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DLN: 93493317013225

## Form **990**

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

 $\blacktriangleright$  Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2014 ca	endar year, or tax year beginni	ng 01-01-2014 , and ending 12	2-31-2014			
		applicable	C Name of organization AMERICAN ACADEMY OF ORTHOP.	AEDIC SURGEONS		D Emp	oloyer ide	ntification number
		change				36-	211059	2
∏ Na			Doing business as					
Ind		urn	Number and street (or P.O. box if	mail is not delivered to street address)	Room/suite	E Tele	phone num	ber
⊢ Fin		rmınated	9400 W HIGGINS ROAD NO 500	mail is not delivered to street address)	Room, saice	(84	7)823-7	186
☐ Am	ended	l return		ountry, and ZIP or foreign postal code	1			
ГАр	olicatio	on pending	ROSEMONT, IL 600184976			<b>G</b> Gros	s receipts s	\$ 68,008,194
			F Name and address of p	rincipal officer	Н	(a) Is this a gro		
			KAREN L HACKETT 9400 W HIGGINS ROAD I	NO 500		subordinates	5?	┌ Yes  No
			ROSEMONT,IL 6001849	76	н	(b) Are all subo	rdınates	┌ Yes ┌ No
	V-0V0	mpt status	▼ F01/0\/2\	(Insert no )	527	included?	ch a lict	(coounctructions)
				I (Insert no )   4947(a)(1) or   :	527	IT NO, atta	cn a list	(see instructions)
J W	ebsit	:e:▶ WV	VW AAOS ORG		H	(c) Group exem	ption nui	mber ►
			Corporation Trust Associa	tion Cother ►		L Year of formation	1948 <b>M</b>	State of legal domicile IL
Pa	rt I	Sum	nmary					
	1			ion or most significant activitie: PROVIDE THE HIGHEST QUA		II O SKELETAL C	ADE	
e e		SERVIN	IG OUR PROFESSIONALS TO	PROVIDE THE HIGHEST QUA	LITT MUSC	JLO SKELETAL C	AKE	
<u> </u>								
Ě	,	Chackt	his hov W if the organization	discontinued its operations or di	spaced of m	oro than 25% of	ts not as	ecate
Governance	-	CHECK	ins box Fig. if the organization	discontinued its operations of di	sposed of file	ore chair 25 % or	its net as	secs
	3	Number	of voting members of the gove	rning body (Part VI, line 1a) .			3	16
Activities &	4	Number	of independent voting member	s of the governing body (Part VI	, line 1b) .		4	12
돌	5	Total nu	ımber of ındıvıduals employed ı	n calendar year 2014 (Part V , lii	ne 2a)		5	308
្ន	6	Total nu	imber of volunteers (estimate if	necessary)			6	2,872
	1			Part VIII, column (C), line 12			7a	952,229
	Ь	Net unre	elated business taxable income	from Form 990-T, line 34 .	<u></u>		7b	313,456
					-	Prior Year	0.24.2	Current Year
ē	8		ibutions and grants (Part VIII,	11,90		22,092,819		
Revenue	9			line 2g)	<u> </u>	26,94	6,493	24,075,951 1,794,838
歪	10 11			nn (A), lines 3, 4, and 7d). ), lines 5, 6d, 8c, 9c, 10c, and 1	<u> </u>		0,925	2,981,711
	12			1 (must equal Part VIII, column	· · —	1,43	0,523	2,301,711
						41,30	0,127	50,945,319
	13		, ,	rt IX, column (A), lines 1-3)	<b>⊢</b>	2,90	8,990	2,352,142
	14			IX, column (A), line 4)	<u> </u>		0	0
Ø	15	Saları 5–10		yee benefits (Part IX, column (A	.), lines	18,66	4,679	20,504,586
Expenses	16a		<b>,</b>	K, column (A), line 11e)	🗀		0	0
<b>⊕</b>	Ь	Total fu	undraising expenses (Part IX, column (	D), line 25) •403,000				
ш	-					19,71	0.212	23,889,448
	17 18			), lines 11a–11d, 11f–24e) Just equal Part IX, column (A), li	_	41,28		46,746,176
	19			e 18 from line 12	· -		6,245	4,199,143
<u>~~~</u>						Beginning of Cur		
Net Assets or Fund Balances					L	Year		End of Year
3. E	20				_	101,88		108,766,166
<u> </u>	21					17,58		20,123,740
	22			t line 21 from line 20		84,29	8,194	88,642,426
	rt II		nature Block				<b></b>	
my k	nowle	edge and		xamined this return, including a omplete Declaration of preparer				
		****	***			2015-11-1	1	
Sigr		Sign	ature of officer			Date		
Her			EN L HACKETT CHIEF EXECUTIVE OFF	ICER				
		<u> </u>	e or print name and title	I Downey I	Ta :	<del></del>	D==	
<b>.</b>			Print/Type preparer's name GREGORY S ADAMS	Preparer's signature GREGORY S ADAMS	Date	Check fif self-employe	PTIN ed   P0009!	5597
Paid			Firm's name F CLIFTONLARSONALLI	EN LLP	<u> </u>	Firm's EIN	.u	
Pre	-		Fırm's address ► 1301 W 22ND ST STI	₹ 1100		Phone no (6	30) 573-8	600
Use	. On	าเง	OAK BROOK, IL 605				, 3.3 0	
		1	OWN DROOM, IF 003	£.J		1		

✓ Yes ☐ No

Forn	1990 (2014)					Page
Par		<del>-</del>	ice Accomplishmen			
1 SER		e organization's mission SIONALS TO PROVID	n E THE HIGHEST QUALI	TY MUSCULO SKELE	TAL CARE	
2	•	n undertake any signific or 990-EZ?	ant program services du	uring the year which w	ere not listed on	┌ Yes ┌ No
	If "Yes," describe t	hese new services on S	Schedule O			
3	services?			s in how it conducts,	any program	
	If "Yes," describe t	hese changes on Sche	dule O			
4	expenses Section	501(c)(3) and 501(c)(4	ce accomplishments for a 4) organizations are requ reach program service r	ured to report the amo		
4a	(Code	) (Expenses \$	7,387,331 including	grants of \$	) (Revenue \$	15,424,945 )
	ANNUAL MEETING - PR	RESENTATION OF LECTURES	AND SYMPOSIA ON ORTHOPA	EDIC SURGERY AND RELA	TED TOPICS 2014 ATTENDA	ANCE 26,578
4b	(Code	) (Expenses \$	4,063,752 including	grants of \$	) (Revenue \$	3,325,795 )
			RTHOPAEDIC PROFESSIONALS ND 24 WEBINARS OFFERED IN		OF THE LATEST ADVANCES	IN ORTHOPAEDIC SURGERY
	(Code	) (Expenses \$	2,836,915 including	grants of \$	) (Revenue \$	2,550,137 )
		ANAGEMENT - PROVIDE MEI 16 SPECIALTY SOCIETIES	ETING MANAGEMENT SERVICE	S FOR ORTHOPAEDIC SPE	CIALTY SOCIETIES AND PRO	DMOTE ORTHOPAEDIC UNITY
	See Additional Da	ta				
4d	Other program sei	rvices (Describe in Sch	edule O )			
	(Expenses \$	18,810,136 inc	cluding grants of \$	2,352,142 )(R	evenue \$	355,823)
4e	Total program ser	vice expenses 🗠	33,098,134			

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		_
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2014)

- C	Statements Regarding Other 1RS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable   1a   190		1 63	140
	Enter the number of Forms W-2G included in line 1a Enter-0- if not applicable  1b  0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	<b>1</b> c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tay Statements, filed for the calendar year ending with or within the year severed.			
	Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	163	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i>	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νo
h	If "Yes," enter the name of the foreign country			
,	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR)			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
62	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5с 6а		No
Ja	organization solicit any contributions that were not tax deductible as charitable contributions?	Ja		110
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	<b>61</b>		
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		N.o.
а	services provided to the payor?	/a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	_		
	file Form 8282?	<b>7</b> c		No
a	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time			
	during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
ь	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
1.	facilities  Section F01(a)(12) organizations Enter			
11	Section 501(c)(12) organizations. Enter  Gross income from members or shareholders			
	Gross income from members or shareholders			
U	against amounts due or received from them )			
1 7 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the	ıza		
,	year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
h	Note. See the instructions for additional information the organization must report on Schedule O  Enter the amount of reserves the organization is required to maintain by the states			
U	in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	İ	Νo
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14b		

Section A. Governing Body and Management

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part V	Ι														.マ
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	<u> </u>			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	16			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O				
b	Enter the number of voting members included in line 1a, above, who are independent	12			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relation other officer, director, trustee, or key employee?	nship with any	2		No
3	Did the organization delegate control over management duties customarily performed by or under supervision of officers, directors or trustees, or key employees to a management company or oth		3		No
4	Did the organization make any significant changes to its governing documents since the prior Foi	m 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's	assets? .	5		No
6	Did the organization have members or stockholders?		6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or more members of the governing body?		7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) member or persons other than the governing body?	rs, stockholders,	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertak year by the following	en during the			
а	The governing body?		8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	[	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		No
Se	ection B. Policies (This Section B requests information about policies not required by	the Internal Rev	venu	e Code	e.)
		_		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	1	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of suc affiliates, and branches to ensure their operations are consistent with the organization's exempt		10ь		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing left the form?		11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990 .				
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	1	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests trise to conflicts?		12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? In Schedule O how this was done		12c	Yes	
13	Did the organization have a written whistleblower policy?		13	Yes	
14	Did the organization have a written document retention and destruction policy?		14	Yes	
15	Did the process for determining compensation of the following persons include a review and approint independent persons, comparability data, and contemporaneous substantiation of the deliberation				
а	The organization's CEO, Executive Director, or top management official	1	15a	Yes	
b	Other officers or key employees of the organization	1	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrataxable entity during the year?	-	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to eva participation in joint venture arrangements under applicable federal tax law, and take steps to sa- organization's exempt status with respect to such arrangements?	feguard the	16b		
Se	ection C. Disclosure				
17	List the States with which a copy of this Form 990 is required to be filed▶IL				
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 9				

- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O)
- Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records 20 ►MR RICHARD STEWART COOCFO

9400 WHIGGINS ROAD ROSEMONT, IL 600184976 (847)823-7186

Form 990 (2014)	
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## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(F) Estimated amount of other compensation from the		
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	Posit more t perso and a	han d n ıs l	ne l both	box, an d	fficer	i	( <b>D</b> ) Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	. ~	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

c Total from continuation sheets to Part VII, Section A		
d Total (add lines 1b and 1c)	0	506,886

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization►34

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule I for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
ALLIED PRA DESTINATION MANAGEMENT 290 KING STREET STE 11 SAN FRANCISCO, CA 94107	TRANSPORTATION	491,683
AUGUST LANG & HUSAK INC 4630 MONTGOMERY AVENUE STE 400 BETHESDA, MD 20814	ADVERTISING CONSULTANTS	421,266
PERSONIFY 1919 GALLOWS RD STE 400 VIENNA, VA 22182	SOFTWARE CONSULTANTS	327,379
WEBER SHANDWICK PO BOX 7247-6593 PHILADELPHIA, PA 19170	PUBLIC RELATIONS/MARKETING	266,818
BRIGHTFIND 1010 WAYNE AVE STE 720 SILVER SPRINGS, MD 20910	SOFTWARE CONSULTANTS	229,573
2 Total number of independent contractors (including but not limited to those listed abov	e) who received more than	

Part V		Statement of Check of Sched	ule O contains a respoi	nse or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
u L	1a	Federated cam	paigns 1a					
Grants	ь	Membership du	ıes <b>1b</b>					
9 E	c	Fundraising ev	ents <b>1c</b>					
ffs, FA	d	Related organiz	zations 1d	17,060,000				
ons, Gifts, Grants Similar Amounts	e	Government grant		98,615				
Sir	f	_		4,934,204				
tributio Other	'	similar amounts no	ons, gifts, grants, and <b>1f</b> ot included above					
Contributions, Gifts, and Other Similar A	g	Noncash contributi 1a-1f \$	ions included in lines					
Coma	h	<b>Total.</b> Add line	s 1 a - 1 f	🛌	22,092,819			
				Business Code				
ыщ	2a	ANNUAL MEETING		541900	16,073,245	15,424,945	648,300	
95 Se	ь	COURSE EDUCATI	ON	541900	3,325,795	3,325,795		
- O	С	SPECIALTY SOCIET	TY MANAGEMENT	541900	2,550,137	2,550,137		
ž. Z	d	RENTAL INCOME F	ROM ORTHOPAEDIC SO	541900	1,313,275	0		1,313,27
Ē	e	PUBLICATIONS		541900	429,110	351,880	77,230	
Program Serwce Revenue	f	All other progra	am service revenue		384,389	157,690	226,699	
ΔŤ	g	Total. Add line	s 2a-2f		24,075,951			
	3 4	and other sımıl	come (including dividen ar amounts) stment of tax-exempt bond	•	974,748			974,74
	5	Royalties .		🕨	3,135,458			3,135,45
			(ı) Real	(II) Personal				
	6a	Gross rents						
	Ь	Less rental expenses						
	C	Rental income or (loss)						
	d	Net rental inco	me or (loss)					
	_	Cross amount	(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other	10,246,760					
		than inventory						
	Ь	Less cost or other basis and	9,426,670					
	c	sales expenses Gaın or (loss)	820,090					
	d	Net gain or (los	ss)		820,090			820,09
en e	8a	events (not inc	from fundraising Iluding					
Other Revenue		\$of contributions See Part IV , lir	s reported on line 1c) ne 18					
je.	ь	Less directey	penses b					
ᅙ	c		(loss) from fundraising	events 🛌				
	9a		from gaming activities ne 19 a					
	ь	less directex	penses b					
	С		(loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo		7,482,458				
	ь	less costofa	oods sold <b>b</b>	7,636,205				
	С		(loss) from sales of inv		-153,747	-153,747		
		Mıscellaneou	s Revenue	Business Code				
	11a							
	Ь							
	С							
	d		ue					
	e		s 11a-11d	•				
	12	Total revenue.	See Instructions .		50,945,319	21,656,700	952,229	6,243,57
								Form <b>990</b> (201/

## Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete column	All other organizations must complete column (/	Allother	t complete all columns	organizations must	c)(4)	and 501(c	n 501(c)(3	Sectio
---	---	----------	------------------------	--------------------	-------	-----------	------------	--------

	on 501(c)(3) and 501(c)(4) organizations must complete all columns All Check if Schedule O contains a response or note to any line in this				
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	2,286,157	2,286,157		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	65,985	65,985		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	3,796,853	1,406,083	2,390,770	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	11,990,605	7,469,518	4,419,340	101,747
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,128,389	672,886	446,848	8,655
9	Other employee benefits	2,541,346	1,885,119	647,019	9,208
10	Payroll taxes	1,047,393	640,197	399,884	7,312
11	Fees for services (non-employees)				
а	Management				
b	Legal	163,414	3,662	159,752	
С	Accounting	73,699		73,699	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	234,793		234,793	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	3,824,854	2,603,616	993,781	227,457
12	Advertising and promotion	827,491	790,453	32,379	4,659
13	Office expenses	737,851	443,373	285,768	8,710
14	Information technology	555,007	325,667	229,340	
15	Royalties				
16	Occupancy	1,337,425	995,685	341,740	
17	Travel	2,786,707	2,163,342	621,527	1,838
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	5,054,856	4,770,325	284,531	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	5,011,136	3,806,375	1,204,761	
23	Insurance	141,794	45,387	96,407	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	EQUIPMENT RENTAL	2,286,053	2,217,841	68,212	
b	PRINTING AND PUBLICATIO	735,455	443,479	264,414	27,562
c	UNRELATED BUSINESS INCO	109,193	60,544	48,649	
d					
e	All other expenses	9,720	2,440	1,428	5,852
25	Total functional expenses. Add lines 1 through 24e	46,746,176	33,098,134	13,245,042	403,000
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				,

Part X Balance Sheet

Par	't X	Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		( <b>B</b> ) End of year
	1	Cash-non-interest-bearing		1	
	2	Savings and temporary cash investments	13,783,597	2	10,015,470
	3	Pledges and grants receivable, net	1,996,042	3	6,459,280
	4	Accounts receivable, net	3,125,043	4	5,631,228
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
ŧ	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
Assets	7	Notes and loans receivable, net		7	
₹	8	Inventories for sale or use	636,802	8	619,306
	9	Prepaid expenses and deferred charges	2,462,907	9	3,144,773
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  28,808,674	, ,		-,,
	Ь	Less accumulated depreciation 10b 17,362,324	11,563,768	10c	11,446,350
	11	Investments—publicly traded securities	53,850,791	11	56,386,474
	12	Investments—other securities See Part IV, line 11	14,088,190	12	14,771,653
	13	Investments—program-related See Part IV, line 11	0	13	0
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	378,291	15	291,632
	16	Total assets. Add lines 1 through 15 (must equal line 34)	101,885,431	16	108,766,166
	17	Accounts payable and accrued expenses	6,784,231	17	9,867,740
	18	Grants payable		18	
	19	Deferred revenue	10,803,006	19	10,256,000
	20	Tax-exempt bond liabilities		20	<u> </u>
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
Эę		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule		25	
	26	D	17,587,237	26	20,123,740
—— У	20	Organizations that follow SFAS 117 (ASC 958), check here ► ✓ and complete lines 27 through 29, and lines 33 and 34.	17,307,237	20	20, 123, 740
ĕ	27	Unrestricted net assets	82,359,945	27	87,147,562
<u>छ</u>	28	Temporarily restricted net assets	1,938,249	28	1,494,864
<u> </u>	29	Permanently restricted net assets	.,,,,,,,,,	29	., 10 1,00 1
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check here ► □ and			
		complete lines 30 through 34.			
S OF	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	_
AS	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	84,298,194	33	88,642,426
Z	34	Total liabilities and net assets/fund balances	101,885,431	34	108,766,166
			, ,		Form 000 (2014)

Pai	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		50,9	945,319
2	Total expenses (must equal Part IX, column (A), line 25)	2		46.	746,176
3	Revenue less expenses Subtract line 2 from line 1	3			 199,143
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			
5	Net unrealized gains (losses) on investments	5			298,194 973,144
6	Donated services and use of facilities	6			,
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		- {	828,055
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		88,6	642,426
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. 🔽
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revious a separate basis, consolidated basis, or both	ewed or	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	<u> </u>
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 36-2110592

