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DLN: 93493316050745

Form 990

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

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OMB No 1545-0047

Open to Public Inspection

Prior Year Current Year	A Fo	r the 2	014 calendar year, or tax year beginning 01-01-2014 , and ending 12-31-2014	ļ			
Marker change Interal enturn Inter	B Ch	eck ıf ap			D Emplo	er iden	tification number
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F Name and address of principal officer F Name and address of principal officer JAVO N BEA 2400 N BOCKTON AVE ROCKFORD, IL 61103 H(a) Is this a group return for subbordinates?			mateu		(815)	971-5	000
F Name and address of principal officer JAVO R BEA 2400 R POCKTOR AVE ROCKTOR			ROCKFORD, IL 61103		G Gross re	eceipts \$	476,319,225
AVO N BEA 2400 N NO CKTON AVE RO CKFORD, IL 61103	, ,,,	Jucation					
1			JAVON BEA			return	
Tax-exempt status				3	aboramaces		, 163, 110
Tox-cxcmpt slatus			ROCKFORD,IL 61103			nates	┌ Y es ┌ No
Part I Summary	Ta	x-exem	ot status 501(c)(3) 501(c)() (insert no) 4947(a)(1) or 527			a list ((see instructions)
### 1 Summary	j W	ebsite	:► WWW RHSNET ORG	H(c)	Group exempt	on num	nber ►
1 Briefly describe the organization's mission or most significant activities To improve and protect the health and welfare of the community in accordance with our mission. Superior Care, Every Day, For all our patients. A 396-bed hospital with a Level II Trauma Center, Level III Neonatal Intensive Care Unit, the region's only Pediatri Intensive Care Unit, the region's only Pediatri Intensive Care Unit & designated Disaster POD hospital 2 Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a)	K For	n of org	anization 🔽 Corporation 🦳 Trust 🦳 Association 🦳 Other 🕨	L Year	of formation 18	33 M	State of legal domicile I
To improve and protect the health and welfare of the community in accordance with our mission. Superior Care, Every Day, For all intensive Care Unit. the region's only Pediatri Intensive Care Unit & designated Disaster POD hospital To improve and protect the health and welfare of the community in accordance with our mission. Superior Care, Every Day, For all intensive Care Unit. the region's only Pediatri Intensive Care Unit & designated Disaster POD hospital To improve and protect the health and welfare of the community in accordance with our mission. Superior Care, Every Day, For all intensive Care Unit. the region's only Pediatri Intensive Care Unit. All Intensive	Pa	rt I	Summary	•		•	
3 Number of voting members of the governing body (Part VI, line 1a) 3 1	nce	T 0	o improve and protect the health and welfare of the community in accordance we ur patients A 396-bed hospital with a Level 1 Trauma Center, Level III Neona				
3 Number of voting members of the governing body (Part VI, line 1a) 3 1	Ĕ	-					
3 Number of voting members of the governing body (Part VI, line 1a) 3 1	Sove	2 0	heck this box 📭 if the organization discontinued its operations or disposed o	f more th	an 25% of its	net as:	sets
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Ta Total unrelated business revenue from Part VIII, column (C), line 12	¥						
B Next unrelated business taxable income from 990-T, line 34 7b 1,31							
Prior Year Current Year		1				7b	1,81
9 Program service revenue (Part VIII, line 2g)					Prior Year		
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 10 10 10 10 10 10 10 10 10 10 10 10 10		8	Contributions and grants (Part VIII, line 1h)		7,717,0	24	12,588,56
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 10 10 10 10 10 10 10 10 10 10 10 10 10	흴	9	Program service revenue (Part VIII, line 2g)		326,155,5	34	353,344,65
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 10 10 10 10 10 10 10 10 10 10 10 10 10	9	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		10,344,4	20	9,404,20
12)	芷	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,010,4	94	1,949,51
13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)		12			346.227.4	72	377.286.93
14 Benefits paid to or for members (Part IX, column (A), line 4) 0		13				_	
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 145,187,551 145,668,20 16a Professional fundraising fees (Part IX, column (A), line 11e) 0							
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	æ		Salaries, other compensation, employee benefits (Part IX, column (A), lines		145,187,5	51	145,668,20
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	¥ ₩	16a	•			0	
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	å	b	Total fundraising expenses (Part IX, column (D), line 25) ▶0				
18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) 297,067,857 332,120,07 19 Revenue less expenses Subtract line 18 from line 12		17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		151,222,4	43	185,681,10
Beginning of Current Year End of Year		18				_	332,120,07
Beginning of Current Year Property Pro		19	Revenue less expenses Subtract line 18 from line 12		49,159,6	15	45,166,86
20 Total assets (Part X, line 16)	BC 68			Begir		nt	End of Year
21 Total liabilities (Part X, line 26)	SS et	20	Total assets (Part X, line 16)		338,477,9	88	351,371,48
22 Net assets or fund balances Subtract line 21 from line 20	A A	21					170,546,67
	žĪ	22	Net assets or fund balances Subtract line 21 from line 20		182,455,1	66	180,824,80

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

	_					
		*****			2015-11-11	
Sign	7	Signature of officer			Date	
Here	- Ik	Henry M Seybold CFO				
	7	Type or print name and title				
Daid		Print/Type preparer's name NICOLE BENCIK	Preparer's signature NICOLE BENCIK	Date	Check if PTIN P00756195	
Paid Prepare	er	Firm's name ► CROWE HORWATH	LLP		Firm's EIN ► 35-0921680	
Use Only		Firm's address ► 225 West Wacker D Suite 2600 Chicago, IL 606061			Phone no (312) 899-7000	

Part IV	Che	cklist	of Re	auired	Sche	dules
	CHE	CRIISL	OI NO	aun eu	SCIIC	uuics

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A^{2}	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[4]{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Νo
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule E	13		N o
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV			No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Νo
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 ((2014)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V		<u> </u>	
1-	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 247		Yes	No
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►BD See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5b		
_	1. Tes, to fine sa of sp, and the organization merorim 0000-1.	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Νo
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	_		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		Νo
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
LO	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
L	Note. See the instructions for additional information the organization must report on Schedule O			
D	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand]		
l4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Section A. Governing Body and Management

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	 		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8				
а	The governing body?	8a	Yes	
Ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal F	evenu	ie Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		Νo
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
b				
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b	Yes Yes	
12a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
12a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
12a b c	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c	Yes Yes	
12a b c	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c 13	Yes Yes Yes	
12a b c 13 14 15	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c 13	Yes Yes Yes	No
12a b c 13 14 15	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c 13 14	Yes Yes Yes	No No
12a b c 13 14 15	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c 13 14	Yes Yes Yes	
12a b c 13 14 15 a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c 13 14	Yes Yes Yes	
12a b c 13 14 15 a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
12a b c 13 14 15 a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
12a b c 13 14 15 a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
12a b c 13 14 15 a b 16a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
12a b c 13 14 15 a b 16a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b 12c 13 14 15a 15b	Yes Yes Yes Yes	

►DAVID VOLA CONTROLLER

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interest policy, and financial statements available to the public during the tax year

State the name, address, and telephone number of the person who possesses the organization's books and records

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax vear

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0 - in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	T						-		-	
(A) Name and Title	(B) A verage hours per week (list any hours for related	more t perso and	tion (han c n is l	one b both ctor	oox, an d /tru:	officer stee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustie or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
(1) GARY E KAATZ PRESIDENT & CEO	1 00 59 00	х		х				0	1,046,965	63,100
(2) CONNIE M VITALI	2 00									
CHAIR	0 90	Х		Х				0	0	0
(3) DENNIS T UEHARA	20 50									
VICE-CHAIR	35 00	Х		Х				0	534,513	44,010
(4) THOMAS D BUDD	0 30									
TREASUER	1 00	Х		Х				0	0	0
(5) DUANE R BACH	0 10	.,		,					0	
TREASURER (Partial Year)	1 10	Х		Х				0	0	0
(6) JACK J BECHERER DIRECTOR	1 00	×						0	0	0
(7) JOHN W CHADWICK	0 60 0 30									
DIRECTOR	0 40	х						0	0	0
(8) ELEANOR F DOAR	1 00									
DIRECTOR	3 90	×						0	0	0
(9) PAMELA S FOX	0 10									_
DIRECTOR	0 20	х						0	0	0
(10) JOSE L GONZALEZ	0 70									
DIRECTOR	53 20	х						0	373,660	27,255
(11) PAUL A GREEN	1 00									
DIRECTOR	1 10	X						0	0	0
(12) JEFF R SMITH MD	1 00	х						0	372,057	27,970
Director (13) CURTIS D WORDEN	42 00 0 50									
DIRECTOR	1 90	х						0	1,429	0
(14) JULIE PETERSON	1 00									
SECRETARY	40 30			Х				0	79,211	4,320
	-									Form 990 (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more t	han o	ne l both	box, an	heck unless officer stee)	3	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	(W- 2/1099- MISC)	organization and related organizations	
(15) HENRY M SEYBOLD	3 00			х				0	474,282	33,136	
CFO	42 30										
(16) Carolyn Bengtson	40 00					l _x		363,166	0	26,100	
VP UTILIZATION MANAGEMENT	0					^		303,100	U	26,100	
(17) JOHN T DORSEY	39 00										
DIRECTOR	1 00					X		388,306	0	25,372	
(18) Daniel Parod	40 00										
SR VP HOSPITAL & ADMIN AFFAIRS	0					×		355,061	0	39,686	
(19) Susan Schreier	40 00										
CHIEF NURSING OFFICER	0					X		244,484	0	18,618	
(20) Michael Tyrkus	40 00							_			
DIRECTOR OF CYTOGENETICS	0					×		224,309	0	19,573	

1b	Sub-Total	•			
c	Total from continuation sheets to Part VII, Section A	•			
d	Total (add lines 1b and 1c)	►	1,575,326	2,882,117	329,140

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►52

	_		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule I for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5	Yes	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(c)
Name and business address	Description of services	Compensation
ROCKFORD HEALTH SYSTEM 2400 N ROCKTON AVE ROCKFORD, IL 61103	ADMINISTRATIVE SERVICES	11,273,719
SCHMELING CONSTRUCTION 315 HARRISON AVE ROCKFORD, IL 61104	CONSTRUCTION	4,654,475
PHILIPS MEDICAL SYSTEM PO BOX 100355 ATLANTA, GA 30384	CONTRACT MAINTENANCE	2,557,001
WILSON ELECTRIC 113 S MADISON ST ROCKFORD, IL 611041195	ELECTRICAL CONTRACTOR	2,063,450
SOLIC CAPITAL ADVISORS 1603 ORRINGTON AVE STE 1600 EVANSTON, IL 60201	CONSULTING	1,843,563
2 Total number of independent contractors (including but not limited to the	ose listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►53

