BOARD DELEGATED POWERS SHALL DISCUSS, ANALYZE, AND VOTE UPON THE POTENTIAL FINANCIAL INTEREST/ARRANGEMENT TO DETERMINE IF A CONFLICT OF INTEREST EXISTS ACCORDING TO THE FILING ORGANIZATIONS CONFLICT OF INTEREST POLICY, AN INTERESTED PERSON MAY MAKE A PRESENTATION TO THE BOARD OF DIRECTORS (OR COMMITTEE WITH BOARD DELEGATED POWERS), BUT AFTER SUCH PRESENTATION, SHALL LEAVE THE MEETING DURING THE DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT THAT RESULTS IN A CONFLICT OF INTEREST EACH INTERESTED PERSON, AS DEFINED UNDER THE FILING ORGANIZATION'S CONFLICT OF INTEREST FOLICY, HAS READ AND UNDERSTANDS THE POLICY, HAS AGREED TO COMPLY WITH THE POLICY, AND UNDERSTANDS THAT THE FILING ORGANIZATION THAT MUST PRIMARILY ENGAGE IN ACTIVITIES WHICH ACCOMPLISH ONE OR MORE OF ITS EXEMPT PURPOSES THE FILING ORGANIZATION CONFLICT OF INTEREST POLICY ALSO REQUIRES THAT PERIODIC REVIEWS SHALL BE CONDUCTED TO ENSURE THAT THE FILING ORGANIZATION OPERATES IN A MANNER CONSISTENT WITH ITS CHARITABLE PURPOSES

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Return Reference	Explanation
•	THE FILING ORGANIZATION'S CEO, OTHER OFFICERS AND KEY EMPLOYEES ARE NOT COMPENSATED BY THE FILING ORGANIZATION SUCH INDIVIDUALS ARE COMPENSATED BY THE RELATED TOP-TIER PARENT ORGANIZATION OF THE FILING ORGANIZATION PLEASE SEE THE DISCUSSION CONCERNING THE PROCESS FOLLOWED BY THE RELATED TOP-TIER PARENT ORGANIZATION IN DETERMINING EXECUTIVE COMPENSATION IN OUR RESPONSE TO SCHEDULE J, LINE 3

	Return Reference
THE FILING ORGANIZATION IS A PART OF THE SYSTEM OF HEALTHCARE ORGANIZATIONS KNOWN AS ADVENTIST HEALTH SYSTEM (AHS). EACH YEAR, AHS PUBLISHES AN ANNUAL REPORT DOCUMENT THAT INCLUDES A FINANCIAL REPORT FOR THE RELEVANT YEAR AS WELL AS A COMMUNITY BENEFIT REPORT. THE FINANCIAL REPORT AND COMMUNITY BENEFIT REPORT ARE PRESENTED ON A CONSOLIDATED BASIS AND REPRESENT ALL OF THE ACTIVITIES, RESULTS OF OPERATIONS, AND FINANCIAL POSITION AT YEAR-END OF THE ENTIRE AHS SYSTEM. IN ADDITION, THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS OF AHS AND OF THE AHS "OBLIGATED GROUP" ARE FILED ANNUALLY WITH THE MUNICIPAL SECURITIES RULEMAKING BOARD (MSRB). THE "OBLIGATED GROUP" IS A GROUP OF AHSSHC SUBSIDIARIES THAT ARE JOINTLY AND SEVERALLY LIABLE UNDER A MASTER TRUST INDENTURE THAT SECURES DEBT PRIMARILY ISSUED ON A TAX-EXEMPT BASIS UNAUDITED QUARTERLY FINANCIAL STATEMENTS PREPARED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) ARE ALSO FILED WITH MSRB FOR AHS ON A CONSOLIDATED BASIS AND FOR THE GROUPING OF AHS SUBSIDIARIES COMPRISING THE "OBLIGATED GROUP" THE FILING ORGANIZATION DOES NOT GENERALLY MAKE ITS GOVERNING DOCUMENTS OR CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC.	PART VI, SECTION C,

Return Reference	Explanation
PART VII, SECTION A	FOR THOSE BOARD OF DIRECTOR MEMBERS WHO DEVOTE LESS THAN FULL-TIME TO THE FILING ORGANIZATION (BASED UPON THE AVERAGE NUMBER OF HOURS PER WEEK SHOWN IN COLUMN (B) ON PAGE 7 OF THE RETURN) THE COMPENSATION AMOUNTS SHOWN IN COLUMNS (E) AND (F) ON PAGE 7 WERE PROVIDED IN CONJUNCTION WITH THAT PERSON'S RESPONSIBILITIES AND ROLES IN SERVING IN AN EXECUTIVE LEADERSHIP POSITION WITHIN ADVENTIST HEALTH SYSTEM

PAY MENTS TO HEALTHCARE PROFESSIONALS PROGRAM SERVICE EXPENSES 6,212,919 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 6,212,919 PROFESSIONAL FEES PROGRAM SERVICE EXPENSES 1,569,966 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,569,966 PURCHASED MEDICAL SERVICES PROGRAM SERVICE EXPENSES 2,388,971 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 0 FUNDRAISING EXPENSES 354,671 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 354,671 RECRUITING PROGRAM SERVICE EXPENSES 95,446 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 95,446 MISCELLANEOUS PURCHASED SERVICES PROGRAM SERVICE EXPENSES 2,620,361 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 9 AHS MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 9 AHS MANAGEMENT FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 1,483,572 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,483,572 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,109,255 EHR MANAGEMENT FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 1,109,255 EHR MANAGEMENT FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 1,109,255 EHR MANAGEMENT FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 313,721 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 313,721 FUNDRAISING EXPENSES 313,721 FUNDRAISING EXPENSES 313,721 FUNDRAISING EXPENSES 313,721 FUNDR	Return Reference	Explanation
	PART IX,	EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 6,212,919 PROFESSIONAL FEES PROGRAM SERVICE EXPENSES 1,569,966 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,569,966 PURCHASED MEDICAL SERVICES PROGRAM SERVICE EXPENSES 2,388,971 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 2,388,971 ENVIRONMENTAL SERVICES PROGRAM SERVICE EXPENSES 354,671 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 354,671 RECRUITING PROGRAM SERVICE EXPENSES 95,446 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 0 FUNDRAISING EXPENSES 0 FUNDRAISING EXPENSES 0 FUNDRAISING EXPENSES 0 FUNDRAISING EXPENSES 9 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 9 AHS MANAGEMENT FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 1,483,572 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,483,572 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 1,483,572 BILLING & COLLECTION SERVICES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 1,109,255 EHR MANAGEMENT FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 1,109,255 EHR MANAGEMENT FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 1,109,255 EHR MANAGEMENT FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 1,109,255 EHR