Name: AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS

#### Form 990, Part III - Line 4c: Program Service Accomplishments (See the Instructions)

(Code ) (Expenses \$ 18,810,136 including grants of \$ 2,352,142 ) (Revenue \$ 355,823 )
OTHER PROGRAM SERVICES - INCLUDING PUBLIC RELATIONS, BOARD OF COUNCILORS, ADVOCACY, EDUCATION PROGRAMS,
INTERNATIONAL ACTIVITIES, AND RESEARCH AND SCIENTIFIC AFFAIRS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours per week (list any hours for related	Posit more th persoi and a	ion (d nan o n is b	ne booth a	ox, u an of trus	inless ficer tee)		( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and		
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1033 14130/	2/1033 11130)	related organizations		
(1) ANDREW N POLLAK MD	2 50	х		Х				191,970	0	0		
TREASURER (1) DAVID A HALSEY MD	2 50											
BOS CHAIR-ELECT	1 00	Х						3,520	0	0		
(2) DAVID C TEMPLEMAN MD BOS CHAIR	1 00	х						888	0	0		
(3) DAVID D TEUSCHER MD	5 00	x		х				82,920	0	0		
FIRST VICE-PRESIDENT (4) DAVID MANSFIELD MD	5 00	.,						2 240				
BOC CHAIR-ELECT (5) FREDERICK M AZAR MD	1 00 7 50	X		.,				3,210	0	0		
PRESIDENT	7 50 1 00	X		X				122,526	0	0		
(6) JOHN J MCGRAW MD  BOC CHAIR	1 00	х						1,246	0	0		
(7) JOSEPH A BOSCO MD	1 00	x						2,093	0	0		
(8) JOSHUA J JACOBS MD	1 50	x						37,640	0	0		
PAST PRESIDENT (9) TODD MILBRANDT MD	1 50 1 00							·				
MEMBER-AT-LARGE	1 00	Х						798	0	0		
(10) WILLIAM J BESTLAY MEMBER	1 00	х						2,635	0	0		
(11) BRIAN G SMITH MD BOS SECRETARY	1 00	х						0	0	0		
(12) GERALD R WILLIAMS MD	5 00	x		х				37,644	0	0		
SECOND VICE-PRESIDENT (13) JENNIFER M WEISS MD	5 00							,				
MEMBER-AT-LARGE	1 00	х						0	0	0		
(14) LAWRENCE S HALPERIN MD BOC SECRETARY	1 00	x						1,730	0	О		
(15) RAJ D RAO MD	1 00	x						0	0	0		
MEMBER-AT-LARGE (16) BILL BRUCE	1 00 30 00											
CHIEF TECHNOLOGY OFFICER	30 00			Х				244,315	0	47,610		
(17) ELLEN MOORECHIEF EDUCATION OFFICER	50 00			х				256,078	0	36,935		
(18) KAREN L HACKETT	40 00			Х				544,971	0	61,490		
CHIEF EXECUTIVE OFFICER (19) RICHARD J STEWART	40 00 30 00			.,				254 202		47.406		
CFO/COO (20) RICHARD N PETERSON	30 00			X				361,292	0	47,486		
GENERAL COUNSEL	30 00			Х				315,184	0	45,166		
DIRECTOR OF ELEC MEDIA, EV	40 00 10 00				х			228,805	0	44,030		
(22) SUSAN MCSORLEY DIR CONVENTIONS/MEETINGS	45 00 5 00				х			178,544	0	41,273		
(23) DEBORAH CUMMINS	40 00					X		163,370	0	35,927		
DIRECTOR OF RESEARCH (24) HANS KOELSCH	10 00 40 00						_					
DIRECTOR OF PUBLICATIONS	10 00					Х		178,921	0	38,682		

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

10 00

DIRECTOR OF FINANCE

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Posit in person a lindividual trustae or director	ion (d nan oi n is b	ne booth a	ox, u an of /trust 心 里	nless ficer tee)	Forme	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(26) JAMES OGLE DIRECTOR OF INFORMATION SE	25 00 25 00					х		196,470	0	38,637
(1) JENNIFER JONES DIR OF SOCIETY RELATIONS	45 00 5 00					х		165,485	0	38,034
(2) TINA SLAGER	40 00					х		154,301	0	31,616

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As Filed Data -

DLN: 93493317013225

OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		<b>ne organization</b> CADEMY OF ORTHOPAEDIC S	LIDGEONS				Employer identification	ation number					
APILK.	ICAN AC	CADEMI OF ORTHOPAEDIC 3	OKGLON3				36-2110592						
Pa	rt I	Reason for Publi	c Charity S	<b>itatus</b> (All organiza	tions must co	mplete this r		ons.					
		zation is not a private fo											
1	Ē	A church, convention		•	= -	· ·	· ·						
2	Ē	A school described in	•			•							
3	Ē	A hospital or a cooper				tion 170(b)(1)	(A)(iii).						
4	Ė	A medical research or		_				). Enter the					
-	,	hospital's name, city,	and state										
5	$\Gamma$	An organization opera	ted for the ber	nefit of a college or uni	versity owned o	r operated by a	a governmental unit d	escribed in					
		section 170(b)(1)(A)(iv). (Complete Part II )											
6	Γ	A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b>											
7	Γ	An organization that n				om a governme	ntal unit or from the g	jeneral public					
	_	described in <b>section 1</b>											
8		A community trust de											
9		An organization that n											
		receipts from activitie											
		its support from gross						n businesses					
	_	acquired by the organ											
10	<u> </u>	An organization organ	•	•	•	•							
11	ı	An organization organ											
		one or more publicly s the box in lines 11a th											
а	Г	Type I. A supporting of	-			_		· -					
		supported organizatio	n(s) the power	to regularly appoint o	r elect a majori								
_	_	organization You mus											
b	ı	<b>Type II.</b> A supporting management of the su	=	•				•					
		must complete Part I			same persons c	ilac colletor of t	nanage the supported	organization(s) Tou					
c	Γ	Type III functionally			n operated in c	onnection with,	and functionally inte	grated with, its					
	_	supported organizatio											
d	ı	Type III non-function											
		not functionally integr (see instructions) <b>Yo</b>					ement and an attentiv	eness requirement					
e	Г	Check this box if the o					s a Type I, Type II, T	ype III functionally					
		integrated, or Type II	I non-function	ally integrated suppor	tıng organızatıo	n							
f		Enter the number of s											
g		Provide the following i	nformation abo	out the supported orga	inization(s)								
	(i)Na	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	ianization	(v) A mount of	(vi) A mount of					
		organization		organization	listed in your	governing	monetary support	other support (see					
				(described on lines	docume	nt?	(see instructions)	ınstructions)					
				1-9 above or IRC section (see									
				instructions))									
				,	Yes	No							
Tota													

Sch	edule A (Form 990 or 990-EZ) 2014						Page <b>2</b>
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI )						
11	<b>Total support</b> Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto				<del></del>	<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		<del> </del>	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	<b>33 1/3% support test—2014.</b> If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and <b>stop here.</b> The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	<b>-2014.</b> If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	<b>▶</b> ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		<b>▶</b> ┌
18	<b>Private foundation.</b> If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• <b>▶</b> □

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support	1					
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	( <b>d)</b> 2013	<b>(e)</b> 2014	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	5,869,286	11,872,900	12,256,942	12,882,333	22,092,819	64,974,280
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	32,698,848	29,385,336	29,217,622	24,406,879	29,292,905	145,001,590
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	<b>Total.</b> Add lines 1 through 5	38,568,134	41,258,236	41,474,564	37,289,212	51,385,724	209,975,870
7a	A mounts included on lines 1, 2, and 3 received from disqualified persons	4,250,000	9,250,000	9,750,000	9,000,000	17,060,000	49,310,000
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0
С	Add lines 7a and 7b	4,250,000	9,250,000	9,750,000	9,000,000	17,060,000	49,310,000
8	<b>Public support</b> (Subtract line 7c from line 6)						160,665,870
Se	ction B. Total Support			•			
	ndar year (or fiscal year beginning in) 🏲	(a) 2010	<b>(b)</b> 2011	(c) 2012	<b>(d)</b> 2013	(e) 2014	(f) Total
9	A mounts from line 6	38,568,134	41,258,236	41,474,564	37,289,212	51,385,724	209,975,870
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	3,184,096	4,088,558	3,938,029	4,726,104	5,423,481	21,360,268
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
C	Add lines 10a and 10b	3,184,096	4,088,558	3,938,029	4,726,104	5,423,481	21,360,268
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	266,722	351,904	283,018	325,893	313,456	1,540,993
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12)	42,018,952	45,698,698	45,695,611	42,341,209	57,122,661	232,877,131
14	First five years. If the Form 990 is check this box and stop here			, thırd, fourth, or	fifth tax year as a	a section 501(c)(	3) organization, ▶
Se	ction C. Computation of Pul						
15	Public support percentage for 201	4 (line 8, column (	(f) divided by line	13, column (f))		15	68 990 %
16	Public support percentage from 20		<u> </u>			16	73 430 %
Se	ction D. Computation of Inv Investment income percentage for				ın (f))	17	9 170 %
18	Investment income percentage fro				··· \·//	18	8 640 %
	<b>33 1/3% support tests—2014.</b> If th				lline 15 is more		

b 33 1/3% support tests—2013. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

<sup>18</sup> is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V  $\,)$ 

Section A. All Supporting Organizations
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Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or $(2)$ ? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section $509(a)(1)$ or $(2)$ .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see  The organization satisfied the Activities Test Complete line 2 below  The organization is the parent of each of its supported organizations. Complete line 3 below  The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

#### Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

#### Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions			Current Year
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthexcess of income from activity	ers exempt purposes of supp	ported organizations, in	
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
<b>a</b> From 2009			
<b>b</b> From 2010			
<b>c</b> From 2011			
d From 2012			
<b>e</b> From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount  i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
<b>b</b> Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2015.</b> Add lines 3j and 4c			
8 Breakdown of line 7			
<b>a</b> From 2010			
<b>b</b> From 2011			
<b>c</b> From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493317013225

OMB No 1545-0047

Inspection

### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS 36-2110592 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ┌ Yes If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

Cat No 50084S

Schedule C (Form 990 or 990-EZ) 2014

section 4911 tax for this year?

