

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form **990-**PF

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

Department of the Treasury > Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf. Internal Revenue Service For calendar year 2014 or tax year beginning and ending A Employer identification number Name of foundation EXCELSIOR FOUNDATION C/O WILMINGTON TRUST CO 009126-000 51-6508171 B Telephone number Number and street (or P O box number if mail is not delivered to street address) (302)651-8571 1100 NORTH MARKET ST. DE3-C070 City or town, state or province, country, and ZIP or foreign postal code C if exemption application is pending, check here DE 19890-0001 WILMINGTON, Check all that apply: Initial return Initial return of a former public charity D 1. Foreign organizations, check here FINALI Final return Amended return Foreign organizations meeting the 85% test, check here and attach computation Section 4047 Address change Name change Section 501(c)(3) exempt private foundation E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here Fair market value of all assets at end of year J Accounting method: X Cash Accrual If the foundation is in a 60-month termination (from Part II, col. (c), line 16) ☐ Other (specify) under section 507(b)(1)(B), check here (Part I, column (d) must be on cash basis.) **≶**>\$ 376,401. Part | Analysis of Revenue and Expenses (d) Disbursements (b) Net investment (a) Revenue and (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) for charitable purpose (cash basis only) expenses per books ıncome N/A Contributions, gifts, grants, etc., received Check X If the foundation is not required to attach Sch. B interest on savings and temporary cash investments 35. 35 STATEMENT 6,686. 3,445 Dividends and interest from securities STATEMENT 5a Gross rents b Net rental income or (loss) <192. 62 Net gain or (loss) from sale of assets not on line 10 Gross sales price for all 12,893. b assets on line 6a 0 Capital gain net income (from Part IV, line 2) Net short-term capital gain Income modifications 10a Gross sales less returns and allowances b Less Cost of goods sold c Gross profit or (loss) 11 Other income 6,529 3,480 Total. Add lines 1 through 11 321 321 Compensation of officers, directors, trustees, etc 14 Other employee salaries and wages 15 Pension plans, employee benefits 16a Legal fees 100 50 STMT 3 50. **b** Accounting fees c Other professional fees OCANNED MAY 2 1
Operating and Administrative E 17 Interest 30 STMT 4 0. 18 0. Taxes Depreciation and depletion Occupancy 21 Travel, conferences, and meetings 22 Printing and publications STMT 5 235 1 0. 23 Other expenses 24 Total operating and administrative expenses. Add lines 13 through 23 686 372 19,000 ,000 Contributions, gifts, grants paid 26 Total expenses and disbursements. 19,686 372 Add lines 24 and 25 19,050. 27 Subtract line 26 from line 12: <13,157 a Excess of revenue over expenses and disbursements 3,108 b Net investment income (if negative, enter -0-) N/A c Adjusted net income (if negative, enter -0-)

LHA For Paperwork Reduction Act Notice, see instructions.

