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DLN: 93493320105535

Form **990** 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

▶ Do not enter social security numbers on this form as it may be made public

▶ Information about Form 990 and its instructions is at <a href="www.IRS.gov/form990">www.IRS.gov/form990</a>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2014 ca	endar year, or tax year beginning 01-01-2014 , and ending 12-31-2014				
		pplicable	C Name of organization AMERICAN HEALTH CARE ASSOCIATION		D Emplo	yer ide	entification number
☐ Ad	dress cl	nange			53-02	26010	5
∏ Na	me cha	inge	Doing business as				
Ini	tıal retu	ırn			E Telepho	one nun	nber
Fir		mınated	Number and street (or P O box if mail is not delivered to street address) Room/suit 1201 L STREET NW	e	·	842-	
	nended		Character and TD of successful and		(202)	042-	++++
_			City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 20005		<b>G</b> Gross r	eceipts	\$ 42,159,119
j Ap	plicatioi	n pending				-	
			F Name and address of principal officer  MARK PARKINSON		Is this a group subordinates?		n for □ Yes 🔽 No
			1201 L STREET NW		subordinates		i resit no
			WASHINGTON, DC 20005		Are all subord	nates	┌ Yes ┌ No
	ıx-exen	npt status	501(c)(3)		Included?	a liet	(see instructions)
J W	ebsite	e:► WV	WW AHCA ORG	H(c)	Group exempt	ion nu	mber 🟲
<b>K</b> For	m of or	ganızatıor	Corporation Trust Association Other ►	<b>L</b> Yea	ar of formation 19	56 <b>M</b>	State of legal domicile DC
Pa	rt I	Sum	nmary				
Activities & Governance		THE AM ORGAN LIVING	lescribe the organization's mission or most significant activities IERICAN HEALTH CARE ASSOCIATION IS A NON-PROFIT FEDERAT IZATIONS, TOGETHER REPRESENTING MORE THAN 12,000 NON-P , DEVELOPMENTALLY-DISABLED, AND SUB-ACUTE CARE PROVIDE N INDIVIDUALS EACH DAY	ROFIT	AND FOR-PRO	OFIT N	IURSING, ASSISTED
ē							
9	2	Check t	his box 🛏 if the organization discontinued its operations or disposed o	f more t	han 25% of its	net a	ssets
26							
ĭes	3	Number	of voting members of the governing body (Part VI, line 1a) $\cdot$ . $\cdot$ .			3	15
₫.			of independent voting members of the governing body (Part VI, line 1b)			4	15
æ	1		imber of individuals employed in calendar year 2014 (Part V, line 2a)			5	103
			Imber of volunteers (estimate if necessary)			6	500
			related business revenue from Part VIII, column (C), line 12 elated business taxable income from Form 990-T, line 34			7a 7b	1,175,725
	-	ivet uiii e	erated business taxable income noin Form 990-1, line 34	<del></del>	Prior Year	<b>/</b>	-104,834 Current Year
	8	Contr	ibutions and grants (Part VIII, line 1h)		1,423,	754	0
ē	9		am service revenue (Part VIII, line 2g)		28,466,	-	31,393,410
Rayenue	10	_	tment income (Part VIII, column (A), lines 3, 4, and 7d)		181,731		644,466
芒	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,200,	699	2,034,316
	12		revenue—add lines 8 through 11 (must equal Part VIII, column (A), line		22 272	200	24.072.102
	13		s and similar amounts paid (Part IX, column (A), lines 1–3)		32,272, 152,		34,072,192 1,432,500
	14		its paid to or for members (Part IX, column (A), line 4)		132,	0	1,432,300
	15		es, other compensation, employee benefits (Part IX, column (A), lines				
\$		5-10			14,541,	232	16,021,110
₩ ₩	16a	Profes	ssional fundraising fees (Part IX, column (A), line 11e)			0	0
Expenses	Ь	Total fu	ındraısıng expenses (Part IX, column (D), line 25) ▶0				
_	17	Other	expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		15,986,	686	16,797,536
	18	Total	expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		30,680,	418	34,251,146
	19	Rever	nue less expenses Subtract line 18 from line 12		1,591,	970	-178,954
\$ 8				Beg	inning of Curre	nt	End of Year
Not Assets or Fund Balances	20	Total	assets (Part X, line 16)		<b>Year</b> 32,621,	602	
A.S.	20 21		liabilities (Part X, line 26)		10,014,		32,218,786
2 E	22		ssets or fund balances Subtract line 21 from line 20		22,606,	-	22,123,087
	11 11		nature Block		22/000/		22/120/007
Unde my k	r pena nowle	alties of dge and	perjury, I declare that I have examined this return, including accompany belief, it is true, correct, and complete Declaration of preparer (other the nowledge				
		***	***		2015-11-16		
Sigr	1		ature of officer		Date		
Her		MAR	K PARKINSON PRESIDENT & CEO				
		Туре	e or print name and title				
			Print/Type preparer's name Preparer's signature Da DEBORAH G KOSNETT DEBORAH G KOSNETT	ite	Check I if	PTIN P0029	0720
Pai		h	Firm's name  TATE AND TRYON		self-employed Firm's EIN 🕨 5		
	pare	r					
Use	On	ly  ˈ	Firm's address ► 2021 L STREET NW SUITE 400		Phone no (202	2) 293-2	2200
			WASHINGTON, DC 20036		1		
May	the IR	S discu	ss this return with the preparer shown above? (see instructions)				✓ Yes  No

Form	1990 (2014)				Page ∡
Par		Program Service Acc e O contains a response or i	-	rt III	
1	Briefly describe the org	anızatıon's mıssıon			
<u>IMP</u>	ROVING LIVES BY DELI	VERING SOLUTIONS FOR	QUALITY CARE		
2		lertake any significant progr 90-EZ?		ear which were not listed on	
	If "Yes," describe these	new services on Schedule (	)		
3	services?		iificant changes in how it	conducts, any program	
	If "Yes," describe these	changes on Schedule O			
4	expenses Section 501		ations are required to rep	three largest program services oort the amount of grants and al	
 4a	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
		AL PUBLIC - DEVELOPING NECESSA		MUNITY TO THE NATION AT LARGE - TO POLICIES WHICH BALANCE ECONOMIC	
41-	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	```
4b	A VARIETY OF WAYS, INCLU	ASSOCIATION ASSISTS ITS MEMBI	ERS IN CONTINUING TO IMPRO ALITY AWARD PROGRAM, AS W	) (Revenue \$  OVE THE QUALITY OF CARE PROVIDED TO THE QUALITY OF CARE PROVIDED TO THE PROVIDE THE PROVIDED TO	
	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
	EDUCATION AND COMMUNI GENERAL PUBLIC ON POST- MONTHLY TO OVER 50,000	CATION THE ASSOCIATION USES ACUTE AND LONG TERM CARE ISS	A VARIETY OF MECHANISMS TO JES THE ORGANIZATION'S PR RESTED PARTIES ADDITIONAL	D EDUCATE AND COMMUNICATE TO ME IMARY TRADE JOURNAL, THE PROVIDE LLY, THE ASSOCIATION SPONSORS ITS	R MAGÁZINE, IS CIRCULATED
	0.44	- /D			
4d		s (Describe in Schedule O )	nto of t	) (Bayanya d	,
	(Expenses \$	ıncludıng gra	IILS 01 \$	) (Revenue \$	)
4e	Total program service	expenses 🕨			

