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Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

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OMB No 1545-0052

2014

Open to Public Inspection

Form 990-PF

Department of the Treasury
Internal Revenue Service

For calendar year 2014 or tax year beginning

, and ending

Name of foundation

ANIMAS FOUNDATION

Number and street (or P O box number if mail is not delivered to street address)

14 DIAMOND A DRIVE

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

ANIMAS, NM 88020

A Employer identification number

43-1617896

B Telephone number

575-548-2262

C If exemption application is pending, check here ☐D 1. Foreign organizations, check here ☐2. Foreign organizations meeting the 85% test, check here and attach computation ☐E If private foundation status was terminated under section 507(b)(1)(A), check here ☐F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

G Check all that apply:

☐☐☐☐

Initial return

Final return

Address change

☐☐☐☐

Initial return of a former public charity

Amended return

Name change

H Check type of organization:

☒☐☐

Section 501(c)(3) exempt private foundation

Section 4947(a)(1) nonexempt charitable trust

Other taxable private foundation

Fair market value of all assets at end of year
(from Part II, col (c), line 16)

\$ 45,899,758.

J Accounting method

☐☐☐

Cash

Accrual

Other (specify) **MODIFIED CASH**

(Part I, column (d) must be on cash basis)

Part I Analysis of Revenue and Expenses

(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))

(a) Revenue and expenses per books

(b) Net investment income

(c) Adjusted net income

(d) Disbursements for charitable purposes (cash basis only)

1 Contributions, gifts, grants, etc., received

2 Check ☒ if the foundation is not required to attach Sch B

3 Interest on savings and temporary cash investments

4 Dividends and interest from securities

446,590.

445,426.

446,590.

STATEMENT 1

5a Gross rents

8,555.

8,555.

8,555.

STATEMENT 2

b Net rental income or (loss) 8,555.

6a Net gain or (loss) from sale of assets not on line 10

3,386,956.

STATEMENT 3

b Gross sales price for all assets on line 6a 4,981,547.

7 Capital gain net income (from Part IV, line 2)

1,893,214.

8 Net short-term capital gain

197,453.

9 Income modifications

10a Gross sales less returns and allowances

b Less cost of goods sold

c Gross profit or (loss)

11 Other income

9,875.

10,186.

9,875.

STATEMENT 4

12 Total Add lines 1 through 11

3,851,976.

2,357,381.

662,473.

13 Compensation of officers, directors, trustees, etc

159,657.

0.

0.

159,657.

14 Other employee salaries and wages

398,624.

0.

0.

398,624.

15 Pension plans, employee benefits

138,201.

0.

0.

138,201.

16a Legal fees

STMT 5

96,897.

26,992.

27,747.

69,150.

b Accounting fees

STMT 6

147,895.

19,402.

20,368.

127,527.

c Other professional fees

STMT 7

406,414.

350,349.

355,740.

50,674.

17 Interest

42,914.

0.

0.

42,914.

18 Taxes

STMT 8

92,190.

15,881.

15,881.

37,508.

19 Depreciation and depletion

881,547.

208.

208.

20 Occupancy

131,214.

0.

0.

131,214.

21 Travel, conferences, and meetings

3,837.

0.

0.

3,837.

22 Printing and publications

23 Other expenses

STMT 9

885,062.

88,613.

88,613.

791,735.

24 Total operating and administrative expenses Add lines 13 through 23

3,384,452.

501,445.

508,557.

1,951,041.

25 Contributions, gifts, grants paid

14,201.

14,201.

26 Total expenses and disbursements Add lines 24 and 25

3,398,653.

501,445.

508,557.

1,965,242.

27 Subtract line 26 from line 12.

a Excess of revenue over expenses and disbursements

453,323.

b Net investment income (if negative, enter -0-)

1,855,936.

c Adjusted net income (if negative, enter -0-)

153,916.

