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EXTENSION ATTACHED

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

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Open to Public Inspection

OMB No 1545-0052

Department of the Treasury

▶ Information about Form 990-PF and its separate instructions is at www.irs gov/form990pf. For calendar year 2014 or tax year beginning 2014, and ending Name of foundation A Employer identification number 46-4096085 KOWALSKI FAMILY FOUNDATION Number and street (or P O box number if mail is not delivered to street address) B Telephone number (see instructions) Room/suite (973) 492-9541 5 BROOKVALE ROAD City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here • • KINNELON, NJ 07405 Initial return G Check all that apply Initial return of a former public charity D 1 Foreign organizations, check here Final return Amended return 2 Foreign organizations meeting the 85% test check here and attach Address change Name change computation H Check type of organization | X | Section 501(c)(3) exempt private foundation E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here . J Accounting method | X Cash | Fair market value of all assets at F If the foundation is in a 60-month termination end of year (from Part II, col (c), line Other (specify) _____ under section 507(b)(1)(B), check here . > 278,046. *16)* ▶ \$ (Part I, column (d) must be on cash basis) Part I Analysis of Revenue and Expenses (The (d) Disbursements (a) Revenue and total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in (b) Net investment (c) Adjusted net for charitable expenses per purposes income income hooks (cash basis only) column (a) (see instructions)) 5,858,290. Contributions, gifts, grants, etc., received (attach schedule) if the foundation is not required to attach Sch B Check > 2 3 Interest on savings and temporary cash investments. 2,225 2,225. ATCH 1 4 Dividends and interest from securities b Net rental income or (loss) Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a Capital gain net income (from Part IV, line 2). Net short-term capital gain. Income modifications . 10 a Gross sales less returns and allowances . b Less Cost of goods sold . c Gross profit or (loss) (attach schedule) 11 Other income (attach schedule) 5,860,515 2,225 12 Total. Add lines 1 through 11 13 Compensation of officers, directors, trustees, etc Expenses 14 Other employee salaries and wages 15 Pension plans, employee benefits . . . 16a Legal fees (attach schedule) b Accounting fees (attach schedule) strative c Other professional fees (attach schedule) schetOld) (see instructions) 17 Adminis 19 19 Depreciation (attach schedule) and depletion. OGDEN, L 21 Travel, conferences. 22 Printing and publications . . . 23 Other expenses (attach schedule) Operati Total operating and administrative expenses. Add lines 13 through 23. 7,614,105 7,614,105 25 Contributions, gifts, grants paid 7,614,105 7,614,105 26 Total expenses and disbursements Add lines 24 and 25 27 Subtract line 26 from line 12 -1,753,590 a Excess of revenue over expenses and disbursements . . $2, \overline{225}$ b Net investment income (if negative, enter -0-) Adjusted net income (if negative, enter -0-).

JSA For Paperwork Reduction Act Notice, see instructions.

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Form 990-PF (2014)