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	Yes	
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f E}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional "D"	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III </i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Pal				_
	Check if Schedule O contains a response or note to any line in this Part V	- 1	 Yes	. l No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   110		165	NO
	Enter the number of Forms W-2G included in line 1a Enter-0- if not applicable  1 b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
	Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
32	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority		105	
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a	Yes	
	organization solicit any contributions that were not tax deductible as charitable contributions?			
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	Yes	
7	Organizations that may receive deductible contributions under section 170(c).			
_	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		
	services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	7c		
А	file Form 8282?	70		
u	11 Tes, indicate the number of forms 8282 med during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.			
	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
Qa.	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
ь	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
l1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them )			
L2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
12	year			
L3 _	Section 501(c)(29) qualified nonprofit health insurance issuers.			
đ	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
ь	Enter the amount of reserves the organization is required to maintain by the states			
	ın which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule 0	14b		

Section A. Governing Body and Management

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	O contains a response or note to any line in this Part VI	. ~
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	<u> </u>				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	15			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	15			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?			2		Νo
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			3		No
4	Did the organization make any significant changes to its governing documents since filed?		•	4		No
5	Did the organization become aware during the year of a significant diversion of the o	rganız	ation's assets? .	5		No
6	Did the organization have members or stockholders?			6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?		elect or appoint one or	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?			7b	Yes	
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ur	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i>			9		No
Se	ection B. Policies (This Section B requests information about policies not	requi	ired by the Internal R	Reveni	ue Cod	e.)
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization			10b		
		on's e	xempt purposes?		Yes	
11a	affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it	on's e ts gov • •	xempt purposes? erning body before filing		Yes	
11a b	affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e ts gov • • Form 9	xempt purposes? erning body before filing		Yes Yes	
11a b 12a	affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e ts gov • • Form 9	xempt purposes? erning body before filing 990	11a		
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with	on's e ts gov Form 9 . ly inte	xempt purposes? erning body before filing	11a	Yes	
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with	on's e ts gov Form 9 . ly inte	xempt purposes? erning body before filing 190 erests that could give olicy? If "Yes," describe	11a 12a 12b	Yes Yes	
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	on's e ts gov Form 9 . ly inte	xempt purposes? erning body before filing 190 erests that could give olicy? If "Yes," describe	11a 12a 12b	Yes Yes	
11a b 12a b c	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?	on's e ts gov Form 9 . ly inte the p i the an	xempt purposes? erning body before filing	11a 12a 12b 12c 13	Yes Yes Yes	
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a rev	on's e ts gov  Form 9  ly inte  the p  the p  tew an	xempt purposes? erning body before filing	11a 12a 12b 12c 13	Yes Yes Yes	
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	on's e ts gov Form 9 ly inte i the p iew an	xempt purposes? erning body before filing	11a 12a 12b 12c 13	Yes Yes Yes Yes	No
11a b 12a b c	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e ts gov Form 9 ly inte i the p iew an	xempt purposes? erning body before filing	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization	on's e ts gov . Form 9 . ly inte . i the p iew an	xempt purposes? erning body before filing	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No
11a b 12a b c 13 14 15 a b	affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD or the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to or participate in a joint venture of the organization invest in, contribute assets to or participate in a joint venture of the organization invest in, contribute assets to or participate in a joint venture of the organization in the organization in the organization invest in the organiza	on's e ts gov  Torm 9 ly inte  the p  ithe p  iew an edeli  rsim ization estep	xempt purposes? erning body before filing	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
11a b 12a c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e ts gov  Torm 9 ly inte  the p  ithe p  iew an edeli  rsim  rsimer estep	xempt purposes? erning body before filing	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
11a b 12a c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organ participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	on's e ts gov  Torm 9 ly inte  the p  ithe p  iew an edeli  rsim  rsimer estep	xempt purposes? erning body before filing	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	

Own website Another's website Upon request Other (explain in Schedule O)

- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year  $\frac{1}{2}$
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►LEONA TAYLOR

Form 990 (2014)	
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# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					1	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee		Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	•			
C	Total from continuation sheets to Part VII, Section A	Þ			
d	Total (add lines 1b and 1c)	F	5,524,022	0	742,918

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►49

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule I for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(c)
Name and business address	Description of services	Compensation
SYNAPTITUDE INC 8300 BOONE BLVD SUITE 500 VIENNA, VA 22182	SOFTWARE DEVELOPMENT	1,444,378
ADFERO GROUP LLC 1666 K STREET NW SUITE 250 WASHINGTON, DC 20006	ADVERTISING	1,105,905
THE MORAN COMPANY 1655 NORTH FORT MYER DRIVE SUITE 1 ARLINGTON, VA 22209	CONSULTING	659,100
BGR GOVERNMENT AFFAIRS LLC PO BOX 14416 WASHINGTON, DC 20044	CONSULTING	600,000
ST JOHN & PARTNERS 5220 BELFORD RD 400 JACKSONVILLE, FL 32256	ADVERTISING/PR	515,686
2 Total number of independent contractors (including but not limited to those listed above	who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \( \mathbb{\mathbb{F}} 31 \)

Form 99								Page <b>9</b>
Part V	/III	Statement of Check of Schedu	of Revenue ule O contains a respoi	nse or note to any lu	ne in this Part VIII			Г
		Check it Sched	uic o concums a respon	inse of note to any in	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s	1a	Federated cam	paigns 1a					
Grants smounts	ь	Membership du	ıes <b>1b</b>					
, E	c	Fundraising ev	ents <b>1c</b>					
Giffs, iilar Ai	d	Related organiz	zations 1d					
, ⊒ ∭	e	Government grant						
ons Sir	f	All other contribute	ons, gifts, grants, and <b>1f</b>					
Contributions, Giffs, Grants and Other Similar Amounts	'	sımılar amounts no	ot included above			ļ		
풀	g	Noncash contributi 1a-1f \$	ons included in lines					
a Co	h	Total. Add lines	s 1 a - 1 f					
				Business Code				
e E	2a	MEMBERSHIP DUE	S	900099	21,783,262	21,783,262		
Program Serwce Revenue	Ь	SPONSORSHIP		900099	4,558,498	4,558,498		
M C e	C .	MEETINGS & EXHI	BIT	900099	3,317,495	3,268,697	48,798	
Š	d	PUBLICATIONS		900099	1,125,605		1,125,605	
Ē	e	QUALITY AWARDS		900099	608,550	608,550		
ĬQ L	f		am service revenue					
	g		s 2a – 2f		31,393,410			
	3		come (including dividen ar amounts)		206,678			206,678
	4	Income from inves	stment of tax-exempt bond	proceeds				
	5	Royalties .						
	6a	Gross rents	(ı) Real 268,703	(II) Personal				
	Ь	Less rental	311,448					
	c	expenses Rental income	-42,745					
	d	or (loss)	me or (loss)	_	-42,745		-17,411	-25,334
		Net remai mes	(i) Securities	(II) O ther	,		,	,
	7a	Gross amount from sales of assets other than inventory	7,792,951	7,113				
	ь	Less cost or other basis and	7,361,312	964				
		sales expenses Gain or (loss)	431,639	6,149				
	C d	, ,	ss)	<u> </u>	437,788			437,788
	8a	Gross income f	from fundraising					
Other Revenue		events (not inc \$	s reported on line 1c)					
<u>.</u>	<u> </u>	1005	a					
Ě	b c		penses <b>b</b> (loss) from fundraising	events 🛌				
•	9a	Gross income f	from gaming activities ne 19 a					
	Ь		penses b					
	10a	Gross sales of returns and allo	owances .					
	ь	Less costofg	a oods sold b	1,177,052 413,203				
	С		(loss) from sales of inv		763,849	763,849		
	11a	Miscellaneous LEGISLATIVE		Business Code 900099	976,642	976,642		
	.	CONTRIBUTIO		900099	283,310	264,577	18,733	
	b	AFFINITY PRO		900099	40,000	40,000	10,/33	
	d	OTHER INCOM	<u>че</u>	300039	13,260	+0,000		13,260
	e	Total. Add lines		🕨				
	12		- · ·	_	1,313,212			
	1			🟲	34,072,192	32,264,075	1,175,725	632,392

