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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

 \blacktriangleright Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2014 ca	lendar year, or tax year begin	ning 01-01-2014 , and ending 12-31-2	2014			
		ipplicable	C Name of organization Gundersen Lutheran Medical Cer			D Emplo	yer ider	ntification number
┌ Add	ress cl	hange		RETINC		39-08	13416	5
┌ _{Na}	me cha	inge	% DARA BARTELS Doing business as					
┌ Ind	ıal retu	ım				E Talanka		
_ Fin			Number and street (or P O box 1910 SOUTH AVE	if mail is not delivered to street address) Room	n/suite	E Telepho		
•		mınated				(608)	782-7	300
	ended		LA CROSSE, WI 54601	country, and ZIP or foreign postal code		G Gross re	eceints ¢	894,229,700
A p	olicatioi	n pending	,			G 01033 10	эссіріз ф	- 031,223,700
			F Name and address of Scott Rathgaber MD	principal officer		Is this a group	return	
			1910 SOUTH AVE			subordinates?		┌ Yes No
			LA CROSSE, WI 54601		H(b)	Are all subordi	nates	┌ Yes ┌ No
		npt status	[[[[[[[[[[[[[[[[[[[◀ (insert no)		included?	- 1 4	/·
					_	ir No, attacn	a iist	(see instructions)
J W	ebsite	e:► WV	WW GUNDERSENHEALTH OR	G	H(c)	Group exempt	ion nun	nber ►
			Corporation Trust Associ	ation Cother 🕨	L Yea	r of formation 18	99 M	State of legal domicile WI
Pa	rt I	Sum	nmary					
				ssion or most significant activities				
a)		See Sch	ledule O					
Ě								
Ě	l _							
Governance	2	Checkt	his box 🛏 if the organization	n discontinued its operations or dispose	ed of more t	han 25% of its	net as:	sets
ယ ဆ	3	Number	of voting members of the gove	erning body (Part VI, line 1a)			з	17
8				ers of the governing body (Part VI, line			4	4
Ē	5	Total nu	ımber of ındıvıduals employed	ın calendar year 2014 (Part V, line 2a)		5	0
Activities	6	Total nu	ımber of volunteers (estımate	ıf necessary)			6	0
-				m Part VIII, column (C), line 12			7a	724,565
	ь	Net unre	elated business taxable incom	ne from Form 990-T, line 34			7b	193,069
ā						Prior Year		Current Year
	8		ibutions and grants (Part VIII		4,947,166		4,204,529	
Rayenue	9			I, line 2g)		868,686,7		889,202,712
Ž	10 11			umn (A), lines 3, 4, and 7d) A), lines 5, 6d, 8c, 9c, 10c, and 11e)	·	60,49		14,357 707,178
				11 (must equal Part VIII, column (A),	line			
						873,903,8		894,128,776
	13			art IX, column (A), lines 1-3)		19,514,5		25,233,301
	14			rt IX, column (A), line 4)			0	0
88	15	5-10		oyee benefits (Part IX, column (A), line	es	252,958,0	69	360,158,499
ž Æ	16a	Profes	ssional fundraising fees (Part	IX, column (A), line 11e)			0	0
Expenses	Ь	Total fo	undraising expenses (Part IX, columr	n (D), line 25) ► 0	_			
Ш	17	Other	expenses (Part IX, column (A	A), lines 11a-11d, 11f-24e)		289,262,8	379	413,981,084
	18			must equal Part IX, column (A), line 25		561,735,4		799,372,884
	19			ne 18 from line 12		312,168,4	105	94,755,892
\$ &					Beg	inning of Curre	nt	End of Year
5.00 5.00 5.00 5.00 5.00 5.00 5.00 5.00		-	. (5		-	Year		
A B	20 21					958,864,6		1,053,873,078 4,682,515
Net Assets or Fund Balances	22			act line 21 from line 20		954,434,6		1,049,190,563
	ŧΨ	_	nature Block		<u> </u>	201,101,0	,, =	1,0 13,130,000
Unde my k	r pena nowle	alties of dge and	perjury, I declare that I have	examined this return, including accom complete Declaration of preparer (othe				
		***	***			2015-09-15		_
Sigr	ì	Sign	ature of officer			Date		
Her			A BARTELS INTERIM CFO					
		1	e or print name and title					
			Print/Type preparer's name Lorraine A Egger	Preparer's signature Lorraine A Egger	Date	Check if self-employed	PTIN P00223	617
Paid		T I	Firm's name F KPMG LLP		_1	Firm's EIN 🕨		
	pare	I 1	Fırm's address ► 4200 WELLS FARGO	OCTR 90 S 7TH ST		Phone no (612) 305-50	000
Use	On	ıy	MINNEAPOLIS, MN				, 200 00	
		ı	MININLAPOLIS, MIN	JJ 102				

✓ Yes ☐ No

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0	(2014)

(: I	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 0			
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0	1		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return)		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
ā	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	30		
	Tries, to line 3a or 3b, did the organization meronii 3030-17	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			NI -
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year	-		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
3	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
)a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a	1		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		
•	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Vac " has it filed a Form 7.20 to report these payments? If "No " provide an explanation in Schedule O	[

►DARA BARTELS 1900 S AVE NCA1-01

LA CROSSE, WI 54601 (608) 775-9487

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI	•		
Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders,	7b	Yes	
	or persons other than the governing body?		163	
	year by the following		.,	
	The governing body?	8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu		
			Yes	No
				l
	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10a 10b		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		Yes	No
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990	10b	Yes	No
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	No
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990	10b		No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10b 11a 12a 12b	Yes Yes	No
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 112a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? Lif "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participation in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	

20 State the name, address, and telephone number of the person who possesses the organization's books and records

Form 990 (2014)	
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age 7	7
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

any hours for related organizations (W- organizations (W- organizations (W- organization (W- 2/1099-MISC) organization related	(A) Name and Title	for related organizations below		•	` `	organization and
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Form 990 (2014)

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				unless officer		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	•			
c	Total from continuation sheets to Part VII, Section A	►			
d	Total (add lines 1b and 1c)	-	0	11,185,208	1,584,180

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization •

			res	NO
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5		No

Section	R	Tne	den	and	ent	Con	tra	ctors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(B) Description of services	(C) Compensation
	(B) Description of services

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►0

Form 99		-						Page 9
Part V	/ • • •	Statement of Check of Schedu	f Revenue ule O contains a respon	se or note to any lu	ne in this Part VIII			
		Check ii Schede	are o contains a respon	se or noce to any m	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
	1a	Federated camp	paigns 1a					
Grants Amounts	ь	Membership du	es 1b					
Ğ	С	Fundraising eve	ents 1c					
Giffs, nilar An	d	Related organiz	ations 1d	3,906,084				
a G	e	Government grants	s (contributions) 1e	298,045				
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contribution	ons, gifts, grants, and 1f ot included above	400				
년 된	g		ons included in lines					
on nd	h	1a-1f \$ Total. Add lines	s 1 a - 1 f		4,204,529			
				Rusinoss Codo	, ,			
E e	2a	Medical Service Pro	ovided	Business Code 621500	889,202,712	889,202,712		
e ve	b	- Treated Service 115	-	021300	003,202,712	003,202,712		
ě E	С							
ja Ž	d							
ði E	е							
Program Serwoe Revenue	f	All other progra	ım service revenue					
š	g	Total. Add lines	L s2a-2f		889,202,712			
	3	Investment inc	ome (ıncludıng dıvıdenc	ls, interest,	60,294			60,294
	4		ar amounts) tment of tax-exempt bond p	-	00,294			00,234
	5	Royalties		<u>⊾</u> †	0			
		[(ı) Real	(II) Personal				
	6a	Gross rents	34,600					
	b	Less rental expenses	51,987					
	С	Rental income or (loss)	-17,387	0				
	d	` '	me or (loss)		-17,387			-17,387
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other		3,000				
	ь	than inventory Less cost or						
		other basis and sales expenses		48,937				
	С	Gain or (loss)		-45,937				
	d		s)		-45,937			-45,937
anne æ	8a	Gross income fi events (not incl \$	luding					
Other Revenue		of contributions See Part IV, lin	reported on line 1c) le 18 a					
t t	ь	Less direct exp	penses b					
٥	С		ــ loss) from fundraising eر ت	vents 🛌	0			
	9a	Gross income fi See Part IV, lin	rom gaming activities					
			a					
	ь	Less direct exp	penses b					
	С		– loss) from gamıng actıv) ت	ities	0			
	10a	Gross sales of returns and allo						
			a					
	ь		oods sold b					
	С		loss) from sales of inve		0			
	11-	Miscellaneous		Business Code 900099	724,565		724,565	
	11a b	LABORATORY	SERVICES	900099	7 24,303		724,303	
	C							
	d	All other revenu	ue					
	e	Total. Add lines	L	🕨				
	12		See Instructions	. -	724,565			
		. o.u. ievellue.	CCC INSCIDENCE I	🏲	894,128,776	889,202,712	724,565	-3,030

	990 (2014)				Page 10
	Statement of Functional Expenses			I-4 I (A.)	
section	on 501(c)(3) and 501(c)(4) organizations must complete all columns. All				
	Check if Schedule O contains a response or note to any line in this			(c)	. \\ (D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	9,118,714	9,118,714		
2	Grants and other assistance to domestic individuals See Part IV, line 22	16,114,587	16,114,587		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	115,981	115,981		
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	271,738,583	269,683,058	2,055,525	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	32,209,649	31,933,837	275,812	
9	Other employee benefits	40,204,096	39,950,932	253,164	
10	Payroll taxes	15,890,190	15,743,660	146,530	_
11	Fees for services (non-employees)				
а	Management	0			_
ь	Legal	8,880	8,880		_
c	Accounting	8,925	8,925		_
d	Lobbying	0	·		_
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	0			_
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	94,375,076	93,861,021	514,055	
12	Advertising and promotion	0			
13	Office expenses	102,003,318	101,756,973	246,345	
14	Information technology	1,720,206	1,720,206		
15	Royalties	0			
16	Occupancy	1,384,614	1,037,841	346,773	
17	Travel	607,027	588,569	18,458	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
20	Interest	29		29	_
21	Payments to affiliates	166,192,454	50,334,724	115,857,730	
22	Depreciation, depletion, and amortization	24,119,470	21,200,465	2,919,005	_
23	Insurance	267,552	13,931	253,621	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	ASSESSMENTS	11,355,613	11,349,613	6,000	
b	BAD DEBTS/COLLECTIONS	10,881,075	10,881,075		
С	EMPLOYEE DEVELOPMENT	497,507	468,479	29,028	
d	DUES/MEMBERSHIPS/LICENSE	346,357	337,626	8,731	
	All other expenses	212,981	199,816	13,165	
25	Total functional expenses. Add lines 1 through 24e	799,372,884	676,428,913	122,943,971	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

	rt X	Check if Schedule O contains a response or note to any line	ın thıs Pa	rt X			
					(A)		(B)
	Ι.				Beginning of year		End of year
	1	Cash-non-interest-bearing			0	1	0
	2	Savings and temporary cash investments			-183,333	2	188,096
	3	Pledges and grants receivable, net			0	3	0
	4	Accounts receivable, net			108,551,472	4	108,974,642
	5	Loans and other receivables from current and former officers key employees, and highest compensated employees Compensated employees.	lete Part	II of	O	5	0
Assets	6	Loans and other receivables from other disqualified persons section 4958(f)(1)), persons described in section 4958(c)(2) employers and sponsoring organizations of section 501(c)(2) beneficiary organizations (see instructions) Complete Part I	3)(B), and 9) volunta	contributing ry employees'	0	6	0
Se	7	Notes and loans receivable, net				7	
₹	8	Inventories for sale or use			3,218,442	8	3,324,564
	9	Prepaid expenses and deferred charges			0,210,442	9	3,324,304
	10a	Land, buildings, and equipment cost or other basis	 	483,257,049		-	
	ь	Complete Part VI of Schedule D Less accumulated depreciation	10a	160,548,921		100	322,708,128
	11				15,000,000		15,000,000
		Investments—publicly traded securities			250,000		250,000
	12	Investments—other securities See Part IV, line 11			250,000		250,000
	13	Investments—program-related See Part IV, line 11			0	13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			509,461,434	15	603,427,648
	16	Total assets. Add lines 1 through 15 (must equal line 34)			958,864,616		1,053,873,078
	17	Accounts payable and accrued expenses			2,486,815		3,022,731
	18	Grants payable			0	18	0
	19	Deferred revenue			0	19	0
	20	Tax-exempt bond liabilities			0	20	0
S.	21	Escrow or custodial account liability Complete Part IV of So			0	21	0
Liabilitie	22	Loans and other payables to current and former officers, direkey employees, highest compensated employees, and disqu	alıfıed	•			
<u>, e</u>		persons Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third par			0	23	0
	24	Unsecured notes and loans payable to unrelated third partie	s		0	24	0
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete	Part X of S		1,943,130	25	1,659,784
	26	D		•	4,429,945	26	4,682,515
	26	Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here			4,429,943	20	4,002,313
ű	27	lines 27 through 29, and lines 33 and 34. Unrestricted net assets			954,434,671	27	1,049,190,563
<u>ଟ</u>					954,454,071	28	1,049,190,303
<u> </u>	28	Temporarily restricted net assets		•	0		
Fund Balances	29	Permanently restricted net assets				29	
Ĕ.		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.	∢ nere F	and			
8	30	Capital stock or trust principal, or current funds				30	
Assets or	31	Paid-in or capital surplus, or land, building or equipment fund	d			31	
As	32	Retained earnings, endowment, accumulated income, or other	er funds			32	
Net	33	Total net assets or fund balances		•	954,434,671	33	1,049,190,563
2	34	Total liabilities and net assets/fund balances			958,864,616	34	1,053,873,078

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				୮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		894,:	128,776
2	Total expenses (must equal Part IX, column (A), line 25)	2		799,3	372,884
3	Revenue less expenses Subtract line 2 from line 1	3		94,7	755,892
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			134,671
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		1,049,	190,563
Par	t XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response or note to any line in this Part XII				. ᅜ
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	n		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	1e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	1			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	9	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Software ID: Software Version:

EIN: 39-0813416

Name: Gundersen Lutheran Medical CenterINC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation Compensated Employees, and Inde				Tru	ste	es, k	Сеу	Employees, High	nest	
(A) Name and Title	(B) Average hours per week (list any hours for related	Posit more th persoi and a	ion (d nan o n is b	ne b oth ctor/	ox, u an of trus	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1033-1413c)	2/1033-1413-0	related organizations
(1) Jeffrey Thompson MD Chief Executive Officer, Board	2 0 46 0	х		х				0	849,481	60,262
(1) Greg Prairie	2 0	х		х				0	0	0
(2) Wendy Lommen Board of Trustees - Treasurer	2 0	х		х				0	0	0
(3) Brian Rude Board of Trustees - Secretary	2 0	х		х				0	0	0
(4) Gerald Kember	2 0	х						0	0	0
Board of Trustees - Member (5) John Lyche	6 0 2 0	х						0	0	0
Board of Trustees - Member (6) Mark Glendenning	6 0 2 0	х						0	0	0
Board of Trustees - Member (7) Brad Sturm	4 0	х		х				0	0	0
Board of Trustees -Board Chair (8) Stephen Shapiro MD	4 0	x						0	439,620	60,262
Board of Trustees/Governors (9) Brian Sieck MD	49 0 2 0									
BD of GOV - SEC/Treas/Trustee (10) Greg Thompson MD	46 0 2 0	X		Х				0	407,686	57,762
BD of Gov - MBR/CMO/Trustee (11) Jonathan Zlabek MD	48 0	Х		Х				0	420,722	58,512
Board of Trustees/Governors	46 0	Х						0	287,578	60,262
(12) Julio Bird MD Board of Governors - Exec VP	2 0 46 0	х		х				0	668,794	57,762
(13) Sigurd Gundersen III MD Board of Governors - Member	2 0 48 8	х						0	368,654	57,762
(14) P Michael Jacobs DPM Board of Governors - Member	2 0 46 0	х						0	279,152	60,262
(15) Kelley Bahr MD Board of Governors - Member	2 0 46 25	х						0	298,485	34,510
(16) Brian Mulrennan MD Board of Governors - Member	2 0	х						0	302,767	58,541
(17) Michael Allen Chief Financial Officer	0 0			х				0	358,081	60,262
(18) Mary Kuffel MD	0 0				х			0	447,846	40,470
Medical Vice President (19) Michael Dolan MD	40 0 0 0				Х			0	474,275	58,685
Medical Vice President (20) Marilu Bintz MD	42 0 0 0				X			0	525,798	48,042
Medical Vice President (21) Scott Rathgaber MD	41 0 0 0				×			0	500,654	59,262
Medical Vice President (22) Mary Lu Gerke	40 0							_		·
Vice President (23) Janice DeHaan	40 0				X			0	204,004	39,792
Vice President (24) Kraig Schuster	40 0				Х			0	138,238	14,897
Vice President	40 0				Х			0	174,216	45,403

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Inde	ependent Cor	itracto	rs			, -	,			
(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Positi more the perso a Individual trustae or director	ion (d nan o n is b	ne bo oth a ctor/	ox, u an of 'trus	nless ficer tee)	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(26) Beth Smith-Houskamp	0 0								202.002	20.424
Vice President	41 5				X			0	302,983	39,124
(1) Bryan Erdmann Vice President	0 0				х			0	201,449	50,738
(2) Kelly Barton Vice President	0 0				х			0	201,065	50,337
(3) Kathleen Klock	0 0				.,				404 500	44 500
Senior Vice President	40 8				Х			0	401,500	41,500
(4) Gerald Arndt	0 0				x			0	393,412	40,470
Senior Vice President	41 0							,		,
(5) Robert Trine	0 0				х			0	151,766	8,635
Senior Vice President (6) Mark Platt	40 0				х			0	350,794	57,762
Senior Vice President	42 5				,			<u> </u>		37,762
(7) Debra Rislow	0 0				х			0	331,416	53,142
Senior Vice President	42 0									
(8) Mary Jafarı Senior Physicist	0 0 40 0					х		0	216,593	46,905
(9) John Wochos Clinical Manager	0 0					х		0	203,815	52,551
(10) Alan Daus Senior Physicist	0 0					х		0	200,660	49,203
(11) Michael Meyers II	0 0					.,			105.005	
Administrative Director	40 0					Х		0	195,806	1,916
(12) Kımberly Schmidt	0 0					х		0	174,708	45,715
Senior Physicist (13) Frank Aberger MD	40 0									
							х	0	491,477	60,262
Board of Governors - Member (14) William Agger MD	40 0									
Board of Governors - Member	40 0						Х	0	221,713	53,210
	•									

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1: 93493320049555

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

		he organization					Employer identifica	ation number
Gunae	ersen Lu	ıtheran Medical CenterINC					39-0813416	
Pa	rt I	Reason for Publi	c Charity S	Status (All organiza	tions must co	mnlete this n		ns
		zation is not a private fo		`			•	71131
1		A church, convention		•	= -	•	•	
2	, —	A school described in	•				/(-/(-/(-/	
3	<u>ٔ</u>	A hospital or a cooper				tion 170(h)(1)	(
	<u> </u>			_				:\
4	ı	A medical research or hospital's name, city,		erated in conjunction v	with a nospital c	iescribed in sec	tion 170(b)(1)(A)(iii). Enter the
5	Г	An organization opera		nefit of a college or uni	versity owned o	or operated by a	governmental unit d	escribed in
	,	section 170(b)(1)(A)		-		,	g	
6	\vdash	A federal, state, or loc		·	described in s e	action 170(b)(1)(A)(v)	
7	<u>'</u>	An organization that n						ronoral nublic
•	'	described in section 1	•	•	• •	om a governme	ilital ullit of from the g	Jeneral public
8		A community trust de				tII)		
9	Г	An organization that n					outions, membership	fees, and gross
		receipts from activitie						
		its support from gross						
		acquired by the organ						
10	Г	An organization organ		·			•	
11	<u>'</u>	An organization organ	•	•	•	•		out the nurnoses of
	,	one or more publicly s	•	•				
		the box in lines 11a th						
а	Γ	Type I. A supporting of						
		supported organizatio				ty of the directo	ors or trustees of the	supporting
L	_	organization You mus				th ita aiimnai	ted erappization(s) h	ou bourne control or
b	ı	Type II. A supporting management of the su	-					- ·
		must complete Part I'			same persons c	nac control of it	ianage the supported	organization(5) 104
C	\sqcap	Type III functionally	•		n operated in c	onnection with,	and functionally integ	grated with, its
	_	supported organizatio						
d	ı	Type III non-function						
		not functionally integr (see instructions) Yo					ement and an attentiv	eness requirement
e	Г	Check this box if the					a Type I. Type II. T	vpe III functionally
	,	integrated, or Type II					, , , , , .	, , , ,
f		Enter the number of s	upported organ	nizations				
g		Provide the following i	nformation abo	out the supported orga	anızatıon(s)			
	(i)Na	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org		(v) A mount of	(vi) A mount of
		organization		organization	listed in your		monetary support	other support (see
				(described on lines 1-9 above or IRC	docume	ent?	(see instructions)	instructions)
				section (see				
				instructions))				
					Yes	No		
 Tota								
ivla			1	1	1	ı		I

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organization instructions	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶□

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization evergice a substantial degree of direction over the policies, programs and activities of each			l

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year			
1 Amounts paid to supported organizations to accom	plish exempt purposes			
2 A mounts paid to perform activity that directly furthexcess of income from activity				
3 Administrative expenses paid to accomplish exemp				
4 Amounts paid to acquire exempt-use assets				
5 Qualified set-aside amounts (prior IRS approval rec				
6 Other distributions (describe in Part VI) See instru				
7 Total annual distributions. Add lines 1 through 6				
8 Distributions to attentive supported organizations t details in Part VI) See instructions	8 Distributions to attentive supported organizations to which the organization is responsive (provide			
9 Distributable amount for 2014 from Section C, line	6			
10 Line 8 amount divided by Line 9 amount				
		(::)	(:::)	
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014	
1 Distributable amount for 2014 from Section C, line 6				
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)				
3 Excess distributions carryover, if any, to 2014				
a From 2009				
b From 2010				
c From 2011				
d From 2012				
e From 2013				
f Total of lines 3a through e				
g Applied to underdistributions of prior years				
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)				
j Remainder Subtract lines 3g, 3h, and 3i from 3f				
4 Distributions for 2014 from Section D, line 7 \$				
A pplied to underdistributions of prior years				
b Applied to 2014 distributable amount				
c Remainder Subtract lines 4a and 4b from 4				
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)				
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)				
7 Excess distributions carryover to 2015. Add lines 3j and 4c				
8 Breakdown of line 7				
a From 2010				
b From 2011				
c From 2012				
d From 2013				

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493320049555

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

Political Campaign and Lobbying Activities

► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

	me of the organization dersen Lutheran Medical CenterINC	·			tification number
Dar	T-A Complete if the or	ganization is exempt under	section 501/	39-0813416 c) or is a section 527	organization
	<u> </u>		-		organization.
1 2	·	ganızatıon's dırect and ındırect polit	icai campaign acti	ivities in Part IV	
3	Political expenditures Volunteer hours			•	\$
	v ordineer nours				
Par	t I-B Complete if the or	ganization is exempt under	section 501(c)(3).	
1	Enter the amount of any excise	e tax incurred by the organization u	nder section 4955	>	\$
2	Enter the amount of any excise	e tax incurred by organization mana	gers under sectior	n 4955 ►	\$
3	If the organization incurred a s	section 4955 tax, did it file Form 47	20 for this year?		☐ Yes ☐ No
4a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				
	<u> </u>	ganization is exempt under		-	1(c)(3).
1		ended by the filing organization for s			\$
2	Enter the amount of the filing o exempt function activities	organization's funds contributed to o	other organizations	s for section 527	\$
3	·	tures Add lines 1 and 2 Enter here	and on Form 112	0-POI line 17h -	Ψ
	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line			0-F 0 L, IIII e 17 b	\$
4	Did the filing organization file F	·			☐ Yes ☐ No
5	organization made payments f amount of political contribution	nd employer identification number (For each organization listed, enter t ns received that were promptly and political action committee (PAC) I	he amount paid fro directly delivered	m the filing organization's f to a separate political orga	unds Also enter the nization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

section 4911 tax for this year?

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election Part II-A under section 501(h)).

Chec	🖈 🔽 if the filing	ı organızatıon belongs to an afi	filiated group (and list in Part IV	each affiliated group member	's name, address,	EIN,
	expenses	and share of excess lobbying	expenditures)			

B Check ► If the filing organization checked box A and "limited control" provisions apply

	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing organization's totals	(b) Affiliated group totals
a	Total lobbying expenditures to influence public o	opinion (grass roots lobbying)	0	0
Ь	Total lobbying expenditures to influence a legisl	ative body (direct lobbying)	0	281,562
С	Total lobbying expenditures (add lines 1a and 1i	b)	0	281,562
d	Other exempt purpose expenditures		799,372,884	1,701,976,927
e	Total exempt purpose expenditures (add lines 1	c and 1d)	799,372,884	1,702,258,489
f	Lobbying nontaxable amount Enter the amount f	from the following table in both	1,000,000	1,000,000
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
	Grassroots nontaxable amount (enter 25% of lir	ne 1f)	250,000	250,000
h	Subtract line 1g from line 1a If zero or less, ent	er -0 -	0	0
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -	0	0
j	If there is an amount other than zero on either linesection 4911 tax for this year?	ne 1h or line 1i, did the organization file Form 472	0 reporting	Yes No

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period						
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total	
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	
b	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000	
c	Total lobbying expenditures	216,456	232,875	243,735	281,562	974,628	
_d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000	
e	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000	
f_	Grassroots lobbying expenditures		0	0	0	0	

Sch	edule C (Form 990 or 990-EZ) 2014				Pag
Pa		nization is exempt under section 501(c)(3) and has lection under section 501(h)).	NOT		
For e	ach "Yes" response to lines 1a through 1	below, provide in Part IV a detailed description of the lobbying	(8	a) ' '	(b)
activ			Yes	No	Amount
1 a		ation attempt to influence foreign, national, state or local nfluence public opinion on a legislative matter or referendum,			
b	Paid staff or management (include co Media advertisements?	mpensation in expenses reported on lines 1c through 1i)?			
C					
d	Mailings to members, legislators, or t	· · · · · · · · · · · · · · · · · · ·			
e	Publications, or published or broadca	-			
f	Grants to other organizations for lobb				
g		staffs, government officials, or a legislative body?			
h		onventions, speeches, lectures, or any similar means?			
i	O ther activities?				
j	Total Add lines 1c through 1i				
2a	Did the activities in line 1 cause the	organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax	incurred under section 4912			
C	If "Yes," enter the amount of any tax	incurred by organization managers under section 4912			
d	If the filing organization incurred a se	ction 4912 tax, did it file Form 4720 for this year?			
Pai	t III-A Complete if the organ 501(c)(6).	nization is exempt under section 501(c)(4), section !	501(c)(5), o	r section
1	Were substantially all (90% or more)	dues received nondeductible by members?			1
2		use lobbying expenditures of \$2,000 or less?		-	2
3	-	ver lobbying and political expenditures from the prior year?		-	3
		nization is exempt under section 501(c)(4), section !	E01/o	\/E\ 0	
Pa		er (a) BOTH Part III-A, lines 1 and 2, are answered "			
1	Dues, assessments and similar amou		1		
2	Section 162(e) nondeductible lobbyir expenses for which the section 527(f	ng and political expenditures (do not include amounts of political) tax was paid).			
а	Current year		2a		
b	Carryover from last year		2b		
C	Total		2c		
3	Aggregate amount reported in section	n 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3		
4	does the organization agree to carryo	on line 2c exceeds the amount on line 3, what portion of the excess ver to the reasonable estimate of nondeductible lobbying and			
	political expenditure next year?		4		
5	Taxable amount of lobbying and polition	5			
P	art IV Supplemental Inform	ation			
		I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated groundles), complete this part for any additional information	up list),	Part II-	·A, lines 1 ai
	Return Reference	Explanation			
PAR	546	NDERSEN LUTHERAN ADMINISTRATIVE SERVICES, INC , 1910 501, 39-1606449 LOBBYING EXPENSE - \$256,582 OTHER EXEM 52.487.186 GUNDERSEN CLINIC. LTD 1836 S AVE . LA CROSSE	IPT PUI	RPOSEI	EXPENSE -

