



See a Social Security Number? Say Something!
Report Privacy Problems to <https://public.resource.org/privacy>
Or call the IRS Identity Theft Hotline at 1-800-908-4490

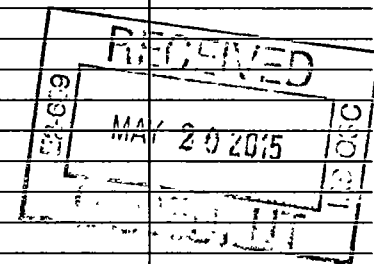


Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation
▶ Do not enter social security numbers on this form as it may be made public.
▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

For calendar year 2014 or tax year beginning , 2014, and ending , 20

Name of foundation J. WILLARD AND ALICE S. MARRIOTT FOUNDATION		A Employer identification number 52-6068678
Number and street (or P O box number if mail is not delivered to street address)	Room/suite	B Telephone number (see instructions) (301) 380-2246
C/O ANNE GUNSTEENS, 10400 FERNWOOD ROAD		
City or town, state or province, country, and ZIP or foreign postal code BETHESDA, MD 20817		C If exemption application is pending, check here ☐
G Check all that apply		D 1. Foreign organizations, check here ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ☐
☐ Initial return	☐ Initial return of a former public charity	E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
☐ Final return	☐ Amended return	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐
☐ Address change	☐ Name change	
H Check type of organization ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		
I Fair market value of all assets at end of year (from Part II, col (c), line 16) ▶ \$ 772,628,717.		J Accounting method ☐ Cash ☒ Accrual ☐ Other (specify) _____ (Part I, column (d) must be on cash basis)

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	7,706,789.			
	2 Check ☐ if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	1,066,033.	1,066,033.		
	4 Dividends and interest from securities	8,047,372.	8,047,372.		
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	119,478,812.			
	b Gross sales price for all assets on line 6a 156,690,478.				
	7 Capital gain net income (from Part IV, line 2)		119,478,812.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
Operating and Administrative Expenses	b Less Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)				
	12 Total. Add lines 1 through 11	136,299,006.	128,592,217.		
	13 Compensation of officers, directors, trustees, etc.	0			
	14 Other employee salaries and wages	791,461.	130,521.		660,940.
	15 Pension plans, employee benefits				
	16a Legal fees (attach schedule)	92,744.	32,438.		56,082.
	b Accounting fees (attach schedule)	23,700.	11,850.		11,850.
	c Other professional fees (attach schedule) [1]	144,638.	144,638.		
	17 Interest				
	18 Taxes (attach schedule) (see instructions) [2]	1,661,021.	96,116.		
	19 Depreciation (attach schedule) and depletion	3,325.			
	20 Occupancy	55,008.	9,156.		45,852.
	21 Travel, conferences, and meetings	47,879.			47,879.
	22 Printing and publications				
	23 Other expenses (attach schedule) ATCH 3	241,838.	38,027.		203,811.
	24 Total operating and administrative expenses. Add lines 13 through 23.	3,061,614.	462,746.		1,026,414.
25 Contributions, gifts, grants paid	19,192,486.			19,192,486.	
26 Total expenses and disbursements. Add lines 24 and 25	22,254,100.	462,746.		20,218,900.	
27 Subtract line 26 from line 12					
a Excess of revenue over expenses and disbursements	114,044,906.				
b Net investment income (if negative, enter -0-)		128,129,471.			
c Adjusted net income (if negative, enter -0-)					



618

12

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)		Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash - non-interest-bearing				
	2	Savings and temporary cash investments	93,723,396.	35,711,131.	35,711,131.	
	3	Accounts receivable ▶ Less allowance for doubtful accounts ▶				
	4	Pledges receivable ▶ Less allowance for doubtful accounts ▶				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)				
	7	Other notes and loans receivable (attach schedule) ▶ Less allowance for doubtful accounts ▶	403,870.	999,741.	999,741.	
	8	Inventories for sale or use				
	9	Prepaid expenses and deferred charges				
	10 a	Investments - U S and state government obligations (attach schedule) [4]	19,825,064.	107,282,222.	107,240,905.	
	b	Investments - corporate stock (attach schedule) ATCH 5	175,998,288.	264,864,899.	603,640,806.	
	c	Investments - corporate bonds (attach schedule) ATCH 6	9,209,869.	8,007,335.	8,424,175.	
	11	Investments - land, buildings, and equipment basis Less accumulated depreciation (attach schedule) ▶				
	12	Investments - mortgage loans				
	13	Investments - other (attach schedule) ATCH 7	9,500,000.	15,648,973.	16,610,006.	
	14	Land, buildings, and equipment basis Less accumulated depreciation (attach schedule) ▶	2,343. 390.			
15	Other assets (describe ▶)					
16	Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	308,663,421.	432,516,254.	772,628,717.		
Liabilities	17	Accounts payable and accrued expenses		117,248.		
	18	Grants payable				
	19	Deferred revenue				
	20	Loans from officers, directors, trustees, and other disqualified persons				
	21	Mortgages and other notes payable (attach schedule)				
	22	Other liabilities (describe ▶)				
23	Total liabilities (add lines 17 through 22)	0	117,248.			
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here ▶ ☐ and complete lines 24 through 26 and lines 30 and 31.					
	24	Unrestricted				
	25	Temporarily restricted				
	26	Permanently restricted				
	Foundations that do not follow SFAS 117, . . . ▶ ☒ check here and complete lines 27 through 31.					
	27	Capital stock, trust principal, or current funds	2,326,064.	2,326,064.		
	28	Paid-in or capital surplus, or land, bldg, and equipment fund				
	29	Retained earnings, accumulated income, endowment, or other funds	306,337,357.	430,072,942.		
	30	Total net assets or fund balances (see instructions)	308,663,421.	432,399,006.		
	31	Total liabilities and net assets/fund balances (see instructions)	308,663,421.	432,516,254.		

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	308,663,421.
2	Enter amount from Part I, line 27a	2	114,044,906.
3	Other increases not included in line 2 (itemize) ▶ ATCH 8	3	9,690,679.
4	Add lines 1, 2, and 3	4	432,399,006.
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	432,399,006.

Form 990-PF (2014)

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co.)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo, day, yr)	(d) Date sold (mo, day, yr)
1a SEE PART IV SCHEDULE					
b					
c					
d					
e					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
a					
b					
c					
d					
e					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69					
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))		
a					
b					
c					
d					
e					
2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }			2	119,478,812.	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see instructions) If (loss), enter -0- in Part I, line 8			3	0	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2013	29,245,043.	535,171,181.	0.054646
2012	19,782,514.	457,594,507.	0.043232
2011	18,578,565.	396,559,561.	0.046849
2010	12,610,843.	380,025,151.	0.033184
2009	17,045,050.	253,461,892.	0.067249
2 Total of line 1, column (d)			2 0.245160
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 0.049032
4 Enter the net value of noncharitable-use assets for 2014 from Part X, line 5			4 671,148,997.
5 Multiply line 4 by line 3			5 32,907,778.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 1,281,295.
7 Add lines 5 and 6			7 34,189,073.
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions			8 20,218,900.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary - see instructions)		1	2,562,589.
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☐ and enter 1% of Part I, line 27b			
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	
3 Add lines 1 and 2,		3	2,562,589.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	2,562,589.
6 Credits/Payments			
a 2014 estimated tax payments and 2013 overpayment credited to 2014	6a	2,447,684.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	2,447,684.	
8 Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached	8	1,426.	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	116,331.	
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		
11 Enter the amount of line 10 to be Credited to 2015 estimated tax ☐ Refunded ☐	11		