EXCELSIOR FOUNDATION

Attrached schoolules and amounts in the description			009126-000		51-6508171 Page 2		
P	ant	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year (a) Book Value	(b) Book Value	(c) Fair Market Value		
			(a) BOOK Value	(b) Book value	(c) Fall Ividiket Value		
l	1	Cash - non-interest-bearing Savings and temporary cash investments	1,316.	1,268.	1,268.		
Ì	2	Accounts receivable ▶	1,510.	1,200.	1,200.		
l	J	Less: allowance for doubtful accounts >					
	A	Pledges receivable ▶					
	4	Less: allowance for doubtful accounts >					
	5	Grants receivable					
	_	Receivables due from officers, directors, trustees, and other					
	·	disqualified persons					
	7	Other notes and loans receivable					
	•	Less: allowance for doubtful accounts ▷					
S	8	Inventories for sale or use					
Assets	9	Prepaid expenses and deferred charges					
As	10a	Investments - U.S and state government obligations					
	b	Investments - corporate stock					
	C	Investments - corporate bonds					
	11	Investments - land, buildings, and equipment basis					
		Less accumulated depreciation					
	12	Investments - mortgage loans					
	13	Investments - other STMT 7	280,858.	267,776.	375,133.		
	14	Land, buildings, and equipment: basis D					
		Less accumulated depreciation					
		Other assets (describe)					
	16	Total assets (to be completed by all filers - see the					
	<u> </u>	instructions. Also, see page 1, item I)	282,174.	269,044.	376,401.		
	17	Accounts payable and accrued expenses					
	18	Grants payable					
es	19	Deferred revenue					
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons					
ja;	21	Mortgages and other notes payable					
_	22	Other liabilities (describe)	·····				
		T-4-1 U-b Water (add lines 17 through 00)	0				
	23_	Total liabilities (add lines 17 through 22) Foundations that follow SFAS 117, check here	0.	0.			
		Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31.					
S							
ğ	24	Unrestricted					
3ala	25 26	·					
ğ	20	Foundations that do not follow SFAS 117, check here					
Ē		and complete lines 27 through 31.					
þ	27	Capital stock, trust principal, or current funds	282,174.	269,044.			
ets	28	Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.			
Net Assets or Fund Balances	29	Retained earnings, accumulated income, endowment, or other funds	0.	0.			
ē	30	Total net assets or fund balances	282,174.	269,044.			
~	••						
	31	Total liabilities and net assets/fund balances	282,174.	269,044.			
	art	III Analysis of Orlanges in Net Assets of Fund B					
1	Tota	I net assets or fund balances at beginning of year - Part II, column (a), line	30				
	•	st agree with end-of-year figure reported on prior year's return)		1	282,174.		
		r amount from Part I, line 27a		2	<13,157.>		
-		r increases not included in line 2 (itemize)	SEE STA	TEMENT 6 3	27.		
-		lines 1, 2, and 3		4	269,044.		
-		eases not included in line 2 (itemize)		5	0.		
6	Tota	I net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 30	6	269,044.		

423511 11-24-14

Part IV Capital Gains and Losses for Tax on Investment Income								
(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) (b) How acquired P - Purchase D - Donation							(d) Date sold (mo., day, yr.)	
1a 1250.2425 REST	RICTED L. T. I.	. F.			P (6/06/02	12/01/04	
	RESTRICTED L T. I. F. PASSED THROUGH LOSS					ARIOUS	12/31/14	
c RESTRICTED L T	. I. F. PASSEI	THROUGH	I LOSS		P 1	ARIOUS_	12/31/14	
_d							 	
_e				┸-,		(h) Gain or (los	<u> </u>	
(e) Gross sales price (f) Depreciation allowed (g) Cost or other basis plus expense of sale							s) s (g)	
							<76.	
b 119. <11								
_d						-		
Complete only for accets chause	a dain in column (b) and owned	by the foundation	on 12/21/60			Carra (Oa) (b) and		
							n minus an -0-) or	
(i) F.M.V as of 12/31/69 (j) Adjusted basis (k) Excess of col. (i) over col. (j), if any				35	Losses (from col.	. (h))		
do de lego noto						-76		
<u>a</u>								
<u>b</u>							<u> </u>	
<u>c</u>			· · · · · · · · · · · · · · · · · · ·					
_d								
e Cura da cuta de Carte de Car								
2 Capital gain net income or (net capital loss) If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7							<192.	
100							<u> </u>	
3 Net short-term capital gain or (lost If gain, also enter in Part I, line 8,		o) and (b).		٦				
If (loss), enter -0- in Part I, line 8				} 3		N/	A	
Part V Qualification L	Inder Section 4940(e)	for Reduced	Tax on Ne	t invest	ment Inc			
(For optional use by domestic private	e foundations subject to the secti	on 4940(a) tax on	net investment	income.)				
•		` ,		,				
If section 4940(d)(2) applies, leave t	his part blank							
Was the foundation liable for the sec	tion 4942 tax on the distributable	e amount of any ye	ar in the base p	eriod?			Yes X No	
If "Yes," the foundation does not qua	lify under section 4940(e). Do no	t complete this pai	t					
1 Enter the appropriate amount in	each column for each year; see t	he instructions bef	ore making any	entries.				
(a) Base period years	(b)			(c)		Dist	(d) ribution ratio	
Calendar year (or tax year beginni	ing in) Adjusted qualifying		Net value of n		aritable-use assets (col. (b) divided by col. (c))			
2013		17,470.	<u>. </u>		356,708048976			
2012		16,790.			42,292		.049052	
2011		13,150.			<u>39,176</u>		.038770	
2010		16,200.			30,785		.048974	
2009		16,818.	<u> </u>	3	18,240	•	.052847	
2 Total of line 1, column (d)						2	.238619	
3 Average distribution ratio for the		otal on line 2 by 5,	or by the numbe	er of years				
the foundation has been in existe	ence if less than 5 years					3	.047724	
4 Enter the net value of noncharital	ble-use assets for 2014 from Par	t X, line 5				4	374,089.	
5 Multiply line 4 by line 3						5	17,853.	
6 Enter 1% of net investment incor	me (1% of Part I, line 27b)	6 Enter 1% of net investment income (1% of Part I, line 27b)						
	6 Enter 1% of net investment income (1% of Part I, line 27b) 6 31							
7 Add lines 5 and 6								
7 Add lines 5 and 6 7 17,8						7		
7 Add lines 5 and 6							17,884.	
7 Add lines 5 and 68 Enter qualifying distributions from						7 8	17,884.	
	m Part XII, line 4	line 1b, and comp	lete that part us	ıng a 1% ta	x rate.		17,884. 19,050.	