Return Reference	Explanation
FORM 990, PART XI, LINE 9	ALLOCATION FROM TAX-EXEMPT PARENT W/RESPECT TO DEBT 26,652 TRANSFER TO TAX-EXEMPT PARENT -604,547 TRANSFER TO EXPENSES FOR OPERATIONS -49,953 GIFTS 103,407 TRANSFER TO FOUNDATION -34,682 ROUNDING -1

Return Reference	Explanation
PART X, LINE 2	THE AMOUNTS SHOWN ON LINE 2 OF PART X OF THIS RETURN INCLUDE THE FILING ORGANIZATION'S INTEREST IN A CENTRAL INVESTMENT POOL MAINTAINED BY ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION, THE FILING ORGANIZATION'S TOP-TIER PARENT THE INVESTMENTS IN THE CENTRAL INVESTMENT POOL ARE RECORDED AT MARKET VALUE

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**SCHEDULE R** 

(Form 990)

Department of the Treasury

DI

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

**DLN: 93493316020115**OMB No 1545-0047

2014

Open to Public Inspection

Internal Revenue Service						Inspection	
Name of the organization MEMORIAL HOSPITAL - WEST VOLUSI	A INC		dentification number				
					59-32568	103	
Part I Identification	of Disregarded Entities Complete	f the organization a	answered "Yes" on	ı Form 990, Pa	rt IV, line 33.		
Name, address, and EIN (	(a) If applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity	
						_	

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

	,						
(a)	(b)	(c)	(d)	(e)	(f)	(g	
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling	Section .	512(b)
		or foreign country)		(if section 501(c)(3))	entity	(13) cor	ıtrolled
				, , , , , , ,	-	entr	:y?
						Yes	No
See Additional Data Table							

FOR THE	ification of Related	Organizations i	axable as a	a Partner	rship	Complete i	f the organiza	ation answe	ered "Yes	s" on Form	1990,	Part IV	, line ತ	4
becar	se it had one or more	related organizati	ons treated a	as a partn	ership	during the	tax year.							

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h	)	(i)	Ü	)	(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Disprop	rtionate	Code V-UBI	Gene	al or	Percentage
related organization		domicile	controlling	ıncome(related,	total income	end-of-year	allocat	ions?	amount in box	mana	ging	ownership
		(state or	entity	unrelated,		assets			20 of	parti	ner?	
		foreign		excluded from					Schedule K-1			
		country)		tax under					(Form 1065)			
				sections 512-								
				514)								
				,			Yes	No		Yes	No	
See Additional Data Table			_		_	_						
								<u> </u>				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-	Percentage	Section 512	
related organization		domicile	entity	(C corp, S	ıncome	of-year	ownership	(b)(13)	
		(state or foreign		corp,		assets		controlled	
		country)		or trust)				entity?	
								Yes	No
See Additional Data Table									

Schedul	e K (1 01111 330) 2014					Pay	e <b>J</b>
Part	V Transactions With Related Organizations Complete if the organization answer	ered "Yes" on Form	n 990, Part IV, lın	e 34, 35b, or 36.			
No	ote. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Y	'es	No
<b>1</b> Durir	ng the tax year, did the orgranization engage in any of the following transactions with one or more rel	ated organizations li	sted in Parts II-IV?	?			
a R	eceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1.	а		No
<b>b</b> G	ıft, grant, or capıtal contribution to related organization(s)			1	Ь Ү	es	
<b>c</b> G	ıft, grant, or capıtal contribution from related organization(s)			10	c Y	es	
<b>d</b> Lo	oans or loan guarantees to or for related organization(s)			10	d		No
<b>e</b> Lo	oans or loan guarantees by related organization(s)			10	е		No
<b>f</b> D	ıvıdends from related organization(s)			1:	f		No
g S	ale of assets to related organization(s)			10	g		No
h P	urchase of assets from related organization(s)			1	h		No
i Ex	change of assets with related organization(s)			1	i		No
<b>j</b> Le	ease of facilities, equipment, or other assets to related organization(s)			1	j Y	'es	
<b>k</b> Le	ease of facilities, equipment, or other assets from related organization(s)			11	k		No
<b>I</b> Pe	erformance of services or membership or fundraising solicitations for related organization(s)			1	ı		No
<b>m</b> Pe	erformance of services or membership or fundraising solicitations by related organization(s)			1	m Y	'es	
n Sh	aring of facilities, equipment, mailing lists, or other assets with related organization(s)			1	n Y	'es	
<b>o</b> S	haring of paid employees with related organization(s)			10	0		No
<b>p</b> Re	eimbursement paid to related organization(s) for expenses			1	p Y	es	
<b>q</b> R	eımbursement paıd by related organızatıon(s) for expenses			10	q Y	es	
<b>r</b> 01	ther transfer of cash or property to related organization(s)			1	r		No
<b>s</b> 0	ther transfer of cash or property from related organization(s)			1:	s		No
<b>2</b> If	the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	overed relationships	and transaction thresholds			
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	(d) Method of determining amoun	t invo	lved	
See Addıtı	ional Data Table						

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Name, address, and EIN of entity  Name, address, and ent	[					·								
514)			Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under	50 orga	all partners section 01(c)(3)	Share of total	Share of end-of-year	Disproprtiona		Code V-UBI amount in box 20 of Schedule K-1	General or managing		Percentage
				514)	Yes	No	1		Yes	No	ı İ	Yes	No	
					لـــــــــا				163					ļ