		Statement of Functional Expenses									
Secti	tion 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)  Check if Schedule O contains a response or note to any line in this Part IX										
			Part IX								
		ude amounts reported on lines 6b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses					
1		nts and other assistance to domestic organizations and estic governments See Part IV, line 21	1,432,500								
2		nts and other assistance to domestic	, ,								
3	gove	nts and other assistance to foreign organizations, foreign ernments, and foreign individuals See Part IV, lines 15									
4		efits paid to or for members									
5		pensation of current officers, directors, trustees, and employees	4,994,303								
6	(as c	pensation not included above, to disqualified persons defined under section 4958(f)(1)) and persons cribed in section 4958(c)(3)(B)									
7		er salaries and wages	8,965,302								
8		sion plan accruals and contributions (include section 401(k)	-,,								
		403(b) employer contributions)	435,731								
9	Othe	er employee benefits	900,457								
10	Payr	roll taxes	725,317								
11	Fees	for services (non-employees)									
а	Man	agement									
b	Lega	ıl	443,674								
c	Асс	ounting	125,740								
d	Lobb	pying	659,003								
е	Profe	essional fundraising services See Part IV, line 17									
f	Inve	stment management fees	96,668								
g		er (If line 11g amount exceeds 10% of line 25, column (A) unt, list line 11g expenses on Schedule O)	4,254,494								
12	Adve	ertising and promotion	541,101								
13	O ffi c	e expenses	1,323,604								
14	Info	rmation technology	769,930								
15	Roya	alties	62,579								
16	Осс	upancy	127,421								
17	Trav	el	1,570,170								
18		ments of travel or entertainment expenses for any federal, e, or local public officials									
19	Conf	ferences, conventions, and meetings	4,105,936								
20	Inte	rest	224,033								
21	Payr	ments to affiliates									
22	Depr	reciation, depletion, and amortization	786,373								
23	Insu	rance	111,387								
24	misc	er expenses Itemize expenses not covered above (List cellaneous expenses in line 24e If line 24e amount exceeds 10% ne 25, column (A) amount, list line 24e expenses on Schedule O)									
а	PAC	ADMINISTRATIVE EXPE	692,274								
b	DUE	S AND SUBSCRIPTIONS	210,951								
c	TAX	ES	207,169								
d	BAD	DEBT EXPENSE	100,908								
e	Allo	ther expenses	384,121								
25	Tota	I functional expenses. Add lines 1 through 24e	34,251,146								
26	repo educ	t costs. Complete this line only if the organization rted in column (B) joint costs from a combined cational campaign and fundraising solicitation. Check									

Form 990 (2014)

Part X Balance Sheet

Cash-non-interest-bearing   End of year	Par	't X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
2   Savings and temporary cash investments   167,958   2			,	(A)		(B)
1		1	Cash-non-interest-bearing	846,921	1	1,109,030
A		2	Savings and temporary cash investments	167,583	2	_
Solution and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L.		3	Pledges and grants receivable, net		3	
Marchine		4	Accounts receivable, net	3,272,711	4	3,123,903
100   100		5	employees, and highest compensated employees Complete Part II of	key	_	
9   Prepand expenses and deferred charges   520,097   9   1.406,801	ts	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$ , and contributing employ and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficia	ers		
9   Prepand expenses and deferred charges   520,097   9   1.406,801	Se	l _		070.000		075 400
Section   112,47, 8   122,638   1	Ą			<u> </u>		
10s		_		· · · · · · · · · · · · · · · · · · ·		
b Less accumulated depreciation   10b   9,051,894   6,810,149   10c   7,436,139   11   11   11   11   11   11   11		-	Land, buildings, and equipment cost or other basis Complete	,	9	1,406,601
11   Investments—publicly traded securities   19,717,572   11   17,811,112   12   17,811,112   13   13   14   17,811,112   14   17   17   17   17,811,781   15   16   16   16   16   16   16   1		h		894 6 810 149	10c	7 436 133
12   Investments—other securities See Part IV, line 11   13   13   14   14   15   15   15   16   15   16   16   16		_		· · · · · ·		· ,
13   Investments—program-related See Part IV, line 11   14   14   15   16   16   16   17   16   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   15   18   18				,		,
14   Intangible assets   14						
15						
Total assets. Add lines 1 through 15 (must equal line 34)   32,621,692   16   32,218,786				200 988		427 685
17						<u> </u>
18   Grants payable   18   926,208   19   1,284,617		<b>-</b>				
Property of the property of the part of th				2,334,117		1,007,070
Tax-exempt bond liabilities				026 208		1 294 617
21 Escrow or custodial account liability Complete Part IV of Schedule D				920,208		1,284,017
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L						
Unsecured notes and loans payable to unrelated third parties					21	
Unsecured notes and loans payable to unrelated third parties		22	key employees, highest compensated employees, and disqualified			
Unsecured notes and loans payable to unrelated third parties	豆					
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		23	·	4,151,101		3,963,650
and other liabilities not included on lines 17-24) Complete Part X of Schedule D		24			24	
26 Total liabilities. Add lines 17 through 25		25	and other liabilities not included on lines 17-24) Complete Part X of Schedule	2 583 427	25	2.990.362
Organizations that follow SFAS 117 (ASC 958), check here F and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets		26				· · ·
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	—— Ф	120	Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and complete	,		
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	Ë	27	<u> </u>	22.530.608	27	21.963.897
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	<u>88</u>					
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds				,		<u>,                                      </u>
30 Capital stock or trust principal, or current funds			Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ┌ and			
31 Paid-in or capital surplus, or land, building or equipment fund   31	ō	30			30	
33 Total net assets or fund balances	Ř					
33 Total net assets or fund balances	25.5					
34 Total liabilities and net assets/fund balances 32 621 692 34 32 218 786			· , , , , , , , , , , , , , , , , , , ,	22.606.839		22.123.087
	ž	34	Total liabilities and net assets/fund balances	32,621,692	34	32,218,786

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI						
					•		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		34,0	72,192		
2	Total expenses (must equal Part IX, column (A), line 25)	2		34,2	251,146		
3	Revenue less expenses Subtract line 2 from line 1	3		- 1	.78,954		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		22,6	506,839		
5	Net unrealized gains (losses) on investments	5		-4	16,843		
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain in Schedule O) 9						
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		22,1	123,087		
Par	t XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII				. 区		
				Yes	No		
1	Accounting method used to prepare the Form 990						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo		
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	ewed on					
	Separate basis Consolidated basis Both consolidated and separate basis			1	1		
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes			
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	arate					
	Separate basis Consolidated basis Both consolidated and separate basis			1	1		
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of the	2c	Yes			
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	n		1:	1:		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	За		No		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b				