EXCELSIOR FOUNDATION C/O WILMINGTON TRUST CO 009126-000 Form 990-PF (2014) 51-6508171 Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions Part VI 1a Exempt operating foundations described in section 4940(d)(2), check here D L and enter "N/A" on line 1 Date of ruling or determination letter: (attach copy of letter if necessary-see instructions) b Domestic foundations that meet the section 4940(e) requirements in Part V, check here $\triangleright X$ and enter 1% 31. of Part 1, line 27b c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b). 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 3 Add lines 1 and 2 Subtrile A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 4 0. Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-Credits/Payments: a 2014 estimated tax payments and 2013 overpayment credited to 2014 b Exempt foreign organizations - tax withheld at source 6b c Tax paid with application for extension of time to file (Form 8868) 60 d Backup withholding erroneously withheld 6d 7 Total credits and payments. Add lines 6a through 6d Enter any penalty for underpayment of estimated tax. Check here _____ if Form 2220 is attached 8 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed 31. 9 10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 10 Enter the amount of line 10 to be: Credited to 2015 estimated tax Refunded D Part VII-A Statements Regarding Activities 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in Yes No X any political campaign? 1a b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)? X 1b If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. c Did the foundation file Form 1120-POL for this year? X 1c d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ ______ 0 . (2) On foundation managers. ▶ \$ e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. > \$ 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? X If "Yes," attach a detailed description of the activities. 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes X 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? 4a b if "Yes," has it filed a tax return on Form 990-T for this year? N/A 4b X 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? 5 If "Yes," attach the statement required by General Instruction T. 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: By language in the governing instrument, or By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 6 X 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV 7 X 8a Enter the states to which the foundation reports or with which it is registered (see instructions) b if the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation 8b 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes," complete Part XIV X

Form **990-PF** (2014)

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses

EXCELSIOR FOUNDATION C/O WILMINGTON TRUST CO 009126-000 51-6508171 Page 5 Part VII-A | Statements Regarding Activities (continued) 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) X 11 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions) 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 Website address ▷ NO INTERNET WEB SITE 14 The books are in care of \triangleright WILMINGTON TRUST (A. MASCI) Telephone no \triangleright (302) 651-8571 ZIP+4 >19890-0001 Located at > 1100 NORTH MARKET STREET, WILMINGTON, DE 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year N/A At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority over a bank, Yes No securities, or other financial account in a foreign country? 16 X See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-22.1). If "Yes," enter the name of the foreign country > Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. Yes Νo 1a During the year did the foundation (either directly or indirectly): Yes X No (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) Yes X No a disqualified person? (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of either available ___ Yes X No for the benefit or use of a disqualified person)? (6) Agree to pay money or property to a government official? (Exception Check "No" if the foundation agreed to make a grant to or to employ the official for a period after Yes X No termination of government service, if terminating within 90 days.) b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? X 16 Organizations relying on a current notice regarding disaster assistance check here c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2014? 1c X 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): a At the end of tax year 2014, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2014? Yes X No If "Yes," list the years > b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.) N/A 2b c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. \triangleright 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time Yes X No during the year? b If "Yes," did it have excess business holdings in 2014 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2014) N/A3b 4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? X 4a b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

423541

had not been removed from jeopardy before the first day of the tax year beginning in 2014?