┌ Yes ┌ No

## Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A Check ► If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- **B** Check ▶ ☐ If the filing organization checked box A and "limited control" provisions apply

	Limits on Lobbying E (The term "expenditures" means ar			(a) Filing organization's totals	( <b>b)</b> Affiliated group totals
a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)			
b	Total lobbying expenditures to influence a legisl	ative body (direct lobbying)			
c	Total lobbying expenditures (add lines 1a and 1	o)			
d	O ther exempt purpose expenditures				
e	Total exempt purpose expenditures (add lines 1	c and 1d)			
f	Lobbying nontaxable amount Enter the amount to	rom the following table in both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:			
	Not over \$500,000	20% of the amount on line 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000			
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000			
	Over \$17,000,000	\$1,000,000			
g	Grassroots nontaxable amount (enter 25% of lir	e 1f)			
h	Subtract line 1g from line 1a If zero or less, ent	er -0-			
i	Subtract line 1f from line 1c If zero or less, ente	r-0-			
j	If there is an amount other than zero on either li	ne 1h or line 1), did the organization file Form	4720 rer	ortina	

# 4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period						
	Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	<b>(c)</b> 2013	( <b>d)</b> 2014	(e) Total	
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	
b	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000	
c	Total lobbying expenditures	234,722	221,694	279,411	295,042	1,030,869	
_d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000	
е 	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000	
f	Grassroots lobbying expenditures						

	art II-B Complete if the organization is exempt under s filed Form 5768 (election under section 501(h)	).	-			
For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying		(a)		(b)		
activ	ıvıty.		Yes	No	Amo	ount
1 a	During the year, did the filing organization attempt to influence foreign, legislation, including any attempt to influence public opinion on a legisl through the use of  Volunteers?					
b c		on lines 1c through 1i)?				
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a le	gıslatıve body?				
h i	Rallies, demonstrations, seminars, conventions, speeches, lectures, or Other activities?	any sımılar means?				
j	Total Add lines 1c through 1i					
2a	5	section 501(c)(3)?				
b	, , , , , , , , , , , , , , , , , , , ,					
C	, , , , , ,					
	If the filing organization incurred a section 4912 tax, did it file Form 47	-				
Par	art III-A Complete if the organization is exempt under s	ection 501(c)(4), section !	501(c)	)(5), c	r sect	ion
	501(c)(6).				Ye	es No
1	Were substantially all (90% or more) dues received nondeductible by n	nembers?		Г	1	-3   1
2	Did the organization make only in-house lobbying expenditures of \$2,0			⊢	2	
3	Did the organization agree to carry over lobbying and political expendit				3	
Pai	art III-B Complete if the organization is exempt under s	ection 501(c)(4), section !				
	501(c)(6) and if either (a) BOTH Part III-A, line line 3, is answered "Yes."	es I and 2, are answered	NO C	ж (в)	Рагі	11-A,
1			1			
2		ot include amounts of political				
а	Current year		2a			
b	Carryover from last year		2b			
C			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondec	uctible section 162(e) dues	3			
4	If notices were sent and the amount on line 2c exceeds the amount on does the organization agree to carryover to the reasonable estimate of					
	political expenditure next year?		4			
5	, 5 1 , , ,	5)	5			
	Part IV Supplemental Information					
	rovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I- (see instructions), and Part II-B, line 1 Also, complete this part for any accomplete the part for accomplete the part for any accomplete the part for accomplete th		ıp lıst),	Part II	-A , lines	s 1 and
	Return Reference Explanati	on				

Part IV Supplemental Information (continued)						
Return Reference	Explanation					

Schedule C (Form 990 or 990EZ) 2014

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#### DLN: 93493317013225

OMB No 1545-0047

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

**SCHEDULE D** 

(Form 990)

Information about Schedule D (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public

Organizations Maintaining Donor Advised Funds or Other Similar Funds or organization answered "Yes" to Form 990, Part IV, line 6.  (a) Donor advised funds  Total number at end of year  Aggregate value of contributions to (during year)  Aggregate value of grants from (during year)  Aggregate value at end of year  Did the organization inform all donors and donor advisors in writing that the assets held in donor funds are the organization's property, subject to the organization's exclusive legal control?  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds of used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any conferring impermissible private benefit?  TI Conservation Easements. Complete if the organization answered "Yes" to Purpose(s) of conservation easements held by the organization (check all that apply)	nds or Accounts. Complete if th
Total number at end of year  Aggregate value of contributions to (during year)  Aggregate value of grants from (during year)  Aggregate value at end of year  Did the organization inform all donors and donor advisors in writing that the assets held in dono funds are the organization's property, subject to the organization's exclusive legal control?  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds of used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any conferring impermissible private benefit?  **t II Conservation Easements. Complete if the organization answered "Yes" to	
Aggregate value of contributions to (during year)  Aggregate value of grants from (during year)  Aggregate value at end of year  Did the organization inform all donors and donor advisors in writing that the assets held in dono funds are the organization's property, subject to the organization's exclusive legal control?  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds of used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any conferring impermissible private benefit?  **TII* Conservation Easements.** Complete if the organization answered "Yes" to	(b) Funds and other accounts
Aggregate value of grants from (during year)  Aggregate value at end of year  Did the organization inform all donors and donor advisors in writing that the assets held in dono funds are the organization's property, subject to the organization's exclusive legal control?  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds of used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any conferring impermissible private benefit?  **TII* Conservation Easements. Complete if the organization answered "Yes" to	
Aggregate value at end of year  Did the organization inform all donors and donor advisors in writing that the assets held in dono funds are the organization's property, subject to the organization's exclusive legal control?  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds of used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any conferring impermissible private benefit?  **t II Conservation Easements.* Complete if the organization answered "Yes" to	
Did the organization inform all donors and donor advisors in writing that the assets held in dono funds are the organization's property, subject to the organization's exclusive legal control?  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds of used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any conferring impermissible private benefit?  **TII** Conservation Easements.** Complete if the organization answered "Yes" to	
funds are the organization's property, subject to the organization's exclusive legal control?  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds of used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any conferring impermissible private benefit?  Tonservation Easements. Complete if the organization answered "Yes" to	
used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any conferring impermissible private benefit?  **Tonservation Easements** Complete if the organization answered "Yes" to	r advised <b>Yes No</b>
<u> </u>	
Purpose(s) of conservation easements held by the organization (check all that apply)	Form 990, Part IV, line 7.
<ul> <li>☐ Protection of natural habitat</li> <li>☐ Preservation of a central preservation of a central preservation of open space</li> <li>Complete lines 2a through 2d if the organization held a qualified conservation contribution in the</li> </ul>	historically important land area ertified historic structure e form of a conservation
easement on the last day of the tax year	Held states Ford of the Ween
Total number of conservation easements	Held at the End of the Year
Total acreage restricted by conservation easements	2b
Number of conservation easements on a certified historic structure included in (a)	2c
Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d
Number of conservation easements modified, transferred, released, extinguished, or terminated	l by the organization during
the tax year -	
Number of states where preparty subject to concernation exception to legated	
Number of states where property subject to conservation easement is located -	
Does the organization have a written policy regarding the periodic monitoring, inspection, handlenforcement of the conservation easements it holds?	☐ Yes ☐ No
Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easeme	ents during the year
<u> </u>	
A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements	during the year
<b>▶</b> \$	
Does each conservation easement reported on line $2(d)$ above satisfy the requirements of sect and section $170(h)(4)(B)(II)^{9}$	ion 170(h)(4)(B)(i)
In Part XIII, describe how the organization reports conservation easements in its revenue and balance sheet, and include, if applicable, the text of the footnote to the organization's financial sthe organization's accounting for conservation easements	statements that describes
Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	or Other Similar Assets.
If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue works of art, historical treasures, or other similar assets held for public exhibition, education, of service, provide, in Part XIII, the text of the footnote to its financial statements that describes	r research in furtherance of public
If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue sworks of art, historical treasures, or other similar assets held for public exhibition, education, o service, provide the following amounts relating to these items	tatement and balance sheet
(i) Revenue included in Form 990, Part VIII, line 1	<b>▶</b> \$
(ii) Assets included in Form 990, Part X	<b>►</b> \$
If the organization received or held works of art, historical treasures, or other similar assets for following amounts required to be reported under SFAS 116 (ASC 958) relating to these items	financial gain, provide the
Revenue included in Form 990, Part VIII, line 1	<b>▶</b> \$
Assets included in Form 990, Part X	<b></b>