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Page **5** 

## Software ID: Software Version:

**EIN:** 59-3256803

Name: MEMORIAL HOSPITAL - WEST VOLUSIA INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) (f) (a) (b) (c) (e) (g) Primary activity Name, address, and EIN of related organization Legal domicile Exempt Code Public charity Direct controlling Section 512 (state section status entity (b)(13) (if section 501 or foreign controlled entity? country) (c)(3)Yes No OPERATION OF HOSPITAL & LINE 3 (1) ADVENTIST BOLINGBROOK HOSPITAL ΙL 501(C)(3) ADVENTIST HLTH Yes RELATED SERVICES SYSTEMSUNBELT INC 500 REMINGTON BLVD BOLINGBROOK, IL 60440 65-1219504 501(C)(3) SUNBELT HLTH CARE (1) ADVENTIST CARE CENTERS - COURTLAND INC OPERATION OF HOME FOR THE FL LINE 9 Yes AGED/HLTHCARE DELIVERY CENTERS INC 730 COURTLAND STREET ORLANDO, FL 32804 20-5774723 (2) ADVENTIST GLENOAKS HOSPITAL OPERATION OF HOSPITAL & ΙL 501(C)(3) LINE 3 ADVENTIST HLTH Yes RELATED SERVICES SYSTEMSUNBELT INC 701 WINTHROP AVENUE GLENDALE HEIGHTS, IL 60139 36-3208390 (3) ADVENTIST HLTH MID-AMERICA INC HLTHCARE RELATED SERVICES KS LINE 11A, I ADVENTIST HLTH 501(C)(3) Yes SYSTEMSUNBELT INC 9100 W 74TH STREET SHAWNEE MISSION, KS 66204 52-1347407 (4) ADVENTIST HLTH PARTNERS INC OPERATE OUT-PATIENT ΙL 501(C)(3) LINE 3 AHS MIDWEST Yes PHYSICIAN CLINICS MANAGEMENT INC 1000 REMINGTON BLVD STE 200 BOLINGBROOK, IL 60440 36-4138353 (5) ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE MANAGEMENT SERVICES FL 501(C)(3) LINE 11A, I N/A Νo CORP 900 HOPE WAY ALTAMONTE SPRINGS, FL 32714 59-2170012 (6) ADVENTIST HLTH SYSTEM GEORGIA INC OPERATION OF HOSPITAL & GΑ 501(C)(3) LINE 3 ADVENTIST HLTH Yes RELATED SERVICES SYSTEM SUNBELT 1035 RED BUD ROAD HLTHCARE CORP CALHOUN, GA 30701 58-1425000 OPERATION OF HOSPITAL & FL LINE 3 (7) ADVENTIST HLTH SYSTEMSUNBELT INC 501(C)(3) ADVENTIST HLTH Yes RELATED SERVICES SYSTEM SUNBELT 900 HOPE WAY HLTHCARE CORP ALTAMONTE SPRINGS, FL 32714 59-1479658 LEASING PERSONNEL TO LINE 11C, III-FI ADVENTIST HLTH (8) ADVENTIST HLTH SYSTEMTEXAS INC  $\mathsf{T}\mathsf{X}$ 501(C)(3) Yes AFFILIATED HOSPITAL SYSTEM SUNBELT 11801 S FREEWAY HLTHCARE CORP BURLESON, TX 36028 74-2578952 (9) ADVENTIST HINSDALE HOSPITAL OPERATION OF HOSPITAL & IL501(C)(3) LINE 3 ADVENTIST HLTH Yes RELATED SERVICES SYSTEMSUNBELT INC 120 NORTH OAK STREET HINSDALE, IL 60521 36-2276984 (10) ADVENTIST UNIVERSITY OF HEALTH SCIENCES EDUCATION/OPERATION OF LINE 2 FL ADVENTIST HLTH 501(C)(3) Yes INC (630 YEAR END) SCHOOL SYSTEMSUNBELT INC 671 LAKE WINYAH DRIVE ORLANDO, FL 32803 59-3069793 OPERATION OF PHYSICIAN 501(C)(3) LINE 11A, I ADVENTIST HITH (11) AHS MIDWEST MANAGEMENT INC ΤL Yes PRACTICE MGMT SYSTEMSUNBELT INC 1000 REMINGTON BLVD STE 200 BOLINGBROOK, IL 60440 36-3354567 (12) AHSCENTRAL TEXAS INC PROVIDE OFFICE SPACE -LINE 11C, III-FI ADVENTIST HLTH ΤX 501(C)(3) Yes SYSTEM SUNBELT MEDICAL PROFESSIONALS 1301 WONDER WORLD DRIVE HLTHCARE CORP SAN MARCOS, TX 78666 74-2621825 LINE 11C, III-FI SUNBELT HLTH CARE (13) APOPKA HLTH CARE PROPERTIES INC LEASE TO RELATED GΑ 501(C)(3) Yes CENTERS INC ORGANIZATION 305 E OAK STREET APOPKA, FL 32703 51-0605694 LINE 3 (14) BATTLE CREEK ADVENTIST HOSPITAL INACTIVE ADVENTIST HLTH МΙ 501(C)(3) Yes SYSTEMSUNBELT INC 1000 REMINGTON BLVD STE 200 BOLINGBROOK, IL 60440 38-1359189 (15) BOLINGBROOK HOSPITAL FOUNDATION LINE 7 FUND-RAISING FOR TAX-ΙL 501(C)(3) MIDWEST HLTH Νo FOUNDATION EXEMPT HOSPITAL 1000 REMINGTON BLVD N ENTRANCE 2ND BOLINGBROOK, IL 60440 90-0494445 OPERATION OF HOME FOR THE (16) BRADFORD HEIGHTS HLTH & REHAB CENTER INC ΚY 501(C)(3) LINE 9 SUNBELT HLTH CARE Yes AGED/HLTHCARE DELIVERY CENTERS INC 950 HIGHPOINT DRIVE HOPKINSVILLE, KY 42240 20-5782342 (17) BURLESON NURSING & REHAB CENTER INC OPERATION OF HOME FOR THE ΤX 501(C)(3) LINE 9 SUNBELT HLTH CARE Yes AGED/HLTHCARE DELIVERY CENTERS INC 301 HUGULEY BLVD BURLESON, TX 76028 20-5782243 (18) CALDWELL HLTH CARE PROPERTIES INC LEASE TO RELATED GΑ 501(C)(3) LINE 11C, III-FI SUNBELT HLTH CARE Yes ORGANIZATION CENTERS INC 1333 WEST MAIN PRINCETON, KY 42445 51-0605680 SUPPORT OPERATION OF (19) CENTRAL TEXAS HLTHCARE COLLABORATIVE 501(C)(3) LINE 11A, I TΧ ADVENTIST HLTH Yes HOSPITAL SYSTEMSUNBELT INC 1301 WONDER WORLD DRIVE SAN MARCOS, TX 78666 45-3739929