923

ME

Part II Balance Sheets		Beginning of year	End of year	
			(a) Book Value	(b) Book Value
Assets	1 Cash - non-interest-bearing	229,301.	63,046.	63,046.
	2 Savings and temporary cash investments	232,567.	61,875.	61,875.
	3 Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	101,398.	103,784.	103,784.
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock STMT 10	7,813,283.	7,434,166.	9,470,219.
	c Investments - corporate bonds			
	11 Investments - land, buildings, and equipment basis ▶			
Liabilities	Less: accumulated depreciation ▶			
	12 Investments - mortgage loans			
	13 Investments - other STMT 11	9,911,121.	12,356,715.	15,897,514.
	14 Land, buildings, and equipment: basis ▶ 27,355,758.			
	Less: accumulated depreciation ▶ 7,052,438.	20,003,074.	20,303,320.	20,303,320.
	15 Other assets (describe ▶)			
	16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	38,290,744.	40,322,906.	45,899,758.
	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable STMT 12	1,354,406.	2,933,345.	STATEMENT 13
	22 Other liabilities (describe ▶ IRA PAYABLE)	2,508.	2,408.	
	23 Total liabilities (add lines 17 through 22)	1,356,914.	2,935,753.	
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here ▶ ☒ and complete lines 24 through 26 and lines 30 and 31.			
	24 Unrestricted	36,933,830.	37,387,153.	
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here ▶ ☐ and complete lines 27 through 31			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg, and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
	30 Total net assets or fund balances	36,933,830.	37,387,153.	
	31 Total liabilities and net assets/fund balances	38,290,744.	40,322,906.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	36,933,830.
2 Enter amount from Part I, line 27a	2	453,323.
3 Other increases not included in line 2 (itemize) ▶	3	0.
4 Add lines 1, 2, and 3	4	37,387,153.
5 Decreases not included in line 2 (itemize) ▶	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	37,387,153.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a			
b SEE ATTACHED STATEMENT 3			
c			
d			
e			
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a			
b			
c			
d			
e 3,462,910.		2,508,732.	1,893,214.
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			
b			
c			
d			
e			1,893,214.
2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }			2 1,893,214.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8			3 197,453.

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2013	2,630,281.	23,110,341.	.113814
2012	3,781,848.	20,702,307.	.182678
2011	3,602,555.	20,545,770.	.175343
2010	2,690,795.	19,391,793.	.138759
2009	2,925,211.	17,271,943.	.169362
2 Total of line 1, column (d)			2 .779956
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 .155991
4 Enter the net value of noncharitable-use assets for 2014 from Part X, line 5			4 24,565,652.
5 Multiply line 4 by line 3			5 3,832,021.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 18,559.
7 Add lines 5 and 6			7 3,850,580.
8 Enter qualifying distributions from Part XII, line 4			8 3,157,081.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate
See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1 Date of ruling or determination letter. _____ (attach copy of letter if necessary-see instructions)		1	37,119.
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here ☐ and enter 1% of Part I, line 27b			
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	0.
3 Add lines 1 and 2		3	37,119.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	37,119.
6 Credits/Payments:			
a 2014 estimated tax payments and 2013 overpayment credited to 2014	6a	34,280.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c	31,300.	
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	65,580.	
8 Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached	8	49.	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	28,412.	
11 Enter the amount of line 10 to be: Credited to 2015 estimated tax ☐ 28,412. Refunded ☐ 0.	11	0.	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ☐ \$ 0. (2) On foundation managers. ☐ \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ☐ \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	X	
b If "Yes," has it filed a tax return on Form 990-T for this year?	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) ☐ NM		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes," complete Part XIV	X	
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► <u>N/A</u>	13	X	
14	The books are in care of ► <u>ANIMAS FOUNDATION</u> Telephone no. ► <u>575-548-2262</u> Located at ► <u>14 DIAMOND A DRIVE, ANIMAS, NM</u> ZIP+4 ► <u>88020</u>			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year ► <u>15</u> <u>N/A</u>			
16	At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-22.1). If "Yes," enter the name of the foreign country ► <u>CAYMAN ISLANDS</u>	16	X	