Form 990-PF (2014) KOWALSKI FAMILY FOUNDATION					46-4096085 Page 2		
_	Attached schedules and amounts in the		Beginning of year		nd of year		
Li	Part II Balance Sheets description column should be for end-of-year amounts only (See instructions)		(a) Book Value	(b) Book Value	(c) Fair Market Value		
	1	Cash - non-interest-bearing		- · -			
	2	Savings and temporary cash investments		2,22	5. 2,225.		
	3	Accounts receivable					
		Less allowance for doubtful accounts ▶					
	4	Pledges receivable					
		Less allowance for doubtful accounts ▶					
	5	Grants receivable					
	6	Receivables due from officers, directors, trustees, and other					
		disqualified persons (attach schedule) (see instructions)					
	7	Other notes and loans receivable (attach schedule)					
		Less allowance for doubtful accounts ▶					
s	8	Inventories for sale or use					
ssets	9	Prepaid expenses and deferred charges					
As	10 a	Investments - U S and state government obligations (attach schedule)					
	b	Investments - corporate stock (attach schedule) ATCH 2	1,818,000.	252,53	2. 275,821.		
		Investments - corporate bonds (attach schedule).	, ,				
	11	Investments - land huildings					
		and equipment basis Less accumulated depreciation (attach schedule)					
	40	· · · · · · · · · · · · · · · · · · ·					
	12 13	Investments - mortgage loans					
	14	Land, buildings, and					
		equipment basis Less accumulated depreciation (attach schedule)					
	15	(attach schedule) Other assets (describe					
	16	Total assets (to be completed by all filers - see the					
	. •	instructions Also, see page 1, item I)	1,818,000.	254,75	7. 278,046.		
	17	Accounts payable and accrued expenses	-,,		1		
	18	Grants payable			7		
s	19	Deferred revenue			7		
itie	20	Loans from officers, directors, trustees, and other disqualified persons			7		
Liabilities	21	Mortgages and other notes payable (attach schedule)			7		
Ë	22	Other liabilities (describe			7		
		Carles madellines (described P			7		
	23	Total liabilities (add lines 17 through 22)	ol		d		
_		Foundations that follow SFAS 117, check here			7		
S		and complete lines 24 through 26 and lines 30 and 31.					
a	24	Unrestricted					
ılar	25	Temporarily restricted					
or Fund Balance	26	Permanently restricted			7		
pur		Foundations that do not follow SFAS 117, \blacktriangleright \boxed{X}					
Ē		check here and complete lines 27 through 31.					
ō	27	Capital stock, trust principal, or current funds	1,818,000.	254,75	7.		
et	28	Paid-in or capital surplus, or land, bldg, and equipment fund			7		
Assets	29	Retained earnings, accumulated income, endowment, or other funds		-	\neg		
Net /	30	Total net assets or fund balances (see instructions)	1,818,000.	254,75	7.		
Z	31	Total liabilities and net assets/fund balances (see			\neg		
		instructions)	1,818,000.	254,75	7.		
P	art l	Analysis of Changes in Net Assets or Fund Balan	ces				
1	Tot	al net assets or fund balances at beginning of year - Part II,	column (a), line 30 (mi	ust agree with			
	end	-of-year figure reported on prior year's return)		1	1,818,000.		
2	Ent			1	<u>-1,753,590</u> .		
3	Oth	er amount from Part I, line 27a er increases not included in line 2 (itemize) ATCH 3		3			
		l lines 1, 2, and 3			254,757.		
5	Dec	annon mot modern by a line of the court by			5		
6	Tot	creases not included in line 2 (itemize) ►al net assets or fund balances at end of year (line 4 minus li	ne 5) - Part II, column (b)	, line 30 6	254,757.		

Р	Part IV Capital Gains and Losses for Tax on Investment Income								
	(a) List an	(b) How acquired	(c) Date	(d) Date sold					
	2-story b	orick warehouse, or common stock, 200	shs MLC Co)	P - Purchase D - Donation	acquired (mo , day, yr)	(mo, day, yr)			
1a									
ь									
c						-			
d						_			
е									
	(e) Gross sales price	(f) Deprectation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) minu				
_		(======================================	processing and the second		(с) р.с. (.)				
_ <u>a</u>									
_ <u>b</u>									
_c d									
_				 					
е	Complete only for assets	showing gain in column (h) and owne	d by the foundation on 12/31/69						
_	Complete only for assets		1		Gains (Col. (h) ga (k), but not less t				
	(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	001	Losses (from co				
_					-				
_ <u>a</u>									
_ <u>b</u>		<u> </u>							
<u>_</u>									
<u>_d</u>			-						
_е		, IE	son also enter a Deat Live 7						
2	Capital gain net income of		gain, also enter in Part I, line 7 (loss), enter -0- in Part I, line 7	2					
3	Net short-term capital ga	ain or (loss) as defined in sections	1222(5) and (6)						
	If gain, also enter in Pa	art I, line 8, column (c) (see ins	tructions) If (loss), enter -0- in						
	Part I, line 8	<u> </u>	J	3					
Pa	art V Qualification U	Jnder Section 4940(e) for Re	duced Tax on Net Investment In	ncome					
Wa		the section 4942 tax on the distrib	outable amount of any year in the ba	ase period	12	Yes X No			
		not qualify under section 4940(e)							
1	(a) Enter the appropriate am	nount in each column for each yea	ar, see the instructions before makin	g any entr					
	Base period years	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets		(d) Distribution ra				
Ca	alendar year (or tax year beginning in)	Adjusted qualifying distributions			(col (b) divided by	col (c))			
	2013		289,480.						
	2012								
	2011								
_	2010								
	2009								
_	Takal of log 4 log - /-	A		,		^			
2				2	-	0			
3	- '		le the total on line 2 by 5, or by the						
	number of years the four	idation has been in existence if les	ss than 5 years	3					
4	Enter the net value of no	ncharitable-use assets for 2014 fr	om Part X, line 5	4	1,	209,468.			
5	Multiply line 4 by line 3.			5					
6	Enter 1% of net investme	ent income (1% of Part I, line 27b)		6		22.			
7	Add lines 5 and 6			7		22.			
8			ın Part VI, line 1b, and complete t	hat part		614,105. crate See the			