Part	Organizations Maintaining Co	llections of Art, H	listori	<u>cal Trea</u>	sures, or O	ther S	<u>imilar Ass</u>	ets (c	ontinued)	
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other records,	check	any of the f	following that a	re a sıg	nıfıcant use	of its		
а	Public exhibition	d	ı [	Loan or e	xchange progra	ams				
b	Scholarly research	e	• F	Other						
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explain h	now the	y further th	ne organization'	s exem	pt purpose ır	1		
5	During the year, did the organization solicit						_		<b>-</b>	
Dor	assets to be sold to raise funds rather than to the training to the training to the training assets to be sold to raise funds rather than to the training to the training assets to be sold to raise funds rather than to the training training to the training							Yes	No	
Fall	Part IV, line 9, or reported an ar					1 165	to Fulli 9:	<del>5</del> 0,		
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other intermedia	ary for c	ontributior	ns or other asse	ets not	Γ	Yes	┌ No	
b	If "Yes," explain the arrangement in Part XI	I and complete the fol	lowing t	able	_					
					<u> </u>		Am	ount		
c	Beginning balance				-	1c				
d	Additions during the year				-	1d				
e	Distributions during the year				<b>⊢</b>	1e				
f	Ending balance				_	1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line 2	1, for e	scrow or cu	ıstodıal accour	ıt lıabılı	ty?	Yes	∏ No	
_ь	If "Yes," explain the arrangement in Part XI				-				<u> </u>	
Pa	rt V Endowment Funds. Complete		nswer ( <b>b)</b> Prior y					/a\Eaury	ears back	
1a	Beginning of year balance	6,591,760		861,989	5,369,778	(a) me	5,254,941	(e)rour y	4,743,830	
ь	Contributions									
c	Net investment earnings, gains, and losses									
al.		604,139		786,541	543,717		162,871		555,647	
d	Grants or scholarships Other expenditures for facilities									
е	and programs									
f	Administrative expenses	68,248		56,770	51,506		48,034		44,536	
g	End of year balance	7,127,651	6,	591,760	5,861,989		5,369,778		5,254,941	
2	Provide the estimated percentage of the cur	rent year end balance (	(lıne 1g	, column (a	ı)) held as					
а	Board designated or quasi-endowment ►	100 000 %								
b	Permanent endowment ►									
c	Temporarily restricted endowment ▶									
	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%								
3a	Are there endowment funds not in the posse	ssion of the organizatio	on that	are held an	d admınıstered	for the			T	
	organization by  (i) unrelated organizations						3a(i	Yes	No No	
	(ii) related organizations						3a(ii	_	No	
b	If "Yes" to 3a(II), are the related organization		n Sched	lule R?.	· . · . · . · .		3b	<del></del>	<del>                                     </del>	
4	Describe in Part XIII the intended uses of the	ne organization's endov	vment f	unds						
Par	t VI Land, Buildings, and Equipme		organ	ızatıon ar	nswered 'Yes'	to For	m 990, Par	rt IV, I	ine	
	11a. See Form 990, Part X, line  Description of property	10.		Cost or othe s (investmen			) Accumulated depreciation	( <b>d</b> ) B	ook value	
1-	and		-		900	740			906 740	
	Land		-		806, 16,662,		11,701,979		806,749 4,960,250	
	Leasehold improvements				10,002,	223	11,701,979		7,300,230	
	Equipment				11,339,	696	5,660,345		5,679,351	
	Other				12,553,		-,0,513			
	I. Add lines 1a through 1e (Column (d) must e	equal Form 990, Part X, co	olumn (	B), line 10(d	c).)	<del>. '</del> .			11,446,350	
	. , , , ,	. ,		•	-		Schedule D			

See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book value	(c) Method of valuation
(Including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
(3)Other (A)INVESTMENT IN ORTHO PROPERTIES, LLC	14,771,653	С
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	= . / = / = = =	
Part VIII Investments—Program Related. Cor See Form 990, Part X, line 13.	mplete if the organization	answered 'Yes' to Form 990, Part IV, line 11c.
(a) Description of investment	(b) Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
Total. (Column (h) must equal Form 990, Part X col (B) line 13.)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. Complete if the organization		 , Part IV , line 11d See Form 990 , Part X , line 15
(a) Descrip	tion	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.	.)	
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.	nization answered 'Yes' to	Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal Income taxes		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )		

Part X		vered 'Yes' to Form 990, Part IV, line 12a.	er Ke	<b>sturn</b> Complete if
1 T		er support per audited financial statements	1	
		it not on Form 990, Part VIII, line 12		
a N	let unrealized gains (losses)	on investments   2a		
<b>b</b> D	onated services and use of f	acılıtıes	1 !	
<b>c</b> R	ecoveries of prior year grants	s	1 !	
<b>d</b> 0	ther (Describe in Part XIII )		1 !	
e A	dd lines <b>2a</b> through <b>2d</b> .		2e	
<b>3</b> S	Subtract line <b>2e</b> from line <b>1</b> .		3	
<b>4</b> A	mounts included on Form 99	0, Part VIII, line 12, but not on line 1		
a I	nvestment expenses not incl	uded on Form 990, Part VIII, line 7b . 4a		
<b>b</b> 0	ther (Describe in Part XIII )	4b	1 !	
<b>c</b> A	dd lines <b>4a</b> and <b>4b</b>		4c	
<b>5</b> T	otal revenue Add lines <b>3</b> and	d <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	
Part XI		xpenses per Audited Financial Statements With Expenses	per	Return. Complete
		swered 'Yes' to Form 990, Part IV, line 12a.	т.	Τ
		r audited financial statements	1	
		it not on Form 990, Part IX, line 25		
		acilities	4	
	•		-	
			-	
	·		۱.	
	_		2e	
			3	
		0, Part IX, line 25, but not on line 1:		
	·	uded on Form 990, Part VIII, line 7b 4a	-	
	,		۱.	
			4c	
	Supplemental Inf	nd <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	
		Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b		
	line 4, Part X, line 2, Part XI,	, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to		le any additional
	Return Reference	Explanation		
PART V,	LINE 4	AEDIC	C MEDICAL	
		D PRO	VIDE ND THE COUNCIL ON	
			Y INITIATIVE	
		PROJECTS		
PART X,	LINE 2	THE ACADEMY AND THE ASSOCIATION'S APPLICATION OF ACCO		
		POSITIONS HAS NO EFFECT ON ITS FINANCIAL POSITION AS MAN		
		ACADEMY AND THE ASSOCIATION HAVE NO MATERIAL UNRECOG		
		BENEFITS, INCLUDING ANY POTENTIAL RISK OF LOSS OF THEIR N THEREFORE, NO LIABILITY RELATING TO UNCERTAIN TAX POSITI		
		AS OF DECEMBER 31, 2014 OR 2013 THE ACADEMY AND THE ASSO		
		ACCOUNT FOR ANY POTENTIAL INTEREST OR PENALTIES RELATE		
		ACCOUNT FOR ANY POTENTIAL INTEREST OR PENALTIES RELATE LIABILITIES FOR UNRECOGNIZED INCOME TAX BENEFITS AS INCO		

AUTHORITIES FOR PERIODS BEFORE 2011

ACADEMY IS NO LONGER SUBJECT TO EXAMINATION BY FEDERAL, STATE, OR LOCAL TAX

Jenedale 2 (1 31111 33 3) 23 13		r age <b>3</b>		
Part XIII Supplemental Information	on (continued)			
Return Reference	Explanation			
l				
-				

Schedule D (Form 990) 2014

DLN: 93493317013225 OMB No 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2014 ► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990. Department of the Treasury Open to Public ▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service **Inspection Employer identification number** Name of the organization AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS 36-2110592 General Information on Activities Outside the United States. Complete if the organization answered Part I "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed) (b) Number of (c) Number of (d) Activities conducted in (f) Total expenditures (a) Region (e) If activity listed in (d) is offices in the a program service, describe for and investments employees, region (by type) (e.g., agents, and region fundraising, program specific type of in region ındependent services, investments, grants service(s) in region contractors in to recipients located in the region region) (1) EAST ASIA AND THE GRANTS TO 25,985 PACIFIC RECIPIENTS LOCATED IN THE REGION (2) SOUTH ASIA 15,000 0 0 GRANTS TO RECIPINTS LOCATED IN THE REGION (3) SOUTH AMERICA 0 10.000 0 GRANTS TO RECIPIENTS LOCATED IN THE REGION (4) SUB-SAHARAN AFRICA 15.000 0 0 GRANTS TO RECIPIENTS LOCATED IN THE

REGION

ol

0

(5)

3a Sub-total

to Part I

**b** Total from continuation sheets

c Totals (add lines 3a and 3b)

65,985

65,985

Schedule F (Form 990) 2014

Pa				i <b>zations or Entitie</b> ived more than \$5,0		•	9		to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	( <b>d)</b> Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(	1)								
(	2)								
(	3)								
(	4)								
2				ed above that are ro or counsel has pro					
3	Enter total num	nber of other or	ganizations or ent	ities					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.  Part III can be duplicated if additional space is needed.									
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	( <b>h)</b> Method of valuation (book, FMV, appraisal, other)			
(1) SCHOLARSHIP	EAST ASIA AND THE PACIFIC	6	25,985							
	MIDDLE EAST AND NORTH AFRICA	3	15,000							
	EUROPE (INCLUDING GREENLAND) - ALBANIA, ANDORRA, AUSTRIA, BELGIUM	2	10,000	CASH						
(4) SCHOLARSHIP	CENTRAL AMERICA AND THE CARIBBEAN	3	15,000	CASH						
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										
( 12)										
(13)										
(14)										
( 15)										
( 16)										
(17)										
( 18)										

# Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Γ	Yes	<u> </u>	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Г	Yes	<u>\</u>	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	<u> </u>	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	<u>\</u>	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	<b>▼</b>	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Г	Yes	<u> </u>	Νo

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page **5** 

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
PART I, LINE 2	FOR SCHOLARSHIPS, THE ACADEMY PAYS MOST EXPENSES DIRECTLY FOR EACH RECIPIENT AND DISBURSES THE REMAINDER TO COVER TRAVEL EXPENSES PAID BY THE RECIPIENT UP TO \$5,000

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(Form 990)

DLN: 93493317013225

2014

OMB No 1545-0047

Governments and Individuals in the United States

	Complet	e if the omanization a	answered "Yes," to Form	990 Part IV line 21 or	22	4	LVIT
Department of the Treasury		Open to Public					
Internal Revenue Service		Inspection					
Name of the organization	DELLO DA EDIO CURCEO NO					Employer identificati	on number
AMERICAN ACADEMY OF	ORTHOPAEDIC SURGEONS					36-2110592	
Part I General Info	ormation on Grants and	Assistance				•	
the selection criteria i	maintain records to substantia ised to award the grants or ass e organization's procedures foi	sistance?					✓ Yes
	Other Assistance to Dor rt IV, line 21, for any recip						s" to
(a) Name and address o organization or government	( <b>b)</b> EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
See Additional Data Tab	e						

**Grants and Other Assistance to Organizations,** 

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	11
3	Enter total number of other organizations listed in the line 1 table	4

Schedule I (Form 990) 2014									
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.								
	Part III can be duplicated if additional space is needed.								