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ► \$ _____ (2) On foundation managers ► \$ _____		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ► \$ _____		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		X
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ► DC, _____		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions).	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions).	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
Website address ☐ N/A				
14	The books are in care of ☐ ANNE GUNSTEENS, EXECUTIVE DIR. Telephone no ☐ 301-380-2246			
	Located at ☐ 10400 FERNWOOD ROAD BETHESDA, MD ZIP+4 ☐ 20817			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here ☐			
	and enter the amount of tax-exempt interest received or accrued during the year ☐ 15			
16	At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-22.1) If "Yes," enter the name of the foreign country ☐			X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly)		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No		
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No		
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☒ No		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☒ Yes ☐ No		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No		
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days). ☐ Yes ☒ No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? ☐	1b	X
Organizations relying on a current notice regarding disaster assistance check here ☐		
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2014? ☐	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a At the end of tax year 2014, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2014? ☐ Yes ☒ No		
If "Yes," list the years ☐		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions) ☐	2b	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ☐		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☒ Yes ☐ No		
b If "Yes," did it have excess business holdings in 2014 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2014) ☐	3b	X
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? ☐	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2014? ☐	4b	X

Form 990-PF (2014)

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**5a** During the year did the foundation pay or incur any amount to(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No(3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions). ☐ Yes ☒ No(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No**b** If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? ☐ Yes ☒ NoOrganizations relying on a current notice regarding disaster assistance check here ☐**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☒ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No

If "Yes" to 6b, file Form 8870

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No**b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? ☐ Yes ☒ No**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors****1** List all officers, directors, trustees, foundation managers and their compensation (see instructions).

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ATCH 9		0	0	0

2 Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ATCH 10		723,506.	77,088.	0

Total number of other employees paid over \$50,000. ☐

Form 990-PF (2014)

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."**

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
ATCH 11		288,652.
Total number of others receiving over \$50,000 for professional services ▶		

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 N/A	
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 NONE	
2	
All other program-related investments See instructions	
3 NONE	
Total. Add lines 1 through 3 ▶	

Form 990-PF (2014)

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities	1a	641,191,777.
b	Average of monthly cash balances	1b	40,177,763.
c	Fair market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	681,369,540.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) <u>ATCH 12</u>	1e	27,346,156.
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	681,369,540.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	10,220,543.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	671,148,997.
6	Minimum investment return. Enter 5% of line 5	6	33,557,450.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	33,557,450.
2a	Tax on investment income for 2014 from Part VI, line 5	2a	2,562,589.
b	Income tax for 2014 (This does not include the tax from Part VI)	2b	
c	Add lines 2a and 2b	2c	2,562,589.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	30,994,861.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	30,994,861.
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	30,994,861.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	20,218,900.
b	Program-related investments - total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	20,218,900.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions)	5	0
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	20,218,900.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Form 990-PF (2014)

Page **9****Part XIII Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2013	(c) 2013	(d) 2014
1 Distributable amount for 2014 from Part XI, line 7				30,994,861.
2 Undistributed income, if any, as of the end of 2014				
a Enter amount for 2013 only			15,502,449.	
b Total for prior years 20 12 , 20 11 , 20 10				
3 Excess distributions carryover, if any, to 2014				
a From 2009				
b From 2010				
c From 2011				
d From 2012				
e From 2013				
f Total of lines 3a through e	0			
4 Qualifying distributions for 2014 from Part XII, line 4 ▶ \$ 20,218,900				
a Applied to 2013, but not more than line 2a			15,502,449.	
b Applied to undistributed income of prior years (Election required - see instructions)				
c Treated as distributions out of corpus (Election required - see instructions)				
d Applied to 2014 distributable amount				4,716,451.
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b Prior years' undistributed income Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b Taxable amount - see instructions				
e Undistributed income for 2013 Subtract line 4a from line 2a Taxable amount - see instructions				
f Undistributed income for 2014 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2015				26,278,410.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2009 not applied on line 5 or line 7 (see instructions)				
9 Excess distributions carryover to 2015. Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9				
a Excess from 2010				
b Excess from 2011				
c Excess from 2012				
d Excess from 2013				
e Excess from 2014				

Form 990-PF (2014)

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

NOT APPLICABLE

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2014, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

Tax year	Prior 3 years				(e) Total
	(a) 2014	(b) 2013	(c) 2012	(d) 2011	
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon					
a "Assets" alternative test - enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(ii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year - see instructions.)**1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

N/A

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

N/A

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed.

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

Part XV Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year SEE ATTACHMENT 13				19,192,486.
Total			▶ 3a	19,192,486.
b Approved for future payment				
Total			▶ 3b	

Enter gross amounts unless otherwise indicated

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

JSA
4E1492 1 000

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		Yes	No
a	Transfers from the reporting foundation to a noncharitable exempt organization of:		
	(1) Cash	1a(1)	X
	(2) Other assets	1a(2)	X
b	Other transactions:		
	(1) Sales of assets to a noncharitable exempt organization	1b(1)	X
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)	X
	(3) Rental of facilities, equipment, or other assets	1b(3)	X
	(4) Reimbursement arrangements	1b(4)	X
	(5) Loans or loan guarantees	1b(5)	X
	(6) Performance of services or membership or fundraising solicitations	1b(6)	X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c	X
d	If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received		

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship

**Sign
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee [Signature] Date 5/13/15

► Trustee
Title

May the IRS discuss this return with the preparer shown below (see instructions)? ☒ Yes ☐ No

**Paid
Preparer
Use Only**

Print/Type preparer's name JEFFREY J SCHRAGG		Preparer's signature <i>Jeffrey Schragg</i>		Date 5/12/2015	Check ☐ if self-employed	PTIN P00234543
Firm's name ▶ BDO USA, LLP					Firm's EIN ▶ 13-5381590	
Firm's address ▶ 8405 GREENSBORO DRIVE 7TH FLOOR MCLEAN, VA 22102					Phone no 703-893-0600	

Schedule B(Form 990, 990-EZ,
or 990-PF)
Department of the Treasury
Internal Revenue Service**Schedule of Contributors**

OMB No 1545-0047

2014▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990**Name of the organization**

J. WILLARD AND ALICE S. MARRIOTT FOUNDATION

Employer identification number

52-6068678

Organization type (check one)**Filers of:****Section:**

Form 990 or 990-EZ

☐ 501(c)() (enter number) organization☐ 4947(a)(1) nonexempt charitable trust not treated as a private foundation☐ 527 political organization

Form 990-PF

☒ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions**General Rule**

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year. ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization **J. WILLARD AND ALICE S. MARRIOTT FOUNDATION**Employer identification number
52-6068678**Part I** Contributors (see instructions). Use duplicate copies of Part I if additional space is needed

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	J. WILLARD MARRIOTT, SR. CLAT 10400 FERNWOOD ROAD BETHESDA, MD 20817	\$ 7,706,789.	Person ☒ Payroll ☐ Noncash ☒ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)
		\$	Person ☐ Payroll ☐ Noncash ☐ (Complete Part II for noncash contributions)

Employer identification number	52-6068678
--------------------------------	------------

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
<u> 1 </u>	50,800 SHS MARRIOTT INTERNATIONAL STOCK 	\$ <u> 3,997,960.</u>	<u> 12/31/2014 </u>
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

Name of organization J. WILLARD AND ALICE S. MARRIOTT FOUNDATION

Employer identification number

52-6068678

Part III *Exclusively* religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once See instructions.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-----	-----	-----	-----
	-----	-----	-----
	-----	-----	-----
	(e) Transfer of gift		
-----	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	-----		-----
	-----		-----
	-----		-----
-----	-----	-----	-----
	-----	-----	-----
	-----	-----	-----
	(e) Transfer of gift		
-----	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	-----		-----
	-----		-----
	-----		-----
-----	-----	-----	-----
	-----	-----	-----
	-----	-----	-----
	(e) Transfer of gift		
-----	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	-----		-----
	-----		-----
	-----		-----
-----	-----	-----	-----
	-----	-----	-----
	-----	-----	-----
	(e) Transfer of gift		
-----	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	-----		-----
	-----		-----
	-----		-----

ATTACHMENT 1FORM 990PF, PART I - OTHER PROFESSIONAL FEES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>	<u>NET INVESTMENT INCOME</u>
BANK FEES	160.	160.
INVESTMENT MANAGEMENT FEES	144,478.	144,478.
TOTALS	<u>144,638.</u>	<u>144,638.</u>