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Pa	rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see	instru	ıction	ıs)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1)			
	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check			22.
	here ▶ X and enter 1% of Part I, line 27b			
С	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of			
	Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 2			
3	Add lines 1 and 2			22.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			0
5	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0			22.
6	Credits/Payments			
а	2014 estimated tax payments and 2013 overpayment credited to 2014 6a			
b	Exempt foreign organizations - tax withheld at source			
С	Tax paid with application for extension of time to file (Form 8868) 6c			
d	Backup withholding erroneously withheld			^
7	Total credits and payments Add lines 6a through 6d			0
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached			22.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid			
11 Par	Enter the amount of line 10 to be Credited to 2015 estimated tax ▶ Refunded ▶ 11 rt VII-A Statements Regarding Activities			
			Yes	T No
ıa	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it	1a	162	No X
.	participate or intervene in any political campaign?	- Ta		
b		1b		X
	Instructions for the definition)?			
	published or distributed by the foundation in connection with the activities			
_	Did the foundation file Form 1120-POL for this year?	1c		X
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year	٠٠		
u	(1) On the foundation \$\infty\$ \(\)			
Α.	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on			
·	foundation managers > \$			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
	If "Yes," attach a detailed description of the activities			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of			
	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		Х
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		Х
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		<u> </u>
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		Х
	If "Yes," attach the statement required by General Instruction T			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			
	By language in the governing instrument, or			
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that			
	conflict with the state law remain in the governing instrument?	6	X	-
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	Х	ऻ
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General			
	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	X	<u> </u>
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or			
	4942(j)(5) for calendar year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes,"			
	complete Part XIV	9		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their			
	names and addresses . ATCH. 4	10		Х
	Fr	л 99	0-PF	(2014)