Form 990, Schedule R, Part II - Identification o			_				
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if section 501 (c)(3))	<b>(f)</b> Direct controlling entity	Section (b)(control entire	13) olled
(21) CENTRAL TEXAS MEDICAL CENTER FOUNDATION	FUND-RAISING FOR TAX-	ТХ	501(C)(3)	LINE 7		Yes	<b>No</b> No
1301 WONDER WORLD DRIVE SAN MARCOS, TX 78666 74-2259907	EXEMPT HOSPITAL						
(1) CHICKASAW HLTH CARE PROPERTIES INC 250 S CHICKASAW TRAIL ORLANDO, FL 32825	LEASE TO RELATED ORGANIZATION	GA	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
51-0605681 (2) CHIPPEWA VALLEY HOSPITAL & OAKVIEW CARE	OPERATION OF HOSPITAL &	WI	501(C)(3)	LINE 3	ADVENTIST HLTH	Yes	
CENTER INC  1220 THIRD AVENUE WEST  DURAND, WI 54736	RELATED SERVICES				SYSTEMSUNBELT INC		
39-1365168 (3) COBB MEDICAL ASSOCIATES LLC  3949 SOUTH COBB DRIVE SE SMYRNA, GA 30080	OPERATION OF PHYSICIAN PRACTICES & MEDICAL SERVICES	GA	501(C)(3)	LINE 3	EMORY-ADVENTIST INC	C Yes	
58-2617089  (4) COURTLAND HLTH CARE PROPERTIES INC	LEASE TO RELATED	GA	501(C)(3)	LINE 11C III-FI	SUNBELT HLTH CARE	Yes	
730 COURTLAND STREET ORLANDO, FL 32804 51-0605682	ORGANIZATION	GA .	301(0)(3)	LINE TIC, III-11	CENTERS INC	165	
(5) CREEKWOOD PLACE NURSING & REHAB CENTER INC  683 E THIRD STREET  RUSSELLVILLE, KY 42276	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	КҮ	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	
20-5782260 (6) DAIRY ROAD HLTH CARE PROPERTIES INC	LEASE TO RELATED ORGANIZATION	GA	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
7350 DAIRY ROAD ZEPHYRHILLS, FL 33540 51-0605684 (7) EAST ORLANDO HLTH & REHAB CENTER INC	OPERATION OF HOME FOR	FL	501(C)(3)	LINE 9	SUNBELT HLTH CARE	Yes	
250 S CHICKASAW TRAIL ORLANDO, FL 32825 20-5774748	THE AGED/HLTHCARE DELIVERY				CENTERS INC		
(8) EMORY-ADVENTIST INC 3949 SOUTH COBB DRIVE SMYRNA, GA 30080	OPERATION OF HOSPITAL & RELATED SVCS	GA	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEMSUNBELT INC	Yes	
58-2171011 (9) FLETCHER HOSPITAL INC	OPERATION OF HOSPITAL & RELATED SVCS	NC	501(C)(3)	LINE 3	ADVENTIST HLTH	Yes	
100 HOSPITAL DRIVE HENDERSONVILLE, NC 28792 56-0543246					HLTHCARE CORP		
(10) FLNC INC 3355 E SEMORAN BLVD APOPKA, FL 32703	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	FL	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	
20-5774761 (11) FLORIDA HOSPITAL HEALTHCARE PARTNERS INC	OPERATION OF PHYSICIAN PRACTICES & MEDICAL	FL	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEMSUNBELT INC	Yes	
770 WEST GRANADA BLVD 101 ORMOND BEACH, FL 32174 46-2354804	SERVICES						
(12) FLORIDA HOSPITAL MEDICAL GROUP INC  2600 WESTHALL LN MAITLAND, FL 32751	OPERATION OF PHYSICIAN PRACTICES & MEDICAL SERVICES	FL	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEMSUNBELT INC	Yes	
59-3214635 (13) FLORIDA HOSPITAL PHYSICIAN GROUP INC  14055 RIVEREDGE DRIVE STE 250 TAMPA, FL 33637	OPERATION OF PHYSICIAN PRACTICES & MEDICAL SERVICES	FL	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
46-2021581 (14) FLORIDA HOSPITAL WATERMAN INC 1000 WATERMAN WAY	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
TAVARES, FL 32778 59-3140669 (15) FLORIDA HOSPITAL ZEPHYRHILLS INC	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEMSUNBELT INC	Yes	
7050 GALL BLVD ZEPHYRHILLS, FL 33541 59-2108057							
(16) FOUNDATION FOR SHAWNEE MISSION MEDICAL CENTER INC	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	KS	501(C)(3)	LINE 11A, I	SHAWNEE MISSION MEDICAL CENTER INC	Yes	
9100 W 74TH STREET SHAWNEE MISSION, KS 66204 48-0868859							
(17) FOUNTAIN INN NURSING & REHAB CENTER INC (1024-123114)  602 COURTLAND ST STE 200	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	FL	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	
ORLANDO, FL 32804 47-2180518							
(18) GLENOAKS HOSPITAL FOUNDATION  701 WINTHROP AVENUE GLENDALE HEIGHTS, IL 60139 36-3926044	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	IL	501(C)(3)	LINE 7	MIDWEST HLTH FOUNDATION		No
(19) HELEN ELLIS MEMORIAL HOSPITAL AUXILIARY INC  1395 S PINELLAS AVE	FUND-RAISING FOR TAX- EXEMPT HOSPITAL/FOUNDATION	FL	501(C)(3)	LINE 11C, III-FI			No
TARPON SPRINGS, FL 34689 59-2106043							