ATTACHMENT 2FORM 990PF, PART I - TAXES

<u>DESCRIPTION</u>	<u>REVENUE AND EXPENSES PER BOOKS</u>	<u>NET INVESTMENT INCOME</u>
TAX PAYMENTS ON EXCISE TAX	1,450,000.	
ACCRUED TAXES	114,905.	
FOREIGN TAXES PAID	96,116.	96,116.
TOTALS	<u>1,661,021.</u>	<u>96,116.</u>

ATTACHMENT 3FORM 990PF, PART I - OTHER EXPENSES

DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME	CHARITABLE PURPOSES
ADMIN SALARIES	44,239.		35,655.
COMPUTER MAINTENANCE/SUPPLIES	19,227.	8,584.	19,227.
CONSULTANTS	101,990.		101,990.
INSURANCE EXPENSE	29,443.	29,443.	
MEMBERSHIP FEES	15,146.		15,146.
MISC. ADMIN. EXPENSE	3,865.		3,865.
OFFICE SUPPLIES/POSTAGE	3,383.		3,383.
PROFESSIONAL DEVELOPMENT	7,000.		7,000.
RECRUITING FEES	15,580.		15,580.
TELEPHONE	1,965.		1,965.
TOTALS	<u>241,838.</u>	<u>38,027.</u>	<u>203,811.</u>

FORM 990PF, PART II - U.S. AND STATE OBLIGATIONS

<u>DESCRIPTION</u>	<u>ATTACHMENT 4</u>	
	<u>ENDING BOOK VALUE</u>	<u>ENDING FMV</u>
US & STATE GOV OBLIGATIONS	107,282,222.	107,240,905.
US OBLIGATIONS TOTAL	<u>107,282,222.</u>	<u>107,240,905.</u>

ATTACHMENT 5FORM 990PF, PART II - CORPORATE STOCK

<u>DESCRIPTION</u>	<u>ENDING BOOK VALUE</u>	<u>ENDING FMV</u>
MUTUAL FUNDS		
3,244,403 SHS MAR	186,861,321.	199,078,873.
1,152,949 SHS VAC	14,551,891.	253,160,766.
560,569 SHS HST	14,876,910.	85,940,818.
EXCHANGE-TRADED PRODUCTS	1,724,422.	13,324,725.
	46,850,355.	52,135,624.
TOTALS	<u>264,864,899.</u>	<u>603,640,806.</u>

ATTACHMENT 6

FORM 990PF, PART II - CORPORATE BONDS

<u>DESCRIPTION</u>	<u>ENDING BOOK VALUE</u>	<u>ENDING FMV</u>
CORPORATE BONDS	6,717,335.	7,152,120.
CERTIFICATES OF DEPOSIT	1,290,000.	1,272,055.
TOTALS	<u>8,007,335.</u>	<u>8,424,175.</u>

ATTACHMENT 7FORM 990PF, PART II - OTHER INVESTMENTS

<u>DESCRIPTION</u>	<u>ENDING BOOK VALUE</u>	<u>ENDING FMV</u>
GOLDMAN SACHS ALTERNATIVE INV	7,500,000.	8,505,845.
SKYBRIDGE MULTI-ADV HDG FND	8,148,973.	8,104,161.
TOTALS	<u>15,648,973.</u>	<u>16,610,006.</u>

ATTACHMENT 8FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES

<u>DESCRIPTION</u>	<u>AMOUNT</u>
UNRECOGNIZED GAIN - DONATED SECURITIES	9,617,558.
ADJUSTMENT FOR TIMING DIFFERENCES	73,121.
TOTAL	<u>9,690,679.</u>

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEESATTACHMENT 9

<u>NAME AND ADDRESS</u>	<u>TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION</u>	<u>COMPENSATION</u>	<u>CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS</u>	<u>EXPENSE ACCT AND OTHER ALLOWANCES</u>
J.W. MARRIOTT, JR. 10400 FERNWOOD ROAD BETHESDA, MD 20817	TRUSTEE 2.00	0	0	0
RICHARD E. MARRIOTT 10400 FERNWOOD ROAD BETHESDA, MD 20817	TRUSTEE 2.00	0	0	0
J.W. MARRIOTT, III 10400 FERNWOOD ROAD BETHESDA, MD 20817	TRUSTEE 1.00	0	0	0
DEBBIE MARRIOTT HARRISON 10400 FERNWOOD ROAD BETHESDA, MD 20817	TRUSTEE 1.00	0	0	0
JULIE MARRIOTT 10400 FERNWOOD ROAD BETHESDA, MD 20817	TRUSTEE 1.00	0	0	0
SANDRA MARRIOTT BERTHA 10400 FERNWOOD ROAD BETHESDA, MD 20817	TRUSTEE 1.00	0	0	0
GRAND TOTALS		0	0	0

990PF, PART VIII - COMPENSATION OF THE FIVE HIGHEST PAID EMPLOYEES

<u>NAME AND ADDRESS</u>	<u>TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION</u>	<u>COMPENSATION</u>	<u>CONTRIBUTIONS EXPENSE ACCT TO EMPLOYEE AND OTHER BENEFIT PLANS ALLOWANCES</u>
ANNE GUNSTEENS 10400 FERNWOOD ROAD BETHESDA, MD 20817	EXECUTIVE DIRECTOR 40.00	443,175.	16,327. 0
LAURA WEIGLE 10400 FERNWOOD ROAD BETHESDA, MD 20817	SR DIR-PROG, OPS, FIN 40.00	109,434.	29,395. 0
JOY DONG 10400 FERNWOOD ROAD BETHESDA, MD 20817	PROGRAM MANAGER 40.00	94,334.	31,303. 0
MARGARET BUCKLEY 10400 FERNWOOD ROAD BETHESDA, MD 20817	GRANTS MANAGER 40.00	76,563.	63. 0
	TOTAL COMPENSATION	<u>723,506.</u>	<u>77,088. 0</u>

990PF, PART VIII- COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALSATTACHMENT 11

<u>NAME AND ADDRESS</u>	<u>TYPE OF SERVICE</u>	<u>COMPENSATION</u>
ANTLEY & LOPEZ LLP 1701 PENNSYLVANIA AVE., NW, STE 300 WASHINGTON, DC 20006	LEGAL SERVICES	83,700.
INTENTIONAL PHILANTHROPY LLC 3 BETHESDA METRO CENTER, SUITE 350 BETHESDA, MD 20814	PROGRAM CONSULTING	60,314.
HARBOR INVESTMENT ADVISORY, LLC 100 LIGHT STREET, SUITE 1300 BALTIMORE, MD 21202	INVESTMENT ADVISORY	144,638.
	TOTAL COMPENSATION	<u>288,652.</u>

ATTACHMENT 12FORM 990PF, PART X - REDUCTION CLAIMED FOR BLOCKAGE

<u>DESCRIPTION</u>	<u>AMOUNT</u>
BLOCKAGE DISCOUNT	27,346,156.
HOST MARRIOTT	
560,569 SHARES; 0.07% OF SHARES ISSUED AND 0.07% OF SHARES OUTSTANDING AT YEAR-END; \$2,439,754 BLOCKAGE DISCOUNT ON \$24,626,572 PRE-DISCOUNT AVERAGE FAIR MARKET VALUE.	
MARRIOTT INTERNATIONAL	
3,244,403 SHARES; 0.63% OF SHARES ISSUED AND 1.16% OF SHARES OUTSTANDING AT YEAR-END; \$19,617,230 BLOCKAGE DISCOUNT ON \$243,686,806 PRE-DISCOUNT AVERAGE FAIR MARKET VALUE.	
MARRIOTT VACATIONS WORLDWIDE	
1,152,949 SHARES; 3.19% OF SHARES ISSUED AND 3.59% OF SHARES OUTSTANDING AT YEAR-END; \$5,289,172 BLOCKAGE DISCOUNT ON \$75,559,606 PRE-DISCOUNT AVERAGE FAIR MARKET VALUE.	
TOTAL	<u>27,346,156.</u>