Pa	rt VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified	<u> </u>		
	person had advisory privileges? If "Yes," attach statement (see instructions)	12		Х
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?		Х	
	Website address N/A			
14	The books are in care of ►MICHAEL J KOWALSKI Telephone no ► 973-492	-954	1	
	Located at ▶5 BROOKVALE ROAD KINNELON, NJ ZIP+4 ▶ 07405			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		▶	· 🔲 -
	and enter the amount of tax-exempt interest received or accrued during the year			
16	At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority		Yes	
	over a bank, securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-221) If			
Par	"Yes," enter the name of the foreign country ► rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required	1		
LEI	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	l	Yes	No
1 a	a During the year did the foundation (either directly or indirectly)	-	163	110
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a			
	disqualified person? Yes X No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes X No			ľ
	(5) Transfer any income or assets to a disqualified person (or make any of either available for			İ
	the benefit or use of a disqualified person)? Yes X No			İ
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the			İ
	foundation agreed to make a grant to or to employ the official for a period after			l
_	termination of government service, if terminating within 90 days)			
b	olf any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		
	Organizations relying on a current notice regarding disaster assistance check here	10		
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			
	were not corrected before the first day of the tax year beginning in 2014?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2014, did the foundation have any undistributed income (lines 6d and			
	6e, Part XIII) for tax year(s) beginning before 2014? Yes X No			
	If "Yes," list the years			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions)	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here	20		
•	•			ļ
3 a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise			Í
	at any time during the year?			İ
b	olf "Yes," did it have excess business holdings in 2014 as a result of (1) any purchase by the foundation or			
	disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the			
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of			
	the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the			
_	foundation had excess business holdings in 2014)	3b		X
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	ļ	
D	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2014?	4b		X
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Pai	t VII-B Statements Regarding Activities	for Which Form	4720 May Be Red	quired (continued)						
5a	During the year did the foundation pay or incur any amo	unt to								
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? Yes X No									
	(2) Influence the outcome of any specific public election (see section 4955), or to carry on,									
	directly or indirectly, any voter registration drive?									
	(3) Provide a grant to an individual for travel, study, or other similar purposes? Yes X No									
	(4) Provide a grant to an organization other than a			_						
	section 4945(d)(4)(A)? (see instructions)			Yes X No	,	1 1				
	(5) Provide for any purpose other than religious, ch									
	purposes, or for the prevention of cruelty to children or animals? Yes X No									
b	If any answer is "Yes" to 5a(1)-(5), did any of the				,					
	Regulations section 53 4945 or in a current notice regar	dıng disaster assistan	ice (see instructions)?		5b					
	Organizations relying on a current notice regarding disas	ster assistance check	here							
С	If the answer is "Yes" to question 5a(4), does the	foundation claim e	xemption from the t	ax			I			
	because it maintained expenditure responsibility for the		•		,		i			
	If "Yes," attach the statement required by Regulations see						ı			
6a	Did the foundation, during the year, receive any fun	ids, directly or indire	ectly, to pay premiur	ms			ı			
	on a personal benefit contract?				,		ı			
b	Did the foundation, during the year, pay premiums, dire	ectly or indirectly, on a	personal benefit contra	act?	6b		X			
	If "Yes" to 6b, file Form 8870						ı			
7 a	At any time during the tax year, was the foundation a pa	arty to a prohibited tax	shelter transaction?.	. Yes X No	,		ı			
b	If "Yes," did the foundation receive any proceeds or have	e any net income attr	ibutable to the transact	ion ⁹						
Par	Information About Officers, Director and Contractors	rs, Trustees, Fou	ndation Manager	s, Highly Paid Emp	oloyees,					
1	List all officers, directors, trustees, foundation n	nanagers and their	compensation (see	instructions).						
	(a) Name and address	(b) Title, and average hours per week	(c) Compensation (If not paid,	(d) Contributions to employee benefit plans	(e) Expen	se accou	unt,			
	(a) Name and address	devoted to position	enter -0-)	and deferred compensation	other a	llowance	s 			
ATC	1 5		C	0			0			
				4	\ 16					
	Compensation of five highest-paid employees "NONE."	(other than thos	e included on line	e 1 - see instruction	ons). It n	one, e	anter			
		(b) Title, and average		(d) Contributions to	(-) F					
(a)	Name and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	employee benefit plans and deferred	(e) Expen other al	llowance:				
				compensation						
	NONE			•						
	NONE									
Total	number of other employees paid over \$50,000.			' ▶						
· Ctal	names. or other employees paid ever wee, out i				Form 99	0-PF	(2014)			
						- '	,			

Form 990-PF (2014) Page 7 Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, Part VIII and Contractors (continued) 3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE." (a) Name and address of each person paid more than \$50,000 (b) Type of service (c) Compensation NONE 0 Total number of others receiving over \$50,000 for professional services Part IX-A **Summary of Direct Charitable Activities** List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of Expenses organizations and other beneficianes served, conferences convened, research papers produced, etc Summary of Program-Related Investments (see instructions) Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 Amount 3 NONE

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Total. Add lines 1 through 3.

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Pari	Minimum Investment Return (All domestic foundations must complete this part. Foreign see instructions.)	gn foundations,	
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes		
а	Average monthly fair market value of securities	1a	1,226,758.
	Average of monthly cash balances	1b	1,128.
С	Fair market value of all other assets (see instructions).	1c	
d	Total (add lines 1a, b, and c)	1d	1,227,886.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)1e		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	1,227,886.
4	Subtract line 2 from line 1d		
	instructions)	4	18,418.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	1,209,468.
6	Minimum investment return. Enter 5% of line 5	6	60,473.
Part	XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating four and certain foreign organizations check here ▶ and do not complete this part)	dations	
1	Minimum investment return from Part X, line 6	1	60,473.
	Tax on investment income for 2014 from Part VI, line 5 2a 22.		
b	Income tax for 2014 (This does not include the tax from Part VI).	1 1	
	Add lines 2a and 2b	2c	22.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	60,451.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	60,451.
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
•	line 1	7	60,451.
Part	XII Qualifying Distributions (see instructions)		00,101.
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
' a	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	1a	7,614,105.
	Program-related investments - total from Part IX-B	1b	7,014,103.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,	10	
~		2	
3	purposes	2	
-		22	
	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	7 614 105
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	7,614,105.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income	_	22
_	Enter 1% of Part I, line 27b (see instructions)	5	22.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	7,614,083.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when consulting for the section 4940(e) reduction of tax in those years	alculating whethe	r the foundatio