Part VIII		Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII							
		Check if Sched	ule O contains a respoi	nse or note to any III	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Giffs, Grants and Other Similar Amounts	1a b	Federated cam						312-314	
ي ق	c	Fundraising ev	ents 1c						
ffs, ≅ A	d	Related organiz	zations 1d	7,970,126					
છં.≝	e	Government grant	rs (contributions) 1e	4,611,399					
ons Sir	f	All other contributi	ons, gifts, grants, and 1f	7,035	-				
in the later	'	similar amounts no	ot included above		ļ				
	g	Noncash contributi 1a-1f \$	ons included in lines						
Con	h	Total. Add line	s 1 a - 1 f	🛌	12,588,560				
				Business Code					
Program Serwce Revenue	2a	INPATIENT ROUTI	NE & ANCILLARY	900099	34,995,391	34,995,391			
22. 23.	ь	OUTPATIENT & EM	IERGENCY	621400	39,596,396	39,596,396			
- OS	С	DIAGNOSTIC & ME	EDICAL LABORATORY	621500	14,881,802	14,838,948	42,854		
ž Ž	d	MEDICARE/MEDIC	AID	900099	260,931,834	260,931,834			
<u> </u>	е	OTHER		900099	2,939,235	2,930,764	8,471		
⊒3	f	All other progra	am service revenue		0	0	0	0	
Ě	g	Total. Add line:	s 2a-2f	▶	353,344,658				
	3	and other sımıl	ome (including dividen ar amounts)		2,005,135			2,005,135	
	4 5		stment of tax-exempt bond	proceeds					
		Royalties .	(ı) Real	(II) Personal					
	6a	Gross rents	520,155	(,					
	ь	Less rental expenses	370,361						
	c	Rental income	149,794	0					
	d	or (loss) Net rental inco	me or (loss)		149,794			149,794	
			(ı) Securities	(II) O ther					
	7a	Gross amount from sales of assets other	104,921,640	1,139,353					
	ь	than inventory Less cost or							
		other basis and sales expenses	98,264,535	397,393					
	C .	Gain or (loss)	6,657,105	741,960	7 200 065			7 200 065	
•	d 8a		ss) from fundraising Judina		7,399,065			7,399,065	
Other Revenue		\$	s reported on line 1c)						
r Œ		a Less direct expenses b							
ŧ	b								
0	C 9a		(loss) from fundraising from gaming activities	events 🛌					
	Ja		ne 19 a						
	b c		penses b (loss) from gaming acti	vities					
	10a	Gross sales of returns and allo	inventory, less owances .	-					
	ь		oods sold b						
	С	Net income or Miscellaneou	(loss) from sales of inv	entory p - Business Code					
	11a	CAFETERIA/F	00D	722320	1,799,724		1,077	1,798,647	
	ь								
	С								
	d		ue		0	0	0	0	
	е	Total. Add lines	s 11a-11d	🕨	1,799,724				
	12	Total revenue.	See Instructions .	▶	377,286,936	353,293,333	52,402	11,352,641	

Part IX Statement of Functional Expenses

section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	770,756	770,756		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	108,495,336	89,294,310	19,201,026	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	5,123,199	4,562,259	560,940	
9	Other employee benefits	25,248,516	23,347,171	1,901,345	
10	Payroll taxes	6,801,158	6,099,151	702,007	
11	Fees for services (non-employees)				
а	Management				
b	Legal	217,250		217,250	
С	Accounting	376,276		376,276	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	290,413		290,413	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	2,094,698	1,089,756	1,004,942	0
12	Advertising and promotion	941,926	3,114	938,812	
13	Office expenses	8,869,476	6,491,606	2,377,870	
L4	Information technology	8,398,009	4,522,027	3,875,982	
15	Royalties				
16	Occupancy	9,565,068	6,830,963	2,734,105	
17	Travel	109,830	82,161	27,669	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	683,028	204,940	478,088	
20	Interest	1,358,546	1,358,546	0	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	17,032,102	12,676,119	4,355,983	
23	Insurance	8,511,245	7,364,338	1,146,907	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Supplies/Drugs	49,657,616	49,572,652	84,964	
b	Healthcare Services	40,943,460	40,943,460		
C	Medicaid Assessment Tax	12,095,707	12,095,707		
d	Equipment rental/lease	1,485,046	752,422	732,624	
e	All other expenses	23,051,412	10,046,755	13,004,657	0
25	Total functional expenses. Add lines 1 through 24e	332,120,073	278,108,213	54,011,860	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Par	t X	Balance Sheet Check if Schedule O contains a response or note to any line in	n this I	Part	х			
		· · · · ·				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		•		37,268,913	1	39,298,575
	2	Savings and temporary cash investments				5,967,442	2	5,939,279
	3	Pledges and grants receivable, net				665,327	3	529,025
	4	Accounts receivable, net				58,570,326	4	57,939,768
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete F Schedule L	art II	of		o	5	
Assets	6	Loans and other receivables from other disqualified persons (4958(f)(1)), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedule	l contr emplo	rıbut	ing employers			
χ. Φ.	7	Notes and loans receivable, net				2,373	_	2,348
4	8	Inventories for sale or use				7,324,270		7,844,471
	9	Prepaid expenses and deferred charges				1,498,711	9	1,461,338
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	 10a		308,998,819	, ,		1, 101,000
	b	Less accumulated depreciation	10b		205,094,982	96,298,322	10 c	103,903,837
	11	Investments—publicly traded securities				108,088,445	11	110,751,877
	12	Investments—other securities See Part IV, line 11				0	12	
	13	Investments—program-related See Part IV, line 11				8,969,096	13	9,697,774
	14	Intangible assets					14	
	15	Other assets See Part IV, line 11				13,824,763	15	14,003,191
	16	Total assets. Add lines 1 through 15 (must equal line 34) .				338,477,988	16	351,371,483
	17	Accounts payable and accrued expenses				84,226,729	17	87,126,737
	18	Grants payable					18	
	19	Deferred revenue	. ,				19	
	20	Tax-exempt bond liabilities				63,307,216	20	60,110,325
ø.	21	Escrow or custodial account liability Complete Part IV of Sch	hedule	D :			21	
Liabilitie	22	Loans and other payables to current and former officers, directively employees, highest compensated employees, and disqual		trus	tees,			
<u> </u>		persons Complete Part II of Schedule L	•			0	22	
	23	Secured mortgages and notes payable to unrelated third parti	es .				23	973,275
	24	Unsecured notes and loans payable to unrelated third parties	•				24	
	25	Other liabilities (including federal income tax, payables to reland other liabilities not included on lines 17-24) Complete PD	art X			8,488,877	25	22,336,342
	26	Total liabilities. Add lines 17 through 25				156,022,822	26	170,546,679
Fund Balances		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.						
an an	27	Unrestricted net assets				172,790,119	27	170,814,135
<u>8</u>	28	Temporarily restricted net assets				7,039,887	28	7,385,509
귤	29	Permanently restricted net assets				2,625,160	29	2,625,160
or Fur		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.	here Þ	- ┌	and			
Š	30	Capital stock or trust principal, or current funds					30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund					31	
AS	32	Retained earnings, endowment, accumulated income, or other	funds	;			32	
Net	33	Total net assets or fund balances			•	182,455,166	33	180,824,804
	34	Total liabilities and net assets/fund balances				338,477,988	34	351,371,483
								Form 990 (2014)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		377,2	286,936
2	Total expenses (must equal Part IX, column (A), line 25)	2		332.1	120,073
3	Revenue less expenses Subtract line 2 from line 1				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	3		45,1	166,863
		4		182,4	155,166
5	Net unrealized gains (losses) on investments	5		-3,0	069,086
6	Donated services and use of facilities	6			
7	Investment expenses				
•	Duran manual advisator anta	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-43.7	728,139
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,	10			-
Dar	t XII Financial Statements and Reporting	10		180,8	324,804
rei	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed o	n		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			1	
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	1e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Additional Data

Software ID: 14000329

Software Version: 2014v1.0

EIN: 36-2167847

Name: ROCKFORD MEMORIAL HOSPITAL

Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

(Code) (Expenses \$ 957,253 including grants of \$ 150,000) (Revenue \$ 350,746)

THROUGH ROCKFORD MEMORIAL HOSPITAL AUXILIARY, RMH IS ABLE TO PROVIDE EXTRA FUNDS AND SERVICES TO SUPPORT ITS MISSION THE AUXILIARY HAS 304 VOLUNTEERS WHO LOGGED 28,676 HOURS WHILE ASSISTING WITH GREETING VISITORS, TRANSPORTING PATIENTS, FLORAL OR GIFT DELIVERIES, THRIFT SHOP AND GIFT SHOP ACTIVITIES, AND OTHER SERVICES AS REQUESTED THE VOLUNTEERS' EFFORTS PROVIDE EXTRA FUNDS AND ENHANCE THE OVERALL HOSPITAL EXPERIENCE FOR PATIENTS, VISITORS AND STAFF

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493316050745

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		ne organization MEMORIAL HOSPITAL				ation number			
ROCK	FURD I	TEMORIAL HOSPITAL					36-2167847		
Pa	rt I	Reason for Publi	c Charity S	Status (All organiza	itions must co	mplete this p		ons.	
		zation is not a private fo							
1	Ē	A church, convention		•	= :	· ·	•		
2	<u></u>	A school described in	•				-7(-7(-7(-7-		
3	<u>'</u>	A hospital or a cooper				tion 170(h)(1)	(A)(iii)		
4	Ë	A medical research or		_				i) Enterthe	
4	ı	hospital's name, city,		erated iii conjunction v	with a hospital d	lescribed in sec	CION 170(D)(1)(A)(III). Enter the	
5	Г	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in						escribed in	
	•	section 170(b)(1)(A)				р , .	. g		
6	г	A federal, state, or loc			described in se	ection 170(h)(1)(A)(v)		
7	<u>'</u>	An organization that n						annoral nublic	
•	'	described in section 1				oni a governine	incar unit or from the t	Jeneral public	
8	Γ	A community trust de				tII)			
9		An organization that n					butions, membership	fees, and gross	
	•	receipts from activitie							
		its support from gross							
		acquired by the organi				•	•	. 54511145545	
10	_	An organization organ		•		•	•		
11	<u>'</u>		•	•	•	•		ut the numbers of	
11	ı	An organization organ one or more publicly s							
		the box in lines 11a th			•				
а	Γ	Type I. A supporting o							
		supported organizatio				ty of the direct	ors or trustees of the	supporting	
	_	organization You mus							
b	ı	Type II. A supporting management of the su	=	•		• •	• ' ' '	•	
		must complete Part I			same persons t	ilat colltiol of fi	nanage the supported	organization(s) rou	
c	Γ	Type III functionally	•		n operated in c	onnection with,	and functionally inte	grated with, its	
	•	supported organization						,	
d	Г	Type III non-function							
		not functionally integrated The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V.							
e	\vdash	Check this box if the					sa Tyne I Tyne II T	vne III functionally	
_	'	integrated, or Type III					3 d 1 y pc 1, 1 y pc 11, 1	ype III lanetionany	
f		Enter the number of si							
g		Provide the following i	nformation ab	out the supported orga	anızatıon(s)				
	(i)Na	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	ganization	(v) A mount of	(vi) A mount of	
organization		organization		organization	listed in your	governing	monetary support	other support (see	
			(described on lines	docume	nt?	(see instructions)	ınstructions)		
			1-9 above or IRC						
				section (see instructions))					
				mstructions,,	Yes	No			
									

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493316050745

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

Political Campaign and Lobbying Activities

Inspection

www.irs.gov/form990. If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization **Employer identification number** ROCKFORD MEMORIAL HOSPITAL 36-2167847 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ┌ Yes If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