J Willard and Alice S. Marriott Foundation
EIN 52-6068678
Form 990-PF
Attachment 13

The J. Willard and Alice S. Marriott Foundation

Grantee Name		Project Description		IRS Code		Grant ID		Street Address		City		State Zip		Amount	
Active Minds	ALS Association - DC/MDVA Chapter	General Operating Support	PC	4286	2001 S Street, N.W., #450	Washington	DC	20009	\$25,000						
American Cancer Society	General Operating Support	General Operating Support	PC	4288	7507 Standish Place	Rockville	MD	20855	\$50,000						
The American Experience Foundation, Inc	General Operating Support	General Operating Support	PC	4331	11331 Annetest Avenue	Silver Spring	MD	20902	\$10,000						
American Foundation for the Blind	General Operating Support	General Operating Support	SOI	4220	801 7th Street, NW, 4th Floor	Washington	DC	20001	\$15,000						
American Foundation for the Blind	General Operating Support	General Operating Support	PC	4154	Two Penn Plaza, Suite 1102	New York	NY	10121	\$10,000						
American Heart Association	CareerConnect Website	General Operating Support	PC	3746	Two Penn Plaza, Suite 1102	New York	NY	10121	\$204,225						
American Red Cross of the National Capital Region	General Operating Support	General Operating Support	PC	4348	4301 North Fairfax Drive, Ste 530	Arlington	VA	22203	\$50,000						
America's VetDogs	General Operating Support	General Operating Support	PC	4104	8550 Arlington Blvd	Fairfax	VA	22031	\$15,000						
Anti-Defamation League	General Operating Support	General Operating Support	PC	4218	371 East Jencho Turnpike	Smithtown	NY	11787	\$12,000						
Arlington Free Clinic	General Operating Support	General Operating Support	PC	4258	1100 Connecticut Ave, NW, Ste 1020	Washington	DC	20036	\$10,000						
Arts for the Aging	General Operating Support	General Operating Support	PC	4258	2821 11th Street South	Arlington	VA	22203	\$15,000						
Billy Graham Evangelistic Association	General Operating Support	General Operating Support	PC	4264	12320 Parklawn Drive	Rockville	MD	20852	\$5,000						
Bishop John T. Walker School for Boys	General Operating Support	General Operating Support	PC	4349	1 Billy Graham Parkway	Charlotte	NC	28201	\$10,000						
BlackRock Center for the Arts	Capital Support	Capital Support	PC	3859	3640 Martin Luther King Jr Ave SE	Washington	DC	20032	\$25,000						
The Bone Marrow Foundation	Education and Community Engagement Programs	Education and Community Engagement Programs	PC	4283	12801 Town Commons Drive	Germentown	MD	20874	\$15,000						
Boston Children's Hospital - Children's Hospital Trust	Lifeline Fund Program	Lifeline Fund Program	PC	4277	515 Madison Avenue, Suite 1130	New York	NY	10022	\$10,000						
Boston Children's Hospital - Children's Hospital Trust	Boston Center for Endometriosis	Boston Center for Endometriosis	PC	3517	300 Longwood Ave	Boston	MA	02115	\$497,750						
Boy Scouts of America, Cradle of Liberty Council	General Operating Support	General Operating Support	PC	4135	300 Longwood Ave	Boston	MA	02115	\$1,028,590						
Boys and Girls Clubs of Greater Washington	General Operating Support	General Operating Support	PC	4307	1485 Valley Forge Road	Wayne	PA	19128	\$10,000						
Brainfood	Program Support	Program Support	PC	4285	4103 Benning Road NE	Washington	DC	20019	\$460,828						
Bread for the City	General Operating Support	General Operating Support	PC	4248	1525 Newton Street, NW	Washington	DC	20010	\$45,000						
Brigham Young University Provo	General Operating Support	General Operating Support	PC	4296	1525 7th Street, N.W.	Washington	DC	20001	\$50,000						
Brigham Young Management Society of DC	Marmot Center Renovations	Marmot Center Renovations	PC	3451	1450 N University Avenue	Provo	UT	84604	\$184,947						
Brigham Young Management Society of DC	General Operating Support	General Operating Support	PC	4105	1717 Rhode Island Ave, NW, Ste 900	Washington	DC	20036	\$10,000						
Business Volunteers for the Arts	General Operating Support	General Operating Support	PC	4118	1717 Rhode Island Ave, NW, Ste 900	Washington	DC	20036	\$10,000						
BUILD Metro DC	General Operating Support	General Operating Support	PC	4255	975 F Street, NW	Washington	DC	20004	\$2,000						
Byte Back, Inc	General Operating Support	General Operating Support	PC	4166	815 Monroe Street, NE	Washington	DC	20017	\$50,000						
C&O Canal Trust	Program Support	Program Support	PC	3950	1850 Dual Highway, Suite 100	Hagerstown	MD	21740	\$25,000						
Cal Ripken, Sr. Foundation	Program Support	Program Support	PC	4168	1427 Clarkview Road, Suite 100	Baltimore	MD	21209	\$25,000						
Campanella Foundation at San Diego State University	Program Support	Program Support	PC	3819	5500 Campanile Drive	San Diego	CA	92182	\$184,042						
Capital Area Food Bank	Circle Box Project	Circle Box Project	PC	4257	4900 Puerto Rico Avenue, NE	Washington	DC	20017	\$2,160						
Capital Area Food Bank	Thanksgiving Food Drive	Thanksgiving Food Drive	PC	4359	4900 Puerto Rico Avenue, NE	Washington	DC	20017	\$2,515						
Capital Partners for Education	General Operating Support	General Operating Support	PC	4273	1413 K Street, NW, 3rd Floor	Washington	DC	20005	\$50,000						
Catalogue for Philanthropy Greater Washington	General Operating Support	General Operating Support	PC	4181	1899 L Street, NW, Suite 900	Washington	DC	20036	\$30,000						
Catholic Charities Foundation of the Archdiocese of Washington	General Operating Support	General Operating Support	PC	4192	924 G Street, NW	Washington	DC	20001	\$10,000						
Center for Inspired Teaching	General Operating Support	General Operating Support	PC	4272	1436 U Street NW, Suite 400	Washington	DC	20009	\$50,000						
The Children's Friend Foundation	General Operating Support	General Operating Support	PC	3570	2235 South 1300 West, Suite C	Salt Lake City	UT	84119	\$10,000						
Children's Hospital Foundation	Program Support	Program Support	PC	4213	801 Roeder Road, Suite 300	Silver Spring	MD	20910	\$25,000						
College Summit National Capital Region	General Operating Support	General Operating Support	PC	3538	7 West Drive	Bethesda	MD	20814	\$54,285						
College Tracks	Kitchen and Dining Area Renovation	Kitchen and Dining Area Renovation	PC	4130	415 Michigan Avenue, NE, Suite 350	Washington	DC	20017	\$30,000						
Columbia University	General Operating Support	General Operating Support	PC	4141	5126 Manning Dr	Bethesda	MD	20814	\$25,000						
Columbia University	Medical Research - Mitochondrial Disease	Medical Research - Mitochondrial Disease	PC	4071	P&S 4-424A (Box 31), 630 West 168th St	New York	NY	10032	\$44,628						
Columbia University	Medical Research - Mitochondrial Disease	Medical Research - Mitochondrial Disease	PC	3731	P&S 4-424A (Box 31), 630 West 168th St	New York	NY	10032	\$102,964						
Columbia University	Medical Research - Mitochondrial Disease	Medical Research - Mitochondrial Disease	PC	4326	P&S 4-424A (Box 31), 630 West 168th St	New York	NY	10032	\$100,000						
Comfort For America's Uninformed Services	Medical Research - Mitochondrial Disease	Medical Research - Mitochondrial Disease	PC	4327	P&S 4-424A (Box 31), 630 West 168th St	New York	NY	10032	\$150,000						
The Community Foundation for Montgomery County	General Operating Support	General Operating Support	PC	4236	4114 Legato Road, Suite B	Fairfax	VA	22033	\$10,000						
Community Foundation for the National Capital Region	General Operating Support	General Operating Support	PC	4244	8720 Georgia Avenue, Suite 202	Silver Spring	MD	20910	\$5,000						
Community Services for Autistic Adults and Children	Marmot Foundation Education Fund	Marmot Foundation Education Fund	PC	4211	121 15th Street, NW, Suite 420	Washington	DC	20005	\$544,755						
	Vocational Training Program	Vocational Training Program	PC	4126	8615 East Village Avenue	Montgomery Village	MD	20886	\$30,000						