EXCELSIOR FOUNDATION									
Form 990-PF (2014) C/O WILMINGTON TRUST CO			<u>51-65081</u>	71	Page 6				
Part VII-B Statements Regarding Activities for Which I	Form 4720 May Be F	Required (continu	ıed)						
5a During the year did the foundation pay or incur any amount to:				ļ					
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	· · · ·		s X No						
(2) Influence the outcome of any specific public election (see section 4955); of	or to carry on, directly or indire				İ				
any voter registration drive?									
(3) Provide a grant to an individual for travel, study, or other similar purposes? (4) Provide a grant to an executation other than a charitable stee, executation described in section.									
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section			Ì	ĺ				
4945(d)(4)(A)? (see instructions)			s X No		1				
(5) Provide for any purpose other than religious, charitable, scientific, literary, the prevention of cruelty to children or animals?	or educational purposes, or t		s X No						
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify unit	der the exceptions described	in Regulations			1				
section 53.4945 or in a current notice regarding disaster assistance (see instru	ıctıons)?		N/A	5b					
Organizations relying on a current notice regarding disaster assistance check h	nere								
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption f	rom the tax because it mainta	ined			-				
expenditure responsibility for the grant? N/A Yes No									
If "Yes," attach the statement required by Regulations section 53.494	5-5(d)		I	l	1				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on		1	ļ					
a personal benefit contract?		☐ Ye	s X No						
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	personal benefit contract?			6 b	X				
If "Yes" to 6b, file Form 8870.									
7a At any time during the tax year, was the foundation a party to a prohibited tax s	shelter transaction?	☐ Ye	s X No	ĺ	1				
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? N/A 7b									
Part VIII Information About Officers, Directors, Trust	ees, Foundation Ma	inagers, Highly	,						
Paid Employees, and Contractors									
1 List all officers, directors, trustees, foundation managers and their	 _	T. S. O.	(4)						
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) E> accour allow	pense it, other ances				
WILMINGTON TRUST COMPANY	TRUSTEE								
1100 MARKET STREET									
WILMINGTON, DE 19890	1.00	321.	0.		0.				
NANCY MILLIKEN	ADVISOR								
P O BOX 1926			ĺ						
SPARTANBURG, SC 29304	1.00	0.	0.		0.				
JUSTINE V R RUSSELL	ADVISOR								
P O BOX 1926]		,						
SPARTANBURG, SC 29304	1.00	0.	l o.l		0.				
		, , ,							
				_					
2 Compensation of five highest-paid employees (other than those inc	cluded on line 1). If none,	enter "NONE."							
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Ex accoun allow	rpense it, other ances				
NONE									
]								
				_					
					_				
		1							
Total number of other employees paid over \$50,000					0				

All other program-related investments. See instructions.

Total. Add lines 1 through 3

For	m 990-PF (2014) C/O WILMINGTON TRUST CO 009126-000	<u>51-6508</u>	171	Page 8		
P	ant X Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndations, see instru	ictions)			
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			·		
а	Average monthly fair market value of securities	1a	<u>377,</u>	409.		
b	Average of monthly cash balances	1b	2,	377.		
C	Fair market value of all other assets	1c				
đ	Total (add lines 1a, b, and c)	1d	379,	786.		
е	Reduction claimed for blockage or other factors reported on lines 1a and					
	1c (attach detailed explanation) 1e 0.					
2	Acquisition indebtedness applicable to line 1 assets	2		0.		
3	Subtract line 2 from line 1d	3	379,	786.		
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	5,	697.		
5	5 Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4 5 374,089					
6	Minimum investment return. Enter 5% of line 5	6	18,	704.		
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here and do not complete this part.)	nd certain				
1	Minimum investment return from Part X, line 6	1	18,	704.		
2a	Tax on investment income for 2014 from Part VI, line 5					
b	Income tax for 2014. (This does not include the tax from Part VI.)]]				
C	Add lines 2a and 2b	2c		31,		
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	18,	673.		
4	Recoveries of amounts treated as qualifying distributions	4		0.		
5	Add lines 3 and 4	5	18,	673.		
6	Deduction from distributable amount (see instructions)	6		0.		
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	18,	673.		
P	Qualifying Distributions (see instructions)	_				
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:					
а		1a	19,	<u>050.</u>		
b	Program-related investments - total from Part IX-B	1b		0.		
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2				
3	Amounts set aside for specific charitable projects that satisfy the:					
а		3 <u>a</u>				
þ	Cash distribution test (attach the required schedule)	3b	·····			
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	19,	050.		
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment					
	income. Enter 1% of Part I, line 27b	5		31.		
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6		<u>019.</u>		
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation	qualifies for the section	ก			