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐ Yes ☒ No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	☐ Yes ☒ No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	☒ Yes ☐ No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	☒ Yes ☐ No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes ☒ No	
(6) Agree to pay money or property to a government official? (Exception Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	☐ Yes ☒ No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here ► ☐	1b	X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2014?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2014, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2014? If "Yes," list the years ► _____, _____, _____	☐ Yes ☒ No	
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	N/A	2b
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► _____, _____, _____		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	☐ Yes ☒ No	
b If "Yes," did it have excess business holdings in 2014 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2014.)	N/A	3b
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2014?		4b

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)**5a** During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions)

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No**b** If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

N/A

5b

Organizations relying on a current notice regarding disaster assistance check here

☒**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d)

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

6b

X

If "Yes" to 6b, file Form 8870

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?☐ Yes ☒ No**b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1** List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (if not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 14		159,657.	13,091.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

0

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
CORNERSTONE PARTNERS LLC - 675 PETER JEFFERSON PKWY, STE 160, CHARLOTTESVILLE, VA	INVESTMENT ADVISORY	171,253.
BOYD FRANZ & STEPHANS LLP - 999 EXECUTIVE PKWY, STE 301, ST LOUIS, MO 63141	ACCOUNTING	102,895.
CARMODY MACDONALD PC - 120 S CENTRAL AVE, STE 1800, ST LOUIS, MO 63105	LEGAL	96,290.

Total number of others receiving over \$50,000 for professional services

0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 CONSERVATION/LAND MANAGEMENT - SEE ATTACHED STMT 20	
	258,006.
2 SCIENCE & EDUCATION - SEE ATTACHED STMT 20	
	78,635.
3 DOMESTIC GRAZING PROGRAM - SEE ATTACHED STMT 20	
	2,009,167.
4 CULTURAL/NEIGHBOR OUTREACH PROGRAM - SEE ATTACHED STMT 20	
	44,779.

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	0.

Form 990-PF (2014)

Part X**Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	24,351,692.
b	Average of monthly cash balances	1b	484,272.
c	Fair market value of all other assets	1c	103,784.
d	Total (add lines 1a, b, and c)	1d	24,939,748.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	24,939,748.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	374,096.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	24,565,652.
6	Minimum investment return. Enter 5% of line 5	6	1,228,283.

Part XI**Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☒ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	
2a	Tax on investment income for 2014 from Part VI, line 5	2a	
b	Income tax for 2014. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	
3	Distributable amount before adjustments Subtract line 2c from line 1	3	
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	

Part XII**Qualifying Distributions** (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	1,965,242.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	1,191,839.
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	3,157,081.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	3,157,081.

Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

N/A

	(a) Corpus	(b) Years prior to 2013	(c) 2013	(d) 2014
1 Distributable amount for 2014 from Part XI, line 7				
2 Undistributed income, if any, as of the end of 2014				
a Enter amount for 2013 only				
b Total for prior years:				
3 Excess distributions carryover, if any, to 2014:				
a From 2009				
b From 2010				
c From 2011				
d From 2012				
e From 2013				
f Total of lines 3a through e				
4 Qualifying distributions for 2014 from Part XII, line 4 ▶ \$				
a Applied to 2013, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions)				
c Treated as distributions out of corpus (Election required - see instructions)				
d Applied to 2014 distributable amount				
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount must be shown in column (a))				
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b Prior years' undistributed income. Subtract line 4b from line 2b				
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount - see instructions				
e Undistributed income for 2013. Subtract line 4a from line 2a. Taxable amount - see instr.				
f Undistributed income for 2014 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2015				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)				
8 Excess distributions carryover from 2009 not applied on line 5 or line 7				
9 Excess distributions carryover to 2015. Subtract lines 7 and 8 from line 6a				
10 Analysis of line 9.				
a Excess from 2010				
b Excess from 2011				
c Excess from 2012				
d Excess from 2013				
e Excess from 2014				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2014, enter the date of the ruling

03/17/94

b Check box to indicate whether the foundation is a private operating foundation described in section ☒ 4942(j)(3) or ☐ 4942(j)(5)

2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

b 85% of line 2a

c Qualifying distributions from Part XII, line 4 for each year listed

d Amounts included in line 2c not used directly for active conduct of exempt activities

e Qualifying distributions made directly for active conduct of exempt activities.