Software ID: **Software Version:** 

**EIN:** 53-0260105

Name: AMERICAN HEALTH CARE ASSOCIATION

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors											
(A) Name and Title	(B) A verage hours per week (list any hours for related	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D)  Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and	
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2,2333 11333,	2,2033 112007	related organizations	
(1) LEONARD RUSS	3 00	х		Х				0	0	0	
CHAIR (1) LANE BOWEN	3 00										
VICE CHAIR (THRU OCT 2014) (2) TOM COBLE	3 00	Х		Х				0	0	0	
VICE CHAIR		х		Х				o	0	О	
(3) MICHAEL R WYLIE SECRETARY/TREASURER	3 00	х		х				0	0	0	
(4) NEIL PRUITT JR	3 00	х						0	0	0	
IMMED PAST CHAIR (5) TOM COBLE	1 00	×						0	0	0	
MULTIFACILITY REPRESENTATIVE  (6) GLENN VAN EKEREN	1 00	X						0	0	0	
REGIONAL MULTIFACILITY REP  (7) ROBIN L HILLIER	1 00										
IO REPRESENTATIVE (8) GARY M KELSO	1 00	×						0	0	0	
NFP REPRESENTATIVE (THRU OCT 2014)		×						0	0	0	
(9) STEVEN E CHIES  NFP REPRESENTATIVE (AS OF OCT 2014)	1 00	х						0	0	0	
(10) JOHN E POIRIER  ASHCAE REPRESENTATIVE (THRU OCT 2014)	1 00	×						0	0	0	
(11) RICHARD HERRICK ASHCAE REP (AS OF OCT 2014)	1 00	х						0	0	0	
(12) PATRICIA GIORGIO  NCAL REPRESENTATIVE	1 00	х						0	0	0	
(13) PAUL LIISTRO	1 00	x						0	0	0	
BOARD MEMBER (14) DEBORAH MEADE	1 00										
BOARD MEMBER (15) DAVID NORSWORTHY	1 00	X						0	0	0	
BOARD MEMBER (16) FRANK ROMANO	1 00	×						0	0	0	
BOARD MEMBER (THRU OCT 2014)		х						0	0	0	
(17) GREG ELLIOT  BOARD MEMBER (AS OF OCT 2014)	1 00	х						0	0	0	
(18) PHILLIP G FOGG BOARD MEMBER (AS OF OCT 2014)	1 00	x						0	0	0	
(19) MARK V PARKINSON PRESIDENT & CEO	37 50			х				1,300,624	0	258,372	
(20) JAMES ELDER CHIEF FINANCIAL OFFICER(THRU JAN 14)	37 50			х				23,646	0	0	
(21) LEONA TAYLOR	20 00			х				112,331	0	0	
CHIEF FINANCIAL OFFICER (BEG FEB 1) (22) RAE ANNE DAVIS	37 50				×			311,532	0	43,274	
CHIEF STRATEGIC OFFICER & SVP, ADM  (23) MICHAEL CHEEK	37 50							·			
SVP, FINANCE POLICY & LEG (24) GREGORY M CRIST	37 50				X			267,636	0	21,211	
SVP, PUBLIC AFFAIRS	37 30				Х			309,406	0	33,793	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and	
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke, emplojee	Highest compensated employee	Former	-,,		related organizations	
(26) DAVID R GIFFORD  SVP, QUALITY & REGULATORY	37 50				x			413,434	0	44,088	
(1) DAVID A KYLLO  EXECUTIVE DIRECTOR, NCAL	37 50				х			233,490	0	31,484	
(2) CLIFTON PORTER SVP, GOVERNMENT RELATIONS	37 50				х			514,744	0	25,074	
(3) JENNIFER S SHIMER	37 50				х			376,311	0	57,872	
SVP, MEMBER SVCS & COO  (4) ELISE D SMITH  SVP, FINANCE POLICY & LEG	37 50				х			260,263	0	51,504	
(5) PAULA WARREN CHIEF INFORMATION OFFICER	37 50				х			213,526	0	22,926	
(6) MICHAEL BASSETT VP, GOVERNMENT RELATIONS	37 50					x		262,470	0	11,674	
(7) PETER CORLESS MULTI-FACILITY LIAISON	37 50					×		214,882	0	36,510	
(8) CHRISTOPHER DONNELLAN SR DIR, GOVERNMENT RELATIONS	37 50					Х		209,679	0	44,581	
(9) RUTA KADONOFF	37 50					х		198,051	0	29,914	
VP, QUALITY & REGULATORY (10) KIMBERLY ZIMMERMAN  VP, GOVERNMENT RELATIONS	37 50					х		301,997	0	30,641	

DLN: 93493320105535

OMB No 1545-0047

Inspection

## **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

Political Campaign and Lobbying Activities

www.irs.gov/form990. If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V,

line 35c (Proxy Tax) (see separate instructions), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

	ame of the organization ERICAN HEALTH CARE ASSOCIATION	Employer ider	Employer identification number					
	Constant Cale			53-0260105				
'a i		rganization is exempt under	-		organization.			
1	·	rganization's direct and indirect polition	cal campaign activ	ities in Part IV				
2	Political expenditures			<b>•</b>	\$ 208,674			
3	Volunteer hours							
aı	rt I-B Complete if the o	rganization is exempt under	section 501(c)	(3).				
1	Enter the amount of any excis	se tax incurred by the organization und	der section 4955	<b>&gt;</b>	\$			
2	Enter the amount of any excis	e tax incurred by organization manag	ers under section	4955 <b>►</b>	\$			
3	If the organization incurred a	section 4955 tax, did it file Form 472	O for this year?		┌ Yes			
4a	Was a correction made?				┌ Yes ┌ No			
b	If "Yes," describe in Part IV							
aı	rt I-C Complete if the o	rganization is exempt under	section 501(c)	, except section 50	)1(c)(3).			
1	Enter the amount directly exp	ended by the filing organization for se	ction 527 exempt	function activities 🕨	\$			
2	Enter the amount of the filing exempt function activities	or section 527 ▶	\$\$ 208,674					
3	Total exempt function expend	itures Add lines 1 and 2 Enter here	and on Form 1120	-POL, line 17b ►	\$ 208,674			
4	Did the filing organization file	Form 1120-POL for this year?			✓ Yes No			
5	organization made payments amount of political contribution	and employer identification number (E: For each organization listed, enter the ons received that were promptly and d on political action committee (PAC) If	e amount paid from irectly delivered to	n the filing organization's o a separate political orga	funds Also enter the anization, such as a			
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter - 0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-			
	REPUBLICAN GOVERNORS OCIATION	1747 PENNSYLVANIA AVE NW 250 WASHINGTON, DC 20006	11-3655877	100,000				
٠,	DEMOCRATIC GOVERNORS OCIATION	1401 K STREET NW 200 WASHINGTON, DC 20005	52-1304889	100,000				
(3)	FRIENDS OF ANTHONY BROWN	1101 MERCANTILE LANE STE 220 LARGO,MD 20774	20-3677682	3,674				
(4)	DEAL FOR GOVERNOR	POST OFFICE BOX 2495 GAINESVILLE, GA 30503	26-4800781	5,000				

5 c	hedule C (Form 990 or 990-EZ) 2014					Page <b>2</b>
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	Other exempt purpose expenditures					
е	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000					
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	<b>(c)</b> 2013	( <b>d)</b> 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

	filed Form 5768 (election under section 501(h)).	( a	1)	(	b)
For e activ	rach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes	No		ount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
<b>C</b>	Media advertisements?				
d	Mailings to members, legislators, or the public?				
e	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h :	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  Other activities?				
	Total Add lines 1c through 1i				
j 22		ı			
2a b	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  If "Yes," enter the amount of any tax incurred under section 4912			-	
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	ı			
	t III-A Complete if the organization is exempt under section 501(c)(4), section 5	01(c	1(5) (	r sec	tion
ГСП	501(c)(6).	OI(C	,(3), (	,, 366	CIOII
				Y	es No
1	Were substantially all (90% or more) dues received nondeductible by members?		Γ	1	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2	No
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3 Y	es
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "I line 3, is answered "Yes."				
1	Dues, assessments and similar amounts from members	1		21,	,783,26
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
а	Current year	2a			,995,31
Ь	Carryover from last year	2b			,529,129
c	Total	2c			,466,18
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3		6	,465,52
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and				
	political expenditure next year?	4			
5	Taxable amount of lobbying and political expenditures (see instructions)	5		- 2	,999,34
Pa	art IV Supplemental Information	•			
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group see instructions), and Part II-B, line 1 Also, complete this part for any additional information	o list),	Part II	-A , line	s 1 and
	Return Reference Explanation				
PAR	T I-A, LINE 1 THE ASSOCIATION PAID CONTRIBUTIONS OR DUES TO REPUBLIC ASSOCIATIONS	IA NA	ND DEN	10 C R A	TIC
					_