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	IRS Code	Grant ID	Street Address	City	State	Zip	Amount
Congressional Coalition on Adoption Institute	General Operating Support	PC	4247	311 Massachusetts Ave, NE	Washington	DC	20002	\$10,000
Consortium of Catholic Academies	Scholarship Support	PC	3355	5001 Eastern Avenue, Suite 207	Hyattsville	MD	20782	\$104,272
Comerstone Montgomery	Program Support	PC	4276	6040 Southport Drive	Bethesda	MD	20814	\$25,000
Corporation of the President of the Church of Jesus Christ of Latter-day Saints	Missionary Fund	PC	3759	1450 North University	Provo	UT	84604	\$204,225
Cultural Tourism DC	General Operating Support	PC	3046	1250 H Street, NW, Suite 1000	Washington	DC	20005	\$5,000
CultureCapital	General Operating Support	PC	4254	975 F Street, NW	Washington	DC	20004	\$10,000
Cyelle Fibrosis Foundation	Care Center Support	PC	4268	6931 Arlington Road	Bethesda	MD	20814	\$50,000
Dana Hall School	New Student Center	PC	4239	45 Dana Road, PO Box 9010	Wellesley	MA	02482	\$100,000
DC Central Kitchen	Culinary Job Training Program	PC	4128	425 Second Street, NW	Washington	DC	20001	\$150,000
DC College Access Program	General Operating Support	PC	4107	1029 Vermont Avenue NW, Ste 400	Washington	DC	20005	\$25,000
DC College Access Program	General Operating Support	PC	3621	1029 Vermont Avenue, NW, Ste 400	Washington	DC	20005	\$198,228
DC Public Education Fund	General Operating Support	PC	4353	3407 14th Street, NW	Washington	DC	20010	\$25,000
University of Delaware	Capital Support	PC	4002	104 Hurlithen Hall	Newark	DE	18716	\$281,383
DePaul University	Scholarship Support	PC	4136	1 E Jackson Blvd	Chicago	IL	60604	\$96,564
Diplomacy Center Foundation	Capital Campaign - Power of Diplomacy Exhibit	PC	4088	2401 Calvert St, NW Suite 802	Washington	DC	20008	\$25,000
Disruptive Education Clubs of America	Hospitality programming	PC	3876	1908 Association Drive	Reston	VA	20191	\$97,724
Don Bosco Cristo Rey High School	2014 Summer Bridge to Success Program	PC	4167	P O Box 56481	Washington	DC	20040	\$43,410
E L Haynes Public Charter School	Program Support	PC	4029	3600 Georgia Avenue, NW	Washington	DC	20010	\$366,489
East Carolina University Foundation Inc	Endowed Scholarship Fund	PC	4138	152A Rivers Building, Mail Stop 505	Greenville	NC	27858	\$250,000
Fair Chance	General Operating Support	PC	4265	2001 S Street, NW, Suite 310	Washington	DC	20009	\$100,000
Falfeigh Dickinson University	Scholarship Support	PC	4174	1000 River Road, H-DH3-12	Tearneck	NJ	07666	\$30,000
Feeding America	General Operating Support	PC	4125	35 E Wacker Drive, Suite 2000	Chicago	IL	60601	\$50,000
Fight For Children	Joe's Champs Program	PC	4279	1726 M Street, NW, suite 202	Washington	DC	20036	\$238,502
FLAG Foundation	Henlage Learning Program	PC	4274	218 West Water Street, Suite 400	Charlottesville	VA	22902	\$25,000
Florida International University	Career Development Program	PC	4037	3000 NE 151st Street, HW 210	North Miami	FL	33181	\$92,176
Food & Friends	General Operating Support	PC	4165	219 Ruggs Road, NE	Washington	DC	20011	\$100,000
For Love of Children	Neighborhood Tutoring Program	PC	4147	1763 Columbia Road, NW, 1st Floor	Washington	DC	20009	\$20,000
Foundation Center	General Operating Support	PC	4256	1627 K Street, NW, 3rd Floor	Washington	DC	20006	\$3,000
Foundation Fighting Blindness	General Operating Support	PC	4098	11435 Conhill Drive	Owings Mill	MD	21117	\$20,000
Free Wheelchair Mission	Wheelchairs for Impoverished	PC	4187	15279 Alton Parkway, Suite 300	Irvine	CA	92618	\$42,850
Friends of Compass Inc	General Operating Support	PC	4282	1712 N Street, NW, Suite 302	Washington	DC	20036	\$20,000
Friends of New Orleans, Inc	Forward Cities - Detroit Initiative	PC	4355	402 N 4th Street	Baton Rouge	LA	70802	\$25,000
Junior Achievement Worldwide	Fundacion Paraguaya - Program Support for School	PC	3354	5569 Blinder	Asuncion	Paraguay		\$50,000
Generation Hope	General Operating Support	PC	4280	415 Michigan Avenue, NE, Suite 250	Washington	DC	20017	\$15,000
Girl Scout Council of the Nation's Capital	Young Leaders Program	PC	4281	4301 Connecticut Avenue, NW, M-2	Washington	DC	20008	\$40,000
Green Door	General Operating Support	PC	4102	1221 Taylor Street, NW	Washington	DC	20011	\$10,000
Habitat for Humanity Metro Maryland	Weatherization and Repair Program	PC	4280	9110 Gaither Road	Gaithersburg	MD	20877	\$25,000
Habitat for Humanity of Northern Virginia	Home Build Support	PC	4172	716 South Glebe Road	Arlington	VA	22204	\$20,000
Habitat for Humanity of Northern Virginia	Home Build Support	PC	4281	716 South Glebe Road	Arlington	VA	22204	\$10,000
Habitat for Humanity of Washington DC	Home Build Support	PC	4278	2115 Ward Court, NW, Suite 100	Washington	DC	20037	\$75,000
Hemophilia Association of the Capital Area	General Operating Support	PC	4106	10560 Main Street, Suite 309	Fairfax	VA	22030	\$5,000
Higher Achievement Program Inc	General Operating Support	PC	4123	317 8th St NE	Washington	DC	20002	\$120,000
Holy Cross Health Foundation	General Operating Support	SOI	4330	11801 Tech Road	Silver Spring	MD	20904	\$10,000
Hospice Caring, Inc	General Operating Support	PC	4245	518 S. Frederick Avenue	Gaithersburg	MD	20877	\$10,000
House of Ruth	General Operating Support	PC	4313	5 Thomas Circle, NW	Washington	DC	20005	\$30,000
Housing Unlimited, Inc	Affordable Housing Program	PC	4270	1398 Lambert Drive, Suite G1	Silver Spring	MD	20902	\$25,000
University of Houston	Hospitality Program Support	PC	3989	229C N Hilton Hotel & College	Houston	TX	77204	\$145,727
Huggins Hospital	Capital/Equipment Support	PC	4306	240 South Main Street, PO Box 812	Wolfeboro	NH	3894	\$150,000
Imagination Stage	General Operating Support	PC	4242	4608 Auburn Avenue	Bethesda	MD	20814	\$10,000
IMPACT Silver Spring	IMPACT Sports Program	PC	4302	P O Box 8397	Silver Spring	MD	20907	\$30,000