Cat No 50084S

Schedule C (Form 990 or 990-EZ) 2014

5 c	hedule C (Form 990 or 990-EZ) 2014					Page 2
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	Other exempt purpose expenditures					
е	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	If there is an amount other than zero on either lin section 4911 tax for this year?	ne 1h or line 1ı, did the	organızatıon file F	Form 4720 repo	rtıng	┌ Yes ┌ No
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)).	IOT				
For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobb		(a)		(b		
activ		Yes	No	Δ	mour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		No			
ь	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No			
С	Media advertisements?		No			
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	O ther activities?	Yes			3	36,511
j	Total Add lines 1c through 1i				3	36,511
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6).	01(c)(5), c	r se	ectio	n
1	Were substantially all (90% or more) dues received nondeductible by members?		Г	1	Yes	No
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		⊢	2		
3	Did the organization make only in mode to beying expenditures of \$2,000 or less. Did the organization agree to carry over lobbying and political expenditures from the prior year?		⊢	3		
_	t III-B Complete if the organization is exempt under section 501(c)(4), section 5	01/c)(5) c	_	ctio	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				
3	Aggregate amount reported in section $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
	art IV Supplemental Information					
		1 +\	D II	Α Ι.		
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou see instructions), and Part II-B, line 1 Also, complete this part for any additional information	p list),	Part II	-A , II	nes 1	and
	Return Reference Explanation					
Des	A percentage of the 2014 Illinois Hospital Association, American Hospic Cription of the activities reported nes 1A through 1L	tal As	sociatio	nand	d 	

Part IV Supplemental Information (continued)						
Return Reference	Explanation					

Schedule C (Form 990 or 990EZ) 2014

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DLN: 93493316050745

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Supplemental Financial Statements

► Attach to Form 990. Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Open to Public

emal Re	levenue Service Information about School	edule D (Forn	n 990) and its instructions is at <u>www.i</u>	rs.gov/	<u>form990</u> .	Inspect	ion
	e of the organization FORD MEMORIAL HOSPITAL			Emp	oloyer identifica	tion numbe	r
JUNI	TORD PIERIORAL HOSELIAL			36-	2167847		
art			vised Funds or Other Similar I	Funds	or Accounts	. Complet	e ıf tl
	organization answered "Yes" t	o Form 990			(L) Fdd.	. 	
_	Catal number at and af year		(a) Donor advised funds		(b) Funds and o	otner accou	nts
	Fotal number at end of year Aggregate value of contributions to (durir	ua voarl					
	Aggregate value of grants from (during ye						
	Aggregate value at end of year	ui ,					
	Did the organization inform all donors and	donor advis	ers in writing that the assets held in do	nor adv	IS A d		
f	funds are the organization's property, sub	oject to the or	ganization's exclusive legal control?			☐ Yes	┌ N
ι	Did the organization inform all grantees, on used only for charitable purposes and not conferring impermissible private benefit?	for the benef				┌ Yes	┌ No
			the organization answered "Yes"	to Forn	n 990, Part IV	, line 7.	
Γ Γ	Purpose(s) of conservation easements he Preservation of land for public use (e Protection of natural habitat Preservation of open space	g , recreation	or education) Preservation of a	ı certifie	d historic struc	ture	
	Complete lines 2a through 2d if the orgar easement on the last day of the tax year	nization held a	a qualified conservation contribution in	the forr	n of a conservat	tion	
	,,,,,,,,,				Held at the	End of the	Year
Т	Total number of conservation easements			2a			
Т	Total acreage restricted by conservation	easements		2b			
N	Number of conservation easements on a	certified histo	oric structure included in (a)	2c			
	Number of conservation easements inclu historic structure listed in the National R		uired after 8/17/06, and not on a	2d			
N	Number of conservation easements modi	fied, transferi	red, released, extinguished, or termina	ted by th	ne organization	durıng	
t	the tax year ▶						
N	Number of states where property subject	to conservat	ion easement is located ►				
	Does the organization have a written poli enforcement of the conservation easeme	cy regarding t		ndling of	f violations, and	┌ Yes	┌ No
5	Staff and volunteer hours devoted to mon	itoring, inspe	cting, and enforcing conservation ease	ements o	during the year		
	Amount of expenses incurred in monitorii ►\$	ng, inspecting	g, and enforcing conservation easemen	ts durın	g the year		
	F	ced on line 2(d) above satisfy the requirements of se	ection 1	70(h)(4)(B)(ı)	┌ Yes	
b	In Part XIII, describe how the organization balance sheet, and include, if applicable, the organization's accounting for conserv	the text of th	e footnote to the organization's financi				
	Organizations Maintaining	Collection		, or Ot	her Similar <i>i</i>	Assets.	
٧	If the organization elected, as permitted works of art, historical treasures, or othe service, provide, in Part XIII, the text of	r sımılar asse	ts held for public exhibition, education	, or rese	earch in furthera		
, I	If the organization elected, as permitted works of art, historical treasures, or othe service, provide the following amounts re	under SFAS 1 r sımılar asse	.16 (ASC 958), to report in its revenue its held for public exhibition, education	e statem	nent and balance		ıc
((i) Revenue included in Form 990, Part V	III, line 1			- \$		
	(ii) Assets included in Form 990, Part X	•					
I	If the organization received or held works following amounts required to be reported						
	Revenue included in Form 990, Part VIII		. , , ,		b- ⊄		
		,c <u>1</u>					
P	Assets included in Form 990, Part X				- \$		

Part	••• Organizations Maintaining Co	llections of Art,	Hist	<u>orical T</u>	reas	<u>ures, or Ot</u>	her:	<u>Similar As</u>	sets (co	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	s, che	ck any of	the fol	llowing that a	re a sı	gnıfıcant use	e of its	
а	Public exhibition		d	Loan	orex	change progra	ams			
b	Scholarly research		e	┌ Othe	r					
c	Preservation for future generations									
4	Provide a description of the organization's co Part XIII	ollections and explair	n how	they furth	er the	organızatıon'	s exer	mpt purpose	ın	
5	During the year, did the organization solicit									_
	assets to be sold to raise funds rather than	·							☐ Yes	□ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					n answered	l "Yes	s" to Form 9	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other intermed	liary f	or contrib	utions	or other asse	ets no		┌ Yes	☐ No
b	If "Yes," explain the arrangement in Part XI	II and complete the f	ollowi	ng table		_				
						_	_	An	nount	
С	Beginning balance						1c			
d	Additions during the year					<u> </u>	1d			
е	Distributions during the year					_	1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21, fc	or escrow	orcus	todıal accoun	t lıabı	lity?	│ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the o	explar	nation has	been	provided in P	art XI	II		Γ
Pa	rt V Endowment Funds. Complete		ansv	vered "Ye						
		(a)Current year	(b) Pr	nor year	· ` ´	wo years back	(d) Thr	<u> </u>	(e) Four y	ears back
1a	Beginning of year balance	7,866,965		6,847,928		6,085,799		5,926,437		4,988,438
b	Contributions	56,884		148,494		69,541		95,812		320,215
С	Net investment earnings, gains, and losses	749,923		1,068,646		933,066		130,832		756,626
d	Grants or scholarships									
е	Other expenditures for facilities and programs	266,529		186,672		224,548		44,441		117,358
f	Administrative expenses	13,623		11,431		15,930		22,841		21,484
g	End of year balance	8,393,620		7,866,965		6,847,928		6,085,799		5,926,437
2	Provide the estimated percentage of the cur	rent year end balance	e (line	1g, colun	nn (a))	held as				
а	Board designated or quasi-endowment 🕨	4 4 %								
b	Permanent endowment ► 43 7 %									
c	Temporarily restricted endowment ► 51 The percentages in lines 2a, 2b, and 2c sho	. 9 % uld equal 100%								
За	Are there endowment funds not in the posse	ssion of the organizat	tion th	nat are hel	d and	admınıstered	for th	e		
	organization by							<u> </u>	Yes	No
	(i) unrelated organizations				•			3a(• • • • • • • • • • • • • • • • • • • •	No
ь	(ii) related organizations If "Yes" to $3a(II)$, are the related organization							3a(<u>_</u>	<u> </u>
4	Describe in Part XIII the intended uses of the	· · · · · · · · · · · · · · · · · · ·			•				- 1103	
Par	Land, Buildings, and Equipme 11a. See Form 990, Part X, line	ent. Complete if th			n ans	wered 'Yes'	to Fo	orm 990, Pa	art IV, lı	ne
	Description of property	10.		(a) Cost or basis (invest		(b)Cost or oth basis (other)		c) Accumulated depreciation	(d) Bo	ok value
1a	_and		\dashv		55,484	2,535,4	188		+	2,600,972
	Buildings				59,677	61,486,3		46,598,709	+	.5,447,284
	Leasehold improvements		.		, -, -,	99,(_	98,91	+	143
	Equipment		<u> </u>			236,415,8		158,397,356	+	78,018,449
	 		·			7,836,9		_30,037,030		7,836,989
	I. Add lines 1a through 1e <i>(Column (d) must e</i>		colun	nn (B), line	10(c).					3,903,837
		,		\-//	- (- / /	·		Schedule [_	

Part VII Investments—Other Securities. Con	nplete if the organization	answered 'Yes' to Form 990, Part I	7, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category	(b)Book value	(c) Method of valuation	
(including name of security)		Cost or end-of-year market value	
(1)Financial derivatives (2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related. Co	mplete if the organizatio	n answered 'Yes' to Form 990, Part	IV, line 11c.
See Form 990, Part X, line 13.	(In Dealers Inc.	A Mathadas Calabara	
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
	+		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization			 X line 15
(a) Descri		(b) Book v	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	5.)		
Part X Other Liabilities. Complete if the orga		o Form 990, Part IV, line 11e or 11i	. See
Form 990, Part X, line 25. (a) Description of liability	(h) Book walne		
	(b) Book value		
Federal income taxes	46 474 444		
Accrued PENSION Accrued POST RETIREMENT Medical Benefits	16,471,444		
ACCIDED POST RETTREMENT MEDICAL Belletics	5,864,898		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	22 226 242		
lotal. (Column (b) must equal Form 990, Part X, col (b) line 25)	22,336,342		

Part		Revenue per Audited Financial State wered 'Yes' to Form 990, Part IV, line 12		ts With Revenue p	er Re	turn Complete if
1		er support per audited financial statements			1	
2	A mounts included on line 1 b	ut not on Form 990, Part VIII, line 12				
a	Net unrealized gains (losses)	on investments	2a			
b	Donated services and use of	facilities	2b		1	
c	Recoveries of prior year gran	ts	2c		1	
d	Other (Describe in Part XIII)	2d		1	
e	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1 .				3	
4	A mounts included on Form 99	90, Part VIII, line 12, but not on line 1				
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII)	4b		1	
C	Add lines 4a and 4b				4c	
5	Total revenue Add lines 3 an	d 4c. (This must equal Form 990, Part I, line	12).		5	
Part		expenses per Audited Financial Stanswered 'Yes' to Form 990, Part IV, line		nts With Expenses	per	Return. Complete
1		er audited financial statements			1	
2	Amounts included on line 1 b	ut not on Form 990, Part IX, line 25				
а	Donated services and use of	facilities	2a			
b	Prior year adjustments		2b			
C	Other losses		2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1 .				3	
4	Amounts included on Form 99	90, Part IX, line 25, but not on line 1:				
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines 4a and 4b				4c	
5	Total expenses Add lines 3 a	ınd 4c. (Thıs must equal Form 990, Part I, line	18)		5	
Part	XIII Supplemental In	formation				
Part		r Part II, lines 3, 5, and 9, Part III, lines 1a a I, lines 2d and 4b, and Part XII, lines 2d and a				e any addıtıonal
	Return Reference	Explanation				
(ASC	ule D, Part X, Line 2 FIN48 740) DISCLOSURE	THERE IS NO FIN 48 LIABILITY AND AS FINANCIAL STATEMENTS DO NOT INCL	UDE A	FIN 48 DISCLOSURE		
	ule D, Part V , Line 4 Intended f endowment funds	Funds were used to provide a lecture series improve their credentials or to focus on a nanackford community. There were also miscaccordance with the specific endowment. A endowment	ew skil ellaneo	or some technology no us projects designated	ot curre I by the	ently available in the foundation board in