Return Reference	Explanation							
ART II-A LINE 1A-D	GUNDERSEN LUTHERAN ADMINISTRATIVE SERVICES, INC , 1910 S AVE , LA CROSSE, WI 54601, 39-1606449 LOBBYING EXPENSE - \$256,582 OTHER EXEMPT PURPOSE EXPENSE - \$682,487,186 GUNDERSEN CLINIC, LTD 1836 S AVE , LA CROSSE, WI 54601, 39-1028657 LOBBYING EXPENSE - \$24,980 OTHER EXEMPT PURPOSE EXPENSE - \$220,116,857 GUNDERSEN LUTHERAN MEDICAL CENTER, INC , 1910 S AVE, LA CROSSE, WI 54601, 39-0813416 LOBBYING EXPENSE - \$0 OTHER EXEMPT PURPOSE EXPENSE - \$799,372,884 GUNDERSEN LUTHERAN HEALTH SYSTEM, INC , 1836 S AVE , LA CROSSE, WI 54601, 39-1866425 LOBBYING EXPENSE - \$0 OTHER EXEMPT PURPOSE EXPENSE - \$0							

Part IV Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2014

DLN: 93493320049555

OMB No 1545-0047

Open to Public

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	me of the organization		Employer identification number
Gur	ndersen Lutheran Medical CenterINC		39-0813416
Pa	organizations Maintaining Donor Adv	Part IV, line 6.	unds or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
•	Total number at end of year		
:	Aggregate value of contributions to (during year)		
	Aggregate value of grants from (during year)		
	Aggregate value at end of year		
	Did the organization inform all donors and donor adviso funds are the organization's property, subject to the organization's		nor advised Yes No
	Did the organization inform all grantees, donors, and doused only for charitable purposes and not for the beneficonferring impermissible private benefit?		
a	rt III Conservation Easements. Complete if	the organization answered "Yes" t	to Form 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the orga Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space	or education) Preservation of ar Preservation of a	n historically important land area certified historic structure
	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservation contribution in	the form of a conservation
	easement on the last day of the tax year		Held at the End of the Year
a	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
c	Number of conservation easements on a certified histo	rıc structure ıncluded ın (a)	2c
d	Number of conservation easements included in (c) acq historic structure listed in the National Register	uired after 8/17/06, and not on a	2d
	Number of conservation easements modified, transferre	ed, released, extinguished, or terminate	ed by the organization during
	the tax year ►		
	Number of states where property subject to conservation	on eacement is located by	
	Does the organization have a written policy regarding the enforcement of the conservation easements it holds?		dling of violations, and Yes No
	Staff and volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation ease	ments during the year
	· •		
	A mount of expenses incurred in monitoring, inspecting	, and enforcing conservation easement	s during the year
	▶ \$		
	Does each conservation easement reported on line 2(d and section 170(h)(4)(B)(II)?	l) above satisfy the requirements of sec	ction 170(h)(4)(B)(i)
	In Part XIII, describe how the organization reports con balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financia nts	l statements that describes
a r	t III Organizations Maintaining Collections Complete if the organization answered "Ye		or Other Similar Assets.
a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asset	16 (ASC 958), not to report in its reve ts held for public exhibition, education,	or research in furtherance of public
b	service, provide, in Part XIII, the text of the footnote to If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asset service, provide the following amounts relating to these	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statement and balance sheet
	(i) Revenue included in Form 990, Part VIII, line 1		► \$
	(ii) Assets included in Form 990, Part X		▶ -\$
	If the organization received or held works of art, historic following amounts required to be reported under SFAS:		or financial gain, provide the
3	Revenue included in Form 990, Part VIII, line 1		► \$
b	Assets included in Form 990. Part X		<u> </u>

Part	Organizations Maintaining Coll	ections of Art	, His	tori	<u>cal T</u>	reas	<u>ures, or Ot</u>	:hei	r Similar As	sets (c	ontınued)
3	Using the organization's acquisition, accessio collection items (check all that apply)	n, and other record	ds, ch	neck	•		_		significant use	of its	
а	Public exhibition		d	Γ	Loan	orex	change progra	ams			
b	Scholarly research		e	Γ	Othe	er					
C	Preservation for future generations										
4	Provide a description of the organization's coll Part XIII	ections and explai	ın hov	w the	y furth	er the	organization'	s ex	empt purpose ı	n	
5	During the year, did the organization solicit or										_ N-
Par	assets to be sold to raise funds rather than to t IV Escrow and Custodial Arrange									Yes	│ No
T.C.II	Part IV, line 9, or reported an amo						ni aliswered		es (0 1 0 i i i i j	790,	
1a	Is the organization an agent, trustee, custodia included on Form 990, Part X?	ın or other ınterme	dıary	forc	ontrıb	utions	or other asse	ets n	iot J	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIII $$	and complete the	follov	wing t	able		_				
							<u> </u>		Am	ount	
C	Beginning balance							1c			
d	Additions during the year						<u> </u>	1d			
e	Distributions during the year						<u> </u>	1e			
f	Ending balance						<u> </u>	1f			
2a	Did the organization include an amount on Fori	m 990, Part X, line	21,	for e	scrow	orcus	todıal accoun	t lıa	bility?	Yes	□ No
ь	If "Yes," explain the arrangement in Part XIII										<u> </u>
Pa	t V Endowment Funds. Complete if	the organization (a)Current year)Prior					t IV, line 10. Three years back	(a)Four v	veare hack
1a	Beginning of year balance	(a)current year	(,,	J F HOT	year	(c)	TWO YEATS DACK	(u)	Thee years back	(e)i oui y	Cars back
Ь	Contributions										
c	Net investment earnings, gains, and losses										
d	Grants or scholarships										
e	Other expenditures for facilities										
	and programs					1					
f	Administrative expenses					+					
g	End of year balance					<u> </u>					
2	Provide the estimated percentage of the curre	nt year end balanc	e (lır	ne 1g	, colur	nn (a))	held as				
а	Board designated or quasi-endowment 🕨										
Ь	Permanent endowment -										
C	Temporarily restricted endowment	d 1 1 0 0 0/									
2-	The percentages in lines 2a, 2b, and 2c should		.t	that	- ra ha	اطممط	a dministare d	for	tha		
3a	Are there endowment funds not in the possess organization by	ion of the organiza	ition	tnat	are ne	ia ana	administered	101	tne	Yes	No
	(i) unrelated organizations								За(i)	
	(ii) related organizations								3a(i	ii)	<u> </u>
	If "Yes" to 3a(II), are the related organizations	•				•		•	3b	<u> </u>	<u> </u>
4 Date	Describe in Part XIII the intended uses of the type Land, Buildings, and Equipment					n anc	wared 'Vec'	to	Form 990 Da	rt IV li	ıne
FCI	11a. See Form 990, Part X, line 10		iie o	iyai	iizatio	111 0113	wered res	ιο	101111 990, Fa	1117, 11	iiie
	Description of property				Cost or s (inves		(b) Cost or oth basis (other)		(c) Accumulated depreciation	(d) Bo	ook value
1a	and						3,723,	381			3,723,381
Ь	Buildings						380,209,	246	99,683,756	28	30,525,490
c	_easehold improvements						4,439,	044	3,413,257		1,025,787
d	Equipment						94,885,	378	57,451,908	3	37,433,470
	Other										
Tota	I. Add lines 1a through 1e <i>(Column (d) must equ</i>	ual Form 990, Part X	(, colu	ımn (B), line	≥ 10(c).	.)	•			22,708,128
									Schedule D	(Form 9	990) 2014

iplete if the organization	answered 'Yes' to For	m 990, Part IV, line 11b.
(b)Book value	(c) Method of va	
+	Cost or end-of-year	market value
mplete if the organizatio	n answered 'Yes' to Fo	orm 990, Part IV, line 11c
(h) Pook volue	(a) Mathadafu	aluation
סטא value (ש) book value		
1		
+	†	
	1	
+		
+		
-		
answered 'Yes' to Form 99	O, Part IV, line 11d See	Form 990, Part X, line 15
	·	(b) Book value
		597,719,292
		5,708,356
		·
5.)		603,427,648
4 1 4 1 1 1		110 01 111, 000
(b) Book value		
280,342		
<u> </u>		
	(b) Book value	Cost or end-of-year Cost or end-of-year Cost or end-of-year Cost or end-of-year (b) Book value (c) Method of value Cost or end-of-year Cost or end-of-y

Par		conciliation of R organization ans							ts Wit	th Re	ven	ue p	er Re	eturn (Comple	ete if
1		enue, gains, and oth											1			
2	Amounts	ıncluded on lıne 1 b	ut not on Form	990, Part VI	II, line	12										
а	Net unrea	lized gains (losses)	on investment	s				2a								
b	Donated s	services and use of	facilities					2b								
C	Recoverie	es of prior year grant	s					2c								
d	Other (De	escribe in Part XIII)				. [2d								
e	Add lines	2a through 2d											2e			
3	Subtract	line 2e from line 1 .										. [3			
4	Amounts	ıncluded on Form 99	0, Part VIII, I	ine 12, but n	ot on lu	ne 1										
а	Investme	nt expenses not inc	luded on Form	990, Part VI	II, lıne	7b .		4a								
b	Other (De	escribe in Part XIII)					4b								
C	Add lines	4a and 4b										. [4c			
5	Total reve	enue Add lines 3 an	d 4c. (This mus	t equal Form	1990, F	art I, l	ine 12	2).				. [5			
Part		conciliation of E							nts W	ith E	xpe	nses	per	Retur	1. Com	plete
		ne organization ar											4	$\overline{}$		
1	•	enses and losses pe					•			•			1	+		
2		included on line 1 bi services and use of 1			-		1	2-	l							
a							• -	2a								
b	·	adjustments				• •	. !	2b								
C		ses					-	2c 2d								
d		escribe in Part XIII j 2a through 2d					٠ ١	Zu					20			
e		ine 2e from line 1 .						•		•	• •	•	2e 3	+		
3 4		included on Form 99						•			•	•	3	+		
		nt expenses not inc					1	4a	1							
a b		escribe in Part XIII		•	-	/ U .	•	4a 4b								
c	•	4a and 4b					• [4c			
5		enses Add lines 3 a										•	5	+		
		upplemental In		ast equal i on	111 9 9 0 ,	rait I,	mie .	10)	•	•	-	•				
P rov Part	ıde the desc	criptions required fo art X, line 2, Part XI	r Part II, lines											le any a	ddıtıona	I
	Return	Reference			Expl	anation										
INCO	ME TAX MA	TTERS	PART X, LIN YEARS AND AT DECEMB LONGER SU	HAS CONCL ER 31, 2014	LUDED AND 2	THAT 2013 7	NO L	IABI BLIG	LITIES GATED	GRO	ST FO UP'S	RUN	CERT	AIN TA	X POSI	TIONS

Jenedale 2 (1 31111 33 3) 23 13		i age 💆
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

DLN: 93493320049555

OMB No 1545-0047

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	ersen Lutheran Medical CenterING	С				employer identii icati	on nu	mber			
						39-0813416					
Pa	rt I Financial Ass	istance an	d Certain	Other Community	Benefits at Cost			I I			
4_	Did the organization have	va financial a	scictance no	licy during the tay year	Pif"No " ckip to guos	tion 63		Yes	No		
	_					ction oa	1a	Yes			
	If "Yes," was it a written	•					1b	Yes			
2	If the organization had me financial assistance polic					application of the					
	Applied uniformly to a Generally tailored to i				mly to most hospital f	acılıtıes					
3	Answer the following base organization's patients do			nce eligibility criteria th	at applied to the larg	est number of the					
а	Did the organization use If "Yes," indicate which o						3a	Yes			
	┌ 100%	200% ┌ 0	ther								
b	Did the organization use	FPG as a fact	or ın determı	nıng eligibility for provic	ling <i>discounted</i> care?	If "Yes," indicate					
	which of the following was	the family in	come limit fo	r eligibility for discount	ed care		3b	Yes			
	□ 200% □ 250% □	300%	50% F 40	0%		%					
c	If the organization used for determining eligibility for test or other threshold, re	free or discou	inted care Ii	nclude in the description	n whether the organiz	ation used an asset					
4	Did the organization's fin	ancıal assısta	nce policy th	nat applied to the larges	t number of its patier	ts during the tax year	4	Yes			
5a	provide for free or discounted care to the "medically indigent"?										
b	If "Yes," did the organiza			expenses exceed the b	oudgeted amount?		5a 5b	Yes			
	If "Yes" to line 5b, as a re				_		<u> </u>	163			
	care to a patient who was	eligibile for fi	ree or discou	nted care?			5c		Νo		
	Did the organization prep		•	· -	r [,]		6a	Yes			
b	If "Yes," did the organiza						6b	Yes			
	Complete the following ta worksheets with the Sche	_	worksheets	provided in the Schedule	e H instructions Dor	ot submit these					
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost		<u> </u>				
Fin	ancial Assistance and	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community ber	nefit (f) Perce	nt of		
_	Means-Tested	activities or programs	served (optional)	benefit expense	revenue	expense	t	otal exp	ense		
	overnment Programs	(optional)	(optional)				-				
	Financial Assistance at cost (from Worksheet 1)			4,887,832		4,887	832	0 9	20 %		
b	Medicaid (from Worksheet 3, column a)			77,261,283	44,982,78	32,278	499	4 0	90 %		
С	Costs of other means-tested government programs (from Worksheet 3, column b)			9,779,368	7,413,30	2,366	063	0 3	00 %		
d	Total Financial Assistance and Means-Tested Government Programs			91,928,483	52,396,08	39,532	394	5.3	10 %		
	Other Benefits			,,							
е	Community health improvement services and community benefit operations (from Worksheet 4)			1,405,642	96,39	1,309	250	0 1	70 %		
f	Health professions education (from Worksheet 5)			10,710,603	4,138,64				30 %		
g	Subsidized health services (from Worksheet 6)										
h	Research (from Worksheet 7)										
I	Cash and in-kind contributions for community benefit (from Worksheet 8)			387,095		387	.095	0 0	50 %_		
1	Total. Other Benefits			12.503.340	4.235.03	8.268	303	1.0	50 %		