J. Willard and Alice S. Marriott Foundation
 EIN 52-6068678
 Form 990-PF
 Attachment 13

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	IRS Code	Grant ID	Street Address	City	State	Zip	Amount
The Interfaith Conference of Metropolitan Washington	General Operating Support	PC	4350	100 Allison Street, NW	Washington	DC	20011	\$10,000
Interfaith Works	General Operating Support	PC	4120	114 West Montgomery Ave	Rockville	MD	20850	\$5,000
Interfaith Works	General Operating Support	PC	4251	114 West Montgomery Ave	Rockville	MD	20850	\$100,000
International Franchise Association Educational Foundation	Program and Scholarship Support	PC	4182	1800 K Street, NW, Suite 700	Washington	DC	20006	\$50,000
James Madison Education Fund	Fellowship Program	PC	4185	1613 Duke Street	Alexandria	VA	22314	\$24,000
JDRF Greater Chesapeake and Potomac Chapter	General Operating Support	PC	4246	1400 K Street, NW, suite 725	Washington	DC	20005	\$5,000
Jiff's House	General Operating Support	PC	4178	8011 Leesburg Pike	Vienna	VA	22182	\$15,000
The John F. Kennedy Center for the Performing Arts	General Operating Support	PC	4170	2700 F Street, NW	Washington	DC	20566	\$100,000
The John F. Kennedy Center for the Performing Arts	General Operating Support	PC	4176	2700 F Street, NW	Washington	DC	20566	\$50,000
The John F. Kennedy Center for the Performing Arts	Millennium Stage	PC	4206	2700 F Street, NW	Washington	DC	20566	\$250,000
The John F. Kennedy Center for the Performing Arts	K-12 Programming for DCPS Students	PC	4207	2700 F Street, NW	Washington	DC	20566	\$50,000
The John F. Kennedy Center for the Performing Arts	General Operating Support	PC	4328	2700 F Street, NW	Washington	DC	20566	\$109,250
The Johns Hopkins University	Wilmer Eye Institute and Whiting School of Engineering	PC	4222	600 North Wolfe Street, Wilmer 112	Baltimore	MD	21287	\$1,000,000
Johns Hopkins Health System	Facilities/Renovations	PC	3118	600 North Wolfe Street, Wilmer 112	Baltimore	MD	21205	\$333,276
Johnson & Wales University	Program Support	PC	4219	8 Abbott Park Place	Providence	RI	02903	\$1,000
Johnson & Wales University	General Operating Support	PC	4228	8 Abbott Park Place	Providence	RI	02903	\$10,000
Jubilee Jobs, Inc	Job Placement and Support Services	PC	4150	2712 Ontario Road, NW	Washington	DC	20009	\$25,000
Jubilee Jumpstart	General Operating Support	PC	4252	2525 Ontario Road NW, Ground Floor	Washington	DC	20009	\$50,000
KaBOOM!	Playground Build	PC	4084	4301 Connecticut Avenue, NW, ML1	Washington	DC	20008	\$85,000
KEYS For The Homeless Foundation, Inc	General Operating Support	PC	4284	P O Box 32027	Washington	DC	20007	\$29,000
Kids Enjoy Exercise Now	General Operating Support	PC	4269	Keen Greater DC, PO Box 341590	Bethesda	MD	20827	\$10,000
Knock-Out Abuse	General Operating Support	PC	4237	1050 17th Street, NW, Suite 1200	Washington	DC	20036	\$10,000
Lakes Region Conservation Trust	General Operating Support	PC	4223	156 Dane Road, PO Box 766	Center Harbor	NH	03226	\$5,000
LDS, International Affairs	General Operating Support	PC	4351	2520 L Street, NW, Second Floor	Washington	DC	20037	\$4,200
Leadership Montgomery	Endowed Scholarship Support	PC	4109	5910 Executive Boulevard, Suite 200	Rockville	MD	20852	\$100,000
Life Places To Masterpieces, Inc	General Operating Support	PC	4148	5600 Eades Street, NE	Washington	DC	20019	\$25,000
Literacy Council of Montgomery County	General Operating Support	PC	4263	21 Maryland Avenue, Suite 320	Rockville	MD	20850	\$15,000
Literacy Lab	General Operating Support	PC	4134	P O Box 3462	Washington	DC	20010	\$50,000
Madison House Foundation, Inc	Autism Housing Network and the Farm Project	PC	4300	15201 Shady Grove Road, Suite 200	Rockville	MD	20850	\$50,000
Make-A-Wish Foundation of the Mid-Atlantic, Inc	General Operating Support	PC	4127	5272 River Road, Suite 700	Bethesda	MD	20816	\$45,000
Marriott Foundation for People with Disabilities	General Operating Support	PC	4179	10400 Fernwood Road	Bethesda	MD	20817	\$25,000
Maryland School For The Blind	General Operating Support	PC	4097	3501 Taylor Ave	Baltimore	MD	21236	\$5,000
Massachusetts General Hospital	Cardiac Endowment Fund	PC	4111	100 Cambridge Street, Ste 1310	Boston	MA	02114	\$100,000
Massachusetts General Hospital	Medical Research - Mitochondrial/Bipolar	PC	4145	100 Cambridge Street, Ste 1310	Boston	MA	02114	\$85,834
Massachusetts General Hospital	Medical Research - Mitochondrial/Bipolar	PC	4144	100 Cambridge Street, Ste 1310	Boston	MA	02114	\$95,666
Massachusetts General Hospital	Medical Research - Mitochondrial Disease	PC	4323	100 Cambridge Street, Ste 1310	Boston	MA	02114	\$305,000
Massachusetts General Hospital	Medical Research - Mitochondrial Disease	PC	4322	100 Cambridge Street, Ste 1310	Boston	MA	02114	\$200,000
Mayo Clinic	Medical Research - Bipolar Disease	PC	3785	200 1st Street Southwest	Rochester	MIN	55902	\$991,787
Mayo Clinic	Medical Research - Mitochondrial Disease	PC	4073	200 1st Street Southwest	Rochester	MIN	55902	\$166,196
Mayo Clinic	Medical Research - Mitochondrial Disease	PC	4324	200 1st Street Southwest	Rochester	MIN	55902	\$174,786
Mayo Clinic	Medical Research - Mitochondrial Disease	PC	4325	200 1st Street Southwest	Rochester	MIN	55902	\$346,196
Mental Health Association of Montgomery County	Education and Outreach Services	PC	4173	1000 Twinbrook Parkway	Rockville	MD	20851	\$50,000
Michigan State University	Culinary Business Learning Lab Renovation	PC	3115	645 North Shaw Lane	East Lansing	MI	48824	\$184,208
Miriam's Kitchen	General Operating Support	PC	4248	2401 Virginia Avenue, NW	Washington	DC	20037	\$25,000
Montgomery College Foundation	General Operating Support	PC	4238	40 West Gude Drive, Suite 220	Rockville	MD	20850	\$5,100
Montgomery County Coalition for the Homeless	General Operating Support	PC	4122	600-B East Gude Drive	Rockville	MD	20850	\$5,000
Montgomery Hospice Inc	Program Support	PC	4114	1355 Piccard Drive, Suite 100	Rockville	MD	20850	\$30,000
Morgan State University Foundation, Inc	Undergraduate scholarships and travel stipends	PC	3843	1700 E Cold Spring Ln, Truth Hall, Room 201	Baltimore	MD	21251	\$25,000
Multicultural Career Intern Program	NAF Academy at CHEC Campus	PC	3873	3101 16th Street, NW	Washington	DC	20010	\$115,952