4940(e) reduction of tax in those years

51-6508171

Part XIII Undistributed Income (see instructions)

	(a)	(b)	(c)	(d)
	Corpus	Years prior to 2013	2013	2014
1 Distributable amount for 2014 from Part XI,				10 672
line 7				18,673.
2 Undistributed income, if any, as of the end of 2014			17,389.	
a Enter amount for 2013 only b Total for prior years:			17,303.	
b lotal for prior years.		0.		
3 Excess distributions carryover, if any, to 2014		0.		
a From 2009				
b From 2010				
c From 2011			Ì	
d From 2012				
e From 2013	0			
f Total of lines 3a through e	<u> </u>			
4 Qualifying distributions for 2014 from				
Part XII, line 4: \triangleright \$ 19,050.				
a Applied to 2013, but not more than line 2a			17,389.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2014 distributable amount				1,661.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount	0.			0.
must be shown in column (a)) 6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	0.			
b Prior years' undistributed income. Subtract				······································
line 4b from line 2b		0.		
c Enter the amount of prior years'	 	·		
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2013. Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2014. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2015				17 010
7 Amounts treated as distributions out of		 		17,012.
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election	0		ļ	
may be required - see instructions)	0.			
8 Excess distributions carryover from 2009	^		}	
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2015.	•			
Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2010		[
b Excess from 2011				
c Excess from 2012	•			
d Excess from 2013				
e Excess from 2014		<u> </u>	L	
423581 11-24-14				Form 990-PF (2014)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here \(\sum_{\text{LX}} \) if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

EXCELSIOR FOUNDATION C/O WILMINGTON TRUST CO 009126-000 Form 990-PF (2014) 51-6508171 Part XV Supplementary Information (continued) Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual. show any relationship to Foundation Purpose of grant or contribution Amount status of any foundation manager Name and address (home or business) recipient or substantial contributor a Paid during the year ATLAS ECONOMIC RESEARCH FOUNDATION PUBLIC CHARITY GENERAL AND/OR 1201 L STREET NW EDUCATIONAL PURPOSES WASHINGTON, DC 20005 1,000. CITIZENS AGAINST GOVERNMENT WASTE PUBLIC CHARITY GENERAL AND/OR 1301 PENNSYLVANIA AVE., NW SUITE 1075 EDUCATIONAL PURPOSES WASHINGTON, DC 20004_ 3,000. FINCA INTERNATIONAL PUBLIC CHARITY EDUCATIONAL AND 1201 15TH STREET, N. W. GENERAL PURPOSES WASHINGTON, DC 20005 1 000. HABITAT FOR HUMANITY INTERNATIONAL PUBLIC CHARITY GENERAL AND/OR INC. EDUCATIONAL PURPOSES 121 HABITAT STREET AMERICUS, GA 31709 1,000. MAINE COAST REGIONAL HEALTH PUBLIC CHARITY **FACILITIES** EDUCATIONAL AND 50 UNION STREET GENERAL PURPOSES ELLSWORTGH ME 04605 1 000. SEE CONTINUATION SHEET(S) 3a Total_ 19 000 **b** Approved for future payment NONE

Form **990-PF** (2014)