Form 990, Schedule R, Part II - Identification of		_	4.0		(6)	_	,
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if section 501 (c)(3))	<b>(f)</b> Direct controlling entity	Section (b)(	<b>g)</b> on 512 (13) rolled ity?
(41) HELEN ELLIS MEMORIAL HOSPITAL FOUNDATION INC	FUND-RAISING FOR TAX-EXEMPT HOSPITAL	FL	501(C)(3)	LINE 11C, III-FI		Yes	No No
1395 S PINELLAS AVE TARPON SPRINGS, FL 34689 59-3690149							
(1) HINSDALE HOSPITAL FOUNDATION	FUND-RAISING FOR TAX-EXEMPT HOSPITAL	IL	501(C)(3)	LINE 7	MIDWEST HLTH FOUNDATION		No
7 SALT CREEK LANE SUITE 203 HINSDALE, IL 60521 52-1466387	TAX EXEMIT HOSTITAL				I GONDATION		
(2) HOSPICE OF THE COMFORTER INC	OPERATION OF HOSPICE	FL	501(C)(3)	LINE 9	THE COMFORTER HEALTH CARE GROUP	Yes	
480 W CENTRAL PARKWAY ALTAMONTE SPRINGS, FL 32714 59-2935928	11051762				INC		
(3) HOSPICE OF THE COMFORTER FOUNDATION INC	FUND RAISING FOR AFFILIATED TAX-	FL	501(C)(3)	LINE 7	THE COMFORTER HEALTH CARE GROUP	Yes	
480 W CENTRAL PARKWAY ALTAMONTE SPRINGS, FL 32714 27-1858033	EXEMPT HOSPICE				INC		
(4) IN-MOTION REHAB INC	THERAPY SERVICES TO TAX EXEMPT NURSING	KS	501(C)(3)	LINE 11B, II	SUNBELT HLTH CARE CENTERS INC	Yes	
602 COURTLAND STREET STE 200 ORLANDO, FL 32804 20-8023411	HOMES						
(5) JELLICO COMMUNITY HOSPITAL INC	OPERATION OF HOSPITAL & RELATED	TN	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEM SUNBELT	Yes	
188 HOSPITAL LANE JELLICO, TN 37762 62-0924706	SERVICES				HLTHCARE CORP		
(6) LA GRANGE MEMORIAL HOSPITAL FOUNDATION	FUND-RAISING FOR TAX-EXEMPT HOSPITAL	IL	501(C)(3)	LINE 7	MIDWEST HLTH FOUNDATION		No
5101 S WILLOW SPRINGS RD LA GRANGE, IL 60525 30-0247776							
(7) LAKE COUNTY HEALTH CARE PROPERTIES INC(1017-123114)	LEASE TO RELATED ORGANIZATION	FL	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
602 COURTLAND ST STE 200 ORLANDO, FL 32804 47-2179868							
(8) MEMORIAL HLTH SYSTEMS FOUNDATION INC	FUND-RAISING FOR	FL	501(C)(3)	LINE 7			No
770 WEST GRANADA BLVD ORMOND BEACH, FL 32174 31-1771522	TAX-EXEMPT HOSPITAL						
(9) MEMORIAL HLTH SYSTEMS INC	OPERATION OF HOSPITAL & RELATED	FL	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEMSUNBELT INC	Yes	
301 MEMORIAL MEDICAL PARKWAY DAYTONA BEACH, FL 32117 59-0973502	SERVICES				STSTEMSUNDELT INC		
(10) MEMORIAL HOSPITAL - WEST VOLUSIA INC	OPERATION OF HOSPITAL & RELATED	FL	501(C)(3)	LINE 3	MEMORIAL HLTH SYSTEMS INC	Yes	
701 WEST PLYMOUTH AVENUE DELAND, FL 32720 59-3256803	SERVICES				STSTEMS INC		
(11) MEMORIAL HOSPITAL FLAGLER INC	OPERATION OF HOSPITAL & RELATED	FL	501(C)(3)	LINE 3	MEMORIAL HLTH SYSTEMS INC	Yes	
60 MEMORIAL MEDICAL PARKWAY PALM COAST, FL 32164 59-2951990	SERVICES						
(12) MEMORIAL HOSPITAL INC	OPERATION OF HOSPITAL & RELATED	КҮ	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEM SUNBELT	Yes	
210 MARIE LANGDON DRIVE MANCHESTER, KY 40962 61-0594620	SERVICES				HLTHCARE CORP		
(13) MERRIAM HLTH CARE PROPERTIES INC	LEASE TO RELATED ORGANIZATION	KS	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
9700 WEST 62ND STREET MERRIAM, KS 66203 36-4595806							
(14) METROPLEX ADVENTIST HOSPITAL INC	OPERATION OF HOSPITAL & RELATED	TX	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEM SUNBELT	Yes	
2201 S CLEAR CREEK ROAD KILLEEN, TX 76549 74-2225672	SERVICES				HLTHCARE CORP		
(15) METROPLEX CLINIC PHYSICIANS INC	PHYSICIAN HLTHCARE SERVICES TO THE	TX	501(C)(3)	LINE 3	METROPLEX ADVENTIST HOSPITAL INC	Yes	
2201 S CLEAR CREEK ROAD KILLEEN, TX 76549	COMMUNITY						
11-3762050 (16) METROPLEX HOSPITAL INC	FUTURE OPERATION OF	FL	501(C)(3)	LINE 3	ADVENTIST HLTH	Yes	
900 HOPE WAY ALTAMONTE SPRINGS, FL 32714	HOSPITAL & RELATED SVCS				SYSTEM SUNBELT HLTHCARE CORP		
46-1256516 (17) MIDWEST HLTH FOUNDATION	SUPPORT OF	IL	501(C)(3)	LINE 11B, II	N/A		No
120 NORTH OAK STREET HINSDALE, IL 60521	SUBSIDIARY FOUNDATIONS						
35-2230515 (18) MILLS HLTH & REHAB CENTER INC	OPERATION OF HOME	KY	501(C)(3)	LINE 9	SUNBELT HLTH CARE	Yes	
500 BECK LANE MAYFIELD, KY 42066	FOR THE AGED/HLTHCARE DELIVERY				CENTERS INC		
20-5782320 (19) MISSION STRATEGIES OF GEORGIA INC	PROVISION OF	GA	501(C)(3)	LINE 11B, II	SUNBELT HLTH CARE	Yes	
3949 S COBB DRIVE SMYRNA, GA 30080 90-0866024	SUPPORT TO THE NURSING HOME DIVISION				CENTERS INC		