Subtract line 2d from line 2c

3 Complete 3a, b, or c for the alternative test relied upon:

a "Assets" alternative test - enter:

(1) Value of all assets

(2) Value of assets qualifying under section 4942(j)(3)(B)(i)

b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed

c "Support" alternative test - enter:

(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)

(3) Largest amount of support from an exempt organization

(4) Gross investment income

Tax year	Prior 3 years			(e) Total
(a) 2014	(b) 2013	(c) 2012	(d) 2011	
153,916.	453,073.	505,423.	179,724.	1,292,136.
130,829.	385,112.	429,610.	152,765.	1,098,316.
3,157,081.	2,630,281.	3,793,130.	3,611,436.	13,191,928.
0.	0.	0.	0.	0.
3,157,081.	2,630,281.	3,793,130.	3,611,436.	13,191,928.
				0.
				0.
818,855.	770,345.	690,077.	684,859.	2,964,136.
				0.
				0.
				0.
				0.

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)**1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year				
MALPAI BORDERLANDS GROUP P.O. DRAWER 3536 DOUGLAS, AZ 85608	NONE	PUBLIC CHARITY	GENERAL EXEMPT PURPOSE - IN MEMORY OF WENDY GLENN	12,000.
THE QUIVIRA COALITION 1413 SECOND ST. SUITE 1 SANTA FE, NM 87505	NONE	PUBLIC CHARITY	CONFERENCE SPONSORSHIP	1,000.
THRU BLUESTEM PARTNERSHIP K-1 212 EAST MAIN ST, STE 201 CHARLOTTESVILLE, VA 22902	NONE	PUBLIC CHARITY	GENERAL EXEMPT PURPOSE	1.
MALPAI BORDERLANDS GROUP P.O. DRAWER 3536 DOUGLAS, AZ 85608	NONE	PUBLIC CHARITY	GENERAL EXEMPT PURPOSE - ROB KRENTZ MEMORIAL FUND	1,200.
Total				14,201.
b Approved for future payment				
NONE				
Total				0.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income
		(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount	
1	Program service revenue:					
a						
b						
c						
d						
e						
f						
g	Fees and contracts from government agencies					
2	Membership dues and assessments					
3	Interest on savings and temporary cash investments					
4	Dividends and interest from securities			14	446,590.	
5	Net rental income or (loss) from real estate:					
a	Debt-financed property					
b	Not debt-financed property			16	8,555.	
6	Net rental income or (loss) from personal property					
7	Other investment income			14	10,186.	
8	Gain or (loss) from sales of assets other than inventory	523000	29,273.	18	1,893,214.	1,464,469.
9	Net income or (loss) from special events					
10	Gross profit or (loss) from sales of inventory					
11	Other revenue:					
a	UBI FROM BLUESTEM	523000	<311.>			
b						
c						
d						
e						
12	Subtotal. Add columns (b), (d), and (e)		28,962.		2,358,545.	1,464,469.
13	Total. Add line 12, columns (b), (d), and (e)					3,851,976.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

FORM 990-PF

OTHER INCOME

STATEMENT 4

DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
THRU CEDAR ROCK CAPITAL PARTNERS, LLC K-1 - SECTION 988 LOSS	10,392.	10,392.	10,392.
THRU SANDERSON INTL VALUE FUND K-1	1,284.	1,284.	1,284.
THRU 1607 CAPITAL INT'L EQUITY FUND K-1	<11,074.>	<11,074.>	<11,074.>
THRU BLUESTEM PARTNERS, L.P. K-1	9,584.	9,584.	9,584.
UBI FROM BLUESTEM	<311.>	0.	<311.>
TOTAL TO FORM 990-PF, PART I, LINE 11	9,875.	10,186.	9,875.