104,431,823

6 320 %

Pa	rt II Community Buildi activities during the	tax year, an									
	of the communities	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community building expense		rect offs revenue	-	(e) Net communit building expense		(f) Perc total ex	
1	Physical improvements and housing	(optional)									
2	Economic development										
3	Community support										
4	Environmental improvements										
	Leadership development and training for community members										
7	Coalition building Community health improvement										
	advocacy										
8 9	Workforce development Other			2,389,22	8			2,389,	228		
10	Total			2,389,22				2,389,	-		
	Bad Debt, Medica	re, & Collec	tion Practic	es							
Sect 1	ion A. Bad Debt Expense Did the organization report ba	d debt expense	e in accordance	e with Heathcare Fin	ancial M	anage	ment A	ssociation		Yes	No
_	Statement No 15?					unage			1		No
2	Enter the amount of the organ methodology used by the orga				2	2		4 210 260			
3	Enter the estimated amount o				· ·			4,319,369			
	patients eligible under the org	anızatıon's fina	ancıal assıstan	ice policy Explain ir	Part VI						
	the methodology used by the any, for including this portion				-	3					
4	Provide in Part VI the text of						rıbes b	ad debt expense			
Cast	or the page number on which t ion B. Medicare	this footnote is	contained in the	he attached financia	l statem	ents					
эе сс 5	Enter total revenue received f	rom Medicare	(including DSH	and IME)		5		114,826,567			
6	Enter Medicare allowable cost			ŕ		6		141,647,742			
7	Subtract line 6 from line 5 Th					7		-26,821,175			
8	Describe in Part VI the exten Also describe in Part VI the c Check the box that describes	osting method the method us	ology or source ed	e used to determine	the amo			· ·			
	Cost accounting system	I Co	st to charge ra	itio	Other						
	ion C. Collection Practices Did the organization have a wi	ritton dobt coll	action nolicy d	uring the tay year?							
9a b	If "Yes," did the organization? contain provisions on the coll assistance? Describe in Part	s collection pol ection practice	licy that applie s to be followe	d to the largest num d for patients who ai	ber of its	patie to qua	lify for	financial	9a 9b	Yes	
	tt IV Management Comp	anies and J	oint Ventur	'es(owned 10% or mor	e by office	rs, direc	tors, trus	tees, key employees	, and p	physiciai	ıs—see
<u>instru</u>	ctions) (a) Name of entity	(E	D) Description of p activity of entit		(c) Organı profit % o ownersh	r stock	e) Officers, directors, trustees, or key mployees' profit % stock ownership %	pro	Physic ofit % or ownershi	stock
1											
2				+			+				
3									+		
4									+		
5											
6											
7											
8											
9											
10							+		+		
11				+			+		+		
							+		+		
12							\perp		+		
13							- 1				

Part V Facility Information										
Section A. Hospital Facilities	Licensed	Genera	Children's	Teaching	Critical	Research	ER-2	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	sed hospital	ral medical & surgical	ren's hospital	hing hospital	al access hospital	arch facility	ER-24 hours	ther	O ther (describe)	Facility reporting group
See Additional Data Table										
	l	l	l	l	l	l	I			

Schedule H (Form 990) 2014

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

GUNDERSEN LUTHERAN MEDICAL CENTERINC

Name of hospital facility or letter of facility reporting group

	e number of hospital facility, or line numbers of hospital facilities in a facility orting group (from Part V, Section A):	_		
			Yes	No
Con	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current	1		
_	tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
e	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	✓ Information gaps that limit the hospital facility's ability to assess the community's health needs			
•	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the	5	Yes	
6a	community, and identify the persons the hospital facility consulted	ا ا	1163	\vdash
-	facilities in Section C	6a	Yes	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) REFER TO SECTION C			
b	Other website (list url) REFER TO SECTION C			
c	Made a paper copy available for public inspection without charge at the hospital facility			
d	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 $\frac{12}{12}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
а	If "Yes" (list url) REFER TO SECTION C			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Νo
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	12a		No
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		_
С	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Part V Facility Information (continued)

GUNDERSEN LUTHERAN MEDICAL CENTERINC

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\frac{200}{9}$ %			
	and FPG family income limit for eligibility for discounted care of 400%			
b	Income level other than FPG (describe in Section C)			
C	▼ Asset level			
d	▼ Medical indigency			
е	▼ Insurance status			
f	▼ Underinsurance discount			
g	Residency			
h	Other (describe in Section C)			
14	Explained the basis for calculating amounts charged to patients?	14	Yes	
15	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
C	Provided the contact information of hospital facility staff who can provide an individual with information about the			
_	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
_	assistance with FAP applications Other (describe in Section C)			
		1.0	\ \ \ \ -	
10	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
а	The FAP was widely available on a website (list url) $\frac{X}{}$			
	▼ The FAP application form was widely available on a website (list url) X			
	A plain language summary of the FAP was widely available on a website (list url)			
	X			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	▼ The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	🔽 A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
_	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
	ling and Collections	_		
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon		V	
12	non-payment?	17	Yes	
10	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
е	None of these actions or other similar actions were permitted			

Part V Facility Information (continued)

GUNDERSEN LUTHERAN MEDICAL CENTERINC

Name of	hospital	facility	or letter	of facility	reporting	aroup
tallie of	iiospicai	Iacility	OI IELLEI	OI I acility	I Choi rillid	gioup

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	▼ Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	▼ Other (describe in Section C)			
f	None of these efforts were made			L
	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d	Other (describe in Section C)			
Cha	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	▼ The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No

Schedule	Η	Form	990	2014
Schodale		(1 01111	,,,,,,	,

Page 6 **2**

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3₁, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2014

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

HOW	many non-nospital health care facilities did the orga	nization operate during the tax year?
Nam	ne and address	Type of Facility (describe)
1	GL SATELLITE DIALYSIS-ONALASKA 3075 S KINNEY COULEE RD ONALASKA, WI 54650	RENAL DIALYSIS CENTER
2	GL HOSPICE INDUSTRIAL REHAB BUILDING 1843 SIMS PL LA CROSSE,WI 54601	HOSPICE SERVICES
3	UNITY HOUSE FOR WOMEN 1312 5TH AVE S LA CROSSE,WI 54601	ALCOHOL AND OTHER DRUG ABUSE (AODA) SERVICES
4	UNITY HOUSE FOR MEN 1918-1924 MILLER ST LA CROSSE,WI 54601	ALCOHOL AND OTHER DRUG ABUSE (AODA) SERVICES
5	GL SATELLITE DIALYSIS-VIROOUA 407 S MAIN ST VIROQUA,WI 54665	RENAL DIALYSIS CENTER
6	GL SATELLITE DIALYSIS-PRAIRE DU CHIEN 610 E TAYLOR ST PRAIRE DU CHIEN, WI 53821	RENAL DIALYSIS CENTER
7	GL SATELLITE DIALYSIS-BLACK RVR FALLS 711 W ADAMS ST BLACK RIVER FALLS, WI 54615	RENAL DIALYSIS CENTER
8	GL SATELLITE DIALYSIS-TOMAH 312 BUTTS AVE TOMAH, WI 54660	RENAL DIALYSIS CENTER
9	GL SATELLITE DIALYSIS-RICHLAND CENTER 1313 W SEMINARY ST RICHLAND CENTER, WI 53581	RENAL DIALYSIS CENTER
10	GL MENTAL HEALTH DAY TREAT BEHAV HLTH 123 16TH AVE S ONALASKA WI 54656	OUTPATIENT PSYCHOLOGICAL SERVICES

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PART I, LINE 3C	GUNDERSEN LUTHERAN MEDICAL CENTER, INC USES THE FEDERAL POVERTY GUIDELINES AS ONE MEANS OF DETERMINING ELIGIBILITY FOR CHARITY CARE THE FEDERAL POVERTY GUIDELINES ARE UPDATED AND PUBLISHED ANNUALLY BY THE US DEPARTMENT OF HEALTH AND HUMAN SERVICES AS A GENERAL RULE, A PATIENT'S INCOME, BASED ON FAMILY SIZE, MUST BE AT OR BELOW 400% OF THE FEDERAL POVERTY GUIDELINES TO BE ELIGIBLE FOR THE FINANCIAL ASSISTANCE program A SLIDING SCALE BASED ON THE PATIENT'S INCOME LEVEL UNDER THE FEDERAL POVERTY GUIDELINES WILL BE USED TO DETERMINE THE PRECISE AMOUNT OF CHARITY CARE FOR WHICH A PATIENT WILL BE ELIGIBLE SOME PATIENTS MAY EXCEED 400% OF THE FEDERAL POVERTY GUIDELINES, BUT MAY STILL BE ELIGIBLE FOR CHARITY CARE WHEN ADDITIONAL CRITERIA SUCH AS CATASTROPHIC MEDICAL COSTS ARE CONSIDERED "CATASTROPHIC" IS DEFINED AS MEDICAL EXPENSES GREATER THAN 25% OF ANNUAL GROSS INCOME ADDITIONAL FACTORS ARE ALSO CONSIDERED WHEN DETERMINING ELIGIBILITY FOR CATASTROPHIC FINANCIAL ASSISTANCE 1) THE AMOUNT OWED IN RELATION TO THE PATIENT'S TOTAL MEANS 2) MEDICAL STATUS 3) EMPLOYMENT POTENTIAL IN LIGHT OF THE PATIENT'S MEDICAL CONDITION ALONG WITH SKILLS 4) DOES THE PATIENT LIVE ON A FIXED INCOME 5) EXISTING LIABILITIES 6) LEVEL AND TYPE OF ASSETS 7) ADDITIONAL FINANCIAL OBLIGATIONS AND TYPE

Form and Line Reference	Explanation
PART I,LINE 6A	GUNDERSEN LUTHERAN HEALTH SYSTEM, INC

Form and Line Reference	Explanation
PART I, LINE /	COST TO CHARGE RATIO WAS USED AS A STARTING POINT IN DETERMINING THE COST OF SERVICES PROVIDED TO PATIENTS CERTAIN ADJUSTMENTS WERE MADE, CONSIDERING THE TYPES OF SERVICES PROVIDED, TO MORE ACCURATELY REFLECT THE ACTUAL COST OF SERVICES WE ALSO ENSURED THAT THE FINAL RESULT WAS WITHIN THE EXPECTED RANGE BASED ON OUR AVERAGE COST TO CHARGE RATIO

Form and Line Reference	Explanation
PART 1, LINE / COLUMN(F)	THE PERCENT OF TOTAL EXPENSE WAS CALCULATED BY DIVIDING THE COMMUNITY BENEFIT COST BY TOTAL HOSPITAL EXPENSES Less the \$10,881,075 Provision for Uncollectible accounts

Form and Line Reference	Explanation
PART 1, LINE 6B	THE COMMUNITY BENEFIT REPORT IS FILED WITH THE WISCONSIN HOSPITAL ASSOCIATION (WHA) THE WHA MAKES AVAILABLE A COMBINED SUMMARY WITH ALL OF THE HOSPITALS IN WISCONSIN INCLUDED

PART II	THE GUNDERSEN LUTHERAN HEALTH SYSTEM, WHICH INCLUDES THE GUNDERSEN
	LUTHERAN MEDICAL CENTER, INC IS COMMITTED TO OUR COMMUNITIES AS VOICED IN
	OUR MISSION WE DISTINGUISH OURSELVES THROUGH EXCELLENCE IN PATIENT CARE,
	EDUCATION, RESEARCH, AND THROUGH IMPROVED HEALTH IN THE COMMUNITIES WE
	SERVE THE ACTIVITIES NOTED ABOVE ARE ONLY AN EXAMPLE OF THE INVOLVEMENT
	WITHIN OUR COMMUNITIES INCLUDING HEALTH IMPROVEMENT, ADVOCACY FOR PEOPLE
	WITH DISABILITIES, RECOGNITION OF DIVERSITY AND INCLUSION, MENTAL HEALTH,
	DOMESTIC VIOLENCE, WORKFORCE DEVELOPMENT, EDUCATION AND SAFETY ACTIVITIES
	ARE GUIDED BY COMMUNITY NEEDS ASSESSMENT CONDUCTED IN PARTNERSHIP WITH
	UNITED WAY, COUNTY HEALTH DEPARTMENTS AND OTHER REGIONAL HOSPITALS OTHER
	INFORMATION THAT GUIDES OUR WORK INCLUDES WORKSITE HEALTH RISK APPRAISALS,
	STATE AND NATIONAL DATA, AND OUR HEALTH SCORECARD MAINTAINED AT THE
	MEDICAL HEALTH SCIENCE CONSORTIUM AS A LARGER SYSTEM, COMMUNITY BUILDING
	ACTIVITIES ENCOMPASS ALL CORPORATIONS LEADERSHIP IN COMMUNITY HEALTH
	IMPROVEMENT IS EVIDENCED BY OUR ACTIVITY WITH SEVERAL COMMUNITY COALITIONS
	AND INITIATIVES WITH EMPHASIS ON REDUCING OBESITY BY IMPROVING NUTRITION AND
	ACTIVITY, ALCOHOL ABUSE AND ENHANCING MENTAL HEALTH SERVICES INCLUDING THE
	BUILDING OF A NEW INPATIENT BEHAVIORAL HEALTH FACILITY AS OFTEN AS POSSIBLE,
	ACTIVITIES ARE MEASURED AND OUTCOMES REPORTED DUE TO OUR CUTTING EDGE
	IMPROVEMENTS AND INNOVATIONS ON OUR LA CROSSE CAMPUS, OUR SUSTAINABILITY
	PLAN HAS GAINED NATIONAL ATTENTION AND HAS BECOME AN EXAMPLE FOR MANY
	BUSINESSES IN THE AREA SENSITIVE TO THE NEEDS OF OUR ENVIRONMENT
	BOSINESSES IN THE AREA SENSITIVE TO THE NEEDS OF OOK ENVIRONMENT