Part IV Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2014

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#### DLN: 93493320105535

OMB No 1545-0047

Open to Public

### SCHEDULE D

(Form 990)

Department of the Treasury

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. **Inspection** Internal Revenue Service Name of the organization **Employer identification number** AMERICAN HEALTH CARE ASSOCIATION 53-0260105 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a

Ь	Total acreage restricted by conservation easements	2b			
С	Number of conservation easements on a certified historic structure included in (a)	2c			
d	Number of conservation easements included in (c) acquired after $8/17/06$ , and not on a historic structure listed in the National Register	2d			
3	Number of conservation easements modified, transferred, released, extinguished, or termina	ted by th	ne organization d	urıng	
	the tax year 🗠				
4	Number of states where property subject to conservation easement is located 🛌				
5	Does the organization have a written policy regarding the periodic monitoring, inspection, had enforcement of the conservation easements it holds?	indling of	violations, and	┌ Yes	ΓN
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation eas	ements o	during the year		
	<u> </u>				
7	A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easemen	nts durın	g the year		
	<b>▶</b> \$				
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of s and section $170(h)(4)(B)(II)^{2}$	ection 1	70(h)(4)(B)(ı)	┌ Yes	ΓN
9	In Part XIII, describe how the organization reports conservation easements in its revenue a balance sheet, and include, if applicable, the text of the footnote to the organization's financi	•	•		

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenue included in Form 990, Part VIII, line 1

the organization's accounting for conservation easements

- (ii) Assets included in Form 990, Part X
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
- - Revenue included in Form 990, Part VIII, line 1
  - Assets included in Form 990, Part X

- Cat No 52283D
- Schedule D (Form 990) 2014

Part	Organizations Maintaining Collections of Art,	His	tori	<u>cal</u>	<u>Treasu</u>	<u>ıres, or Ot</u>	:he	<u>r Similar Asse</u>	ets (co	ntınued)
3	Using the organization's acquisition, accession, and other record collection items (check all that apply)	s, cł	neck	any d	of the foll	owing that a	re a	significant use o	fıts	
а	Public exhibition	d	Γ	Loa	an or exc	hange progra	ams			
b	Scholarly research	e	Γ	0 tł	ner					
C	Preservation for future generations									
4	Provide a description of the organization's collections and explain Part XIII	n hov	w the	y furt	ther the o	organızatıon'	s ex	empt purpose in		
5	During the year, did the organization solicit or receive donations									_
Do	assets to be sold to raise funds rather than to be maintained as p							<u>'</u>	Yes	│ No
Раг	<b>t IV</b> Escrow and Custodial Arrangements. Complet Part IV, line 9, or reported an amount on Form 990					n answered	ľ	es to Form 99	υ,	
1a	Is the organization an agent, trustee, custodian or other intermed included on Form 990, Part X?					or other asse	ets r	not	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIII and complete the f	ollov	wing t	able						
								Amo	unt	
С	Beginning balance					<u> </u> :	1c			
d	Additions during the year					<u>  :</u>	1d			
e	Distributions during the year					<u> </u>	1e			
f	Ending balance					<u> </u>	1f			
2a	Did the organization include an amount on Form 990, Part X, line	21,	for e	scrov	worcust	odıal accoun	t lıa	bility?	Yes	□ No
ь	If "Yes," explain the arrangement in Part XIII Check here if the									<u> </u>
Pa	rt V Endowment Funds. Complete if the organization								\	
1a	Beginning of year balance	(b	<b>)</b> Prior	year	<b>b</b> (c)⊺	wo years back	(d)	Three years back (	e)Four y	ears back
ь	Contributions									
c	Net investment earnings, gains, and losses									
_					_					
d	Grants or scholarships				+					
е	Other expenditures for facilities and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the current year end balance	e (lır	ne 1g	, colı	umn (a))	held as				
а	Board designated or quasi-endowment 🕨									
b	Permanent endowment -									
c	Temporarily restricted endowment ►									
	The percentages in lines 2a, 2b, and 2c should equal 100%									
3a	Are there endowment funds not in the possession of the organization	tıon	that	are h	eld and a	admınıstered	for	the		
	organization by							25(i)	Yes	No
	(i) unrelated organizations		•	•			•	3a(i) 3a(ii)		<u> </u>
ь	If "Yes" to 3a(II), are the related organizations listed as required							3b	1	<u> </u> 
4	Describe in Part XIII the intended uses of the organization's end	owm	ent f	unds						<u> </u>
Par	t VI Land, Buildings, and Equipment. Complete if the	ne o	rgar	ıızat	ion ansv	wered 'Yes'	to	Form 990, Part	: IV, lı	ne
	11a. See Form 990, Part X, line 10.  Description of property				or other estment)	( <b>b</b> )Cost or ot basis (other		(c) Accumulated depreciation	( <b>d</b> ) Bo	ook value
1-			+			2.464	- O -			2 404 505
	Land		-			2,491,		2 400 350		2,491,587
	Buildings					4,052, 4,765,		3,400,350		651,840
	Equipment	•	$\vdash$			1,932,		2,585,965 1,288,052		2,179,325 644,385
	Other					3,246,		1,777,527		1,468,996
	I. Add lines 1a through 1e (Column (d) must equal Form 990, Part X,		ımn (	B), III	ne 10(c).	<u> </u>				7,436,133
					. , ,			Schedule D (		

See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book value	(c) Method of valuation
(Including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
Other		
o chei		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>*</b>	
Part VIII Investments—Program Related.		n answered 'Yes' to Form 990 Part IV line 11:
See Form 990, Part X, line 13.	Complete il tile organization	n answered Tes to Form 330, Part IV, IIIle III
(a) Description of investment	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
		1
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>F</b>	
Part IX Other Assets. Complete if the organizar	tion answered 'Yes' to Form 990	), Part IV, line 11d See Form 990, Part X, line 15
<b>(a)</b> Des	cription	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line	e 15.)	
		o Form 990, Part IV, line 11e or 11f. See
Form 990, Part X, line 25.		
1 (a) Description of liability	(b) Book value	
Federal income taxes		
PAYROLL LIABILITIES	2,088,572	
MORTGAGE INTEREST PAYABLE	18,640	
SECURITY DEPOSIT	23,779	
INTEREST RATE SWAP AGREEMENT		
	431,686	
DEFERRED COMPENSATION LIABILITY	427,685	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	2,990,362	

PART XII, LINE 2D - OTHER

ADJUSTMENTS

Par	Reconciliation of Revenue per Audited Financial Statements With Revenue p the organization answered 'Yes' to Form 990, Part IV, line 12a.	er R	eturn Complete ıf
1	Total revenue, gains, and other support per audited financial statements	1	35,102,698
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains (losses) on investments 2a -416,843		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	1,030,506
3	Subtract line <b>2e</b> from line <b>1</b>	3	34,072,192
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	0
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	34,072,192
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1	Total expenses and losses per audited financial statements	1	35,806,525
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	1,555,379
3	Subtract line <b>2e</b> from line <b>1</b>	3	34,251,146
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)...............4b		
C	Add lines <b>4a</b> and <b>4b</b>	4c	0
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	34,251,146
Par	XIII Supplemental Information		
Part	ride the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b $$ V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b $$ Also complete this part to mation		de any additional
	Return Reference Explanation		
PART	THE ASSOCIATION BELIEVES THAT IT HAS APPROPRIATE SUPPOR POSITIONS TAKEN, AND AS SUCH, DOES NOT HAVE ANY UNCERTA ARE MATERIAL TO THE FINANCIAL STATEMENTS THE ASSOCIATION RETURNS ARE GENERALLY SUBJECT TO EXAMINATION BY TAXING YEARS AFTER THEY WERE FILED	IN TA	AX POSITIONS THAT INCOME TAX
	XI, LINE 2D - OTHER STMENTS  REVENUES OF PAC, PART OF CONSOLIDATED AUDIT 616,802 UNR INTEREST RATE SWAP 112,045 RENTAL EXPENSE 311,448 GAIN O 6,149 COST OF GOODS SOLD 413,203		

EXPENSES OF AHCA PAC, PART OF CONSOLIDATED AUDIT 836,877 GAIN ON DISPOSAL OF

ASSETS -6,149 RENTAL EXPENSE 311,448 COST OF GOODS SOLD 413,203

Jenedale 2 (1 31111 33 3) 23 13		i age <b>S</b>
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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Part I General Information on Grants and Assistance

**Schedule I** (Form 990)

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States OMB No 1545-0047

DLN: 93493320105535

Department of the Treasury Internal Revenue Service Name of the organization

AMERICAN HEALTH CARE ASSOCIATION

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990.