Form **990-PF** (2014)

Form 990-PF (2014) Page 9 Part XIII Undistributed Income (see instructions) (d) (a) (b) (c) Years prior to 2013 2013 2014 Corpus Distributable amount for 2014 from Part XI, 60,451. Undistributed income, if any, as of the end of 2014 2,022 a Enter amount for 2013 only . . . **b** Total for prior years 20 12,20 11,20 10 Excess distributions carryover, if any, to 2014 a From 2009 **b** From 2010 **c** From 2011 **d** From 2012 e From 2013 4 Qualifying distributions for 2014 from Part XII, line 4 \triangleright \$ ______7,614,105. 2,022 a Applied to 2013, but not more than line 2a b Applied to undistributed income of prior years (Election required - see instructions)..... c Treated as distributions out of corpus (Election required - see instructions) 60,451. d Applied to 2014 distributable amount 7,551,632. e Remaining amount distributed out of corpus . . Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount must be shown in column (a)) Enter the net total of each column as indicated below: 7,551,632. a Corpus Add lines 3f, 4c, and 4e Subtract line 5 b Prior years' undistributed income Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b Taxable f Undistributed income for 2014 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2015 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) Excess distributions carryover from 2009 not applied on line 5 or line 7 (see instructions) . . . Excess distributions carryover to 2015. 7,551,632. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9 a Excess from 2010 . . . b Excess from 2011 . . . c Excess from 2012 . . . d Excess from 2013 . . . 7,551,632. e Excess from 2014 . . .

Form 990-PF (2014)

Pa	rt XIV Private Op	erating Foundations	(see instructions a	nd Part VII-A, questi	on 9)	NOT APPLICABLE		
1 a	If the foundation has	received a ruling or d	etermination letter tha	t it is a private opera	ating			
	foundation, and the ruling is effective for 2014, enter the date of the ruling							
b	Check box to indicate v				section 4942(j)(3) or 4942(j)(5)		
٠.	.	Tax year		Prior 3 years				
2 a	Enter the lesser of the ad- justed net income from Part	(a) 2014	(b) 2013	(c) 2012	(d) 2011	(e) Total		
	I or the minimum investment		(=/=====	(0,0000	(4,227)			
	return from Part X for each year listed							
	85% of line 2a					 		
С	Qualifying distributions from Part							
А	XII, line 4 for each year listed . Amounts included in line 2c not					 		
•	used directly for active conduct							
	of exempt activities		·			+		
е	Qualifying distributions made directly for active conduct of							
	exempt activities. Subtract line				ŀ			
3	2d from line 2c					-		
3	Complete 3a b, or c for the alternative test relied upon							
а	"Assets" alternative test - enter							
	(1) Value of all assets							
	(2) Value of assets qualifying under section							
	4942(j)(3)(B)(i)				_			
b	"Endowment" alternative test-					1		
	enter 2/3 of minimum invest- ment return shown in Part X,					1		
	line 6 for each year listed							
С	"Support" alternative test - enter							
	(1) Total support other than							
	gross investment income (interest, dividends, rents,							
	payments on securities							
	loans (section 512(a)(5)), or royalties)							
	(2) Support from general							
	public and 5 or more exempt organizations as							
	provided in section 4942 (j(3)(B)(iii)							
	(3) Largest amount of sup-		-					
	port from an exempt organization							
	(4) Gross investment income							
Pa	rt XV Supplemer	ntary Information (Complete this part	only if the found	ation had \$5,000	or more in assets		
	at any time	during the year - s	ee instructions.)					
1	Information Regarding	g Foundation Manager	rs:					
а	List any managers of					ved by the foundation		
	before the close of any	tax year (but only if th	ey have contributed n	nore than \$5,000) (Se	ee section 507(d)(2))			
	ATTACHME							
b	List any managers of					y large portion of the		
	ownership of a partner	ship or other entity) of	which the foundation	has a 10% or greater	ınterest			
	NONE							
2	Information Regarding	g Contribution, Grant	Gift, Loan, Scholarsh	ip, etc., Programs:				
	Check here ► X if the foundation only makes contributions to preselected charitable organizations and does not accept							
	unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under							
	other conditions, complete items 2a, b, c, and d							
a	The name, address, a	nd telephone number	or e-mail address of t	he person to whom app	plications should be ad	dressed		
b	The form in which appl	lications should be sub	mitted and information	on and materials they	should include			
	Any submission deadli	nes						
	=							
d	Any restrictions or li	mitations on awards.	such as by geogra	phical areas, charital	ble fields, kinds of	institutions, or other		
	factors	- · · · · · · · · ·	, 59	,	•	,		