Form and Line Reference	Explanation
PART III, LINE 2	COST TO CHARGE RATIO WAS OUR STARTING POINT FOR DETERMINING THE COST OF SERVICES PROVIDED TO PATIENT'S ACCOUNTS WITH A BAD DEBT ADJUSTMENT THE COST OF SERVICES WAS ALLOCATED BETWEEN BAD DEBT ADJUSTMENT, PAYMENTS ON THE ACCOUNT, AND CHARITY ADJUSTMENTS WHERE APPLICABLE A RATIO OF THE AMOUNT ALLOCATED TO BAD DEBT AND THE TOTAL BAD DEBT ADJUSTMENTS IN THE ACCOUNTS REVIEWED IS MULTIPLIED BY THE TOTAL BAD DEBT EXPENSE TO CALCULATE THE COST APPLICABLE TO BAD DEBT

Form and Line Reference	Explanation
PART III, LINE 3	GUNDERSEN LUTHERAN'S FINANCIAL ASSISTANCE POLICY (FAP) PROVIDES FREE AND DISCOUNTED CARE UP TO 400% OF THE FEDERAL POVERTY GUIDELINES (FPG) SOME PATIENTS MAY EXCEED THE 400% FPG WHEN ADDITIONAL CRITERIA SUCH AS CATASTROPHIC MEDICAL COSTS ARE CONSIDERED THE DATA USED IS FROM THE US CENSUS BUREAU, 2008-2010 AMERICAN COMMUNITY SURVEY (ACS) 3-YEAR DATA SET FOR THE WISCONSIN COUNTIES AND ACS 5-YEAR DATA SET FOR HOUSTON COUNTY FOR HOUSTON COUNTY, WE USED THE MINNESOTA STATE AVERAGE BECAUSE 200% VALUE WAS SO HIGH FOR HOUSTON COUNTY WE OBTAINED THE AVERAGE OF THE FIVE COUNTIES BY USING THE INFORMATION AT THE 3 00-3 99 (399%) OF FEDERAL POVERTY LEVEL (FPL) AND BELOW THE NEXT RANGE WAS 4 00-4 99 RATIO OF INCOME TO POVERTY IN THE LAST 12 MONTHS WE MULTIPLIED THE FIVE COUNTY AVERAGE AT 399% OF FPL TO THE BAD DEBT AT COST WE DEDUCTED THE AMOUNT OF CHARITY CARE AT COST TO OBTAIN THE AMOUNT OF BAD DEBT AT COST TO PATIENTS ELIGIBLE UNDER FAP (BUT FOR WHOM INSUFFICIENT INFORMATION WAS OBTAINED TO DETERMINE THEIR ELIGIBILITY)

PART III, LINE 4	THE COLLECTION OF RECEIVABLES FROM THIRD-PARTY PAYORS AND PATIENTS IS THE OBLIGATED GROUP'S PRIMARY SOURCE OF CASH FOR OPERATIONS THE PRIMARY COLLECTION RISKS RELATE TO UNINSURED PATIENT ACCOUNTS AND PATIENT DEDUCTIBLES AND COINSURANCE ON INSURERS' ACCOUNTS PATIENT RECEIVABLES, INCLUDING THE PORTION THAT A THIRD-PARTY PAYOR IS RESPONSIBLE FOR, ARE CARRIED AT NET REALIZABLE VALUE, DETERMINED BY THE ORIGINAL CHARGE FOR THE SERVICE PROVIDED LESS AN ESTIMATE MADE FOR CONTRACTUAL ADJUSTMENTS OR DISCOUNTS PROVIDED TO THIRD-PARTY PAYORS PATIENT RECEIVABLES DUE DIRECTLY FROM THE PATIENTS ARE CARRIED ON THE ACCOMPANYING COMBINED BALANCE SHEETS AT THE ORIGINAL CHARGE FOR THE SERVICE PROVIDED LESS AMOUNTS COVERED BY THIRD-PARTY PAYORS, ALLOWANCES FOR OTHER DISCOUNTS, AND AN ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES THE OBLIGATED GROUP DOES NOT CHARGE INTEREST ON PAST DUE RECEIVABLES RECEIVABLES ARE WRITTEN OFF AFTER COLLECTION EFFORTS HAVE BEEN FOLLOWED IN ACCORDANCE WITH THE OBLIGATED GROUP'S POLICIES RECOVERIES OF RECEIVABLES PREVIOUSLY WRITTEN OFF ARE RECORDED AS A REDUCTION OF BAD DEBT EXPENSE ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS IN EVALUATING THE COLLECTABILITY OF ACCOUNTS RECEIVABLE, THE OBLIGATED GROUP ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND PROVISION FOR BAD DEBTS THE ANALYSIS IS PERFORMED USING A HINDSIGHT CALCULATION THAT UTILIZES WRITE-OFF DATA FOR ALL PAYOR CLASSES DURING A DETERMINED TIME PERIOD TO CALCULATE THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS AND POINT IN TIME ACCOUNTS
	REDUCTION OF BAD DEBT EXPENSE ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS IN EVALUATING THE COLLECTABILITY OF ACCOUNTS RECEIVABLE, THE OBLIGATED GROUP ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND PROVISION FOR BAD DEBTS THE ANALYSIS IS PERFORMED USING A HINDSIGHT CALCULATION THAT UTILIZES WRITE-OFF DATA FOR ALL PAYOR CLASSES DURING A DETERMINED TIME PERIOD TO CALCULATE
	AS A PERCENT OF ACCOUNTS RECEIVABLE, NET OF CONTRACTUAL ADJUSTMENTS, WAS 19% for both years

Form and Line Reference	ce Explanation
PART III, LINE 8	THE MEDICARE COST REPORT IS USED TO DETERMINE ALLOWABLE COSTS THE UNREIMBURSED MEDICARE COSTS ON PART III, SECTION B OF SCHEDULE H ARE ALLOWABLE COSTS PER THE MEDICARE COST REPORT THIS CALCULATION IS LIMITED TO PATIENTS WHO ARE COVERED UNDER THE MEDICARE FEE FOR SERVICE PLAN AND DOES NOT INCLUDE THOSE COVERED BY THE MEDICARE ADVANTAGE PLANS IT ALSO DOES NOT INCLUDE ALL SERVICES PROVIDED BY THE HOSPITAL TO PATIENTS COVERED UNDER THE MEDICARE FEE FOR SERVICE PLAN IT EXCLUDES HOSPICE SERVICES, AMBULANCE SERVICES, CLINICAL LABORATORY SERVICES, AND A FEW OTHER MISCELLANEOUS SERVICES INCORPORATING ALL SERVICES TO ALL MEDICARE BENEFICIARIES, THE UNREIMBURSED COST FOR MEDICARE IS \$42,983,210

Form and Line Reference	Explanation
PART III, LINE 9B	WHEN A PATIENT HAS INDICATED OR DEMONSTRATED AN "INABILITY TO PAY", A GUNDERSEN LUTHERAN FINANCIAL REPRESENTATIVE (OR ANOTHER APPROPRIATE REPRESENTATIVE) WILL PROVIDE THE PATIENT WITH A FINANCIAL ASSISTANCE APPLICATION (FAA) AND FULL, EXPLICIT INSTRUCTIONS FOR ITS COMPLETION ALONG WITH A REQUEST FOR THE DOCUMENTS NECESSARY TO VERIFY POTENTIAL PATIENT ASSETS AND LIABILITIES DEPENDING ON A PATIENT'S ELIGIBILITY, PARTIAL OR ENTIRE ACCOUNT BALANCES THAT CANNOT BE SETTLED DUE TO FINANCIAL HARDSHIP CAN BE WRITTEN-OFF AS CHARITY CARE IF A FINANCIAL ASSISTANCE APPLICATION IS COMPLETED AND APPROVED IN DETERMINING THE AMOUNT OF CHARITY CARE FOR WHICH A PATIENT WILL BE ELIGIBLE, GUNDERSEN LUTHERAN WILL APPLY A SLIDING SCALE BASED ON THE PATIENT'S INCOME LEVEL UNDER THE FEDERAL POVERTY GUIDELINES AND TOTAL ASSETS

ART VI, LINE 2	IT IS THE POLICY OF GUNDERSEN LUTHERAN MEDICAL CENTER, INC TO ENGAGE IN
AKI VI, LINE Z	PRACTICES WHICH PROVIDE A BENEFIT TO THE COMMUNITY THIS IS IN ACCORDANCE
	WITH ITS COMMUNITY SERVICE MISSION STATEMENT WHICH READS "WE SUPPORT AND
	STRENGTHEN THE COMMUNITIES WE SERVE WITH PARTNERSHIPS AND INVESTMENT
	THROUGH EFFECTIVE HEALTH IMPROVEMENT PROGRAMMING, CORPORATE CITIZENSHIP,
	VOLUNTEERISM, AND ECONOMIC CONTRIBUTIONS" DEFINITION OF COMMUNITY BENEFIT
	IN CONCERT WITH WISCONSIN HOSPITAL ASSOCIATION (WHA), CATHOLIC HOSPITAL
	ASSOCIATION (CHA), AND VETERANS HEALTH ADMINISTRATION (VHA), AND
	INTERPRETATION OF IRS GUIDELINES, GUNDERSEN LUTHERAN MEDICAL CENTER, INC
	DEFINES "COMMUNITY BENEFIT" AS PROGRAMS OR ACTIVITIES THAT PROVIDE
	TREATMENT AND/OR PROMOTE HEALTH AND HEALING AS A RESPONSE TO IDENTIFIED
	COMMUNITY NEEDS, REGARDLESS OF SOURCE OR AVAILABILITY OF PAYMENT THESE
	PROGRAMS OR ACTIVITIES PROVIDE MEASURABLE IMPROVEMENT IN HEALTH STATUS,
	ACCESS OR USE OF HEALTH CARE RESOURCES TO THE SERVICE COMMUNITY
	SPECIFICALLY, GOALS INCLUDE ACCESS AND COVERAGE, HEALTH PROMOTIONS, SOCIAL
	AND BASIC NEEDS, CORPORATE CITIZENSHIP, ACTIVITIES INCLUDING FINANCIAL
	CONTRIBUTIONS, DONATIONS OF MATERIALS AND EMPLOYEE VOLUNTEERISM BEGINNING
	IN LATE 2010 AND CONCLUDING IN JANUARY 2012, A COMMUNITY NEEDS ASSESSMENT
	WAS CONDUCTED FOR A 5-COUNTY GEOGRAPHIC AREA PARTNERS IN THE COMMUNITY
	NEEDS ASSESSMENT INCLUDED GUNDERSEN LUTHERAN AND 7 OTHER HOSPITALS, 5
	COUNTY HEALTH DEPARTMENTS AND THE UNITED WAY A PAPER HOUSEHOLD SURVEY WAS
	CONDUCTED AND OVER 1,100 PEOPLE RESPONDED OVER 38 FOCUS GROUPS AND KEY
	STAKEHOLDER GROUPS (HELD IN 3 LANGUAGES AND INCLUDING PEOPLE OF VARYING
	AGES AND ABILITIES) WERE HELD INVOLVING OVER 350 INDIVIDUALS WELL OVER 100
	SOCIOECONOMIC AND HEALTH INDICATORS WERE GATHERED TO SUPPORT THE MORE
	SUBJECTIVE DATA THE LEADERSHIP TEAM REPRESENTING THE PARTNERS AND OTHER
	CONTENT EXPERTS LED THIS DATA GATHERING, WILL REVIEW THE REPORT, AND BASED ON
	THE REPORT, THEIR EXPERTISE, AND THE ESTABLISHED CRITERIA, PRIORITIZE ISSUES,
	THAT WILL BE CONSIDERED TO BE OUR COMMUNITY'S NEEDS AN IMPLEMENTATION PLAN
	WAS DEVELOPED AND APPROVED BY THE BOARD OF GOVERNORS AND BOARD OF TRUSTEES
	IN AUGUST 2012 THAT INCLUDES GUNDERSEN LUTHERAN'S ACTION STEPS THAT WILL
	IMPACT THOSE IDENTIFIED NEEDS THE NEEDS ASSESSMENT AND IMPLEMENTATION PLAN
	ARE AVAILABLE ON THE WEBSITE AND IN OUR CONSUMER LIBRARY

ART VI, LINE 3	SUBJECT TO EMTALA REQUIREMENTS, WHEN A PATIENT IS ADMITTED TO GUNDERSEN
AKT VI, LINE 3	LUTHERAN HOSPITAL, CHECKED-IN BY A RECEPTIONIST OR INITIALLY CONTACTED BY A
	HOME HEALTH REPRESENTATIVE, HE OR SHE IS NOTIFIED OF POTENTIAL OUT OF POCKET
	EXPENSE AND GUNDERSEN HEALTH SYSTEM'S PATIENT PAYMENT GUIDLINES IF THIS IS
	NOT POSSIBLE, THE PATIENT WILL BE ADVISED OF OUR POLICY REGARDING INSTALLMENT
	PAYMENTS AT THIS TIME, INSURANCE COVERAGE IS ALSO VERIFIED IF APPROPRIATE,
	FINANCIAL COUNSELING IS MADE AVAILABLE TO ASSIST PATIENTS TO BE SCREENED FOR
	ANY MEDICAL ASSISTANCE OR DISABILITY PROGRAMS, OR OTHER PAYMENT SOURCE WILL
	BE IDENTIFIED AND RECORDED HOWEVER, NEITHER OF THESE PROCEDURES WILL BE
	FOLLOWED IN ANY SITUATION THAT MAY VIOLATE EMTALA PROVISIONS (SEE POLICY GL-
	3001) IN THAT INSTANCE THE PATIENT'S INSURANCE STATUS WILL BE RECORDED AS
	SOON AFTER STABILIZATION AS POSSIBLE IF A PATIENT DOES NOT HAVE INSURANCE
	COVERAGE OR CANNOT PROVIDE EVIDENCE OF SUCH, HE OR SHE WILL BE CLASSIFIED AS
	"SELF-PAY" WITHIN THE PATIENT FINANCIAL SYSTEM UNINSURED PATIENT A PATIENT
	WITH NO THIRD-PARTY COVERAGE PROVIDED THROUGH A COMMERCIAL THIRD-PARTY
	INSURER, AN ERISA PLAN, A FEDERAL HEALTH CARE PROGRAM (INCLUDING WITHOUT
	LIMITATION MEDICARE, MEDICAID, SCHIP, AND CHAMPUS), WORKER'S COMPENSATION, OR
	OTHER THIRD PARTY ASSISTANCE AVAILABLE TO COVER THE COST OF A PATIENT'S
	HEALTHCARE EXPENSES UNINSURED DISCOUNT PATIENTS WITH NO THIRD-PARTY
	COVERAGE WILL BE PROVIDED A 46% UNINSURED DISCOUNT AT THE TIME THAT THE
	UNDISCOUNTED CHARGES ARE RENDERED THIS APPLIES TO PATIENTS WITH NO
	COVERAGE FOR PAYMENT FROM HEALTH CARE INSURANCE AND/OR OTHER 3RD PARTY
	PAYORS PATIENTS, OR PATIENT GUARANTORS, GRANTED THE UNINSURED DISCOUNT, ARE
	NOT PRECLUDED FROM APPLYING AND QUALIFYING FOR ADDITIONAL FINANCIAL
	ASSISTANCE PROVIDED HEREIN GUNDERSEN LUTHERAN MEDICAL CENTER, INC PAYMENT
	POLICIES ARE POSTED IN THE PATIENT REGISTRATION AREAS OF THE INSTITUTION AND
	FROM FINANCIAL COUNSELORS THROUGHOUT THE ORGANIZATION, AS WELL AS THE
	CORPORATE WEBSITE AT WWW GUNDERSENHEALTH ORG IN ADDITION GUNDERSEN
	LUTHERAN'S PAYMENT OPTIONS ARE PRINTED ON THE REVERSE OF ALL GUNDERSEN
	HEALTH SYSTEM BILLING STATEMENTS AND ARE AVAILABLE AT ANY TIME UPON PATIENT
	REQUEST