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

53-0260105

Employer identification number

					<b>s.</b> Complete if the oruplicated if additional		l "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) DEMOCRATIC GOVERNORS ASSOCIATION 1401 K STREET NW WASHINGTON, DC 20005	52-1304889	527	100,000				CONTRIBUTION
(2) REPUBLICAN GOVERNORS ASSOCIATION 1747 PENNSYLVANIA AVENUE NW SUITE 250 WASHINGTON, DC 20006	11-3655877	527	100,000				CONTRIBUTION
(3) CROSSROADS GRASSROOTS POLICY STRATEGIES 1401 NEW YORK AVENUE NW SUITE 1200 WASHINGTON, DC 20005	27-2753378	501(C)(4)	450,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION
(4) PATRIOT MAJORITY USA PO BOX 35522 WASHINGTON, DC 200335522	45-0710294	501(C)(4)	450,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION
(5) BROWN UNIVERSITY PO BOX 1893 PROVIDENCE,RI 02912	05-0258809	501(C)(3)	300,000				CONTRIBUTION TO FUND RESEARCH ORGANIZATION IN SUPPORT OF AHCA MISSION
(6) AMERICAN SENIORS HOUSING 5225 WISCONSIN AVENUE NW SUITE 502 WASHINGTON, DC 20015	52-2261594	501(C)(6)	10,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION
(7) CENTER FOR EXCELLENCE IN ASSISTED LIVING 2342 OAK STREET FALLS CHURCH, VA 22046	43-2080306	501(C)(3)	12,500				CONTRIBUTION IN SUPPORT OF AHCA MISSION
(8) CONGRESSIONAL MANAGEMENT FOUNDATION 710 E STREET SE WASHINGTON, DC 200032840	52-1076614	501(C)(3)	10,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION

Enter total number of other organizations listed in the line 1 table . . . .

Schedule I	(Form 990) 2014
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.								
Return Reference	Explanation							
·	GRANTS ARE ONLY MADE TO ORGANIZATIONS THAT SUPPORT THE AHCA MISSION SMALLER GRANTS ARE REVIEWED AND APPROVED AS PART OF THE ANNUAL BUDGETING PROCESS LARGER GRANTS ARE REVIEWED AND APPROVED BY THE RESPECTIVE GOVERNANCE COMMITTEE TO WHICH THE GRANT PURPOSE RELATES							

Schedule I (Form 990) 2014

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 53-0260105

Name: AMERICAN HEALTH CARE ASSOCIATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	cash	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DEMOCRATIC GOVERNORS ASSOCIATION1401 K STREET NW WASHINGTON,DC 20005	52-1304889	527	100,000				CONTRIBUTION

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
REPUBLICAN GOVERNORS ASSOCIATION1747 PENNSYLVANIA AVENUE NW SUITE 250 WASHINGTON, DC 20006	11-3655877	527	100,000				CONTRIBUTION			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CROSSROADS GRASSROOTS POLICY STRATEGIES1401 NEW YORK AVENUE NW SUITE 1200 WASHINGTON, DC 20005	27-2753378	501(C)(4)	450,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
PATRIOT MAJORITY USA PO BOX 35522 WASHINGTON, DC 200335522	45-0710294	501(C)(4)	450,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
BROWN UNIVERSITYPO BOX 1893 PROVIDENCE,RI 02912	05-0258809	501(C)(3)	300,000				CONTRIBUTION TO FUND RESEARCH ORGANIZATION IN SUPPORT OF AHCA MISSION		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
AMERICAN SENIORS HOUSING5225 WISCONSIN AVENUE NW SUITE 502 WASHINGTON,DC 20015	52-2261594	501(C)(6)	10,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CENTER FOR EXCELLENCE IN ASSISTED LIVING2342 OAK STREET FALLS CHURCH, VA 22046	43-2080306	501(C)(3)	12,500				CONTRIBUTION IN SUPPORT OF AHCA MISSION			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CONGRESSIONAL MANAGEMENT FOUNDATION710 E STREET SE WASHINGTON, DC 200032840	52-1076614	501(C)(3)	10,000				CONTRIBUTION IN SUPPORT OF AHCA MISSION			

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DLN: 93493320105535

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Inspection

Name of the organization AMERICAN HEALTH CARE ASSOCIATION **Employer identification number** 

53-0260105

Pa	Tt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel			
	Discretionary spending account  Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?		,,	
	directors, trustees, officers, including the CLO/Executive Director, regarding the items checked in fine 1a.	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		
	Any related organization?	5b		
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		
b	Any related organization?	6b		
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(1)-(D)	<b>(F)</b> Compensation in	
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation				column(B) reported as deferred in prior Form 990	
See Additional Data Table								

Schedule J (Form 990) 2014

## Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
,	MEMBERSHIP TO THE CAPITOL HILL CLUB IS MAINTAINED FOR A FEW EMPLOYEES THE CLUB IS USED TO HOST LARGE AND INDIVIDUAL MEETINGS WITH MEMBERS OF CONGRESS AND LOBBYISTS CERTAIN OFFICERS AND KEY EMPLOYEES THAT RESIDE OUTSIDE OF THE DC METROPOLITAN AREA MAY RECEIVE REIMBURSEMENTS OF HOUSING AND COMMUTING COSTS THESE AMOUNTS ARE INCLUDED AS W-2 WAGES OF THE AFFECTED EMPLOYEES
•	4B A 457F PLAN WAS ESTABLISHED IN 2013 FOR THE PRESIDENT & CEO A \$200,000 CONTRIBUTION WAS MADE ON HIS BEHALF, NO PAYMENTS RECEIVED

Schedule J (Form 990) 2014

Software ID: Software Version:

**EIN:** 53-0260105

Name: AMERICAN HEALTH CARE ASSOCIATION

## Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of (i) Base ompensation	f W-2 and/or 1099-MIS (ii) Bonus & Incentive	C compensation (iii) Other reportable	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
		•		compensation	·			pnor Form 990
1 MARK V PARKINSON, PRESIDENT & CEO	(I) (II)	1,062,068 0	238,298 0	258 0	222,750 0	41,248 0	1,564,622 0	0 0
1 RAE ANNE DAVIS, CHIEF STRATEGIC OFFICER & SVP, ADM	(I) (II)	277,972 0	33,500 0	60 0	18,200 0	32,732 0	362,464 0	0 0
2 MICHAEL CHEEK, SVP, FINANCE POLICY & LEG	(I) (II)	238,376 0	29,200	60 0	9,537 0	15,787 0	292,960 0	0
3 GREGORY M CRIST, SVP, PUBLIC AFFAIRS	(I) (II)	277,483 0	31,863 0	60 0	18,023 0	22,447	349,876 0	0
4 DAVID R GIFFORD, SVP, QUALITY & REGULATORY	(ı) (ıı)	336,471 0	59,250 0	17,713 0	19,014 0	30,821 0	463,269 0	0
5 DAVID A KYLLO, EXECUTIVE DIRECTOR, NCAL	(I) (II)	215,764 0	17,468 0	258 0	19,810 0	16,484 0	269,784 0	0
6 CLIFTON PORTER, SVP, GOVERNMENT RELATIONS	(I) (II)	444,996 0	37,600 0	32,148 0	0	32,159 0	546,903 0	0
7 JENNIFER S SHIMER, SVP, MEMBER SVCS & COO	(ı) (ıı)	338,047 0	38,204 0	60 0	22,250 0	48,408 0	446,969 0	0
8 ELISE D SMITH, SVP, FINANCE POLICY & LEG	(ı) (ıı)	239,344 0	19,683 0	1,236 0	29,055 0	30,417 0	319,735 0	0
9 PAULA WARREN, CHIEF INFORMATION OFFICER	(ı) (ıı)	197,775 0	15,661 0	90 0	14,769 0	12,461 0	240,756 0	0
10 MICHAEL BASSETT, VP, GOVERNMENT RELATIONS	(ı) (ıı)	243,416 0	19,000	54 0	0	14,891 0	277,361 0	0
11 PETER CORLESS, MULTI-FACILITY LIAISON	(I) (II)	198,624 0	16,000 0	258 0	11,436 0	29,753 0	256,071 0	0
12 CHRISTOPHER DONNELLAN, SR DIR, GOVERNMENT RELATIONS	(I) (II)	179,041 0	30,500 0	138 0	8,959 0	42,470 0	261,108 0	0
13 RUTA KADONOFF, VP, QUALITY & REGULATORY	(I) (II)	183,367 0	14,594 0	90 0	14,145 0	20,411	232,607	0
14 KIMBERLY ZIMMERMAN, VP, GOVERNMENT RELATIONS	(I) (II)	246,988 0	54,949 0	60 0	17,682 0	22,29 <b>4</b> 0	341,973 0	0

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DLN: 93493320105535

OMB No 1545-0047

2014

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## SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
AMERICAN HEALTH CARE ASSOCIATION

Employer identification number

53-0260105

Return Reference	Explanation
PART VI,	THE AHCA EXECUTIVE COMMITTEE CONSISTS OF THE CHAIR, VICE CHAIR, IMMEDIATE PAST CHAIR, THE SECRETARY/TREASURER, AND ONE ADDITIONAL BOARD OF GOVERNORS MEMBER, SELECTED BY THE BOARD THE EXECUTIVE COMMITTEE ACTS IN THE ABSENCE OF THE BOARD, AND REPORTS ITS ACTIONS TO THE BOARD AT THE EARLIEST CONVENIENCE. THE EXECUTIVE COMMITTEE ALSO SETS COMPENSATION, TERMS, AND CONDITIONS OF EMPLOY MENT FOR THE AHCA PRESIDENT, SUBJECT TO BOARD OF GOVERNORS APPROVAL

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE ORGANIZATION IS A SECTION 501(C)(6) TRADE ASSOCIATION COMPOSED OF REGULAR MEMBERS THAT ARE ORGANIZED GROUPS OF CARE FACILITIES WITHIN THE CONFINES OF A STATE DISTRICT, TERRITORY OR POSSESSION OF THE UNITED STATES("AFFILIATE ASSOCIATIONS"), ANY CARE FACILITY THAT IS A MEMBER OF AN AFFILIATE ASSOCIATION IS ALSO A REQUIRED MEMBER OF AHCA AHCA ALSO HAS ASSOCIATE MEMBERS, WHO MAY BE INDIVIDUALS, CORPORATIONS, PARTNERSHIPS, LLC'S, AND OTHER ENTITIES THAT EITHER (A) SUPPLY PRODUCTS OR SERVICES TO LONG TERM CARE PROVIDERS OR (B) ARE NOT SUPPLIERS, BUT HELP PROMOTE AHCA OBJECTIVES AHCA ALSO HAS AN HONORARY MEMBERSHIP, WHICH MAY BE CONFERRED BY THE COUNCIL OF STATES ON THOSE INDIVIDUALS WHO HAVE RENDERED DISTINGUISHED SERVICE TO THE HEALTH CARE FIELD OR TO AHCA HONORARY MEMBERS MAY NOT VOTE BUT MAY SERVE ON COMMITTEES IN AN ADVISORY CAPACITY

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE AHCA BOARD OF GOVERNORS CONSISTS OF - THE CHAIR AND VICE-CHAIR AND SECRETARY/TREASURER - FIVE AT-LARGE MEMBERS - AN INDEPENDENT OWNER MEMBER - A MULTIFACILITY MEMBER - A REGIONAL MULTIFACILITY MEMBER - A NOT FOR PROFIT MEMBER - A REPRESENTATIVE OF NCAL - THE NATIONAL CENTER FOR ASSISTED LIVING, A SUBDIVISION OF AHCA (SELECTED BY NCAL) - A REPRESENTATIVE OF ASHCAE, A SUBDIVISION OF AHCA (SELECTED BY ASHCAE) - AN ASSOCIATE BUSINESS MEMBER (SELECTED BY THE ASSOCIATE MEMBERS, NONVOTING) - THE IMMEDIATE PAST CHAIR OF AHCA - THE PRESIDENT OF AHCA (NONVOTING) BOARD OF GOVERNORS MEMBERS ARE ELECTED AT THE ANNUAL MEETING OF THE COUNCIL OF STATES, BY SECRET BALLOT

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	DUES RATES AND BY-LAWS CHANGES ARE SUBJECT TO APPROVAL BY THE COUNCIL OF STATES

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE DRAFT OF THE 990 IS FIRST REVIEWED BY MANAGEMENT IT IS THEN PROVIDED TO THE BOARD OF GOVERNORS ELECTRONICALLY FOR REVIEW ANY AND ALL COMMENTS FROM THE BOARD OF GOVERNORS ARE ADDRESSED BY MANAGEMENT IF ANY CHANGES TO THE FORM 990 ARE REQUIRED BASED ON REVIEW BY THE BOARD OF GOVERNORS, A REVISED VERSION IS THEN DISTRIBUTED TO THE BOARD OF GOVERNORS PRIOR TO FILING THE RETURN