Form 990, Schedule R, Part II - Identification of	=	_	(-1)	(-)	(5)		a)
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501 (c)(3))	<b>(f)</b> Direct controlling entity	Section (b)( conti	<b>g)</b> on 512 (13) rolled aty?
(61) MISSOURI ADVENTIST HLTH INC	SUPPORT HLTH CARE	МО	501(C)(3)	LINE 11D, III-O	ADVENTIST HLTH MID-	<b>Yes</b> Yes	No 
9100 W 74TH STREET SHAWNEE MISSION, KS 66204 43-1224729	SERVICES				AMERICA INC		
(1) NORTH REGIONAL EMS INC  188 HOSPITAL LANE	EMS SERVICES	TN	501(C)(3)	LINE 9	JELLICO COMMUNITY HOSPITAL INC	Yes	
JELLICO, TN 37762 26-2653616	VOLUNTEED SUPPORT	<u>-</u> ,	504(6)(2)	LINE 446 III EI			N.
(2) ORMOND BEACH MEMORIAL HOSPITAL AUXILIARY INC 301 MEMORIAL MEDICAL PARKWAY	VOLUNTEER SUPPORT SERVICES	FL	501(C)(3)	LINE 11C, III-FI			No
DAYTONA BEACH, FL 32117 59-1721962 (3) O VERLAND PARK NURSING & REHAB CENTER INC	OPERATION OF HOME	KS	501(C)(3)	LINE 9	SUNBELT HLTH CARE	Yes	
6501 WEST 75TH STREET OVERLAND PARK, KS 66204 20-5774821	FOR THE AGED/HLTHCARE DELIVERY	K3	301(C)(3)	LINE 9	CENTERS INC	165	
(4) PARAGON HLTH CARE PROPERTIES INC  950 HIGHPOINT DRIVE	LEASE TO RELATED ORGANIZATION	GA	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
HOPKINSVILLE, KY 42240 51-0605686 (5) PASCO-PINELLAS HILLSBOROUGH COMMUNITY HLTH SYSTEM INC 2600 BRUCE B DOWNS BLVD	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
WESLEY CHAPEL, FL 33544 20-8488713			504 (0)(0)	1705		.,	
(6) PORTERCARE ADVENTIST HLTH SYSTEM (630 YEAR END)	OPERATION OF HOSPITAL & RELATED SERVICES	со	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
2525 S DOWNING STREET DENVER, CO 80210 84-0438224							
(7) PRINCETON HLTH & REHAB CENTER INC  1333 WEST MAIN PRINCETON, KY 42445 20-5782272	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	КҮ	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	
(8) PRINCETON PROFESSIONAL SERVICES INC 601 E ROLLINS STREET ORLANDO, FL 32803	PROVISION OF HLTHCARE SERVICES	FL	501(C)(3)	LINE 9	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
59-1191045 (9) QUALITY CIRCLE FOR HLTHCARE INC  900 HOPE WAY ALTAMONTE SPRINGS, FL 32714	HLTHCARE QUALITY SERVICES	FL	501(C)(3)	LINE 11A, I	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
26-3789368 (10) RESOURCE PERSONNEL INC	PROVIDE	FL	501(C)(3)	LINE 11B, II	SUNBELT HLTH CARE	Yes	
602 COURTLAND STREET STE 200 ORLANDO, FL 32804 20-8040875	ADMINISTRATIVE SUPPORT TO TAX EXEMPT NURSING HOMES				CENTERS INC		
(11) ROCKY MOUNTAIN ADVENTIST HLTHCARE FOUNDATION (630 YEAR END)	FUND-RAISING FOR TAX- EXEMPT HOSPITAL	СО	501(C)(3)	LINE 7			No
7995 E PRENTICE AVE GREENWOOD VILLAGE, CO 80111 84-0745018							
(12) ROLLINS BROOK COMMUNITY CARE CORP  2201 S CLEAR CREEK ROAD  KILLEEN, TX 76549  46-1656773	INACTIVE	ТХ	501(C)(3)	LINE 11A,I	ADVENTIST HLTH SYSTEMSUNBELT INC	Yes	
(13) RUSSELLVILLE HLTH CARE PROPERTIES INC  683 EAST THIRD STREET RUSSELLVILLE, KY 42276	LEASE TO RELATED ORGANIZATION	GA	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
51-0605691 (14) SAN MARCOS HLTH CARE PROPERTIES INC  1900 MEDICAL PARKWAY	LEASE TO RELATED ORGANIZATION	GA	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
SAN MARCOS, TX 78666 51-0605693 (15) SAN MARCOS NURSING & REHAB CENTER INC	OPERATION OF HOME	TX	501(C)(3)	LINE 9	SUNBELT HLTH CARE	Yes	
1900 MEDICAL PARKWAY SAN MARCOS, TX 78666 20-5782224	FOR THE AGED/HLTHCARE DELIVERY				CENTERS INC		
(16) SHAWNEE MISSION HLTH CARE INC 6501 WEST 75TH STREET	LEASE TO RELATED ORGANIZATION	KS	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
OVERLAND PARK, KS 66204 48-0952508 (17) SHAWNEE MISSION MEDICAL CENTER INC	OPERATION OF HOSPITAL & RELATED	KS	501(C)(3)	LINE 3	ADVENTIST HLTH MID- AMERICA INC	Yes	
9100 W 74TH STREET SHAWNEE MISSION, KS 66204 48-0637331	SERVICES						
(18) SOUTH CENTRAL INC  900 HOPE WAY	MANAGEMENT SUPPORT	GA	501(C)(3)	LINE 11C, III-FI	N/A		No
ALTAMONTE SPRINGS, FL 32714 59-3689740 (19) SOUTH PASCO HLTH CARE PROPERTIES INC 38250 A AVENUE ZEPHYRHILLS, FL 33542	LEASE TO RELATED ORGANIZATION	GA	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
51-0605679							