Total

Form 990-PF (2014) Part XVI-A

C/O WILMINGTON TRUST CO 009126-000

Analysis of Income-Producing Activities

enter gross amounts unless otherwise indicated.	Unrelate	d business income		ed by section 512, 513, or 514	(e)
•	(a) Business code	(b) Amount	Exctu- sion code	(d) Amount	Related or exempt function income
1 Program service revenue:	Code	<u> </u>	ade		
å			1		
b			1		
C	1		\vdash		
d	1		{ 		···
e	<u> </u>		+		
·	 		+		
g Fees and contracts from government agencies			+-+		
2 Membership dues and assessments	-		+		
3 Interest on savings and temporary cash			1 1 1	25	
Investments	-		14	35. 6,686.	
4 Dividends and interest from securities	-		 14	0,000.	
5 Net rental income or (loss) from real estate:			 		
a Debt-financed property	ļ		+-+		
b Not debt-financed property6 Net rental income or (loss) from personal	 	-	+		
• • •					
property 7 Other investment income			1		
8 Gain or (loss) from sales of assets other		<u> </u>	+		
than inventory			18	<192.	
9 Net income or (loss) from special events			1 - 0	<u> </u>	
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:			\vdash		
a					
b	Į.				
С					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0.	,	6,529.	0.
13 Total Add line 12, columns (b), (d), and (e)				13	6,529.
(See worksheet in line 13 instructions to verify calculations.)					
Part XVI-B Relationship of Activities	to the Acc	omplishment of E	xempt	t Purposes	
					anliah mant of
Explain below how each activity for which inc the foundation's exempt purposes (other than			4 CONTRIB	died importantly to the accom	uhusuuraut Ol
V		, , , , , , , , , , , , , , , , , , ,			
				~ 	
					
			-		
					
		·			
		·			
					
					
423621					Form 990-PF (2014)
11-24-14					1 01111 330-17 ((2014)

EXCELSIOR FOUNDATION C/O WILMINGTON TRUST CO 009126-000 51-6508171 Form 990-PF (2014) Information Regarding Transfers To and Transactions and Relationships With Noncharitable **Exempt Organizations** Yes No Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? Transfers from the reporting foundation to a noncharitable exempt organization of: (1) Cash 1a(1) (2) Other assets 1a(2) X Other transactions: (1) Sales of assets to a noncharitable exempt organization 1b(1) (2) Purchases of assets from a noncharitable exempt organization X 1b(2) (3) Rental of facilities, equipment, or other assets <u>1b(3)</u> (4) Reimbursement arrangements X 1b(4) (5) Loans or loan guarantees 1b(5) X (6) Performance of services or membership or fundraising solicitations \mathbf{X}_{-} 1b(6) Sharing of facilities, equipment, mailing lists, other assets, or paid employees X 1c If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (b) Amount involved (c) Name of noncharitable exempt organization (a) Line no (d) Description of transfers, transactions, and sharing arrangements N/A 2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described Yes X No in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule. (a) Name of organization (b) Type of organization (c) Description of relationship N/A Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge Under penalties of perjury, I declare that I have examined this return, including accompany is based on all information of which preparer has any knowledge, it is true, correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

OFFICER WILL May the IRS discuss this return with the preparer shown below (see instr)? Sign Here TRUSTEE Yes No Signature of officer or trustee Title Date Print/Type preparer's name Preparer's signature Date Check ıf self- employed Paid

Form **990-PF** (2014)

Preparer

Use Only

Firm's name

Firm's address >

Firm's EIN ▶

Phone no.

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Ye				
Recipient	If recipient is an individual, show any relationship to	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	any foundation manager or substantial contributor	recipient	Contribution	
NATIONAL RIGHT TO WORK LEGAL DEFENSE		PUBLIC CHARITY	!	
AND EDUCATION FOUNDATION			EDUCATIONAL PURPOSES	
8001 BRADDOCK ROAD			1	
SPRINGFIELD, VA 22160		 		3,000,
	}			
PIONEER INSTITUTE		PUBLIC CHARITY	GENERAL AND/OR	
85 DEVONSHIRE STREET, 8TH FLOOR	}		EDUCATIONAL PURPOSES	
BOSTON, MA 02109				3,000.
ROXBURY LATIN SCHOOL		PUBLIC CHARITY		
101 SAINT THERESA AVE		CODDIC CHARTII	GENERAL AND/OR	
WEST ROXBURY MA 02132			EDUCATIONAL PURPOSES	3,000.
			1	
WASHINGTON LEGAL FOUNDATION		PUBLIC CHARITY	1	
2009 MASSACHUSETTS AVE, NW			EDUCATIONAL PURPOSES	
WASHINGTON, DC 20036	 	 	 	3,000.
			1	
			}	
			1	
			{	
			1	
			<u> </u>	
			{	
				•
	 	 	 	