FORM 990, PART VI, SECTION B, LINE 12C  THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY DESIGNED TO HELP DIRECTORS, OFFICERS, EMPLOYEES, AND OTHER INDIVIDUALS WITH DECISION-MAKING AUTHORITY FOR THE ORGANIZATION (I.E., EVERY "RESPONSIBLE PERSON") IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICTS OF INTEREST AND PROVIDE PROCEDURES TO ADDRESS ACTUAL AND POTENTIAL CONFLICTS OF INTEREST EACH NEW RESPONSIBLE PERSON IS REQUIRED TO REVIEW THE POLICY AND ACKNOWLEDGE IT IN WRITING ANNUALLY, EACH RESPONSIBLE PERSON MUST COMPLETE A DISCLOSURE FORM IDENTIFY ING RELATIONSHIPS, POSITIONS OR CIRCUMSTANCES IN WHICH THE RESPONSIBLE PARTY IS INVOLVED THAT HE OR SHE BELIEVES COULD GIVE RISE TO A CONFLICT OF INTEREST ALSO, ALL OFFICERS AND DIRECTORS APPLYING FOR A POSITION ON THE BOARD ARE REQUIRED TO COMPLETE AN APPLICATION WHICH INCLUDES A CONFLICT DISCLOSURE STATEMENT AND POLICY MEMBERS OF THE CREDENTIALING COMMITTEE REVIEW THE APPLICATIONS ANNUAL DISCLOSURE FORMS FOR EMPLOYEES ARE REVIEWED BY HUMAN RESOURCES CONFLICTS IDENTIFIED ARE MADE AVAILABLE TO THE CHAIR OR THE CHAIR'S DESIGNEE, AS WELL AS ANY COMMITTEE APPOINTED TO ADDRESS CONFLICTS OF INTEREST	Return Reference	Explanation
·	PART VI, SECTION B,	EMPLOYEES, AND OTHER INDIVIDUALS WITH DECISION-MAKING AUTHORITY FOR THE ORGANIZATION (I.E., EVERY "RESPONSIBLE PERSON") IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICTS OF INTEREST AND PROVIDE PROCEDURES TO ADDRESS ACTUAL AND POTENTIAL CONFLICTS OF INTEREST EACH NEW RESPONSIBLE PERSON IS REQUIRED TO REVIEW THE POLICY AND ACKNOWLEDGE IT IN WRITING ANNUALLY, EACH RESPONSIBLE PERSON MUST COMPLETE A DISCLOSURE FORM IDENTIFYING RELATIONSHIPS, POSITIONS OR CIRCUMSTANCES IN WHICH THE RESPONSIBLE PARTY IS INVOLVED THAT HE OR SHE BELIEVES COULD GIVE RISE TO A CONFLICT OF INTEREST ALSO, ALL OFFICERS AND DIRECTORS APPLYING FOR A POSITION ON THE BOARD ARE REQUIRED TO COMPLETE AN APPLICATION WHICH INCLUDES A CONFLICT DISCLOSURE STATEMENT AND POLICY MEMBERS OF THE CREDENTIALING COMMITTEE REVIEW THE APPLICATIONS ANNUAL DISCLOSURE FORMS FOR EMPLOYEES ARE REVIEWED BY HUMAN RESOURCES CONFLICTS IDENTIFIED ARE MADE AVAILABLE TO THE CHAIR OR THE CHAIR'S DESIGNEE, AS WELL AS ANY COMMITTEE

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A	ALL COMPENSATION AWARDED TO THE CEO/PRESIDENT IS DETERMINED AND APPROVED BY THE EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS BASED UPON COMPARABILITY DATA PROVIDED BY A NATIONALLY KNOWN COMPENSATION CONSULTING FIRM WITH SPECIAL EXPERTISE IN THE WASHINGTON, D.C. TRADE ASSOCIATION MARKET THE COMPENSATION AMOUNT IS THEN COMMUNICATED TO THE HR DEPARTMENT BY THE BOARD CHAIR, IN WRITING

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	NOT NORMALLY MADE AVAILABLE TO GENERAL PUBLIC, BUT FURNISHED TO ANY MEMBER ON REQUEST ALSO, THE BY-LAWS ARE ACCESSIBLE IN A MEMBERS-ONLY SECTION OF THE WEBSITE

Return Reference	Explanation
	POLICY CONSULTANTS 1,061,475 CONTRACT MGMT SERVICES 180,411 PERIODICAL & PUBLICATION SERVICES 287,764 GENERAL CONSULTANTS 2,683,571 OTHER PROF FEES 41,273

	Return Reference	Explanation
I	FORM 990, PART XI, LINE 9	SWAP AGREEMENT GAIN 112,045

Return Reference	Explanation
FORM 990, PART XII, LINE 2C	THE AUDIT REVIEW PROCESS HAS REMAINED UNCHANGED FROM THE PRIOR YEAR

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DLN: 93493320105535

OMB No 1545-0047

Open to Public Inspection

**SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization AMERICAN HEALTH CARE ASSOCIATION **Employer identification number** 

53-0260105

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (If applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity
(1) AHCANCAL INSURANCE SOLUTIONS LLC 1201 L ST NW WASHINGTON, DC 20005 47-1554374	INSURANCE & CONSULTING	DC	0		AMERICAN HEALTH CARE ASSOCIATION

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section	<b>))</b> 512(b) ntrolled ity?
						Yes	No
ì 201 L ST NW 400 WASHINGTON, DC 20005	WORKS TO IMPROVE QUALITY OF LONG-TERM CARE SERVICES	DC	501(C)(3)	509A3 TYPE I		Yes	
30-0212598 (2) AMERICAN HEALTH CARE ASSOCIATION POLITICAL ACTION COMMITTEE	SEPARATE SEGREGATED	DC	527(F)			Yes	
1201 L ST NW WASHINGTON, DC 20005	FUND PAC						

Part III	Identification of Related Organizations Taxable a	as a Partne	ership	Complete i	f the organiz	ation ansv	ered "Ye	s" on Form	990, Part 1	۷, line 3	4			
	because it had one or more related organizations treated as a partnership during the tax year.													
											С			

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	)	(i)	Ü	)	(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Dispropr	rtionate	Code V-UBI	Gener	al or	Percentage
related organization		domicile	controlling	ıncome(related,	total income	lend-of-year	allocati	ions?	amount in box	mana	iging	ownership
-		(state or	entity	unrelated,		assets			20 of	partr	ner?	
		foreign		excluded from		1			Schedule K-1			
		country)		tax under		1			(Form 1065)			
				sections 512-		1						
		1 1		514)		1	L			L		
				,		1	Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-	Percentage	Section 512	
related organization		domicile	entity	(C corp, S	ıncome	of-year	ownership	(b)(13)	
		(state or foreign		corp,		assets		controlled	
		country)		or trust)				entity?	
								Yes	No

cheddle it (Form 950) 2014				Ра	ge <b>J</b>
Part V Transactions With Related Organizations Complete if the organization answ	ered "Yes" on Forn	n 990, Part IV, lin	e 34, 35b, or 36.		
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more re	lated organizations li	sted in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a		No
<b>b</b> Gift, grant, or capital contribution to related organization(s)			1b		No
<b>c</b> Gift, grant, or capital contribution from related organization(s)			1c		No
<b>d</b> Loans or loan guarantees to or for related organization(s)			1d		No
e Loans or loan guarantees by related organization(s)			1e		No
f Dividends from related organization(s)			1f		No
g Sale of assets to related organization(s)			<b>1</b> g		No
h Purchase of assets from related organization(s)			1h		No
i Exchange of assets with related organization(s)			1i		No
j Lease of facilities, equipment, or other assets to related organization(s)			<u>1j</u>		No
k Lease of facilities, equipment, or other assets from related organization(s)			1k		No
l Performance of services or membership or fundraising solicitations for related organization(s)			11		No
$m{m}$ Performance of services or membership or fundraising solicitations by related organization(s)			1m	1	No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n		No
• Sharing of paid employees with related organization(s)			10		No
p Reimbursement paid to related organization(s) for expenses			1p		No
<b>q</b> Reimbursement paid by related organization(s) for expenses			1q		No
r Other transfer of cash or property to related organization(s)			1r		No
s Other transfer of cash or property from related organization(s)			1s		No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	overed relationships	and transaction thresholds		
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount	ınvolved	1

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	/ Legal	Predominant	Are all partners	Share of	Share of	Disproprtionate	e Code V-UBI	General or	Percentage
1	1	domicile	ıncome	section	total	end-of-year	allocations?	amount in	managing	ownership
1	1	(state or	(related,	501(c)(3)	ıncome	assets	1	box 20	partner?	' '
1	1	foreign	unrelated,	organizations?		1	1	of Schedule	1	, , , , , , , , , , , , , , , , , , ,
1	1	country)	excluded from	1		1	1	K-1	1	·
1	1	1 "	tax under	1		1	1	(Form 1065)	1	1
1	1	1	sections 512-	1		1	1	' ' '	1	
1	1	1	514)	$\overline{}$	$\neg$	,		<b>⊣</b> '		+
	1	1	1 ' '	Yes No		'	Yes N	No	Yes No	7
1	<u> </u>		1	$\overline{}$	+	<del>                                     </del>				_
/		<b></b> .	<u> </u>							

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

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