Part XV Supplementary Information (continued)			
3 Grants and Contributions Paid Duri	ng the Year or Appi	oved for F	Future Payment	·,
Recipient	If recipient is an individual show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	contribution	
a Paid during the year				
		ł		
ATCH 7				
				İ
]
		ľ		1
				i
				·
				į.
]		
Total			▶ 3a	7,614,105.
b Approved for future payment				
	•			
		1		
Total			> 3b	

Page **12**

Business code Amount Exclusion code Amount (See instruction a bound of the control of the contro			ated business income	Excluded b	y section 512, 513, or 514	(e) Related or exempt
g Fees and contracts from government agencies f g Fees and contracts from government agencies Membership dues and assessments Dividends and interest from securities Dividends and interest from securities Not rental income or (loss) from real estate a Debt-financed property Not rental income or (loss) from personal property Other investment income Gain or (loss) from sales of assets other than inventory Net income or (loss) from special events C gross profit or (loss) from sales of inventory. Other revenue a b c Sublotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) see worksheet in line 13 instructions to verify calculations) art XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes	_	(a)	(b)		(d)	function income
b c d d e f f g Fees and contracts from government agencies Membership dues and assessments	•		, mount	Exclusion code	/ Allouik	(See instructions)
c d d e	-			 		
d e f g Fees and contracts from government agencies Membership dues and assessments Interest on savings and temporary cash investments Dividends and interest from securities Net rental income or (loss) from real estate a Debt-financed property b Not debt-financed property Net rental income or (loss) from personal property Other investment income Gain or (loss) from sales of assets other than inventory Net income or (loss) from special events Gross profit or (loss) from sales of inventory Other revenue a b C C d d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) Total Add line 13 instructions to verify calculations) Relationship of Activities to the Accomplishment of Exempt Purposes The No Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly						
g Fees and contracts from government agencies Membership dues and assessments Interest on savings and temporary cash investments Dividends and interest from securities 14 2,225. Net rental income or (loss) from real estate a Debt-financed property b Not debt-financed property Net rental income or (loss) from personal property Other investment income Gain or (loss) from sales of assets other than inventory Net income or (loss) from special events Gross profit or (loss) from sales of inventory. Other revenue a b c d e Subtotal Add columns (b), (d), and (e) Total, Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify calculations) Relationship of Activities to the Accomplishment of Exempt Purposes me No Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly						
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Interest on savings and temporary cash investments Dividends and interest from securities	g Fees and contracts from government agencies					
Dividends and interest from securities	Membership dues and assessments					
Net rental income or (loss) from real estate a Debt-financed property b Not debt-financed property Net rental income or (loss) from personal property Other investment income Gain or (loss) from sales of assets other than inventory Net income or (loss) from special events Gross profit or (loss) from sales of inventory. Other revenue a b c d e Subtotal Add columns (b), (d), and (e) E worksheet in line 13 instructions to verify calculations) Total. Add ine 12, columns (b), in and (e) E worksheet in line 13 instructions to verify calculations) Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly.	Interest on savings and temporary cash investments		<u> </u>			
a Debt-financed property	Dividends and interest from securities			14	2,225.	
b Not debt-financed property	Net rental income or (loss) from real estate					
b Not debt-financed property	a Debt-financed property					
Net rental income or (loss) from personal property Other investment income Gain or (loss) from sales of assets other than inventory Net income or (loss) from special events Gross profit or (loss) from sales of inventory Other revenue a b c d e Subtotal Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations) Trt XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly						
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Net income or (loss) from special events						
Gross profit or (loss) from sales of inventory. Other revenue a Description of the control of						
Other revenue a						
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Subtotal Add columns (b), (d), and (e)						· · · · · · · · · · · · · · · · · · ·
Subtotal Add columns (b), (d), and (e)				1		
Subtotal Add columns (b), (d), and (e)				+ · · · ·		
Subtotal Add columns (b), (d), and (e)			=	- 	 	
Total. Add line 12, columns (b), (d), and (e)	-				2 225	
e worksheet in line 13 instructions to verify calculations.) Int XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly	•					2,22
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	ne No Explain below how each activities	to the Ac	n income is reported	ın column (e	e) of Part XVI-A contribu	
	nt XVI-B Relationship of Activities ne No Explain below how each activit	to the Ac	n income is reported	ın column (e	e) of Part XVI-A contribu	
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	Relationship of Activities Relationship of Activities Explain below how each activities	to the Ac	n income is reported	ın column (e	e) of Part XVI-A contribu	