N Street Village Inc	General Operating Support	PC	4108	1333 N Street, NW	Washington	DC	20005	\$20,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	IRS Code	Grant ID	Street Address	City	State	Zip	Amount
National Alliance on Mental Illness	Infographic Series for Youth and Young Adults	PC	4354	3803 Fairfax Drive, Suite 100	Arlington	VA	22203	\$35,000
National Academy Foundation	General Operating Support	PC	4217	218 West 40th Street, 5th Floor	New York	NY	10018	\$25,000
National Academy Foundation	Program Support	PC	3442	218 West 40th Street, 5th Floor	New York	NY	10018	\$104,272
The National Campaign to Prevent Teen and Unplanned Pregnancy	General Operating Support	PC	4283	1776 Massachusetts Avenue, NW, Ste 200	Washington	DC	20036	\$20,000
National Campaign to Stop Violence	"Do The Write Thing" Challenge Program	PC	4053	2021 Massachusetts Ave., NW	Washington	DC	20036	\$20,000
The National Center for Children and Families	General Operating Support	PC	4310	6301 Green Tree Road	Bethesda	MD	20817	\$10,000
The National Center for Children and Families	The Neediest Kids Bridge to Success Program	PC	4287	6301 Green Tree Road	Bethesda	MD	20817	\$25,000
National Cherry Blossom Festival Committee Inc	General Operating Support	PC	4215	1250 H St NW Ste 1000	Washington	DC	20005	\$25,000
National Industries for the Blind	Business Leaders Program	PC	3971	1310 Braddock Pl	Alexandria	VA	22314	\$25,000
National Multiple Sclerosis Society-National Capital Chapter	General Operating Support	PC	4110	1800 M Street, NW, Suite 750 South	Washington	DC	20036	\$20,000
National Restaurant Association Educational Foundation	ProStart Program	SO I	4011	2055 L Street, NW, Suite 700	Washington	DC	20036	\$178,186
National Symphony Orchestra	General Operating Support	PC	4208	2700 F Street, NW	Washington	DC	20568	\$50,000
The National Theatre	Saturday Morning at the National	PC	4311	1321 Pennsylvania Ave, NW	Washington	DC	20004	\$45,000
National Youth Leadership Council	General Operating Support	PC	4155	1687 Snelling Avenue North, Suite D300	Saint Paul	MN	55108	\$50,000
Network For Teaching Entrepreneurship	DC Region General Operating Support	PC	4301	1660 L Street, NW, Suite 510	Washington	DC	20036	\$35,000
New Leaders	Washington DC Program	PC	4129	1003 K Street, NW, 5th Floor	Washington	DC	20001	\$50,000
New Schools Venture Fund	DC Schools Fund II	PC	3752	49 Stevenson St Ste 575	San Francisco	CA	94105	\$185,304
New York University, School of Hospitality Administration	Endowed Scholarship Fund	PC	3101	48 Cooper Square, Room 103	New York	NY	10002	\$54,295
Oklahoma State University - School of Hotel and Restaurant Administration	Teaching Kitchen	PC	4006	210 Human Sciences West	Saltwater	OK	74078	\$501,483
One World Education	Middle School Writing Program	PC	4262	1800 Kenyon St NW	Washington	DC	20010	\$15,000
An Open Book Foundation	General Operating Support	PC	4140	3215 Monson St., NW	Washington	DC	20015	\$15,000
The Panetta Institute For Public Policy	General Operating Support	PC	4146	100 Campus Center Bldg 86E	Seaside	CA	93955	\$5,000
Park City Academy	General Operating Support	PC	2898	3120 Pinebrook Road	Park City	UT	84098	\$50,000
Park City Medical Center Foundation	Capital Campaign	PC	3593	900 Round Valley Dr	Park City	UT	84060	\$20,000
Patricia M. Star Center For The Arts	General Operating Support	PC	4193	1700 Kalorama Road, NW, Suite 101	Washington	DC	20009	\$10,000
Potomac Community Resources	General Operating Support	PC	4103	9200 Kentsdale Drive	Potomac	MD	20854	\$25,000
Prevention of Blindness Society of the Metropolitan Area	General Operating Support	PC	4143	1775 Church Street, N W	Washington	DC	20036	\$5,000
Primary Care Coalition of Montgomery County	Tree House Child Assessment Center	PC	4271	8757 Georgia Avenue, 10th Floor	Silver Spring	MD	20910	\$15,000
Purdue University	Executive in the Classroom Speakers Series	PC	4033	1031 Hovde Hall, Room 200	West Lafayette	IN	47907	\$25,000
Reading Partners	General Operating Support	PC	4287	1224 M Street, NW, Suite 301	Washington	DC	20005	\$50,000
The Richard Nixon Foundation	Capital Campaign - Presidential Library	PC	3781	18001 Yorba Linda Blvd	Yorba Linda	CA	92886	\$325,687
Rising Star Outreach	Campus expansion	PC	4164	3305 N University Avenue, Suite 250	Provo	UT	84604	\$150,000
Roosevelt University	Scholarship Support	PC	3574	430 South Michigan Avenue, Ste 827F	Chicago	IL	60605	\$30,000
Round House Theatre	General Operating Support	PC	4171	4545 East-West Highway	Bethesda	MD	20814	\$10,000
Ryerson University - Ted Rogers School of Management	Scholarship Endowment	PC	3580	55 Dundas Street West, TRS 3-016	Toronto	MD	M5B 2K3	\$25,000
Sale Shores - The DC Children's Advocacy Center	General Operating Support	PC	4308	428 O Street, NW	Washington	DC	20001	\$15,000
Sale Shores - The DC Children's Advocacy Center	General Operating Support	PC	4361	429 O Street, NW	Washington	DC	20001	\$1,500
The Salvation Army	General Operating Support	PC	4243	2626 Pennsylvania Avenue, NW	Washington	DC	20037	\$5,000
San Francisco State University Foundation	Global Student Development Center	PC	3486	1600 Holloway Avenue	San Francisco	CA	94132	\$50,000
Scholarship Foundation for Hotel & Tourism Studies	Scholarship Support	PC	4298	P O Box 350136	San Juan	Puerto	936	\$10,000
ServiceSource	General Operating Support	PC	4212	6295 Edsall Road, Suite 175	Alexandria	VA	22312	\$10,000
Shelterproof	General Operating Support	PC	4221	101 Merritt 7 Corporate Park, 1st Floor	Norwalk	CT	06851	\$10,000
Sibley Memorial Hospital Foundation	Capital Campaign	PC	4184	5255 Loughboro Road, N W	Washington	DC	20016	\$485,893
Sigma Chi Foundation	Sigma Chi Leadership and Scholarship Mission	PC	3502	1714 Himman Avenue	Evanston	IL	60201	\$5,000
Sign Fracture Care International	SIGN Program in Kinshasa, Dem Republic of Congo	PC	4139	451 Hills St Ste B Suite B	Richland	WA	98354	\$25,000
Smithsonian Institution - National Museum of African American History and Culture	Capital Support	PC	3905	600 Maryland Ave SW, Suite 7001	Washington	DC	20024	\$247,227
So Others Might Eat	General Operating Support	PC	4335	71 O Street, N W	Washington	DC	20001	\$10,000
The Society of St. Andrew, Inc	Gleaning Programs	PC	4284	3383 Sweet Hollow Road	Big Island	VA	24526	\$25,000