Jenedale 2 (1 01111 330) 2013		i age 💆
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
-		

Schedule D (Form 990) 2014

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DLN: 93493316050745

OMB No 1545-0047

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization **Employer identification number** ROCKFORD MEMORIAL HOSPITAL 36-2167847 Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . 1a Yes 1b Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to most hospital facilities Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes **b** Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes

 □ 200%

 □ 250%

 □ 300%

 □ 350%

 □ 400%

 □ 0ther ___

 c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during 5a Yes **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? 5b Yes If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? Νo 6a Did the organization prepare a community benefit report during the tax year? **b** If "Yes," did the organization make it available to the public? Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost (a) Number of (d) Direct offsetting (f) Percent of (b) Persons (c) Total community (e) Net community benefit Financial Assistance and activities or served benefit expense revenue expense total expense Means-Tested programs (optional) **Government Programs** (optional) Financial Assistance at cost 5,484,259 5,484,259 1 69 % (from Worksheet 1) Medicaid (from Worksheet 3, 113,386,845 100,224,466 13,162,379 4 07 % column a) Costs of other means-tested government programs (from Worksheet 3, column b) 0 % Total Financial Assistance and Means-Tested Government Programs 0 118,871,104 100,224,466 18,646,638 5 76 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 151,852 1,172,258 0 36 % 1,324,110 Health professions education 1,883,950 443,977 1,439,973 0 44 % (from Worksheet 5) Subsidized health services 47,057,989 45,712,052 1,345,937 0 42 % (from Worksheet 6) . . Research (from Worksheet 7) 0 % Cash and in-kind contributions for community 6,276,721 6,276,721 1 94 % benefit (from Worksheet 8)

56,542,770

175,413,874

0

Total. Other Benefits . .

Total. Add lines 7d and 7j .

46,307,881

3 16 %

8 92 %

10,234,889

28,881,527

Pa	rt II Community Building activities during the of the communities in	tax year, an										
	or the communices i	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect off revenue		(e) Net communit building expense			f) Percent of otal expense	
1	Physical improvements and housing	, , ,										
2	Economic development											
3	Community support											
4	Environmental improvements											
5	Leadership development and training											
6	for community members Coalition building								_			
7	Community health improvement											
8	Workforce development								_			
9	Other								1			
0	Total											
	t IIII Bad Debt, Medicar	e, & Collec	tion Practic	es						1.,		
	ion A. Bad Debt Expense Did the organization report bad	d deht evnens	e in accordance	with Heathcare F	inancial M	anado	ment A	ecociation		Yes	No	
L	=	u debt expens		• With Heathcare F		anaye			1	Yes		
2	Enter the amount of the organi		•	•	ne							
,	methodology used by the orga					2		8,340,839				
3	Enter the estimated amount of patients eligible under the org	-		•								
	the methodology used by the cany, for including this portion				ionale, if	_		0				
1	Provide in Part VI the text of t		•		monto tha	3	ribac b	od dobt ovnonco				
•	or the page number on which t						iibes b	au debt expense				
ect	ion B. Medicare					_						
•	Enter total revenue received f	rom Medicare	(ıncludıng DSH	and IME)		5		83,614,691				
5	Enter Medicare allowable cost					6		96,042,240				
7	Subtract line 6 from line 5 Th	· · · · · · · · · · · · · · · · · · ·				7		-12,427,549				
3	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method	ology or source									
	Cost accounting system	r co	st to charge ra	tio Г	O ther							
ect	ion C. Collection Practices											
9a	Did the organization have a wr								9a	Yes		
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI							9b	Yes			
	It IV Management Comp	anies and :	Joint Ventur	es (owned 10% or m	ore by office	rs, dire	tors, tru	stees, key employees	s, and	physicia	าร—รє	
stru	ctions) (a) Name of entity	//) Description of pi	rımary	(c) Organiz	zation's	1,	d) Officers, directors,	1.	e) Physic	lane'	
	(a) Name of Chility	,	activity of entit		profit % or stock ownership %			trustees, or key employees' profit %		ofit % or ownershi	stock	
					OWNERS	ip /0		r stock ownership %	<u> </u>	WIICISIII	P 70	
,												
<u> </u>							+		-			
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2												
		+					_		+			

Part V Facility Information										
Section A. Hospital Facilities	Licensed	General	Chile	Теас	Critical	Res	FF-2	野山		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 2 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)		eral medical & surgical	Children's hospital	Teaching hospital	cal access hospital	Research facility	ER-24 hours	-other	O ther (describe)	Facility reporting group
See Additional Data Table										
4 I	ı	ı	ı	I	ı	ı	ı	1	I	1

Schedule H (Form 990) 2014

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

ROCKFORD MEMORIAL HOSPITAL

Name of hospital facility or letter of facility reporting group Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current Νo Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C Νo 3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community 3 Yes If "Yes," indicate what the CHNA report describes (check all that apply) a \checkmark A definition of the community served by the hospital facility **b** Demographics of the community c 🔽 Existing health care facilities and resources within the community that are available to respond to the health needs of the community ▼ How data was obtained The significant health needs of the community ▼ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority The process for identifying and prioritizing community health needs and services to meet the community health needs The process for consulting with persons representing the community's interests i Γ Information gaps that limit the hospital facility's ability to assess the community's health needs j Cher (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 14 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the **5** | Yes 6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital 6a |Yes **b** Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the 7 Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) a Hospital facility's website (list url) **b** Vother website (list url) http://www.rockfordhealthcouncil.org/RHorg2013/?page_id=2879 Made a paper copy available for public inspection without charge at the hospital facility **d** Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs Yes identified through its most recently conducted CHNA? If "No," skip to line 11 8 Indicate the tax year the hospital facility last adopted an implementation strategy 20 14 Is the hospital facility's most recently adopted implementation strategy posted on a website? **10** |Yes a If "Yes" (list url) http://www.rockfordhealthsystem.org/about-us/community-benefit **b** If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b Νo 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as 12a Νo **b** If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? 12b c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

Part V Facility Information (continued)

ROCKFORD MEMORIAL HOSPITAL

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\frac{1.75}{9}$ %			
	and FPG family income limit for eligibility for discounted care of $\frac{3.0}{9}\%$			
b	Income level other than FPG (describe in Section C)			
C	▼ Asset level			
d	▼ Medical indigency			
е	▼ Insurance status			
f	▼ Underinsurance discount			
g	▼ Residency			
h	Other (describe in Section C)			
	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
_	her application Provided the contact information of hospital facility staff who can provide an individual with information about the			
·	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
e	Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The FAP was widely available on a website (list url)			
b	The FAP application form was widely available on a website (list url)			
c	A plain language summary of the FAP was widely available on a website (list url)			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
_	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
Bill	ling and Collections	•		
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon	17	Yes	
18	non-payment?		1 53	
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
e	None of these actions or other similar actions were permitted			

ROCKFORD MEMORIAL HOSPITAL

Name of	hosnital	facility	or letter	of facility	v reporting	aroun

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making			
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
С	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	▼ Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals'			
	bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			L
Po	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
а	The hospital facility did not provide care for any emergency medical conditions			
b				
c				
	Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
	eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

	VANMATRE HEALTH SOUTH	
Name of bosnital facility or letter of facility reporting group		

Line number of hospital facility, or line numbers of hospital facilities in a facility

•	orting group (from Part V, Section A):		Yes	No
Con	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current tax year or the immediately preceding tax year?	1		No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
Ь	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
	The significant health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 14			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital			
	facilities in Section C	6a	Yes	<u> </u>
	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other organizations in Section C	6b	.,	No
7	Did the hospital facility make its CHNA report widely available to the public?	<u> 7</u>	Yes	<u> </u>
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) http://www.rockfordhealthsystem.org/about-us/community-benefit			
b				
C	Made a paper copy available for public inspection without charge at the hospital facility			
d	, (
	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8		No
	Indicate the tax year the hospital facility last adopted an implementation strategy 20			İ
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10		<u> </u>
	If "Yes" (list url)			
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		No
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	12a		Νo
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
C	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

VANMATRE HEALTH SOUTH

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\frac{20}{9}$ %			
	and FPG family income limit for eligibility for discounted care of 40%			
b	Income level other than FPG (describe in Section C)			
c	Asset level			
d	Medical indigency			
e	Insurance status			
f	Underinsurance discount			
	Residency			
y h	Other (describe in Section C)			
'' 14	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
13	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)	15	165	
	explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
c	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
е	Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The FAP was widely available on a website (list url)			
b	The FAP application form was widely available on a website (list url)			
c	A plain language summary of the FAP was widely available on a website (list url)			
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
Bil	ing and Collections			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-payment?	17		Νo
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
е	None of these actions or other similar actions were permitted			

VANMATRE HEALTH SOUTH

Name of hospital facility or letter of facility reporting group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making		1 63	110
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Νo
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals'			
	bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			
	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21		No
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d	Other (describe in Section C)			
Cha	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance	22		N.o.
	covering such care?	23		No
24	If "Yes," explain in Section C During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			ĺ
47	service provided to that individual?	24		Νo