FORM 990-PF

LEGAL FEES

STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
CARMODY MACDONALD PC	96,290.	26,992.	27,747.	68,543.
OTHER LEGAL FEES	607.	0.	0.	607.
TO FM 990-PF, PG 1, LN 16A	96,897.	26,992.	27,747.	69,150.

FORM 990-PF

ACCOUNTING FEES

STATEMENT 6

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
KPMG, LLP	36,000.	0.	0.	36,000.
BOYD, FRANZ & STEPHENS LLP	102,895.	19,402.	20,368.	82,527.
OTHER ACCOUNTING FEES	9,000.	0.	0.	9,000.
TO FORM 990-PF, PG 1, LN 16B	147,895.	19,402.	20,368.	127,527.

FORM 990-PF	OTHER PROFESSIONAL FEES			STATEMENT 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ARENAS VALLEY ANIMAL CLINIC - VETERINARY	45,080.	0.	0.	45,080.
MELLON BANK	10,847.	10,847.	10,847.	0.
SHAPIRO	26,842.	26,842.	26,842.	0.
CORNERSTONE PARTNERS LLC	171,253.	169,100.	171,253.	0.
CEDAR ROCK CAPITAL PARTNERS LLC	41,514.	41,514.	41,514.	0.
BLUESTEM PARTNERS LP	29,520.	26,282.	29,520.	0.
SANDERSON INTERNATIONAL VALUE FUND	29,845.	29,845.	29,845.	0.
1607 CAPITAL INTL EQUITY	19,181.	19,181.	19,181.	0.
OTHER CONSULTING FEES	5,594.	0.	0.	5,594.
PRAESIDIUM INVESTMENT MGMT CO LLC	26,738.	26,738.	26,738.	0.
TO FORM 990-PF, PG 1, LN 16C	406,414.	350,349.	355,740.	50,674.

FORM 990-PF	TAXES			STATEMENT 8
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
PROPERTY & SCHOOL TAX	37,508.	0.	0.	37,508.
FOREIGN TAXES PAID - THRU CEDAR ROCK CAPITAL PARTNERS, LLC K-1	4,994.	4,994.	4,994.	0.
FOREIGN TAXES PAID - THRU BLUESTEM PARTNERS, L.P. K-1	1,296.	1,296.	1,296.	0.
FOREIGN TAXES PAID - THRU SANDERSON INTL VALUE K-1	5,662.	5,662.	5,662.	0.
FOREIGN TAXES PAID - THRU 1607 CAPITAL INT'L EQUITY FUND K-1	1,820.	1,820.	1,820.	0.
INVESTMENT INCOME TAX	38,801.	0.	0.	0.
FOREIGN TAXES PAID - THRU P000	2,109.	2,109.	2,109.	0.
TO FORM 990-PF, PG 1, LN 18	92,190.	15,881.	15,881.	37,508.

FORM 990-PF

OTHER EXPENSES

STATEMENT 9

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
SUPPLIES	246,115.	0.	0.	246,115.
REPAIRS & MAINTENANCE	368,477.	0.	0.	368,477.
INSURANCE COSTS	40,428.	0.	0.	40,428.
COMMUNICATIONS	10,380.	0.	0.	10,380.
WELLS & WATER EXPENSE	53,057.	0.	0.	53,057.
PAYROLL CHARGES	2,823.	0.	0.	2,823.
CATERING/GROCERIES	26,471.	0.	0.	26,471.
EXPENSES - THRU CEDAR ROCK CAPITAL PARTNERS, INC. K-1	831.	831.	831.	0.
EXPENSES - THRU BLUESTEM PARTNERS, L.P. K-1	87,782.	87,782.	87,782.	0.
MISCELLANEOUS	2,860.	0.	0.	2,860.
WORKER'S COMP INSURANCE	41,124.	0.	0.	41,124.
NON-DEDUCTIBLE EXP THRU BLUESTEM PARTNERS K-1	188.	0.	0.	0.
NON-DEDUCTIBLE EXP THRU CEDAR ROCK K-1	4,526.	0.	0.	0.
TO FORM 990-PF, PG 1, LN 23	885,062.	88,613.	88,613.	791,735.