The J. Willard and Alice S. Marriott Foundation

Grantee Name	Project Description	IRS Code	ID	Grant	Street Address	City	State	Zip	Amount
Spanish Catholic Center	General Operating Support	PC	4332		1618 Monroe Street, NW	Washington	DC	20010	\$10,000
St. Albans School	Annual Giving Campaign	PC	4119		3000 Wisconsin Avenue, NW	Washington	DC	20016	\$1,000
St. Albans School	Marmott Grant Program	PC	4084		3000 Wisconsin Avenue, NW	Washington	DC	20016	\$247,227
Tenpoint Foundation	Service Grant Program	PC	4305		1612 K Street, NW, Suite 702	Washington	DC	20006	\$60,000
Teach for America	Teacher Training in Washington, DC	PC	4163		1805 7th Street, NW, 6th floor	Washington	DC	20001	\$100,000
THEARC	I CAN at THEARC Theatre	PC	4319		1901 Mississippi Ave., SE	Washington	DC	20020	\$25,000
Thrive DC	General Operating Support	PC	4250		1525 Newton Street, NW, Suite G1	Washington	DC	20010	\$30,000
TLC (The Treatment and Learning Centers)	General Operating Support	PC	4216		2092 Geithner Road, Suite 100	Rockville	MD	20850	\$20,000
Treatment Advocacy Center	General Operating Support	PC	4131		200 North Glebe Road, Suite 730	Arlington	VA	22203	\$25,000
Tuftonboro Firefighters Association, Inc.	General Operating Support	PC	4334		PO Box 437	Melvin Village	NH	03850	\$5,000
Turning the Page	Program Support	PC	4133		1625 K Street, NW, Suite 102	Washington	DC	20006	\$25,000
The Underground Railroad Project	General Operating Support	PC	4333		700 N Valley Street, Suite B	Anaheim	CA	92801	\$172,207
United Mitochondrial Disease Foundation Inc	Support for a Scientific Officer	PC	4152		8085 Salisburg Road, Suite 201	Pittsburgh	PA	15239	\$25,000
United Mitochondrial Disease Foundation Inc	Support for a Scientific Officer	PC	3909		8085 Salisburg Road, Suite 201	Pittsburgh	PA	15239	\$25,000
United Negro College Fund	2013-2014 Marnott Scholars Program	PC	4055		1805 7th Street, NW	Washington	DC	20001	\$54,693
United Negro College Fund	2014-2015 Marnott Scholars Program	PC	4315		1805 7th Street, NW	Washington	DC	20001	\$83,386
University of South Carolina Educational Foundation	Capital Support - Marnott Culinary Laboratory	PC	4210		701 Assembly Street	Columbia	SC	29208	\$646,949
University of Utah	Royal Garff Scholarship	PC	4148		540 Arapene Drive, Room 250	Salt Lake City	UT	84108	\$50,000
University of Utah	Program Support	PC	3237		540 Arapene Drive, Room 250	Salt Lake City	UT	84108	\$25,000
The Urban Alliance Foundation, Inc	High School Internship Program	PC	4142		2030 Q St. NW	Washington	DC	20009	\$105,000
Utah State University	Chase Fine Arts Center Renovation and Expansion	PC	4356		4060 Old Main Hill	Logan	UT	84322	\$159,570
Utah Valley University Foundation	Music Complex	PC	4357		800 West University Parkway	Orem	UT	84058	\$33,333
Utah Valley University Foundation	Scholarship Support	PC	3341		800 West University Parkway	Orem	UT	84058	\$20,000
Washington Airport Task Force	General Operating Support	PC	4253		44701 Propeller Court, Suite 100	Dules	VA	20166	\$20,000
Washington Animal Rescue League	General Operating Support	PC	4177		71 Oglethorpe St NW	Washington	DC	20011	\$10,000
Washington Area Womens Foundation, Inc	Early Care and Education Funders Collaborative	PC	4156		1331 H Street NW, Suite 1000	Washington	DC	20005	\$25,000
Washington Regional Association of Grantmakers	General Operating Support	PC	4308		1400 16th Street, NW, suite 740	Washington	DC	20036	\$2,500
Washington Nationals Dream Foundation	Youth Baseball Academy	PC	3637		1500 South Capitol St., SE	Washington	DC	20003	\$50,000
Washington Performing Arts Society	General Operating Support	PC	4180		2000 L Street, Suite 510	Washington	DC	20036	\$10,000
Washington Redskins Charitable Foundation	General Operating Support	PC	4224		21300 Redskin Park Drive	Ashburn	VA	20147	\$5,000
Washington Tennis & Education Foundation	Capital Campaign for Community Center	PC	2882		16th and Kennedy Streets, NW	Washington	DC	20011	\$100,000
Waterfront Partnership Of Baltimore Inc	Device to keep trash out of Baltimore Harbor	PC	3907		650 S Exeter St Ste 200	Baltimore	MD	21202	\$5,000
Weatesley High School Parent Teacher Student Organization	Technology Support	PC	4181		50 Rice Street	Wellesley	MA	2481	\$10,000
WETA	Kids Ready to Learn Program	PC	4267		3939 Campbell Avenue	Arlington	VA	22206	\$10,000
WA Wilder Circle	General Operating Support	pc	4295		4808 Moorland Lane, Suite 802	Bethesda	MD	20814	\$10,000
WorldTeach	Program Support	PC	4153		One Brattle Square, Suite 550	Cambridge	MA	02138	\$36,300
The Altheia Foundation	Youth Career Initiative	PC	3429		1016 Lincoln Blvd, Suite 104	San Francisco	CA	94129	\$166,666
Youth for Tomorrow - Joe Gibbs Charities	General operating support	PC	4157		11835 Hazel Circle Drive	Bristow	VA	20136	\$25,000

Grand Totals \$19,192,486

Marriott Foundation
Depreciation Schedule
12/31/2014

<u>Description</u>	<u>Asset life</u>	<u>Date in service</u>	<u>Cost</u>	<u>Accum Depreciation 12/31/2013</u>	<u>Depreciation Calculation 2014</u>	<u>Booked Depreciation Expense 2014</u>	<u>Accum Depreciation 12/31/2014</u>	<u>Adjusted Basis</u>
Laptop - A Gunsteens (E. Mason)	3 YR SL	Jun-03	2,349	2,349	0	0	2,349	
2 Monitors (Howes/Gunsteens)	3 YR SL	Jun-03	1,658	1,658	0	0	1,658	
Xerox Copier (Fdn share)	3 YR SL	Nov-04	4,521	4,521	0	0	4,521	
Printer - A. Gunsteens	3 YR SL	May-06	198	198	0	0	198	
Printer - K. Howes(E. Mason)	3 YR SL	May-06	395	395	0	0	395	
Laptop - A Gunsteens	3 YR SL	Jun-07	2,003	2,003	0	0	2,003	
Desktop PC - K. Howes	3 YR SL	Jun-07	1,095	1,095	0	0	1,095	
Printer - K. Howes	3 YR SL	Jun-07	449	449	0	0	449	
GIFTS Software	3 YR SL	Dec-07	7,935	7,935	0	0	7,935	
GIFTS Software	3 YR SL	Oct-09	7,192	7,192	0	0	7,192	
Write-off disposed assets			(21,305)	(21,305)	-	-	(21,305)	
Laptops/Printers (Williams, Farnum, Gunsteens)	3 YR SL	Jan-12	8,804	5,870	2,935	2,935	8,804	
Write-off fully depreciated assets-book purposes			(15,294)				(15,294)	
New Lap- L. Weigle	3 YR SL	Jul-15	2,343	0	390	390	390	1,952
Total			2,343	12,360	3,325	3,325	391	1,952

FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

Kind of Property		Description				Date acquired	Date sold
Gross sale price less expenses of sale	Depreciation allowed/allowable	Cost or other basis	FMV as of 12/31/69	Adj basis as of 12/31/69	Excess of FMV over adj basis	Gain or (loss)	
		TOTAL CAPITAL GAIN DISTRIBUTIONS				13533361.	
15000000.		HARBOR(PERSHING) #1008 PROPERTY TYPE: SECURITIES 14993074.				VARIOUS 6,926.	VARIOUS
24500000.		HARBOR(PERSHING) #1008 PROPERTY TYPE: SECURITIES 24481138.				VARIOUS 18,862.	VARIOUS
2,729,294.		HARBOR(PERSHING) #2516 PROPERTY TYPE: SECURITIES 1,926,644.				12/27/2013 802,650.	09/02/2014
113261184.		HARBOR(PERSHING) #2516 PROPERTY TYPE: SECURITIES 8,144,171.				VARIOUS 105117013.	VARIOUS
1,200,000.		HARBOR(PERSHING) #1008 PROPERTY TYPE: SECURITIES 1,200,000.				VARIOUS	VARIOUS
TOTAL GAIN(LOSS)						<u>119478812.</u>	