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 5 Facility , 1	Facility, 1 - ROCKFORD MEMORIAL HOSPITAL In 2014, The Rockford Health Council produced a regional health needs assessment with extensive interviews and surveys taken during 2014 Contacts included Focus groups, health care providers,
	Community analysis, Household surveys all of which included local and state government organizations, local businesses, and local educators (pre-school through college) The survey was
	done with funding, cooperation, participation and assistance from all three Rockford hospitals - RMH, SwedishAmerican Hospital and St. Anthony's Medical Center. Survey is available and was
	promulgated within the community by the Rockford Health Council, survey participants and was made available on Rockford Health Council's website
Schedule H, Part V, Section B, Line 6a Facility , 1	Facility , 1 - ROCKFORD MEMORIAL HOSPITAL SwedishAmerican Hospital and St Anthony's Medical Center
Schedule H, Part V, Section B, Line 11 Facility , 1	Facility , 1 - Rockford Memorial Hospital The 2014 Healthy Community Study included analysis of various extant data related to demographics, social and economic factors, physical
	environment, clinical care, healthy behaviors, and health outcomes In addition, the survey tool that was used targeted the following health related areas general health, chronic disease/obesity, behavioral health, and maternal/prenatal and
	early childhood. The latter three areas had been identified in previous studies as priority areas. By focusing on these health related areas, more focused, timely, and longitudinal information.
	will be available to evaluate effects of targeted efforts. In the analysis, some demographic and social and economic deficits were revealed. Specifically, the local community showed deficits.
	around poverty percentages as compared to the state and to the US In addition, the data revealed deficits in educational attainment rates around high school and college diploma rates as
	compared to the state While these are crucial areas that need to be addressed by the community, many other organizations are more knowledgeable and better equipped to develop strategies to
	improve these areas Programs and strategies have been and are being developed by a multitude of community organizations to begin to affect the educational attainment and poverty deficits
	Some of these organizations include The Rockford Public School System, Rock Valley College, Alignment Rockford, Transform Rockford, Rockford Literacy Council, etc While Rockford Health
	System does play a role in supporting these organizations and efforts, our community benefit plan focuses on affecting the health needs/deficits of the local community
22 aciiity , 1	Facility , 1 - FACILITY A-ROCKFORD MEMORIAL HOSPITAL ROCKFORD MEMORIAL HOSPITAL (RMH) PROVIDES CARE, WITHOUT DISCRIMINATION, FOR EMERGENCY MEDICAL CONDITIONS TO INDIVIDUALS REGARDLESS OF WHETHER
	THEY ARE FAP-ELIGIBLE RMH DOES NOT DISCOURAGE INDIVIDUALS FROM SEEKING EMERGENCY MEDICAL CARE BY DEMANDING PAYMENT PRIOR TO SERVICE FAP-
	ELIGIBLE PATIENTS ARE NOT CHARGED MORE THAN AMOUNTS GENERALLY BILLED IF THE PATIENT IS ELIGIBLE FOR FINANCIAL ASSISTANCE, THE PATIENT WILL BE
	LIMITED IN LIABILITY TO 135% OF COST DETERMINED BY APPLYING RATIO OF COST TO CHARGES FROM MOST RECENTLY FILED MEDICARE COST REPORT TO UNINSURED
	PATIENT'S BILL THE MAXIMUM AMOUNT RMH MAY COLLECT IN A 12-MONTH PERIOD FROM A PATIENT IS 25% OF THE FAMILY'S GROSS ANNUAL INCOME THIS POLICY DEFINES THE ILLINOIS HOSPITAL UNINSURED PATIENT
	DISCOUNT ACT RMH ALSO PROVIDES TWO OTHER FINANCIAL ASSISTANCE PROGRAMS, TRADITIONAL AND CATASTROPHIC, ALONG WITH HUPDA AND WE APPLY THE
	HIGHEST DISCOUNT AMONG THE THREE PROGRAMS THE AGB DISCOUNT PERCENTAGE IS TO BE DETERMINED UNDER A LOOK-BACK METHOD OF VARIOUS
	COMBINATIONS OF MEDICARE, COMMERCIAL INSURERS AND MEDICAID OR A PROSPECTIVE METHOD OF WHAT MEDICARE OR MEDICAID WOULD PAY
Schedule H, Part V, Section B, Line 6a Facility , 1	Facility , 1 - Van Matre HealthSouth Rehabilitation Hospital SwedishAmerican Hospital and St Anthony's Medical Center Facility , 1 - VAN MATRE HEALTHSOUTH REHABILITATION
Schedule H, Part V, Section B, Line 11 Facility , 1	HOSPITAL AS THE PREMIER REHABILITATION FACILITY IN NORTHERN ILLINOIS, VAN MATRE, A 61-BED INPATIENT REHABILITATION HOPSITAL HAS BEEN FOCUSING ON PATIENT REHABILITATION BOTH IN INPATIENT REHABILITATION AS WELL AS OUTPATIENT THERAPY THE
	NEED FOR REHABILITATION DUE TO STROKE AND NEUROLOGICAL DISORDERS IN NORTHERN ILLINOIS PROMPTED AN EXPANSION OF THE FACILITIES IN 2014 NEEDS OF THE COMMUNITY ARE CONTINUALLY
	REEVALUATED SO THAT VAN MATRE PATIENTS CAN QUICKLY RETURN TO LEADING ACTIVE AND INDEPENDENT LIVES

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Section D.	Other Health	Care Facilities	That Are Not	Licensed,	Registered, o	r Similarly	Recognized a	asa
Hospital F	acility			-	_	_	_	

(list in order of size, from largest to smallest)

How many non-hospital health care facilities	did the organization operate during the tax year?
Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Schedule H (Form 990) 2014

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Schedule H, Part I, Line 7 Bad Debt Expense excluded from financial assistance calculation	8340839

Form and Line Reference	Explanation
Methodology used to calculate financial assistance	THE HOSPITAL UTILIZED BOTH THE MEDICARE COST REPORT CCR (COST-TO-CHARGE RATIO) AND OUR COST ACCOUNTING SYSTEM TO DETERMINE THE COST OF CHARGES, BAD DEBT AND CHARITY CARE EXPENSE INCLUDED IN LINE 7 THE SUBSIDIZED PROGRAMS ALSO INCLUDE THE COSTS (BASED ON A CALCULATED CCR) FROM THE RELATED COMPANY ROCKFORD HEALTH PHYSICIANS (RHPH) BECAUSE THERE ARE NO PHYSICIANS COSTS INCLUDED IN THE HOSPITAL COST ACCOUNTING ANALYSIS BAD DEBT AND CHARITY AT COST HAVE BEEN REMOVED FROM LINES 7E/7F/7G SINCE THOSE COSTS WERE PREVIOUSLY INCLUDED

Form and Line Reference	Explanation
expense - methodology used to estimate amount	All charges for any service provided by Rockford Memorial Hospital are the very same for every individual, regardless of whether it is for emergency or standard care and regardless of the patient's ability to pay Each patient is then assessed for eligibility for financial assistance based on predefined criteria of financial status and income level. If the patient qualifies for financial assistance, the expected reimbursement is based on charity care policy guidelines. If the patient has no insurance and doesn't qualify for financial assistance, the expected reimbursement is 75% of billed charges. The organization maintains a bad debt reserve on the Balance Sheet. Any bad debt write-offs of patient accounts will go against the bad debt reserve. At each month end based on the accounts receivable by financial class and aging bucket, the reserve amount is re-evaluated. The amount needed to maintain the appropriate reserve level is the bad debt expense. Any payments received on patient accounts previously written off to bad debt will offset the bad debt expense.

Form and Line Reference	Explanation
expense - financial statement footnote	Rockford Health System Consolidated Audit reports Net patient service revenue is reported at estimated net realizable amounts from patients, third-party payors, and others for services rendered Contractual adjustments represent the difference between established rates for services and amounts paid by third-party payors Payments under these agreements and programs are based on either a specific amount per case, costs, as defined, of rendering services to program beneficiaries, or contracted price Amounts for uncollectible accounts are also included as reductions to net patient service revenue Contractual adjustments and bad debts are accrued on an estimated basis in the period the related services are rendered, and are adjusted in future periods as final settlements are determined

Form and Line Reference	Explanation
Community benefit & methodology for determining medicare costs	The data reported for Medicare charges and payments is from the final Management Report produced by the firm that prepared the 2014 Cost Report as submitted to the Fiscal Intermediary in 2015 in compliance with all current regulations. Reported on Line 6 are allowable Medicare Costs provided by the Cost Report. Medicare costs are eliminated from the Subsidized Programs on Part 1 Ln 7g as calculated by our cost accounting analysis. A combination of cost accounting and the Medicare CCR was used for the computation of subsidized programs. This Section B-Medicare also includes 50% of the Medicare activity from Van Matre Health South (VMHS) and the corresponding cost based entirely on their Medicare CCR.

Form and Line Reference	Explanation
Schedule H, Part III, Line 9b Collection practices for patients eligible for financial assistance	Rockford Memorial Hospital has a strong commitment to provide quality patient care for all individuals. Our mission is to provide health care to everyone who comes to our door, regardless of their ability to pay. We will submit a claim to all 3rd party payors on behalf of the patient. We help patients apply for all possible insurance or assistance such as crime victims, an automobile accident, workers' compensation, Medicaid, COBRA, local assistance and/or hospital financial assistance. If they do not qualify for any of these, we can extend payment options such as monthly payments, credit card payments or financial assistance. This is offered to patients who are experiencing legitimate financial hardships and are unable to pay for all or part of the patient's medical care. Forgiveness may apply to an amount after applying all payments such as any insurance company, health plan or personal payments, any negotiated discounts or any uninsured discounts. If a patient eligible for charity care or partial financial assistance still has a portion of the outstanding balance due, other arrangements are made. RMH accepts a variety of payments and alternative payment plans. Monthly statements are sent as payment reminders for contracted arrangements. In case of default, additional letters and calls are made to bring it to a current status. An account is turned over to a collection agency only after non-payment or no contact in 120 days although RMH will suspend collection efforts once a completed application has been received and is pending approval or denial.

Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line	- ROCKFORD MEMORIAL HOSPITAL Line 16a URL http://www.rockfordhealthsystem.org/rmh-financial-assistance,

Form and Line Reference	Explanation
Schedule II, Fait V, Section B, Line	- ROCKFORD MEMORIAL HOSPITAL Line 16b URL http://www.rockfordhealthsystem.org/rmh-financial-assistance,

Form and Line Reference	Explanation
Schedule H, Part VI, Line 2 Needs	In 2014, Rockford Health System partnered with other local health care providers and educational, government, and business leaders to support the efforts of the Rockford Health Council in developing a tool and completing a study that identified various areas affecting the quality of life for our residents. Formed in 1995 as a not-for-profit community membership collaborative, Rockford Health Council is comprised of various community leaders and is committed to promoting health and improving access for the residents of northern Illinois. The 2014 Healthy Community Study included a comprehensive community analysis that reviewed demographic, socioeconomic, general health behavior, and disease incidence and mortality information for the residents of Winnebago and Boone Counties and provided comparisons to state and national data. A household survey which focused on demographic, general health conditions, behavioral health, maternal, prenatal, and early childhood health, and chronic disease and obesity was also distributed to residents throughout the community. In addition, a key informant questionnaire was conducted with various individuals throughout the community to identify health and human service needs. The completed study is available on the Rockford Health System and Rockford Health Council respective websites. In addition to the 2014 Healthy Community Study, Rockford Health System completed a community needs assessment in order to plan for and anticipate future clinical program needs and related physician requirements specific to our local and regional community. This study analyzed physicians by specialty within the community including review of suggested physician manpower requirements as determined by population forecasts, physician age, and physician accessibility of the local area and forms the basis for physician recruitment and succession planning. Out-migration analysis was also completed. Understanding why residents of the local community leave the area for various inpatient services is used to pla

Form and Line Reference	Explanation
education of eligibility for assistance	RMH posts signs in both Spanish and English in all general registration areas and the Emergency Department to indicate that financial assistance is available for those who qualify. The organization's website states "Patients throughout Rockford Health System are treated regardless of their ability to pay. Click on the entity above to learn more. "The RMH link to financial assistance and discount programs explains the process in this manner. "Rockford Health System provides health care regardless of the patient's ability to pay for such care. These guidelines are intended to provide a framework to offer assistance to patients and families with legitimate financial hardship, who are unable to pay for all or a portion of their medical care. Covered services are those which are determined medically necessary by a physician. Our financial assistance programs are based on whether you have insurance coverage of any kind or are uninsured."

Form and Line Reference	Explanation
Schedule H, Part VI, Line 4 Community information	Rockford Memorial Hospital is located in Rockford, IL (Winnebago County) with a defined primary service area that includes Winnebago, Boone, and Ogle Counties 2013 US Census Bureau estimates project the population for the entire area at slightly more than 400,500 individuals with a little more than 73% living in Winnebago County (approximately 293,000). Located in northern Illinois, the primary service area is characterized as largely rural and populated with very small communities with the exception of the neighboring cities of Rockford, Loves Park, and Machesney Park which comprise more than 197,000 individuals. The next largest community is Belvidere, located in Boone County where the entire county has a population of approximately 54,000 people. In calendar year 2014, approximately 84% of hospital inpatients were from the Primary Service Area. As a community that relies heavily on manufacturing companies and small businesses, the area was particularly hard hit in recent years. Currently, the largest employers include Chrysler (Boone County), the Rockford Public Schools, and the three Rockford health care providers. The most recent median household income figures (U.S. Census Bureau) in Winnebago County were \$47,000 compared to the state's median household income of \$54,000. These disparities are also reflected in unemployment, education and poverty rates. Unemployment rates have improved with most recent figures for Rockford at 7.2% Only 21% of Winnebago County residents attain a bachelor's degree or higher while in the state 31% do More than 17% of the residents in Winnebago County live below the poverty line and children in the community have been particularly hit with more than 27% considered at or below poverty levels. The hospital also serves the secondary service area which includes DeKalb, McHenry, Whiteside, Lee, LaSalle, Stephenson and Rock counties for select tertiary services.