		ļ		
		 	-	
Total from continuation sheets				12 000

Supporting Detail for 990PF Part II Page Two Balance Sheet Account: 009126-000 THE EXCELSIOR FOUNDATION

As of Date 12/31/2014

			Market		Federal
Description RESTRICTED LONG TERM INVESTMENT	CUSIP	Quantity	Value	Price	Tax Cost
FUND RESTRICTED SHORT TERM INVESTMENT	997611108	16,192 8341	166,300.41	10 270000	167,775 91
FND VANGUARD TOTAL STOCK MARKET INDEX	821400009	113.7400	113 74	1 000000	113 74
CLASS INVESTOR	922908306	4,048 7190	208,832 93	51 580000	100,000 00
TOTAL Principal Portfolio - RESTRICTED SHORT TERM INVESTMENT		20,355.2931	375,247.08		267,889.65
FND	821400009	1,153 7800	1,153 78	1 000000	1,153.78
TOTAL Income Portfolio - USD		1,153.7800	1,153.78		1,153.78
TOTAL 009126-000			\$376,401		\$269,044

FORM 990-PF INTERES	ST ON SAVIN	NGS AND	rempor <i>i</i>	ARY CA	SH IN	VESTMENTS	STA	ATEMENT	1
SOURCE			(A) EVENUE R BOOKS		ET IN	(B) VESTMENT COME		(C) ADJUSTED ET INCOME	2
RESTRICTED LONG TERM INVESTMENT FUND - CORP INTEREST RESTRICTED SHORT TERM INVESTMENT FUND - US GOVT INTEREST TOTAL TO PART I, LINE 3				4.		4.			
			:	31.		31.			
			35.			35.			
									
FORM 990-PF	DIVIDENDS	S AND IN'	TEREST	FROM	SECUR	ITIES	STA	ATEMENT	2
SOURCE	GROSS AMOUNT	CAPI' GAII DIVIDI	NS	REVE PER E	ENUE	(B) NET INVES MENT INCO	ST-	(C) ADJUSTE NET INCO	ED ME
DOMESTIC DIVIDENDS - VANGUARD RESTRICTED LONG	3,445.		0.	3	3,445.	3,44	15.		
TERM INVESTMENT FUND - MUNI	3,241.	•	0.	3	3,241.		0.		
TO PART I, LINE 4	6,686.		0.	6	,686.	3,44	15.		
FORM 990-PF		ACCOU	NTING 1	FEES			STA	ATEMENT	3
)ESCRIPTION		(A) EXPENSES PER BOOM		(B) I' INVE		(C) ADJUSTEI NET INCOM		(D) CHARITAE PURPOSE	
DMINISTRATIVE FEE		10	00.		50.			5	50.
O FORM 990-PF, PG 1	L, LN 16B	10	00.		50.			5	50.

FORM 990-PF	XAT	ES		STATEMENT	4
DESCRIPTION	(A) EXPENSES PER BOOKS		(C) - ADJUSTED E NET INCOM	CHARITA	
YEAR 2013 FORM 990PF TAX DUE	30.		0.		0.
TO FORM 990-PF, PG 1, LN 18	30.	:	0.		0.
FORM 990-PF	OTHER E	XPENSES		STATEMENT	5
DESCRIPTION	(A) EXPENSES PER BOOKS		(C) - ADJUSTED IE NET INCOM		
L.T.I.F. FEES, COL B IS DEDUCTIBLE PORTION	235.		1.		0.
TO FORM 990-PF, PG 1, LN 23	235.		1.		0.
FORM 990-PF OTHER INCREASES	S IN NET ASS	ETS OR FUNI) BALANCES	STATEMENT	6
DESCRIPTION				AMOUNT	
SEE ATTACHED L.T.I.F. WORKPAR	ER FOR ADJU	STMENT			27.
'OTAL TO FORM 990-PF, PART II	II, LINE 3				27.
ORM 990-PF	OTHER INV	ESTMENTS		STATEMENT	7
ESCRIPTION		LUATION ETHOD	BOOK VALUE	FAIR MARKE	r
ESTRICTED LONG TERM INV FUND RINCIPAL		COST	167,776.	166,3	00.
ANGUARD INDEX TRUST TOTAL ST ARKET FUND	CCK	COST	100,000.	208,8	33.
TAL TO FORM 990-PF, PART II	, LINE 13		267,776.	375,1	33.