ART VI, LINE 4	GUNDERSEN LUTHERAN MEDICAL CENTER INC IS A MAJOR TERTIARY TEACHING
PART VI, LINE 4	HOSPITAL IN THE GUNDERSEN LUTHERAN HEALTH SYSTEM, INC LOCATED IN LA CROSSE,
	WI, THE HOSPITAL SERVES PATIENTS FROM THE LA CROSSE AND SURROUNDING AREAS
	INCLUDING 19 COUNTIES IN WESTERN WISCONSIN, SOUTHEASTERN MINNESOTA AND
	NORTHEASTERN IOWA LA CROSSE COUNTY, WITH A POPULATION OF approximately 116,500
	PEOPLE, IS THE LARGEST COMMUNITY IN OUR SERVICE REGION TOTAL 19 COUNTY
	SERVICE AREA POPULATION IS APPROXIMATELY 569,000 WITH AN AVERAGE HOUSEHOLD
	INCOME OF \$61,552 13 3% OF THE 19 COUNTY SERVICE AREA POPULATION IS COVERED
	BY MEDICAID (ACCORDING TO WI AND IA DATA) PROJECTED POPULATION GROWTH IS
	MUCH SLOWER AT 0 9% COMPARED TO THE NATIONAL POPULATION GROWTH PROJECTION $lacksquare$
	OF 3 5% 21 6% OF THE POPULATION ARE AGE 17 OR UNDER COMPARED TO 23 4%
	NATIONALLY THE SERVICE AREA POPULATION OF 65 AND OLDER ADULTS IS 19 0%
	COMPARED TO 14 2% NATIONALLY 7 3% OF THE POPULATION IS NON-WHITE SEVERAL
	SMALLER RURAL COMMUNITY HOSPITALS ARE LOCATED THROUGHOUT THE REGION
	GUNDERSEN TRI-COUNTY HOSPITAL LOCATED IN WHITEHALL, WISCONSIN, GUNDERSEN ST
	JOSEPH'S HOSPITAL LOCATED HILLSBORO, WISCONSIN, PALMER LUTHERAN HEALTH
	CENTER LOCATED IN WEST UNION, IOWA AND GUNDERSEN BOSCOBEL AREA HOSPITAL
	LOCATED IN BOSCOBEL, WISCONSIN ARE AFFILITATES OF THE GUNDERSEN LUTHERAN
	HEALTH SYSTEM, INC SPECIALIZED SERVICES PERFORMED AT THE HOSPITAL INCLUDE
	ALLERGY, AUDIOLOGY, BEHAVIORAL MEDICINE, CARDIOLOGY, CARDIOTESTING LAB, CATH
	LAB, DERMATOLOGY, ECHOCARDIOGRAPHY, ENDOCRINOLOGY, ENDODONTICS, EXERCISE
	PHYSIOLOGY, GASTROENTEROLOGY, HEMATOLOGY, HOSPITALIST, INFECTIOUS DISEASE,
	NEPHROLOGY, NEUROLOGY, NEUROPSYCHOLOGY, OB/GYN, OCCUPATIONAL SERVICES,
	ONCOLOGY, OPTHALMOLOGY, OTOLARYNGOLOGY, PATHOLOGY, PEDIATRICS,
	PERIODONTICS, PHYSICAL MEDICINE AND REHAB, PHYSICAL THERAPY, PLASTIC SURGERY,
	PODIATRY, PROSTHODONTICS, PSYCHIATRIC, PULMONARY RENAL DIALYSIS,
	RHEUMATOLOGY, SPEECH PATHOLOGY, SPORTS MEDICINE, SURGERY, AND UROLOGY
	GUNDERSEN HEALTH SYSTEM PROVIDED SIGNIFICANT CHARITY CARE AND OTHER
	COMMUNITY BENEFITS AS DEFINED BY THE IRS IN ADDITION, WE PROVIDE A CRITICALLY
	IMPORTANT COMMUNITY BENEFIT, MUCH OF WHICH IS NOT QUANTIFIED OUR HOSPITAL,
	LIKE MOST COMMUNITY HOSPITALS, WAS CREATED AND IS MAINTAINED IN ORDER TO
	PROVIDE CARE LOCALLY, CARE THAT WITHOUT OUR HOSPITAL MAY NOT BE AVAILABLE
	LO CALLY I

Form and Line Reference	Explanation
PART VI, LINE 5	A MAJORITY OF THE HEALTH SYSTEM'S BOARD OF TRUSTEES ARE INDIVIDUALS FROM THE COMMUNITY WHO RESIDE IN THE LA CROSSE AREA THESE INDIVIDUALS ARE NOT EMPLOYEES OF THE HEALTH SYSTEM MANY OTHER EXAMPLES EXIST REFLECTING THE HEALTH SYSTEM'S SUPPORT AND PROMOTION OF THE HEALTH OF THE COMMUNITY PROGRAMS FOR THE COMMUNITY ARE PROVIDED AT NO COST SUCH AS PHYSICAL ACTIVITY CHALLENGE, HEALTHY MENU PLANNING FOR LOCAL RESTAURANTS, AND HEALTH SCREENINGS AT NUMEROUS EVENTS THROUGHOUT THE YEAR A FREE NURSE ADVISOR LINE IS AVAILABLE FOR ALL TO ASSIST CALLERS PRIORITY ONE DESIGNATION ASSURES HEART ATTACK PATIENTS SEEN IN HOSPITALS THROUGHOUT THE REGION ARE CARED FOR WITH PROVEN PROTOCOLS AND TIMELY PROCEDURES GUNDERSEN LUTHERAN STAFF ARE ENCOURAGED TO PARTICIPATE IN THEIR LOCAL COMMUNITY ORGANIZATIONS STAFF LEND THEIR EXPERTISE IN LEADERSHIP POSITIONS TO ORGANIZATIONS SUCH AS THE UNITED WAY, HEALTH MISSION, CHAMBER OF COMMERCE, HUMAN SERVICE ORGANIZATIONS AND HEALTH IMPROVEMENT INITIATIVES STAFF FROM GUNDERSEN LUTHERAN HAVE BEEN INSTRUMENTAL IN ACHIEVING COMMUNITY NEEDS ASSESSMENTS AND IMPLEMENTATION OF COMMUNITY INITIATIVES IN AREAS OF OBESITY, ALCOHOL USE, CHILD SAFETY, DOMESTIC VIOLENCE, CHILD ABUSE AND ENVIRONMENTAL HEALTH PATIENT ADVISORY GROUPS FROM VARIOUS SECTORS OF OUR COMMUNITY ARE COORDINATED IN ORDER FOR US TO BETTER MEET THE NEEDS OF OUR PATIENTS

PART VI, LINE 6	ALL AFFILIATES OF THE HEALTH SYSTEM HAVE A RESPONSIBILITY TO PROMOTE THE
ART VI, LINE 0	HEALTH OF THE COMMUNITIES WE SERVE THE MAJORITY OF EMPLOYEES, BASED IN THE
	ADMINISTRATIVE CORPORATION, ARE ACTIVELY INVOLVED IN PROGRAMS AND SERVICES
	FOR THE COMMUNITY AS WELL AS MAINTAINING PARTNERSHIPS WITH A VARIETY OF
	ORGANIZATIONS, COALITIONS, INITIATIVES AND AGENCIES IN OUR COMMUNITIES THAT
	PROMOTE HEALTH THE ADMINISTRATIVE CORPORATION ALSO PROVIDES THE FINANCIAL
	CORPORATE CONTRIBUTIONS TO VARIOUS ORGANIZATIONS AND COMMUNITY
	ACTIVITIES OUR FOUNDATION PROVIDES SUPPORT FOR NUMEROUS COMMUNITY HEALTH
	PROMOTION PROGRAMS AS WELL, PROVIDED BY THE HEALTH SYSTEM OR OTHER
	ORGANIZATIONS IN OUR COMMUNITY CLINICAL STAFF SUPPORT SCREENINGS AND THE
	HEALTH MISSION OUR LOCAL RURAL HOSPITAL AFFILIATES PROVIDE SUPPORT TO THEIR
	RESPECTIVE COMMUNITIES OUR CLINICS, LOCATED IN OVER 20 COMMUNITIES PROVIDE
	'
	SUPPORT UNIQUE TO THE NEEDS OF THAT COMMUNITY THE MEDICAL CENTER, AS PART
	OF AN INTEGRATED HEALTH CARE DELIVERY SYSTEM, WORKS WITH AND IS RELATED TO
	GUNDERSEN CLINIC, LTD WHICH PROVIDED UNCOMPENSATED CARE IN THE AMOUNT OF
	APPROXIMATELY \$55,681,113 BASED ON POLICIES AND CONTRACTS ARRRANGED TO HELP
	SUPPORT THE COMMUNITY'S NEEDS RELATED TO HEALTH CARE SERVICES, THE
	\$55,681,113 IS THE SUM OF UNREIMBURSED MEDICARE & MEDICAID COST PLUS CHARITY
	AT COST ALL OF THESE ARE CALCULATED USING THE SAME METHOD UTILIZED FOR THE
	HOSPITAL CALCULATION OF CHARITY COST AND UNREIMBURSED MEDICARE AND
	MEDICAID COSTS THE COST OF CHARITY IS CALCULATED BY ALLOCATING THE COST TO
	PROVIDE SERVICES TO A PATIENT BETWEEN ANY PAYMENTS, BAD DEBT, AND CHARITY
	WRITE-OFFS WHERE TOTAL PAYMENTS ARE LESS THAN THE COST OF SERVICES PROVIDED
	THE UNREIMBURSED MEDICARE AND MEDICAID COSTS ARE CALCULATED BY COMPARING
	THE COST OF SERVICES TO MEDICARE AND MEDICAID PATIENTS TO THE NET REVENUE
	FOR THOSE SAME PATIENTS UNREIMBURSED COST IS THE AMOUNT THE COST EXCEEDS
	THE NET REVENUE AMOUNTS ARE REPORTED IN GUNDERSEN CLINIC, LTD SEPARATE 990
	AFFILIATED ENTITY CHARITY CARE AN AFFILIATE OF GUNDERSEN LUTHERAN MEDICAL
	CENTER, INC, GUNDERSEN CLINIC, LTD, IS NOT REQUIRED TO FILE SCHEDULE H OF FORM
	990 GUNDERSEN CLINIC, LTD PROVIDED COMMUNITY BENEFIT OF CHARITY AT COST
	\$2,299,188 MEDICARE UNREIMBURSED COST \$41,075,053 MEDICAID UNREIMBURSED COST
	\$12,306,872

Form and Line Reference	Explanation
PART VI, LINE 7	LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT WI

Additional Data

Software ID: Software Version:

EIN: 39-0813416

Name: Gundersen Lutheran Medical CenterINC

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

for each facility in a facility repor	ting group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
Part V , Section B, Line 3J	Gundersen Lutheran Medical Center, INC THE COMPASS NOW 2012 PROCESS INCLUDED A VARIETY OF DATA COLLECTION METHODS USED TO CREATE AN OVERALL DESCRIPTION OF THE ISSUES FACING OUR COMMUNITIES THESE METHODS INCLUDE A RANDOM HOUSEHOLD SURVEY, FOCUS GROUP DISCUSSIONS HELD WITH COMMUNITY MEMBERS, AN EXTENSIVE REVIEW OF SOCIO-ECONOMIC INDICATORS, AND AN INVENTORY OF COMMUNITY RESOURCES THE DATA COLLECTED GUIDED THE DEVELOPMENT OF 4 PILLAR PROFILES WE REFER TO THEM AS PILLARS SINCE THEY CREATE THE BUILDING BLOCKS TO A BETTER LIFE THE PILLARS OF THE COMPASS NOW REPORT ARE HEALTH, INCOME, EDUCATION, AND COMMUNITY

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation
Part V, Section B, Line 3	EIGHT KEY STAKEHOLDER MEETINGS WERE HELD EACH COUNTY FOCUS GROUP TEAM IDENTIFIED KEY COMMUNITY LEADERS REPRESENTING A BROAD RANGE OF COMMUNITY INTERESTS TO PARTICIPATE IN THESE MEETINGS TWO-HUNDRED FORTY COMMUNITY LEADERS REPRESENTING BUISNESS, CLERGY, HEALTHCARE PROVIDERS AND STAFF, ELECTED OFFICIALS, LAW ENFORCEMENT, EDUCATION, SCHOOL COUNSELORS, UNITED WAY PARTNER AGENCIES, FARMERS, AND COUNTY OFFICIALS FROM THE FIVE COUNTY AREA