Form and Line Reference	Explanation
Schedule H, Part VI, Line 5 Promotion of community health	Led by a community board of directors, Rockford Memorial Hospital (RMH) and its affiliates are very involved in promoting a healthier community. As one of Rockford's largest employers, the organization takes a leading role in financially supporting not only health-related initiatives, but also community-building activities across the region. This includes providing financial support and talent for economic development and business related activities, as well as quality of life and educational initiatives. Employees participate on community boards and are actively involved in promoting the region and its assets. Based on the results of the Rockford Health Council 2013. Healthy Community Study, the 2014 - 2017 Community Benefit Implementation Plan identified several key areas to focus efforts. For example, as the predominate provider of pediatric services, Rockford Memorial maintains its commitment to the children of our community. This is evident in our support of the Ronald McDonald Care Mobile which provides free dental and medical care to uninsured and underinsured children in five northern Illinois counties. The 40-foot, 26,000 pound mobile unit houses two patient exam rooms, a central waiting room, and a sterilization area and has provided care to more than 6,500 children since the inception of the program in 2003. This totals more than \$1.85 million in free care over the life of the program. The Care Mobile is completely funded by philanthropy from the Rockford Memorial Development foundation, Rockford Memorial Hospital Auxiliary, and the Ronald McDonald House Charities of Madison. The Bridge Clinic is yet another venue for un- and under-insured adults to receive free medical treatment for chronic medical issues. Since its opening in 2008, hundreds of people from our community have received care. Many physicians and other health care providers give freely of their time to provide these services to less fortunate individuals in our community to better manage their chronic conditions. Since 2012, Rockford Me

Form and Line Reference	Explanation
Schedule H, Part VI, Line 7 State filing of community benefit report	IL

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States OMB No 1545-0047

2014

DLN: 93493316050745

	4							
Department of the Treasury Internal Revenue Service	_	•	Attach to Form 990.	n 990, Part IV, line 21 or ions is at <u>www.i<i>rs.go</i>v/</u>			Open to Public Inspection	
Name of the organization		•				Employer identification	on number	
ROCKFORD MEMORIAL H	OSPITAL					36-2167847		
Part I General In	formation on Grants and	l Assistance						
the selection criteria	n maintain records to substanti used to award the grants or as he organization's procedures fo	sıstance?					√Yes	
	Other Assistance to Do art IV, line 21, for any recip						es" to	
(a) Name and address organization or government	of (b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran	
See Additional Data Ta	ble							

Enter total number of other organizations listed in the line 1 table

16

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental I	nformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
Description Of Procedure For	APPLICATIONS ARE SUBMITTED TO THE HOSPITAL VERIFYING A NEED FOR FUNDS OR PRODUCTS (I E AUTOMATIC ELECTRONIC DEFIBRILATORS-AED) A DETERMINATION IS MADE THROUGH A PREDETERMINED SCORING METHOD AS TO WHAT ORGANIZATIONS WILL BE RECIPIENTS OF THE FUNDS OR PRODUCTS CASH CONTRIBUTIONS ARE MADE ONLY TO RECOGNIZED CHARITIES FOR WHICH GOOD FAITH REGARDING FUND USE HAS BEEN ESTABLISHED THE CONTRIBUTION IS ONLY FOR THE AMOUNT OF THE APPEAL AND FOR A SPECIFIED NEED
Schedule I , Part I , Line 2 Procedures for monitoring use of grant funds	APPLICATIONS ARE SUBMITTED TO THE HOSPITAL VERIFYING A NEED FOR FUNDS OR PRODUCTS (I E AUTOMATIC ELECTRONIC DEFIBRILATORS-AED) A DETERMINATION IS MADE THROUGH A PREDETERMINED SCORING METHOD AS TO WHAT ORGANIZATIONS WILL BE RECIPIENTS OF THE FUNDS OR PRODUCTS CASH CONTRIBUTIONS ARE MADE ONLY TO RECOGNIZED CHARITIES FOR WHICH GOOD FAITH REGARDING FUND USE HAS BEEN ESTABLISHED THE CONTRIBUTION IS ONLY FOR THE AMOUNT OF THE APPEAL AND FOR A SPECIFIED NEED

Additional Data

Software ID: 14000329

Software Version: 2014v1.0

EIN: 36-2167847

Name: ROCKFORD MEMORIAL HOSPITAL

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ROCKFORD MEMORIAL DEVELOPMENT FOUNDATION2400 N ROCKTON AVE ROCKFORD, IL 61103	36-3197918	501(C)(3)	150,000				Program Support

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
GIGI'S PLAYHOUSE ROCKFORD8801 N Second St Suite 2 MACHESNEY PARK,IL 61115	46-2014837	501(C)(3)	25,000				Program Support			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
EASTER SEALS OF METROPOLITAN CHICAGO 1939 WEST 13TH ST STE 300 CHICAGO,IL 60608	36-2169153	501(C)(3)	11,950				Program Support			

form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
AMERICAN CANCER SOCIETY225 N MICHIGAN AVE STE 1200 CHICAGO,IL 60601	36-2167721	501(C)(3)	11,000				PROGRAM SUPPORT			

form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
HEALING PATHWAYS - CANCER RESOURCE CENTER3921 E STATE ST STE D ROCKFORD,IL 611082053	26-2173633	501(C)(3)	8,500				PROGRAM SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
AMERICAN HEART ASSOCIATION7272 GREENVILLE AVE DALLAS,TX 752315129	13-5613797	501(C)(3)	9,543				PROGRAM SUPPORT			

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
MARCH OF DIMES1275 MAMARONECK AVE WHITE PLAINS,NY 106055201	13-1846366	501(C)(3)	22,500				Program Support				

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
ALZHEIMER'S ASSOCIATION225 N MICHIGAN AVE SUITE 17TH FLR CHICAGO,IL 606017633	13-3039601	501(C)(3)	5,500				PROGRAM SUPPORT				

<u>Form 990,Schedule I, Pa</u>	Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
CARRIE LYNN CHILDRENS CENTER826 S Main Rockford,ID 61103	36-4057184	501(c)(3)	17,024				PROGRAM SUPPORT				

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CRUSADERS HEALTH FOUNDATION1200 W State St Rockford,ID 611022112	36-3259761	501(c)(3)	12,000				PROGRAM SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Growth Dimensions For Belvidere-Boone County Inc 401 WHITNEY BLVD BELVIDERE,IL 61008	36-3196645	501(c)(6)	7,500				PROGRAM SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
MCHC Chicago Hospital Council222 S RIVERSIDE PLAZA 19TH FLOOR Chicago,ID 606065808	36-2167008	501(c)(3)	15,874				PROGRAM SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
MILESTONE INC4060 McFarland Rd Loves Park,ID 611114402	36-2769801	501(c)(3)	8,000				PROGRAM SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
ROCK VALLEY COLLEGE 3301 N MULFORD RD Rockford,ID 611145640	36-3037232	501(c)(3)	30,000				PROGRAM SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.														
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance							
ROCKFORD AREA ECONOMIC COUNCIL100 Park Ave Suite 100 Rockford,ID 61101	36-3055858	501(c)(6)	60,000				PROGRAM SUPPORT							

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.													
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance							
ROCKFORD HEALTH COUNCIL1601 PARKVIEW AVE Rockford,ID 611071822	36-3229371	501(c)(3)	20,000				PROGRAM SUPPORT							

<u> Form 990,Schedule I, Pa</u>	form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.														
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance								
SALVATION ARMY416 S MADISON ST ROCKFORD,IL 61104	36-2167910	501(c)(3)	9,640				PROGRAM SUPPORT								

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.														
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance							
SHELTER CARE MINISTRIES412 N CHURCH ST Rockford,ID 611036811	36-3374370	501(c)(3)	7,220				PROGRAM SUPPORT							

DLN: 93493316050745

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization ROCKFORD MEMORIAL HOSPITAL **Employer identification number** 36-2167847

26	Questions Regarding Compensation		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		100	
	First-class or charter travel Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	Tax idemnification and gross-up payments			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
ь	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
top management official's	THE ROCKFORD HEALTH SYSTEM BOARD OF DIRECTORS HAS A COMPENSATION COMMITTEE THAT REVIEWS EXECUTIVE COMPENSATION FOR THE SYSTEM THEY ALSO AUTHORIZE AN INDEPENDENT FIRM TO PROVIDE DATA FOR ANALYSIS OF THE INDUSTRY AND THE MARKET TO OUR COMPENSATION DEPARTMENT THE DEPARTMENT AND COMMITTEE REVIEWS THE RESULTS AND MAKES A RECOMMENDATION TO THE BOARD WHO THEN ACTS UPON THIS INFORMATION TO SET COMPENSATION FOR RMH EXECUTIVES
payments	MANAGEMENT AND EMPLOYEES ARE PERIODICALLY FINANCIALLY REWARDED FOR EXCEEDING COMPANY AND DEPARTMENT PERFORMANCE GOALS THE AMOUNTS ARE DISCRETIONARY AND ARE NOT RELATED TO NET EARNINGS OF THE ORGANIZATION AND ARE APPROVED BY THE CEO PRIOR TO PAYMENT WITH BOARD OVERSIGHT OF SUCH PAYMENTS THE CEO'S FINANCIAL INCENTIVES ARE APPROVED BY THE BOARD OF DIRECTORS

Schedule J (Form 990) 2014

Additional Data

Software ID: 14000329

Software Version: 2014v1.0

EIN: 36-2167847

Name: ROCKFORD MEMORIAL HOSPITAL

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	(B) Breakdown o (i) Base Compensation	of W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	SC compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
1 GARY E KAATZ PRESIDENT & CEO	(I) 0 (II) 686,868	0 8 242,722	0 117,374	0 56,476	0 6,624	0 1,110,065	0
1 DENNIS T UEHARA VICE-CHAIR	(I) 0 (II) 531,867	0 0	0 2,646	0 37,500	0 6,510	0 578,524	0
2 JOSE L GONZALEZ DIRECTOR	(I) 0 (II) 372,112	0 0	0 1,548	0 20,000	0 7,255	0 400,914	0
3 JEFF R SMITH MD Director	(I) 0 (II) 371,283	0 0	0 774	0 20,000	0 7,970	0 400,027	0
4 HENRY M SEYBOLD CFO	(I) 0 (II) 385,657	0 7 58,079	0 30,547	0 22,793	0 10,343	0 507,418	0
5 Carolyn Bengtson VP UTILIZATION MANAGEMENT	(I) 323,731 (II) 0	18,682	20,753 0	17,704 0	8,396 0	389,266 0	0
6 JOHN T DORSEY DIRECTOR	(I) 340,752 (II) 0	2 0 17,043 0	30,511 0	19,897 0	5,475 0	413,678 0	0
7 Daniel Parod SR VP HOSPITAL & ADMIN AFFAIRS	(I) 291,562 (II) 0	43,815	19,683 0	31,939 0	7,747 0	394,746 0	0
8 Susan Schreier CHIEF NURSING OFFICER	(I) 219,922 (II) 0	2 0 13,375 0	11,188 0	12,156 0	6,462 0	263,102 0	0
9 Michael Tyrkus DIRECTOR OF CYTOGENETICS	(I) 214,174 (II) 0	165 0	9,970 0	13,921	5,653 0	243,882	0