4) KOWALSKI FAMILY FOUNDATION 46-4096085 Page Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations Part XVII

		_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						_		
1	Did th	ne organization direct	ly or indirectly	engage in any of	the following	with any other	organization described		Yes	No
	ın sec	ction 501(c) of the Co	de (other than	section 501(c)(3)	organization	s) or in section 5	27, relating to political			
	organ	izations?								
а	Trans	fers from the reporting	ig foundation to	a noncharitable e	exempt organ	ization of			l	
	(1) Ca	ash						1a(1)		Х
								1a(2)		X
b	b Other transactions									
	(1) Sales of assets to a noncharitable exempt organization									
	(2) Purchases of assets from a noncharitable exempt organization									
	(3) Rental of facilities, equipment, or other assets									
	(4) Reimbursement arrangements									X
	(5) Loans or loan guarantees 1b									X
										Χ
С	Sharır	ng of facilities, equipn	nent, mailing lis	ts, other assets, o	r paid employ	ees		1c		X
d	If the	answer to any of th	e above is "Ye	s," complete the	following sc	hedule Column	(b) should always show	the f	aır m	arket
		_					oundation received less			
	value	in any transaction or	sharing arrang	gement, show in o	column (d) th	ne value of the g	oods, other assets, or s	ervices	rece	eived
(a) L	ine no	(b) Amount involved	(c) Name of r	noncharitable exempt o	rganization	(d) Description of	transfers, transactions, and shar	ıng arrar	ngemer	nts
		N/A				N/A_				
				<u>-</u>						
										
				 						
		- · · · ·	~·							
2a	Is the	foundation directly of	or indirectly aff	filiated with, or re	elated to one	e or more tax-ex	empt organizations			
		ibed in section 501(c)					-	∃Ye	s X	No
		s," complete the follow	•			··· · · ·		_		
		(a) Name of organization		(b) Type of	forganization		(c) Description of relations	hip		
		· · · · · · · · · · · · · · · · · · ·								
	Unde	er penalties of perjury, I declar ect, and complete Declaration of	re that I have examinate that I	ed this return, including axpayer) is based on all info	accompanying sol ormation of which p	hedules and statements, preparer has any knowled	and to the best of my knowledg ge	e and be	elief, it	is true,
Sigr) 	W//N	2/ //			<u> </u>	May the IRS	discuss	this	return
Here		1/4 //	67/	1/-/2	(-/)			eparer s	hown	below
	Sig	nature of officer or trustee		Date •		Title	(see instruction	s)? X	Yes	No
		- Drat/Tura		Drage A A				OTINI		
Paid	ŀ	Print/Type preparer's na		Prepart support	Hum	Date	/ # Clieck L] "	PIN DOOG 4		_
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Schedule B

(Form 990, 990-EZ, or 990-PF)

Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www irs gov/form990

Employer identification number

KOWALSKI FAMILY FOUND	ATION	46-4096085					
Organization type (check one)		40 4030003					
Filers of:	Section:						
Form 990 or 990-EZ	501(c)() (enter number) organization						
	4947(a)(1) nonexempt charitable trust not treated as a private fou	ndation					
527 political organization							
Form 990-PF	X 501(c)(3) exempt private foundation						
1 01111 000 1 1	4947(a)(1) nonexempt charitable trust treated as a private foundat	uon.					
		1011					
	501(c)(3) taxable private foundation						
Instructions General Rule	(8), or (10) organization can check boxes for both the General Rule and a S	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a							
contributor's total con	tributions						
Special Rules							
For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II							
contributor, during the	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals Complete Parts I, II, and III						
contributor, during the contributions totaled in during the year for an General Rule applies to	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF

Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Employer identification number 46-4096085