Form 990, Schedule R, Part II - Identification of F	=	_	(d)	(0)	(f)		g)
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	Exempt Code section	(e) Public charity status (if section 501 (c)(3))	Direct controlling entity	Section (b)( conti	9) in 512 (13) folled ity?
(81) SOUTHWEST VOLUSIA HLTH SERVICES INC 1055 SAXON BLVD ORANGE CITY, FL 32763	MEDICAL OFFICE BUILDING FOR HOSPITAL	FL	501(C)(3)	LINE 11A, I	SOUTHWEST VOLUSIA HLTHCARE CORP	<b>Yes</b> Yes	No 
59-3281591 (1) SOUTHWEST VOLUSIA HLTHCARE CORP  1055 SAXON BLVD ORANGE CITY, FL 32763	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEMSUNBELT INC	Yes	
59-3149293 (2) SPECIALTY PHYSICIANS OF CENTRAL TEXAS INC  1301 WONDER WORLD DRIVE SAN MARCOS, TX 78666	PHYSICIAN HLTHCARE SERVICES TO THE COMMUNITY	TX	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEMSUNBELT INC	Yes	
20-8814408 (3) SPRING VIEW HLTH & REHAB CENTER INC  718 GOODWIN LANE LEITCHFIELD, KY 42754	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	KY	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	
20-5782288  (4) SUNBELT HLTH & REHAB CENTER - APOPKA INC  305 EAST OAK STREET APOPKA, FL 32703	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	FL	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	
20-5774856 (5) SUNBELT HLTH CARE CENTERS INC 602 COURTLAND STREET STE 200 ORLANDO, FL 32804	MANAGEMENT SERVICES	TN	501(C)(3)	LINE 11B, II	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
58-1473135 (6) SUNSYSTEM DEVELOPMENT CORP  900 HOPE WAY ALTAMONTE SPRINGS, FL 32714 59-2219301	FUND RAISING FOR AFFILIATED TAX- EXEMPT HOSPITALS	FL	501(C)(3)	LINE 7	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
(7) TAKOMA REGIONAL HOSPITAL INC (630 YEAR END)  401 TAKOMA AVE GREENEVILLE, TN 37743 51-0603966	OPERATION OF HOSPITAL & RELATED SERVICES	TN	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEMSUNBELT INC	Yes	
(8) TAKOMA REGIONAL HOSPITAL FOUNDATION INC (710-123114)  401 TAKOMA AVE GREENEVILLE, TN 37743	FUND RAISING FOR AFFILIATED TAX- EXEMPT HOSPITAL	TN	501(C)(3)	LINE 7	TAKOMA REGIONAL HOSPITAL INC	Yes	
47-1334302 (9) TARPON SPRINGS HOSPITAL FOUNDATION INC  1395 S PINELLAS AVE TARPON SPRINGS, FL 34689	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C)(3)	LINE 3	UNIVERSITY COMMUNITY HOSPITAL INC	Yes	
59-0898901 (10) TARRANT COUNTY HLTH CARE PROPERTIES INC 301 HUGULEY BLVD BURLESON, TX 76028	LEASE TO RELATED ORGANIZATION	GA	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
51-0605677 (11) TAYLOR CREEK HLTH CARE PROPERTIES INC 718 GOODWIN LANE LEITCHFIELD, KY 42754	LEASE TO RELATED ORGANIZATION	GA	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
51-0605678 (12) THE COMFORTER HEALTH CARE GROUP INC 605 MONTGOMERY ROAD ALTAMONTE SPRINGS, FL 32714	LEASE TO RELATED ORGANIZATION	FL	501(C)(3)	LINE 11C, III-FI	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
27-1857940 (13) THE VOLUNTEER AUXILIARY OF FLORIDA HOSPITAL - FLAGLER INC  60 MEMORIAL MEDICAL PARKWAY	VOLUNTEER SUPPORT SERVICES	FL	501(C)(3)	LINE 11C, III-FI			No
PALM COAST, FL 32164 59-2486582 (14) TRI-COUNTY NURSING AND REHAB CENTER INC (1030-123114)  602 COURTLAND ST STE 200 ORLANDO, FL 32804	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	FL	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	
47-2219363 (15) TRINITY NURSING & REHAB CENTER INC  9700 WEST 62ND STREET MERRIAM, KS 66203	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	KS	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	
20-5774890 (16) UNIVERSITY COMMUNITY HOSPITAL FOUNDATION INC  3100 E FLETCHER AVE TAMPA, FL 33613	FUND-RAISING FOR TAX-EXEMPT HOSPITAL	FL	501(C)(3)	LINE 11A, I			No
59-2554889  (17) UNIVERSITY COMMUNITY HOSPITAL SPECIALTY CARE INC  3100 E FLETCHER AVE TAMPA, FL 33613	INACTIVE	FL	501(C)(3)	LINE 11A,I	UNIVERSITY COMMUNITY HOSPITAL INC	Yes	
59-3231322 (18) UNIVERSITY COMMUNITY HOSPITAL INC 3100 E FLETCHER AVE TAMPA, FL 33613	OPERATION OF HOSPITAL & RELATED SERVICES	FL	501(C)(3)	LINE 3	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
59-1113901 (19) WEST FLORIDA HEALTH HOME CARE INC FKA SOUTH CENT NURS HOME PROP(11-1114)  PO BOX 1289 TAMPA, FL 33601 59-3686109	WILL BE OPERATING HOME HEALTH AGENCY	GA	501(C)(3)	LINE 11D, III-O	ADVENTIST HLTH SYSTEM SUNBELT HLTHCARE CORP	Yes	
59-3686109	I	I	1	1	1		1

Form 990, Schedule R, Part II - Identification of Re(a)  Name, address, and EIN of related organization	elated Tax-Exempt Orga (b) Primary activity	nizations (c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	(g Sectio (b)( contr enti	n 512 13) olled
						Yes	No
(101) WEST KENTUCKY HLTH CARE PROPERTIES INC 500 BECK LANE MAYFIELD, KY 42066 51-0605676	LEASE TO RELATED ORGANIZATION	GA	501(C)(3)	LINE 11C, III-FI	SUNBELT HLTH CARE CENTERS INC	Yes	
(1) ZEPHYR HAVEN HLTH & REHAB CENTER INC  38250 A AVENUE ZEPHYRHILLS, FL 33542 20-5774930	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	FL	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	
(2) ZEPHYRHILLS HLTH & REHAB CENTER INC 7350 DAIRY ROAD ZEPHYRHILLS, FL 33540	OPERATION OF HOME FOR THE AGED/HLTHCARE DELIVERY	FL	501(C)(3)	LINE 9	SUNBELT HLTH CARE CENTERS INC	Yes	

20-5774967

## Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	( <b>g)</b> Share of end- of-year assets	allocat	ortionate	(i) Code V-UBI amount In Box 20 of Schedule K-1 (Form 1065)	Gen	r aging ner?	<b>(k)</b> Percentage ownership
APPALACHIAN THERAPY SERVICES LLC	THERAPY STAFFING	NC	N/A									
100 HOSPITAL DRIVE HENDERSONVILLE, NC 28792 20-2463851												
CLEAR CREEK MOB LTD	REAL ESTATE	TX	N/A									
2201 S CLEAR CREEK RD KILLEEN, TX 76549 _74-2609195												
ENDOSCOPY CENTER AT PORTER LLC	MEDICAL SERVICES	СО	N/A									
1001 SOUTH PARK DRIVE LITTLETON, CO 80120 20-5855038												
FLORIDA HOSPITAL DMERT LLC	MEDICAL EQUIPMENT	FL	N/A									
2450 MAITLAND CENTER PKWY STE 200 MAITLAND, FL 32751 20-2392253												
FLORIDA HOSPITAL HOME INFUSION LLP	HOME INFUSION SERVICES	FL	N/A									
2450 MAITLAND CENTER PKWY STE 200 MAITLAND, FL 32751 59-3142824												
PAHSUSP SURGERY CENTERS LLC	MEDICAL SERVICES	СО	N/A									
15305 DALLAS PKWY STE 1600 LB 28 ADDISON, TX 75010 26-3057950												
SAN MARCOS MRI LP	IMAGING & TESTING	TX	N/A									
1330 WONDER WORLD DR STE 202 SAN MARCOS, TX 78666 77-0597972												
SHAWNEE MISSION OPEN MRI LLC	IMAGING & TESTING	KS	N/A									
9100 W 74TH STREET BOX 2923 SHAWNEE MISSION, KS 66201 27-0011796												

## Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

Form 990, Schedule R, Part IV -   (a)		_		obie as a Corp (e)	oration or Trus (f)			
Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	Tuna of antitu	Share of total Income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership	(i) Section 512(b) (13) controlled entity?
Yes	No	2 2 2 , ,						
ALTAMONTE MEDICAL PLAZA	CONDO ASSOCIATION	FL	N/A	С				Yes
APOPKA MEDICAL PLAZA CONDOMINIUM ASSOCIATION INC 601 EAST ROLLINS STREET ORLANDO, FL 32803 59-3000857	CONDO ASSOCIATION	FL	N/A	С				Yes
CC MOB INC 2201 S CLEAR CREEK ROAD KILLEEN, TX 76549 74-2616875	REAL ESTATE RENTAL	ТХ	N/A	С				Yes
	PHYSICIAN CLINICS	ТХ	N/A	С				Yes
NETWORK	PHYSICIAN HOSPITAL ORG	ТХ	N/A	С				Yes
FLORIDA HOSPITAL FLAGLER MEDICAL OFFICES ASSOCIATION INC 60 MEMORIAL MEDICAL PARKWAY PALM COAST, FL 32164 26-2158309	CONDO ASSOCIATION	FL	N/A	С				Yes
FLORIDA HOSPITAL HEALTHCARE SYSTEM INC 602 COURTLAND STREET ORLANDO, FL 32804 59-3215680	РНО/ТРА	FL	N/A	С				Yes
FLORIDA MEDICAL PLAZA CONDO	CONDO ASSOCIATION	FL	N/A	С				Yes
	PHYSICIAN HOSPITAL ORG	FL	MHS MHF MHWV OR SWVHC	С	26,806	286,177	25 000 %	Yes
HUGULEY ALLIANCE FOUNDATION (11-8414) 11801 SOUTH FREEWAY FORT WORTH, TX 76115 75-2642209	INACTIVE	ТХ	N/A	С				Yes
KISSIMMEE MULTISPECIALTY CLINIC CONDOMINIUM ASSOCIATION INC 201 HILDA STREET SUITE 30 KISSIMMEE, FL 34741 59-3539564	CONDO ASSOCIATION	FL	N/A	С				Yes
MIDWEST MANAGEMENT SERVICES	REAL ESTATE RENTAL	KS	N/A	С				Yes
NORTH AMERICAN HEALTH SERVICES INC & SUBS 900 HOPE WAY ALTAMONTE SPRINGS, FL 32714 62-1041820	LESSOR/HOLDING CO	TN	N/A	С				Yes
ORMOND PROF ASSOCIATES CONDO ASSOC'N INC (430 YR END) 770 W GRANADA BLVD STE 101 ORMOND BEACH, FL 32174 59-2694434	CONDO ASSOCIATION	FL	N/A	С				Yes
PARK RIDGE PROPERTY OWNER'S	CONDO ASSOCIATION	NC	N/A	С				Yes

## Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 5 (13) cont entity	12(b) trolled
Yes	No								
PORTER AFFILIATED HLTH SERVICES INC DBA DIVERSIFIED AFFILIATED HLTH SVCS 2525 S DOWNING STREET DENVER, CO 80210 84-0956175	HEALTHCARE SERVICES	СО	N/A	C				Yes	
SAN MARCOS REGIONAL MRI INC 1301 WONDER WORLD DRIVE SAN MARCOS, TX 78666 77-0597968	HOLDING COMPANY	TX	N/A	O				Yes	
THE GARDEN RETIREMENT COMMUNITY INC 602 COURTLAND STREET STE 200 ORLANDO, FL 32804 59-3414055	REAL ESTATE RENTAL	FL	N/A	С				Yes	
WINTER PARK MEDICAL OFFICE BUILDING I CONDO ASSOC INC 200 LAKEMONT AVE WINTER PARK, FL 32792 45-2228478	PHYSICIAN CLINICS	FL	N/A	С				Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations (a)  Name of related organization	<b>(b)</b> Transaction type(a-s)	<b>(c)</b> A mount I nvolved	<b>(d)</b> Method of determining amount involved
FLORIDA MEMORIAL HEALTH NETWORK	Р	416,543	COST
ADVENTIST HEALTH SYSTEMSUNBELT INC DBA FLORIDA HOSPITAL	Р	346,019	COST
SOUTHWEST VOLUSIA HEALTHCARE CORPORATION	Р	532,145	COST
SOUTHWEST VOLUSIA HEALTHCARE CORPORATION	Q	265,362	COST
MEMORIAL HEALTH SYSTEMS INC DBA FH ORMOND MEMORIAL	Р	919,370	COST
MEMORIAL HEALTH SYSTEMS INC DBA FH ORMOND MEMORIAL	N	1,781,078	COST
ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION	М	1,218,143	% OF FACILITY'S OPERATING EXP
ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION DBA AHS IS	М	4,094,791	% OF FACILITY'S OPERATING EXP
ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION	Р	5,177,783	COST
SUNSYSTEM DEVELOPMENT CORP DBA FLORIDA HOSPITAL DELAND FOUNDATION	С	61,773	ACTUAL AMOUNT RECEIVED
SUNSYSTEM DEVELOPMENT CORP DBA FLORIDA HOSPITAL DELAND FOUNDATION	В	46,639	ACTUAL AMOUNT GIVEN
ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION	В	604,547	ACTUAL AMOUNT GIVEN
ADVENTIST HEALTH SYSTEM SUNBELT HEALTHCARE CORPORATION	С	99,906	ACTUAL AMOUNT RECEIVED

Μ

313,721

% OF FACILITY'S EHR REVENUE

ADVENTIST HEALTH SYSTEMSUNBELT INC