DLN: 93493316050745

OMB No 1545-0047

Open to Public

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name	e of the organization									Em	ployer id	entifica	ation num	nber	
ROC	CKFORD MEMORIAL HOSPITAL	-								36	-21678	47			
P	art I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue	price	(f	(f) Descriptio	n of purpose	(g) De	feased	beha	On alf of uer		Pool ncing
			l	!						Yes	No	Yes	No	Yes	No
A	ILLINOIS FINANCE AUTHORITY	86-1091967		05-02-2012	35,07			REFUND 1997 SERIES BONDS			×		Х		Х
В	ILLINOIS FINANCE AUTHORITY	86-1091967	45200FSG5	12-11-2008	32,78	, ,		REFUND 1994 SERIES BONDS			Х		×		Х
Pa	rt III Proceeds														
					A			В	В		С			D	
1	A mount of bonds retired					7,695,0	000		0			\longrightarrow			
	A mount of bonds legally defea	,sed 						<u> </u>	0						
3				<u> </u>	35,075,0	000 32,782,769					\longrightarrow				
4						0		0			\longrightarrow				
5	5 Capitalized interest from proceeds						0	<u> </u>	0						
6	Proceeds in refunding escrows						0		0						
7	Issuance costs from proceeds					536,8	807	<u> </u>	511,397						
8	Credit enhancement from proc						0		17,524						
9	Working capital expenditures f				0 0										
10	Capital expenditures from prod	ceeds			0 0										
11	O ther spent proceeds				:	34,538,	193	3	32,253,849						
12	O ther unspent proceeds						0		0						
13	Year of substantial completion	.1			20	12	$ \bot $	200	8 0		÷			·	
ı —					Yes	No		Yes	No	Yes	N	lo	Yes	\perp	No
14	Were the bonds issued as part	t of a current refundir	ng issue?		Х		\Box	Х						\perp	
15	Were the bonds issued as part	t of an advance refur	ıdıng ıssue?		<u> </u>	Х		<u></u>	Х		<u> </u>			\perp	
16	Has the final allocation of proc	ceeds been made?			Х			Х			T				
17	Does the organization maintain allocation of proceeds?	n adequate books ar	nd records to suppo	ort the final	х			х							
Pa	rt IIII Private Business U	Jse	,												
1					-	1	\longrightarrow	В			Ç			D	
1	Marie the companies and a market			المسترد عاديات	Yes	No	\longrightarrow	Yes	No	Yes	<u> </u>	lo	Yes	\dashv	No
1	Was the organization a partner		a member of an ∟∟	_C, which owned	· '	İ	1	1							ľ

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

											. age =
Par	Private Business Use (Continued)		ı								
			A		'-	B		C			D
_	Are there any management or service contracts that may result in private	husiness use	Yes	No	Yes	No) Y	es	No	Yes	No
3a	of bond-financed property?	Dusilless use									
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or outside counsel to review any management or service contracts relating to property?										
С	Are there any research agreements that may result in private business use financed property?	e of bond-									
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or outside counsel to review any research agreements relating to the finance										
4	Enter the percentage of financed property used in a private business use be other than a section $501(c)(3)$ organization or a state or local government										
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government										
6	Total of lines 4 and 5			0 %			0 %				
7	Does the bond issue meet the private security or payment test?										
8a	Has there been a sale or disposition of any of the bond-financed property t nongovernmental person other than a 501(c)(3) organization since the bor issued?										
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or	disposed of						<u> </u>			
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 1 141-12 and 1 145-2?	sections									
9	Has the organization established written procedures to ensure that all non- bonds of the issue are remediated in accordance with the requirements und Regulations sections 1 141-12 and 1 145-2?										
Pai	t IV Arbitrage										
		Α			В		(D	
		Yes	No	Yes	No		Yes	<u> </u>	No l	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		Х						
2	If "No" to line 1, did the following apply?										
а	Rebate not due yet?	Х									
ь	Exception to rebate?										
С	No rebate due?			Х							
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed			•		•					
3	Is the bond issue a variable rate issue?		Х	Х							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		×	Х							
ь	Name of provider			JP MORGA	N CHASE						
С	Term of hedge		0 0		10	3					
d	Was the hedge superintegrated?				Х						
е	Was the hedge terminated?				Х						

Part IV	Arbitrage	(Continued)
---------	-----------	-------------

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		×		X				
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		x		х				
7	Has the organization established written procedures to monitor the requirements of section 148?	X		×					

Part V Procedures To Undertake Corrective Action

	_ A		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X					

|--|

Return Reference	Explanation
Price Not Identical to Form 8038	The total issuance of the 2008 bonds issued from Illinois Finance Authority were issued to RMH and a related organization, Rockford Health Physicians (RHPH) RMH has reported its share of the issuance on Form 990, Part X, line 20, and accordingly has reported consistently for purposes of Schedule K The total issue price per the Form 8038 is \$60,800,000, and RHPH reports the difference on its Form 990

DLN: 93493316050745

OMB No 1545-0047

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Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	TELLE Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified person form 990-EZ, Part V, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Description of transaction (d) Corrected Yes No Yes No Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958. Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. **Signature** **Signatur	OCKFORD MEMORIAL HOSPITAL							Employ	er ident i	ficatio	n numbe	r
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified person and organization (c) Description of transaction Yes No Yes No							13	36-21	57847			
(a) Name of disqualified person (b) Relationship between disqualified persons during the year under section 4958	(a) Name of disqualified person (b) Relationship between disqualified persons during the year under section 4958	rt I Excess Benefit Trans	actions	(section	501(c)(3),	section 501(c)(4), and 501				only)		
Person and organization Person and organization Person and organization Person and organization Person and organization Person and organization Person and organization managers or disqualified persons during the year under section 4958	Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	Complete if the organization	n answere	ed "Yes" o	n Form 990	, Part IV , line	25a or 25b, c	or Form	990-	EZ, Part	V , lıne	40b	
Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	(a) Name of disqualified perso	n (b) P	Relationsh	ıp between (disqualified	(c) Desc	ription	on of transaction			(d) Corr	ected
### SENTER THE amount of tax, if any, on line 2, above, reimbursed by the organization	## Enter the amount of tax, if any, on line 2, above, reimbursed by the organization			person a	and organiza	ation						Yes	No
### SENTER THE amount of tax, if any, on line 2, above, reimbursed by the organization	## Enter the amount of tax, if any, on line 2, above, reimbursed by the organization												
ported an amount on Form 990, Part X, line 5, 6, or 22 Name of Interested person (b) Relationship with organization Purpose of loan (c) (d) Loan to or from the organization? (e) Original principal due default? Approved by board or committee? (i) Written default? Approved by board or committee?	Name of iterested person (b) Relationship with organization (c) (d) Loan to or from the organization? (e) Original principal amount (f) Balance due default? (g) In Approved Approved by board or committee?	4958	on line 2, a	 above, rein				he yea · · ·	r unde · ·	- \$			
committee?	committee?				an-F7 Dart								
		(b) Relationship nterested with organization Pu	(c) urpose of	(d) Loan or from t	to he	(e)Original principal	(f) Balance	(g)	In	(h) Approv	ved	(i)Wri	tten
) Name of (b) Relationship with organization Pu	(c) urpose of	(d) Loan or from t	to he	(e)Original principal	(f) Balance	(g)	In	(h) Approv	ed d or	(i)Wri	tten
) Name of (b) Relationship with organization Pu	(c) urpose of	(d) Loan or from t organizati	to he on?	(e)Original principal	(f) Balance	(g) defa	In ult?	(h) Approv by board committ	ed d or cee?	(i)Wri agreem	tten nent?
) Name of (b) Relationship with organization Pu	(c) urpose of	(d) Loan or from t organizati	to he on?	(e)Original principal	(f) Balance	(g) defa	In ult?	(h) Approv by board committ	ed d or cee?	(i)Wri agreem	tten nent?
) Name of (b) Relationship with organization Pu	(c) urpose of	(d) Loan or from t organizati	to he on?	(e)Original principal	(f) Balance	(g) defa	In ult?	(h) Approv by board committ	ed d or cee?	(i)Wri agreem	tten nent?
) Name of (b) Relationship terested with organization Pu	(c) urpose of	(d) Loan or from t organizati	to he on?	(e)Original principal	(f) Balance	(g) defa	In ult?	(h) Approv by board committ	ed d or cee?	(i)Wri agreem	tten nent?
) Name of iterested person (b) Relationship with organization Pu	(c) urpose of loan	(d) Loan or from t organizati	to he on?	(e)Original principal	(f) Balance	(g) defa	In ult?	(h) Approv by board committ	ed d or cee?	(i)Wri agreem	tten nent?
al	·	(b) Relationship with organization Puperson	(c) urpose of loan	(d) Loan or from t organizati To	to he on?	(e)Original principal amount	(f) Balance	(g) defa	In ult?	(h) Approv by board committ	ed d or cee?	(i)Wri agreem	tten
Grants or Assistance Benefiting Interested Persons. Complete If the organization answered "Yes" on Form 990, Part IV, line 27.	t III Grants or Assistance Benefiting Interested Persons.	(b) Relationship with organization Purpose of the person Purpose o	(c) urpose of loan	(d) Loan or from to organizati To	to he on? From terested	(e)Original principal amount	(f)Balance due	(g) defa Yes	In ult?	(h) Approv by board committ	ed d or cee?	(i)Wri agreem	tten nent?

interested person and the

organization

person

Part IV Business Transactions I Complete if the organizatio			e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	ation's
				Yes	No
(1) RMH PATHOLOGISTS LTD	PARTNERSHIP OWNED 25% BY CONNIE VITALI, CURRENT DIRECTOR	· ·	CONTRACT FOR PATHOLOGY SERVICES		No

Part V	Supplemental	Information
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Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2014

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493316050745

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Information about Schedule 0 (Form 990 or 990-EZ) as

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization ROCKFORD MEMORIAL HOSPITAL	Employer identification number
	36-2167847

Return Reference	Explanation
CoreFormPartIII_PartIIILine4d Description of other program services	(Expenses \$ 957,253 including grants of \$ 150,000)(Revenue \$ 350,746) THROUGH ROCKFORD MEMORIAL HOSPITAL AUXILIARY, RMH IS ABLE TO PROVIDE EXTRA FUNDS AND SERVICES TO SUPPORT ITS MISSION THE AUXILIARY HAS 304 VOLUNTEERS WHO LOGGED 28,676 HOURS WHILE ASSISTING WITH GREETING VISITORS, TRANSPORTING PATIENTS, FLORAL OR GIFT DELIVERIES, THRIFT SHOP AND GIFT SHOP ACTIVITIES, AND OTHER SERVICES AS REQUESTED THE VOLUNTEERS' EFFORTS PROVIDE EXTRA FUNDS AND ENHANCE THE OVERALL HOSPITAL EXPERIENCE FOR PATIENTS, VISITORS AND STAFF

Return Reference	Explanation
Form 990, Part VI, Line 15a PROCESS USED TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	COMPENSATION FOR EXECUTIVES, INCLUDING THE TOP MANAGEMENT OFFICIAL, IS GOVERNED BY THE RHS BOARD OF DIRECTORS THE RHS BOARD HAS ESTABLISHED A TOTAL COMPENSATION PHILOSOPHY THAT DIRECTS THE COMPENSATION PRACTICES FOR ALL EXECUTIVES THIS BOARD HAS ESTABLISHED A COMPENSATION COMMITTEE TO ESTABLISH AND REVIEW ALL EXECUTIVE COMPENSATION ANNUALLY BASED ON THE ESTABLISHED PHILOSOPHY AN EXTERNAL EXECUTIVE COMPENSATION FIRM PROVIDES CONSULTING ON RHS SALARY RANGES AND COMPENSATION PHILOSOPHY THE APPROPRIATE PEER GROUP FOR COMPENSATION COMPARISON PURPOSES IS OTHER NOT-FOR-PROFIT HEALTHCARE SYSTEMS SIMILAR IN SIZE AND COMPLEXITY RHS GENERALLY CONDUCTS AN ANALYSIS OF TOTAL COMPENSATION EVERY THREE YEARS BUT MAY CHOOSE TO VARY FROM THIS SCHEDULE AS DETERMINED BY THE COMPENSATION COMMITTEE