Part I	Contributors (see instructions). Use duplicate copies of Pa	rt I if additional space is nee	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_	MICHAEL J & BARBARA D KOWALSKI 5 BROOKVALE ROAD KINNELON, NJ 07405	\$5,858,290.	Person X Payroll X Noncash X (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroli Noncash (Complete Part II for noncash contributions)

Name of organization KOWALSKI FAMILY FOUNDATION

Employer identification number

46-4096085

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed (a) No. (c) (d) (b) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) 59,543 SHARES TIFFANY&CO. _ _1_ _ 5,858,290. 12/31/2014 (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (see instructions) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given Date received Part I (see instructions)

Name of organization KOWALSKI FAMILY FOUNDATION

Employer identification number

46-4096085

Part III	Exclusively religious, charitable, etc	., contributions to	organizations des	cribed in section 501(c)(7), (8), or (10)
	that total more than \$1,000 for the			
	following line entry. For organization:	s completing Part III,	, enter the total of	exclusively religious, charitable, etc.,
	contributions of \$1,000 or less for th			ee instructions) ►\$
	Use duplicate copies of Part III if addit	tional space is need	ed	
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
		(e) Transi	fer of gift	
	Transferee's name, address, a	nd ZIP + 4	Relatio	nship of transferor to transferee
(a) No		<u> </u>		
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
		(e) Transf	er of gift	
	Transferee's name, address, a	nd ZIP + 4	Relation	nship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
		_ 		
		(e) Transf	er of gift	
	Transferee's name, address, ar	nd ZIP + 4	Relation	aship of transferor to transferee
(a) No from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
			.=	
		(e) Transf	er of gift	
	Transferee's name, address, ar	nd ZIP + 4	Relatio	nship of transferor to transferee

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NET INVESTMENT INCOME	2,225.
REVENUE AND EXPENSES PER BOOKS	2,225.
	TOTAL
DESCRIPTION	GOLDMAN SACHS

FORM 990PF, PART II - CORPORATE STOCK

DESCRIPTION

2,572 SHS OF TIFFANY & CO.

ENDING BOOK VALUE

ENDING FMV

252,532.

275,821.

TOTALS

252,532.

275,821.

FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES

DESCRIPTION

AMOUNT

APPRECIATION OF CORPORATE STOCK

190,347.

TOTAL

190,347.

FORM 990PF, PART VII-A, LINE 10 - NEW SUBSTANTIAL CONTRIBUTORS

46-4096085

ATTACHMENT 4

NAME AND ADDRESS

MICHAEL J & BARBARA D KOWALSKI 5 BROOKVALE ROAD KINNELON, NJ 07405

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EXPENSE ACCT AND OTHER ALLOWANCES	0	0	0	0	0
CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	0	0	0	0	0
COMPENSATION	0	0	0	0	0
TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	TRUSTEE 1.00	TRUSTEE 1.00	TRUSTEE 1.00	TRUSTEE 1.00	GRAND TOTALS
NAME AND ADDRESS	MICHAEL J KOWALSKI 5 BROOKVALE ROAD KINNELON, NJ 07405	BARBARA D KOWALSKI 5 BROOKVALE ROAD KINNELON, NJ 07405	AMANDA KOWALSKI 200 CHAMBERS STREET, APT 26B NEW YORK, NY 10007	ADAM KOWALSKI 5 BROOKVALE ROAD KINNELON, NJ 07405	

FORM 990PF, PART XV - INFORMATION REGARDING FOUNDATION MANAGERS

MICHAEL J KOWALSKI, TRUSTEE BARBARA D KOWALSKI, TRUSTEE

FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
	AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
UNIVERSITY OF PENNSYLVANIA	NONE	GENERAL SUPPORT	4,079,090
3451 WALNUT STREET	PC		
PHILADELPHIA, PA 19104			
UNIVERSITY OF PENNSYLVANIA	NONE	GENERAL SUPPORT	2,031,385
3451 WALNUT STREET	5		
PHILADELPHIA, PA 19104			
THE NATURE CONSERVANCY	NONE	GENERAL SUPPORT	501,210
200 POTTERSVILLE RD	PC		
CHESTER, NJ 07930			
THE CONSERVATION LANDS FOUNDATION	NONE	GENERAL SUPPORT	1,002,420
835 E 2ND AVE #314	PC		
DURANGO, CO 81301			

7,614,105 TOTAL CONTRIBUTIONS PAID