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Part V, Section B, Line 6A	THE COMPASS NOW 2012 PARTNERSHIP IS MADE UP OF THE FOLLOWING HOSPITAL FACILITIES GUNDERSEN LUTHERAN Medical Center, MAYO CLINIC HEALTH SYSTEM, ST JOSEPH'S HEALTH SERVICES-GUNDERSEN LUTHERAN, TOMAH MEMORIAL HOSPITAL, TRICOUNTY MEMORIAL, AND VERNON MEMORIAL HEALTHCARE PART V, SECTION B, 6B THE COMMUNITY HEALTH NEEDS ASSESSMENT WAS CONDUCTED WITH THE FOLLOWING OTHER ORGANIZATIONS GREAT RIVERS UNITED WAY LA CROSSE COUNTY HEALTH DEPARTMENT MONROE COUNTY HEALTH DEPARTMENT TREMPEALEAU COUNTY HEALTH DEPARTMENT VERNON COUNTY HEALTH DEPARTMENT LA CROSSE COMMUNITY FOUNDATION	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 ₃ , 3, 4, 5 ₄ , 6 ₁ , 7, 10, 11, 12 ₁ , 14 ₉ , 16 _e , 17 _e , 18 _e , 19 _c , 19 _d , 20 _d , 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Part V. Section B. Line 7A	HTTP //WWW GUNDERSENHEALTH ORG/WELLNESS/COMMUNITY-SUPPORT	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 _J , 3, 4, 5 _d , 6 _l , 7, 10, 11, 12 _l , 14 _g , 16 _e , 17 _e , 18 _e , 19 _c , 19 _d , 20 _d , 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
IFAKI V. SECTION B. LINE / B	HTTP //WWW GREATRIVERSUNITEDWAY ORG/OUR-COMMUNITY/ COMMUNITY-NEEDS- ASSESSMENT/	

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
PART V, SECTION B, LINE /D	THE DETAILED ASSESSMENT AND RELATED COMPONENTS ARE AVAILABLE VIA LINK ON WWW GUNDERSENHEALTH ORG, AVAILABLE ON REQUEST AND AVAILABLE FOR REVIEW AND LOAN AT THE MOONEY RESOURCE LIBRARY AT OUR LA CROSSE CAMPUS PART V, SECTION B, LINE 10A THE IMPLEMENTATION STRATEGY IS AVAILABLE VIA LINK ON WWW GUNDERSENHEALTH ORG/UPLOAD/DOCS/SERVICES/COMMUNITYPREVENTIVE/COMMUNITY-HEALTH-IMPLEMENTATION-PLAN PDF	

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

orting group, designated by "Facility A," "Facility B," etc.
Explanation
IN JANUARY OF 2012, THE COMPASS NOW 2012 REPORT WAS RELEASED TO THE COMMUNITY REFER TO WWW COMPASSNOW ORG FOR DETAILS REGARDING LEADERSHIP AND PARTNERS, METHODOLOGY, DATA, OUTCOMES AND RESOURCE INVENTORY THE FINAL REPORT IS DIVIDED INTO 4 SECTIONS WITH 12 KEY ISSUES HEALTH ALCOHOL USE HEALTH CARE ACCESS AND COST MENTAL HEALTH OBESITY EDUCATION SCHOOL READINESS JOB SKILLS TRAINING INCOME LIMITED ECONOMIC DEVELOPMENT LOW LIVING WAGES UNEMPLOYMENT COMMUNITY TRANSPORTATION FOOD AVAILABILITY CHILDCARE It is important to note that while Gundersen Lutheran has a 19-county service area, 70 1% of all Gundersen Lutheran's 2009 inpatient and hospital outpatient encounters were from patients within the 5 counties (La Crosse, Monroe, Vernon, Trempealeau counties in Wisconsin, and Houston County in Minnesota) of the United Way's COMPASS Now study. This plan reflects the work of the Gundersen Lutheran Health System, for which Gundersen Lutheran Medical Center (hospital) is a corporate member. This is the Health Implementation plan for Gundersen Lutheran Medical Center. We used the following process to develop this health improvement plan. Created selection criteria to determine areas of concern from the COMPASS Now report that we would address in our plan a Magnitude. How widespread is this health-related issue in our community? (a COMPASS Now criteria) be consequences to the health-related issue in our community? (a COMPASS Now criteria) consequences of inaction. What is the risk by not addressing the issue with available resources? e Consequences of inaction. What is the risk by not addressing the issue with available resources? Inventoried the Gundersen Lutheran Health System for existing programs and processes whose intent was to address this identified need. 3 Incorporated feedback from focus group meetings and survey comments from the COMPASS Now project into the formation of our Implementation plan. 4 Determined areas for opportunity for new programming or partnerships that will impact areas not currently addressed. 5

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 _J , 3, 4, 5 _d , 6 _l , 7, 10, 11, 12 _l , 14 _g , 16 _e , 17 _e , 18 _e , 19 _c , 19 _d , 20 _d , 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
IPart V. Section B. Line 15E	MUST APPLY OR BE SCREENED FOR MEDICAID ELIGIBILITY BEFORE APPLYING FOR FINANCIAL ASSISTANCE	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines		
1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g	, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions	
for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	

for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
	The FAP, FAP application and plain language summary of the FAP were available on a website www gundersenhealth org/pay-your-bill/financial-assistance	

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.	
Form and Line Reference	Explanation
Part V, Section B, Line 20E	GHS understands that certain patients may be non-responsive to GHS's application process. Under these circumstances, GHS may utilize other sources of information to make an individual assessment of financial need. This information will enable GHS to make an informed decision on the financial need of non-responsive patients utilizing the best estimates available in the absense of information provided directly by the patient. GHS may utilize a third-party to conduct an electronic review of patient information to assess financial need. his review utilizes a healthcare industry-recognized model that is based on public record databases. This predictive model incorporates public record data to calculate a socio-economic and financial capacity score that includes estimates for income, assets and liquidity. The electronic technology is designed to assess each patient to the same standards and is calibrated against historical approvals for GHS financial assistance under the traditional application process. The electronic technology, when utilized, will be deployed prior to bad debt assignment after all other eligibility and payment sources have been exhausted. This allows GHS to screen all patients for financial assistance prior to pursuing any extraordinary collection actions. The data returned from this electronic eligibility review will constitute adequate documentation of financial need under this policy.

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493320049555

OMB No 1545-0047

Department of the Treasury

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990.

Open to Public **Inspection**

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization Gundersen Lutheran Medical CenterINC

Employer identification number 39-0813416

Part I	General Information on Grants and Assistance	

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and

√ Yes	Г
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Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) GUNDERSEN LUTHERAN MEDICAL FOUNDATION INC 1836 SOUTH AVENUE LA CROSSE,WI 54601	39-1249705	501(C)(3)	9,118,714				SUPPORT OF THE GLMF

<u> </u>	Enter total number o	f section 501(c)(3) and	d government organizations	listed in the line 1 table .
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Enter total number of other organizations listed in the line 1 table

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) charity care	4162		16,114,587	воок	CHARITY CARE

Part IV Supplemental I	aformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
· · · · · · · - , · · · -	ASSISTANCE WAS MADE TO A RELATED ORGANIZATION THE FUNDS ARE MONITORED BY MANAGEMENT AND THE BOARD OF TRUSTEES AND BOARD OF GOVERNORS

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DLN: 93493320049555

OMB No 1545-0047

Employer identification number

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

7

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization Gundersen Lutheran Medical CenterINC

39-0813416 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Health or social club dues or initiation fees Tax idemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? Yes 4a 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Νo Participate in, or receive payment from, an equity-based compensation arrangement? **4**c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? Νo 5b Νo Any related organization? If "Yes," to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Nο If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation		(D) Nontaxable	(E) Total of columns (B)(ı)-(D)	(F) Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation		benefits		column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
	All personnel services for Gundersen Lutheran Medical Center, Inc are performed by employees of Gundersen Lutheran Administrative Service, Inc and all payments to vendors are made by Gundersen Lutheran Administrative services, Inc
Part I, Line 4A	Severance Payment Janice Dehaan - \$90,333 Michael Meyers II - \$100,000

Schedule J (Form 990) 2014

Software ID: Software Version:

EIN: 39-0813416

Name: Gundersen Lutheran Medical CenterINC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Pa	rt 11 - Oi	nicers, Direct	ors, Trustees, Re	y Employees, and	nighest compens	ateu Employees		'
(A) Name and Title	(i)) Base	f W-2 and/or 1099-MIS (ii) Bonus &	(iii) Other	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	column (B) reported as deferred in
	Comp	pensation	incentive compensation	reportable compensation	compensation.			prior Form 990
Jeffrey Thompson MD, Chief Executive Officer, Board	(I) (II)	0 768,860	ا ا	1	0 39,000	0 21,316	0 5 909,797	0
Stephen Shapiro MD, Board of Trustees/Governors	(I) (II)	0 435,260	0 4,000	0 360	0 39,000	0 24,750	0 503,370	0
2 Brian Sieck MD, BD of GOV - SEC/Treas/Trustee	(I) (II)	0 382,480	0	0 25,206	0 39,000	0 22,250	0 468,936	0
3 Greg Thompson MD, BD of Gov - MBR/CMO/Trustee	(I) (II)	0 406,928	0 10,000	0 3,794	0 39,000	0 19,566	0 479,288	0
4 Jonathan Zlabek MD, Board of Trustees/Governors	(I) (II)	0 277,860	0 6,500	0 3,218	0 39,000	0 21,316	0 347,894	0
5 Julio Bird MD, Board of Governors - Exec VP	(I) (II)	0 665,360	0	0 3,434	0 39,000	0 18,816	0 726,610	0
6 Sigurd Gundersen III MD, Board of Governors - Member	(I) (II)	0 362,360	0 2,500	0 3,794	0 39,000	0 18,816	0 426,470	0
7 P Michael Jacobs DPM, Board of Governors - Member	(I) (II)	0 276,324	0	0 2,828	0 39,000	0 21,316	0 339,468	0
8 Kelley Bahr MD, Board of Governors - Member	(I) (II)	0 295,500	0	0 2,985	0 34,510	0 54	0 333,049	0
9 Brian Mulrennan MD, Board of Governors - Member	(I) (II)	0 296,860	0 2,500	0 3,407	0 37,279	0 21,316	0 361,362	0
10 Mary Kuffel MD, Medical Vice President	(I) (II)	0 444,412	0	0 3,434	0 39,000	0 1,524	0 4 488,370	0 0
11 Michael Dolan MD, Medical Vice President	(I) (II)	0 471,775	0 2,500	0	0 38,173	0 24,000	0 536,448	0
12 Marilu Bintz MD, Medical Vice President	(I) (II)	0 522,004	0	0 3,794	0 39,000	0 9,096	0 5 573,894	0
13 Scott Rathgaber MD, Medical Vice President	(I) (II)	496,860	0	0 3,794	0 39,000	0 20,316	0 5 559,970	0
14 Mary Lu Gerke, Vice President	(1)	204,004		0	0 30,750	0 11,116	0 245,870	0
15 Janice DeHaan, Vice President	(1)	0 46,258		0 91,980	0 6,143	0 9,217	0 7 153,598	
16 Kraig Schuster, Vice President	(1)	137,383	0	0 36,833	0 26,611	0 19,496	0 0 220,323	0 0
17 Beth Smith-Houskamp, Vice President	(1)	0 249,761	0 3,400	1	0 38,124	0 1,054	0 342,161	0 0
18 Bryan Erdmann, Vice President	(I) (II)	0 198,255	0	0 3,194	0 30,371	0 22,466	0 254,286	0 0
19 Kelly Barton, Vice President	(I) (II)	0 198,660	0	0 2,405	0 30,375	0 20,016	0 5 251,456	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of (i) Base Compensation	W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	C compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
21 Kathleen Klock, Senior Vice President	(I) (II)	0 401,500	0	0	0 39,000	0 2,554	0 443,054	0 0
Gerald Arndt, Senior Vice President	(I) (II)	0 393,412	0	0	0 39,000	0 4,940	0 437,352	0
2 Robert Trine, Senior Vice President	(I) (II)	0 124,453	0	0 27,313	0 2,381	0 6,272	0 160,419	0 0
3 Mark Platt, Senior Vice President	(I) (II)	0 347,360	0	0 3,434	0 39,000	0 18,816	0 408,610	0
4 Debra Rislow, Senior Vice President	(I) (II)	0 331,056	0	0 360	0 39,000	0 14,196	0 384,612	0 0
5 Michael Allen, Chief Financial Officer	(ı) (ıı)	0 352,152	0	0 5,929	0 39,000	0 24,750	0 421,831	0 0
6 Mary Jafarı, Senior Physicist	(I) (II)	0 216,593	0	0	0 32,763	0 14,196	0 263,552	0
7 John Wochos, Clinical Manager	(ı) (ıı)	0 199,150	0	0 4,665	0 31,289	0 22,559	0 257,663	0 0
8 Alan Daus, Senior Physicist	(I) (II)	0 200,300	0	0 360	0 30,441	0 18,816	0 249,917	0 0
9 Michael Meyers II, Administrative Director	(ı) (ıı)	0 66,234	0	0 129,572	0 1,916	0 533	0 198,255	0 0
10 Kimberly Schmidt, Senior Physicist	(ı) (ıı)	0 174,348	0	0 360	0 27,073	0 18,696	0 220,477	0 0
11 Frank Aberger MD, Board of Governors - Member	(I)	0 444,360	0	0 47,117	0 39,000	0 21,316	0 551,793	 0 0
12 William Agger MD, Board of Governors - Member	(I) (II)	0 221,353	0	0 360	0 33,823	0 19,423	0 274,959	0

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DLN: 93493320049555

OMB No 1545-0047

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization Gundersen Lutheran Medical CenterINC Employer identification number 39-0813416