FORM 990-PF

CORPORATE STOCK

STATEMENT 10

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
FIDUCIARY MGMT LARGE CAP FUND	1,969,303.	3,231,625.
THRU SHAPIRO CAPITAL MANAGEMENT	2,567,178.	3,026,526.
THRU PRAESIDIUM	0.	0.
FEDERAL STREET ASIA/EMERGING MARKETS	2,897,685.	3,212,068.
TOTAL TO FORM 990-PF, PART II, LINE 10B	7,434,166.	9,470,219.

FORM 990-PF	OTHER INVESTMENTS	STATEMENT 11
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DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
1607 CAPITAL INTL EQUITY FUND LP	COST	2,627,273.	2,539,523.
BLUESTEM PARTNERS LP	COST	3,146,816.	4,236,965.
CEDAR ROCK CAPITAL PARTNERS LLC	COST	1,713,575.	3,763,253.
SANDERSON INTERNATIONAL VALUE FUND	COST	2,369,051.	2,908,038.
SETTLEMENT PROCEEDS AND INVESTMENT	COST		
INCOME RECEIVABLE		0.	0.
SRS PARTNERS, LTD	COST	2,500,000.	2,449,735.
TOTAL TO FORM 990-PF, PART II, LINE 13		12,356,715.	15,897,514.

FORM 990-PF	MORTGAGES PAYABLE	STATEMENT 12
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DESCRIPTION	BALANCE DUE
SELLER	670,693.
TOTAL TO FORM 990-PF, PART II, LINE 21, COLUMN B	670,693.

FORM 990-PF

OTHER NOTES AND LOANS PAYABLE

STATEMENT 13

LENDER'S NAME	TERMS OF REPAYMENT	SECURITY PROVIDED BY BORROWER
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BNY MELLON

INTEREST PAYABLE
MONTHLY

INVESTMENT SECURITIES

DATE OF NOTE	MATURITY DATE	ORIGINAL LOAN AMOUNT	INTEREST RATE	PURPOSE OF LOAN
07/22/09		1,587,168.	2.00%	LINE OF CREDIT

RELATIONSHIP OF LENDER

NONE

DESCRIPTION OF CONSIDERATION

FMV OF
CONSIDERATION

BALANCE DUE

0.

2,262,652.

TOTAL TO FORM 990-PF, PART II, LINE 21, COLUMN B

2,262,652.

FORM 990-PF

PART VIII - LIST OF OFFICERS, DIRECTORS
TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 14

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
LEO H MACDONALD, SR - STMT 15 120 S. CENTRAL AVE., STE 18 ST LOUIS, MO 63105	EXEC TRUSTEE 0 - 2.00	0.	0.	0.
DRUM B HADLEY 16 DIAMOND A DRIVE ANIMAS, NM 88020	TRUSTEE 0 - 2.00	0.	0.	0.
SETH HADLEY 16 DIAMOND A DRIVE ANIMAS, NM 88020	EXEC & MANAGING TRUSTEE 40.00	159,657.	13,091.	0.
LEO H MACDONALD, JR - STMT 15 120 S. CENTRAL AVE., STE 18 ST LOUIS, MO 63105	EXEC TRUSTEE 0 - 2.00	0.	0.	0.
LIDA HADLEY 16 DIAMOND A DRIVE ANIMAS, NM 88020	TRUSTEE 0 - 2.00	0.	0.	0.
SARAH R HADLEY 16 DIAMOND A DRIVE ANIMAS, NM 88020	TRUSTEE 0 - 2.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII		159,657.	13,091.	0.