Return Reference	Explanation
Form 990, Part VI, Line 15b PROCESS USED TO ESTABALISH COMPENSATION FOR OTHER OFFICERS	COMPENSATION FOR EXECUTIVES, INCLUDING OTHER OFFICERS AND KEY EMPLOYEES, IS GOVERNED BY THE RHS BOARD OF DIRECTORS THE RHS BOARD HAS ESTABLISHED A TOTAL COMPENSATION PHILOSOPHY THAT DIRECTS THE COMPENSATION PRACTICES FOR ALL EXECUTIVES THIS BOARD HAS ESTABLISHED A COMPENSATION COMMITTEE TO ESTABLISH AND REVIEW ALL EXECUTIVE COMPENSATION ANNUALLY BASED ON THE ESTABLISHED PHILOSOPHY AN EXTERNAL EXECUTIVE COMPENSATION FIRM PROVIDES CONSULTING ON RHS SALARY RANGES AND COMPENSATION PHILOSOPHY THE APPROPRIATE PEER GROUP FOR COMPENSATION COMPARISON PURPOSES IS OTHER NOT-FOR-PROFIT HEALTHCARE SYSTEMS SIMILAR IN SIZE AND COMPLEXITY

Return Reference	Explanation
Form 990, Part VI, Line 1a Delegate broad authority to a committee	The voting members of the RHS Executive Committee consists of seven individuals, each of whom shall have a vote, including the RHS CEO, the chairman, vice-chairman, immediate past chairman, treasurer, and 2 additional directors of the board. At least one member of the Executive Committee shall be a physician. The Executive Committee shall in all instances be comprised of at least 51% community members. In the event that one or more of the aforementioned voting members of the Executive Committee is unable to serve in such capacity, then the chairman of the corporation shall designate a replacement from among the board members. The Executive Committee Shall meet as needed. The executive committee shall review reports from the RHS CEO regarding the performance of executives of the corporation and affiliated corporations, monitor the performance of the RHS CEO of the corporation against annual objectives, and determine the compensation level of the RHS CEO. In addition, when the board of directors is not in session, the executive committee shall have all the powers, duties, responsibilities and authority of the board, except as prohibited by law.

Return Reference	Explanation
Form 990, Part VI, Line 6 Classes of members or stockholders	Rockford Health System (RHS) is the sole member RHS's rights are as follows (a) Appoint all the directors of the corporation (b) Nominate to the corporation's board of directors all candidates for selection as the corporation's president (c) Approve expressly all amendments to the corporation's articles of incorporation and by-laws (d) Approve annual budgets, and strategic, long-range and health manpower development plans of the corporation (e) Require the corporation's board of directors to take any action (including authorizing the pledge or transfer of assets to RHS or as directed by RHS, or the execution of contracts) which would improve the credit worthiness or otherwise result in financial benefit to RHS and its tax-exempt Affiliated Corporations (provided that under no circumstances may RHS require transfer of assets in violation of law or the terms of any charitable trust or donation) (f) Approve all contracts of indebtedness effective for longer than eighteen months (g) Approve all plans of merger or consolidation (h) Approve the sale, lease, exchange, mortgage, pledge or other disposition of all or substantially all, the property and assets of the corporation (i) Approve a voluntary dissolution of the corporation (j) Approve material amendments to the corporation's standard form of physician employment agreement, provided, the corporation shall have the authority to negotiate the terms and conditions of individual physician employment agreements so long as the negotiated terms and conditions are consistent with the requirements of applicable law and the strategic, long-range and health manpower development plans approved by RHS (k) Approve material amendments to the standard compensation system used by the corporation to establish individual physician compensation, and (l) Require the corporation's board of directors to take any action (including amending the corporation's articles of incorporation or by-laws), or to modify or rescind an action already taken, may result in the corporation's failure to

Return Reference	Explanation
Form 990, Part VI, Line 7a Members or stockholders electing members of governing body	SEE NARRATIVE FOR FORM 990, PART VI, LINE 6

Return Reference	Explanation
Form 990, Part VI, Line 7b Decisions requiring approval by members or stockholders	SEE NARRATIVE FOR FORM 990, PART VI, LINE 6

Return Reference	Explanation
Form 990, Part VI, Line 11b Review of form 990 by governing body	The data was gathered by the accounting staff with input from the executive staff. The data was reviewed and the Form 990 prepared by the RHS staff. Once the Form 990 was completed, it was reviewed by an independent accounting firm and the organization's CFO.

Return Reference	Explanation
Form 990, Part VI, Line 12c Conflict of interest policy	By written policy, RHS sends out, on an annual basis, the corporate Conflict and Duality of Interest policy to all Board members, corporate officers and other key individuals (those having responsibility and authority to make final decisions regarding the acquisition of products or services) Each recipient is required to complete a Financial Interest Disclosure Statement, which is submitted to the Vice President, Legal Services/General Counsel for review. With respect to physicians and managers who are key individuals, any potential conflict of interest is reviewed with the appropriate executive staff member for follow up with the disclosing party in order to review the matter in more detail. This includes emphasizing that the disclosing party is not permitted to participate in any negotiations for the purchase of any products or services where the conflict is deemed material, or authorize the subsequent purchase of related goods and services. The disclosing party is also required to identify each and every instance of a potential conflict as they may arise in the ordinary course of business. A similar process is followed for the Board of Directors, except that any potential conflict is reviewed by the Board's Governance Committee Board members may comment on transactions where there is a potential conflict, but cannot vote on the related matter and may be required to leave any meeting where the potential conflict is reviewed by the Board or where the Board takes action to either approve or not approve the proposed transaction. A board member also has a continuing duty to report any conflicts as they may arise in the ordinary course of business. In the event that a potential conflict of interest is reported or discovered outside the established process, appropriate review and action would be taken. This process was last completed in 2015, when the questionnaires were sent to address any 2014 conflicts identified. The RHS Conflict of Interest Policy is available upon request.

Return Reference	Explanation
Form 990, Part VI, Line 19 Required documents available to the public	Financial statements are available through the Illinois Attorney General's Office Governing documents are available by request from the board secretary. The conflict of interest policy is not published but is available upon request.

Return Reference	Explanation
Form 990, Part VII, Section A NONEMPLOYEE COMPENSATION	CURTIS WORDEN IS NOT COMPENSATED AS A BOARD MEMBER, HE RECEIVED TAXABLE NONEMPLOYEE COMPENSATION FROM RHS, A RELATED ORGANIZATION, ON A FORM 1099 FOR 2014 LEGAL SERVICES PROVIDED TO THE SYSTEM

Return Reference	Explanation
Form 990, Part XI, Line 9 Other changes in net assets or fund balances	Pension-Related changes other than net periodic pension cost16457892, Post-retirement medical benefit-related changes other than net periodic post-retirement cost - 467315, Net assets released from restrictions used for capital - 89817, Transfer to/from affiliates28173001, Net change in beneficial interest in trust11587, UPMIFA - 357209,

DLN: 93493316050745

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R

Department of the Treasury

Internal Revenue Service

(Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization ROCKFORD MEMORIAL HOSPITAL **Employer identification number**

36-2167847

Part I Identification of Disregarded Entities Complete	e if the organization a	nswered "Yes" on	Form 990, Par	t IV, line 33.	
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) ROCKFORD HEALTH SYSTEM VENTURES LLC 2400 N ROCKTON AVE ROCKFORD, IL 61103 36-4366881	HEALTHCARE	ΙL	3,234,248	9,697,774	NA

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co	(g) ection 512(b) .3) controlled entity?	
						Yes	No.	
(1) VISITING NURSES ASSN OF THE ROCKFORD AREA 4223 E STATE STREET ROCKFORD, IL 61108 36-2167945	HEALTHCARE	IL	501(c)(3	9	ROCKFORD HEALTH SYSTEM	Yes		
(2) ROCKFORD HEALTH SYSTEM 2400 N ROCKTON AVE ROCKFORD, IL 61103 36-3197915	SUPPORT OF HEALTHCARE	IL	501(c)(3	Type III-FI	NA		No	
(3) ROCKFORD MEMORIAL DEVELOPMENT FOUNDATION 2400 N ROCKTON AVE ROCKFORD, IL 61103 36-2197918	SUPPORT OF HEALTHCARE	IL	501(c)(3	Туре І	ROCKFORD HEALTH SYSTEM	Yes		
(4) ROCKFORD HEALTH PHYSICIANS 2300 N ROCKTON AVE ROCKFORD, IL 61103 36-3097436	HEALTHCARE	IL	501(c)(3	3	ROCKFORD HEALTH SYSTEM	Yes		

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.	

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h		(i)	(j)		(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Disprop	rtionate	Code V-UBI	Genera	al or	Percentage
related organization		domicile	controlling	income(related,	total income	end-of-year	allocat	ions?	amount in box	manag	jing	ownership
		(state or	entity	unrelated,		assets			20 of	partn	er?	
		foreign		excluded from					Schedule K-1			
		country)		tax under					(Form 1065)			
				sections 512-								
				514)								
				,			Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	Section (b)(i contro entit	n 512 13) olled
								Yes	No
(1) ROCKFORD HEALTH INSURANCE LTD	INSURANCE	BD	NA	C Corporation	13,764	593,215	100 %		No

	,						- -
Part \	Transactions With Related Organizations Complete if the organization an	swered "Yes" on Foi	rm 990, Part IV, lın	ne 34, 35b, or 36.			
No	. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 Durin	the tax year, did the orgranization engage in any of the following transactions with one or mor	e related organızatıons	listed in Parts II-IV	?			
a Re	eipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		No
b Gif	grant, or capital contribution to related organization(s)				1b	Yes	
c Gıf	grant, or capital contribution from related organization(s)				1 c	Yes	
d Lo	ns or loan guarantees to or for related organization(s)				1d		No
e Lo	ns or loan guarantees by related organization(s)				1e		No
f Div	dends from related organization(s)				1f		No
g Sa	e of assets to related organization(s)				1 g		No
h Pu	chase of assets from related organization(s)				1h		No
i Exc	nange of assets with related organization(s)				1i	Yes	
j Lea	se of facilities, equipment, or other assets to related organization(s)				1j		No
k Le	se of facilities, equipment, or other assets from related organization(s)				1k	Yes	
I Per	ormance of services or membership or fundraising solicitations for related organization(s)				11		No
m Per	ormance of services or membership or fundraising solicitations by related organization(s)				1m		No
n Sha	ing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
o Sh	ring of paid employees with related organization(s)				1 0	Yes	
p Re	nbursement paid to related organization(s) for expenses				1 p	Yes	
q Re	mbursement paid by related organization(s) for expenses				1 q	Yes	
r Ot	er transfer of cash or property to related organization(s)				1r	Yes	
s Ot	er transfer of cash or property from related organization(s)				1s	Yes	
= 4.							
2 If t	e answer to any of the above is "Yes," see the instructions for information on who must comp			T			
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	unt ır	volved	

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-			(f) Share of total income	end-of-year	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No	<u> </u>	Yes	No	
									\Box	1			

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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

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