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.									
Return Reference	Explanation								
·	THE ORGANIZATION MAKES CONTRIBUTIONS TO OTHER ENTITIES WITH SIMILAR ORTHOPAEDIC RELATED MISSIONS FOR THE GENERAL SUPPORT OF THESE ORGANIZATIONS IF THE FUNDS ARE TO BE USED FOR GENERAL SUPPORT OF THEIR MISSION, WE DO NOT REQUIRE THESE ORGANIZATIONS TO SUBSTANTIATE THEIR EXPENDITURES RELATED TO THESE CONTRIBUTIONS FOR SOME PROJECTS, HOWEVER, A FINAL REPORT IS REQUIRED TO SUBSTANTIATE THE EXPENDITURES								

Schedule I (Form 990) 2014

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 36-2110592

Name: AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	cash	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ORTHOPAEDIC LEARNING CENTER9400 WHIGGINS RD ROSEMONT,IL 60018	36-3999836	501C3	1,871,593				CONTRIBUTION FOR NEW BUILDING

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
UNITED STATES BONE AND JOINT INITIATIVE 9400 W HIGGINS RD ROSEMONT,IL 60018	13-4223933	501C3	120,000				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
AMERICAN JOINT REPLACEMENT REGISTRY 9400 W HIGGINS RD ROSEMONT,IL 60018	27-0645591	501C3	100,000				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
AMERICAN ASSOCIATION OF HIP & KNEE SURGEONS 9400 W HIGGINS RD ROSEMONT,IL 60018	36-3832205	501C6	30,000				GENERAL SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
PARTNERS IN HEALTH888 COMMONWEALTH AVE BOSTON,MA 02215	04-3567502	501C3	30,000				GENERAL SUPPORT			

form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ORTHOPAEDIC RESEARCH AND EDUCATION FOUNDATION9400 W HIGGINS RD ROSEMONT,IL 60018	36-6009467	501C3	25,000				GENERAL SUPPORT

<u>Form 990,Schedule I, Pai</u>	orm 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.						
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ORTHOPAEDIC LEARNING CENTER9400 WHIGGINS RD ROSEMONT,IL 60018	36-3999836	501C3	20,000				GENERAL SUPPORT

Form 990,Schedule I, Pa	<u>rt II, Grants an</u>	<u>d Other Assistance</u>	e to Domestic Org	anizations and Do	<u>mestic Governmer</u>	nts.	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE PERRY INITIATIVE450 STANYAN STREET SAN FRANCISCO,CA 94117	27-3728166	501C3	10,500				GENERAL SUPPORT

Form 990,Schedule I, Pai	<u>rt II, Grants an</u> r	<u>d Other Assistance</u>	<u>a to Domestic Org</u> a	<u>anizations and Do</u> r	<u>mestic Governmer</u>	nts.	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OKLAHOMA ORTHOPAEDIC SOCIETY66 E LYNN ST COLUMBUS,OH 43215	73-1370645	501C6	9,000				STATE SOCIETY ASSISTANCE

Form 990,Schedule I, Pa	<u>rt II, Grants an</u>	<u>d Other Assistance</u>	to Domestic Orga	anizations and Do	<u>mestic Governmer</u>	nts.	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TEXAS ORTHOPAEDIC ASSOCIATION401 WEST 15TH STE 820 AUSTIN,TX 78701	74-2410142	501C6	6,500				STATE SOCIETY ASSISTANCE

Form 990,Schedule I, Pa	rt II, Grants an	<u>d Other Assistance</u>	to Domestic Orga	anizations and Do	<u>mestic Governmer</u>	nts.	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN ORTHOPAEDIC ASSOCIATION110 WEST RD STE 227 TOWSON,MD 21204	94-1379470	501C6	6,000				STATE SOCIETY ASSISTANCE

Form 990,Schedule I, Pai	orm 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.						
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
KEELING FAMILY FOUNDATION21 SPINNING WHEEL RD STE 8D HINSDALE,IL 60521	36-3489906	501C3	5,000				GENERAL SUPPORT

Form 990,Schedule I, Pai	<u>rt II, Grants an</u>	<u>id Other Assistance</u>	to Domestic Org/	<u>anizations and Do</u>	<u>mestic Governmer</u>	nts.	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ST JUDE'S CHILDREN'S RESEARCH HOSPITAL501 ST JUDE PLACE MEMPHIS,TN 38105	62-0646012	501C3	5,000				GENERAL SUPPORT

Form 990,Schedule I, Pa	<u>rt II, Grants an</u>	<u>d Other Assistance</u>	e to Domestic Orga	anizations and Do	<u>mestic Governmer</u>	nts.	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HEALTH VOLUNTEERS OVERSEAS1900 L STREET NW SUITE 310 WASHINGTON, DC 20036	52-1485477	501C3	5,000				GENERAL SUPPORT

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHORDOMA FOUNDATION P O BOX 2127 DURHAM,NC 27702	20-8423943	501C3	5,000				GENERAL SUPPORT

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DLN: 93493317013225

OMB No 1545-0047

Schedule J (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

7

Name of the organization AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS **Employer identification number** 

36-2110592 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence 굣 Health or social club dues or initiation fees Tax idemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Νo 4b Yes Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? **4**c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? Νo 5b Νo Any related organization? If "Yes," to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Nο If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	<b>(F)</b> Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

rise dempiece cine part for any add	nconar información
Return Reference	Explanation
PART I, LINE 1A	AIRFARE ONE CLASS UP FROM COACH IS AVAILABLE TO THE PRESIDENTIAL LINE FOR ALL ACADEMY ACTIVITIES, AND ONE PERSON RECEIVED THIS BENEFIT IN 2014, WHICH IS NOT TREATED AS TAXABLE COMPENSATION AIRFARE ONE CLASS UP FROM COACH IS AVAILABLE TO THE BOARD OF DIRECTORS FOR ALL BOARD-RELATED ACTIVITIES AND 9 PEOPLE RECEIVED THIS BENEFIT IN 2014, WHICH IS NOT TREATED AS TAXABLE COMPENSATION TRAVEL FOR COMPANIONS IS AVAILABLE TO THE BOARD OF DIRECTORS AND EXECUTIVE TEAM MEMBERS (CEO, COO/CFO, CHIEF TECHNOLOGY OFFICER, CHIEF EDUCATION OFFICER, MEDICAL DIRECTOR, AND GENERAL COUNSEL) AND THE AMOUNT OF COMPANION TRAVEL WAS TREATED AS TAXABLE COMPENSATION TO ALL WHO RECEIVED THIS BENEFIT (4 PEOPLE IN 2014) THE BOARD OF DIRECTORS RECEIVES GROSS-UP PAYMENTS FOR THIS COMPENSATION AND THAT IS ALSO TREATED AS TAXABLE COMPENSATION (17 PEOPLE IN 2014)
PART I, LINE 4B	KAREN HACKETT, CHIEF EXECUTIVE OFFICER, ACCRUED A 457F SUPPLEMENTAL RETIREMENT PAYMENT OF \$16,500, WHICH IS INCLUDED IN SCHEDULE J, PART II DEFERRED COMPENSATION

Schedule J (Form 990) 2014

#### **Additional Data**

Software ID: **Software Version:** 

**EIN:** 36-2110592

Name: AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS

# Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	(	(i) Base Compensation	W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	SC compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
1 ANDREW N POLLAK MD, TREASURER	(I) (II)	0	0	191,970 0	0	0	191,970 0	0
1 BILL BRUCE, CHIEF	(I)	231,147	7,754	5,414	27,815	19,795	291,925	0
TECHNOLOGY OFFICER	(II)	0	0	0	0	0	0	
2 ELLEN MOORE, CHIEF	(I)	249,175	5,101	1,802	28,600	8,335	293,013	0
EDUCATION OFFICER	(II)	0	0	0	0	0	0	
3 KAREN L HACKETT,	(I)	460,401	80,000	4,570	45,500	15,990	606,461	0
CHIEF EXECUTIVE OFFICER	(II)	0	0	0	0	0	0	0
4 RICHARD J STEWART,	(I)	311,590	40,507	9,195	31,496	15,990	408,778	0
CFO/COO	(II)	0	0	0	0	0	0	
5 RICHARD N PETERSON,	(I)	299,442	5,761	9,981	29,176	15,990	360,350	0
GENERAL COUNSEL	(II)	0	0	0	0	0	0	
<b>6</b> HOWARD MEVIS, DIRECTOR OF ELEC MEDIA, EV	(I)	220,242	761 0	7,802 0	28,040 0	15,990 0	272,835 0	0
7 SUSAN MCSORLEY, DIR	(I)	169,514	4,261	4,769	21,478	19,795	219,817	0
CONVENTIONS/MEETINGS	(II)	0	0	0	0	0	0	
8 DEBORAH CUMMINS,	(I)	157,860	254	5,256	19,937	15,990	199,297	0
DIRECTOR OF RESEARCH	(II)	0	0	0	0	0	0	
9 HANS KOELSCH,	(I)	174,669	2,754	1,498	22,692	15,990	217,603	0
DIRECTOR OF PUBLICATIONS	(II)	0	0	0	0	0	0	
10 JAMES OGLE, DIRECTOR OF INFORMATION SE	(I) (II)	192,605 0	761 0	3,104 0	22,647 0	15,990 0	235,107 0	0
11 JENNIFER JONES, DIR OF SOCIETY RELATIONS	(I) (II)	161,676 0	254 0	3,555 0	22,044	15,990 0	203,519 0	0
12 TINA SLAGER,	(I)	149,540	507	4,254	18,718	12,898	185,917	0
DIRECTOR OF FINANCE	(II)	0	0	0	0	0	0	