990 Schedule O, Supplement	al Information
Return Reference	Explanation
FORM 990, Part I, Line 1	
FORM 990, Part VI, Section A, Line 6	GUNDERSEN LUTHERAN HEALTH SYSTEM, INC IS THE SOLE MEMBER OF THIS ORGANIZATION
FORM 990, Part VI Section A, Line 7A	GUNDERSEN LUTHERAN HEALTH SYSTEM, INC
FORM 990, Part VI, Section A, Line 7B	GUNDERSEN LUTHERAN HEALTH SYSTEM, INC. THE PARENT CORPORATION AND SOLE MEMBER OF THE CORPO RATION, SHALL HAVE THE POWER TO RECOMMEND AND REVIEW, AS APPROPRIATE, AND APPROVE CERTAIN MATTERS ARTICLES OF INCORPORATION MAY BE AMENDED BY VOTE OF THE SOLE MEMBER OF THE CORPOR ATION
FORM 990, Part VI, Section B, Line 11B	THE FORM 990 WILL BE AVAILABLE FOR ALL BOARD MEMBERS THROUGH THE DIRECTOR'S DESK WEBSITE a nd THE GUNDERSEN LUTHERAN HEALTH SYSTEM FINANCE COMMITTEE RECEIVES A COPY OF THE 990 BEFOR E FILING AND UPON FURTHER REVIEW FROM THE Interim CFO THE 990S ARE APPROVED AND FILED
FORM 990, Part VI, Section B, Line 12C	GUNDERSEN LUTHERAN MEDICAL CENTER, INC. MONITORS CONFLICTS ON AN ANNUAL BASIS BY REVIEWING DISCLOSURES ON COMPLETED CONFLICT OF INTEREST STATEMENTS
FORM 990, Part VI, Line 15A	ALL PERSONNEL SERVICES FOR GUNDERSEN LUTHERAN MEDICAL CENTER, INC. ARE PERFORMED BY
	EMPLOY EES OF GUNDERSEN LUTHERAN ADMINISTRATIVE SERVICES, INC THE COMPENSATION OF THE CEO IS DET
	ERMINIED ANNUALLY BY A COMMITTEE MADE UP OF THE COMMUNITY MEMBERS OF THE BOARD OF TRUSTEES
	THEIR DETERMINATION IS MADE AFTER A REVIEW OF MARKET DATA OBTAINED FROM SEVERAL ORGANIZA
	TIONS AND CEO PERFORMANCE. MEETING MINUTES ARE TAKEN AND KEPT AT THE MEETINGS WHERE SUCH D
	ISCUSSIONS TAKE PLACE. RECOMMENDATIONS FOR COMPENSATION FOR THE ORGANIZATIONS' KEY MANAGEM
	ENT EMPLOYEES ARE DEVELOPED ANNUALLY BY THE CEO, AFTER A REVIEW OF PERFORMANCE AND COMPARA
	BLE MARKET DATA THE PROPOSED SALARIES ARE INDEPENDENTLY REVIWED BY AN OUTSIDE AUDITING FI
	RM THE COMPENSATION RECOMMENDATIONS, AUDIT REPORTS, ALONG WITH THE MARKET DATA, ARE PRESE
	NTED TO A COMMITTEE MADE UP OF THE COMMUNITY MEMBERS OF THE BOARD OF TRUSTEES THE COMPENS
	ATION AMOUNTS ARE NOT EFFECTIVE UNTIL THE BOARD COMMITTEE APPROVES THEM MEETING MINUTES A RE TAKEN AND KEPT AT THE MEETINGS WHERE THE BOARD REVIEWS AND APPROVES THE COMPENSATION OF THE KEY EMPLOYEES
FORM 990, Part VI, Section C, Line	REQUESTS FOR ALL DOCUMENTS ARE MADE THROUGH THE LEGAL DEPARTMENT AND THE
19	APPROPRIATE DOCUM ENTS ARE MADE AVAILABLE FOR INSPECTION IN THE LEGAL DEPARTMENT
FORM 990, Part VII, Section A, Line 1	ALL PERSONNEL SERVICES FOR GUNDERSEN LUTHERAN MEDICAL CENTER, INC. ARE PERFORMED BY EMPLOY EES OF GUNDERSEN LUTHERAN ADMINISTRATIVE SERVICES, INC
FORM 990, Part VII, Section B, Line 1	ALL PAYMENTS TO VENDORS ARE MADE BY GUNDERSEN LUTHERAN ADMINISTRATIVE SERVICES, INC
FORM 990, Part XII, Line 2C	THE PROCESS ALLOWS THE AUDIT COMMITTEE OF GUNDERSEN LUTHERAN HEALTH SYSTEM, INC. TO INDEPE NDENTLY COMMUNICATE WITH THE EXTERNAL AUDIT FIRM THROUGHOUT THE YEAR, BUT FORMAL COMMUNICA TION OCCURS BEFORE THE ENGAGEMENT AND UPON CONCLUSION. THE AUDIT COMMITTEE MEETS WITH THE AUDIT FIRM FOR PRESENTATION OF THE STATEMENTS. THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.
FORM 990 PART IX LINE 11G	DESCRIPTION Purchased Health Services TOTAL FEES 83741098
FORM 990 PART IX LINE 11G	DESCRIPTION Purchased Program Services TOTAL FEES 10111716
FORM 990 PART IX LINE 11G	DESCRIPTION Consulting TOTAL FEES 522262

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DLN: 93493320049555

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Employer identification number

OMB No 1545-0047

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Gundersen Lutheran Medical CenterINC	39-08134	16				
Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.						
(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

	,					
(a)	(b)	(c)	(d)	(e)	(f)	(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state	Exempt Code section	Public charity status	Direct controlling	Section 512(b)
		or foreign country)		(if section 501(c)(3))	entity	(13) controlled
						entity?
						Yes No
See Additional Data Table						

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 3-
	because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(،	(i)	(j)		(k)
Name, address, and EIN of	Primary activity		Direct	Predominant	Share of	Share of	Disprop'	rtionate l	Code V-UBI	Genera'	⊿ or ′	Percentage
related organization	1	domicile	controlling	income(related,	total income	end-of-year	allocat	.ions?	amount in box	, manag [,]	,ıng	ownership
	1	(state or	entity	unrelated,	1 '	assets	1	J	20 of	partner	r?	,
	1	foreign	1	excluded from	1 '	1 '	1	J	Schedule K-1			,
	1	country)	1 '	tax under	1 '	1 '	1	ı	(Form 1065)			!
	1	1 '	1 '	sections 512-	1 '	1 '	1	ı	1			
	,	1 '	1	514)	1 '	1	—	 '	4		\longrightarrow	
		<u>1 '</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	Yes	No	<u> </u>	Yes N	No	
			ſ						ĺ		_	
			*		•		$\overline{}$,		_	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Sectior (b)(i contro entit	n 512 13) olled
								Yes	No
(1) DEGEN BERGLUND INC 1709 LOSEY BLVD S LA CROSSE, WI 54601 39-0971110	rtl pharmacy	WI	GLHS	C CORP	0	0	0 %		No
(2) GUNDERSEN LUTHERAN ENVISION ILC 1836 SOUTH AVENUE LA CROSSE, WI 54601 26-4706546	renew energy	WI	GLHS	C CORP	0	0	0 %		No

) t \/	Transportions With Dolated Overningtions	Complete if the every protion answers	d "Vas" on Form 000	Doub IV June 24 2Fb on 26
art v	Transactions With Related Organizations	Complete ii the organization answered	u res on Form 990,	Part IV, lille 34, 350, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
- **b** Gift, grant, or capital contribution to related organization(s)
- **c** Gift, grant, or capital contribution from related organization(s)
- d Loans or loan guarantees to or for related organization(s)
- e Loans or loan guarantees by related organization(s)
- **f** Dividends from related organization(s)
- g Sale of assets to related organization(s)
- h Purchase of assets from related organization(s)
- i Exchange of assets with related organization(s)
- j Lease of facilities, equipment, or other assets to related organization(s)
- **k** Lease of facilities, equipment, or other assets from related organization(s)
- I Performance of services or membership or fundraising solicitations for related organization(s)
- m Performance of services or membership or fundraising solicitations by related organization(s)
- n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- Sharing of paid employees with related organization(s)
- **p** Reimbursement paid to related organization(s) for expenses
- **q** Reimbursement paid by related organization(s) for expenses
- r Other transfer of cash or property to related organization(s)
- s Other transfer of cash or property from related organization(s)
- 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) GUNDERSEN HEALTH PLAN INC	p	92,247,925	FAIR VALUE
(2) GUNDERSEN HEALTH PLAN MN INC	р	1,565,748	FAIR VALUE

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	(e) all partners section 01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No		Yes	No	
									\Box	1			

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

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Software ID: Software Version:

EIN: 39-0813416

Name: Gundersen Lutheran Medical CenterINC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) (e) (f) (a) (b) (c) (g) Primary activity Exempt Code Name, address, and EIN of related organization Legal domicile Direct controlling Section 512 Public charity (state section status entity (b)(13) (if section 501(c) controlled or foreign country) (3)) entity? Yes No SUPTNG ORG 501(C)(3) LINE 11B,II NΑ (1) GUNDERSEN LUTHERAN HEALTH SYSTEM INC WI Νo 1836 SOUTH AVENUE LA CROSSE, WI 54601 39-1866425 (1) GUNDERSEN HEALTH PLAN INC HEALTH INS WI GLHS 501(C)(4) Νo 1836 SOUTH AVENUE LA CROSSE, WI 54601 39-1807071 (2) GUNDERSEN CLINIC LTD HEALTH CARE WI 501(C)(3) LINE 3 GLHS Νo 1836 SOUTH AVENUE LA CROSSE, WI 54601 39-1028657 (3) GUNDERSEN LUTHERAN MEDICAL FNDTN INC FOUNDATION WI 501(C)(3) LINE 7 GLHS Νo 1836 SOUTH AVENUE LA CROSSE, WI 54601 39-1249705 (4) GUNDERSEN LUTHERAN ADM SERVICES INC SUPTNG ORG WI 501(C)(3) LINE 11B,II GLHS Νo 1910 SOUTH AVENUE LA CROSSE, WI 54601 39-1606449 CREDENTIALING LN 11C,III (5) GUNDERSEN LUTHERAN CREDENTIALING SVS INC WI 501(C)(3) GLHS Νo 1910 SOUTH AVENUE LA CROSSE, WI 54601 39-1856898 (6) TRI-COUNTY MEMORIAL HOSPITAL INC HEALTH CARE WI 501(C)(3) LINE 3 GLHS Νo 18601 LINCOLN STREET WHITEHALL, WI 54773 39-0704510 (7) TRI-STATE REGIONAL AMBULANCE INC MDCL TRANSPO WI 501(C)(3) LINE 9 GLHS Νo 235 CAUSEWAY BLVD LA CROSSE, WI 54603 39-1962965 (8) STJOSEPH'S HEALTH SERVICES INC HEALTH CARE WI 501(C)(3) LINE 3 GLHS Νo 400 WATER AVENUE HILLSBORO, WI 54634 39-0929538 FOUNDATION (9) ST JOSEPH MEMORIAL FOUNDATION INC WI 501(C)(3) LINE 11A, I S JOSEPH HS Νo 400 WATER STREET HILLSBORO, WI 54634 39-1455787 (10) TRI-COUNTY MEMORIAL FOUNDATION INC FOUNDATION WI 501(C)(3) LINE 11A, I TRI-COUNTY Νo 18601 LINCOLN STREET WHITEHALL, WI 54773 30-0093022 (11) GUNDERSEN LUTHERAN EXPRESS CARE INC HEALTH CARE WI 501(C)(3) LINE 11 GLHS Νo 1836 SOUTH AVE LA CROSSE, WI 54601 90-0102388 (12) GUNDERSEN HEALTH PLAN MN INC HEALTH INS MN501(C)(4) GLHP Νo 1900 SOUTH AVE LA CROSSE, WI 54601 45-2633920 (13) MEMORIAL HOSPITAL OF BOSCOBEL 501(C)(3) HEALTH CARE WI LINE 3 GLHS Νo 205 PARKER STREET BOSCOBEL, WI 53805 39-0845590 (14) MEMORIAL HOPSITAL OF BOSCOBEL FOUNDATION FUNDRAISING 501(C)(3) LINE 7 WI NΑ Νo 205 PARKER STREET BOSCOBEL, WI 53805 39-1688793 (15) BOSCOBEL AREA HEALTH CARE PARTNERS FUNDRAISING WI 501(C)(3) LINE 7 NΑ Νo 205 PARKER STREET BOSCOBEL, WI 53805 45-0498844 HEALTH CARE (16) HARMONY COMMUNITY HEALTHCARE INC 501(C)(3) LINE 9 GLHS MNΝo 815 MAIN AVENUE S HARMONY, MN 55939 41-0711606 HEALTH CARE LINE 9 (17) TWEETEN LUTHERAN HEALTHCARE CENTER INC MN501(C)(3) GLHS Νo 125 FIFTH AVENUE SE SPRING GROVE, MN 55974 41-1565003 501(C)(3) (18) TRI-STATE AMBULANCE INC MDCL TRANSPO WI GLHS LINE 3 Νo 235 CAUSEWAY BLVD LA CROSSE, WI 54603 39-1965415 (19) LUTHERAN REAL ESTATE HOLDING CORPORATION HOUSING WI 501(C)(3) LN 11C, III GLHS Νo 1910 SOUTH AVENUE LA CROSSE, WI 54601 39-1480826

Form 990, Schedule R, Part II - Identification of Rela	ated Tax-Exempt C	rganizations					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(conti	g) on 512 (13) rolled uty?
						Yes	No
(21) LUTHERAN HOUSING OF LA CROSSE INC	INDP LIVING	WI	501(C)(3)	LINE 9	LRHC		No
1900 SOUTH AVENUE LA CROSSE, WI 54601 39-1751934							
(1) COMMUNITY HOUSING OF LA CROSSE INC	INDP LIVING	WI	501(C)(3)	LINE 9	LRHC		No
1900 SOUTH AVENUE LA CROSSE, WI 54601 39-1586700							
(2) OPTIONS IN REPRODUCTIVE CARE INC	HEALTH CARE	WI	501(C)(3)	LINE 3	GLHS		No
1201 CALEDONIA STREET LA CROSSE, WI 54603 39-1166634							