27.00

Attachment to Form 990PF: Return of Private Foundation

Part III, Page 2 Line 3 Other changes in net assets or fund balances (attach explanation)

Foundation Name:

Excelsior Foundation 009126-000

EIN:

51-6508171

EXCELSIOR FOUNDATION 009126-000

Fund Balance Adjustments (year ending 12/31/2014)

Common Fund Distribution

Income Summary (cash received code 986)	\$ 3,065 31	
Fund Sheet (Income reported)*	(2,925.10)	
TOTAL	140 21	140 21

Common Fund

Ending Balance 12/31/2014 \$ 167,775 91

Less: Fund Purchases

Add Cost Basis of C T Fund Units sold in 2014 12,966.08

Less. Beginning Balance 12/31/2013 (180,857 37)

Total (115.38) \$ (115.38)

rounding \$ 2 17

Net Capital Adjustment

*Details of	tax att	ributes rece	ved from common trust funds
muni int	\$	3,240.98	including territorial interest
A 1.1	•	4 40	

Crp Inter	\$	4 43
US Inter	\$	30 11
expenses	\$	(235 04)
short gain	\$	3.38
long gain	\$	(118 76)
Total \$		2,925 10

Condition resolved - foreign taxes now properly declared as a page one, line 18, column B deduction, against

NII

Condition unconfirmed - We can't see the language you are referring to but will give Another fresh copy of attachment with revised 990PF

009090-000 Ora Foundation - on page 1, shouldn't foreign taxes be allocated to the NII column B?

Condition resolved - foreign taxes now properly declared as page one, line 18, column B deduction, against NII

<u>009009-009 Kingsley Foundation</u> - Our copy has an incorrect balance sheet attachment (actually has the attachment for the GHM Foundation). Otherwise, looks good.

Condition resolved - proper balance sheet attachment is inserted behind 990pf page two

009090-002 Smith Foundation - Good to go.

009126-000 Excelsior Foundation - Statement 5 description appears to be missing some words, otherwise good to go.

Condition resolved - correct wording now appears thereon declaring "LTIF fees - portion In column C is tax deductible"

<u>009136-000 Synergy Foundation</u> - Page 11 - I see three misspellings (Museum, Without, and Harvard). Also, I see that \$19 of federal excise tax was paid during the year for 2013 amount due, however the return for last year showed \$21 due?

Condition resolved - Correct spelling has been implemented

Condition needing further resolution - Two Dollar tax underpayment for year 2013 will be Looked in to, and will be remediated soon.

<u>009146-000 Ananda Fund</u> - In the charitable listing, under Nature's Classroom, classroom is misspelled. Also, there appears to have been a \$2,500 recovery for the Achievement First contribution. I'm not sure how you want to show this, since last year's check was reissued in the current year, but I was thinking we showed recoveries on Line 11 and then on Page 8, Part XI Line 4. If you change this reporting, I believe the current year contributions would increase by \$2,500 as well.

Condition resolved - Correct spelling has been implemented

Condition resolved - Up until now, we had believed Page 8, Part XI, Line 4 was only for Recoveries of prior year grants paid out, while such recoveries for the current year would Not necessitate that declaration if they were netted against the subject payee in the subject Year, but, upon further reflection, a more conservative stance is fine, and changes has been made.

<u>009156-000 Seed Corn Foundation</u> - Good to go. FYI, Laura Ellis Milliken resigned as Advisor in September 2014, so she will need to be removed for 2015.

Condition noted for future

<u>009236-000 Four Daughters Foundation</u> - Are you still comfortable using a \$0 FMV for Utah Ventures given this entity had nearly \$22k of income for the year? Otherwise, good to go.

Condition confirmed - the deeply negative deficit in the partner's capital account would