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DLN: 93493317013225

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

**Transactions with Interested Persons** ► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line  1 (a) Name of disqualified person (b) Relationship between disqualified person of transaction person and organization  2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 1 (a) Name of disqualified person (b) Relationship between disqualified person of transaction person and organization (c) Description of transaction person and organization (c) Description of transaction person and organization (c) Description of transaction person and organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 25a or 25b, or Form 990, Part IV, line 26, or if the organization or Form 990, Part IV, line 26, or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization and the part III III III III III III III III III I
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958
4958
4958
(a) Name of interested person  (b) Relationship with organization person  (c) Ci (d) Loan to or from the organization?  (d) Loan to or from the organization?  (e) Original principal due default?  Approved by board or committee?
To From Yes No Yes No
otal • \$
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

Part IV Business Transactions Involving Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.					
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	ation's
				Yes	No
(1) ANDREW N POLLAK MD	BOARD MEMBER		THE BOARD MEMBER IS THE EDITOR OF ONE OF THE ACADEMY'S PRODUCT LINES HIS COMPANY RECEIVES A	Yes	

Part V Supplemental Information		nation
Provide additional information for responses to questions on Schedule L (see instructions)		tion for responses to questions on Schedule L (see instructions)
Re	turn Reference	Explanation

Schedule L (Form 990 or 990-EZ) 2014

ROYALTY BASED ON A
PERCENTAGE OF THE SALES
ASSOCIATED WITH THAT

PRODUCT LINE

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**SCHEDULE 0** 

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493317013225

OMB No 1545-0047

2014

Open to Public Inspection

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization	Employer identification number
AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS	
	36-2110592

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	AS A MEMBERSHIP ASSOCIATION, THE ORGANIZATION CURRENTLY HAS 38,015 MEMBERS THERE ARE TWO CATEGORIES OF MEMBERSHIP IN THE ACADEMY FELLOWS AND MEMBERS ONLY FELLOWS SHALL HAVE THE RIGHT TO VOTE AND HOLD OFFICE

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	ELECTIONS OF THE OFFICERS AND THE AT-LARGE MEMBERS OF THE ACADEMY BOARD OF DIRECTORS SHALL BE DETERMINED BY THE ADOPTION OF THE REPORT OF THE NOMINATING COMMITTEE OR BY THE VOICE, WRITTEN, OR ELECTRONIC BALLOT OF THOSE FELLOWS PRESENT AT THE BUSINESS MEETING OF THE ANNUAL MEETING EACH FELLOW WHO IS PRESENT AT THE BUSINESS MEETING OF THE ANNUAL MEETING SHALL BE ENTITLED TO ONE (1) VOTE FOR EACH OFFICER OF THE ACADEMY, MEMBER OF THE BOARD OF DIRECTORS, MEMBER OF THE MEMBERSHIP COMMITTEE, AND NOMINEES TO THE AMERICAN BOARD OF ORTHOPAEDIC SURGERY TO BE ELECTED THOSE INDIVIDUALS RECEIVING THE GREATEST NUMBER OF VOTES SHALL BE CONSIDERED ELECTED, EVEN IF THEY DO NOT RECEIVE A MAJORITY OF THE VOTES CAST

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE BOARD RETAINS THE SERVICES OF AN INDEPENDENT CPA FIRM TO PREPARE THE ORGANIZATION'S FORM 990 MANAGEMENT REVIEWS THE COMPLETED FORM 990 AND PROVIDES A FULL COPY TO ALL VOTING MEMBERS OF THE GOVERNING BODY PRIOR TO FILING A CONFERENCE CALL IS SCHEDULED FOR THE CPA FIRM AND ORGANIZATION MANAGEMENT TO DISCUSS THE FORM 990 WITH THE FINANCE COMMITTEE AND TO ANSWER ANY QUESTIONS PRIOR TO FILING FORM 990 WITH THE IRS THE FINANCE COMMITTEE HAS BEEN DELEGATED THE AUTHORITY TO REVIEW AND APPROVE THE FORM 990 BY THE VOTING MEMBERS OF THE GOVERNING BODY

BOARD MEMBERS, KEY VOLUNTEERS, AND KEY STAFF ARE NOTIFIED IN WRITING TWICE A YEAR TO UPDATE THEIR  WRITTEN DISCLOSURES THE DISCLOSURE DATABASE IS MAINTAINED ELECTRONICALLY AND ANYONE WHO HAS NOT  UPDATED THEIR RECORD IS NOTIFIED UNTIL THEY HAVE DONE SO ADDITIONALLY, BEFORE EVERY BOARD AND COMMITTEE  MEETING PARTICIPANTS ARE ASKED IF THEY HAVE ANYTHING NEW TO DISCLOSE. THE CHAIR OF THE GOVERNANCE  GROUP SHALL ALSO HAVE THE PREROGATIVE OF REQUESTING A PARTICIPANT TO PROVIDE FURTHER INFORMATION OR  AN EXPLANATION IF THE CHAIR IDENTIFIES A POTENTIAL CONFLICT OF INTEREST REGARDING THAT PARTICIPANT. THE  CHAIR SHALL BE GUIDED BY THE MOST CURRENT VERSION OF THE PROTOCOL FOR THE PRESIDENT TO USE IN HANDLING  POTENTIAL CONFLICT OF INTEREST ISSUES BEFORE THE ACADEMY BOARD OF DIRECTORS BASED ON THE INFORMATION  PROVIDED IN THE ACADEMY ORTHOPAEDIC DISCLOSURE PROGRAM AND/OR UPON A FURTHER REVIEW, THE CHAIR OF THE  ACADEMY GOVERNANCE GROUP MAY DETERMINE THAT THE PARTICIPANT SHALL. 1) DISCLOSE THE POTENTIAL CONFLICT  AND CONTINUE TO PARTICIPATE FULLY IN THE ACADEMY GOVERNANCE GROUP'S DISCUSSIONS AND VOTE, ["DISCLOSURE  OPTION"] 2) DISCLOSE THE POTENTIAL CONFLICT, ADDRESS ANY QUESTIONS OTHER MEMBERS OF THE GROUP HAVE ON  THE SUBJECT, THEN LEAVE THE ROOM AND NOT PARTICIPATE IN FURTHER DISCUSSION AND VOTE ["RECUSAL FROM VOTE  OPTION"] OR 3) DEPART FROM THE ROOM UNTIL THE MATTER HAS BEEN FULLY DISCUSSED AND ACTED UPON ["RECUSAL	Return Reference	Explanation
FROM DISCUSSION AND VOTE OPTION"]	PART VI, SECTION B,	WRITTEN DISCLOSURES THE DISCLOSURE DATABASE IS MAINTAINED ELECTRONICALLY AND ANY ONE WHO HAS NOT UPDATED THEIR RECORD IS NOTIFIED UNTIL THEY HAVE DONE SO ADDITIONALLY, BEFORE EVERY BOARD AND COMMITTEE MEETING PARTICIPANTS ARE ASKED IF THEY HAVE ANY THING NEW TO DISCLOSE. THE CHAIR OF THE GOVERNANCE GROUP SHALL ALSO HAVE THE PREROGATIVE OF REQUESTING A PARTICIPANT TO PROVIDE FURTHER INFORMATION OR AN EXPLANATION IF THE CHAIR IDENTIFIES A POTENTIAL CONFLICT OF INTEREST REGARDING THAT PARTICIPANT. THE CHAIR SHALL BE GUIDED BY THE MOST CURRENT VERSION OF THE PROTOCOL FOR THE PRESIDENT TO USE IN HANDLING POTENTIAL CONFLICT OF INTEREST ISSUES BEFORE THE ACADEMY BOARD OF DIRECTORS. BASED ON THE INFORMATION PROVIDED IN THE ACADEMY ORTHOPAEDIC DISCLOSURE PROGRAM AND/OR UPON A FURTHER REVIEW, THE CHAIR OF THE ACADEMY GOVERNANCE GROUP MAY DETERMINE THAT THE PARTICIPANT SHALL. 1) DISCLOSE THE POTENTIAL CONFLICT AND CONTINUE TO PARTICIPATE FULLY IN THE ACADEMY GOVERNANCE GROUPS DISCUSSIONS AND VOTE, ["DISCLOSURE OPTION"] 2) DISCLOSE THE POTENTIAL CONFLICT, ADDRESS ANY QUESTIONS OTHER MEMBERS OF THE GROUP HAVE ON THE SUBJECT, THEN LEAVE THE ROOM AND NOT PARTICIPATE IN FURTHER DISCUSSION AND VOTE ["RECUSAL FROM VOTE OPTION"] OR 3) DEPART FROM THE ROOM UNTIL THE MATTER HAS BEEN FULLY DISCUSSED AND ACTED UPON ["RECUSAL

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	A COMPENSATION COMMITTEE IS DESIGNATED BY THE VOTING MEMBERS OF THE GOVERNING BODY AND IS CHARGED WITH DEVELOPING AND NEGOTIATING THE TERMS OF EMPLOY MENT AND ESTABLISHING THE TOTAL COMPENSATION PACKAGE FOR DESIGNATED POSITIONS WHICH INCLUDE OFFICERS AND KEY EMPLOYEES AN EVALUATION PROCESS IS COMPLETED ANNUALLY AND A RECOMMENDATION IS MADE REGARDING COMPENSATION THAT IS SENT TO THE BOARD FOR APPROVAL THIS PROCESS INCLUDES THE CHIEF EXECUTIVE OFFICER, CHIEF OPERATING OFFICER/CHIEF FINANCIAL OFFICER, CHIEF TECHNOLOGY OFFICER, CHIEF EDUCATION OFFICER, MEDICAL DIRECTOR, AND GENERAL COUNSEL FOR ALL OTHER KEY EMPLOYEES AND STAFF POSITIONS, A MARKET STUDY REVIEW IS PERFORMED EVERY THREE TO FOUR YEARS COMPARING JOB DESCRIPTIONS WITH OTHER ENTITIES TO DETERMINE REASONABLE SALARY RANGES

Return Reference	Explanation
	GOVERNING DOCUMENTS AND THE CONFLICT OF INTEREST POLICY ARE AVAILABLE ON THE ORGANIZATION'S WEBSITE WHICH IS OPEN TO THE PUBLIC FINANCIAL STATEMENTS ARE AVAILABLE THROUGH THE APPLICABLE GOVERNMENTAL AGENCIES

Return Reference	Explanation
FORM 990, PART XI, LINE 9	LOSS ON ORTHO PROPERTIES LLC -828,055

Return Reference	Explanation
FORM 990, PART XII, LINE 2C	THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1A	THE PRESIDENT, FIRST VICE-PRESIDENT, TREASURER, CHAIR OF THE BOARD OF COUNCILORS, AND CHAIR OF THE BOARD OF SPECIALTY SOCIETIES SHALL CONSTITUTE THE EXECUTIVE COMMITTEE. THE EXECUTIVE COMMITTEE SHALL HANDLE MATTERS REQUIRING ACTION BETWEEN BOARD MEETINGS. THE EXECUTIVE COMMITTEE MAY ACT ON BEHALF OF THE BOARD OF DIRECTORS BETWEEN MEETINGS OF THE BOARD, BUT SUCH ACTIONS ARE SUBJECT TO RATIFICATION BY THE FULL BOARD OF DIRECTORS.

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2014

OMB No 1545-0047

Open to Public Inspection

**SCHEDULE R** (Form 990)

Department of the Treasury

Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS **Employer identification number** 

36-2110592

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.											
(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity						
					_						

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	(g) Section 512( (13) controll entity?	
						Yes	No
(1) AMERICAN ASSOCIATION OF ORTHOPAEDIC SURGEONS 9400 W HIGGINS ROAD  ROSEMONT, IL 60018 36-4241052	ADVOCACY ACTIVITIES ON BEHALF OF PATIENTS AND PROFESSIONALS	IL.	501(C)(6)		N/A		No
(2) CENTER FOR ORTHOPAEDIC ADVANCEMENT NFP 9400 W HIGGINS ROAD  ROSEMONT, IL 60018 26-3164922	SUPPORT EDUCATIONAL ACTIVITIES OF AAOS	IL.	501(C)(3)	LINE 11A, I	N/A		No
(3) AMERICAN JOINT REPLACEMENT REGISTRY NFP 9400 W HIGGINS ROAD ROSEMONT, IL 60018 27-0645591	FOSTER A NATIONAL CENTER FOR DATA COLLECTION ON JOINT REPLACEMENTS	IL	501(C)(3)	LINE 11A, I	N/A		No

Part III	Identification of Related Organizations Taxable as a Partnership Complete of the organization answered "Yes" on Form 990, Part	IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization	activity domicile entity ir (state or foreign country)	redominant income (related, unrelated, excluded from tax under sections 512-514)		allocations?		- Disproprtionate allocations?			mana parti	ral or aging	<b>(k)</b> Percentage ownership
			314)			Yes	No	1	Yes	No	
(1) ORTHO PROPERTIES LLC 9400 W HIGGINS ROAD ROSEMONT, IL 60018 32-0402949	RENTAL	AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS	RELATED	-828,055	14,771,653		No		Yes		68 650 %

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)  Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end- of-year assets	<b>(h)</b> Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No

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Part V	Transactions With Related Organizations Complete if the org	ganızatıon answered "	Yes" on Form 990, P	art IV, lin	e 34, 35b, or 36.			
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule						Yes	No
<b>1</b> During	${f g}$ the tax year, did the orgranization engage in any of the following transactions ${f v}$	with one or more related o	rganızatıons lısted ın P	arts II-IV?	•			
<b>a</b> Re	ceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled er	ntity				1a		No
<b>b</b> Gif	t, grant, or capital contribution to related organization(s)					<b>1</b> b	Yes	
<b>c</b> Gıf	t, grant, or capital contribution from related organization(s)					1c	Yes	
<b>d</b> Loa	ans or loan guarantees to or for related organization(s)					1d	Yes	
<b>e</b> Loa	ans or loan guarantees by related organization(s)					1e		No
f Div	ridends from related organization(s)					1f		No
<b>g</b> Sa	le of assets to related organization(s)					<b>1</b> g		No
<b>h</b> Pu	rchase of assets from related organization(s)					1h		No
i Exc	hange of assets with related organization(s)					1i		No
j Lea	se of facilities, equipment, or other assets to related organization(s)					1j	Yes	
<b>k</b> Lea	ase of facilities, equipment, or other assets from related organization(s)					1k		No
<b>I</b> Per	formance of services or membership or fundraising solicitations for related orga	nızatıon(s)				11	Yes	
<b>m</b> Per	formance of services or membership or fundraising solicitations by related orga	nızatıon(s)				1m		No
<b>n</b> Sha	ring of facilities, equipment, mailing lists, or other assets with related organizati	ion(s)				1n	Yes	
o Sh	arıng of paıd employees with related organızatıon(s)					10	Yes	
<b>p</b> Re	mbursement paid to related organization(s) for expenses					1р		No
<b>q</b> Re	mbursement paid by related organization(s) for expenses					1q	Yes	
r Oth	ner transfer of cash or property to related organization(s)					1r	Yes	
s Otl	ner transfer of cash or property from related organization(s)					1s		No
<b>2</b> If t	he answer to any of the above is "Yes," see the instructions for information on w			lationships				
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved		(d) Method of determining amount in	volve	d	
L) AMERIO	CAN ASSOCIATION OF ORTHOPAEDIC SURGEONS	C (4 5)	17,060,000	COST				
		i l		1				

Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amount involved
(1) AMERICAN ASSOCIATION OF ORTHOPAEDIC SURGEONS	С	17,060,000	COST
(2) AMERICAN ASSOCIATION OF ORTHOPAEDIC SURGEONS	Q	3,552,414	COST
(3) ORTHO PROPERTIES LLC	В	260,248	COST
(4) ORTHO PROPERTIES LLC	D	2,093,208	COST
(5) ORTHO PROPERTIES LLC	J	208,450	COST
(6) ORTHO PROPERTIES LLC	R	209,311	COST

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	/ Legal	Predominant	Are all partners	Share of	Share of	Disproprtionate	e Code V-UBI	General or	Percentage
1	1	domicile	ıncome	section	total	end-of-year	allocations?	amount in	managing	ownership
1	1	(state or	(related,	501(c)(3)	ıncome	assets	1	box 20	partner?	, , , , , , , , , , , , , , , , , , ,
1	1	foreign	unrelated,	organizations?		1	1	of Schedule	1	, , , , , , , , , , , , , , , , , , ,
1	1	country)	excluded from	1		1	1	K-1	1	·
1	1	1 "	tax under	1		1	1	(Form 1065)	1	1
1	1	1	sections 512-	1		1	1	' ' '	1	
1	1	1	514)	$\overline{}$	$\neg$	,		<b>⊣</b> '		+
	1	1	1 ' '	Yes No		'	Yes N	No	Yes No	7
1	<u> </u>		1	$\overline{}$	+	<del>                                     </del>				_
/		<b></b> .								

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Page **5** 

#### **Additional Data**

Software ID:

**Software Version:** EIN: 36-2110592

Name: AMERICAN ACADEMY OF ORTHOPAEDIC SURGEONS

#### Form 990, Schedule R, Part V - Transactions With Related Organizations

(a)  Name of related organization	<b>(b)</b> Transaction type(a-s)	<b>(c)</b> A mount Involved	<b>(d)</b> Method of determining amount involved
AMERICAN ASSOCIATION OF ORTHOPAEDIC SURGEONS	С	17,060,000	COST
AMERICAN ASSOCIATION OF ORTHOPAEDIC SURGEONS	Q	3,552,414	COST
ORTHO PROPERTIES LLC	В	260,248	COST
ORTHO PROPERTIES LLC	D	2,093,208	COST
ORTHO PROPERTIES LLC	J	208,450	COST
ORTHO PROPERTIES LLC	R	209,311	COST